



# AHC Sustainability Objectives and Strategies to be Achieved by Recommended Fall 2020 Service Programs

**April Ford-Griffin,  
Executive Director**

## I. URBAN CHARACTER, VITALITY AND ECOLOGY

---

- A1. Reinforce the City's Central Corridor as the dynamic "heart" of the region
- A2. Provide and market a smart grid, Wi-Fi Hot spots and technological infrastructure
- A4. Increase riverfront development and provide safe public access and associated recreational activities
- B1. Prioritize infill development to develop thriving compact communities and vibrant mixed-use main streets
- B4. Discourage development that reduces transit, bike and pedestrian use
- B6. Expand on the safe routes to school program for neighborhood children
- B7. Encourage communities to improve their own neighborhood
- C1. Design public spaces and neighborhood streets as gathering spaces for people
- C4. Improve school yards, playgrounds, fields, and gyms for physical activity
- C5. Maintain public spaces and neighborhood streets
- D1. Ensure all residents have access to parks, recreation facilities, and open spaces
- D2. Develop a healthy active living program that utilizes City parks
- D6. Increase visual identity and branding of City parks
- D8. Develop a City-wide public and private reforestation campaign
- D9. Utilize existing park and green space improvements to drive economic and community development
- D10. Use volunteers as park stewards for all City parks
- E3. Restore, clean and activate the City's waterways
- E5. Promote inclusion of native plants and habitats on public and private land
- F1. Preserve and reuse buildings as a means of achieving sustainability
- F3. Create additional events, resources and publications that document and celebrate the City's heritage
- F4. Protect historic properties vulnerable to foreclosure, tax forfeiture, or demolition
- F5. Promote the redevelopment of historic homes and commercial properties

## *AHC Sustainability Objectives and Strategies to be Achieved by Recommended Fall 2020 Service Programs*

### **I. URBAN CHARACTER, VITALITY AND ECOLOGY (continued)**

---

- |   |  |
|---|--|
| F6. Prevent scavenging of bricks, metals, and other building materials from vacant buildings        | G8. Offer housing that is energy efficient and environmentally sustainable                                   |
| F7. Encourage the re-use of historic building materials   | H1. Develop a City-wide strategic plan for maintaining and developing vacant land and property               |
| F8. Promote public engagement in the historic preservation movement                                 | H2. Actively market and publicize the available properties and buildings that LRA owns                       |
| G1. Develop affordable housing in concert with long range transit and economic development planning | H6. Maintain appearance of vacant land and abandoned properties  |
| G2. Encourage mix-use affordable housing in high amenity neighborhoods                              | H7. Take action to eliminate illegal dumping and other environmental crimes                                  |
| G3. Expand inclusionary policies in order to create economically-integrated communities             | H8. Enhance community cleaning and beautification efforts  |
| G4. Integrate low income housing into market-rate and mixed-use development                         | I5. Partner with neighborhoods and developers to provide a community development aspect to urban agriculture |
| G5. Promote neighborhood stabilization efforts  | J1. Engage in place-based planning and improvements around community anchors                                 |
| G6. Experiment with new ways to create partnerships to build sustainable and affordable housing     | J2. Use zoning and land-use planning to foster sustainable development                                       |
| G7. Support the development of housing with embedded supportive services                            | J4. Preserve neighborhood residential areas and commercial and mixed-uses on corners and major corridors     |

# *AHC Sustainability Objectives and Strategies to be Achieved by Recommended Fall 2020 Service Programs*

## **II. ARTS, CULTURE AND INNOVATION**

---

- A1. Continue to attract and sponsor major arts, design, and cultural events
- A3. Include youth development and education within art and culture projects and programs
- A4. Encourage the development of affordable artist housing, studios, and venues
- A7. Encourage sustainable practices and community wide leadership
- B1. Provide affordable after-school, summer sports and arts camps
- B3. Provide all residents with access to basic arts and cultural amenities, experiences, events, instruction, and resources
- B5. Ensure all residents have access to information about arts and cultural events
- C3. Encourage synergies within arts and cultural development
- D4. Develop a systematic commitment to creating a culture of innovation
- E1. Use distinctive public art, architecture, landscape and streetscape to build City and neighborhood identity.
- E7. Encourage collaborations that build places and destinations through art
- F2. Encourage the expansion of arts and cultural events and showcases
- G1. Provide leadership training in community oriented arts
- G2. Foster collaboration between arts and cultural organizations to share knowledge and build capacity
- G5. Support small/mid-sized community arts and culture organizations and individual artists

## *AHC Sustainability Objectives and Strategies to be Achieved by Recommended Fall 2020 Service Programs*

### **III. EMPOWERMENT, DIVERSITY AND EQUITY**

---

- A1. Support and strengthen programs to retain the City's diverse population
- A2. Conduct an open dialogue within the community, educational institutions, and businesses about race, gender, class, and lifestyle differences
- A3. Enhance opportunities available for minorities, women, and the disadvantaged
- A4. Establish St. Louis as a community of opportunity for all lifestyles
- A5. Offer a variety of cultural events and awareness programs that celebrate diversity in the City of St. Louis
- A6. Assist those who immigrate to the City of St. Louis and seek to attract new, diverse residents
- A7. Enforce civil and equal rights for all
- B1. Involve the public in decisions that are relevant to their communities
- B2. Expand accessibility of public meetings to increase public input on community issues
- B3. Increase turnout for voting opportunities
- B5. Empower community development corporations, neighborhood advisory committees, and sustainability advocacy groups
- C1. Provide early-education and supplemental youth education programs
- C2. Provide affordable after-school, summer enrichment, and volunteer programs
- C3. Develop supervised entertainment, recreation, and commercial areas for youth
- C4. Provide prevention/intervention programs and mental/emotional health counseling
- C5. Direct youth towards college and technical school from an early age
- C6. Create opportunities for youth as they enter young adulthood and the workforce
- C8. Encourage youth civic engagement at all levels
- C9. Improve the availability of transportation for youth
- C10. Ensure youth and families have access to healthy food

## *AHC Sustainability Objectives and Strategies to be Achieved by Recommended Fall 2020 Service Programs*

### **III. EMPOWERMENT, DIVERSITY AND EQUITY (continued)**

---

- D1. Encourage and facilitate “Aging-In-Place”
- D2. Offer safe, affordable and convenient transportation for seniors
- D3. Encourage intergenerational programs that bring together seniors and youth
- D4. Expand efforts to engage seniors in civic and volunteer programs
- D5. Promote healthy senior living programs at community facilities
- E1. Develop and enhance the homeless services continuum of care
- E2. Develop measures to prevent people from falling into poverty or homelessness
- E3. Provide a safety net of social services in case of emergencies or personal crisis
- E4. Expand the capacity to create additional affordable housing units
- E5. Create pathways for qualified low-income families to become homeowners
- E6. Support efforts to reduce foreclosures and evictions
- E7. Perform job placement services for the unemployed and underemployed
- E8. Develop an online public resource of available human, medical, and social services in the City.
- F1. Address blighting and environmental health hazards
- F2. Ensure residents have access to public transit and alternate modes of transportation
- F3. Ensure all neighborhoods are safe and are perceived to be safe
- F4. Ensure equal distribution of healthy food options
- F6. Ensure the application of universal design and accessibility codes.

# *AHC Sustainability Objectives and Strategies to be Achieved by Recommended Fall 2020 Service Programs*

## **IV. HEALTH, WELL-BEING AND SAFETY**

---

- A1. Establish a community security structure
- A2. Create opportunities for positive dialog between Police officers and the local community
- A3. Develop more school (and afterschool) programs
- A4. Provide services to reduce mental and physical pain and suffering from criminal and emotionally disruptive events
- A5. Plan and design buildings, spaces, and environments for safety
- B4. Educate residents about alternatives to use of toxic materials and hazardous chemicals
- B5. Reduce exposure of lead-paint poisoning
- C1. Eliminate food deserts and improve access to fresh produce
- C2. Connect food growers with food consumers
- C4. Begin healthy food choice education at the elementary level
- C6. Make healthy options the most convenient choice
- C7. Provide education on nutrition
- C8. Deliver healthy food to those in need
- D1. Include activity options, program opportunities and cultural attributes in greenways and public spaces
- D2. Promote public events that feature fitness and physical activity
- D3. Encourage physical activity and healthy modes of commuting
- D4. Design buildings to encourage physical activity
- E1. Offer a health information resource database system
- E2. Identify sectors which are at risk of not receiving quality health care, and create strategies to provide services to them
- E3. Conduct community-based wellness programs
- E4. Encourage preventive care
- E5. Offer safe and convenient ways of disposing of medicines
- E6. Streamline incompatibilities across different healthcare systems
- F1. Facilitate awareness, access, and training around emergency preparedness resources
- F2. Promote discussion of emergency prevention and response at the neighborhood and family level
- SAA14 End chronic homelessness

## *AHC Sustainability Objectives and Strategies to be Achieved by Recommended Fall 2020 Service Programs*

### **V. INFRASTRUCTURE, FACILITIES & TRANSPORTATION**

---

- |   |   |
|---|---|
| A4. Promote cycling amenities and infrastructure  | D1. Offer recycling throughout the City   |
| A5. Develop funds for public transit based on revenues  | D2. Support materials and equipment repurposing programs  |
| A6. Conduct outreach and advocacy programs which advance multi-modal commuting options                | D5. Use waste diversion as a source of revenue  |
| A8. Increase shared-vehicle programs and opportunities  | D8. Reduce virgin paper use and increase use of paper with recycled content   |
| A9. Use highly efficient, low-emitting vehicles   | F2. Advance responsible water use   |
| B1. Encourage home and business energy efficiency through energy efficiency and conservation programs | F6. Reduce consumption of bottled water   |
| B3. Conduct ongoing energy performance measurement and tracking                                       | G1. Collect and share data on local climate conditions and place drivers  |
| B4. Conduct investment-grade energy audits at large buildings and complexes                           | G2. Strive for the highest levels of energy efficiency and maximize the deployment of clean energy solutions in buildings |
| B5. Purchase Energy Star certified equipment  | G5. Encourage re-use of materials and divert waste from landfills   |
| B8. Make water pumps and related infrastructure more energy efficient                                 | G6. Provide healthy interior environments in commercial and public buildings  |
| B10. Utilize utility scale options to reduce overall community energy consumption                     | G9. Offer integrated green building education   |
| C4. Reduce greenhouse gas emissions   | H3. Encourage innovative and useful app and website development   |
| C5. Develop resiliency and adaptation capacity in response to climate change                          | H5. Make computers and internet access broadly available  |

# *AHC Sustainability Objectives and Strategies to be Achieved by Recommended Fall 2020 Service Programs*

## **VI. EDUCATION, TRAINING & LEADERSHIP**

---

- A1. Build a strong connection between individual schools and the neighborhoods and families they serve
- A2. Assure that every child enters kindergarten ready for school
- A6. Prepare K-12 students for post-secondary life or careers through college counseling and career mapping exercises
- B1. Increase the amount and quality of child day care facilities to make it easier for parents to participate in continuing education programs
- B2. Make books, reading opportunities, and literacy initiatives widely available
- B3. Provide transportation to and scholarships for early childhood programs
- B4. Boost workers' abilities to pass standard employment training entry tests
- B5. Leverage the strength of the local labor unions for job creation through pre-apprenticeship programs
- C1. Link employees to information and the variety of education and training programs to assure that fundamental and specialized skills are taught and kept current
- C2. Increase communications to employees about training and grant opportunities
- C4. Provide more on-the-job training programs within stable and emerging industries
- D1. Promote professional development continuing education credits
- D3. Collaborate to offer cross-discipline and cross-sector professional development training
- D4. Encourage professional development at regular time intervals
- D5. Develop strategic plans for each neighborhood
- E1. Educate and empower citizens in methods and benefits of being environmentally sustainable
- E2. Incorporate environmental literacy tenets in curricula in elementary and high schools
- E3. Celebrate local sustainable practices by professionals and citizens alike

## *AHC Sustainability Objectives and Strategies to be Achieved by Recommended Fall 2020 Service Programs*

### **VII. PROSPERITY, OPPORTUNITY & EMPLOYMENT**

---

- A1. Increase the post-high school education and training rate
- A2. Offer job training programs at accessible community-based locations
- A3. Make information available about jobs both in and outside the City
- A5. Link schools and education with the professional workforce
- B2. Encourage small scale redevelopment with economic incentives
- B3. Collaborate on economic issues to integrate City interests with regional efforts
- C3. Focus on small and local business as a key part of the City economy
- C4. Re-use existing buildings for inexpensive incubation of entrepreneurial ideas
- D2. Encourage continuing education for individual career advancement
- D3. Encourage volunteerism to utilize skills and experience of those not directly in the labor force
- D5. Market and encourage living in the City to recent college graduates
- E1. Monitor land use regulations to assure that development and redevelopment are encouraged, while improving social and environmental conditions
- E3. Promote flexible development approaches by developers, land owners, and business firms
- G1. Study quality of life factors in highly successful cities, determine how those might be improved or introduced in St. Louis, and identify the human and financial resources necessary to implement
- G3. Foster innovation
- G4. Market City assets to draw visitors to City neighborhoods
- G5. Create partnerships with adjacent cities and counties in metro St. Louis to share fiscal resources and responsibilities to implement common plans
- H1. Cultivate family-friendly workplaces and target training programs to disadvantaged populations
- H2. Fund more programs that teach individuals tangible job skills and generate useable products/benefits for the community
- H3. Expand programs that teach crucial business skills in entrepreneurship, banking, accounting, budgeting, loan payments and credit building, and marketing
- H4. Remove obstacles that residents face in accessing formal banking
- H5. Help social programs attract sustainable funding sources
- SAA28 Remediate and prepare at least 40 vacant properties for development