ANNUAL OPERATING PLAN

CITY OF ST. LOUIS, MISSOURI

FY2012

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CITY OF ST. LOUIS, MISSOURI

FISCAL YEAR 2012

ANNUAL OPERATING PLAN

April 26, 2011

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Darlene Green, Comptroller
Lewis E. Reed, President Board of Aldermen

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CITY OF ST. LOUIS

BUDGET DIVISION

Paul W. Payne
Budget Director

Edward Bess
Senior Budget Analyst

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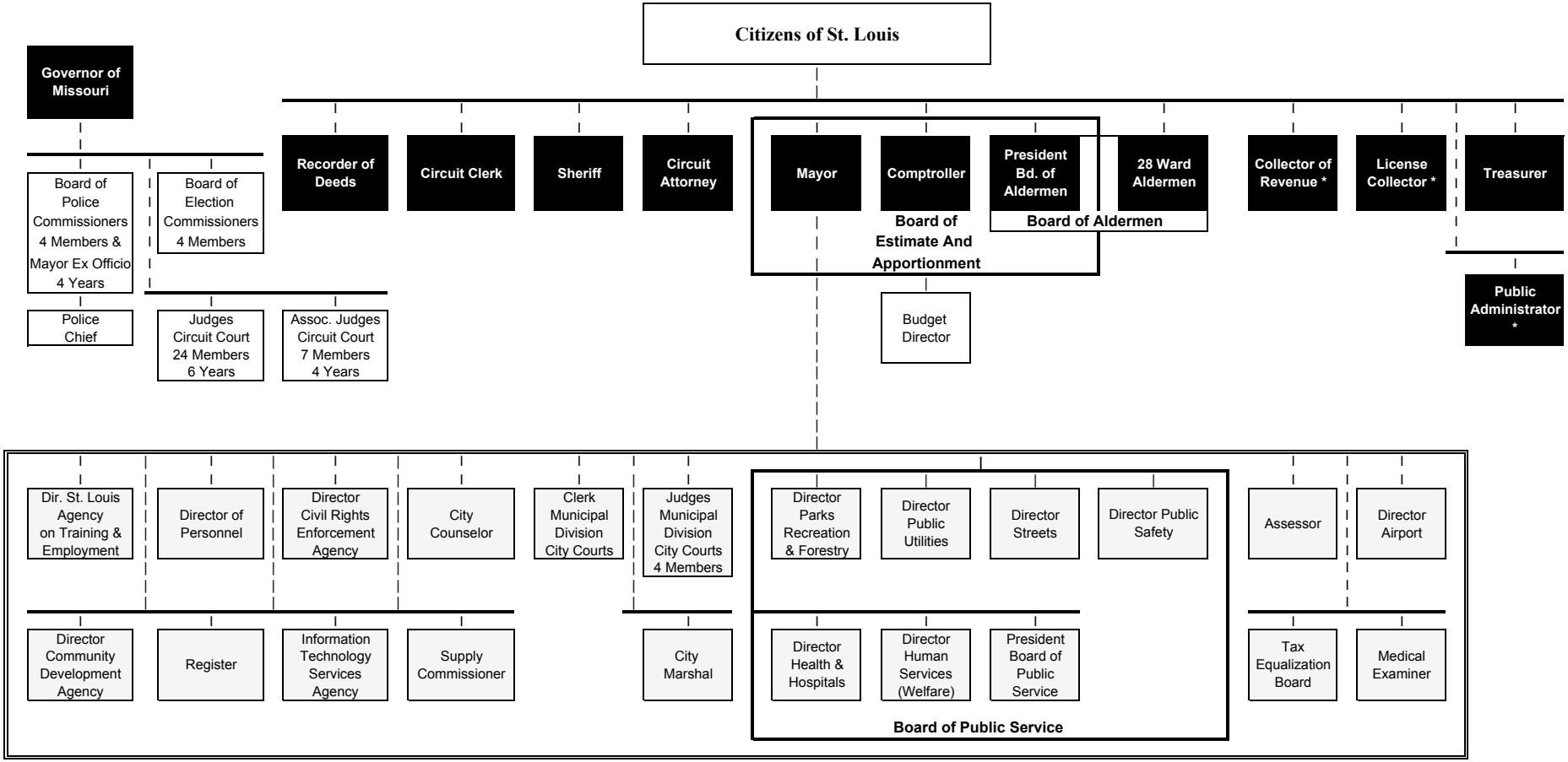
Jane Susman
Budget Analysts

Michelle Robinson
Secretary

Special thanks to the Department and Division Heads; Pete Joergensen and the entire Multigraph staff for their work on the cover and of this document; and Jeannie Head and all the Records Retention staff for their work on the reproduction of this document.

Government of the City of St. Louis, Missouri



Elective Offices - 4 Years

Offices appointed by Mayor

* Indicates a fee office (not included in general appropriation)

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the Budget Division, City of St. Louis for its annual budget for the fiscal year beginning July 1, 2010.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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EXECUTIVE SUMMARY

FY2012 ANNUAL OPERATING PLAN

Each annual operating plan has as its primary task the charge of allocating resources in a manner that furthers City government's mission namely to provide safe neighborhoods, attractive parks and recreation, affordable housing, efficient transportation, a citizenry of good health and well being, a vibrant and diverse economy and an effective and efficient government.

The proposed FY2012 Annual Operating Plan continues the efforts of recent fiscal years in coping with the after effects of the previous recession and slow economic recovery. In the past fiscal year, these efforts have included reducing expenditures in most departments, pursuing new ways of delivering City services, implementing a number of new fees as funding for services and deferring certain investments in capital improvement expenditures. The basic premise behind these efforts has been to achieve a budget that remains both balanced and sustainable while continuing to provide the core City services that are expected by City residents, visitors and businesses alike. While the economic indicators have improved in the past twelve months, the turnaround has been slower than in previous recovery periods and unemployment in particular remains stubbornly high. So while major City tax revenues have seen a return to growth in the past fiscal year, this growth continues to remain at a restrained pace. On the expenditure side, the City will continue efforts to contain payroll costs particularly in regard to employee pensions and at the same time will need to address some increases in commodity costs used to support City services such as fuel and street maintenance supplies. The overall budget will again see a reduction in the total City workforce as it addresses these issues and continues to meet all of its fixed obligations.

FY2012 Budget:

	FY11	FY12p
General Fund	**$451.2M**	**$449.9M**
Special Revenue & Other Funds	**266.5M**	**264.0M**
Enterprise Funds	**220.0M**	**224.0M**
Total	**$937.6M**	**$937.8M**

In meeting these objectives, the FY2012 Annual Operating Plan allocates a total of $937.8 million in all funds combined. This total is practically flat from the previous fiscal year. The City's general fund, which at a proposed $449.9 million remains the largest component of the budget providing the bulk of City services, will see a slight decline of about $1.4 million or just over one half of one percent compared to the previous year. The proposed FY2012 budget contains additional reductions of 120 positions in total, including a net 65 positions from the General Fund.

REDUCING EXPENDITURES AND FINDING NEW WAYS TO DELIVER CITY SERVICES

Safe Neighborhoods

The total FY2012 budget for the Police Department excluding grants but including pension costs is $163.7M. This makes the Police Department second only to the Airport in size as a component unit of the budget. The largest increase in Police costs over the last several years has been pension costs which are rising another $2.5M in FY2012. Combined with sluggish revenue growth, the Department has been challenged to find ways to offset cost increases without diminishing the uniformed police presence on the street. Through a number of these efforts combined with continued assistance from the American Recovery and Reinvestment Act (ARRA) grant, the number of authorized uniformed officers will remain unchanged at 1,345 in FY2012. Efforts over the past year to identify areas of potential savings from consolidating certain administrative services with the City will continue.

The City Fire Department faced an even greater challenge in the current fiscal year as pension costs increased $6.5M in FY2011 and were expected to rise another $5.2M in FY2012 bringing the total Fire Department budget to $73.6 million. Over the past fiscal year, through reductions in holidays and changes in scheduling the Fire Department has reduced its staffing requirements to 686 uniformed firefighters. Achieving these savings through attrition, (typically 1 per every two weeks) however, has been a slow process and as a result has led to overspending by the department. In the third quarter of FY2011, a reduction through layoff of an additional 30 firefighters was deemed necessary to curtail the overspending. The City anticipates the award of a Staffing for Adequate and Emergency Response (SAFER) grant to assist with the funding of these laid off positions in FY2012. There is currently before the state legislature proposed legislation that would allow for the Fire Retirement system to switch methodologies in valuing its current retirement system. The method, known as Entry Age Normal (EAN), would reduce the FY2012 overall contribution to FRS by $5.8 million of which $5.2 million is the general fund portion. Of this $5.2 million amount, $3.8 million has been utilized in the FY2012 budget to keep overall costs of the Fire Department from increasing while the remaining $1.4 million will remain appropriated if needed as payment to the Fire Retirement system. It is important to note however, that although the EAN method is a more common method for pension valuations, this proposed switch in valuation method does not produce actual cost savings as the City's contributions will increase in the future and pension changes that produce real cost reductions will still be necessary to bring pension costs down to more sustainable levels. In other areas of the Department of Public Safety, the Division of Corrections has seen its inmate population stabilize to approximately 1,400 inmates at both the MSI and the City Justice Center combined. Efforts to control the level of non-violent offenders through alternative sentencing and the use of electronic monitoring will continue to be explored as a potential means to reducing costs.

Attractive Parks and Recreation

Operation of the City's new recreation center on the City's south side continues to exceed expectations. A City owned facility, it is operated through a management agreement with the YMCA. Meanwhile, construction of a second recreation center on the City's north side has begun and is anticipated to be completed in February, 2012. Both projects were made possible through the 1/8 cent sales tax for local parks funds which provides the funds for financing the debt issued to build the centers. Elsewhere in the Parks Department and despite limited funding, the Parks Division will continue to maintain a two week cutting cycle for its seasonal turf maintenance crews during the crucial portions of the growing season and the Forestry Division which services vacant lots and buildings will maintain its goal of 4 vacant building and 8 vacant lot rotations from April to September to ensure both the appearance and desirability of these properties throughout the City.

Affordable Housing

As in the previous fiscal year, the FY2012 budget proposes an Affordable Housing Commission allocation of $4M. This is $1M less than the normal allocation. It is proposed that these funds would be made available for helping meet revenue shortfalls in the Local Use Tax Fund. The allocation for Building Demolition is likewise reduced by $2.0M which will also be made available to assist with the budget gap. The reduction in available housing funds is to be targeted toward those funds typically allocated for development as opposed to social services networks. These funds will also continue to be supplemented with community development block grant funds that will be awarded and appropriated later in the fiscal year.

Efficient Transportation

With the assistance of federal grant funding, work on major street and bridge improvements will continue on projects such as the Tucker Street Bridge replacement and the Grand Avenue viaduct between I-64 and Chouteau. The Grand Avenue Bridge was closed to traffic in March, 2001 as part of a $22M project to remove and replace the bridge and is expected to be closed for up to 14 months. The entire project is expected to take up to two years to complete. In the Street Division, due to heavy snowfalls in the past winter season a total of $875,000, an increase of $590,000 is being allocated to replenish approximately 17,500 tons of salt for the next fiscal year. Also within the Department of Streets, the Refuse Division, helped in part by the implementation of a new refuse collection fee implemented in FY2011, distributed nearly 2,900 new blue recycling bins and 4,000 roll out carts for recycling throughout City neighborhoods. An additional $3.0M will be allocated to complete this effort in FY2012. In addition to the positive environmental impacts of recycling, the cost of landfill disposal declines with every ton of waste that is recycled and removed from the City's waste stream.

Citizenry of Good Health and Well Being

The City's Department of Health and Hospitals implemented a number of new initiatives in the past year designed to both improve services and reduce costs without impairing the ability to provide core health services. The Animal Regulation section will continue its partnership with Stray Rescue and Animal House for adoption of stray animals and a reduction in the euthanization rate in the City. The Health Division has also implemented new food inspection ordinances which have been expanded to include groceries to reduce the risk of food borne ailments and new air pollution ordinances in order to maintain state and local monitoring agreements. In the area of Communicable Disease control, the Health Division having conducted over 5,000 HIV/STD tests in outreach settings in the past year, will work to expand the education campaign to such areas as beauty and barber shops so that testing for communicable diseases can be extended even further to at risk populations. The Department will also continue general public health efforts such as the "Smoke Free St. Louis Kids" project which was the recent beneficiary of a grant from the Missouri Foundation for Health Tobacco Prevention and Control project.

Vibrant and Diverse Economy

Economic development remains a crucial element in securing the jobs and business investment necessary to sustain a stable and diverse revenue base. Although much of the surge in development projects over the past decade has slowed in recent years, some significant developments are continuing and moving toward completion. The local development agency, SLDC, continues to be successful in securing funds and incentives that stimulate businesses and real estate development and job creation. Four major downtown mixed-use projects, the Laurel, 600 Washington, Seventh Street Garage and The Park Pacific are scheduled for completion in the coming months. Totaling $350 million in investments, these projects will result in 420,000 square feet of office space, 165,000 square feet of retail space, 437 residential units and 212 hotel rooms being renovated or added in the heart of the City. In addition, two major cultural centers, the Peabody Opera House and the Central Library are in the process of being renovated at a combined cost of $158 million. In addition, Proctor and Gamble is expanding its manufacturing plant on the north side of the City, Washington University is completing construction of its new school of engineering and Barnes-Jewish Hospital is continuing the expansion of its campus with the construction of an 11-story health clinic. All of this economic development will be supported and enhanced by two major infrastructure projects : the soon to be completed $34 million rebuild of the Tucker Avenue bridge and the construction of the new $667 million Mississippi River Bridge.

Effective and Efficient Government

The effort to provide services both effectively and efficiently is intensified when operating in an environment of tight budgetary constraints. The FY2012 Annual Operating Plan includes a number of initiatives to address the costs of government.

Employee Pay and Benefits

As in the two previous fiscal years, the proposed FY2012 Annual Operating Plan assumes no increases in City employee salaries. Furthermore, in order to offset the cost of increases in employee pension and health insurance costs, most department budgets include a salary savings reduction equal to 3.5% of payroll. This salary savings amount including fringe benefits totals $4.4 million in all funds of which $4.0 million is included in the general fund. In the current fiscal year, employee furloughs equivalent to five days for general employees and ten days for management were implemented as part of the effort to meet this amount. The method for achieving these savings in FY2012 will be determined through pay negotiations.

Other Budget Items

Most administrative offices in City government will see continue to see budget and staff reductions. General Government and Finance offices which include offices such as the Board of Aldermen, Mayor, Personnel, City Counselor and Comptroller will contain 6 fewer positions and see a reduction of approximately $800,000 in funding. One of the larger reductions in this area is the City's sewer bill paid through the Comptroller's office which is anticipated to decline $350,000. In FY12, the costs of the Election Board are budgeted to decline by $700,000 as a result of having only one election, a presidential primary, scheduled in the fiscal year.

The City's Equipment Services Division of the Board of Public Service purchases approximately 1.3 million gallons of fuel annually to keep City service vehicles running. The rising cost of fuel in the past year along with the continued deferral of equipment replacement and resulting need for repair has led to increases in costs of these support services. The Equipment Services Division budget will rise $1.3M in FY12 to address these increased fuel and equipment repair costs.

NEW REVENUES AND SERVICE FEES

Part of the effort to bolster City revenues and maintain a balanced budget has involved a review of the City's fee structure and imposing fees where appropriate to recoup the cost of providing a service or adjusting fees which have not been adjusted for some time. A number of such fees were initiated in FY11 and will continue to provide revenues in FY12 and beyond.

Refuse Collection

Unlike many municipalities, the City of St. Louis had not charged a service fee for refuse collection. The City provided twice weekly refuse pick-up, a once per week collection of yard waste, a once per month collection of bulk waste and the opportunity for additional trash disposal at the City's refuse transfer station. In FY2011, the City began imposing a collection fee of $11 per month to recoup the cost of these services as well as provide funds for an additional $3M program for Citywide recycling and collection enforcement. The fee is expected to generate an estimated $10.6M in the current fiscal year and $12.6M in FY12, the first full year of implementation. After allowing for the costs of the new recycling effort, a total in excess of $9M will have been provided to offset the costs of collection and disposal of municipal waste.

Other Service Fees

Aside from Refuse, a number of other departments have either imposed new fees or updated existing fees in the past year. The City's Health Division has offset reductions in state funding for its Air Pollution monitoring program with inspection fees that are anticipated to provide over $200,000 toward the cost of these services. Likewise, the food control section of the Health Division has implemented new codes regarding inspections and in the current fiscal year is expected to offset costs with an additional $600,000 in fee revenue. Additional fee revenues from street blocking permits of the Street Department and excise fees from the Excise Division have generated an additional $300,000 in the past fiscal year and these new sources of funds will continue in FY2012.

SPECIAL REVENUE REALLOCATIONS

Despite some anticipated revenue growth in FY2012 and in addition to the expenditure reductions and new revenues already described, the FY2012 Annual Operating Plan will continue to rely on the reallocation of a number of existing special revenues to offset the budget gap. In many instances, special funds are dedicated to supplement existing general fund services and so faced with a decline in these services, the reallocation of the supplemental revenues becomes a necessity. As in the past fiscal year, some of these reallocations, such as deferral of capital expenditures are intended to be temporary in nature while others may be more long term depending on fiscal circumstances.

Reallocation of Capital Fund Revenues

In the Capital Fund, the ½ cent sales for capital improvements is allocated by ordinance; 50% to Wards, 17% to Major Parks, 10% to Police, 3% to Recreation and 20% to Citywide projects. With only 20% for Citywide projects, the City's general fund contributes to the Capital Fund to meet the remaining balance of debt service obligations on City facilities and equipment. Of the ½ cent capital accounts, both the Citywide and Police

accounts, as well as most of the Forest Park sub-account are restricted by fixed debt service commitments. In FY2011, an effective 25% of the ½ cent ward allocations and the remaining parks and recreation 1/2 cent allocations were reallocated to the Citywide account to offset the general fund's capital obligations. The proposed FY2012 annual operating plan will continue this reallocation of capital funds. The remaining ward account allocation will total $5.8M which despite the reallocation is an increase of approximately $450,000 over the current fiscal year.

Reallocation of Affordable Housing and Building Demolition Funds

As previously discussed, the FY2012 budget proposes an Affordable Housing Commission allocation of $4M or $1M less than the normal allocation. These funds will be made available for helping meet previous revenue shortfalls in the Local Use Tax Fund. Similarly, the allocation for Building Demolition is proposed at $1M, a reduction of $2.0M from the normal allocation which will also be made available to assist with the budget gap. The reduction in available housing funds is to be targeted toward those funds typically allocated for development as opposed to social services networks. These funds will also continue to be supplemented with community development block grant funds that will be awarded and appropriated later in the fiscal year.

Other Fund Reallocations

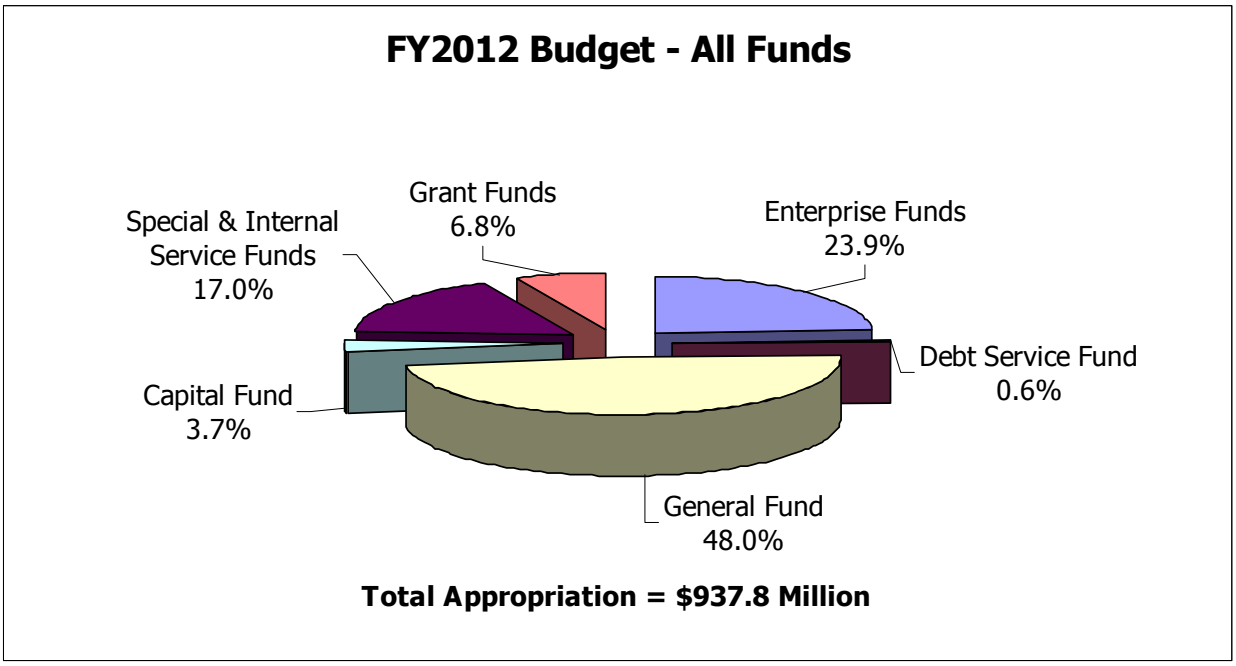
While Forest Park capital funds were spared any reductions, the general fund currently pays for utility costs of facilities in the park in the amount of $590,000. It is proposed that the Forest Park Fund, which is funded with concessions and other revenues generated in the park will continue to assume these costs.

The Circuit Drug court was previously funded through a combination of grants and general fund subsidies. In FY2012 as in the current fiscal year, City funding is maintained at $210,000; however it is proposed that these costs be funded through the use of crime prevention funds from the ½ cent public safety sales tax which has a budget of $1.0M per year to spend on such programs.

While some of these reallocations which were initiated in FY11 and continued in FY12 may be temporary in nature, other steps taken in this FY2012 Annual Operating Plan, including the proposed expenditure reductions in many areas of City government, new and improved ways to deliver certain City services coupled with new sources of revenue will remain essential components of ensuring sustainable and balanced budgets into the future.

FUND GROUPS

The total recommended budget for FY2012 is $937.8M and is funded by a combination of local tax and fee collections, dedicated funds for enterprise functions and project specific grants. The vast majority of local taxes and fees collected are used in support of general fund activities. The remaining local collections are deposited in special accounts due to legal requirements and are used to augment the services provided by the general fund. These special funds include those containing Local Use Tax proceeds, revenues from gaming operations, the cable television gross receipts tax, the state subsidy for property tax assessment, building demolition, lead abatement and other special funds. In the budget, these amounts are further broken down by departmental activities using specific projects and accounts, with appropriate distinctions being made between operating and capital expenditures.



GENERAL FUND OPERATIONS

The general fund budget, in combination with a variety of special funds, supports those recurring activities necessary for the operation of City government. These activities are supported by a combination of revenues derived from taxes, fees, fines and intergovernmental transfer payments. At $449.9M, the FY2012 general fund budget is the largest of the City funding units. Of this total, the largest allocation under the general fund is for public safety at $253.6M. Police services including police pension costs amount to $144.1M. The remaining public safety allocation from the general fund provides for fire protection, pre-trial inmate housing, emergency medical services and various permitting, inspection and neighborhoods stabilization activities. The general fund budget also funds the majority of park and recreation operations at $19.3M, streets, traffic and refuse collection at $33.8M and general government and finance operations at $28.2M. Functioning as both a City and County the general fund also includes appropriations for the 22nd judicial circuit of Missouri and a number of county office functions for $52.6M. Debt service payments for large projects funded through lease arrangements are included in the general fund allocation in the amount of $26.6M. Lease debt payments in FY2012 include the annual lease payments on the Scottrade Center debt and the Convention Center / Stadium and City Justice Center complexes. The remainder of the general fund budget can be categorized as paying for public service engineering services, maintenance and operations of public buildings, and fleet services.

SPECIAL FUND OPERATIONS

Federal and State Grants

The largest category of special funds is grant funds secured from agencies at both the State and Federal level. These funds are included in the proposed budget in the amount of $63.5 million a 2.4% increase from the current year. The largest portion of these grant funds are dedicated to health programs and social service programs administered by the Department of Health and the Department of Human Services respectively. In FY2012, the Department of Human Services will administer a total of $15.6M in grants related to services for the aging as well as HUD programs to end chronic homelessness. Combined with existing health grants, a total of $30.9M in grant funds will be allocated for use by these two departments. Previously approved federal stimulus grants included funds for COPS grants for maintaining uniformed Police officer strength as well as juvenile accountability grants (JAG) for other program specific public safety efforts. Public Safety grants are estimated to total $13.2M in FY2012 including the previously discussed SAFER grant for supporting firefighter staffing. The remaining grant funds support the City's efforts in the provision of job training services through the St. Louis Agency for Training and Employment and provide administrative support for the Law Department and the Community Development Agency.

OTHER SPECIAL REVENUE FUNDS

The remaining special fund allocations in the budget come from revenues which are legally required to be accounted for separately from the general fund. This category includes the funds such as the 1/2 Cent Public Safety Sales Tax Fund, and the Employee Pension Trust Fund. Other funds include the Local Use Tax Fund which provides approximately $27M on an annual basis. Programs funded by the Local Use Tax include public health care services, building demolition, affordable housing development, police services, and neighborhood preservation efforts. In FY2012, this budget will also allocate $11.1 million from gaming operations which will be used for capital improvements and enhancing the safety of the public visiting the riverfront. Special revenue funds also allocated in this budget include the Convention and Tourism fund, Assessment Fund, Communications Fund and other miscellaneous special funds for demolition of condemned buildings, and repair of sewer lines.

Debt Service Fund

The budget allocates $5.7M in debt service payments on the City's outstanding general obligation debt. At the end of the current fiscal year, the City will have just under $43M in general obligation debt outstanding. This outstanding debt relates to issues in 1999 for public safety building improvements and fire engine fleet replacements as well as an additional issue in 2006 targeted for financing matching grants for street and bridge projects as well as floodwall repairs and for public safety communications systems.

Capital Improvements Fund

The Capital Improvements Fund budget allocates $34.9M in funds dedicated to equipment purchases and capital improvements. The sources of capital funds include a dedicated 1/2 cent sales tax, a portion of a 1/10 cent sales tax dedicated to Metro Parks, a portion of the state gasoline tax, gaming admissions receipts, and proceeds from sales of City assets. The Capital Fund budget of $34.9M, while continuing to defer some capital projects still reflects an increase $6.3M from the previous year with the majority of these funds allocated toward payments on a variety of lease debt agreements. The capital budget includes a reallocation of $3.4M in ½ cent sales tax funds to offset general fund debt payments on various existing City facilities and will see a modest increase of approximately $160,000 in sales tax receipts. The Capital Fund budget does provide approximately $500,000 for an estimated first year payment on a lease purchase of up to $10M to renovate space at the municipal building at 1520 Market in anticipation of the relocation of SLDC and for other repairs and improvements at this facility.

Enterprise Fund Operations

The City's Water Division and the Airport are operated as enterprise funds in that expenditures related to operations of these departments are funded through revenues generated from their operations. In FY2012,

the budgets for these two departments will total $52.7M and $171.3M respectively. The Water Division receives its income from the sale of water to residents of the City and recently from the sale of water to other municipalities in the metropolitan area. Approximately 8% of the Water Division's budget or $4.4 million is devoted to retirement of revenue bonds issued for capital improvements to the divisions' two treatment facilities and an upgrade of the supporting infrastructure. With a budget of $171.3M, the Airport is the City's largest cost center and is supported entirely by user fees paid by airlines and concessionaires, along with federal funds. Approximately 46% of the airport's budget is devoted to debt service payments on revenue bonds for Airport expansion and to facilitate repair and maintenance of the runways and terminals. The remaining budget amounts provide for the administration and daily operations of both the Airport and Water Division.

Internal Service Funds

The City's internal service funds are funds used to account for the financing of goods or services provided by one department or agency to other departments or agencies. These include the City's mailroom and employee health benefits fund. Appropriations for these funds total $0.8 million and $39.8 million respectively.

SUMMARY

In summary, the total budget appropriation for FY2012 is $937.8 million or nearly flat with the previous fiscal year. The General Fund which serves as the main operating fund for funding major City services totals $449.9M. This represents about 48% of the total amount or just under half of the total budget. City general funds are supplemented by a total of $63.5M in grants from State and Federal Sources. The remainder of the budget comes from a variety of special and enterprise funds maintained by the City in compliance with specific ordinances or agreements. The FY2012 Annual Operating Plan reflects a third successive year of budget reductions and initiatives geared toward maintaining a balanced budget in a difficult economic environment. As in the previous year, these initiatives have included cost reductions across most departments of City government, new and improved ways of delivering City services, new revenue proposals as well as reallocations of existing sources of revenue. In continuing these steps, the FY2012 Annual Operating Plan is emphasizing the preservation of core City services deemed most essential to residents, visitors and businesses alike and that the City's mission of pursuing and ensuring a high quality of life remains sustainable in the years to come.

FY2012 Annual Operating Plan Highlights

- $4.4M in salary savings equivalent to 3.5% of salary costs to offset general and other fund employee pension and payroll cost increases.
- $1.6M in proceeds from the first year of a two year $3.2M Fire Dept. SAFER grant for funding 29 firefighter positions
- Police to maintain 1,345 authorized uniform officer total while offsetting $2.5M increase in pension costs
- $3.8M from proposed change in Fire Retirement valuation method used to offset increase in City contributions
- $700,000 reduction in costs of the Election Board to meet reduced schedule of only one election, a presidential primary, in the next fiscal year
- $590,000 increase in Street Division budget to replenish road salt supply after harsh winter
- $350,000 reduction in projected sewer fee costs paid thru the Comptrollers Office
- $1.3M increase to meet rising fuel and vehicle repair costs of the Equipment Services Division
- $250,000 reduction in subsidy of Assessor's office
- $3.0M allocated for 2nd year of expanded recycling and enforcement programs of the Refuse Division
- $3.4M in reallocated ½ cent capital revenues to offset citywide capital debt service costs
- $3.2M in capital revenues to be derived from sale of municipal building at 634 N. Grand
- $1.0M in Affordable Housing and $2M in Building Demolition funds reallocated to offset Local Use Tax shortfalls
- $4.9M in operational cost reductions at the City Water Division
- $300,000 reduction in Local Use tax funded positions in the Health Dept.
- $280,000 in first year debt costs for improvements to 1520 Market building in anticipation of move of development agency
- Net decrease of 120 positions in all funds

BUDGET FORMAT

The remainder of this budget document is divided into the following sections:

Budget Overview: This section provides a more detailed discussion of the City's projected revenues and expenditures. The discussion includes an overall economic outlook for the City and includes summary tables illustrating projected revenues and appropriations for all funds. Also included is information regarding the City budget process, vision and goals.

Department and Program Budgets: This section is divided by major City departments. Each department begins with a summary of budget statistics and is followed by division and program budgets within each department.

The division and program budgets are presented in a format that contains narrative information about respective programs and identifies outputs and projected performance levels.

Capital Improvements: The City's FY2012 Capital Budget and Capital Improvement Plan are presented in this section. A detailed discussion of the five-year plan and description for each capital project are being submitted under a separate cover.

Appendix: The appendix includes supplemental information about the City and its budget including debt issues, trends in personnel, etc. A glossary of key terms and acronyms is provided for the convenience of readers. Also included are selected demographic, social and economic statistics and indicators.

BUDGET OVERVIEW

FY2012 ANNUAL OPERATING PLAN

This section presents summary information on the FY2012 Annual Operating Plan for the City of St. Louis. The discussion that follows describes the economic outlook for the City and region in the context of both the national and state perspective and presents a comprehensive review of the general operating fund budget as well as for enterprise and special revenue funds. Also presented in this section are summary tables of sources and uses of funds for all fund groups and descriptions of the major sources of revenue for FY2012.

ECONOMIC OUTLOOK

U. S. Economic Outlook

The U.S. Bureau of Economic Analysis reported an increase in the annual rate of growth of the real gross domestic product of 3.1% in the fourth quarter of 2010. This continues a series of recent reports indicating growth in the national economy, albeit at a pace slower than most given the severity of the latest recession. Likewise, the Bureau of Labor Statistics reported that non-farm payroll employment increased by 216,000 jobs in March, 2011, and that the national unemployment rate has slowly declined to 8.8% following a year or more of rates approaching double digits. Most recent growth in economic activity has been attributed to positive growth in personal consumption expenditures which is being offset in part by reductions in spending by state and local governments. While reports of consumer price increases over the past twelve months remain at a modest 2.1% pace, there are rising concerns that increases in commodity prices, particularly oil and gas, will have the potential to put a damper on consumer spending. The Vice Chair of the Federal Reserve recently expressed the sentiment that the recent increase in commodity prices is not expected to have a persistent effect on the inflation rate nor be sufficient to threaten the economic recovery. However, the current policy of low interest rates to boost economic activity could be affected should inflation continue to be a threat. Despite these concerns, recent blue chip consensus forecasts of the national economy cite real GDP growth of 3.2% in 2011 and slightly higher 3.3% growth in 2012.

Key Economic Indicators

Change in U.S. GDP 4thQ'10	**+3.1%**
Change in CPI 12 mos. ending February, 2011	**+2.1%**
Unemployment	
U.S. (Mar'11)	**8.8%**
Missouri (Feb'11p)	**9.4%**
City (Feb'11p)	**11.4%**

Source: U.S. Bureau of Labor Statistics

Missouri Economic Outlook

The State of Missouri reported losing a total of 153,800 jobs since the last peak in employment was reached in January, 2008, however consistent with the national trend has seen recent declines in new claims for unemployment. The Bureau of Labor Statistics reports the state's unemployment rate for February, 2011 remains high at 9.4% down only slightly from the peak it reached in the summer of 2009 and higher than the national rate which for February was 8.9%. Despite the weak labor market, personal income was reported to be showing gains near the end of 2010 and there was healthy growth in export activity. Economic activity for the state is projected to increase steadily over the next eighteen months with slow but steady improvement in job growth over the period.

City of St. Louis As Economic Center

The City of St. Louis is at the core of an eleven county metropolitan area covering parts of both Missouri and Illinois, and as such is the employment and entertainment center of an area containing a population of 2.7 million residents. It is also the office center of the region with over 24 million square feet of office space. The metropolitan area and the City are major industrial centers in the Eastern Missouri – Southwestern Illinois area with a broad range of industries. Although the distribution of jobs across industry sectors has resulted in a decline in the City's share, the City remains a significant source of employment in the region with nearly 20% of all the jobs. In spite of the economic climate, new investment is still occurring in the City.

Four major downtown mixed-use projects – The Laurel, 600 Washington, Seventh Street Garage, and The Park Pacific – are scheduled for completion in the coming months. These projects total $350 million worth of investment and will result in 420,000 sq. ft. of office space, 165,000 sq. ft. of retail space, 437 residential units, and 212 hotel rooms being renovated or added in the heart of the city. These key projects are expected to create or retain over 1,700 jobs. In addition, two major cultural centers – the Peabody Opera House and the Central Library – are in the process of being renovated at a combined cost of $158 million. Investment is occurring in the industrial and institutional sectors as well. Procter & Gamble is planning a $150 million expansion of their manufacturing plant on the north side of the City, Washington University is completing construction of its new school of engineering, and Barnes-Jewish Hospital is continuing the expansion of its campus with the construction of an 11-story public health clinic. All of this economic development will be supported and enhanced by two major infrastructure projects: the soon to be completed $34 million rebuild of the Tucker Avenue bridge and the construction of the new $667 million Mississippi River Bridge.

City Economic Outlook

The April, 2011 report of the St. Louis Federal Reserve indicated continued modest economic expansion in the region in recent months with increases in manufacturing activity as well as the service sector although at a slower pace than in previous reports. Both home sales and residential construction has continued to decline

with home sales in the St. Louis region in February, 2011 declining 8% from the same period a year ago. The unemployment rate in the City as reported by the Bureau of Labor Statistics was at a seasonally unadjusted 11.4% in February, 2011 or not much lower than the same time a year ago. While the rate of unemployment has shown only minor improvement in recent months it is anticipated to decline slowly as the national job picture improves. Retail sales as indicated by sales tax receipts reversed a decline of ten successive quarters in mid 2010 and are up slightly for the fiscal year and payroll spending, despite the weak employment picture have shown positive gains of over 2% through the third quarter of FY11. While prospects for the economic recovery continue to improve, the continued high rate of unemployment and sluggish growth in the housing and commercial real estate markets will remain as constraints on overall growth in the coming fiscal year.

GENERAL FUND OVERVIEW

Sources of Funds

General fund revenues for FY2012 are forecast at $449.9M, a decrease of 0.2% over the current year's revised estimate of $450.6 million. After adjusting for about $6.3M in one-time receipts of telecommunications franchise tax and water franchise tax revenues, adjusted base revenues are projected to increase by about 1.2%. Revenue growth projections for most major tax sources are expected to grow collectively by approximately 1.4%, ranging from a 1% increase in sales taxes to a 1.5% increase in the earnings and property tax receipts. Net decreases can be found in areas such as franchise utility taxes reflecting the aforementioned one-time sources in FY2011, while departmental receipts are projected to increase over 3% due mostly to the first full year of refuse fee collections. These estimates reflect a slow return to growth after several years of decline with prospects of further growth continuing to be constrained by the relatively slow pace of the economic recovery.

Earnings and Payroll Tax

The Earnings tax, the largest single revenue producer, has shown indications of a return to growth after declining about 1.5% after one-time adjustments in the previous fiscal year. Individual withholding taxes were up 2.9% through third quarter of FY2011, suggesting that the recent declines in payrolls have come to an end and providing confirmation of this growth trend. Corporate receipts which represent about 15% of the total have increased nearly 6% over the last 12 months, indicating a significant improvement in corporate earnings although much of those increases have yet to be converted into job growth. Earnings tax receipts in FY2012 are projected to increase 1.5% over the revised FY2011 estimates or about half the long term trend rate. The Payroll tax, with a slightly different base that is more heavily weighted toward the private sector, has likewise shown modest improvement of about 1.7% through the end of the third quarter with growth expected to more closely follow the earnings tax trend in FY2012.

In November, 2010, voters in the State of Missouri approved a proposition requiring that those cities in the state with an existing earnings tax submit the tax to a retention vote every five years. If not successfully passed, the earnings tax would be phased out over a ten year period. City voters approved the first of these retention votes in April, 2011 with an 88% approval rate.

Property Tax

The year 2011 is a reassessment year and the City's overall assessed value is expected to remain flat at approximately $4.5 billion. With a modest inflationary increase and consistent delinquent tax collections, property tax revenues in FY2011 are projected to end the year up about 1.7%. In FY2012, with little to no growth in values and only adjustments for inflation, real property tax receipts are projected to increase a 1.5% for the year. Personal property tax receipts have continued to trail real property receipts and are expected to decline over 6% in the current fiscal year. With some improvement in personal consumption expenditures particularly automobile sales over the past year, personal property receipts are projected to remain flat in FY12.

Sales Tax

Sales tax receipts reversed a successive decline of ten calendar quarters in mid 2010. Since that time returns have been mixed with successive quarters alternating between increases and declines. Through ten months of the fiscal year, sales tax receipts are up 3.2% although receipts are projected to end the year up approximately 1.0% over FY2010 receipts. The sales tax has consistently been more vulnerable to declines in economic activity and the overall growth rate has remained below 1% per year. Projections for FY2012 continue to forecast a growth in sales tax receipts of 1% for the year.

Intergovernmental Revenues

Revenues from the state of Missouri representing the city's share of state automobile sales taxes have continued to improve in FY2011 where receipts are expected to finish the year up slightly at $2.9M. Gasoline tax revenues which are based on a statewide tax and ultimately distributed to local government units typically does not show much growth from year to year and receipts are expected to remain flat at $9.8M in FY2012. Receipts from the state for prisoner reimbursements declined to $5.8M in FY2011 reflecting a full year's impact of the reduction in the reimbursement rate to $19.58 from the previous rate of $21.25 per day and a slight decline in inmate population. The per diem reimbursement rate remains far less than the actual cost of holding inmates at the City's two detention facilities. No increases in these receipts are anticipated in FY12.

Franchise Utility Taxes

In the Franchise Tax category, telecommunications tax receipts are estimated to increase in FY2011 to a total of $21.4M due to the settlement of the final outstanding case regarding telecommunications receipts. In

FY2012, telecommunication tax revenues are projected to settle in at a recurring base of approximately $17.3M. Of this amount, $13.5 million will continue to be deposited into the employee pension trust fund to be used to pay for costs associated with City employee pensions. In other franchise receipts, recent increases in electric rates as well as an extraordinary hot summer in 2010 have contributed to a 17% rise in electric franchise tax receipts in FY2011. While Ameren U.E. has petitioned for another increase in the coming year this request has yet to be approved. Meanwhile, FY2011 receipts cover a period which had an increase of 40% in the number of cooling degree days over the previous year and 20% over the previous 5 year average. FY2012 estimates assume a decline in electric utility receipts of about 5% assuming more normal weather patterns. Meanwhile, the decline in natural gas rates has left natural gas tax receipts down about 7% through the third quarter of the fiscal year. Estimates for natural gas receipts remain over the next fiscal year. Any increases in rates as well as business activity and of course weather factors will have an impact on actual results. Gross receipts revenues from sales of water in FY2011 contain approximately $1.4M in payments that were due from the previous fiscal year. As a result, receipts in FY2012 are projected to decline just over 20% or this same $1.4M amount as base Water revenues are projected to remain flat over the period.

Tourism and Amusement Taxes

Restaurant and hotel tax receipt totals have both shown increases in the past fiscal year. Restaurant tax receipts were up 3.8% through the third quarter of the fiscal year with hotel tax receipts rising by 3.2% over the same period. Projections for FY2012 have restaurant and hotel tax receipts continuing to grow at 2.5% and 3.0% respectively. Amusement tax receipts declined by nearly half in the current fiscal year, reflecting the elimination of receipts from professional hockey and other events taking place at ScottTrade Center as part of the Peabody Opera house development agreement. In FY2012, amusement tax receipts are projected to total close to $1.5M. The majority of these receipts remain tied to revenue from NFL football games and will be vulnerable should there be a disruption in the professional football schedule as a result of the current impasse in the NFL labor dispute.

Other License Fees

Cigarette taxes have continued a trend of decline and are down 8.5% through the third quarter of FY2011. This trend is projected to continue into the next fiscal year with FY2012 with receipts estimated at $1.5 million, anticipating a further decline of 5%. The largest category of license fees remains the graduated business license (GBL). The previous fiscal year saw GBL receipts decline by and additional 1% to total $7.2 million. Given the timing of receipts, mostly in May and June, results for the current fiscal year are somewhat tentative, however estimated receipts are expected to remain at these reduced levels pending a stronger recovery in the job market.

Departmental Receipts

Revenues derived from service fees and fines collected by various City Departments were up approximately 18% through the third quarter of FY2011 due primarily to the $7.8 million in revenues received to date from the City's new refuse collection fee. With receipts now estimated to total $10.6 million in FY11, these receipts are the largest of a number of new revenue initiatives institutes in FY2011 to address the significant budget gap. Some of these initiatives, such as a $2.5 million increase in EMS revenues through contractual collection agreements and the $2 million in new failure to appear fines at City courts were not realized in FY2011. However, other scattered increases in fees ranging from street blocking permits, to those related to revisions in building codes, air pollution monitoring and food inspections have produced additional department revenues that are expected to total $1.4M in FY2011. In FY2012, departmental receipts are projected to increase by 3.8% led in part by the first full year of receipts of refuse fees which are estimated to total $12.6M. Despite the continued sluggishness in the housing market, a number of commercial developments are expected to boost building permit revenue by $700,000 over revised FY2011 estimates. Offsetting these increases is an anticipated decline in cost allocation payments from the Water Division after one-time payments of about $700,000 due from FY2010 were made in the current fiscal year. An important component of the effort to address the projected budget gap for FY2011 and continuing into FY2012 was to review the existing fees that departments charge for various City services. Since these fees do not necessarily grow with inflation, over time they are prone to fall behind the costs of providing the services they are designed to capture. It will be necessary from time to time to update the City's fee structure so that these services remain adequately supported in the future.

USES OF FUNDS

The FY2012 general fund budget is proposed at $449.9M, a decrease of 0.3% from the budget for FY2011. The following are some of the highlights of the proposed general fund budget and methods for addressing declining associated revenues.

Employee Pay and Benefits

Approximately 75% of the general fund budget is related to salary and benefit costs of employees. Recent budgets therefore have necessarily included reductions in the City workforce as well as measures to offset the rising costs of pensions and other benefits. The FY2012 proposed general fund budget includes a net reduction of 65 positions and due to continued budget pressures assumes no increases in salaries. A salary savings reduction of 3.5% or approximately $4.0 million has been included in most departments' budgets to offset recent increases in the cost of employee pension and health benefits. In the past fiscal year, cost saving initiatives included employee furloughs of five days for general employees and ten days for management

employees. Measures to be employed in FY12 will be determined through pay plan negotiations. The largest contributing factor to the rise in compensation costs remains employee pensions. In FY2012, the general fund share of the costs of the City's three pension systems will increase by a total of $3.4M. There is currently before the state legislature proposed legislation that would allow for the Fire Retirement system to switch methodologies in valuing its current retirement system. The method, known as Entry Age Normal (EAN), would reduce the FY2012 overall contribution to FRS by $5.8 million of which $5.2 million is the general fund portion. Of this $5.2 million amount, $3.8 million has been utilized in the FY2012 budget to keep overall costs of the Fire Department from increasing while the remaining $1.4 million will remain appropriated if needed as payment to the Fire Retirement system. It is important to note however, that although the EAN method is a more common method for pension valuations, this proposed switch in valuation method does not produce actual cost savings as the City's contributions will increase in future years. True cost savings through reform of the Fire retirement pension system will continue to be pursued as a means to avoid these rising costs. The Police Department will likewise be implementing steps to offset the costs of their pension increases in FY2012.

Police and Public Safety

The Police Department and other departments of Public Safety represent about 56% of the total general fund budget. The Police Department at $144.1M in operating and pension costs represents over 32% of the budget and is the largest component unit of Public Safety. In FY2012, the Police Department with the continued assistance of a hiring grant for 50 officers received as part of the American Recovery and Reinvestment Act of 2009 (ARRA) will maintain its authorized uniformed officer strength at 1,345 officers. With anticipation of a Staffing for Adequate Fire and Emergency Response (SAFER) grant, the Fire Department anticipates the rehiring of 29 firefighters that were laid off early in the fourth quarter of FY2011 due to budget reductions. The SAFER grant is expected to total $3.2 million over a two year period. Meanwhile with continued changes in scheduling and availability, the Fire Department budget assumes continued attrition to result in an overall uniformed strength of 586 firefighters by the end of the fiscal year. This would be a total reduction of 45 firefighters from the previous authorized strength of 631 uniformed firefighters from two years ago.

The Division of Corrections anticipates continued operations with a census population of inmates at both the City Justice Center and Medium Security Institution hovering around 1,400. While total costs will remains comparable to the current fiscal year at $32 million, efforts will continue to generate potential cost savings through the exploration of alternative sentencing and electronic monitoring programs.

Judicial Offices and County Offices

With only one scheduled City wide election in the next fiscal year, the presidential primary currently scheduled for February of 2012, the Board of Elections budget will decrease by approximately $700,000. The Circuit

Court offices including Juvenile Detention have reduced costs totaling approximately $0.8M. Increases in contractual services for custodial and maintenance contracts have been offset by a reduction of three positions and reduced salary costs of the Juvenile Division. As in the previous fiscal year, the FY2012 budget proposes that the $210,000 funding for the Drug Court subsidy continue to be provided through crime prevention funds of the ½ cent public safety sales tax. A number of positions have been reduced in Judicial offices with the budget for the office of the Circuit Attorney reduced by three positions, the Sheriff by two and the City Marshal by one. City Courts will continue efforts initiated in the previous fiscal year to reduce operating costs of REJIS (Regional Justice Information System) and has budgeted a $40,000 reduction in this expense.

City Wide Accounts

City-Wide Accounts refers to those items that are not department specific. These include payments for debt service on the outstanding debt of the City's convention center as well as payments to the Capital fund for other existing lease debt obligations. With the assistance of continued reallocations in ½ cent sales tax revenues within the capital fund as well as such revenue sources as the $3.2M from the sale of the City owned building at 634 N. Grand, the City's general fund debt obligations which would otherwise have increased, will remain constant at $26.6M in FY2012. The subsidy for the office of the Assessor which anticipates increased reimbursements from the state will decline by $250,000. Otherwise most other city wide accounts will remain fixed at previous fiscal year levels.

Parks Department

In the Department of Parks, Recreation and Forestry, the department will see a reduction of a total of 6 positions. Most of these positions are in the Parks Division and will impact park keeping crews. Per performance seasonal employees will remain budgeted at current year levels. The Forestry Divisions plans to maintain its schedule of service rotations for vacant building and lots to 4 and 8 respectively during the growing season. The Parks Division will see a reduction in its ball field maintenance crews and patrol capabilities, however its schedule of maintaining service rotations for parks at every two weeks during the peak growing season will continue. The City's subsidy toward Tower Grove Park has also been reduced by $10,000 or about the same reduction in percentage terms as the cost of the Parks Department.

Street Department

The City Refuse Division of the Department of Streets will be implementing the second year of its $3 million recycling and enforcement program. These funding for these efforts was made possible through collection of the new refuse collection fee. In FY11, the Refuse Division distributed nearly 2,900 new blue recycling bins and 4,000 roll out carts for recycling throughout City neighborhoods. An additional $3.0M will be allocated to complete this effort in FY12. In addition to the positive environmental impacts of recycling, the cost of landfill

disposal declines with every ton of waste that is recycled and removed from the City's waste stream. Elsewhere in the Department of Streets, the Street Division will see an increase of $590,000 to replenish its road salt supply after experiencing a particularly harsh winter season.

Health and Human Services

The Health and Human Services departments are funded primarily with local use tax special revenues and grant funds and thus do not represent a significant portion of the general fund budget.

Board of Public Service

The Board of Public Service has responsibility for providing engineering services as well as maintaining and servicing the City's public buildings and rolling stock fleet. The City's Equipment Services Division of the Board of Public Service purchases approximately 1.3 million gallons of fuel annually to keep City service vehicles running. The rising cost of fuel in the past year along with the continued deferral of equipment replacement and resulting need for repair has led to increases in costs of these support services. The Equipment Services Division budget will rise $1.3M in FY2012 to address these increased fuel and equipment repair costs. In FY2012, Facilities Management Division will begin implementing a number of initiatives related to improving energy efficiency of municipal buildings. A $35,000 energy efficiency grant from Ameren U.E. is helping with an evaluation of energy usage at the City Justice Center while a recent award of $3.7M in energy efficiency and conservation block grant funds will be utilized to improve operations at both City Hall and the Carnahan Courthouse. As in the previous fiscal year, it is proposed that $590,000 in utility costs for facilities within Forest Park be charged to the Forest Park Fund.

General Government and Finance

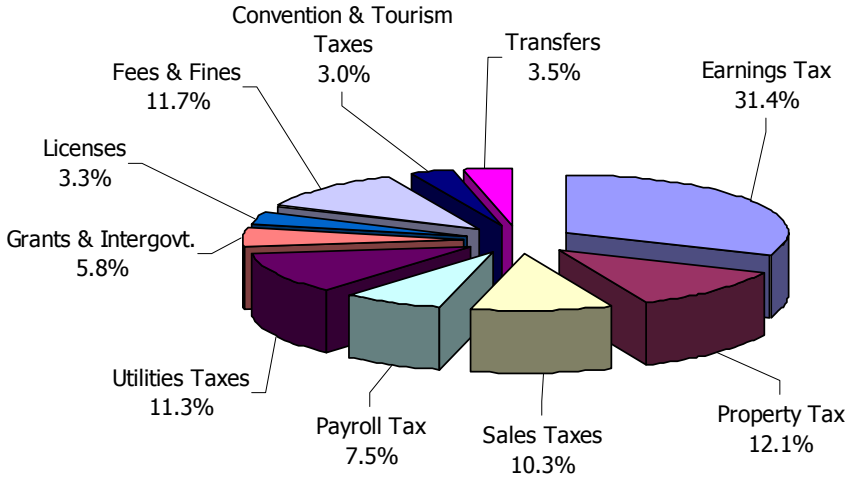
Along with other City departments, general government and finance departments have continued to look toward reductions in operating costs with a total net reduction of six general fund positions in FY2012. The Department of Personnel is eliminating a vacant human resources specialist position, and the City Counselor's office is reducing its legal support staff by two positions. In addition to a position reduction, the Comptroller's office, which pays the City's sewer bill, is expected to see a decline in the budget for this expense of $350,000.

The combination of expenditures reductions as well as new sources of revenue and revenue reallocations contained within this annual operating plan is designed to produce a general fund budget that while preserving core City services remains balanced both in the next fiscal year as well as into the future.

FY2012 General Fund Budget Highlights

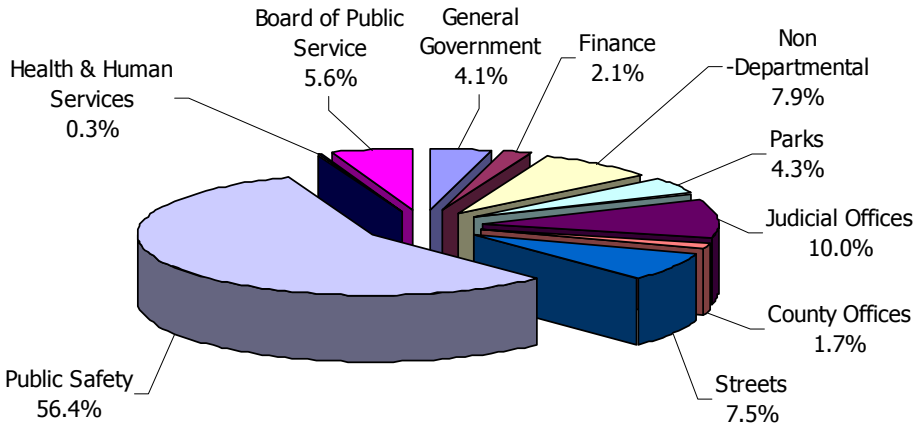
- $12.6M in gross revenue from first full year of refuse collection service fees with $3M allocated toward 2nd year of recycling and enforcement efforts
- $4M in salary savings equivalent to 3.5% of salary costs to offset general employee pension and other payroll cost increases
- $1.6M in proceeds from the first year of a two year $3.2M Fire Dept. SAFER grant for funding 29 firefighter positions.
- Police to maintain total of 1,345 authorized uniformed officer total while offsetting $2.5M increase in pension costs
- $3.8M from proposed change in Fire Retirement valuation method used to offset increase in City contributions
- $590,000 increase in Street Division budget to replenish road salt supply following harsh winter season
- $350,000 reduction in City sewer bill costs paid through the Comptrollers Office
- $250,000 decrease in Assessor subsidy with projected increase in State reimbursement revenue
- $400,000 reduction in general government administrative offices
- $700,000 net decrease in costs of the Election Board for administering due to reduced election schedule
- $0.6M net reduction in Circuit Court operations
- $300,000 reduction in other judicial offices including Circuit Attorney, Sheriff, City Courts and City Marshal
- $250,000 reduction in park keeping and park patrol operations
- $210,000 in drug court subsidy to be funded with public safety sales tax crime prevention funds
- $1.3M increase in operating funds of the Equipment Services Division to meet rising fuel and repair costs
- Net decrease of 65 general fund positions

FY2012 General Fund Revenues



Total General Fund Revenues = $449.9 Million

FY2012 General Fund Budget by Department



Total General Fund Budget = $449.9 Million

PROJECTED OPERATING RESULTS

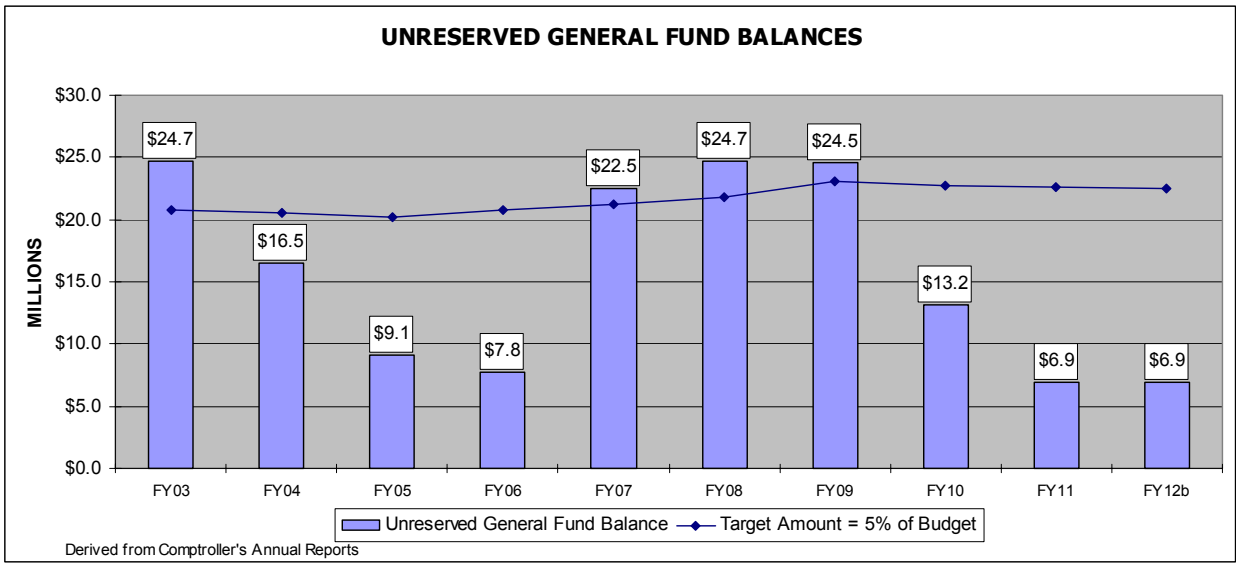
GENERAL FUND

The adjacent table presents the projected general fund operating results for FY2012. The proposed general fund appropriation is balanced at $449.9M and does not rely on any draws from the unreserved general fund balance. In recent years due to budget shortfalls, the unreserved balance has fallen below its target amount of 5% of the budget. Despite shortfalls in some revenues in FY2011, other one-time sources and reductions in discretionary spending during the year should be sufficient to result in a close to break-even close to the current fiscal year. Therefore it is not anticipated that any further draws upon reserves will be necessary.

FY2012

General Fund Projected Operating Results

Estimated Revenue	$449,860,490
General Fund Appropriation	449,854,488
Operating Balance	$ 6,002



OTHER FUNDS

While much of the budgetary focus is placed on discretionary spending of the General Fund, the operating balances of other funds can also have an impact on budget development.

Special Funds

In the Special Funds category, aided in part by an increase in the sales tax rate that became effective at the beginning of the fiscal year, Local Use Tax revenues deposited to the **Local Use Tax Fund** are expected to show an increase of about 7% in FY11. Total receipts are estimated at $27.2 million and projected to remain flat in FY2012. The previous year's decline in use tax receipts has had an impact on the general fund budget as more of the burden of services funded with excess use tax funds depends upon general revenue support. Appropriations in the Local Use tax fund will decline by $0.4 million in FY12 as the budget continues to work out of a deficit in the excess use tax fund from FY10. With an expected increase in reimbursements from the state the general fund subsidy to the **Assessment Fund** is budgeted to decline by $290,000. Revenues from gross receipts from cable and other video service providers, paid into the **Communications Fund** are expected to rise approximately $200,000 over receipts in the previous year. In addition to funding operations of the City's public access channel, the Communications Fund appropriates all excess revenues as a supplement to general revenue. In FY2011, **Gaming Fund** revenues have seen a decline of close to $2 million with the closure of the President Riverboat casino in July of 2010. Revenue at Lumiere Casino on the Landing has also declined following the opening of a competing facility in near South County. As part of the development agreement of the county facility, Pinnacle Casinos which owns both facilities is to pay the City $1 million per year and the first of these payments was received in January, 2011, offsetting most of the decline in Lumiere receipts. Total gaming fund appropriations will decline by approximately $450,000 in FY2012, reflecting the expenditure of previous fund balances and a new slightly lower revenue base.

Enterprise Funds

In the Enterprise Funds, the **Water Division** continues to see increases in the cost of water production while at the same time many large users have reduced consumption. The budget for the Water Division in FY2012 will decline by $4.9 million or 8.5% and will see a net reduction of twenty positions. These efforts are geared toward reducing operating costs so as to minimize the need for future rate increases. The budget for the **Airport** at $171.3 million is an increase $8.9 million or 5.5%. Most of this increase can be found in the cost of servicing various debt agreements and the Airport is supplementing its normal revenues with a draw of $13.7 million in rate mitigation reserves.

With no projected shortfalls from sales tax receipts in FY2011, the **Capital Fund**, which receives a major portion of its revenues from the ½ cent capital sales tax and the 1/10 cent Metro Parks sales tax, will not need to address any prior year deficit amounts in FY2012.

CAPITAL IMPROVEMENTS

The City of St. Louis Capital Committee has developed a five-year Capital Improvements Plan containing projects that have an estimated cost of $320M. These projects will be funded through a combination of local, state and federal funds. Over the five year period, an estimated $217M will be appropriated for cash payments and debt service requirements and in some cases the local matching share for road and bridge repair projects and major flood protection projects. The FY2012 Capital Budget funds the first year of the plan with a recommended appropriation of $34.9M. This is an increase of $9.8M from the prior year. Given the significant challenge in balancing the City's general fund budget, a total of $3.5M in ½ cent capital sales tax revenues from ward, major parks and recreation center accounts is proposed to be reallocated to offset existing debt payment obligations of the general fund. An additional $2.6M in debt service payments will be offset with available bond funds that have been released but remain restricted for debt service purposes. Other revenues supporting the capital budget include $5.9M from projected gaming revenues, $1.4M in courthouse restoration fees, $630,000 in gasoline tax revenue, $3.2M from the sale of the City owned building at 634 N. Grand and $350,000 in projected proceeds from the sale of miscellaneous City assets.

Capital expenses planned for FY2012 include those for projects designed to further the City's goal of stabilizing neighborhoods as well as increasing the efficiency of service delivery through replacement of vital equipment required to deliver those services. Funding policy established by the Capital Committee sets a high priority on leveraging non-city funds to the maximum extent possible to effect major improvements to roads and bridges.

Ward Improvements - $5.8M

Each of the City's 28 wards will be allocated $207,723 in FY2012 ½ cent sales tax revenues. With the previously mentioned reallocation, this represents 75% of a normal year's allocation. These funds will be allocated for projects such as neighborhood park improvements, street resurfacing, sidewalk replacement, and refuse container replacement. Actual projects are recommended by the ward alderman subject to approval by the Board of Estimate and Apportionment.

Parks and Recreation Centers - $3.2M

The City's six major parks, Forest Park, Tower Grove, Carondelet, Fairgrounds, O'Fallon and Willmore will share $2.3M in ½ cent sales tax and metro parks improvement tax funds. Planned projects include roadway repairs, equipment replacement and improvements to playgrounds. Of this total Park allocation, $926,400 in Metro parks funds will be allocated to neighborhoods parks for similar capital improvements.

Facility Improvements - **$19.3M**

Funds categorized as being for facility improvements will service previously incurred debt for construction and renovations of several City facilities. Major facilities include the City Justice Center, Civil Courthouse and Carnahan Courthouse buildings, the Juvenile Detention Center as well as the renovated City building at 1520 Market St.

Equipment Replacement - **$4.0M**

$4.0M has been allocated to service debt payment requirements of existing rolling stock lease agreements necessary to replace vehicles in such areas as refuse collection, street cleaning, and animal regulation functions. In FY2009, a line of credit was obtained and has been used for a replacement of rolling stock up to a pre-set credit limit. In FY2012, a planned lease debt issue of up to $10 million is planned for improvements to the municipal building at 1520 Market including renovations of the 2nd floor to accommodate the relocation of the St. Louis Development Corporation, elevator replacements and needed improvements to the entry plaza.

MAJOR FUND TYPES

GOVERNMENTAL FUNDS

Governmental funds are those through which most governmental functions are financed. Governmental fund categories include:

General Fund - the City's main operating fund through which the majority of City services such as police and fire protection, emergency medical services, and parks and streets maintenance are funded. Most tax receipts and other revenues not required to be accounted for in another fund are considered general revenue. General Fund expenditures account for about one-half of all City expenditures.

Special Revenue Funds - used to account for specified taxes, fees, grants or other sources of revenue that are dedicated by ordinance for a specific purpose. Funds contained in this category include government grants, the Local Use Tax Fund, the Convention and Tourism Fund, Gaming Fund, Assessment Fund, Lateral Sewer Fund, Tax Increment Financing Funds, Transportation Fund and other miscellaneous special funds.

Debt Service Fund - used to account for revenues and expenses related to the City's existing general obligation (property tax supported) debt.

Capital Project Funds – used to account for revenues and expenditures related to capital equipment purchases, public infrastructure improvements or public projects. The sources of capital funds vary from a dedicated ½ cent sales tax, to proceeds from bond issues and appropriations from the general fund.

PROPRIETARY FUNDS

Proprietary funds are used to account for activities that are similar to those found in the private sector. Proprietary fund categories include:

Enterprise Funds – used to account for funds operated similar to private business type activities; this would include the Airport and City Water Division. The Meter Division is also operated as an enterprise fund and is separately appropriated.

Internal Service Funds - used to account for activities that provide services for certain City programs and operations. These include the City mailroom, workers' compensation and employee health insurance programs.

FIDUCIARY FUNDS

Fiduciary Funds are used to account for resources held for the benefit of individuals or units outside of the City. The City serves as a trustee or has fiduciary responsibilities for the assets. These include the City's various pension funds. While contributions to these funds are appropriated, the activities of the funds themselves are not part of the appropriation process.

Detailed descriptions of funds within each of these fund groups can be found in the glossary in the Appendix of this document.

The tables on the following pages contain summary budget information for all funds. A more detailed discussion of the general fund budget and descriptions of trends in major sources of revenue follow.

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FY12 BUDGET SUMMARY - ALL FUNDS (in millions)

	FY10 Actual	FY11 Budget	FY12 Budget	% Change FY11-12
General Fund	$437.5	$451.2	$449.9	-0.3%
Special Revenue Funds				
Assessment Fund	4.3	4.0	3.9	-2.2%
Convention and Tourism Fund	4.5	4.6	4.7	1.3%
Public Safety Trust Fund	19.6	19.1	19.5	2.3%
Neighborhood Parks Fund	7.2	8.6	8.8	2.1%
Convention and Sport Facility Trust Fund	6.9	6.1	6.7	10.0%
Lateral Sewer Fund	3.1	3.1	2.8	-10.6%
Cable Communications Fund	1.6	1.0	0.9	-4.5%
Port Authority	3.2	2.7	2.1	-24.2%
Riverfront Gaming Fund	16.9	11.5	11.1	-3.9%
Local Use Tax Fund	29.7	25.4	25.0	-1.6%
Other Special Revenue Funds	36.4	44.2	33.8	-23.5%
	133.5	130.2	119.2	-8.5%
Grant Funds				
St. Louis Agency on Training and Employment	14.9	10.0	9.7	-3.3%
Community Development (excl. separate approp.)	9.5	9.3	8.3	-10.5%
Health and Human Services	27.8	31.0	30.9	-0.2%
Police Department	7.0	9.2	10.3	12.6%
Other Grants	4.9	2.5	4.2	69.9%
	64.2	62.0	63.5	2.5%
Debt Service Fund	5.7	5.7	5.7	0.0%
Capital Funds	35.1	28.6	34.9	22.0%
Enterprise Funds				
Water Division	45.7	57.6	52.7	-8.6%
Airport Authority	184.3	162.4	171.3	5.5%
	230.0	220.0	224.0	1.8%
Internal Service Funds				
Mail Room	0.6	0.8	0.8	0.2%
Employee Benefits Fund	38.4	39.1	39.8	1.9%
	39.0	39.9	40.7	1.9%
Total General Appropriation	**$945.0**	**$937.6**	**$937.8**	**0.0%**

FY12 BUDGET SUMMARY - ALL FUNDS BY DEPARTMENT

Dept. #	Department	General Fund	Special Funds Revenue	Special Funds Grant	Enterprise Funds	Total Funds
GENERAL GOVERNMENT						
110	Board of Aldermen	2,755,939	-	-	-	2,755,939
120	Mayor's Office	1,722,845	-	-	-	1,722,845
121	St. Louis Agency on Training and Emp.	-	-	9,595,373	-	9,595,373
123	Department of Personnel	2,751,510	117,976	-	-	56,345,340
	Employee Benefits Fund	-	39,975,854	-	-	-
	Employee Pension Trust Fund	-	13,500,000	-	-	-
124	Register	167,520	-	-	-	167,520
126	Civil Rights Enforcement Agency	297,357	-	169,966	-	467,323
127	Information Tech. Service Agency	5,325,930	-	-	-	5,325,930
137	Budget Division	418,607	-	-	-	418,607
139	City Counselor	5,045,038	805,019	854,086	-	6,704,143
141	Planing and Urban Design	113,807	-	1,521,034	-	1,634,841
142	Comm. Development Administration	-	-	3,336,692	-	3,336,692
143	Affordable Housing Commission	-	4,522,730	-	-	4,522,730
	Subtotal	**18,598,553**	**58,921,579**	**15,477,151**	**-**	**92,997,283**
FINANCE						
160	Comptroller	7,392,886	-	-	-	24,948,371
	Gateway Transportation Ctr.	-	1,241,307	-	-	-
	Lateral Sewer Fund	-	56,981	-	-	-
	Tax Increment Financings	-	1,390,540	-	-	-
	Trustee Lease Fund	-	8,396,119	-	-	-
	Grant and Other Funds	-	5,690,266	780,272	-	-
162	Municipal Garage	294,026	-	-	-	294,026
163	Microfilm	319,161	-	-	-	319,161
170	Supply Commissioner	648,492	-	-	-	648,492
171	Multigraph	817,485	-	-	-	817,485
172	Mail Room	-	809,207	-	-	809,207
180	Assessor	-	3,932,461	-	-	3,932,461
	Subtotal	**9,472,050**	**21,516,881**	**780,272**	**-**	**31,769,203**
NON-DEPARTMENTAL						
190	City Wide Accounts	35,686,685	-	-	-	47,038,685
	Convention and Tourism Fund	-	4,662,000	-	-	-
	Riverfront Gaming Fund	-	6,690,000	-	-	-
	Subtotal	**35,686,685**	**11,352,000**	**-**	**-**	**47,038,685**
PARKS, RECREATION & FORESTRY						
210	Dir. Parks, Recreation, and Forestry	482,114	7,477,368	-	-	7,959,482
213	Division of Recreation	1,475,781	94,732	-	-	1,570,513
214	Division of Forestry	6,988,948	248,812	-	-	7,237,760
215	Operation Brightside	-	-	292,184	-	292,184
220	Division of Parks	9,484,922	2,599,712	-	-	12,084,634
225	Soulard Market	226,623	-	-	-	226,623
250	Tower Grove Park	684,450	-	-	-	684,450
	Subtotal	**19,342,838**	**10,420,624**	**292,184**	**-**	**30,055,646**
JUDICIAL OFFICES						
310	Circuit Clerk	911,881	-	-	-	911,881
311	Circuit Court	7,154,412	-	-	-	7,154,412
312	Circuit Attorney	6,636,796	2,844,696	1,061,743	-	10,543,235
313	Board of Jury Supervisors	1,381,957	-	-	-	1,381,957
314	Probate Court	48,090	-	-	-	48,090
315	Sheriff	8,730,368	-	-	-	8,730,368
316	City Courts	2,556,312	12,500	-	-	2,568,812
317	City Marshal	1,351,653	-	-	-	1,351,653
320	Probation and Juvenile Detention	16,288,904	350,702	373,583	-	17,013,189
321	Circuit Drug Court	-	-	-	-	-
	Subtotal	**45,060,373**	**3,207,898**	**1,435,326**	**-**	**49,703,597**

FY12 BUDGET SUMMARY - ALL FUNDS BY DEPARTMENT

Dept. #	Department	General Fund	Special Funds Revenue	Special Funds Grant	Enterprise Funds	Total Funds
COUNTY OFFICES						
330	Tax Equalization Board	12,400	-	-	-	12,400
331	License Collector	-	6,680,000	-	-	6,680,000
333	Recorder of Deeds	2,619,409	-	-	-	2,619,409
334	Board of Election Commissioners	2,487,652	-	-	-	2,487,652
335	Medical Examiner	1,836,959	-	225,000	-	2,061,959
340	Treasurer	699,595	-	-	-	699,595
	Subtotal	**7,656,015**	**6,680,000**	**225,000**	**-**	**14,561,015**
PUBLIC UTILITIES						
401	Communications Division	-	946,593	-	-	946,593
415	Water Division	-	-	-	52,580,833	52,580,833
420	Airport Authority	-	-	-	171,251,929	171,251,929
	Subtotal	**-**	**946,593**	**-**	**223,832,762**	**224,779,355**
STREETS						
510	Director of Streets	938,993	-	-	-	3,351,239
	Lateral Sewer Fund	-	2,412,246	-	-	-
511	Traffic and Lighting	8,306,905	-	-	-	8,306,905
513	Auto Towing and Storage	1,529,918	-	-	-	1,529,918
514	Street Division	6,731,268	390,095	-	-	7,121,363
516	Refuse Division	16,392,016	1,279,779	363,407	-	18,035,202
520	Port Authority	-	2,068,000	-	-	2,068,000
	Subtotal	**33,899,100**	**6,150,120**	**363,407**	**-**	**40,412,627**
PUBLIC SAFETY						
610	Director of Public Safety	645,632	1,000,000	255,000	-	1,900,632
611	Fire Department	48,783,726	775,000	1,589,004	-	51,147,730
612	Firefighter's Retirement System	16,950,473	5,500,000		-	22,450,473
614	Office of Special Events	164,745	-	-	-	164,745
616	Excise Commissioner	404,840	-	-	-	404,840
620	Building Commissioner	7,075,429	5,791,619	931,959	-	13,799,007
622	Neighborhood Stabilization	2,471,265	-	127,251	-	2,598,516
625	CEMA	274,086	-	-	-	274,086
632	Medium Security Institution	14,869,527	-	-	-	14,869,527
633	City Justice Center	17,943,376	-	-	-	17,943,376
650	Police Department	126,631,000	14,080,628	10,349,696	-	151,061,324
651	Police Retirement System	17,494,034	5,500,000	-	-	22,994,034
	Subtotal	**253,708,133**	**32,647,247**	**13,252,910**	**-**	**299,608,290**
HEALTH AND HOSPITALS						
700	Director, Health and Hospitals	-	1,775,765	1,306,615	-	3,082,380
710	Health Commissioner	-	328,258	-	-	328,258
711	Communicable Disease Control	-	1,657,582	9,674,556	-	11,332,138
714	Animal Care and Control	-	1,015,826	10,714	-	1,026,540
715	Environmental Health Services	-	1,670,047	1,289,895	-	2,959,942
719	Family/Community/School Health	-	849,916	562,789	-	1,412,705
737	Health Care Trust Fund	-	5,000,000	-	-	5,000,000
	Subtotal	**-**	**12,297,394**	**12,844,569**	**-**	**25,141,963**
HUMAN SERVICES						
800	Director of Human Services	1,258,570	889,917	18,760,447	-	20,908,934
	Subtotal	**1,258,570**	**889,917**	**18,760,447**	**-**	**20,908,934**
BOARD OF PUBLIC SERVICE						
900	President, Board of Public Service	2,410,100	712,169	-	-	3,122,269
903	Facilities Management	9,989,348	-	-	-	9,989,348
910	Equipment Services Division	12,632,494	-	-	-	12,632,494
930	Soldier's Memorial	140,229	-	-	-	140,229
	Subtotal	**25,172,171**	**712,169**	**-**	**-**	**25,884,340**

FY12 BUDGET SUMMARY - ALL FUNDS BY DEPARTMENT

Dept. # Department	General Fund	Special Funds Revenue	Special Funds Grant	Enterprise Funds	Total Funds
CAPITAL IMPROVEMENTS FUND	-	34,920,998	-	-	34,920,998
DEBT SERVICE FUND	-	5,690,266	-	-	5,690,266
TOTAL BUDGET	**$449,854,488**	**$206,353,686**	**$63,431,266**	**$223,832,762**	**$937,781,936**

FY12 BUDGET SUMMARY - ALL DEPARTMENTS BY FUND

Fund	Dept. #	Department	FY10 Actual	FY11 Budget	FY12 Budget
General Fund					
1010	110	Board of Aldermen	2,614,134	2,675,765	2,755,939
1010	120	Mayor's Office	1,902,971	1,773,446	1,722,845
1010	121	SLATE	-	-	-
1010	123	Department of Personnel	3,023,618	2,773,116	2,751,510
1010	124	Register	162,078	167,595	167,520
1010	126	Civil Rights Enforcement Agency	360,085	307,778	297,357
1010	127	Information Tech. Services Agency	5,343,690	5,445,434	5,325,930
1010	137	Division of the Budget	422,895	431,943	418,607
1010	139	City Counselor	5,459,108	5,392,976	5,045,038
1010	141	PDA	126,234	117,514	113,807
1010	160	Comptroller	8,266,710	7,665,536	7,392,886
1010	160	Comptroller- Abram Building Operations	1,307,910	-	-
1010	162	Municipal Garage	318,460	316,925	294,026
1010	163	Microfilm Section	323,729	325,896	319,161
1010	170	Supply Commissioner	641,976	648,580	648,492
1010	171	Multigraph Section	833,089	875,051	817,485
1010	190	City Wide Accounts	34,549,006	35,873,030	35,686,685
1010	210	Director, Parks, Recreation & Forestry	393,043	478,925	482,114
1010	213	Division of Recreation	1,822,256	1,556,447	1,475,781
1010	214	Division of Forestry	7,221,864	7,024,096	6,988,948
1010	220	Division of Parks	9,944,232	9,280,751	9,484,922
1010	225	Soulard Market	193,009	226,018	226,623
1010	250	Tower Grove Park	715,000	694,450	684,450
1010	310	Circuit Clerk	873,191	946,169	911,881
1010	311	Circuit Court (General)	7,346,606	7,186,318	7,154,412
1010	312	Circuit Attorney	6,725,469	6,590,275	6,636,796
1010	313	Board of Jury Supervisors (Cir. Judges)	1,426,568	1,446,601	1,381,957
1010	314	Probate Court (Probate Judge)	52,264	56,690	48,090
1010	315	Sheriff	8,871,179	8,786,525	8,730,368
1010	316	City Courts	2,546,549	2,643,118	2,556,312
1010	317	City Marshal	1,316,778	1,366,450	1,351,653
1010	320	Probation Dept. & Juvenile Detention Ctr	15,648,760	16,667,667	16,288,904
1010	321	Circuit Drug Court	-	-	-
1010	330	Tax Equalization Board	10,223	12,400	12,400
1010	333	Recorder of Deeds	2,602,755	2,589,846	2,619,409
1010	334	Election and Registration	2,233,836	3,191,686	2,487,652
1010	335	Medical Examiner	1,752,139	1,824,958	1,836,959
1010	340	Treasurer	708,628	699,986	699,595
1010	510	Director of Streets	982,546	870,757	938,993
1010	511	Traffic and Lighting Division	8,452,790	8,377,152	8,306,905
1010	513	Auto Towing and Storage	1,527,570	1,501,780	1,529,918
1010	514	Street Division	5,281,283	6,087,360	6,731,268
1010	516	Refuse Division	13,516,130	16,515,172	16,392,016
1010	610	Director of Public Safety	657,638	645,836	645,632
1010	611	Fire Department	55,034,627	49,767,301	48,783,726
1010	612	Firefighters Retirement System	10,504,590	16,386,898	16,950,473
1010	614	Office of Special Events	164,558	163,958	164,745
1010	616	Excise Commissioner	391,989	406,717	404,840
1010	620	Building Commissioner	7,438,982	7,118,865	7,075,429
1010	622	Neighborhood Stabilization	2,400,611	2,455,185	2,471,265
1010	625	CEMA	235,121	275,633	274,086
1010	632	Corrections / MSI	16,164,187	15,256,476	14,869,527
1010	633	City Justice Center	17,944,359	17,417,718	17,943,376

FY12 BUDGET SUMMARY - ALL DEPARTMENTS BY FUND

Fund	Dept. #	Department	FY10 Actual	FY11 Budget	FY12 Budget
1010	650	Police Department	122,975,422	129,432,562	126,631,000
1010	651	Police Pension Fund	11,786,840	15,418,329	17,494,034
1010	800	Director of Human Services	1,263,288	1,269,277	1,258,570
1010	900	President, Board of Public Service	2,051,464	2,447,829	2,410,100
1010	903	Facilities Management	9,060,353	10,024,309	9,989,348
1010	910	Equipment Services Division	11,481,695	11,134,567	12,632,494
1010	930	Soldier's Memorial Building	159,336	145,078	140,229
		Subtotal	**437,535,421**	**451,178,720**	**449,854,488**
Local Use Tax Fund					
1110	123	Department of Personnel	115,704	117,513	117,976
1110	143	Affordable Housing Commission	5,239,666	4,528,120	4,522,730
1110	516	Refuse Division - Bulky Pick-up	1,092,302	1,151,386	1,178,857
1110	620	Bldg. Comm. - Housing Conservation	2,260,655	2,161,592	2,169,190
1110	620	Bldg. Comm. - Building Demolition	2,257,875	666,351	1,000,000
1110	650	Police Department	6,201,000	4,027,440	3,500,000
1110	700	Director, Health & Hospitals	1,621,685	1,730,683	1,647,765
1110	710	Health Commissioner	478,533	313,890	328,258
1110	711	Communicable Disease Control	1,630,249	1,733,310	1,657,582
1110	713	Public Health Laboratory	-	-	-
1110	714	Animal Care and Control	1,060,865	1,035,473	1,006,826
1110	715	Environmental Health Services	1,680,587	1,739,310	1,670,047
1110	719	Family / Community / School Health	754,048	881,233	849,916
1110	737	Health Care Trust Fund	5,000,000	5,000,000	5,000,000
1110	800	Director of Human Services	298,302	295,568	319,917
1110	900	President, Board of Public Service	-	-	-
		Subtotal	**29,691,471**	**25,381,869**	**24,969,064**
Convention and Tourism Fund					
1111	160	Convention and Tourism	4,525,248	4,603,000	4,662,000
		Subtotal	**4,525,248**	**4,603,000**	**4,662,000**
Convention and Sports Authority Trust Fund					
1111	331	Convention & Sports Facility Trust	6,878,721	6,070,000	6,680,000
		Subtotal	**6,878,721**	**6,070,000**	**6,680,000**
Demolition Fund					
1113	214	Division of Forestry	28,763	-	-
1113	620	Bldg. Comm. - Bldg. Demolition	1,252,441	-	-
		Subtotal	**1,281,204**	**-**	**-**
Assessment Fund					
1115	180	Assessor	4,333,299	4,022,346	3,932,461
		Subtotal	**4,333,299**	**4,022,346**	**3,932,461**

FY12 BUDGET SUMMARY - ALL DEPARTMENTS BY FUND

Fund	Dept. #	Department	FY10 Actual	FY11 Budget	FY12 Budget
Special Revenue Funds					
1116	1231000	City Employees Pension Trust Fund	13,500,000	13,500,000	13,500,000
1116	139	City Counselor	253,099	263,318	264,771
1116	1600013	Comptroller-Abram Building Operations	-	-	-
1116	1600019	Comptroller-Gateway Transportation	1,128,316	1,168,413	1,241,307
1116	210	Director PRF - Forest Park Fund	2,128,459	1,680,000	1,300,000
1116	214	Division of Forestry	198,646	246,907	248,812
1116	312	Circuit Attorney (Inspire Me School)	5,797	-	-
1116	312	Circuit Attorney (Training Fund)	669	2,500	2,500
1116	312	Circuit Attorney (Tax Unit)	117,835	154,200	160,716
1116	312	Circuit Attorney (Child Support Unit)	1,775,948	2,093,417	2,068,671
1116	312	Circuit Attorney (HUD Unit)	62,958	71,861	72,256
1116	316	City Court Judicial Education Fund	-	-	5,000
1116	316	City Court Appointed Counsel Fund	-	-	7,500
1116	320	Probation Dept. & Juvenile Detention	337,134	360,724	350,702
1116	510	Dir. of Streets - Excavation/Restoration	158,283	45,428	-
1116	514	Street Div. - Excavation/Restoration	259,448	282,413	108,453
1116	516	Refuse Division	-	-	100,922
1116	520	Port Administration Division	2,678,684	2,727,149	2,068,000
1116	620	Bldg. Comm. - Code Enforcement	707,974	811,401	1,072,373
1116	620	Bldg. Comm. - Demolition & Board-Up	1,874,428	2,078,655	1,550,056
1116	650	Police Dept. - Peace Officer Training	41,619	100,000	275,000
1116	6500001	Police Dept. - Communication Support	226,623	240,500	265,628
1116	700	Director, Health & Hospitals	9,389	128,000	128,000
1116	7000001	Health Provider Reimbursement	250,000	-	-
1116	714	Animal Care and Control	7,753	9,000	9,000
1116	800	Director of Human Services	406,015	570,000	570,000
1116	900	President, Board of Public Service	3,087	823,832	712,169
1413	160	Tax Increment Financing	4,576,379	3,395,768	1,390,540
1218	160	Trustee Lease Fund	5,418,782	16,130,910	8,396,119
		Subtotal	**36,127,325**	**46,884,396**	**35,868,495**
Communications Fund					
1117	127	Information Tech. Services Agency	151,671	-	-
1117	401	Communications Division	1,460,793	990,682	946,593
		Subtotal	**1,612,464**	**990,682**	**946,593**
Lateral Sewer Fund					
1118	160	Comptroller - Lateral Sewer Line	54,919	56,464	56,981
1118	510	Director of Streets - Lateral Sewer	2,660,662	2,534,835	2,412,246
1118	514	Street Division	389,634	487,356	281,642
		Subtotal	**3,105,215**	**3,078,655**	**2,750,869**
Other Special Revenue Funds - Special Authorizations					
1119	120	Mayor- Open Streets Donations	13,276	-	-
1119	139	City Counselor	256,227	-	-
1119	210	Director PRF - Forest Park Fund	-	-	-
1119	213	Division of Recreation	10,554	-	-
1119	214	Division of Forestry	20,254	-	-
1119	220	Division of Parks	108,517	-	-
1119	312	Circuit Att. (Contingency & Tax Fund)	1,188	-	-
1119	315	Sheriff - Auction Proceeds	-	-	-
1119	320	Probation Dept. & Juvenile Detention	105,000	-	-
1119	321	Circuit Drug Court	7,551	-	-

FY12 BUDGET SUMMARY - ALL DEPARTMENTS BY FUND

Fund	Dept. #	Department		FY10 Actual	FY11 Budget	FY12 Budget
1119	334	Election and Registration		346,296	-	-
1119	401	Communications Division		130,771	-	-
1119	511	Transportation and Traffic Division		69,775	-	-
1119	520	Port Administration Division		551,274	-	-
1119	611	Fire Department		21,682	-	-
1119	632	Corrections/MSI		3,453	-	-
1119	650	Police Dept. - Police Judgements		533,260	-	-
1119	711	Communicable Disease Control		14,855	-	-
1119	714	Animal Care and Control		6,916	-	-
1119	800	Director of Human Services		-	-	-
1119	930	Soldier's Memorial Building		11,823	-	-
			Subtotal	**2,212,672**	**-**	**-**
Public Safety Fund						
1120	139	City Counselor		219,035	551,526	540,248
1120	312	Circuit Attorney		498,191	485,672	540,553
1120	650	Police - Public Safety Trust Fund		2,100,000	2,350,000	2,100,000
			Subtotal	**2,817,226**	**3,387,198**	**3,180,801**
Riverboat Gaming Fund						
1121	190	City Wide - Riverfront Gaming		10,880,000	6,990,000	6,690,000
1121	611	Fire Dept. - Riverfront Gaming		16,017	25,000	25,000
1121	650	Police Dept. - Riverfront Gaming		5,982,653	4,500,000	4,350,000
			Subtotal	**16,878,670**	**11,515,000**	**11,065,000**
Parks and Recreation Special Fund						
1122	210	Dir. of Parks - 1/8 Cent Sales Tax		3,718,134	4,576,505	4,577,369
1122	210	Dir. of Parks - Neighborhood Parks		1,713,918	1,599,999	1,599,999
1122	220	Parks Division - Barnes/City Trust		1,769,950	2,007,074	2,599,712
1122	220	Parks Division - 1/8 Cent Sales Tax		-	410,000	-
			Subtotal	**7,202,002**	**8,593,578**	**8,777,080**
Public Safety Sales Tax Fund						
1123	320	Probation Dept. & Juvenile Detention		897,564	-	-
1123	321	Circuit Drug Court		102,436	-	-
1123	610	Public Safety-Crime Prevention		292,694	1,471,000	1,000,000
1123	6110023	Fire Department		680,000	330,000	750,000
1123	6120023	Fire - Public Safety Pension Trust		5,500,652	5,500,000	5,500,000
1123	6500023	Police Department		1,878,000	1,500,000	1,864,000
1123	6500123	Police Department		1,971,319	1,390,000	1,726,000
1123	6510023	Police - Public Safety Pension Trust		5,500,677	5,500,000	5,500,000
			Subtotal	**16,823,342**	**15,691,000**	**16,340,000**
Grant Funds						
1140	650	Police Department - Misc. Grants		7,032,711	9,192,325	10,349,696
			Subtotal	**7,032,711**	**9,192,325**	**10,349,696**
1161	900	President, Board of Public Service		(98,000)	-	-
			Subtotal	**(98,000)**	**-**	**-**
1162	121	SLATE		14,901,912	9,920,624	9,595,373
1162	160	Comptroller		40,760	102,903	101,495
			Subtotal	**14,942,672**	**10,023,527**	**9,696,868**

FY12 BUDGET SUMMARY - ALL DEPARTMENTS BY FUND

Fund	Dept. #	Department	FY10 Actual	FY11 Budget	FY12 Budget
1163	139	City Counselor	-	-	-
1163	141	Planning and Urban Design	-	-	-
1163	142	Comm. Development Administration	-	-	-
1163	160	Comptroller	-	-	-
1163	213	Division of Recreation	-	94,732	94,732
1163	316	City Courts - Problem Properties	-	-	-
1163	620	Building Commissioner	-	-	-
1163	622	Neighborhood Stabilization	-	11,339	11,419
1163	800	Director of Human Services	-	354,000	354,000
1163	900	President, Board of Public Service	-	-	-
		Subtotal	**-**	**460,071**	**460,151**
1164	141	Planning and Urban Design	254,070	-	-
1164	142	Comm. Development Administration	152,730	1,542,640	1,076,996
1164	620	Bldg. Commissioner	3,084,905	1,186,300	600,091
1164	700	Director, Health & Hospitals	-	515,397	491,320
1164	716	Lead Poisoning Control	446,765	-	-
1164	719	Family / Community / School Health	-	-	-
1164	900	President, Board of Public Service	86,387	-	-
		Subtotal	**4,024,857**	**3,244,337**	**2,168,407**
1165	139	City Counselor	514,977	810,751	789,724
1165	141	Planning and Urban Design	1,138,998	1,571,377	1,521,034
1165	142	Comm. Development Administration	1,978,380	2,086,507	2,259,696
1165	160	Comptroller	318,460	474,881	488,615
1165	213	Division of Recreation	352,179	-	-
1165	215	Operation Brightside	308,804	290,632	292,184
1165	316	City Courts - Problem Properties	23,730	-	-
1165	320	Probation Dept. & Juvenile Detention Center	125,525	-	-
1165	620	Building Commissioner	343,585	344,231	331,868
1165	622	Neighborhood Stabilization - Grant	13,266	-	-
1165	1165	Director of Human Services	329,373	-	-
		Subtotal	**5,447,277**	**5,578,379**	**5,683,121**
1166	160	Comptroller - Health Grant Auditing	-	118,144	137,584
1166	700	Director, Health & Hospitals	1,860,149	1,003,834	815,295
1166	710	Health Commissioner	-	-	-
1166	711	Communicable Disease Control	8,881,027	9,406,513	9,674,556
1166	714	Animal Care and Control	-	11,519	10,714
1166	715	Environmental Health Services	966,105	1,428,354	1,289,895
1166	716	Lead Poisoning Control	(394)	-	-
1166	719	Family / Community / School Health	417,362	619,919	562,789
		Subtotal	**12,124,249**	**12,588,283**	**12,490,833**
1167	160	Comptroller	-	52,084	52,578
1167	632	Corrections/MSI	-	-	-
1167	800	Director of Human Services	15,634,550	18,379,009	18,406,447
		Subtotal	**15,634,550**	**18,431,093**	**18,459,025**
1168	126	CREA - EEOC Contract	45,205	35,657	35,831
1168	126	CREA-HUD Contract	66,564	136,610	134,135
1168	139	City Counselor	-	-	-
1168	160	Comptroller	89,041	-	-
1168	210	Director of Parks	-	-	-

FY12 BUDGET SUMMARY - ALL DEPARTMENTS BY FUND

Fund	Dept. #	Department		FY10 Actual	FY11 Budget	FY12 Budget
1168	214	Division of Forestry		22,500	-	-
1168	220	Division of Parks		-	-	-
1168	312	Circuit Att. - Domestic Violence		473,817	576,966	585,646
1168	320	Probation Dept. & Juvenile Det. Cntr.		773,212	-	-
1168	321	Circuit Drug Court		506,571	-	-
1168	334	Election and Registration		-	-	-
1168	335	Medical Examiner		161,427	225,000	225,000
1168	516	Refuse Division - Recycling		179,356	363,407	363,407
1168	610	Director of Public Safety		-	-	-
1168	611	Fire Department		2,060	-	-
1168	620	Building Commissioner		-	-	-
1168	900	President, Board of Public Service		1,160,383	-	-
			Subtotal	**3,480,136**	**1,337,640**	**1,344,019**
1169	139	City Counselor		-	64,002	64,362
1169	220	Division of Parks		366	-	-
1169	312	Circuit Att. (LLEBG/JAG/PSN)		-	460,047	476,097
1169	316	City Courts - Community Courts		-	-	-
1169	320	Probation Dept. & Juvenile Det. Cntr.		262,689	370,218	373,583
1169	321	Circuit Drug Court		-	-	-
1169	335	Medical Examiner		469	-	-
1169	610	Director of Public Safety		-	-	255,000
1169	611	Fire Department		162,374	-	1,589,004
1169	622	Neighborhood Stabilization - Grants		964,358	-	115,832
1169	625	City Emergency Management Agency		174,316	250,000	-
			Subtotal	**1,564,572**	**1,144,267**	**2,873,878**
			Subtotal	**64,153,024**	**61,999,922**	**63,525,998**
Capital Funds						
1217	160	Capital Improv. - Regular Sources		17,081,000	10,334,500	16,776,998
1219	160	Metro Parks - Sales Tax		1,197,615	1,432,000	1,544,000
1220	160	Capital Improv. - Sales Tax		16,807,700	16,863,000	16,600,000
			Subtotal	**35,086,315**	**28,629,500**	**34,920,998**
Debt Service Fund						
1311	160	G.O. Debt Service (Public Safety)		5,665,388	5,690,860	5,690,266
			Subtotal	**5,665,388**	**5,690,860**	**5,690,266**
Enterprise Funds						
1510	415	Water Division		45,729,166	57,641,340	52,709,334
1511	420	City of St. Louis Airport Comm.		184,287,332	162,359,379	171,251,929
			Subtotal	**230,016,498**	**220,000,719**	**223,961,263**
Internal Service Funds						
1611	172	Mail Room		599,019	807,834	809,207
1613	123	Personnel - Employee Benefits		5,266,934	6,946,290	5,095,271
1713	123	Personnel - Employee Benefits		33,174,537	32,053,342	34,752,082
1719	123	Personnel		323	-	-
1719	123	City Counselor		-	102,491	-
			Subtotal	**39,040,813**	**39,909,957**	**40,656,560**
		Subtotal All Funds		**$944,986,318**	**$937,627,402**	**$937,781,936**

FY12 BUDGET SOURCES AND USES OF FUNDS SUMMARY (in millions)

Sources and Uses	1010 General Fund	1110 Local Use Tax Fund	Tourism Fund	Convention & Sports Facility	Assessment Fund	1116 Special Funds	Communications Fund	Lateral Sewer Fund	Public Safety Trust Fund	Riverboat Gaming Fund	Special Park Funds	Public Safety Sales Tax Fund
Beginning Fund Balance	**$6.900**	**$4.665**	**$0.000**	**$0.000**	**$0.006**	**$0.178**	**$0.000**	**$2.026**	**$0.222**	**$0.000**	**$2.013**	**$0.127**
Revenues												
Earnings Tax	141.199	-	-	-	-	-	-	-	-	-	-	-
Property Tax	54.570	-	-	-	1.800	-	-	-	-	-	-	-
Sales & Use Taxes	46.474	27.235	-	-	-	-	-	-	-	-	4.061	16.432
Motor Vehicle Sales Tax	2.933	-	-	-	-	-	-	-	-	-	-	-
Gasoline Tax	9.800	-	-	-	-	-	-	-	-	-	-	-
Payroll Tax	33.934	-	-	-	-	-	-	-	-	-	-	-
Franchise (Utilities) Taxes	50.614	-	-	-	-	-	2.500	2.536	-	-	-	-
Restaurant Taxes	2.506	-	4.662	-	-	-	-	-	-	-	-	-
3.5% Hotel Sales Tax	-	-	-	6.680	-	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-	-	-	-	-	-
License Fees	14.713	-	-	-	-	-	-	-	-	-	-	-
Grants / Intergovernmental	13.274	-	-	-	0.551	-	-	-	3.041	10.101	-	-
User Fees, Fines & Other	46.067	-	-	-	0.078	24.941	-	-	-	-	-	-
Transfers In	33.777	-	-	-	1.550	1.141	-	-	-	-	1.600	-
Other Resources	0.000	-	-	-	-	-	-	-	-	1.000	2.000	-
Total Sources of Funds	**$449.861**	**$27.235**	**$4.662**	**$6.680**	**$3.979**	**$26.082**	**$2.500**	**$2.536**	**$3.041**	**$11.101**	**$7.661**	**$16.432**
Appropriations												
Personal Services	333.952	12.632	-	-	3.346	6.000	0.844	0.730	3.124	4.350	2.118	6.613
Materials & Supplies	23.281	0.382	-	-	0.031	0.467	0.036	0.035	0.023	0.010	0.150	0.000
Rental & Non Capital Leases	2.900	0.070	-	-	0.007	0.094	0.004	0.085	0.000	0.000	0.009	0.000
Non Capital Equipment	0.789	0.023	-	-	0.004	0.055	0.004	0.000	0.005	0.010	0.000	0.000
Capital Assets	0.216	0.000	-	-	0.000	0.057	0.000	0.000	0.006	0.000	0.559	0.000
Contractual & Other Services	58.541	11.861	0.135	-	0.545	19.209	0.059	1.900	0.023	0.175	2.665	1.000
Debt Service	21.715	0.001	-	-	-	-	-	-	-	-	3.276	8.727
Transfers Out :												
Capital Lease Payments	5.310	-	-	-	-	-	-	-	-	-	-	-
Other Transfers Out	3.150	-	4.527	6.680	-	0.200	1.500	-	-	6.520	0.000	-
Total Uses of Funds	**$449.854**	**$24.969**	**$4.662**	**$6.680**	**$3.933**	**$26.082**	**$2.447**	**$2.750**	**$3.181**	**$11.065**	**$8.777**	**$16.340**
Ending Fund Balance	**$6.907**	**$6.931**	**$0.000**	**$0.000**	**$0.052**	**$0.178**	**$0.054**	**$1.812**	**$0.082**	**$0.036**	**$0.897**	**$0.219**

FY12 BUDGET SOURCES AND USES OF FUNDS SUMMARY (in millions)

Sources and Uses	Police Grants	SLATE	1163-65 CDA*	1166-9 Grant Funds	Street Improve-ment Fund*	1217-22 Capital Improve-ments	General Oblig. Debt Service	Tax Increment Financing	Water Division Enterprise Fund	Airport Enter-prise Fund	Mail Internal Service Fund	Employee Health & Hospital Funds
Beginning Fund Balance	**n/a**	**n/a**	**n/a**	**n/a**	**$1.236**	**$0.000**	**$6.334**	**$0.000**	**$7.326**	**$11.323**	**$0.000**	**$4.253**
Revenues												
Property Tax	-	-	-	-	-	-	5.691	-	-	-	-	-
Sales & Use Taxes	-	-	-	-	-	$18.14	-	-	-	-	-	-
Motor Vehicle Sales Tax	-	-	-	-	0.650	-	-	-	-	-	-	-
Gasoline Tax	-	-	-	-	-	0.630	-	-	-	-	-	-
Franchise (Utility) Taxes	-	-	-	-	4.149	-	-	-	5.800	-	-	-
Other Taxes	-	-	-	-	-	-	-	1.390	-	-	-	-
License Fees	-	-	-	-	-	-	-	-	-	-	-	-
Enterprise Revenues	-	-	-	-	-	-	-	-	49.297	172.017	-	-
Grants / Intergovernmental	10.839	9.697	8.312	35.166	-	-	-	-	-	-	-	-
User Fees, Fines & Other	-	-	-	-	-	1.400	-	-	-	-	0.809	38.347
Transfers In	-	-	-	-	-	11.201	-	-	-	-	-	-
Other Resources	-	-	-	-	-	3.550	-	-	-	-	-	-
Total Sources of Funds	**$10.839**	**$9.697**	**$8.312**	**$35.166**	**$4.799**	**$34.925**	**$5.691**	**$1.390**	**$55.097**	**$172.017**	**$0.809**	**$38.347**
Appropriations												
Personal Services	10.173	3.210	6.287	8.549	2.006	1.090	-	0.465	21.879	41.533	0.324	0.466
Materials & Supplies	0.128	0.073	0.069	0.388	2.026	-	-	0.015	10.430	5.383	0.009	0.066
Rental & Non Capital Leases	-	0.205	0.601	0.011	0.029	-	-	-	0.427	0.131	0.008	0.005
Non Capital Equipment	-	0.000	0.037	0.132	0.008	-	-	0.010	0.090	0.165	-	0.008
Capital Assets	-	0.000	0.040	0.027	0.080	-	-	0.005	0.479	3.119	0.000	0.000
Contractual & Other Services	0.049	6.209	1.278	26.059	0.651	7.604	-	0.005	14.984	42.064	0.469	39.302
Debt Service	-	-	-	-	-	26.227	5.690	0.890	4.420	78.857	-	-
Transfers Out :												
Capital Lease Payments	-	-	-	-	-	-	-	-	-	-	-	-
Other Transfers Out	-	-	-	-	-	-	-	-	-	-	-	-
Total Uses of Funds	**$10.350**	**$9.697**	**$8.312**	**$35.166**	**$4.800**	**$34.921**	**$5.690**	**$1.390**	**$52.709**	**$171.252**	**$0.809**	**$39.847**
Ending Fund Balance	**$0.489**	**$0.000**	**$0.000**	**$0.000**	**$1.235**	**$0.004**	**$6.335**	**$0.000**	**$9.714**	**$12.088**	**$0.000**	**$2.753**

* CDBG funds and Street Improvement funds are appropriated on a calendar year basis and are under separate appropriating ordinances. Fund balances rollover and do not require reaappropriation.

CITY OF ST. LOUIS
GENERAL FUND REVENUE ESTIMATE

Revenue Category	Actual Receipts FY10	Projected Receipts FY11	Projected Receipts FY12	Percent Change
Earnings Tax	143,587,445	139,112,000	141,199,000	1.5%
Sales Taxes	45,530,336	46,013,000	46,474,000	1.0%
Property Tax	52,801,193	53,686,000	54,570,000	1.6%
Payroll Expense Tax	32,987,892	33,496,000	33,934,000	1.3%
Franchise / Utility Taxes:				
Electricity	23,927,217	28,000,000	26,500,000	-5.4%
Natural Gas	8,932,169	8,410,000	8,410,000	0.0%
Telephone	3,174,781	7,920,000	3,750,000	-52.7%
Water	3,431,647	6,600,000	5,200,000	-21.2%
Airport	5,900,492	6,110,000	6,110,000	0.0%
All Other franchise fees	791,982	644,000	644,000	0.0%
Subtotal	46,158,288	57,684,000	50,614,000	-12.3%
Intergovernmental Revenues:				
Gasoline Tax	9,665,817	9,800,000	9,800,000	0.0%
Health Care Payments	4,788,218	5,100,000	5,250,000	2.9%
Prisoner Housing Reimbursement	6,319,923	5,825,000	5,825,000	0.0%
Juvenile Detention Reimbursements	2,216,864	2,136,000	2,136,000	0.0%
Motor Vehicle Sales Tax	2,744,917	2,875,000	2,933,000	2.0%
Intangible Tax	51,092	63,000	63,000	0.0%
Subtotal	25,786,831	25,799,000	26,007,000	0.8%
Licenses:				
Graduated Business License	7,242,000	7,200,000	7,250,000	0.7%
Cigarette Occupational License	1,732,694	1,580,400	1,500,400	-5.1%
Sports and Amusement	3,565,583	1,788,700	1,590,000	-11.1%
Automobile	1,388,268	1,387,000	1,387,000	0.0%
Parking Garages and Lots	2,325,573	2,331,200	2,331,200	0.0%
Other Licenses	709,558	734,000	654,000	-10.9%
Subtotal	16,963,676	15,021,300	14,712,600	-2.1%
Departmental Revenues:				
Fines and Forfeits	8,835,158	8,566,250	8,567,250	0.0%
Building and Occupancy Permits	6,775,337	7,368,400	7,926,400	7.6%
Departmental User Fees & Other	25,646,592	34,758,395	36,223,240	4.2%
Subtotal	41,257,087	50,693,045	52,716,890	4.0%

CITY OF ST. LOUIS
GENERAL FUND REVENUE ESTIMATE

Revenue Category	Actual Receipts FY10	Projected Receipts FY11	Projected Receipts FY12	Percent Change
Convention and Tourism Taxes:				
Hotel / Motel Gross Receipts [1]	6,878,721	6,437,000	6,631,000	3.0%
Restaurant Gross Receipts - 1 cent [1]	4,465,248	4,461,000	4,576,000	2.6%
Restaurant Gross Receipts - 1/2 cent	2,371,893	2,445,000	2,506,000	2.5%
Subtotal	13,715,862	13,343,000	13,713,000	2.8%
All other revenues and transfers	1,493,594	2,280,000	2,420,000	6.1%
Employee Pension Trust transfer	13,500,000	13,500,000	13,500,000	0.0%
Subtotal	14,993,594	15,780,000	15,920,000	0.9%
TOTAL GENERAL FUND REVENUES	**$433,782,204**	**$450,627,345**	**$449,860,490**	**-0.2%**

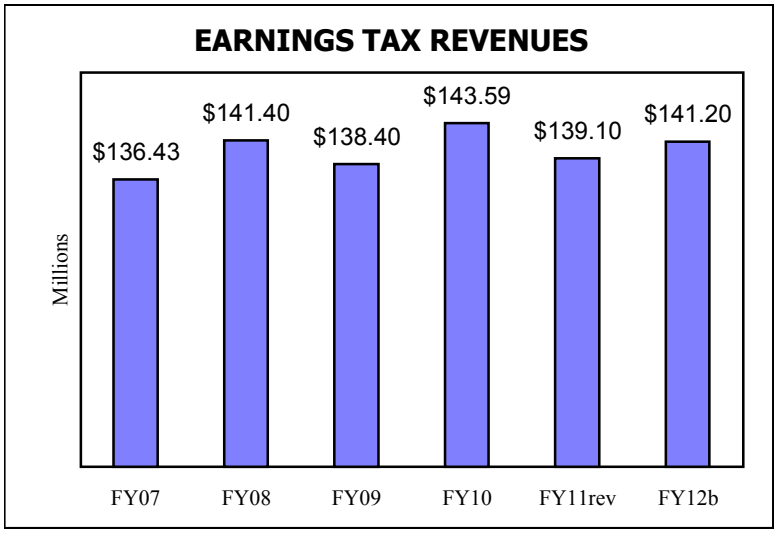
[1] Transfers from convention and sports facility trust fund and convention and tourism fund respectively

EARNINGS TAX

Definition

A one percent tax levied against employee gross compensation and business net profits.

The tax applies to all residents of the City of St. Louis regardless of where they work. It also applies to the earnings of non-residents who work within the city limits.



Discussion

The city earnings tax is the most significant single source of general fund revenue, comprising approximately 31% of the total revenues. Receipts from individual taxpayers comprise about 85 percent of total earnings tax revenues, with businesses paying the remaining 15 percent. The Collector of Revenue is authorized by State law to retain a percentage of collections to pay for office operations. Funds not used for operations, including interest, are returned to the city.

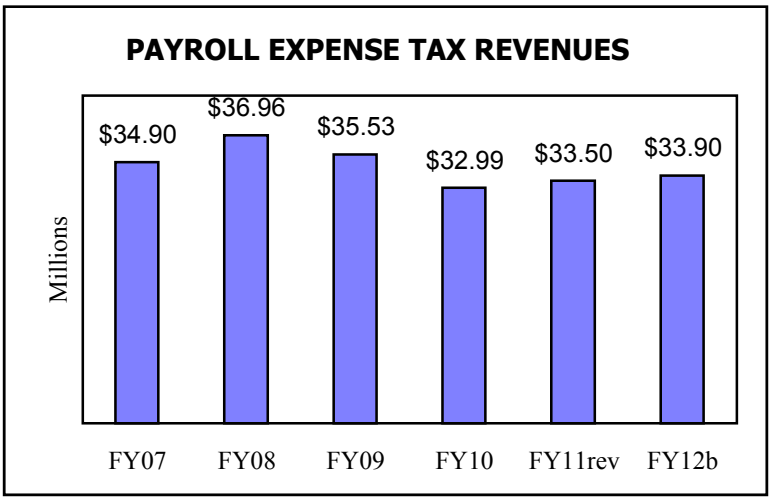
In November, 2010, voters in the state of Missouri approved a proposition requiring that those cities in the state with an existing earnings tax submit the tax to a retention vote every five years. If not successfully passed, the earnings tax would be phased out over a ten year period. City voters approved the first of these retention votes in April, 2011 with an 88% approval rate.

Recent earnings tax receipts have shown a slight recovery from the recession period where job losses and a drop in corporate earnings had led to a decrease in receipts in recent years. FY10 receipts included a large release from escrow of approx. $7M attributable to the previous fiscal year. Fiscal FY11 has seen a stronger recovery in corporate receipts trailed by a more modest increase in individual withholdings, suggesting a continued slow recovery in the job market. FY12 estimates assume modest growth of 1.5%.

PAYROLL EXPENSE TAX

Definition

A tax of one-half of one percent of total compensation paid by a business to its employees for work performed in the City of St. Louis. Not-for-profit charitable or civic organizations are exempt from the payroll expense tax.



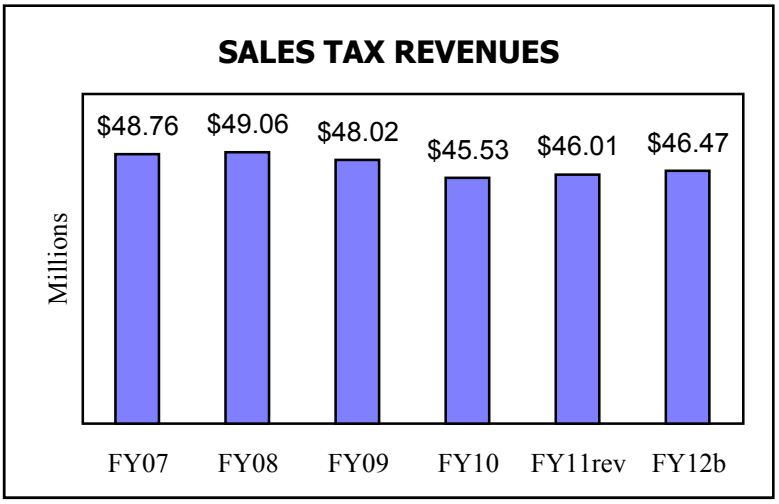
Discussion

The payroll expense tax was implemented in 1988 as part of an overall tax reform package, the aim of which was to redesign the city revenue base to be more attuned to changes in the economy. Payroll expense tax receipts follow trends in earnings tax collections, but can grow at a different rate, due to a somewhat different base and exemptions noted above. The Payroll tax has seen a slight return to growth over the past fiscal year although this performance has continued to trail that of the earnings tax. FY12 estimates assume growth of 1.3% for the year.

SALES TAX

Definition

A one and three-eighths percent tax levied on retail sales in the City of St. Louis. Sales tax is not levied on certain items, including motor fuels, prescription drugs, food purchased with food stamps, all sales by or to not for profit organizations and residential utility charges.



Discussion

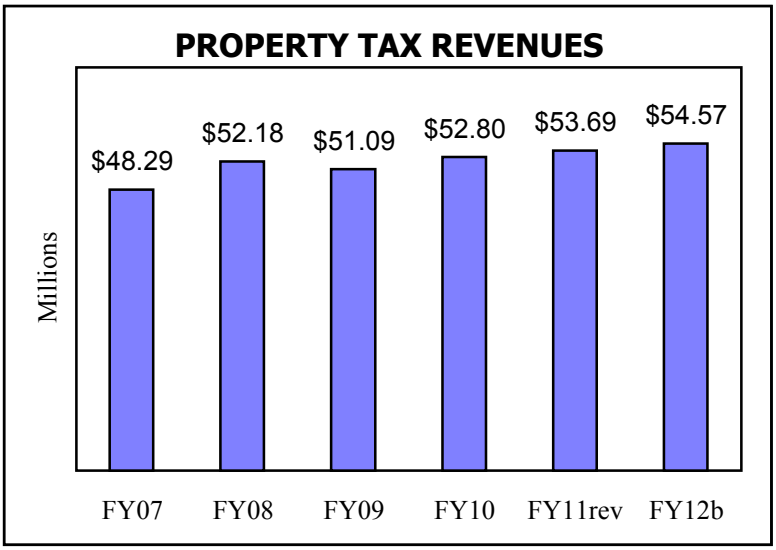
With the increase of a 1/4 cent for Metro (mass transit) operations, the total sales tax rate in the City is now 8.491% as indicated in the table below.
The above chart represents the trend of that portion of sales tax receipts allocated to the City's general fund. Of the City's major sources of revenue, the sales tax has remained the most vulnerable to economic downturns. FY11 has seen a return to modest growth after a significant downturn in the previous fiscal year. Receipts are projected to increase 1% in FY12.

Sales Tax Rate in City		
City - General & Capital Funds	1.875%	
City - Metro	1.000%	
City - Regional Parks	0.100%	
City - Local Parks	0.125%	
City - Public Safety	0.500%	
		3.600%
State Rates	4.225%	
Bd. Of Education	0.666%	
		4.891%
Total Sales Tax Rate:		**8.491%**

REAL AND PERSONAL PROPERTY TAXES

Definition

A tax levied on the assessed value of all real and personal property. The current tax rate is $6.9187 per $100 assessed value.



Discussion

Real and personal property tax revenues are distributed to the following taxing jurisdictions.

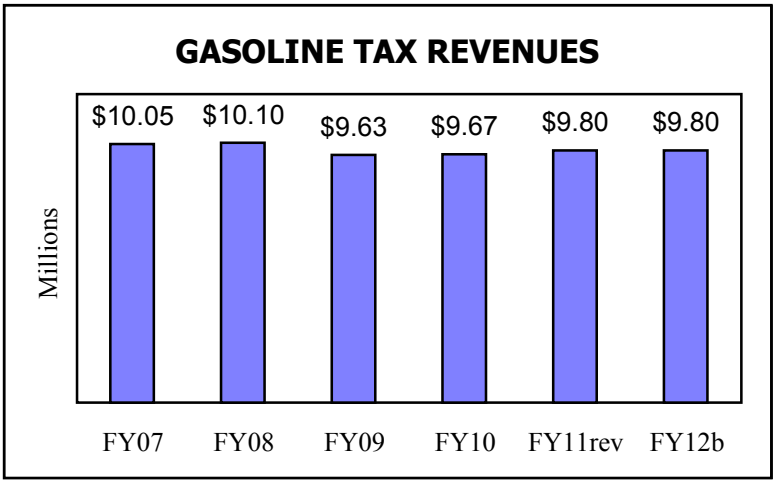
State	$0.0300
Schools	3.9865
Community College	0.2179
Library	0.5208
Zoo, Museum, Garden District	0.2546
Sewer District	0.0790
Sheltered Workshop	0.1372
Community Mental Health	0.0823
Community Children's Services Fund	0.1880
City - General Purposes	1.2996
City - Public Debt	0.1228
TOTAL	$6.9187

Taxes are levied on all real and personal property owned as of January 1 in each year. Tax bills are normally mailed in November and payment is due by December 31, after which taxes become delinquent. Assessment ratios are 19% for residential property, 32% for commercial property, and 12% for agricultural real estate. Personal property is assessed at 33.3% of the appraised market value. In addition to the rate shown, commercial real property is taxed at a rate of $1.64 per $100 assessed valuation, as a replacement for the Manufacturer's Inventory tax. 2011 is a reassessment year. Total assessments in the City have been relatively flat in recent years at $4.5 billion. With the addition of some minor construction projects and inflationary adjustments, real property tax receipts are projected to rise 2% in FY12 with little to no growth in personal property tax receipts.

GASOLINE TAX

Definition

A per unit tax levied on the sale of motor fuel purchased statewide. The gasoline tax is levied by the state and remitted monthly to local jurisdictions based on the proportionate share of the total population.



Discussion

The gasoline tax rate imposed by the State of Missouri is $0.17 per gallon. The City receives distributions from the state for its status as both a city and a county. The formula for distribution for these revenues is based on the jurisdiction's population as a percentage of all jurisdictions.

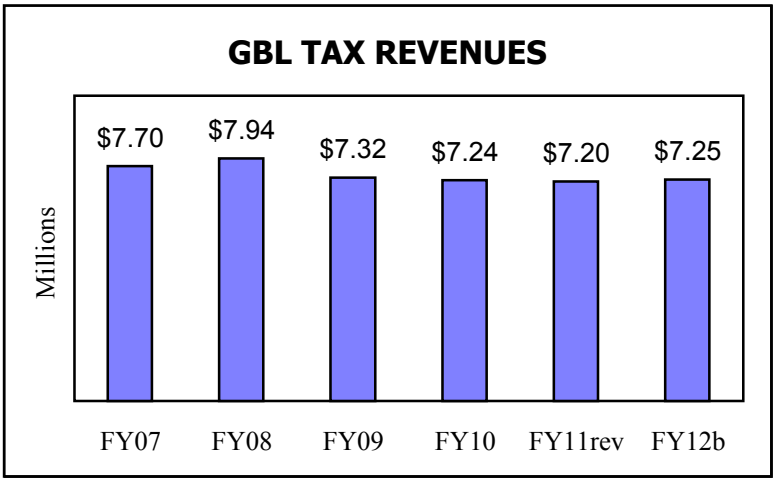
Amounts depicted in the chart above represent the City's allocation based on its status as a city and are deposited to the general fund to offset the cost of maintaining streets and highways. An additional $0.6 million is received based on the City's status as a county and is deposited to the capital fund to offset the cost of road and bridge projects.

After having shown a slight increase in the current fiscal year, receipts are projected to remain flat in FY12.

GRADUATED BUSINESS LICENSE TAX

Definition

A flat rate tax on businesses based on the number of persons a business employs within the city limits. The tax rate ranges from $200 for employers with two or fewer employees to $37,500 for employers with more than five hundred employees.
(Graph illustrates general fund only)



Discussion

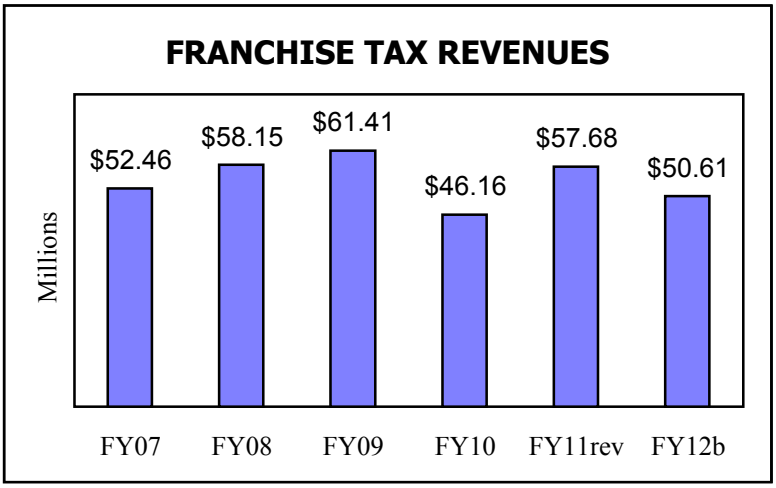
The decline in business activity in recent years is readily apparent in results from the GBL. A significant drop in receipts beginning in FY09 indicated the decline in jobs and employment from which the City is yet to recover. With most receipts from the GBL received in the 4th quarter of the fiscal year, receipts for FY11 and FY12 are projected to continue at this lower base. The current license fee schedule, including the increase approved by voters in 2006 and allocated to the Public Safety Trust Fund is as follows:

Number of Employees	GBL Tax
501 or more	$37,500
401-500	$34,500
301-400	$30,000
201-300	$25,500
151-200	$20,250
101-150	$15,000
76-100	$11,250
51-75	$7,500
41-50	$4,500
31-40	$3,000
21-30	$2,250
11-20	$1,500
6-10	$675
3-5	$325
2 or fewer	$200

FRANCHISE TAX

Definition

A tax on the gross receipts of utility companies operating within the City, including sales of electricity, natural gas, telephone services, water and steam, and on the gross receipts of the Airport.



Discussion

The tax rate for companies supplying natural gas and electricity is 10% of the gross receipts from their commercial customers and 4% of the gross receipts from residential customers. Companies supplying steam and water are taxed at 10% of their gross receipts from all customers. The taxes are passed on to the ultimate consumers. Utility tax receipts have fluctuated significantly in the past few fiscal years due mainly to the implementation of a recent settlement agreement with telecommunication companies. The City reduced its tax on telecommunications from 10% to 7.5% effective November 1, 2007. In return the companies agreed to apply the new lower rate to wireless communications receipts previously protested under the old rate. Results from FY10 were skewed by the release of protest amounts in FY09. FY11 estimates reflect a release of final escrowed amounts. Both electric utility receipts (46% of total) and natural gas receipts have risen and declined respectively with electric and natural gas rates and remain susceptible to variations in weather. The reduced projections for FY12 reflect the return to normal pattern of telecommunications receipts as well as a moderation of electric receipts following a warmer than average cooling season in the previous year.

CITY OF ST. LOUIS
SPECIAL AND OTHER FUNDS REVENUE ESTIMATE

Revenue Category	Actual Receipts FY10	Projected Receipts FY11	Projected Receipts FY12	Percent Change
SPECIAL AND OTHER FUND REVENUES:				
Local Use Tax Fund				
Local Use Tax	25,448,733	27,200,000	27,200,000	0.0%
Interest & Misc.	43,944	35,000	35,000	0.0%
	25,492,677	27,235,000	27,235,000	0.0%
Convention and Tourism Fund				
Restaurant Gross Receipts Tax (1%)	4,641,025	4,800,000	4,920,000	2.5%
License Commission	-197,295	-204,000	-209,000	2.5%
	4,443,730	4,596,000	4,711,000	2.5%
Convention and Sports Facility Fund				
Hotel and Motel Sales Tax (3.5%)	6,462,806	6,650,000	6,850,000	3.0%
License Commission	-207,361	-212,000	-218,000	2.8%
	6,255,445	6,438,000	6,632,000	3.0%
Assessment Fund				
Real Estate Tax	1,915,179	1,760,000	1,800,000	2.3%
State Reimbursements	762,780	340,000	551,000	62.1%
Other	80,225	71,500	77,500	8.4%
General Fund Subsidy	0	1,850,000	1,550,000	-16.2%
	2,758,184	4,021,500	3,978,500	-1.1%
Miscellaneous Special Funds (1116)				
City Employee Pension Trust Fund	13,500,000	13,500,000	13,500,000	0.0%
Gateway Transportation Fund	846,126	914,200	950,000	3.9%
Forest Park Funds	1,540,352	1,535,100	1,550,600	1.0%
Circuit Attorney - Misc. Special Funds	219,722	202,000	202,000	0.0%
Circuit Attorney - Child Support Unit	1,935,949	1,800,000	1,800,000	0.0%
Street Excavation Fund	243,177	205,000	205,000	0.0%
Port Authority (incl. gaming lease)	1,700,596	2,164,000	1,973,000	-8.8%
Building Commissioner - Lead Remediation	1,094,577	1,400,000	1,620,000	15.7%
Building Commisioner - Bldg. Demolition	1,320,870	1,600,000	1,820,000	13.8%
Police Officer Training Fund	87,963	78,000	78,000	0.0%
Health Division - Other Special Revenue	31,562	16,500	16,500	0.0%
Equitable Relief from Utility Tax	295,647	295,000	295,000	0.0%
Battered Persons / Domestic Viol. Funds	88,469	86,250	86,250	0.0%
Other Special Revenue Funds	608,512	1,690,500	1,594,000	-5.7%
	23,513,522	25,486,550	25,690,350	0.8%

CITY OF ST. LOUIS
SPECIAL AND OTHER FUNDS REVENUE ESTIMATE

Revenue Category	Actual Receipts FY10	Projected Receipts FY11	Projected Receipts FY12	Percent Change
Communications Fund				
Cable Television Gross Receipts Tax	2,359,042	2,500,000	2,550,000	2.0%
	2,359,042	2,500,000	2,550,000	2.0%
Lateral Sewer Fund				
Tax receipts and interest	2,490,339	2,480,000	2,480,000	0.0%
Interest	2,317	5,000	5,000	0.0%
Surplus Commissions	39,645	41,000	41,000	0.0%
	2,532,301	2,526,000	2,526,000	0.0%
Public Safety Trust Fund				
Graduated Business License Tax	3,037,871	3,041,000	3,041,000	0.0%
	3,037,871	3,041,000	3,041,000	0.0%
Riverfront Gaming Revenues (excl. port lease)				
Adjusted Gross Receipts Tax (2.1%)	4,574,038	3,518,000	3,500,000	-0.5%
Admissions Tax ($1)	8,483,107	6,644,000	6,600,000	-0.7%
Interest / Misc.	508	1,001,000	1,001,000	
	13,057,653	11,163,000	11,101,000	-0.6%
Local Parks Funds				
1/8 Cent Sales Tax	4,054,692	4,096,000	4,135,000	1.0%
Neighborhood Parks Fund (Gen Fund Trnsfr)	0	1,600,000	1,600,000	0.0%
BJC / City Trust Fund	2,000,271	2,000,500	2,000,500	0.0%
	6,054,963	7,696,500	7,735,500	0.5%
Public Safety Sales Tax Fund				
1/2 Cent Public Safety Sales Tax	16,206,705	16,732,000	16,900,000	1.0%
	16,206,705	16,732,000	16,900,000	1.0%

CITY OF ST. LOUIS
SPECIAL AND OTHER FUNDS REVENUE ESTIMATE

Revenue Category	Actual Receipts FY10	Projected Receipts FY11	Projected Receipts FY12	Percent Change
Government Grant Fund Revenues				
St. Louis Agency on Training & Employment	13,849,332	10,024,000	9,700,000	-3.2%
Police Department Grants	7,033,000	9,192,000	10,350,000	12.6%
Community Dev. - (excl. separate. approp)	4,376,000	9,283,000	8,312,000	-10.5%
Other Government Grants	32,804,000	33,501,000	35,168,000	5.0%
	58,062,332	62,000,000	63,530,000	2.5%
Capital Improvements Funds				
1/2 Cent Sales Tax	16,539,718	16,450,000	16,600,000	0.9%
Metro Parks Sales Tax	1,507,504	1,530,000	1,544,000	0.9%
Gasoline Tax	630,000	630,000	630,000	0.0%
Previous Year Surplus / (Deficits)	0	-1,146,000	0	
Income From Sale Of City Assets & Other	143,094	350,000	3,767,000	976.3%
Transfers from General and Other Funds	10,956,002	8,659,000	10,984,040	26.9%
Courthouse Restoration Funds	1,419,326	1,400,000	1,400,000	0.0%
Previous Appropriation Rollover	0	761,000	0	-100.0%
	31,195,644	28,634,000	34,925,040	22.0%
Debt Service Fund				
Property Taxes	4,813,035	5,695,000	5,690,000	-0.1%
	4,813,035	5,695,000	5,690,000	-0.1%
Tax Increment Financing	4,576,000	3,396,000	1,390,540	-59.1%
Trustee Lease Fund - Interest & DSR Earnings	5,418,782	16,131,000	8,396,000	-48.0%
Mail Services Internal Service Fund	597,386	808,000	809,000	0.1%
Employee Benefits Funds	38,158,000	39,000,000	38,347,000	-1.7%
	38,158,000	39,000,000	38,347,000	-1.7%
Subtotal Special and Other Fund Revenues	**248,533,272**	**267,099,550**	**265,187,930**	**-0.7%**

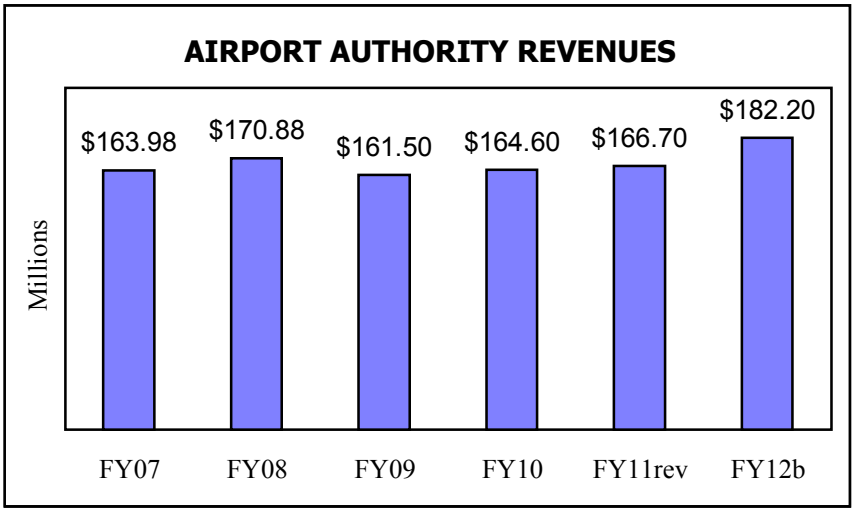
CITY OF ST. LOUIS
SPECIAL AND OTHER FUNDS REVENUE ESTIMATE

Revenue Category	Actual Receipts FY10	Projected Receipts FY11	Projected Receipts FY12	Percent Change
ENTERPRISE FUND REVENUES:				
Water Division				
Net Sales of Water	46,656,343	47,850,000	47,850,000	0.0%
All Other Income	2,479,478	2,048,600	1,958,600	-4.4%
	49,135,821	49,898,600	49,808,600	-0.2%
Lambert St. Louis Airport				
Landing Fees	69,904,051	66,568,000	68,879,000	3.5%
Rents	26,358,411	27,646,000	28,487,000	3.0%
Utilities and Charges	515,885	525,000	546,000	4.0%
Concessions	21,513,572	22,164,000	23,488,000	6.0%
Rate Mitigation Proceeds	0	0	13,728,000	
Interest	2,026,405	2,066,000	2,054,000	-0.6%
Parking and Miscellaneous	17,146,679	20,542,000	21,162,000	3.0%
Pledged PFC Revenues	27,135,109	27,195,000	23,863,000	-12.3%
	164,600,112	166,706,000	182,207,000	9.3%
Subtotal Enterprise Funds	**213,735,933**	**216,604,600**	**232,015,600**	**7.1%**
Total Special and Enterprise Revenues	**$462,269,205**	**$483,704,150**	**$497,203,530**	**2.8%**
Revenues Appropriated Separately:				
Street Improvement Fund				
Motor Vehicle Sales Tax	616,130	650,000	650,000	0.0%
Franchise (Utility) Taxes	3,703,495	3,815,000	4,000,000	4.8%
Interest	0	10,000	10,000	0.0%
	4,319,625	4,475,000	4,660,000	4.1%
Community Dev. Block Grants / Housing Grants	27,248,403	19,252,000	21,003,000	9.1%
(excluding appropriations listed above)	27,248,403	19,252,000	21,003,000	
Total All Special and Other Fund Revenues	**$493,837,233**	**$507,431,150**	**$522,866,530**	**3.0%**

AIRPORT AUTHORITY
(Lambert-St. Louis International Airport)

Definition

Airport revenue comes from Signatory Airline Fees, Concession Revenues, Interest Income and Parking fees, in addition to funds provided by the Federal Aviation Administration.



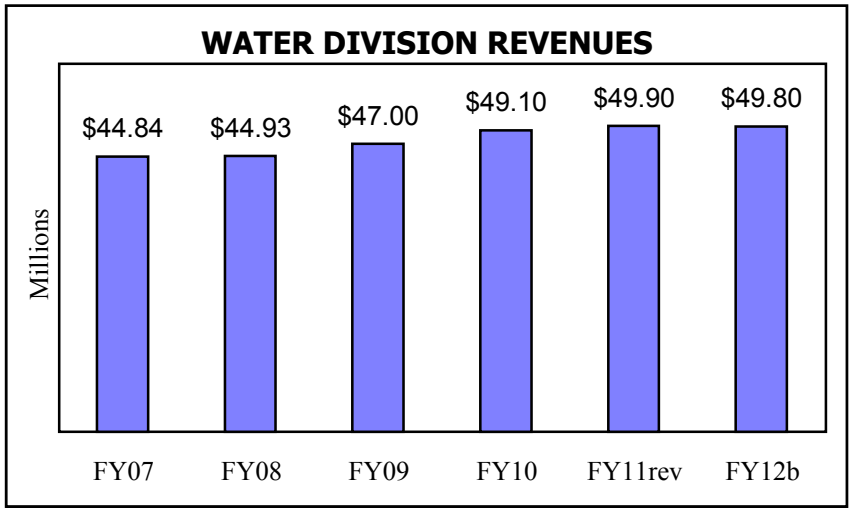
Discussion

Lambert - St. Louis International Airport receives just over half of its operating revenues from signatory airlines in the form of landing fees and terminal rents. Signatory airlines are those airlines serving the Airport who have signed use agreements and include: Air Canada, Air Choice One, Air Tran, Alaska Airlines, American, Cape Air, Continental, Delta, Frontier, USAir, USA3000, Southwest, and United. The Airport also receives revenues from concessions that operate on Airport property. Concession fees include revenues from the following activities: food & beverage sales, gift shops, coin devices, ground transportation, public parking, car rentals, space rental, in-flight catering and other concession revenues. Other revenues include non-signatory airline fees, cargo, hangar, tenant improvement surcharges, employee lot, gain on sale of investments and other miscellaneous revenues. Airport revenues are projected to increase close to 1% in FY12 supplemented by rate mitigation reserves of approx. $13.7M.

WATER DIVISION

Definition

Water Division revenues include sales of water to residential and commercial customers and to other jurisdictions, along with miscellaneous charges for service.



Discussion

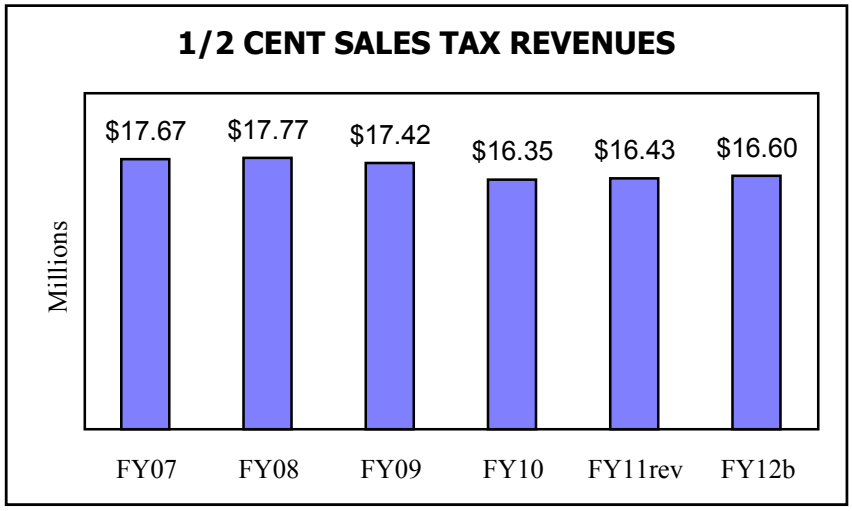
Revenues from net sales of Water include sales to flat-rate and metered customers and sales to other governmental jurisdictions. While the number of metered and unmetered customers has decreased reflecting the city's population decline, increases in the sales to other governmental jurisdictions has offset some of the decrease. The other miscellaneous income is mostly revenue from services the Water Division performs, such as repairing damaged fire hydrants or tapping water lines for new buildings and interest income from investments.

Water rates increased in FY11 as part of a phased set of increases to meet rising costs. Declines in the overall volume of water sales have reduced the impact of these increases resulting in a more modest rise in net revenues.

1/2 CENT CAPITAL SALES TAX

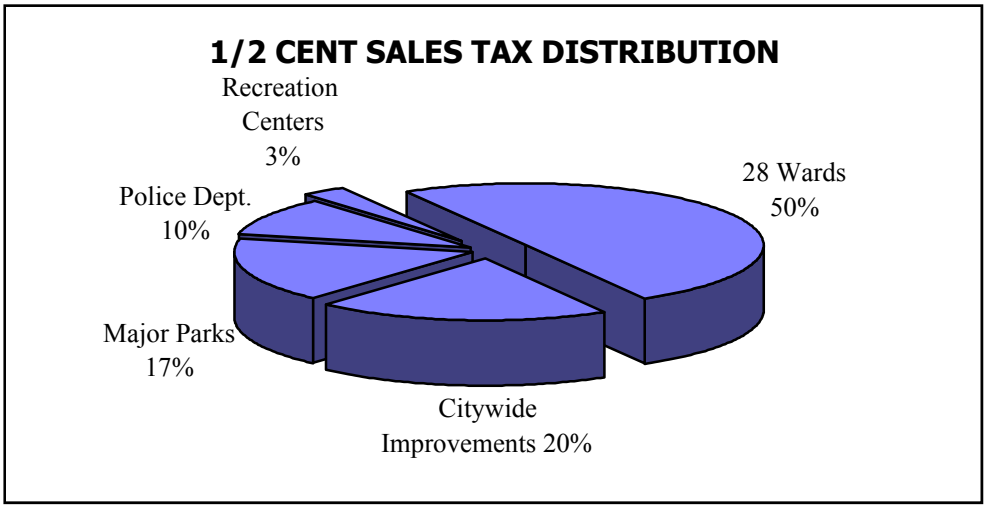
Definition

A one half percent tax levied on retail sales in the City of St. Louis is dedicated to Capital expenditures. The sales tax is not levied on certain items, including motor fuels, prescription drugs, food purchased with food stamps, all sales by or to not for profit organizations and residential utility charges.



Discussion

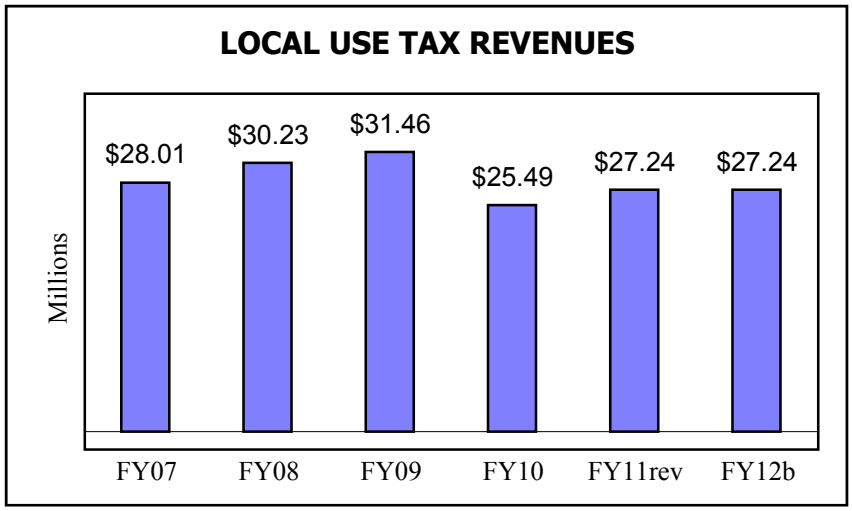
City voters approved the 1/2 cent sales tax for capital improvements in August, 1993. Having slumped in the past couple of fiscal years, sales tax revenues have leveled off and are projected to increase approx. 1% in FY12. The City ordinance authorizing the 1/2 cent sales tax included a formula for allocating the proceeds among various capital spending areas. This allocation is illustrated in the pie chart below.



LOCAL USE TAX

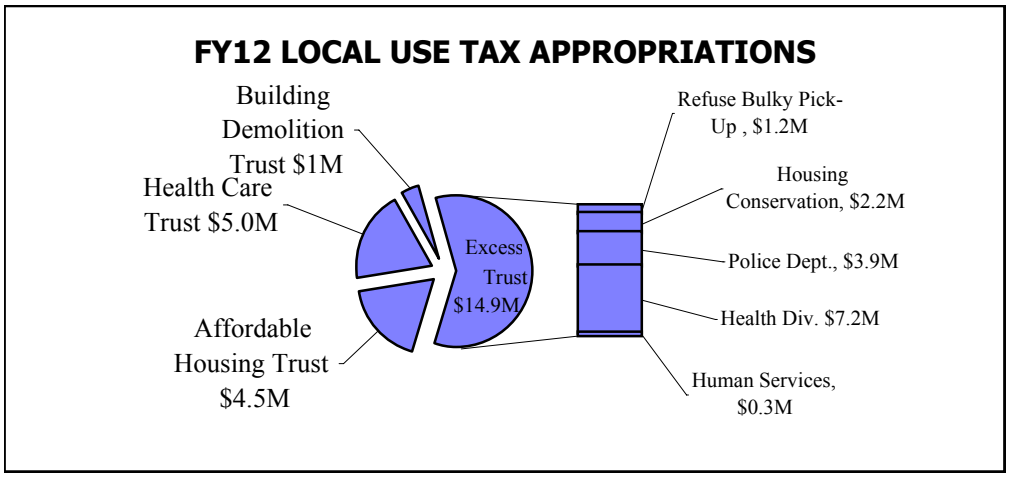
Definition

The Local Use Tax is a tax applied, in lieu of the local sales tax, on transactions that individuals and businesses conduct with out-of-state vendors, including catalog and direct market sales. The use tax rate is equal to the total local sales tax rate imposed by the City. With the passage of a new 1/4 cent sales tax for Metro the use tax rate will increase 3.35% to 3.6%.



Discussion

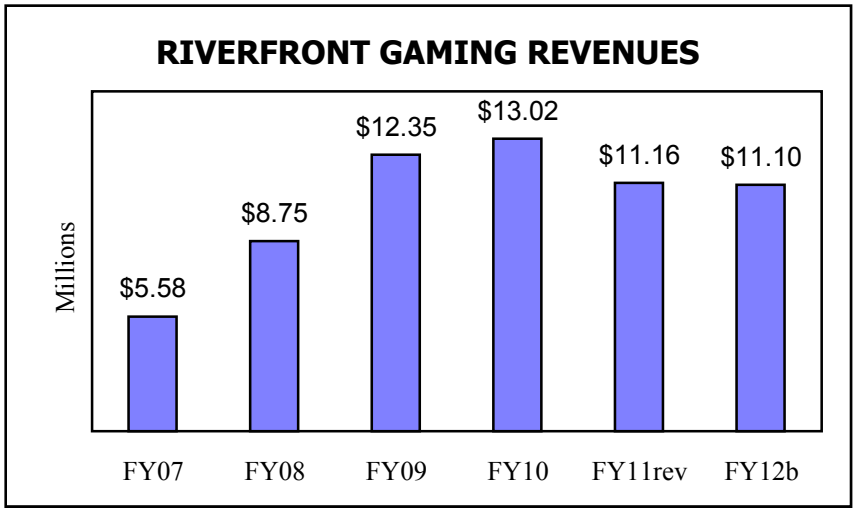
City voters approved the current Local Use Tax in November, 2002. The local use tax rate has increased since with increases in the City's sales tax rate, by 1/8 cent in 2007, a 1/2 cent increase in 2008, and finally a 1/4 cent increase effective July 2010. The total local use tax rate is currently 3.6%. Paid mostly by businesses, local use tax receipts fell sharply in FY10 and have recovered somewhat assisted by the rate increase in FY11. Projections for FY12 remain flat. Due to the past sharp reduction in proceeds, a reallocation of a portion of the proceeds for Affordable Housing ($1M) as well as Building Demolition ($2M) are being retained in the excess use tax fund to help offset the decline.



RIVERFRONT GAMING

Definition

Riverfront Gaming revenues come primarily from two sources: 1) the local share of the state gaming tax and 2) the local share of the state admissions tax.



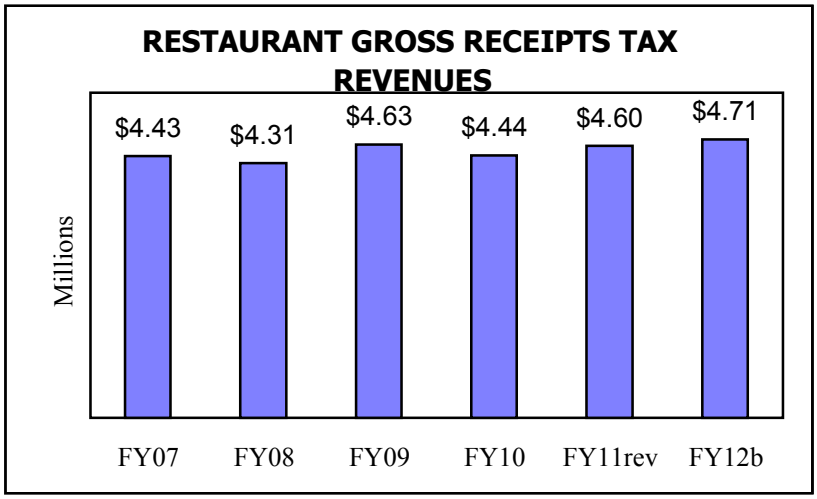
Discussion

In December 2007, Lumiere Place, a new gaming facility operated by Pinnacle Casinos opened on Laclede's Landing. The new facility though not subject to Port lease payments due to its location led to a more than doubling of gaming revenues in FY09 over the two years prior. In 2008, Missouri voters approved removing loss limits as well as a 1% increase in the state tax rate on adjusted gross receipts (AGR). Now at 21% of AGR, the City receives 10% of this amount, or 2.1% of AGR. In addition, the City continues to receive $1 of the state imposed $2 head tax on the number of admissions. The closing of the old President casino on Laclede's Landing in July of 2010 resulted in the loss of approximately $2.0M in port lease and gaming revenues. The recent opening of the new Pinnacle casino in south St. Louis county has also drawn some business from the existing Lumiere operation in the City. As part of the development agreement of this second casino Pinnacle will be making annual payments to the City of $1M which will help offset this reduction in gaming receipts.

RESTAURANT GROSS RECEIPTS TAX

Definition

A 1% tax levied on the gross receipts of restaurants, excluding the sale of alcoholic beverages.



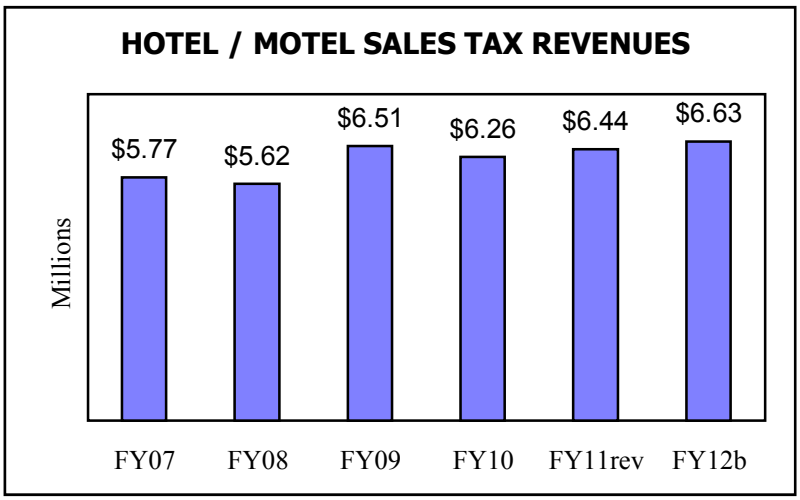
Discussion

The 1% restaurant gross receipts tax serves as the source of revenue to the City's Convention and Tourism Fund. The fund was established to foster and promote the City's convention and tourism industry. Revenues from this source together with hotel tax receipts from the Convention and Sports Facility Fund are used to offset debt service payments on the Convention Center as well as minor subsidies to convention and tourism related organizations. In FY11, restaurant gross receipt revenues have grown 3.4%. FY12 estimates assume continued growth at 2.5%.

HOTEL / MOTEL SALES TAX

Definition

A 3.5% tax levied on the price of a hotel room.



Discussion

Hotel Tax receipts have exhibited consistent growth with the addition of hotel developments in the downtown and central corridor areas. Proceeds from this tax are deposited into a Convention and Sports Facility trust fund and together with restaurant tax revenues are used to offset debt payments on the convention center. Declines in visitors and tourism activity reduced revenues in FY10 by close to 4%. In FY11 receipts have returned to growth of approx. 3% through the 3rd quarter of the fiscal year and are projected to increase 3% in FY12.

FINANCIAL AND BUDGETARY POLICIES

CITY VISION AND PROGRAM VISIONS

CITY OF ST. LOUIS, MISSOURI

FINANCIAL AND BUDGETARY POLICIES

The budget document for the City is an Annual Operating Plan serving as the guidebook for the fiscal year. It sets policy, identifies new initiatives and allocates the resources necessary to maintain City services and meet the objectives of the fiscal year.

A summary of the new initiatives and how the budget allocates this year's resources is described in the Executive Summary section of the budget document. Financial and budgetary policies as well as a draft vision statement and summary of program missions are outlined on the following pages.

BUDGET PREPARATION AND ADMINISTRATION

1) Annual budgets will be developed for the general and special funds by the Budget Division for review by the Board of Estimate and Apportionment.

2) A five-year expense and revenue projection will be developed for the general fund and the capital improvements fund to match revenue capacity with expenditure needs as a planning and decision tool.

3) Appropriations will be based on reasonable estimates of revenue.

4) Revenues and expenditures will be accounted for on a modified accrual basis for budgetary services.

5) The City will prepare a Comprehensive Annual Financial Report which it believes will meet all of the guidelines necessary to receive the Certificate for Excellence in Financial Reporting from the Government Finance Officers Association.

6) Annual budget appropriations will be made in a timely manner. In accordance with the City Charter, the Board of Estimate and Apportionment shall submit a balanced budget proposal to the Board of Aldermen at least sixty days before the beginning of the new fiscal year.

FINANCIAL AND BUDGETARY POLICIES

GENERAL FUND BUDGET

1) Revenue estimates will be developed for the ensuing fiscal year by the Budget Division, with independent review and commentary provided by the staff of the City Comptroller.

2) A revenue manual will be developed and updated annually with information concerning the assumptions underlying the revenue projections.

3) The City will maintain the unreserved portion of the general Fund Balance at a minimum of 5% of the total General Fund Budget.

4) The general fund budget for ongoing operations will be developed to match recurring revenues.

5) Revenues will be monitored monthly with official review and updates provided to the Board of Estimate and Apportionment on a quarterly basis.

6) Apparent shortfalls in revenue will be analyzed for their impact on future years.

7) Expenditures will be monitored monthly and apparent overspending will be handled on a departmental basis.

8) Known cyclical costs such as the 27th pay, which occurs every eleven years, will be funded at an appropriate amount in each budget.

9) Appropriations will be made annually to cover the expenses of the self-insurance fund.

10) Each request for a new program must be accompanied by an analysis that shows the long term impact of the program on existing revenue sources and on existing programs.

FINANCIAL AND BUDGETARY POLICIES

CAPITAL IMPROVEMENTS

1) The City shall prepare a five-year Capital Improvements Plan and a Capital Budget annually, in accordance with its Policy and Procedures manual.

2) The five-year Capital Improvements Plan shall identify sources of funding.

3) For major capital projects, an analysis should accompany the proposed projects with information on expected annual operating costs, projected revenue benefits (if any) and other indirect costs or benefits to the City.

4) The City shall fund capital projects with resources made available to the Capital Fund including, but not limited to, the proceeds from the 1/2 cent sales tax.

CITY DEBT

1) Bonding should be used to finance / refinance only those long-term assets or projects that benefit a significant portion of citizens in the City and for which repayment sources have been identified.

2) The scheduled maturity of bond issues shall not exceed the expected useful life of the capital project or asset financed.

3) For property tax supported bonds, the Comptroller will strive for a debt service reserve in an amount not less than the succeeding year principal and interest requirements. Reserve requirements for other bonds will be set forth in respective bond covenants.

4) Long term debt shall be structured with prepayment options, except when alternative structures are more advantageous to the City. The City will consider prepayments when available resources are identified.

5) Bond refunding shall be considered if one or more following conditions exist:
   A) present value savings of 3% of par value of the refunding bonds
   B) bond covenants are restrictive or outdated
   C) restructuring debt is deemed desirable; desire to keep debt payments level from year to year, opportunity to release excess debt service reserves etc.

6) Bond insurance shall be considered when present value of debt service savings is equal to or greater than the insurance premium.

7) The City will take all steps necessary to maintain its credit rating on outstanding debt and comply with bond covenants.

8) The Comptroller will select underwriters and bond counsel from a pre-qualified list to be revised at least every two years.

CITY VISION AND PROGRAM MISSIONS

The City of St. Louis is a city of safe neighborhoods, attractive parks and recreation, affordable housing, desirable neighborhoods, good schools and efficient transportation and utilities. The City is a home to citizens of good health and well being, a vibrant and diverse economy and an efficient government.

SAFE NEIGHBORHOODS

1) Pursue a community oriented policing strategy that protects the public from the occurrence of crime and increases public safety both in perception and reality.

2) Ensure the administration of justice through a fair and efficient judicial system.

3) Prepare the City's government, emergency responders, private agencies and citizens to prevent, respond to and recover from disasters and other emergency events.

4) Operate a community-based Fire Department that improves the quality of life in and around the City by protecting life, health, propertty, commerce and the environment.

5) Enforce the building codes and ordinances of the City honestly, fairly and efficiently.

6) Protect the safety of the public and preserve neighborhoods through the removal of structurally unsound and derelict buildings.

7) Protect the safety of the public through professional management of adult detention facilities and the delivery of comprehensive correctional and rehabilitative services.

ATTRACTIVE PARKS AND RECREATION

1) Provide a full range of recreational and educational activities to City residents, particularly City youth, through recreation centers, recreation outposts and summer day camps.

2) Ensure the attractiveness, safety and quality of parks and neighborhoods through the maintenance and care of the urban forest.

3) Provide safe, attractive and accessible parks and open spaces within the confines of a densely populated urban center conducive to a variety of active and passive recreational opportunities.

CITY VISION AND PROGRAM MISSIONS

AFFORDABLE HOUSING AND DESIRABLE NEIGHBORHOODS

1) Promote neighborhood preservation through building, environmental, health and nuisance laws.

2) Promote City living and neighborhood stabilization through the preservation of affordable and accessible housing and support services that enhance the quality of life for those in need.

3) Promote neighborhood preservation and enhanced quality of life through an aggressive program of weed and debris removal.

4) Remove derelict vehicles that are in violation of City ordinances.

5) Provide City residents with courteous and efficient collection and disposal of solid waste in an environmentally safe manner.

6) Promote conservation of housing stock via a comprehensive inspection program to enforce all applicable building codes.

7) Work with citizens and government to improve and sustain a quality environment in City neighborhoods through problem solving, addressing public safety needs and other issues related to the delivery of City services.

EFFICIENT TRANSPORTATION AND UTILITIES

1) Efficiently provide a plentiful supply of the highest quality drinking water to City residents, businesses and other valued customers.

2) Provide an airport (Lambert-St. Louis International Airport) known for superior safety, operational efficiency and service to customers and one that meets both current and future air travel needs of the St. Louis metropolitan area.

3) Oversee and evaluate public right-of-way conditions for streets, sidewalks and ramps and provide for efficient repair and maintenance programs.

4) Manage the City's street signage, signals and lighting in a manner that efficiently and effectively moves traffic through the City.

5) Provide City commuters with safe, clean, and well-maintained streets, alleys and bridges in a cost effective manner.

6) Provide an efficient and well-maintained infrastructure for intermodal shipping through the City's port district.

CITY VISION AND PROGRAM MISSIONS

CITIZENRY OF GOOD HEALTH AND WELL BEING

1) Develop and maintain a world class EMS system to provide the best possible pre-hospital emergency medical care.

2) Provide the City with significant, proactive lead poisoning prevention services through inspection, abatement and clinical efforts.

3) Help City residents live longer, healthier and happier lives through health promotion and disease prevention efforts.

4) Protect the public from biting incidents, animal nuisances and the potential for the spread of disease through the enforcement of animal related ordinances.

5) Protect the public from insect and rodent borne disease through efficient prevention and treatment efforts.

6) Promote clean air through air monitoring and emissions inspection efforts.

7) Inspect food establishments, producers and retail outlets to prevent food borne illness and ensure that foods produced and distributed in the City are safe and wholesome.

8) Enhance the quality of life of citizens through the provision of social service programs to the aged, homeless, veterans, disabled, youth and families in need.

VIBRANT AND DIVERSE ECONOMY

1) Provide leadership and promote collaboration among public and private partners to develop a quality workforce that meets the economic and labor market needs of the St. Louis metropolitan area.

2) Enhance quality of life and economic vitality of the City through preparation of citywide neighborhood plans, preservation of cultural resources and provision of research graphics and design standard capabilities.

3) Promote neighborhood growth and or stabilization through federal funds administered by the U.S. Department of Housing and Urban Development (HUD).

4) Promote economic vitality through continued maintenance and preservation of the City's convention and sports related venues.

5) Promote a favorable environment for economic development through a judicious use of TIFs and other economic incentives.

CITY VISION AND PROGRAM MISSIONS

EFFICIENT AND EFFECTIVE GOVERNMENT

1) Provide a well-qualified, diverse City workforce utilizing progressive human resource programs based on merit and equal employment opportunity principles.

2) Utilize Information Technology to enhance the efficency and effectiveness of City services.

3) Ensure effective legal representation of City departments and agencies.

4) Ensure the effective monitoring of the City's fiscal affairs through a modern and efficient accounting, payroll and auditing system.

5) Ensure a continuous and uninterrupted supply of materials, goods, services and equipment to support City departments and agencies.

6) Provide for an effective and efficient system for assessing and collecting City revenues.

7) Promote Citywide voter registration and ensure fair and well run public elections.

8) Effectively register and route City service requests in an efficient and customer friendly way and provide City depatmments with statistics as needed.

9) Ensure an equitable public contracting and procurement environment within City government in which ready, willing and able Minority / Women / Disadvantaged Business Enterprises are able to participate.

10) Provide for a well maintained public infrastructure.

11) Provide safe, comfortable, clean and well maintained City-owned facilities.

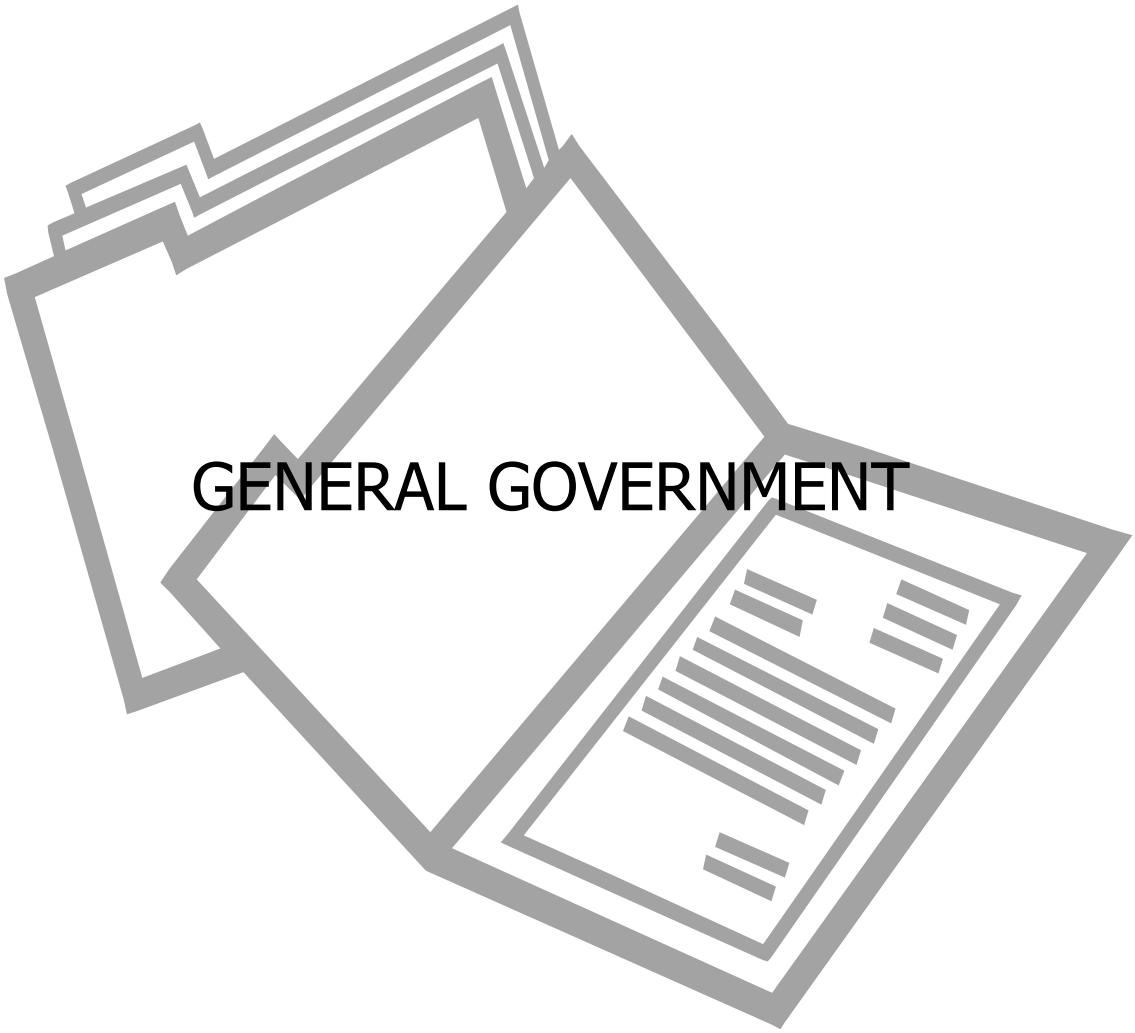
12) Ensure the service capabilities of City departments by repairing and maintaining an effective and efficient rolling stock and equipment fleet.

CITY VISION AND PROGRAM MISSIONS

MATRIX OF PRIMARY CITY GOALS BY DEPARTMENT

The table below provides an illustration of departmental responsibility for the implementation and reaching of FY2011 Goals. Please refer to the following corresponding Departmental Sections of this document for specific programmatic goals and activities being undertaken in support of these goals.

DEPARTMENT	Safe Neighborhoods	Attractive Parks & Recreation	Affordable Housing / Desirable Neighborhoods	Efficient Transportation & Utilities	Citizenry of Good Health & Well Being	Vibrant and Diverse Economy	Efficient & Effective Government
General Government			X			X	X
Finance							X
Parks, Recreation & Forestry		X					
Judicial Offices	X						X
County Offices							X
Public Utilities				X			
Streets			X	X			
Public Safety	X		X				
Health & Hospitals					X		
Human Services			X		X		
Board of Public Service				X			X

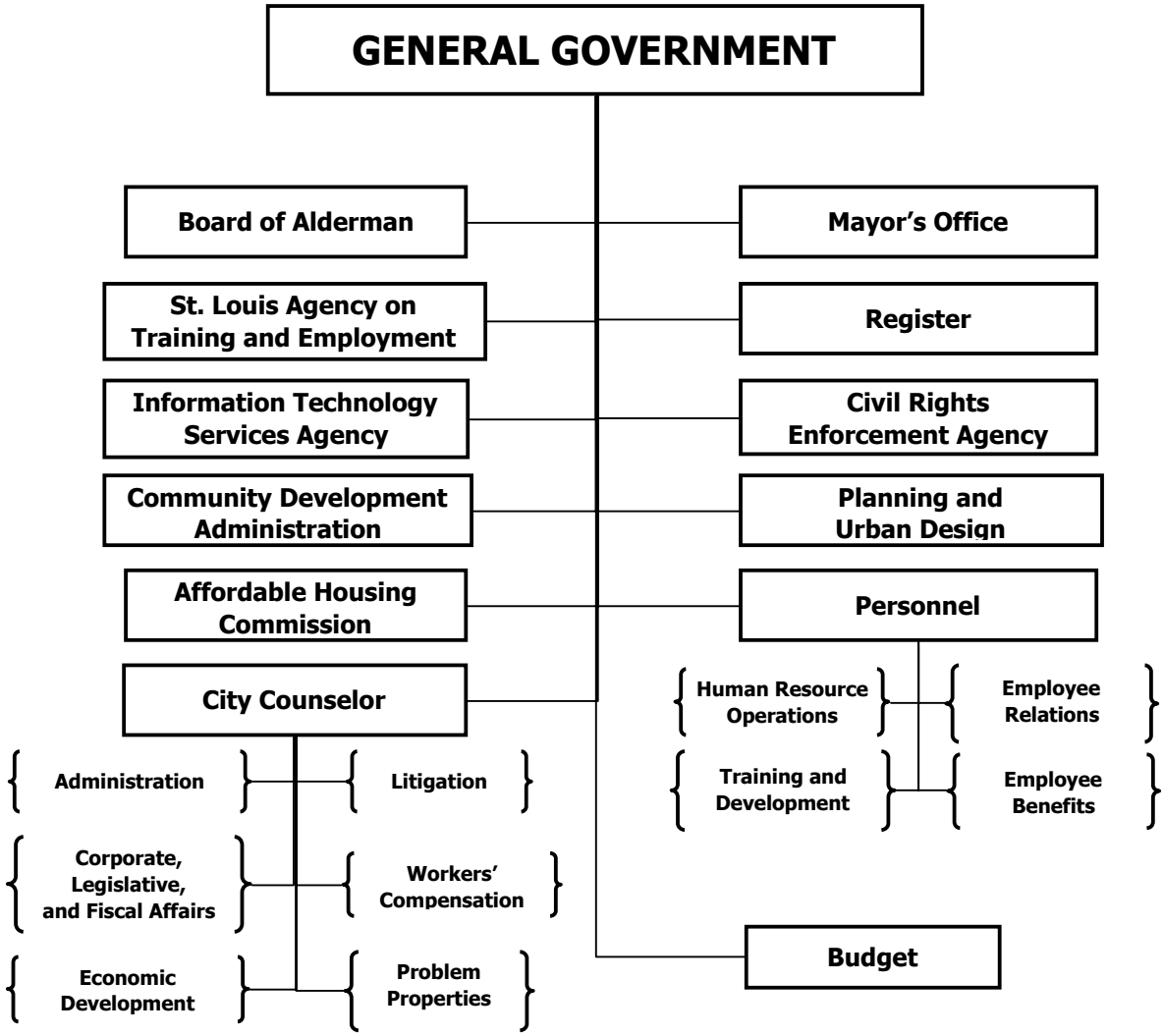


GENERAL GOVERNMENT

DEPARTMENTAL RESPONSIBILITIES

GOAL: EFFICIENT AND EFFECTIVE GOVERNMENT

- Provide a well-qualified, diverse City workforce utilizing progressive human resource programs based on merit and equal employment opportunity principles.
- Utilize information technology to enhance the efficiency and effectiveness of City Services.
- Ensure effective legal representation of City departments and agencies.

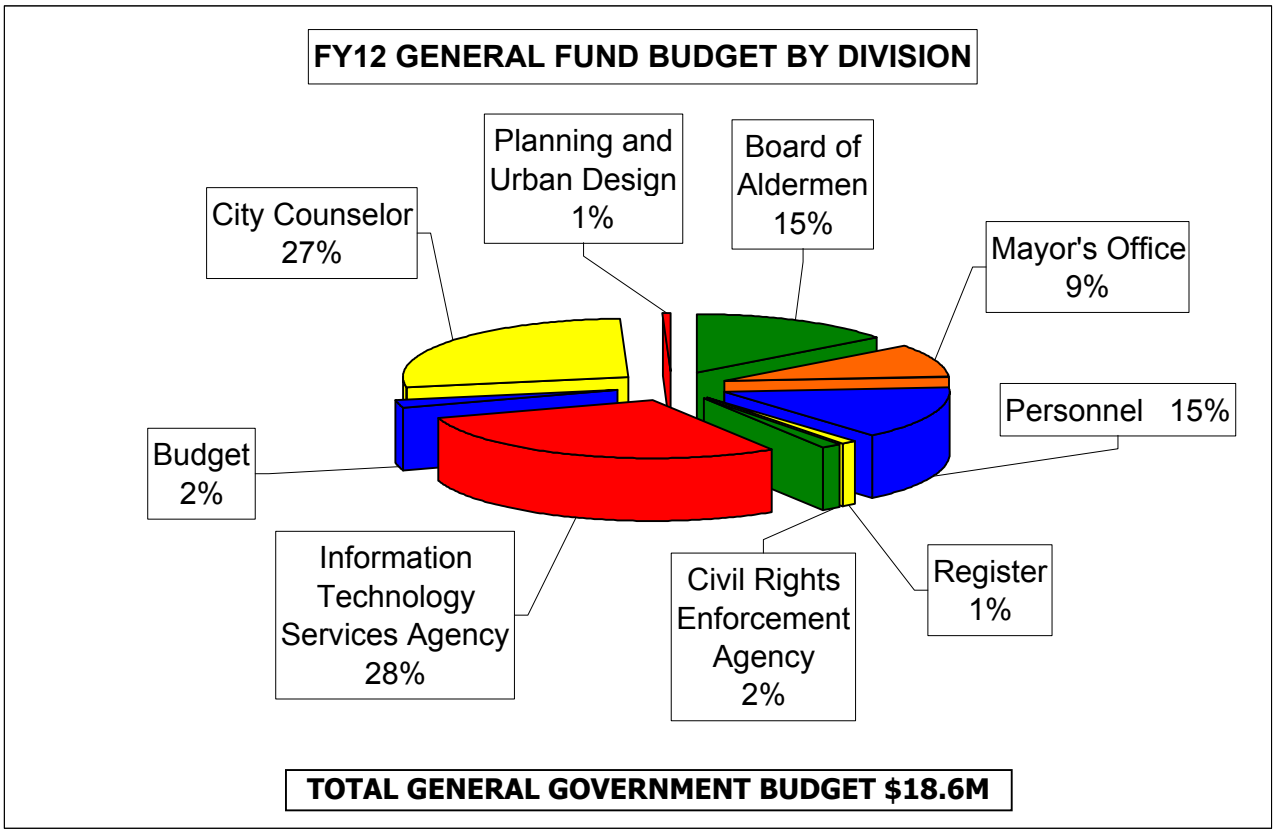

GENERAL GOVERNMENT
Board of Alderman
St. Louis Agency on Training and Employment
Information Technology Services Agency
Community Development Administration
Affordable Housing Commission
City Counselor
Administration
Litigation
Corporate, Legislative, and Fiscal Affairs
Workers' Compensation
Economic Development
Problem Properties
Mayor's Office
Register
Civil Rights Enforcement Agency
Planning and Urban Design
Personnel
Human Resource Operations
Employee Relations
Training and Development
Employee Benefits
Budget

GENERAL GOVERNMENT

BUDGET BY DIVISION	ACTUAL FY10	BUDGET FY11	BUDGET FY12
110 Board of Aldermen	$2,614,134	$2,675,765	$2,755,939
120 Mayor's Office	1,902,971	1,773,446	1,722,845
123 Personnel	3,023,618	2,773,117	2,751,510
124 Register	162,078	167,595	167,520
126 Civil Rights Enforcement Agency	360,085	307,778	297,357
127 Information Technology Services	5,343,690	5,445,434	5,325,930
137 Budget	422,895	431,943	418,607
139 City Counselor	5,459,108	5,392,976	5,045,038
141 Planning and Urban Design	126,234	117,514	113,807
General Fund	$19,414,813	$19,085,568	$18,598,553
121 S.L.A.T.E.	$14,901,912	$9,920,624	$0
141 Planning and Urban Design	1,393,068	1,571,377	1,521,034
142 Community Development Admin.	2,131,110	3,629,147	3,336,692
143 Affordable Housing Commission	5,239,666	4,528,120	4,522,730
Grant and Other Funds	53,570,170	54,709,282	55,422,901
TOTAL DEPARTMENT ALL FUNDS	**$96,650,739**	**$93,444,118**	**$83,401,910**

PERSONNEL BY DIVISION	ACTUAL FY10	BUDGET FY11	BUDGET FY12
110 Board of Aldermen	45.0	44.0	44.0
120 Mayor's Office	24.0	24.0	25.0
121 S.L.A.T.E.	0.0	0.0	0.0
123 Personnel	39.8	36.8	35.8
124 Register	3.0	3.0	3.0
126 Civil Rights Enforcement Agency	5.0	4.0	4.0
127 Information Technology Services	42.0	41.0	39.0
137 Budget	5.0	5.0	5.0
139 City Counselor	39.0	36.0	33.0
141 Planning and Urban Design	1.7	1.6	1.6
General Fund	204.5	195.4	190.4
141 Planning and Urban Design	18.3	18.4	18.4
142 Community Development Admin.	45.0	45.0	45.0
143 Affordable Housing Commission	4.0	5.0	5.0
Grant and Other Funds	88.2	88.2	86.2
TOTAL DEPARTMENT ALL FUNDS	**360.0**	**352.0**	**345.0**

GENERAL GOVERNMENT



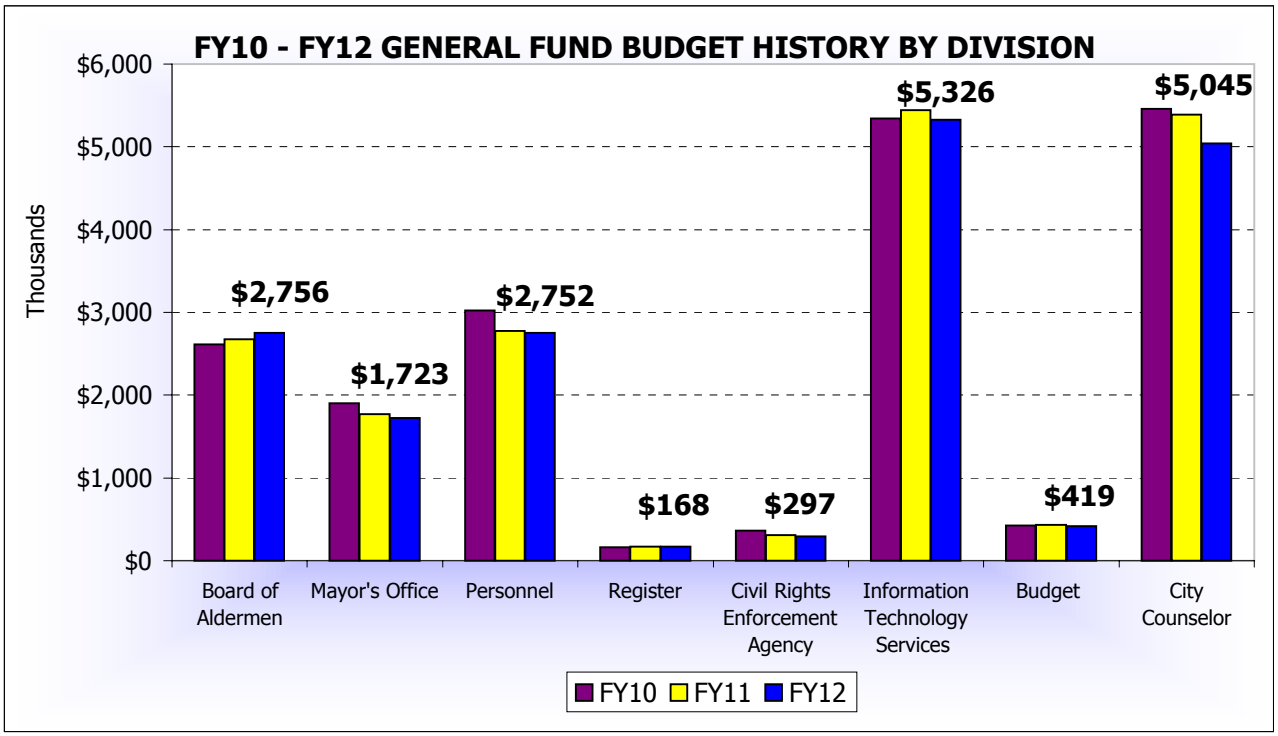
DIVISION HIGHLIGHTS

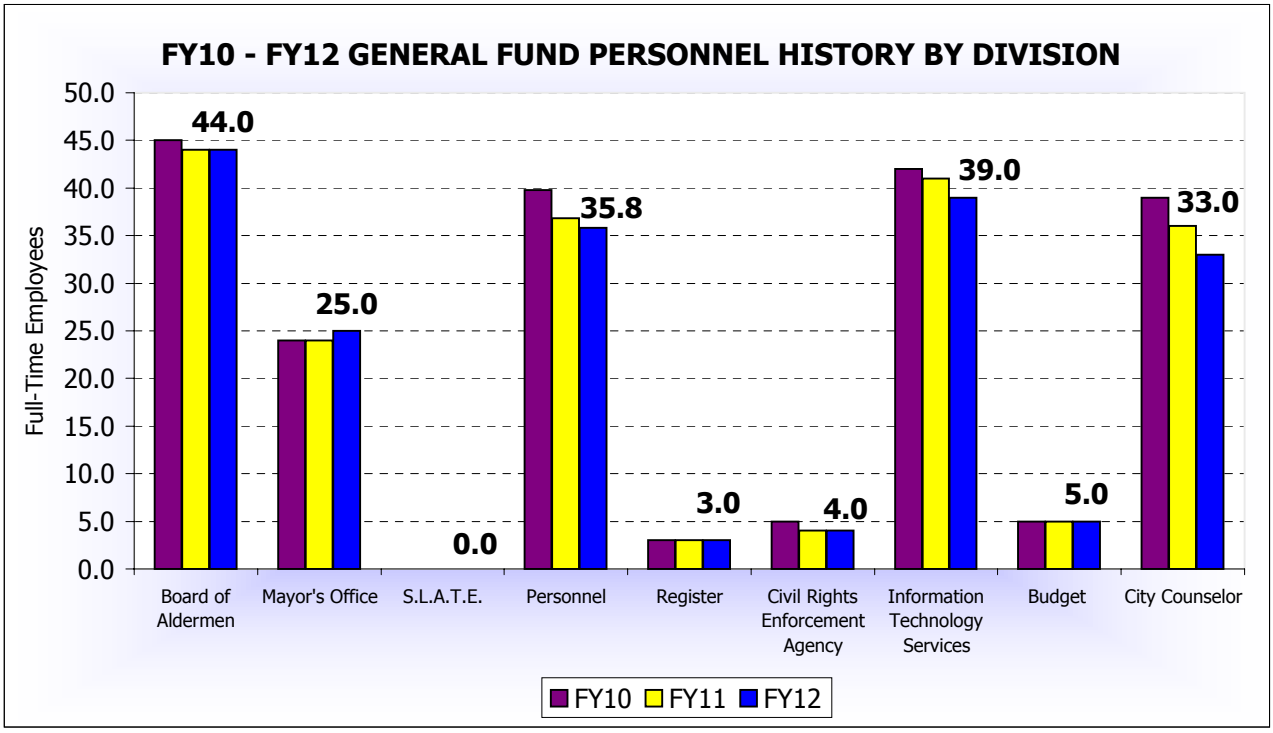
- Personnel to administer second year of health contract with Anthem Blue Cross and Blue Shield to provide health insurance to City employees at a rate only 3.6% higher than FY10

- Affordable Housing Local Use Tax allocation to remain at FY11 level, approximately $1.0M less than normal, reflecting continued shortfalls in use tax collections

- Register to reorganize office and storage room while exploring options for increased office space

GENERAL GOVERNMENT





Division: 110 Board of Aldermen
Program: Ø
Department: General Government

Division Budget 110

MISSION & SERVICES

The Board of Aldermen is responsible for the approval and enactment of ordinances, the review of policy matters, and the review and passage of the annual budget. As the legislative body of the City of St. Louis, the Board of Aldermen is comprised of 28 elected members representing the City's 28 wards and a board president who is elected at-large.

PROGRAM NOTES

In FY12, the Board of Aldermen will convene with newly elected Aldermen from the 11th, 12th, and 24th wards.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$2,432,550	$2,462,785	$2,554,959
Materials and Supplies	44,372	62,000	50,000
Equipment, Lease, and Assets	16,608	19,500	19,500
Contractual and Other Services	120,604	131,480	131,480
Debt Service and Special Charges	0	0	0
General Fund	$2,614,134	$2,675,765	$2,755,939
Grant and Other Funds	$0	$0	$0
All Funds	**$2,614,134**	**$2,675,765**	**$2,755,939**

FULL TIME POSITIONS

General Fund	45.0	44.0	44.0
Other Funds	0.0	0.0	0.0
All Funds	45.0	44.0	44.0

Division: 120 Mayor's Office
Program: Ø
Department: General Government

Division Budget 120

MISSION & SERVICES

As the chief executive officer of the City, the Mayor's primary responsibilities include policy formulation and executive direction and coordination of the activities of City departments and agencies. The Mayor serves as chair of the three member Board of Estimate and Apportionment.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$1,746,999	$1,575,246	$1,506,495
Materials and Supplies	16,661	29,700	30,700
Equipment, Lease, and Assets	9,403	12,200	12,350
Contractual and Other Services	129,908	156,300	173,300
Debt Service and Special Charges	0	0	0
General Fund	$1,902,971	$1,773,446	$1,722,845
Grant and Other Funds	$13,276	$0	0
All Funds	**$1,916,247**	**$1,773,446**	**$1,722,845**

FULL TIME POSITIONS

General Fund	24.0	24.0	25.0
Other Funds	0.0	0.0	0.0
All Funds	24.0	24.0	25.0

Division: 121 St. Louis Agency on Training and Employment
Program: Ø
Department: General Government

Division Budget 121

MISSION & SERVICES

The mission of the St. Louis Agency on Training and Employment (SLATE) is to provide leadership and promote collaboration among public and private partners to develop a quality workforce that meets the economic and labor market needs of the St. Louis region. SLATE administers and operates the Workforce Investment Act, a federal program to aid in the employment and training of unemployed and underemployed workers. SLATE also administers the Career Assistance Program that is geared toward employment and training for Temporary Assistance for Needy Families (TANF) recipients.

PROGRAM NOTES

In FY12, SLATE will continue the administration of American Recovery and Reinvestment Act (ARRA) funding to provide summer jobs to students through the Summer Youth Program.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Unemployed Workers Trained	429	600	650
Unemployed Persons Placed in Jobs	2,402	2,368	2,300

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$2,739,150	$3,138,020	$3,108,753
Materials and Supplies	185,737	75,021	72,769
Equipment, Lease, and Assets	468,743	306,286	204,597
Contractual and Other Services	11,508,282	6,401,297	6,209,254
Debt Service and Special Charges	0	0	0
Grant and Other Funds	$14,901,912	$9,920,624	$9,595,373
General Fund	$0	$0	$0
All Funds	**$14,901,912**	**$9,920,624**	**$9,595,373**

FULL TIME POSITIONS			
General Fund	0.0	0.0	0.0
Other Funds	53.0	53.0	53.0
All Funds	53.0	53.0	53.0

Division: 123 Personnel
Program: Ø
Department: General Government

Division Budget 123

MISSION & SERVICES

The Division of Personnel's mission is to provide a well qualified, diverse workforce and support management's efforts to serve the citizens of St. Louis through progressive human resource programs based on merit and equal employment opportunity principles. The division is charged with the task of hiring, training, and maintaining the City's workforce.

A total of $13.5M in telecommunications taxes is allocated by formula for employee retirement costs in the coming fiscal year.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$2,861,179	$2,424,716	$2,420,110
Materials and Supplies	12,685	23,500	21,500
Equipment, Lease, and Assets	14,361	26,401	26,400
Contractual and Other Services	135,393	298,500	283,500
Debt Service and Special Charges	0	0	0
General Fund	$3,023,618	$2,773,117	$2,751,510
Grant and Other Funds	$38,442,184	$39,127,414	$39,975,854
Local Use Tax Fund	$115,704	$117,513	$117,976
City Employee Pension Trust Fund	$13,500,000	$13,500,000	$13,500,000
All Funds	**$55,081,506**	**$55,518,044**	**$56,345,340**
FULL TIME POSITIONS			
General Fund	39.8	36.8	35.8
Other Funds	11.2	9.2	9.2
Local Use Tax Fund	0.0	1.0	1.0
All Funds	51.0	47.0	46.0

Division: 123 Personnel

Program: 01 Human Resource Operations

Department: General Government

Program Budget 123-01

MISSION & SERVICES

The Human Resource Operations program duties include recruitment, development and administration of examinations, administration of service rating systems, maintaining City personnel records, and administration of the classification and compensation functions.

PROGRAM NOTES

In FY12, fiscal constraints will likely continue to keep the number of positions filled well below FY09 levels. In addition, Human Resources Operations will reduce its staff by one full-time position to address budgetary constraints.

PERFORMANCE MEASURES	Actual FY09	Actual FY10	Est. FY11
Requisitions	427	174	320
Applications Reviewed	11,717	12,975	13,668
Positions Filled	784	446	500

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$1,831,154	$1,551,818	$1,548,870
Materials and Supplies	7,191	13,321	12,188
Equipment, Lease, and Assets	7,606	13,982	13,982
Contractual and Other Services	62,523	137,844	130,917
Debt Service and Special Charges	0	0	0
General Fund	$1,908,474	$1,716,965	$1,705,957
Grant and Other Funds	$713	$127,782	$128,501
Local Use Tax Fund	$115,704	$117,513	$117,976
All Funds	**$2,024,891**	**$1,962,260**	**$1,834,458**

FULL TIME POSITIONS			
General Fund	28.8	26.8	25.8
Other Funds	4.0	2.0	2.0
Local Use Tax Fund	0.0	1.0	1.0
All Funds	32.8	28.8	27.8

Division: 123 Personnel
Program: 02 Employee Relations
Department: General Government

Program Budget 123-02

MISSION & SERVICES

Employee Relations provides personnel policies and procedure guidelines to City management and employees so that they can fairly and consistently follow City policies. This program is responsible for receiving, investigating and responding to Family Medical Leave Act (FMLA) requests, Equal Employment Opportunity (EEO) complaints, and employee grievances.

PROGRAM NOTES

In FY12, FMLA requests are expected to remain relatively flat after a significant rise in FY10.

PERFORMANCE MEASURES	Actual FY09	Actual FY10	Estimate FY11
FMLA Requests / Approved	742 / 741	887 / 866	797 / 783
Grievances / Grievances Sustained	13 / 3	18 / 6	12 / 3

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$743,907	$630,426	$629,229
Materials and Supplies	3,700	6,855	6,271
Equipment, Lease, and Assets	4,282	7,872	7,872
Contractual and Other Services	37,925	83,614	79,412
Debt Service and Special Charges	0	0	0
General Fund	$789,814	$728,767	$722,784
Grant and Other Funds	$0	$0	$0
All Funds	**$789,814**	**$728,767**	**$722,784**

FULL TIME POSITIONS			
General Fund	6.0	6.0	6.0
Other Funds	0.0	0.0	0.0
All Funds	6.0	6.0	6.0

Division: 123 Personnel
Program: 03 Training / Development
Department: General Government

Program Budget 123-03

MISSION & SERVICES

The program's mission is to train and develop City employees to provide the best possible service to citizens. The program is responsible for most of the employee and supervisory training conducted for City employees.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Employees Trained	2,773	2,247	2,510
Student Training Hours	11,657	7,946	8,801

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$286,118	$242,472	$242,011
Materials and Supplies	1,794	3,324	3,041
Equipment, Lease, and Assets	2,473	4,546	4,546
Contractual and Other Services	34,945	77,043	73,171
Debt Service and Special Charges	0	0	0
General Fund	$325,330	$327,385	$322,769
Grant and Other Funds	$0	$0	$0
All Funds	**$325,330**	**$327,385**	**$322,769**

FULL TIME POSITIONS

General Fund	5.0	4.0	4.0
Other Funds	0.0	0.0	0.0
All Funds	5.0	4.0	4.0

Division: 123 Personnel
Program: 05 Employee Benefits
Department: General Government

Program Budget 123-05

MISSION & SERVICES

The Employee Benefits program aims to reduce benefit costs by advocating good health and rebidding providers of benefit programs. This includes health insurance plan options along with life insurance and other optional and supplemental insurance plans.

PROGRAM NOTES

In FY12, Employee Benefits will be administering the second year of a new health contract with Anthem Blue Cross and Blue Shield to provide health insurance to City employees. The total increase of approx. 10% has been offset in part through a surplus in the Benefit Fund.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$440,775	$463,640	$466,223
Materials and Supplies	52,970	72,000	65,500
Equipment, Lease, and Assets	0	13,800	13,000
Contractual and Other Services	37,947,726	38,450,192	39,302,630
Debt Service and Special Charges	0	0	0
Grant and Other Funds	$38,441,471	$38,999,632	$39,847,353
General Fund	$0	$0	$0
All Funds	**$38,441,471**	**$38,999,632**	**$39,847,353**

FULL TIME POSITIONS			
General Fund	0.0	0.0	0.0
Other Funds	7.2	7.2	7.2
All Funds	7.2	7.2	7.2

Division: 124 Register
Program: Ø
Department: General Government

Division Budget 124

MISSION & SERVICES

The primary functions of the Register's Office include maintaining original roles of city ordinances, contracts, bonds and other official records of the City. The Register's Office also administers oaths of office, publishes the City Journal, certifies elections and important documents.

The Register serves city agencies, governmental bodies and the general public by responding to requests for information pertaining to records and city ordinances. The office also provides for official registration of domestic partnerships with the City of St. Louis.

PROGRAM NOTES

In FY12, the Register plans to reorganize the Register's Storage Room (#31) at City Hall, to maximize available space, as the office seeks larger quarters. Improved accessibility of documents online, via the Register's updated website, has decreased demand for manual information requests.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
City Journals Mailed	15,615	13,780	11,020
Information Requests	2,311	1,850	1,200

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$156,119	$157,009	$158,020
Materials and Supplies	3,251	5,000	4,000
Equipment, Lease, and Assets	22	2,686	3,000
Contractual and Other Services	2,686	2,900	2,500
Debt Service and Special Charges	0	0	0
General Fund	$162,078	$167,595	$167,520
Grant and Other Funds	$0	$0	$0
All Funds	**$162,078**	**$167,595**	**$167,520**

FULL TIME POSITIONS			
General Fund	3.0	3.0	3.0
Other Funds	0.0	0.0	0.0
All Funds	3.0	3.0	3.0

Division: 126 Civil Rights Enforcement Agency
Program: Ø
Department: General Government

Division Budget 126

MISSION & SERVICES

The Civil Rights Enforcement Agency's (CREA) mission is to treat and eliminate discrimination in housing, employment, education, services, public accommodations, real property transaction and uses, while providing equal opportunity. CREA investigates alleged violations of the laws governing discrimination.

PROGRAM NOTES

In FY12, CREA will host an annual Fair Housing Month event to increase public awareness and fulfillment requirements under a worksharing agreement with HUD. CREA also plans to conduct periodic Fair Housing Act training to landlords and other housing providers to improve compliance.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Employment Cases Opened	96	70	90
Housing Cases Opened	35	23	45
Employment Cases Closed	87	69	90
Housing Cases Closed	28	20	45

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$340,228	$285,578	$287,073
Materials and Supplies	6,928	9,000	4,184
Equipment, Lease, and Assets	2,999	3,000	500
Contractual and Other Services	9,930	10,200	5,600
Debt Service and Special Charges	0	0	0
General Fund	$360,085	$307,778	$297,357
Grant and Other Funds	$111,769	$172,267	$169,966
All Funds	**$471,854**	**$480,045**	**$467,323**

FULL TIME POSITIONS			
General Fund	5.0	4.0	4.0
Other Funds	2.0	2.0	2.0
All Funds	7.0	6.0	6.0

Division: 127 Information Technology Services Agency
Program: Ø
Department: General Government

Division Budget 127

MISSION & SERVICES

Information Technology Services Agency's (ITSA) mission is to provide mainframe and personal computer network support and programming along with web site development and maintenance.

PROGRAM NOTES

In FY12, ITSA will reduce staffing by two positions to meet budgetary goals. As servers and other hardware continue to age, system problems and help desk calls are expected to continue to increase. $150,000 in capital funds have been budgeted in support of computer equipment replacement.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Workstations Managed	1,640	1,640	1,640
Help Desk Calls	6,808	7,500	8,500

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$3,054,795	$3,112,408	$3,101,106
Materials and Supplies	42,500	52,700	48,300
Equipment, Lease, and Assets	3,213	3,574	3,750
Contractual and Other Services	2,243,182	2,276,752	2,172,774
Debt Service and Special Charges	0	0	0
General Fund	$5,343,690	$5,445,434	$5,325,930
Grant and Other Funds	$151,671	$0	$0
All Funds	**$5,495,361**	**$5,445,434**	**$5,325,930**

FULL TIME POSITIONS			
General Fund	42.0	41.0	39.0
Other Funds	2.0	0.0	0.0
All Funds	44.0	41.0	39.0

Division: 137 Budget
Program: Ø
Department: General Government

Division Budget 137

MISSION & SERVICES

The Budget Division serves under the Board of Estimate and Apportionment and is responsible for the development and monitoring of the City's annual budget and operating plan. The Budget Division provides estimates of available City revenues and works closely with operating departments in reviewing budgetary requirements for supporting City services. Over the course of a year, this office may conduct a variety of fiscal analyses related to special projects such as bond issues, revenue and expenditure trend analyses and potential impact statements on proposed legislation.

PROGRAM NOTES

In FY12, the Budget Division will improve the accessibility of important budget documents by adding additional prior year documents to the city website. The Division will continue to work on strategies to address rising pension costs.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Actual Revenue as % of Estimate	96.0%	96.0%	100.0%
Government Finance Officers Assoc.: Distinguished Budget Presentation Award	Yes	Yes	Yes

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$379,879	$382,843	$384,757
Materials and Supplies	718	4,100	3,850
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	42,298	45,000	30,000
Debt Service and Special Charges	0	0	0
General Fund	$422,895	$431,943	$418,607
Grant and Other Funds	$0	$0	$0
All Funds	**$422,895**	**$431,943**	**$418,607**

FULL TIME POSITIONS			
General Fund	5.0	5.0	5.0
Other Funds	0.0	0.0	0.0
All Funds	5.0	5.0	5.0

Division: 139 City Counselor
Program: Ø
Department: General Government

Division Budget 139

MISSION & SERVICES

The City Counselor is the director and representative in all legal matters involving the City. The City Counselor directs the management of all litigation in which the City is a party, including service in the City Courts. Moreover, the City Counselor advises the Mayor, department heads, and other officers of the City.

In FY12, the City Counselor's General Fund subsidy will be reduced by approximately $350,000 including the reduction of two clerical support positions and the continued use of special funds to support problem properties efforts.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$3,277,778	$3,176,376	$2,830,438
Materials and Supplies	80,558	83,000	80,000
Equipment, Lease, and Assets	6,895	13,000	14,000
Contractual and Other Services	2,093,877	2,120,600	2,120,600
Debt Service and Special Charges	0	0	0
General Fund	$5,459,108	$5,392,976	$5,045,038
Grant and Other Funds	$1,235,566	$1,792,088	$1,659,105
All Funds	**$6,694,674**	**$7,185,064**	**$6,704,143**

FULL TIME POSITIONS

General Fund	39.0	36.0	33.0
Other Funds	20.0	23.0	21.0
All Funds	59.0	59.0	54.0

Division: 139 City Counselor
Program: 01 Administration
Department: General Government

Program Budget 139-01

MISSION & SERVICES

The Administration program supports the City Counselor's office and provides legal support staff. Administrative personnel are responsible for tracking budget expenditures, entering case data into database, maintaining records for billable hours, vouchering, and providing general employee development and computer systems management.

PROGRAM NOTES

In FY12, Administration plans to complete the reorganization of closed files in storage to facilitate more efficient retrieval of files when needed. These files will also be reviewed for destruction if no longer required to be retained.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Database Entry:			
Claims / Cases Opened	661 / 172	490 / 185	490 / 185
Claims / Cases Closed or Denied	629 / 204	500 / 150	800 / 180
Continuing Legal Education (CLE):			
Hours Provided In-House	7	12	6
Avg. No. Hours Accumulated	5	10	5

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$568,357	$571,367	$512,566
Materials and Supplies	3,718	6,000	6,000
Equipment, Lease, and Assets	4,179	8,000	9,000
Contractual and Other Services	40,670	33,500	37,000
Debt Service and Special Charges	0	0	0
General Fund	$616,924	$618,867	$564,566
Grant and Other Funds	$256,227	$0	$0
All Funds	**$873,151**	**$618,867**	**$564,566**

FULL TIME POSITIONS

General Fund	9.0	9.0	8.0
Other Funds	0.0	0.0	0.0
All Funds	9.0	9.0	8.0

Division: 139 City Counselor
Program: 02 Litigation
Department: General Government

Program Budget 139-02

MISSION & SERVICES

The City Counselor represents the City and related departments, offices and agencies in all litigation matters including, but not limited to damage suits, contract actions, and proceedings before administrative bodies as well as appellate matters in both state and federal courts. Further, the City Counselor handles claims asserted against the City and pursues claims on behalf of the City. The City has approximately 270 open litigation files and approximately 160 active claim files: there are an additional 1,465 open but inactive files due to the statute of limitations but have been denied or dropped.

PROGRAM NOTES

In FY12, Litigation will continue to try those damage suits that cannot be settled at or below the assessed value of the suit.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Claims / Cases Opened	661 / 172	850 / 180	850 / 180
Claims / Cases Closed or Denied	629 / 204	800 / 180	800 / 180
Damage Suits:			
Tried to verdict below last demand	86%	75%	75%

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$1,489,721	$1,424,514	$1,428,448
Materials and Supplies	40,102	39,500	35,500
Equipment, Lease, and Assets	2,664	5,000	5,000
Contractual and Other Services	2,015,765	2,054,400	2,052,400
Debt Service and Special Charges	0	0	0
General Fund	$3,548,252	$3,523,414	$3,521,348
Grant and Other Funds	$0	$0	$0
All Funds	**$3,548,252**	**$3,523,414**	**$3,521,348**
FULL TIME POSITIONS			
General Fund	18.0	15.0	15.0
Other Funds	0.0	0.0	0.0
All Funds	18.0	15.0	15.0

Division: 139 City Counselor
Program: 03 Corp., Legis., & Fiscal
Department: General Government

Program Budget 139-03

MISSION & SERVICES

The Corporate Unit provides legal counsel to the City of St. Louis, its related departments and agencies, in corporate and fiscal matters such as contracts, real estate, tax and public finance. Attorneys in the unit are responsible for activities including but not limited to: drafting and reviewing legislation and contracts, inquiries relating to zoning and land use matters and draft Requests For Proposals [RFPs].

PROGRAM NOTES

For FY12, the Corporate Unit's legislative goal is to continue updating the City of St. Louis' Sign Code. The current sign code is outdated from both a technological and application standpoint. By updating this section of the Code, the City Counselor's Office could reduce the number of cases appealed to the City's Board of Adjustment. While some changes were completed in FY11, some revisions have met with opposition and have therefore been deferred.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Contracts:			
Drafted/Reviewed/Approved to form	2,517	2,500	2,500
Board Bills:			
Drafted/Reviewed/Approved to form	535	540	535

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$870,123	$836,865	$733,454
Materials and Supplies	36,738	37,500	38,500
Equipment, Lease, and Assets	52	0	0
Contractual and Other Services	37,442	32,700	31,200
Debt Service and Special Charges	0	0	0
General Fund	$944,355	$907,065	$803,154
Grant and Other Funds	$0	$0	$0
All Funds	**$944,355**	**$907,065**	**$803,154**
FULL TIME POSITIONS			
General Fund	10.0	10.0	8.0
Other Funds	0.0	0.0	0.0
All Funds	10.0	10.0	8.0

Division: 139 City Counselor
Program: 04 Workers' Compensation
Department: General Government

Program Budget 139-04

MISSION & SERVICES

This program defends, litigates, negotiates, and settles workers' compensation claims brought against the City for work related injuries.

PROGRAM NOTES

In FY12, Workers' Compensation will continue working with Personnel and other City departments to reduce injuries resulting in claims for workers' compensation (Claims for Compensation Answered) and increase the number of cases disposed of prior to mediation.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Reports of Injury	1,326	1,400	1,400
Claims for Compensation Answered	381	400	375
Hearings, Mediations, Pre-Hearings, Conferences	1,270	1200	1,200
Claim Costs	$10,010,462	$14,700,000	$14,000,000

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$153,762	$155,199	$155,970
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	$153,762	$155,199	$155,970
Grant and Other Funds	$0	$102,491	$0
All Funds	**$153,762**	**$257,690**	**$155,970**

FULL TIME POSITIONS			
General Fund	2.0	2.0	2.0
Other Funds	0.0	1.0	0.0
All Funds	2.0	3.0	2.0

Division: 139 City Counselor
Program: 05 Problem Properties
Department: General Government

Program Budget 139-05

MISSION & SERVICES

The Problem Properties program's mission is to aggressively enforce building, environmental, health, and nuisance laws in order to promote public safety and to recover special tax bills when City services are provided to problem properties.

In conjunction with the City's Building Division and Neighborhood Stabilization Office, the unit identifies and locates owners of problem properties, seeks to evict nuisance tenants, condemns properties through an administrative process, and pursues liens on properties.

PROGRAM NOTES

In FY11, Problem Properties projects the completion of 1,000 reinspections pertaining to Vacant Building Registration Fees in compliance with Ordinance 68610, resulting in approximately $200,000 in assessments. In FY12, Problem Properties will continue the aggressive rate of assessment to "build files" on troubled vacant property.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Priority Cases Heard	11,138	11,695	11,000
Open Behavioral Nuisance Files	2,457	2,400	2,300
Cease & Desist Letters Issued	2,227	2,325	2,100
Property Cases brought into compliance	1,143	1,279	1,100

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$968,424	$1,112,658	$1,097,451
Materials and Supplies	4,878	14,000	14,000
Equipment, Lease, and Assets	5,156	10,000	11,000
Contractual and Other Services	881	17,000	23,100
Debt Service and Special Charges	0	0	0
Grant and Other Funds	$979,339	$1,153,658	$1,145,551
General Fund	$195,815	$188,431	$0
All Funds	**$1,175,154**	**$1,342,089**	**$1,145,551**
FULL TIME POSITIONS			
General Fund	0.0	0.0	0.0
Other Funds	13.0	15.0	14.0
All Funds	13.0	15.0	14.0

Division: 139 City Counselor
Program: 06 Economic Development
Department: General Government

Program Budget 139-06

MISSION & SERVICES

The Economic Development and Real Estate program provides legal representation for the St. Louis Development Corporation (SLDC) and the City's other development related agencies. The program reviews documents related to development, tax abatement / credits and acquisition.

PROGRAM NOTES

In FY11, Economic Development updated governance documents for the Land Reutilization Authority (LRA), the City's buyer-of-last-resort for dilapidated and abandoned properties, to bring them into compliance with current processes and procedures. Due to the economic slowdown, the demand for processing tax abatement documents and SLDC loan requests has decreased. In FY12, a Contract Compliance Program will developed to monitor Post Closing obligations for major development projects.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Public Record Requests	28	25	25
Tax Abatements Processed	44	35	60
Public Record Req. filled $\leq$ 2 weeks	85%	90%	95%
Tax Abatements Processed $\leq$ 1 week	90%	95%	95%

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$0	$535,939	$513,554
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
Grant and Other Funds	$0	$535,939	$513,554
General Fund	$0	$0	$0
All Funds	**$0**	**$535,939**	**$513,554**
FULL TIME POSITIONS			
General Fund	0.0	0.0	0.0
Other Funds	7.0	7.0	7.0
All Funds	7.0	7.0	7.0

Division:141 Planning & Urban Design
Program: Ø
Department: General Government

Division Budget 141

MISSION & SERVICES

The Planning and Urban Design Agency (PDA) was created in the summer of 1999 to focus on planning for the future of the City of St. Louis. The Agency provides staff support for the Planning Commission and is comprised of four divisions: Planning and Urban Design, Cultural Resources Office, Research and Graphics / Computer Mapping.

Services provided by PDA include but are not limited to: Chapter 99, 100 and 353 Development Plans that can convey tax abatement and eminent domain powers, modifications to the City's Zoning Ordinance and Zoning Maps, Neighborhood / Ward / City Project planning and mapping as well as maintaining the City's Geographic Information System (GIS).

PROGRAM NOTES

In FY12, PDA will continue to integrate GPS and other technologies into Citywide and neighborhood planning activities. PDA's FY11 appropriation reflects an elimination of contractual line-items funded by General Revenue Funds.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$1,197,482	$1,365,477	$1,314,934
Materials and Supplies	0	3,700	3,700
Equipment, Lease, and Assets	190,651	185,500	185,500
Contractual and Other Services	4,935	16,700	16,900
Debt Service and Special Charges	0	0	0
Grant and Other Funds	$1,393,068	$1,571,377	$1,521,034
General Fund	$126,234	$117,514	$113,807
All Funds	**$1,519,302**	**$1,688,891**	**$1,634,841**

FULL TIME POSITIONS			
General Fund	1.7	1.6	1.6
Other Funds	18.3	18.4	18.4
All Funds	20.0	20.0	20.0

Division: 142 Community Development Administration
Program: Ø
Department: General Government

Division Budget 142

MISSION & SERVICES

The Community Development Administration's (CDA) primary goal is to promote neighborhood growth and stabilization.

The Community Development Administration (CDA) is responsible for the administration of federal funds for housing, community and economic development programs that strengthen the City of St. Louis and its neighborhoods. CDA is funded primarily through the federal Community Development Block Grant program. It also administers funds from the HOME Investment Partnership program, the Emergency Shelter Grant and Housing Opportunities for People with AIDS.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$1,342,100	$2,293,036	$2,257,791
Materials and Supplies	1,174	4,500	10,500
Equipment, Lease, and Assets	336,333	437,000	480,500
Contractual and Other Services	451,503	894,611	587,901
Debt Service and Special Charges	0	0	0
Grant and Other Funds	$2,131,110	$3,629,147	$3,336,692
General Fund	$0	$0	$0
All Funds	**$2,131,110**	**$3,629,147**	**$3,336,692**

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	45.0	45.0	45.0
All Funds	45.0	45.0	45.0

Division: 143 Affordable Housing Commission
Program: Ø
Department: General Government

Division Budget 143

MISSION & SERVICES

The Affordable Housing Commission's (AHC) mission is to promote City living and neighborhood stabilization through the preservation and production of affordable, accessible housing and support services that enhance the quality of life for those in need, especially City residents earning 80% or below the area median income.

PROGRAM NOTES

The FY12 budget proposes an AHC allocation of $4.0M. This is $1.0M less than the normal allocation. It is proposed that these funds would be made available for helping meet revenue shortfalls in the Local Use Tax Fund. FY12 estimates of declining number of families receiving subsidies and other services reflect a decrease in AHC funding due to availability of American Recovery and Reinvestment Act (ARRA) funding to address the need through other organizations. Lastly, Housing Units Produced is an especially difficult variable to predict, and due to the slow housing market, FY12 estimates have been reduced to 34, the number of units actually funded in FY11 (through March, 2011).

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Rent / Mortgage / Utility Subsidies:			
Families Receiving	2,497	1,345	1,998
Meals Served	152,658	150,000	120,000
Persons Assisted w/ Transitional Housing	1,238	1,000	990
Affordable Housing Units Produced	207	40	34

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$321,527	$352,448	$347,058
Materials and Supplies	2,943	15,926	15,926
Equipment, Lease, and Assets	33,580	39,820	39,820
Contractual and Other Services	4,880,869	4,118,926	4,118,926
Debt Service and Special Charges	747	1,000	1,000
Local Use Tax Fund	$5,239,666	$4,528,120	$4,522,730
Grant and Other Funds	$0	$0	$0
All Funds	**$5,239,666**	**$4,528,120**	**$4,522,730**

FULL TIME POSITIONS			
General Fund	0.0	0.0	0.0
Local Use Tax Fund	4.0	5.0	5.0
All Funds	4.0	5.0	5.0

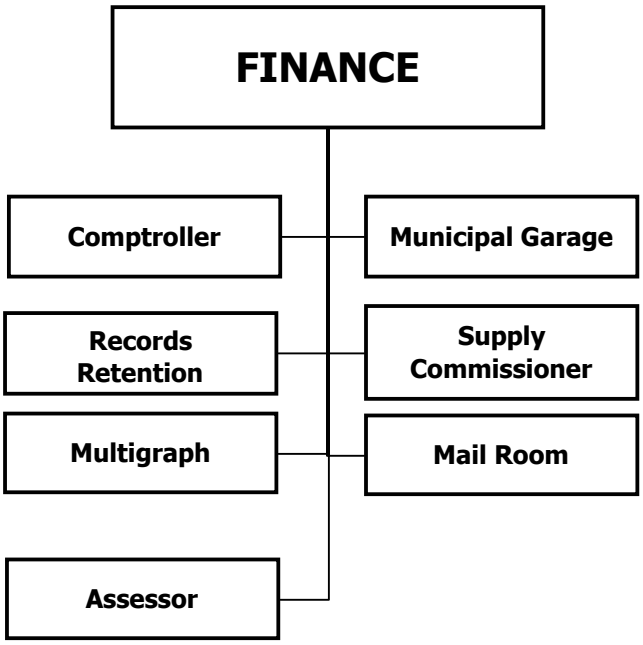
DEPARTMENTAL RESPONSIBILITIES

GOAL: EFFICIENT AND EFFECTIVE GOVERNMENT

- Ensure the effective monitoring of the City's fiscal affairs through a modern and efficient accounting, payroll, and auditing system.
- Provide for an effective and efficient system for assessing and collecting City revenues.
- Ensure a continuous and uninterrupted supply of materials, goods, services, and equipment to support City departments and agencies.

GOAL: VIBRANT AND DIVERSE ECONOMY

- Promote a favorable environment for economic development through a judicious use of TIFs and other economic incentives.

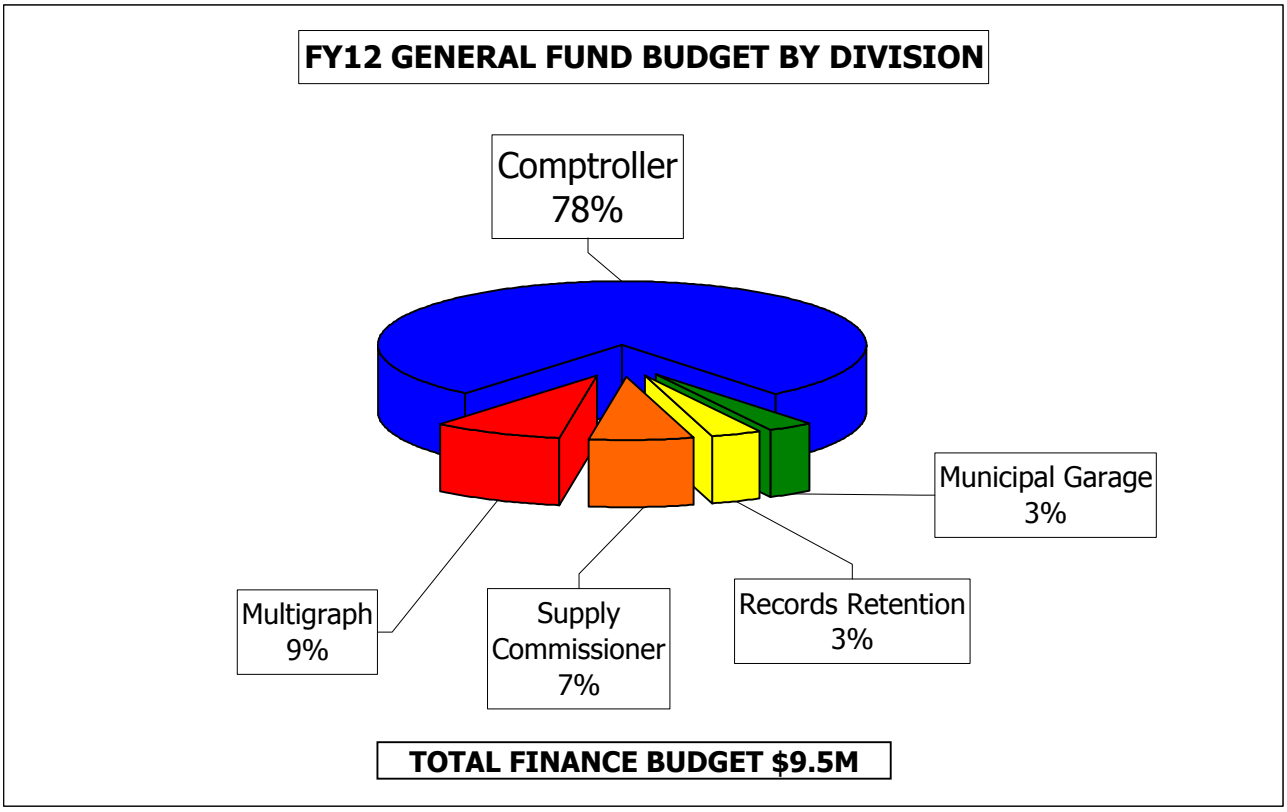

FINANCE
Comptroller
Municipal Garage
Records Retention
Supply Commissioner
Multigraph
Mail Room
Assessor

FINANCE

BUDGET BY DIVISION	ACTUAL FY10	BUDGET FY11	BUDGET FY12
160 Comptroller	$9,574,620	$7,665,536	$7,392,886
162 Municipal Garage	318,460	316,925	294,026
163 Records Retention	323,729	325,896	319,161
170 Supply Commissioner	641,976	648,580	648,492
171 Multigraph	833,089	875,051	817,485
General Fund	$11,691,874	$9,831,988	$9,472,050
Lateral Sewer Fund	$54,919	$56,464	$56,981
Tax Increment Financings	4,576,379	3,395,768	1,390,540
Trustee Lease Fund	5,418,782	16,130,910	8,396,119
Mail Room Service Fund	599,019	807,834	809,207
180 Assessor	4,333,299	4,022,346	3,932,461
Grant and Other Funds	448,261	748,012	780,272
TOTAL DEPARTMENT ALL FUNDS	**$27,122,533**	**$34,993,322**	**$24,837,630**

PERSONNEL BY DIVISION	ACTUAL FY10	BUDGET FY11	BUDGET FY12
160 Comptroller	61.9	59.7	58.6
162 Municipal Garage	7.0	7.0	6.5
163 Records Retention	7.0	7.0	7.0
170 Supply Commissioner	9.7	9.7	9.7
171 Multigraph	10.0	10.0	10.0
General Fund	95.6	93.4	91.8
172 Mail Room	7.3	7.3	7.3
180 Assessor	71.0	66.0	63.0
Grant and Other Funds	31.1	29.3	30.0
TOTAL DEPARTMENT ALL FUNDS	**205.0**	**196.0**	**192.0**

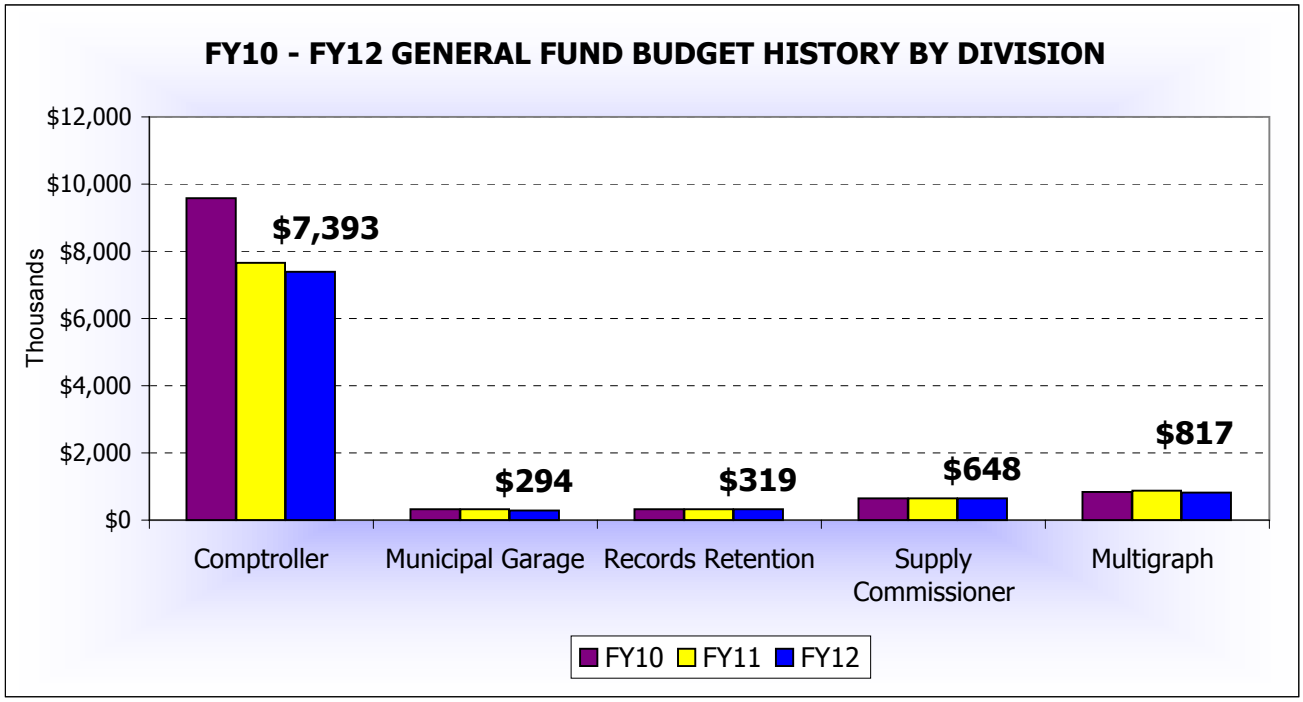
FINANCE

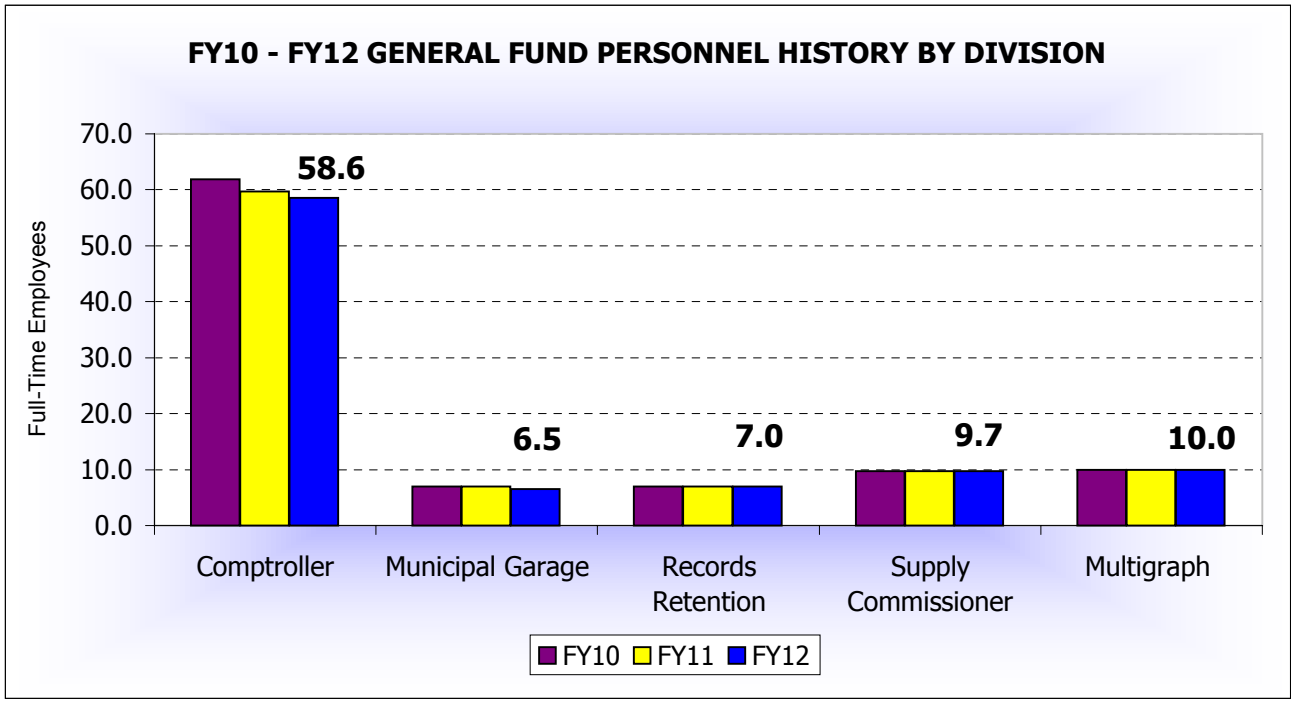


DIVISION HIGHLIGHTS

- $350,000 reduction in projected sewer fee costs paid through Comptroller's Office
- Municipal Garage to be managed by Comptroller's staff with shared responsibilities
- Supply Commissioner to upload all bid documents to City website, improving efficiency and customer service
- Mutigraph to install digital copy equipment

FINANCE


FY10 - FY12 GENERAL FUND BUDGET HISTORY BY DIVISION
Thousands
$12,000
$10,000
$8,000
$6,000
$4,000
$2,000
$0
$7,393
$294
$319
$648
$817
Comptroller
Municipal Garage
Records Retention
Supply Commissioner
Multigraph
FY10
FY11
FY12


FY10 - FY12 GENERAL FUND PERSONNEL HISTORY BY DIVISION
Full-Time Employees
70.0
60.0
50.0
40.0
30.0
20.0
10.0
0.0
58.6
6.5
7.0
9.7
10.0
Comptroller
Municipal Garage
Records Retention
Supply Commissioner
Multigraph
FY10
FY11
FY12

Division: 160 Comptroller
Program: Ø
Department: Finance

Division Budget 160

MISSION & SERVICES

The Comptroller supervises the fiscal affairs of the City. The division is responsible for accounting, payroll, and auditing functions. The Comptroller's office manages the City's telecommunications services and oversees payment on such items as sewer bills. The Comptroller is one of three members of the Board of Estimate and Apportionment.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Audits / Special Projects Completed	88	220	164
Vouchers Processed	51,068	49,057	49,000
Government Finance Officers Assoc.: Excellence in Financial Reporting Award	Yes	Yes	Yes

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$4,385,167	$3,942,179	$3,895,356
Materials and Supplies	100,122	44,470	43,765
Equipment, Lease, and Assets	91,186	97,443	98,640
Contractual and Other Services	4,998,145	3,581,444	3,355,125
Debt Service and Special Charges	0	0	0
General Fund	$9,574,620	$7,665,536	$7,392,886
Local Use Tax Fund	$0	$0	$0
Lateral Sewer Fund	54,919	56,464	56,981
Gateway Transportation Center	1,128,316	1,168,413	1,241,307
Tax Increment Financings	4,576,379	3,395,768	1,390,540
Trustee Leases Fund	5,418,782	16,130,910	8,396,119
G.O. Bond Fund	5,665,388	5,690,860	5,690,266
Grant and Other Funds	448,261	748,012	780,272
All Funds	**$26,866,665**	**$34,855,963**	**$24,948,371**

FULL TIME POSITIONS			
General Fund	61.9	59.7	58.6
Other Funds	31.1	29.3	30.0
All Funds	93.0	89.0	88.5

Division: 162 Municipal Garage
Program: Ø
Department: Finance

Division Budget 162

MISSION & SERVICES

The Municipal Garage is responsible for the loaning out of City owned vehicles for official City business and maintaining vehicle title records. The division is also responsible for the maintenance of the Municipal Garage that provides over 350 parking spaces to government employees.

PROGRAM NOTES

In FY12, operations of the Municipal Garage, formerly handled by a full-time manager, will be coordinated by an executive asisstant with duties outside the Municipal Garage.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Vehicles Maintained for City Use	25	25	25
Loaner Vehicles Total Trips	3,516	4,474	3,600

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$299,879	$299,425	$276,526
Materials and Supplies	10,030	8,000	8,000
Equipment, Lease, and Assets	1,353	2,500	2,500
Contractual and Other Services	7,198	7,000	7,000
Debt Service and Special Charges	0	0	0
General Fund	$318,460	$316,925	$294,026
Grant and Other Funds	$0	$0	$0
All Funds	**$318,460**	**$316,925**	**$294,026**

FULL TIME POSITIONS

General Fund	7.0	7.0	6.5
Other Funds	0.0	0.0	0.0
All Funds	7.0	7.0	6.5

Division: 163 Records Retention
Program: Ø
Department: Finance

Division Budget 163

MISSION & SERVICES

Records Retention is responsible for scanning documents and maintaining and providing records in the archival library. The division provides document reproduction and general copying services to some City departments, including the production of the City's Annual Operating Plan and accompanying budget documents. Records Retention also assists City residents and archivists with historical research.

PROGRAM NOTES

In FY12, Records Retention will reorganize the most frequently used microfilm / fiche documents, making retrieval more efficient and user friendly.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Public Requests (Drop-in)	726	775	800
Internal / Departmental Requests	1,575	1,625	1,600

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$271,897	$268,896	$262,161
Materials and Supplies	12,501	13,000	13,000
Equipment, Lease, and Assets	32,701	37,000	37,000
Contractual and Other Services	6,630	7,000	7,000
Debt Service and Special Charges	0	0	0
General Fund	$323,729	$325,896	$319,161
Grant and Other Funds	$0	$0	$0
All Funds	**$323,729**	**$325,896**	**$319,161**

FULL TIME POSITIONS			
General Fund	7.0	7.0	7.0
Other Funds	0.0	0.0	0.0
All Funds	7.0	7.0	7.0

Division: 170 Supply Commissioner
Program: Ø
Department: Finance

Division Budget 170

MISSION & SERVICES

The Supply Commissioner is responsible for the procurement of all supplies, equipment, equipment maintenance and selected services for all City Departments. In addition to procurement duties, the Supply Commissioner handles disposal and recycling of City equipment that has ended its useful life. As the primary preparer of contracts for the City, the division processes nearly 7,000 requisitions annually and administers over 200 purchase contracts.

PROGRAM NOTES

In FY12, the Supply Commissioner plans to have all bid documents uploaded to the new City of St. Louis website in a downloadable format to increase office efficiency. The Supply Commissioner will also continue to review additional City supply contracts to identify products that may have more sustainable or "green" substitutes to minimize environmental impacts.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Purchase Orders Processed	2,952	2,900	3,000
% Minority Business Participation	5.35%	6.00%	25%
Revenue From Surplus Property Sales	$443,455	$410,000	$410,000

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$630,575	$630,480	$633,992
Materials and Supplies	2,997	3,000	4,800
Equipment, Lease, and Assets	4,104	7,300	5,000
Contractual and Other Services	4,300	7,800	4,700
Debt Service and Special Charges	0	0	0
General Fund	$641,976	$648,580	$648,492
Grant and Other Funds	$0	$0	$0
All Funds	**$641,976**	**$648,580**	**$648,492**

FULL TIME POSITIONS			
General Fund	9.7	9.7	9.7
Other Funds	0.0	0.0	0.0
All Funds	9.7	9.7	9.7

Division: 171 Multigraph
Program: Ø
Department: Finance

Division Budget 171

MISSION & SERVICES

To provide quality printing and graphic design support services to all City agencies in a cost-effective and efficient manner.

Multigraph provides forms, brochures, letterheads, and information materials. Multigraph provides typesetting, graphic design, photography, press work, and bindery services. Multigraph is responsible responsible for writing specifications and bids for specialized printing to private vendors.

PROGRAM NOTES

In FY12, Mutigraph plans to install digital copy equipment compatable to network requirements and continue productivity gains.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Total Job Requests	2,860	2,950	2,980
Jobs Completed On Schedule	97.0%	99.0%	100.0%

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$554,592	$554,818	$527,075
Materials and Supplies	133,940	137,000	125,284
Equipment, Lease, and Assets	53,094	53,252	54,752
Contractual and Other Services	91,463	129,981	110,374
Debt Service and Special Charges	0	0	0
General Fund	$833,089	$875,051	$817,485
Grant and Other Funds	$0	$0	$0
All Funds	**$833,089**	**$875,051**	**$817,485**

FULL TIME POSITIONS			
General Fund	10.0	10.0	10.0
Other Funds	0.0	0.0	0.0
All Funds	10.0	10.0	10.0

Division: 172 Mail Room
Program: Ø
Department: Finance

Division Budget 172

MISSION & SERVICES

The Mail Room strives to provide the most efficient total mail service at the maximum savings to our user departments.

The Mail Room coordinates both outgoing City mail and mail between City offices. Services provided by the Mail Room include, but are not limited to: a mail inserting service, a parcel / courier delivery delivery service with three drive routes running twice daily to most departments and "Rush" service.

PROGRAM NOTES

In FY12, the Mail Room will continue it's efforts to reduce the handwritten piece count to improve efficiency and reduce costs. Mail Room will also explore providing mail services with available staffing to departments currently using outside sources. The Mail Room currently provides reliable specialized outgoing mail services to the License Collector, Emergency Medical Services (EMS), and the Forestry Division.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Total Pieces Delivered	937,815	907,600	998,115
Handwritten Piece Count	37,190	37,490	37,800

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$264,181	$324,634	$323,567
Materials and Supplies	5,760	7,700	8,500
Equipment, Lease, and Assets	7,401	7,500	7,500
Contractual and Other Services	321,677	468,000	469,640
Debt Service and Special Charges	0	0	0
Mail Room Services Fund	$599,019	$807,834	$809,207
Grant and Other Funds	$0	$0	$0
All Funds	**$599,019**	**$807,834**	**$809,207**

FULL TIME POSITIONS			
General Fund	0.0	0.0	0.0
Other Funds	7.3	7.3	7.3
All Funds	7.3	7.3	7.3

Division: 180 Assessor
Program: Ø
Department: Finance

Division Budget 180

MISSION & SERVICES

The Assessor's mission is to assess all property to fairly reflect market value and to accurately record and provide real estate and personal property information to customers in a courteous manner. In every odd year the Assessor will assess all real property located within the City.

PROGRAM NOTES

Due to recent changes to state legislation, in FY12, the Assessor will continue to review and refine departmental guidelines and procedures pursuant to the new Missouri Statutes. When adequate funds are available, the Assessor plans to acquire hardware that will enable the office to make Certificates of Value available in electronic form, making the process more efficient for the public and staff.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Residential Real Estate Inspections	46,181	22,000	36,000
Commercial Real Estate Inspections	5,427	5,500	5,500
% Residential Structures Inspected	41.6%	20.0%	32.0%
% Commercial Structures Inspected	35.4%	30.0%	30.0%

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$3,701,067	$3,415,946	$3,345,761
Materials and Supplies	30,224	32,400	31,200
Equipment, Lease, and Assets	11,159	13,000	10,500
Contractual and Other Services	590,849	561,000	545,000
Debt Service and Special Charges	0	0	0
Assessment Fund	$4,333,299	$4,022,346	$3,932,461
Grant and Other Funds	$0	$0	$0
All Funds	**$4,333,299**	**$4,022,346**	**$3,932,461**

FULL TIME POSITIONS			
Other Funds	71.0	66.0	63.0
All Funds	71.0	66.0	63.0

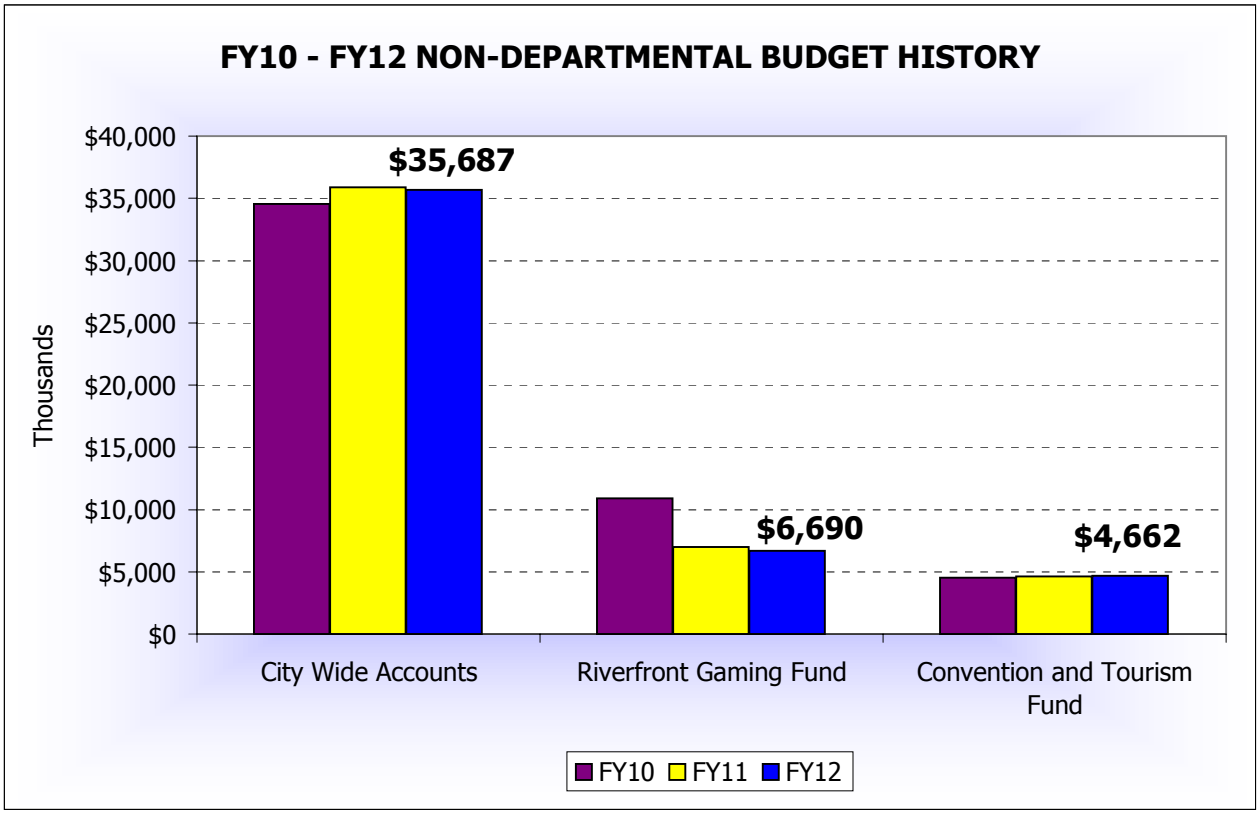
NON-DEPARTMENTAL

NON-DEPARTMENTAL

BUDGET BY DIVISION	ACTUAL FY10	BUDGET FY11	BUDGET FY12
190 City Wide Accounts	$34,549,006	$35,873,030	$35,686,685
General Fund	$34,549,006	$35,873,030	$35,686,685
Riverfront Gaming Fund	$10,880,000	$6,990,000	$6,690,000
Convention and Tourism Fund	$4,525,248	$4,603,000	$4,662,000
TOTAL DEPARTMENT ALL FUNDS	**$49,954,254**	**$47,466,030**	**$47,038,685**

PERSONNEL BY DIVISION	ACTUAL FY10	BUDGET FY11	BUDGET FY12
190 City Wide Accounts	0.0	0.0	0.0
TOTAL DEPARTMENT ALL FUNDS	**0.0**	**0.0**	**0.0**

NON-DEPARTMENTAL



DIVISION HIGHLIGHTS

- $5.9M in gaming revenues allocated to capital improvements fund
- $250,000 reduction in subsidy of Assessor's Office
- $1.0M increase in unemployment compensation costs
- $175,000 in gaming funds, previously allocated to Port Authority, to provide first year debt payment for SLDC relocation to 1520 Market Building

Division: 190 City Wide Accounts
Program: Ø
Department: Non-Departmental

Division Budget 190

MISSION & SERVICES

The City Wide Accounts include funding for general purpose items not specific to any one department. These include unemployment compensation, workers' compensation, various subsidies and lease debt payments.

In FY12, City Wide Accounts will see a reduction of $250,000 in the Assessor subsidy due to an increase in State reimbursements. An additional $100,000 has been allocated to meet rising unemployment compensation costs. Debt service costs will remain flat with an anticipated reissuance of Justice Center Bond Issue.

Gaming Fund appropriation to capital will increase $600k to $5.9M, while $175k is being allocated as the first year payment on a proposed lease debt issue to relocate SLDC to 1520 Market Building.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$5,379,786	$4,500,000	$4,600,000
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	1,600,000	1,600,000	1,600,000
Contractual and Other Services	2,284,157	3,315,500	2,910,500
Debt Service and Special Charges	25,285,063	26,457,530	26,576,185
General Fund	$34,549,006	$35,873,030	$35,686,685
Riverfront Gaming Fund	$10,880,000	$6,990,000	$6,690,000
All Funds	**$45,429,006**	**$42,863,030**	**$42,376,685**
FULL TIME POSITIONS			
General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

Division: 160 Convention and Tourism Fund
Program: Ø
Department: Non-Departmental

Division Budget 160

MISSION & SERVICES

The Convention and Tourism Fund was established to foster and promote the City's convention and tourism industry. It is funded by a 1% tax on restaurant gross receipts. Expenditures from the fund are approved by members of the Convention and Tourism Board, which consists of the Mayor, Comptroller, and President of the Board of Alderman.

The FY12 appropriation consists of $75k in support of Sister Cities program and $60k to Grand Center. The remaining $4.5M is allocated to the General Fund to offset debt service costs of the Convention Center.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$0	$0	$0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	4,525,248	4,603,000	4,662,000
Debt Service and Special Charges	0	0	0
Grant and Other Funds	$4,525,248	$4,603,000	$4,662,000
General Fund	$0	$0	$0
All Funds	**$4,525,248**	**$4,603,000**	**$4,662,000**

FULL TIME POSITIONS

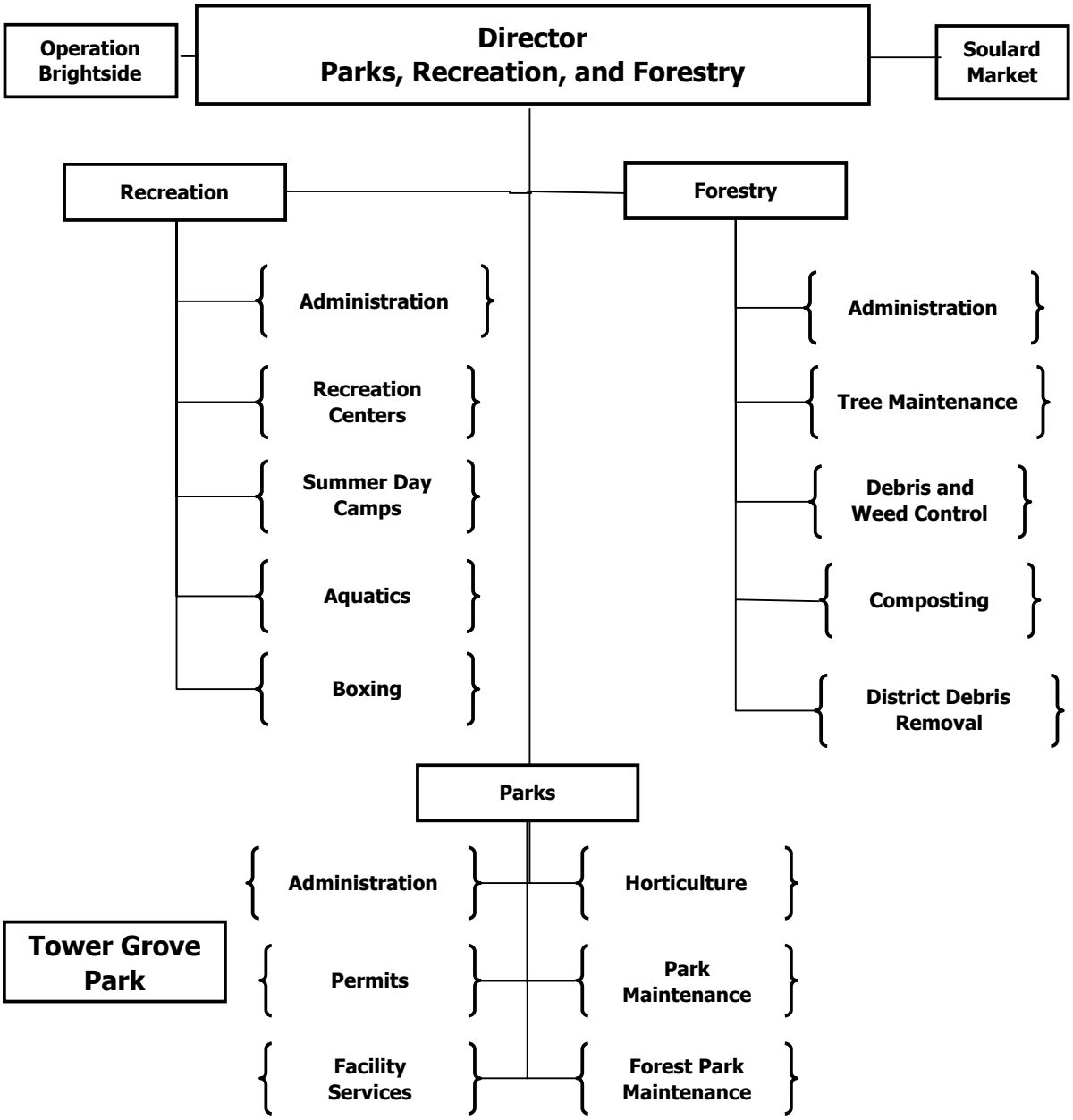
General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

PARKS, RECREATION, AND FORESTRY

DEPARTMENTAL RESPONSIBILITIES

GOAL: ATTRACTIVE PARKS AND RECREATION

- Ensure the attractiveness, safety, and quality of parks and neighborhoods through the maintenance of the urban forest.
- Provide a full range of recreational and educational activities to City residents, particularly City youth, through recreation centers, recreation outposts and summer day camps.
- Provide safe, attractive, and accessible parks and open spaces.


Operation Brightside
Director
Parks, Recreation, and Forestry
Soulard Market
Recreation
Forestry
Administration
Recreation Centers
Summer Day Camps
Aquatics
Boxing
Administration
Tree Maintenance
Debris and Weed Control
Composting
District Debris Removal
Parks
Tower Grove Park
Administration
Permits
Facility Services
Horticulture
Park Maintenance
Forest Park Maintenance

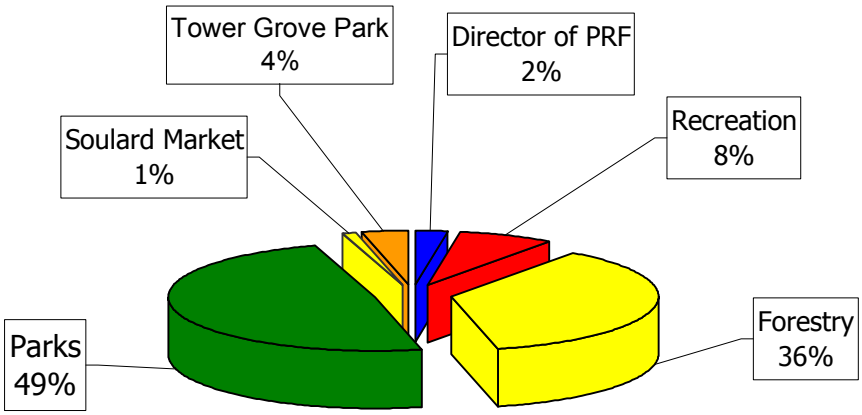
PARKS, RECREATION, AND FORESTRY

BUDGET BY DIVISION	ACTUAL FY10	BUDGET FY11	BUDGET FY12
210 Director of PRF	$393,043	$478,925	$482,114
213 Recreation	1,822,256	1,556,447	1,475,781
214 Forestry	7,221,864	7,024,096	6,988,948
215 Operation Brightside	0	0	0
220 Parks	9,944,232	9,280,751	9,484,922
225 Soulard Market	193,009	226,018	226,623
250 Tower Grove Park	715,000	694,450	684,450
General Fund	$20,289,404	$19,260,687	$19,342,838
210 Director of PRF	$7,560,511	$7,856,504	$7,477,368
213 Recreation	$362,733	$94,732	$94,732
215 Operation Brightside	$308,804	$290,632	$292,184
Grant and Other Funds	$8,232,048	$8,241,868	$7,864,284
TOTAL DEPARTMENT ALL FUNDS	**$36,753,500**	**$35,744,423**	**$35,071,406**

PERSONNEL BY DIVISION	ACTUAL FY10	BUDGET FY11	BUDGET FY12
210 Director of PRF	4.0	6.0	6.0
213 Recreation	26.0	21.0	20.0
214 Forestry	105.0	106.0	106.0
215 Operation Brightside	0.0	0.0	0.0
220 Parks	139.0	141.0	136.0
225 Soulard Market	2.0	2.0	2.0
250 Tower Grove Park	0.0	0.0	0.0
General Fund	276.0	276.0	270.0
Grant and Other Funds	41.0	42.0	43.0
TOTAL DEPARTMENT ALL FUNDS	**317.0**	**318.0**	**313.0**

PARKS, RECREATION, AND FORESTRY

FY12 GENERAL FUND BUDGET BY DIVISION

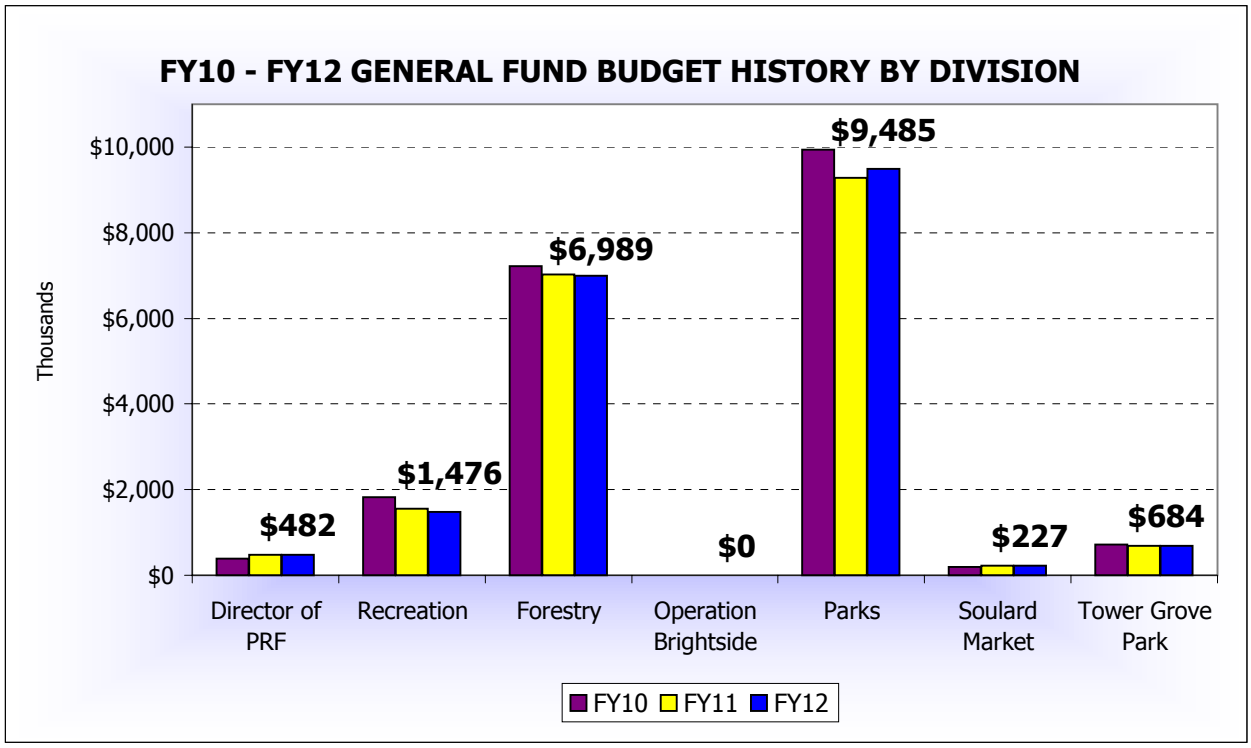


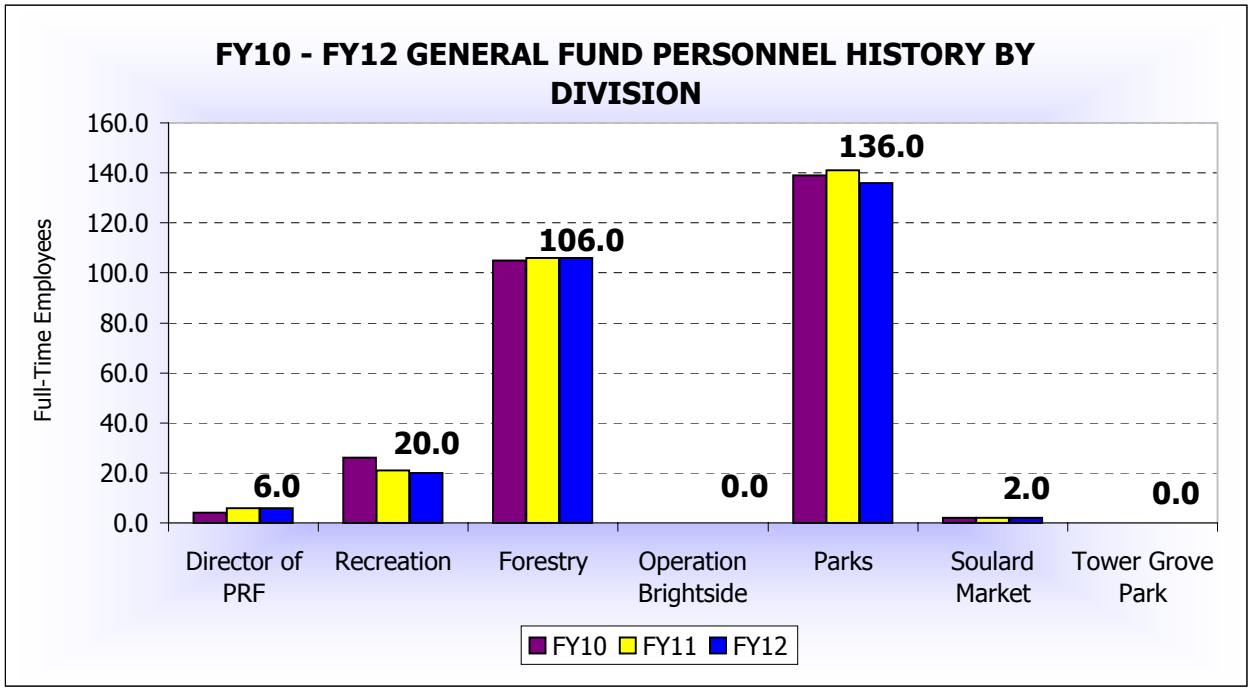
TOTAL PARKS, RECREATION, FORESTRY BUDGET $19.3M

DIVISION HIGHLIGHTS

- Anticipated completion and opening of the new Northside Recreation Center in early 2012
- Forestry Division to implement new billing system following State audit recommendations
- Operation Brightside to celebrate 30th anniversary of serving St. Louis with special projects, including new Demonstration Garden and Learning Center
- Forestry Division to partner with Forest ReLeaf to complete comprehensive Tree Canopy Study
- Parks Division to install new back-up power generator at the Marquette Recreation Center

PARKS, RECREATION, AND FORESTRY





Division: 210 Director, PRF
Program: Ø
Department: Parks, Recreation, and Forestry

Division Budget 210

MISSION & SERVICES

The Office of the Director of Parks, Recreation, and Forestry is responsible for the supervision and coordination of all activities in the division. The office works to coordinate efforts of community groups to maximize their positive impact on City parks, activities and programs. The department has oversight for the purchasing and accounts payable and receivable for the division.

PROGRAM NOTES

In FY12, the Director's Office will oversee the completion and opening of the Northside Recreation Complex. The current partnership with the YMCA in running the Southside Recreation Complex has been a great success, with the facility requiring a lower subsidy and signing up more members than expected.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$358,456	$438,925	$442,114
Materials and Supplies	25,384	28,000	28,000
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	9,203	12,000	12,000
Debt Service and Special Charges	0	0	0
General Fund	$393,043	$478,925	$482,114
Forest Park Improvement Fund	$2,128,459	$1,680,000	$1,300,000
1/8 Cent Sales Tax	$3,718,134	$4,576,505	$4,577,369
Neighborhood Parks Fund	$1,713,918	$1,599,999	$1,599,999
All Funds	**$7,953,554**	**$8,335,429**	**$7,959,482**

FULL TIME POSITIONS

General Fund	4.0	6.0	6.0
Other Funds	2.0	2.0	3.0
All Funds	6.0	8.0	9.0

Division: 213 Recreation
Program: Ø
Department: Parks, Recreation, and Forestry

Division Budget 213

MISSION & SERVICES

The Recreation Division's mission is to utilize recreation centers by offering a wide variety of programs that reflect the needs and desires of the community, while providing a safe environment for youth during non-school hours.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$1,705,484	$1,415,590	$1,334,924
Materials and Supplies	68,672	86,657	86,657
Equipment, Lease, and Assets	300	375	375
Contractual and Other Services	47,800	53,825	53,825
Debt Service and Special Charges	0	0	0
General Fund	$1,822,256	$1,556,447	$1,475,781
Grant and Other funds	$362,733	$94,732	$94,732
All Funds	**$2,184,989**	**$1,651,179**	**$1,570,513**

FULL TIME POSITIONS

General Fund	26.0	21.0	20.0
Other Funds	0.0	0.0	0.0
All Funds	26.0	21.0	20.0

Division: 213 Recreation
Program: 01 Administration
Department: Parks, Recreation, and Forestry

Program Budget 213-01

MISSION & SERVICES

The mission of the Administration Program of the Recreation Division is to provide healthy and holistic projects, programs and services for youth, senior citizens and families. Administration ensures these services are provided with efficacy and excellence. The services are provided in the community, thereby strengthening families and neighborhoods. The Recreation Division partners with many individuals, groups and agencies to host additional programming in seven recreation centers.

PROGRAM NOTES

In FY12, Administration will continue fostering its critical partnerships and will seek opportunities to recruit qualified volunteers.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$446,770	$160,371	$161,151
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	9,085	10,825	10,825
Debt Service and Special Charges	0	0	0
General Fund	$455,855	$171,196	$171,976
Grant and Other Funds	$10,554	$0	$0
All Funds	**$466,409**	**$171,196**	**$171,976**
FULL TIME POSITIONS			
General Fund	7.0	2.0	2.0
Other Funds	0.0	0.0	0.0
All Funds	7.0	2.0	2.0

Division: 213 Recreation
Program: 02 Recreation Centers
Department: Parks, Recreation, and Forestry

Program Budget 213-02

MISSION & SERVICES

The Year-Round Recreation Centers program offers a very wide and varying variety of leisure activities to the City. The program provides supervised sports and recreational activities and develops partnerships with other services providers.

PROGRAM NOTES

In FY12, renovations to be completed at five recreation centers will enhance safety and improve access to the facilities.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Cost per Registrant	Data Loss	$ 68.00	$ 99.00
Residents Registered (No Duplicate Registrants)	Data Loss	10,592	10,795

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$1,012,807	$1,051,670	$1,041,246
Materials and Supplies	34,348	35,057	35,057
Equipment, Lease, and Assets	300	375	375
Contractual and Other Services	29,916	33,000	33,000
Debt Service and Special Charges	0	0	0
General Fund	$1,077,371	$1,120,102	$1,109,678
Grant and Other Funds	$0	$0	$0
All Funds	**$1,077,371**	**$1,120,102**	**$1,109,678**

FULL TIME POSITIONS			
General Fund	19.0	19.0	18.0
Other Funds	0.0	0.0	0.0
All Funds	19.0	19.0	18.0

Division: 213 Recreation
Program: 03 Summer Day Camps
Department: Parks, Recreation, and Forestry

Program Budget 213-03

MISSION & SERVICES

The Summer Day Camps program receives Community Development Block Grant funds to operate seven camp sites. The camps are part of a coordinated effort of public and private service providers to maintain structured programs to youth during summer vacations. Activities include various sports, swimming, arts & crafts, and field trips. Summer Day Camps also provide lunch and sometimes breakfast to participants.

PROGRAM NOTES

In FY12, Summer Day Camps will hold ten camps with the assistance of fifteen volunteers. Mini-festivals are also planned for each site. Activities include various sports, swimming, arts & crafts, and field trips. Summer Day Camps also provide lunch and sometimes breakfast to participants.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Registrants	637	950	950
Camps Offered	9	10	10

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$201,376	$94,732	$94,732
Materials and Supplies	87,255	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	63,548	0	0
Debt Service and Special Charges	0	0	0
Grant and Other Funds	$352,179	$94,732	$94,732
General Fund	$0	$0	$0
All Funds	**$352,179**	**$94,732**	**$94,732**

FULL TIME POSITIONS			
General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

Division: 213 Recreation
Program: 05 Aquatics
Department: Parks, Recreation, and Forestry

Program Budget 213-05

MISSION & SERVICES

The Aquatics program is responsible for maintaining the City's three outdoor pools and four indoor pools and organizes activities and programs for City residents.

PROGRAM NOTES

In FY12, Aquatics will partner with Charter Communications and St. Louis Public Schools to encourage youth to learn to swim.

PERFORMANCE MEASURES	Actual CY10	Estimate FY11	Goal / Est. FY12
Cost per Registrant	$ 65.00	$ 72.00	$ 101.00
Registrants	3,632	2,622	2,622

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$196,406	$150,006	$78,984
Materials and Supplies	32,893	48,800	48,800
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	$229,299	$198,806	$127,784
Grant and Other Funds	$0	$0	$0
All Funds	**$229,299**	**$198,806**	**$127,784**

FULL TIME POSITIONS			
General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

Division: 213 Recreation
Program: 06 Boxing
Department: Parks, Recreation, and Forestry

Program Budget 213-06

MISSION & SERVICES

The Boxing program's mission is to foster development of youth through an organized amateur boxing program. The boxing coaches instruct young males and females in the self discipline, sporting spirit, individual integrity, character, and physical and mental fitness needed to become responsible adults.

PROGRAM NOTES

In FY12, Boxing will introduce an additional educational component to the program in an effort to encourage participants to stay in school.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Cost per Boxer	$146	$146	$148
Tournaments Attended	6	6	6

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$49,501	$53,543	$53,543
Materials and Supplies	1,431	2,800	2,800
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	8,799	10,000	10,000
Debt Service and Special Charges	0	0	0
General Fund	$59,731	$66,343	$66,343
Grant and Other Funds	$0	$0	$0
All Funds	**$59,731**	**$66,343**	**$66,343**

FULL TIME POSITIONS			
General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

Division: 214 Forestry
Program: Ø
Department: Parks, Recreation, and Forestry

Division Budget 214

MISSION & SERVICES

The Forestry Division's mission is to enhance public safety and appearance of the urban forest by responding to service requests and managing the systematic tree maintenance plan. The division works to beautify neighborhoods and provide a safe environment by maintaining public and private properties on a scheduled or as requested basis.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$6,748,816	$6,534,301	$6,497,520
Materials and Supplies	108,809	116,500	117,769
Equipment, Lease, and Assets	57,408	53,000	53,000
Contractual and Other Services	306,831	320,295	320,659
Debt Service and Special Charges	0	0	0
General Fund	$7,221,864	$7,024,096	$6,988,948
Grant and Other Funds	$270,163	$246,907	$248,812
All Funds	**$7,492,027**	**$7,271,003**	**$7,237,760**

FULL TIME POSITIONS

General Fund	105.0	106.0	106.0
Other Funds	6.0	6.0	6.0
All Funds	111.0	112.0	112.0

Division: 214 Forestry
Program: 01 Administration
Department: Parks, Recreation, and Forestry

Program Budget 214-01

MISSION & SERVICES

The Administration program is responsible for coordinating all policies, procedures, and activities of the Forestry division. The program manages the computerized billing system which issues Forestry division charges, building demolition and board-up charges.

PROGRAM NOTES

In FY12, Administration will implement a new billing system recommended in recent State audit. Administration also plans to conduct a vacant building & lot comparison with Land Reutilization Authority and Building Division data.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Work Orders (WO) Processed	23,008	23,000	22,000
WO Processed w/in Target Time Frame	85%	87%	95%

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$303,476	$262,098	$263,283
Materials and Supplies	19,707	23,532	23,532
Equipment, Lease, and Assets	6,938	3,000	3,000
Contractual and Other Services	26,659	27,002	27,366
Debt Service and Special Charges	0	0	0
General Fund	$356,780	$315,632	$317,181
Grant and Other Funds	$0	$0	$0
All Funds	**$356,780**	**$315,632**	**$317,181**
FULL TIME POSITIONS			
General Fund	4.0	3.0	3.0
Other Funds	0.0	6.0	6.0
All Funds	4.0	9.0	9.0

Division: 214 Forestry
Program :02 Tree Maintenance
Department: Parks, Recreation, and Forestry

Program Budget 214-02

MISSION & SERVICES

The program is responsible for the maintenance of trees located between curbs and sidewalks. The program provides regular maintenance and responds to citizens' requests. On-call personnel are available to respond to all public safety related emergencies.

PROGRAM NOTES

In FY12, Tree Maintenance will coordinate with Forest ReLeaf to complete a Tree Canopy Study. Tree Maintenance will also develop a Tree Risk Management Program.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Service Request Trims	5,502	8,000	8,000
Hazardous Requests			
Completed in less than 48 hrs.	84%	88%	95%

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$1,965,622	$1,948,500	$1,869,067
Materials and Supplies	33,407	33,230	33,230
Equipment, Lease, and Assets	1,214	400	400
Contractual and Other Services	9,073	3,498	3,498
Debt Service and Special Charges	0	0	0
General Fund	$2,009,316	$1,985,628	$1,906,195
Grant and Other Funds	$270,163	$246,907	$248,812
All Funds	**$2,279,479**	**$2,232,535**	**$2,155,007**

FULL TIME POSITIONS			
General Fund	40.0	40.0	40.0
Other Funds	6.0	0.0	0.0
All Funds	46.0	40.0	40.0

Division: 214 Forestry
Program: 03 Debris & Weed Control
Department: Parks, Recreation, and Forestry

Program Budget 214-03

MISSION & SERVICES

The program is responsible for maintaining vacant and occupied properties. Work crews remove weeds and debris from vacant building and lots. This program responds to all Citizens' Service Bureau requests for grass/weed maintenance and debris removal services. Approximately 8 vacant lot rotations and 4 vacant building rotations are completed annually from April-September on any properties in violation. This section also completes an annual 28 ward debris removal rotation on all vacant buildings, lots and alleys that are in violation.

PROGRAM NOTES

In FY12, Debris & Weed Control plans to increase efficiency by coordinating community service volunteers to address maintenance issues at the Gatewood Gardens Cemetery.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Debris Loads Removed	7,480	8,468	7,500
Occupied Debris & Weed Compliance	95%	90%	95%

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$3,631,145	$3,449,573	$3,470,212
Materials and Supplies	47,625	49,678	50,947
Equipment, Lease, and Assets	49,256	49,600	49,600
Contractual and Other Services	33,836	288,795	288,795
Debt Service and Special Charges	0	0	0
General Fund	$3,761,862	$3,837,646	$3,859,554
Grant and Other Funds	$0	$0	$0
All Funds	**$3,761,862**	**$3,837,646**	**$3,859,554**
FULL TIME POSITIONS			
General Fund	42.0	44.0	44.0
Other Funds	0.0	0.0	0.0
All Funds	42.0	44.0	44.0

Division: 214 Forestry
Program: 05 Composting
Department: Parks, Recreation, and Forestry

Program Budget 214-05

MISSION & SERVICES

The Composting program recycles organic wastes generated by the Forestry division and leaves generated during fall leaf collection.

PROGRAM NOTES

In FY10, the Composting Section of the Forestry Division was contracted out to a private local company at an estimated annual savings of $250,000. Forestry was able to continue its programs of mulch and compost delivery to garden sites, volunteer neighborhood beautification projects and other organizations while maintaining the ability to provide this service at no charge to citizens and plans to continue this in FY11. The approximate $250,000 contractual line item was moved to the Debris & Weed Control Program of Forestry in FY11.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$0	$0	$0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	236,318	0	0
Debt Service and Special Charges	0	0	0
General Fund	$236,318	$0	$0
Grant and Other Funds	$0	$0	$0
All Funds	**$236,318**	**$0**	**$0**
FULL TIME POSITIONS			
General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

Division: 214 Forestry
Program: 06 District Debris Removal
Department: Parks, Recreation, and Forestry

Program Budget 214-06

MISSION & SERVICES

The District Debris Removal program maintains all vacant properties, alleys, easements, and right of ways on a 28 ward rotation. This program is scheduled in such a way that each district is serviced at least once annually.

PROGRAM NOTES

In FY12, Debris Removal plans to reduce complaints to the Citizen's Service Bureau (CSB) by 15% through more proactive surveillance and faster responses.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Debris Loads Removed	6,871	5,300	6,000
CSB Complaint Reduction	7%	12%	15%

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$848,573	$874,130	$894,958
Materials and Supplies	8,070	10,060	10,060
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	945	1,000	1,000
Debt Service and Special Charges	0	0	0
General Fund	$857,588	$885,190	$906,018
Grant and Other Funds	$0	$0	$0
All Funds	**$857,588**	**$885,190**	**$906,018**

FULL TIME POSITIONS			
General Fund	19.0	19.0	19.0
Other Funds	0.0	0.0	0.0
All Funds	19.0	19.0	19.0

Division: 215 Operation Brightside
Program: Ø
Department: Parks, Recreation, and Forestry

Division Budget 215

MISSION & SERVICES

Operation Brightside's mission is to clean and green the City of St. Louis. For 28 years, Operation Brightside has enriched and beautified St. Louis through a public-private partnership of residents, businesses, organizations and City government. Working together, these entities make St. Louis neighborhoods more livable, downtown more vibrant and the entire region more thriving.

PROGRAM NOTES

In FY11, the annual city-wide clean-up (Project Blitz) engaged thousands of volunteers to clean up alleys, streets and vacant lots. Volunteers clean up public City spaces and the City's Refuse, Streets and Forestry Divisions assist with the clean up and disposal of the garbage and debris. In FY12, Operation Brightside will celebrate it's 30th year of cleaning and greening St. Louis. Twenty Marines will help kick off the year by working to build and plant Operation Brightside's Demonstration Garden and Learning Center at the corner of Kingshighway and Vandeventer.

As the cost of removing graffiti has increased, OB has been able to perform fewer removals.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Graffiti removal sites	4,878	4,400	4,300

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$268,199	$271,701	$254,772
Materials and Supplies	13,705	14,931	23,412
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	26,900	4,000	14,000
Debt Service and Special Charges	0	0	0
Grant and Other Funds	$308,804	$290,632	$292,184
General Fund	$0	$0	$0
All Funds	**$308,804**	**$290,632**	**$292,184**
FULL TIME POSITIONS			
Grant and Other Funds	0.0	3.0	3.0
General Fund	0.0	0.0	0.0
All Funds	0.0	3.0	3.0

Division: 220 Parks
Program: Ø
Department: Parks, Recreation, and Forestry

Division Budget 220

MISSION & SERVICES

The mission of the Parks division is to provide attractive, open space and to offer a variety of recreational opportunities. Facilities, programs, and open space areas shall be accessible and safe.

In FY12, the Parks Division will reduce its staff by five full time posiitons to meet budgetary requirements.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$7,644,543	$7,250,251	$7,465,816
Materials and Supplies	304,457	317,500	305,386
Equipment, Lease, and Assets	12,531	9,000	9,000
Contractual and Other Services	1,982,701	1,704,000	1,704,720
Debt Service and Special Charges	0	0	0
General Fund	$9,944,232	$9,280,751	$9,484,922
Grant and Other Funds	$1,878,833	$2,417,074	$2,599,712
All Funds	**$11,823,065**	**$11,697,825**	**$12,084,634**

FULL TIME POSITIONS

General Fund	139.0	141.0	136.0
Other Funds	33.0	31.0	31.0
All Funds	172.0	172.0	167.0

Division: 220 Parks
Program: 01 Administration
Department: Parks, Recreation, and Forestry

Program Budget 220-01

MISSION & SERVICES

The Administration program is responsible for the management and operation of the Parks Division. The program's responsibilities include preparing the Parks division budget, establishing goals and objectives, responding to citizen inquiries, and monitoring expenditures.

PROGRAM NOTES

In FY12, construction will be completed on the new Northside Recreation Center in O'Fallon Park (early 2012). This new center, complimented by the Southside Center completed in 2009, have been made possible through proceeds of the 1/8 cent parks and recreation sales tax.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$422,275	$369,899	$371,556
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	8,889	39,702	43,182
Debt Service and Special Charges	0	0	0
General Fund	$431,164	$409,601	$414,738
Grant and Other Funds	$108,883	$0	$0
All Funds	**$540,047**	**$409,601**	**$414,738**

FULL TIME POSITIONS

General Fund	5.0	4.0	4.0
Other Funds	2.0	0.0	0.0
All Funds	7.0	4.0	4.0

Division: 220 Parks
Program: 02 Horticulture
Department: Parks, Recreation, and Forestry

Program Budget 220-02

MISSION & SERVICES

The Horticulture program is responsible for greenhouse operations. Responsibilities include operation of the Jewel Box. The program also provides plants to Operation Brightside for neighborhood plantings.

PROGRAM NOTES

In FY12, the Horticulture program will continue to more effectively and efficiently achieve its mission to beautify the City by continuing the planting and maintenance of the City's over 2,000 individual plantings and plant beds.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Downtown Beds / Planters	708	708	715
Average Cost per Planter	$ 97.95	$ 97.95	$ 91.35

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$64,409	$64,341	$60,360
Materials and Supplies	4,474	4,977	2,863
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	$68,883	$69,318	$63,223
Grant and Other Funds	$0	$0	$0
All Funds	**$68,883**	**$69,318**	**$63,223**

FULL TIME POSITIONS			
General Fund	1.0	1.0	1.0
Other Funds	0.0	0.0	0.0
All Funds	1.0	1.0	1.0

Division: 220 Parks
Program: 03 Permits
Department: Parks, Recreation, and Forestry

Program Budget 220-03

MISSION & SERVICES

The Permit program is responsible for all use permits issued by the department. Permits are issued for athletic fields, picnics, vending and concession, and for major functions such as weddings at the Jewel Box. The program arranges for delivery and set up of equipment requested for special events.

PROGRAM NOTES

In FY12, Permits plans to provide online reservations through a new Permit Request System.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Permits Issued	3,184	3,250	3,400
Avg. Cost per Permit Issued	$ 52.50	$ 51.60	$ 51.00
Total Revenue Generated (General and Forest Park Funds)	$ 939,655	$ 1,000,000	$ 1,080,000

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$165,188	$166,365	$167,394
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	387	1,298	1,298
Debt Service and Special Charges	0	0	0
General Fund	$165,575	$167,663	$168,692
Grant and Other Funds	$0	$0	$0
All Funds	**$165,575**	**$167,663**	**$168,692**

FULL TIME POSITIONS			
General Fund	3.0	3.0	3.0
Other Funds	0.0	0.0	0.0
All Funds	3.0	3.0	3.0

Division: 220 Parks
Program: 04 Park Maintenance
Department: Parks, Recreation, and Forestry

Program Budget 220-04

MISSION & SERVICES

The Park Maintenance program mows and trims medians, park strips, and the City parks system. The program's duties include litter and debris removal, restroom maintenance, athletic field preparation, trash collection, playground inspection, lake cleaning, and set up of special events equipment.

PROGRAM NOTES

In FY12, the Park Maintenance program of the Parks Division plans to reduce the number of citizen complaints through more proactive and thorough facility inspections.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Acres Cut per Hour	2.5	2.5	2.5
% Cut Within 15 Day Cycle	95%	100%	100%
Total Acres Cut	1,945	1,945	1,945

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$3,367,185	$3,150,205	$3,034,063
Materials and Supplies	53,031	58,990	58,990
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	189	1,000	1,000
Debt Service and Special Charges	0	0	0
General Fund	$3,420,405	$3,210,195	$3,094,053
Grant and Other Funds	$0	$0	$0
All Funds	**$3,420,405**	**$3,210,195**	**$3,094,053**

FULL TIME POSITIONS			
General Fund	61.0	57.0	54.0
Other Funds	0.0	0.0	0.0
All Funds	61.0	57.0	54.0

Division: 220 Parks
Program: 05 Facility Services
Department: Parks, Recreation, and Forestry

Program Budget 220-05

MISSION & SERVICES

Facility Services program is responsible for maintaining all facilities within the City's parks. The program maintains all water sewer lines, removes graffiti, and winterizes the park system.

PROGRAM NOTES

In FY12, Park Facility Maintenance will install emergency back-up power generators at the Marquette Recreation Center. During periods of intense heat, these centers are utilized as community "cooling centers".

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Average Cost per Work Order	$ 880	$ 846	$ 845
Work Orders Received	3,200	3,200	3,200
Work Orders Completed	3,200	3,200	3,200

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$3,625,486	$3,499,441	$3,832,443
Materials and Supplies	246,952	253,533	243,533
Equipment, Lease, and Assets	12,531	9,000	9,000
Contractual and Other Services	70,295	62,000	59,240
Debt Service and Special Charges	0	0	0
General Fund	$3,955,264	$3,823,974	$4,144,216
Grant and Other Funds	$0	$0	$0
All Funds	**$3,955,264**	**$3,823,974**	**$4,144,216**

FULL TIME POSITIONS			
General Fund	69.0	76.0	74.0
Other Funds	0.0	0.0	0.0
All Funds	69.0	76.0	74.0

Division: 220 Parks
Program: 06 Neighborhood Parks Fund
Department: Parks, Recreation, and Forestry

Program Budget 220-06

MISSION & SERVICES

The responsibilities of the program include mowing and trimming, litter and debris removal, comfort station cleaning, collecting trash, preparing athletic fields, posting of permits, and cleaning catch basins and lakes.

PROGRAM NOTES

In FY11, this program completed eleven park rehabilitation projects at City parks totaling $1.2M in funding utilized from the Neighborhood Park Fund. In FY12, the program will assist Forest Park Forever in the implementation of a strategic plan to raise both capital and maintenance funding to further develop and maintain Forest Park.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Total Acres Cut	1,043	1,043	1,043
Average Acres Cut per Hour	2.5	2.5	2.5
Jewel Box Attendance	12,684	11,700	12,000

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$1,557,254	$2,177,971	$1,784,412
Materials and Supplies	65,301	77,509	91,100
Equipment, Lease, and Assets	0	4,000	563,000
Contractual and Other Services	147,395	157,594	161,200
Debt Service and Special Charges	0	0	0
Grant and Other Funds	$1,769,950	$2,417,074	$2,599,712
General Fund	$1,902,941	$1,600,000	$1,600,000
All Funds	**$3,672,891**	**$4,017,074**	**$4,199,712**

FULL TIME POSITIONS			
General Fund	0.0	0.0	0.0
Other Funds	31.0	31.0	31.0
All Funds	31.0	31.0	31.0

Division: 225 Soulard Market
Program: Ø
Department: Public Utilities

Division Budget 225

MISSION & SERVICES

Soulard Market's mission is to provide a safe, inviting, efficient, and customer friendly market for the citizens of St. Louis and its visitors.

PROGRAM NOTES

For the remainder of FY11, Soulard Market is projecting modest revenue growth and will remain stable in the amount of vendors occupying the Market. In FY12, a Master Plan for the Soulard Market will be developed to help ensure a thriving Market in the future.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Total Revenue	$ 263,154	$ 268,700	$ 280,940

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$118,511	$125,338	$125,943
Materials and Supplies	7,168	11,800	11,800
Equipment, Lease, and Assets	0	100	100
Contractual and Other Services	67,330	88,780	88,780
Debt Service and Special Charges	0	0	0
General Fund	$193,009	$226,018	$226,623
Convention & Sports Facility Fund	$0	$0	$0
All Funds	**$193,009**	**$226,018**	**$226,623**

FULL TIME POSITIONS			
General Fund	2.0	2.0	2.0
Other Funds	0.0	0.0	0.0
All Funds	2.0	2.0	2.0

Division: 250 Tower Grove Park
Program: Ø
Department: Parks, Recreation, and Forestry

Division Budget 250

MISSION & SERVICES

The budget presented below for Tower Grove Park represents only the City's general fund subsidy. The park also benefits from the 1/2 cent sales tax for capital improvements and the metro parks 1/10 tax for park purposes.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$0	$0	$0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	715,000	694,450	684,450
Debt Service and Special Charges	0	0	0
General Fund	$715,000	$694,450	$684,450
Grant and Other Funds	$0	$0	$0
All Funds	**$715,000**	**$694,450**	**$684,450**

FULL TIME POSITIONS

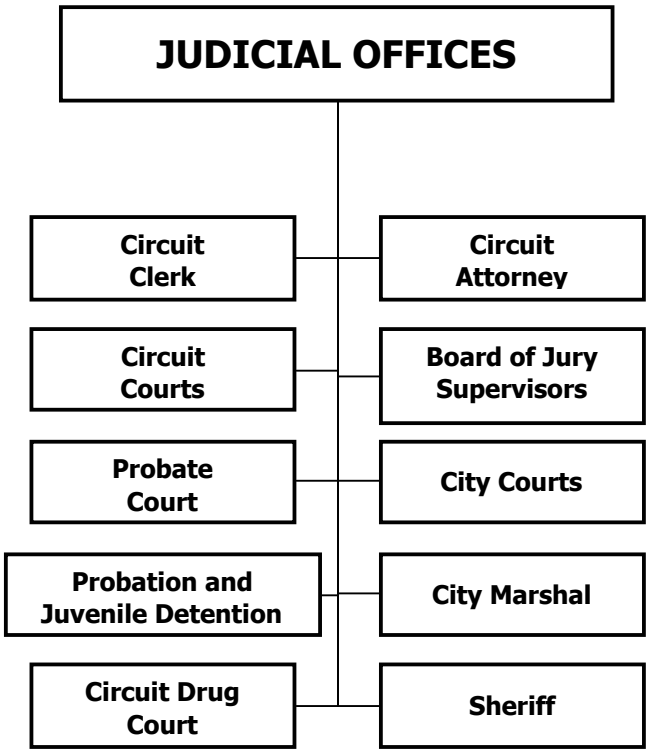
General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

JUDICIAL OFFICES

DEPARTMENTAL RESPONSIBILITIES

GOAL: SAFE NEIGHBORHOODS

- Ensure the administration of justice through a fair and efficient judicial system.

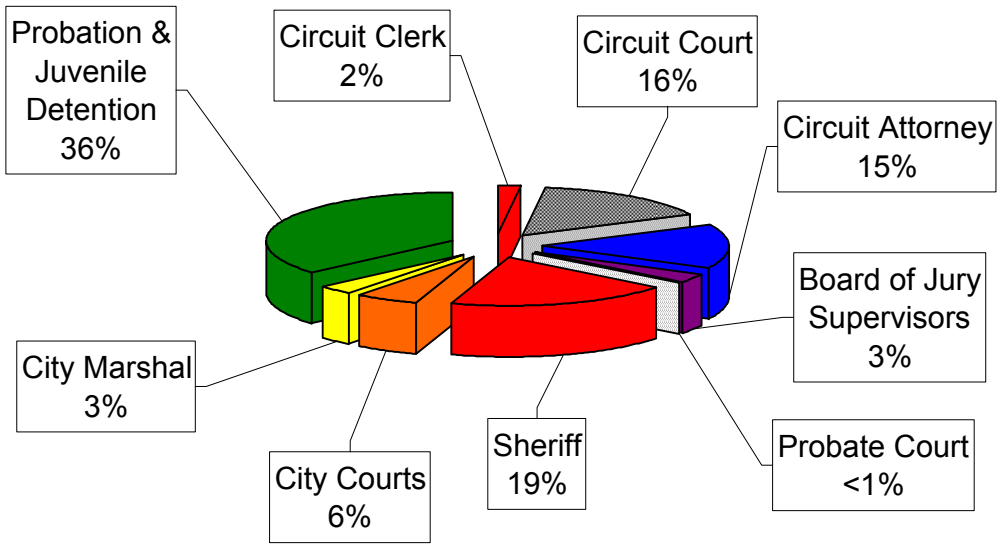

JUDICIAL OFFICES
Circuit Clerk
Circuit Attorney
Circuit Courts
Board of Jury Supervisors
Probate Court
City Courts
Probation and Juvenile Detention
City Marshal
Circuit Drug Court
Sheriff

JUDICIAL OFFICES

BUDGET BY DIVISION	ACTUAL FY10	BUDGET FY11	BUDGET FY12
310 Circuit Clerk	$873,191	$946,169	$911,881
311 Circuit Court	7,346,606	7,186,318	7,154,412
312 Circuit Attorney	6,725,469	6,590,275	6,636,796
313 Board of Jury Supervisors	1,426,568	1,446,601	1,381,957
314 Probate Court	52,264	56,690	48,090
315 Sheriff	8,871,179	8,786,525	8,730,368
316 City Courts	2,546,549	2,643,118	2,556,312
317 City Marshal	1,316,778	1,366,450	1,351,653
320 Probation & Juvenile Detention	15,648,760	16,667,667	16,288,904
321 Circuit Drug Court	0	0	0
General Fund	$44,807,364	$45,689,813	$45,060,373
Grant and Other Funds	$6,077,815	$2,482,188	$2,574,553
TOTAL DEPARTMENT ALL FUNDS	**$50,885,179**	**$48,172,001**	**$47,634,926**

PERSONNEL BY DIVISION	ACTUAL FY10	BUDGET FY11	BUDGET FY12
310 Circuit Clerk	1.0	1.0	1.0
311 Circuit Court	72.0	71.0	69.0
312 Circuit Attorney	95.5	95.3	94.3
313 Board of Jury Supervisors	10.0	9.0	8.0
314 Probate Court	0.0	0.0	0.0
315 Sheriff	180.0	178.0	176.0
316 City Courts	35.0	37.0	37.0
317 City Marshal	25.0	25.0	24.0
320 Probation & Juvenile Detention	236.2	233.3	233.3
321 Circuit Drug Court	0.0	0.0	0.0
General Fund	654.7	649.6	642.6
Grant and Other Funds	60.3	65.4	63.4
TOTAL DEPARTMENT ALL FUNDS	**715.0**	**715.0**	**706.0**

JUDICIAL OFFICES

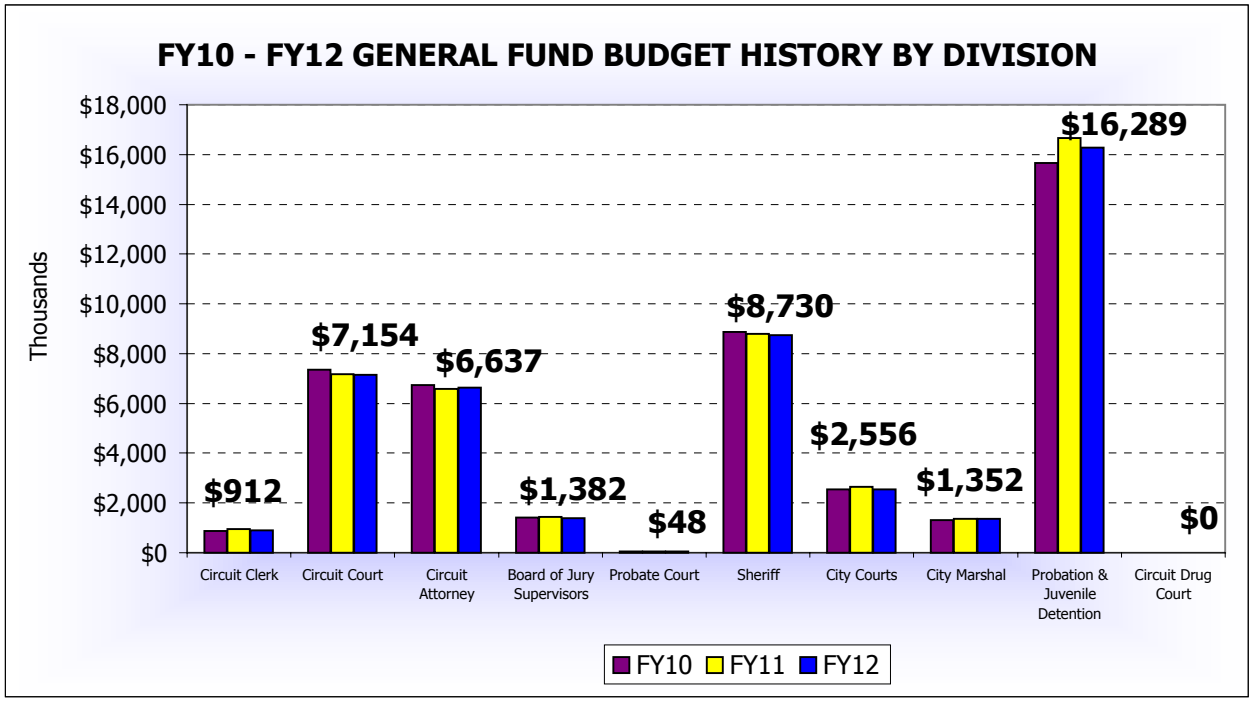


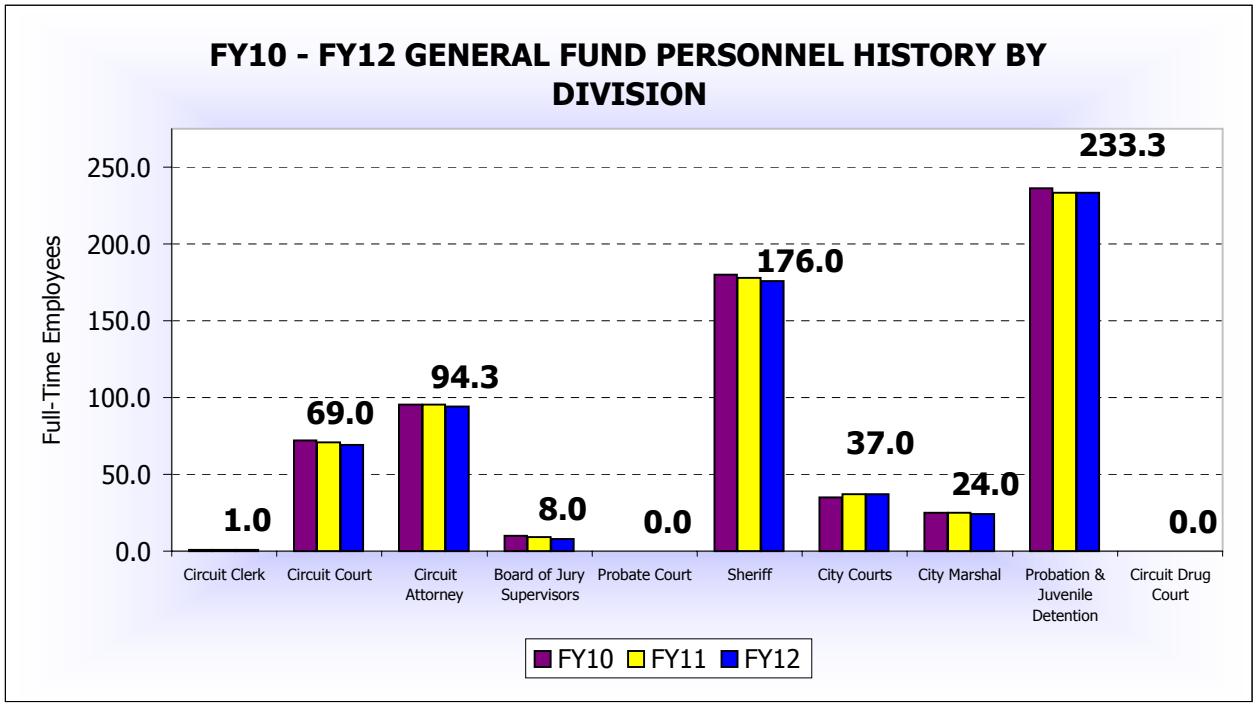
TOTAL JUDICIAL BUDGET $45.1M

DIVISION HIGHLIGHTS

- $500,000 net reduction in Circuit Court operations including reduction of 3 positions
- $210,000 in Drug Court subsidy to be funded with public safety sales tax crime prevention funds
- Net reduction of 6 positions in other judicial offices

JUDICIAL OFFICES





Division: 310 Circuit Clerk
Program: Ø
Department: Judicial Offices

Division Budget 310

MISSION & SERVICES

The Circuit Clerk is responsible for recording the judgments, rules, orders, and other proceedings of the Circuit Court En Banc. The Circuit Clerk handles and accounts for funds generated from Circuit Court fees. The budget for personal services contains only those salary costs of the position of the Circuit Clerk, as employees of the office are employed by the state.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$141,456	$143,913	$144,440
Materials and Supplies	278,569	290,280	246,470
Equipment, Lease, and Assets	198,423	217,896	236,296
Contractual and Other Services	254,743	294,080	284,675
Debt Service and Special Charges	0	0	0
General Fund	$873,191	$946,169	$911,881
Grant and Other Funds	$0	$0	$0
All Funds	**$873,191**	**$946,169**	**$911,881**

FULL TIME POSITIONS

General Fund	1.0	1.0	1.0
Other Funds	0.0	0.0	0.0
All Funds	1.0	1.0	1.0

Division: 311 Circuit Court (General)
Program: Ø
Department: Judicial Offices

Division Budget 311

MISSION & SERVICES

The division's duties include budget preparation, personnel management, data processing, and pretrial release functions.

PERFORMANCE MEASURES	Actual FY09	Actual FY10	Estimate FY11
Civil Cases Filed	35,277	31,670	32,004
Civil Cases Disposed	39,332	34,991	31,644
Criminal Cases Filed	10,871	9,911	9,884
Criminal Cases Disposed	15,051	12,765	11,148

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$4,351,944	$4,397,704	$4,340,108
Materials and Supplies	172,817	228,260	226,180
Equipment, Lease, and Assets	25,069	20,800	71,615
Contractual and Other Services	2,796,776	2,539,554	2,516,509
Debt Service and Special Charges	0	0	0
General Fund	$7,346,606	$7,186,318	$7,154,412
Grant and Other Funds	$0	$0	$0
All Funds	**$7,346,606**	**$7,186,318**	**$7,154,412**

FULL TIME POSITIONS

General Fund	72.0	71.0	69.0
Other Funds	0.0	0.0	0.0
All Funds	72.0	71.0	69.0

Division: 312 Circuit Attorney
Program: Ø
Department: Judicial Offices

Division Budget 312

MISSION & SERVICES

The CAO protects the community by seeking justice, holding offenders accountable by hiring and retaining the best people. The mission is to pursue justice for all citizens within the highest standards of ethical behavior and professionalism. The Circuit Attorney is elected by its citizens as the prosecutor for state-level criminal cases in the City of St. Louis. The CAO handles approximately 4,000 felony and 6,000 misdemeanors per year. Specialized units include Child Support, Community Affairs, Drug Court, Felony Trial, Victim Services, White Collar Crime and the Warrant Office.

PROGRAM NOTES

In FY11, over 2,000 officers received training from the CAO on topics such as search and seizure and crises prevention of people with mental health issues. The CAO will continue to suport all constituents in the criminal justice system to enhance the achievement of justice. In FY12, Community Affairs will hold 100's of meetings on topics such as fraud prevention and encouraging citizen involvement.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Estimate FY12
Children for whom support was sought	9,140	9,400	9,500
Funds Returned to Bad Check Victims	$ 244,945	$ 285,000	$ 300,000
In-House Legal Education (CLE)	16.0	15.0	15.0

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$6,314,410	$6,163,965	$6,199,636
Materials and Supplies	99,874	95,200	95,200
Equipment, Lease, and Assets	43,837	54,510	59,860
Contractual and Other Services	267,348	276,600	282,100
Debt Service and Special Charges	0	0	0
General Fund	$6,725,469	$6,590,275	$6,636,796
Child Support Unit	$1,775,948	$2,093,417	$2,068,671
Grant and Other Funds	$1,160,455	$1,751,246	$1,837,768
All Funds	**$9,661,872**	**$10,434,938**	**$10,543,235**

FULL TIME POSITIONS			
General Fund	95.5	95.3	94.3
Other Funds	56.5	54.7	52.7
All Funds	152.0	150.0	147.0

Division:313 Board of Jury Supervisors
Program: Ø
Department: Judicial Offices

Division Budget 313

MISSION & SERVICES

The Board of Jury Supervisors exercises general supervisory control over the Jury Commissioner and the method of obtaining jurors from the Circuit Court. The division budget includes funds for payment of juror fees and expenses.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Jurors Summoned	65,805	72,000	66,000
Jurors Reported	21,582	22,000	22,000
Jury Panels	390	450	400
% Prospective Jurors Assigned to Jury Pool	85%	90%	90%
Juror Expense Per Trial	$2,056	$2,000	$2,000

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$527,276	$525,850	$476,606
Materials and Supplies	44,948	42,210	44,560
Equipment, Lease, and Assets	5,055	4,850	2,112
Contractual and Other Services	849,289	873,691	858,679
Debt Service and Special Charges	0	0	0
General Fund	$1,426,568	$1,446,601	$1,381,957
Grant and Other Funds	$0	$0	$0
All Funds	**$1,426,568**	**$1,446,601**	**$1,381,957**

FULL TIME POSITIONS

General Fund	10.0	9.0	8.0
Other Funds	0.0	0.0	0.0
All Funds	10.0	9.0	8.0

Division: 314 Probate Court
Program: Ø
Department: Judicial Offices

Division Budget 314

MISSION & SERVICES

The Probate Court is responsible for hearing cases and making orders pertaining to the appointment of guardians and conservators for incapacitated, disabled, and minor persons. The division provides for the appointment of personal representatives for decedent estates, the oversight of estates, guardianships, and involuntary civil commitments.

PERFORMANCE MEASURES	Actual FY09	Actual FY10	Estimate FY11
Cases Filed	1,069	965	748
Cases Disposed	947	1,081	942

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$0	$0	$0
Materials and Supplies	16,696	26,620	21,620
Equipment, Lease, and Assets	22,593	15,000	14,000
Contractual and Other Services	12,975	15,070	12,470
Debt Service and Special Charges	0	0	0
General Fund	$52,264	$56,690	$48,090
Grant and Other Funds	$0	$0	$0
All Funds	**$52,264**	**$56,690**	**$48,090**

FULL TIME POSITIONS			
General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

Division: 315 Sheriff
Program: Ø
Department: Judicial Offices

Division Budget 315

MISSION & SERVICES

The Sheriff's office is responsible for the courtroom security of the Circuit Court and the transportation of prisoners between the courts and detention facilities. The Sheriff's office has the duty of serving court papers and eviction notice and issuing jury summons and gun permits, including Concealed Carry Weapon (CCW) permits.

PROGRAM NOTES

In FY12, the Sheriff's Office will reduce its total staffing by two positions to meet budgetary requirements.

PERFORMANCE MEASURES	Actual FY09	Actual FY10	Estimate FY11
Total Documents Processed	37,295	37,295	35,115
Summonses Processed	22,867	19,790	21,917
	Actual CY09	**Actual CY10**	**Estimate CY11**
CCW Permits: New & Renewed	1,077	1,095	1,155

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$8,617,142	$8,499,425	$8,440,368
Materials and Supplies	62,851	69,100	72,000
Equipment, Lease, and Assets	996	6,000	6,000
Contractual and Other Services	190,190	212,000	212,000
Debt Service and Special Charges	0	0	0
General Fund	$8,871,179	$8,786,525	$8,730,368
Grant and Other Funds	$0	$0	$0
All Funds	**$8,871,179**	**$8,786,525**	**$8,730,368**

FULL TIME POSITIONS			
General Fund	180.0	178.0	176.0
Other Funds	0.0	0.0	0.0
All Funds	180.0	178.0	176.0

Division: 316 City Courts
Program: Ø
Department: Judicial Offices

Division Budget 316

MISSION & SERVICES

The City Courts' mission is to expediently deal with cases, bring restitution to victims, and refer defendants to treatment and assistance. Court functions include Community Court, Alcohol/ Drug Court, Earnings Tax Court, Truancy Court, and Problem Property Court.

PROGRAM NOTES

In FY12, City Courts will coordinate the imposition of a Failure-to-Appear fee to support court functions.

PERFORMANCE MEASURES	Actual FY09	Actual FY10	Goal / Est. FY11
Municipal Court Cases Filed	192,980	192,652	203,885
Municipal Court Cases Disposed	147,175	151,968	138,797

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$1,824,838	$1,962,987	$2,010,357
Materials and Supplies	94,232	68,000	53,500
Equipment, Lease, and Assets	73,255	113,000	15,000
Contractual and Other Services	554,224	499,131	477,455
Debt Service and Special Charges	0	0	0
General Fund	$2,546,549	$2,643,118	$2,556,312
Grant and Other Funds	$23,730	$0	$12,500
All Funds	**$2,570,279**	**$2,643,118**	**$2,568,812**

FULL TIME POSITIONS			
General Fund	35.0	37.0	37.0
Other Funds	0.0	0.0	0.0
All Funds	35.0	37.0	37.0

Division: 317 City Marshal
Program: Ø
Department: Judicial Offices

Division Budget 317

MISSION & SERVICES

The mission of the St. Louis Marshal's Office is to protect the Municipal Courts, Municipal property, and conduct operations as dictated by the Municipal Judicial System. The strength of the Marshal's Office has always been unity among its entire staff.

Services provided by the City Marshal include but are not limited to: a protective service program for person's designated by the City Marshal or Mayor's Office, contraband seizure management at City Hall and the courthouse, as well as a fugitive investigation and apprehension program.

PROGRAM NOTES

In FY12, the City Marshal will continue enhanced security precautions at City Hall began in April 2010 which includes enhanced security screening procedures for all City Hall visitors and employees. All City Hall visitors and employees must be checked through security. Also, in FY12, the City Marshal will reduce its staffing by one full-time position to meet budgetary requirements.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$1,286,528	$1,322,730	$1,283,223
Materials and Supplies	5,333	12,500	12,500
Equipment, Lease, and Assets	1,016	5,600	5,600
Contractual and Other Services	23,901	25,620	50,330
Debt Service and Special Charges	0	0	0
General Fund	$1,316,778	$1,366,450	$1,351,653
Grant and Other Funds	$0	$0	$0
All Funds	**$1,316,778**	**$1,366,450**	**$1,351,653**

FULL TIME POSITIONS			
General Fund	25.0	25.0	24.0
Other Funds	0.0	0.0	0.0
All Funds	25.0	25.0	24.0

Division: 320 Probation & Juvenile Detention Center
Program: Ø
Department: Judicial Offices

Division Budget 320

MISSION & SERVICES

The division's purpose is to facilitate the care, protection, and discipline of children who come under the jurisdiction of the Juvenile Court.

Juvenile Court has jurisdiction over accused offenders who are 16 and younger. The most serious juvenile offenders, the ones who are deemed a danger to the community, are held in custody at the Court's Juvenile Detention Center, located on North Vandeventer. The majority of children in the City's juvenile system, however, are not offenders but rather victims of neglect and abuse, who the Court has removed from their homes for their own safety.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$14,886,241	$15,003,075	$14,679,240
Materials and Supplies	123,274	152,300	138,246
Equipment, Lease, and Assets	108,770	119,039	131,048
Contractual and Other Services	530,475	1,393,253	1,340,370
Debt Service and Special Charges	0	0	0
General Fund	$15,648,760	$16,667,667	$16,288,904
Grant and Other Funds	$2,501,124	$730,942	$724,285
All Funds	**$18,149,884**	**$17,398,609**	**$17,013,189**

FULL TIME POSITIONS

General Fund	236.2	233.3	233.3
Other Funds	3.8	10.7	10.7
All Funds	240.0	244.0	244.0

Division: 321 Circuit Drug Court
Program: Ø
Department: Judicial Offices

Division Budget 321

MISSION & SERVICES

The objective of the City of St. Louis Adult Felony, Juvenile, and Family Drug Courts is to provide treatment, resources, and opportunities to drug addicted participants in order to ultimately equip them with the tools necessary to be drug-free, productive contributors to their families and the community. In the City of St. Louis, all three Drug Courts (Adult Felony, Family, and Juvenile) are administered by a centralized office for maximum efficiency (a unified Drug Court system) per a resolution passed in September of 2002 by the Court en banc.

PROGRAM NOTES

In FY11, the Circuit Drug Court's General Fund subsidy ended, with continued funding being provided through the Public Safety Protection Sales Tax (Fund 1120), administered by the Director of Public Safety (Dept. 610).

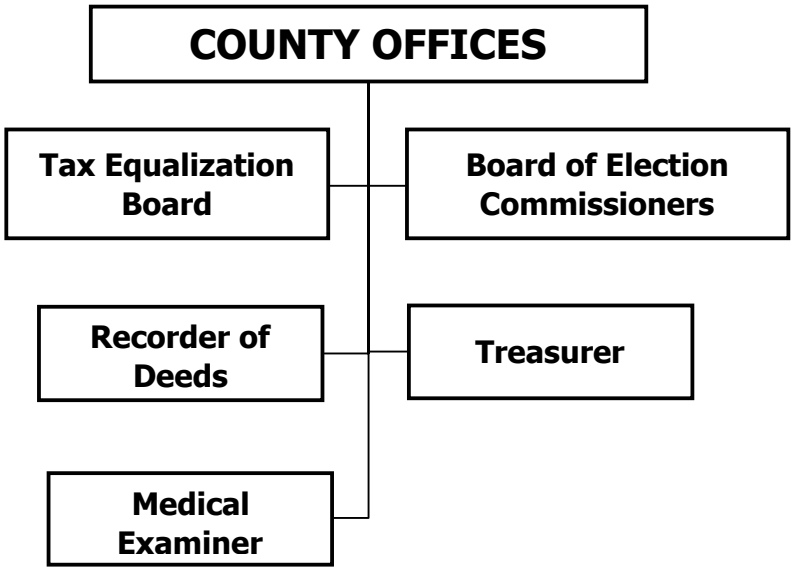
EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$0	$0	$0
Materials and Supplies	30,224	0	0
Equipment, Lease, and Assets	3,088	0	0
Contractual and Other Services	583,246	0	0
Debt Service and Special Charges	0	0	0
Grant and Other Funds	$616,558	$0	$0
General Fund		$0	$0
All Funds	**$616,558**	**$0**	**$0**
FULL TIME POSITIONS			
General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

COUNTY OFFICES

DEPARTMENTAL RESPONSIBILITIES

GOAL: EFFICIENT AND EFFECTIVE GOVERNMENT

- Ensure the effective monitoring of the City's fiscal affairs through a modern and efficient accounting, payroll, and auditing system.
- Promote City-wide voter registration and ensure fair and well run public elections.

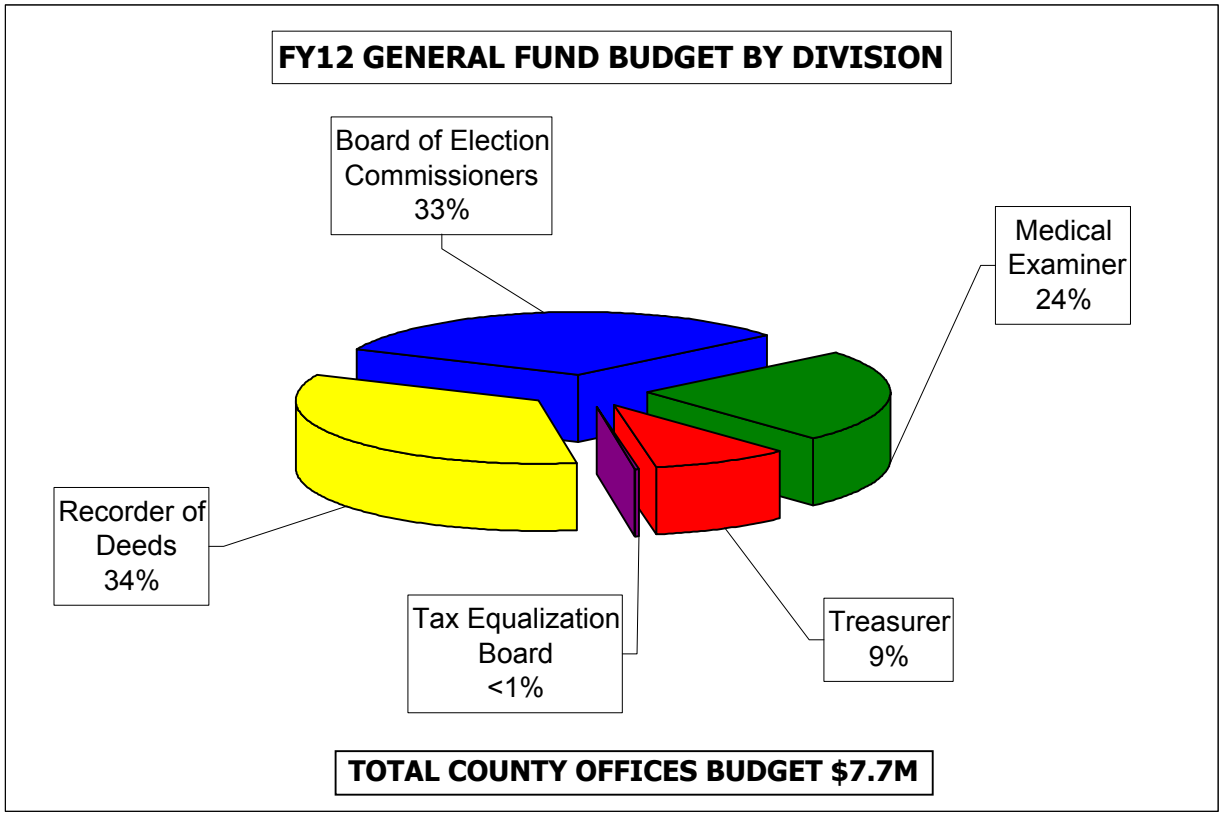

COUNTY OFFICES
Tax Equalization Board
Board of Election Commissioners
Recorder of Deeds
Treasurer
Medical Examiner

COUNTY OFFICES

BUDGET BY DIVISION	ACTUAL FY10	BUDGET FY11	BUDGET FY12
330 Tax Equalization Board	$10,223	$12,400	$12,400
333 Recorder of Deeds	2,602,755	2,589,846	2,619,409
334 Board of Election Commissioners	2,233,836	3,191,686	2,487,652
335 Medical Examiner	1,752,139	1,824,958	1,836,959
340 Treasurer	708,628	699,986	699,595
General Fund	$7,307,581	$8,318,876	$7,656,015
Grant and Other Funds	$508,192	$225,000	$225,000
Convention and Sports Facility Trust	$6,878,721	$6,070,000	$6,680,000
TOTAL DEPARTMENT ALL FUNDS	**$14,694,494**	**$14,613,876**	**$14,561,015**

PERSONNEL BY DIVISION	ACTUAL FY10	BUDGET FY11	BUDGET FY12
330 Tax Equalization Board	0.0	0.0	0.0
333 Recorder of Deeds	46.0	46.0	46.0
334 Board of Election Commissioners	30.0	28.0	28.0
335 Medical Examiner	12.0	12.0	12.0
340 Treasurer	10.0	10.0	10.0
General Fund	98.0	96.0	96.0
Grant and Other Funds	0.0	0.0	0.0
TOTAL DEPARTMENT ALL FUNDS	**98.0**	**96.0**	**96.0**

COUNTY OFFICES

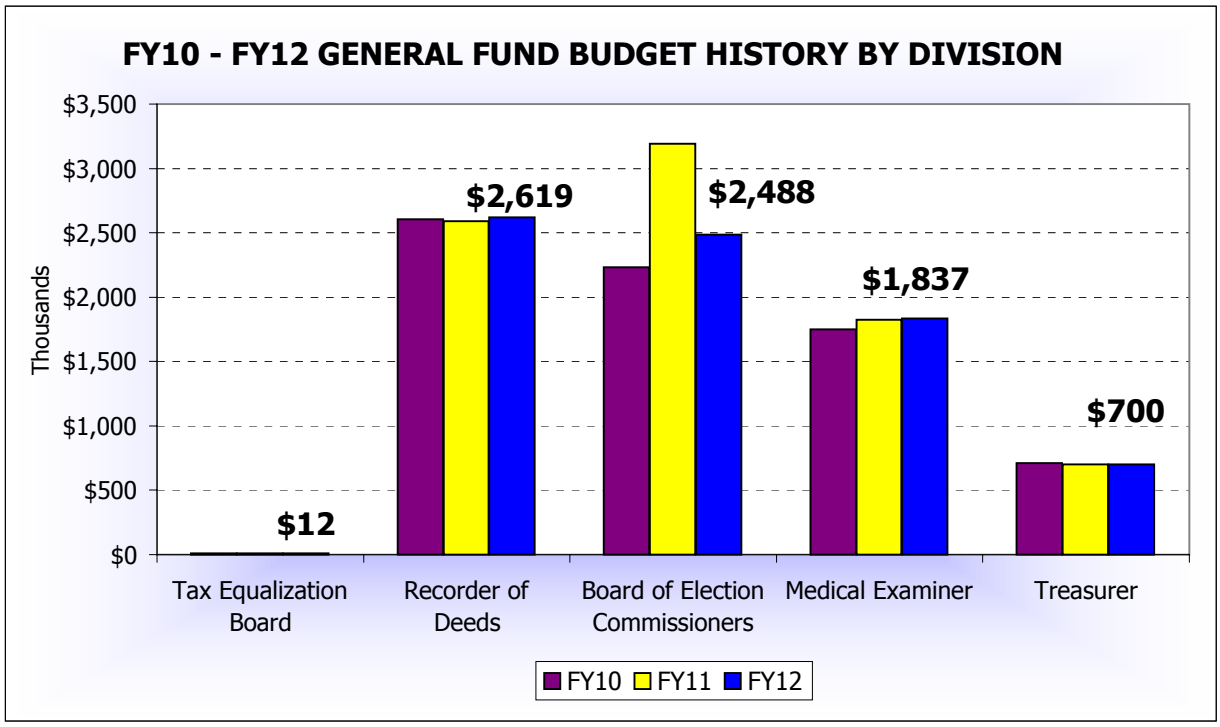


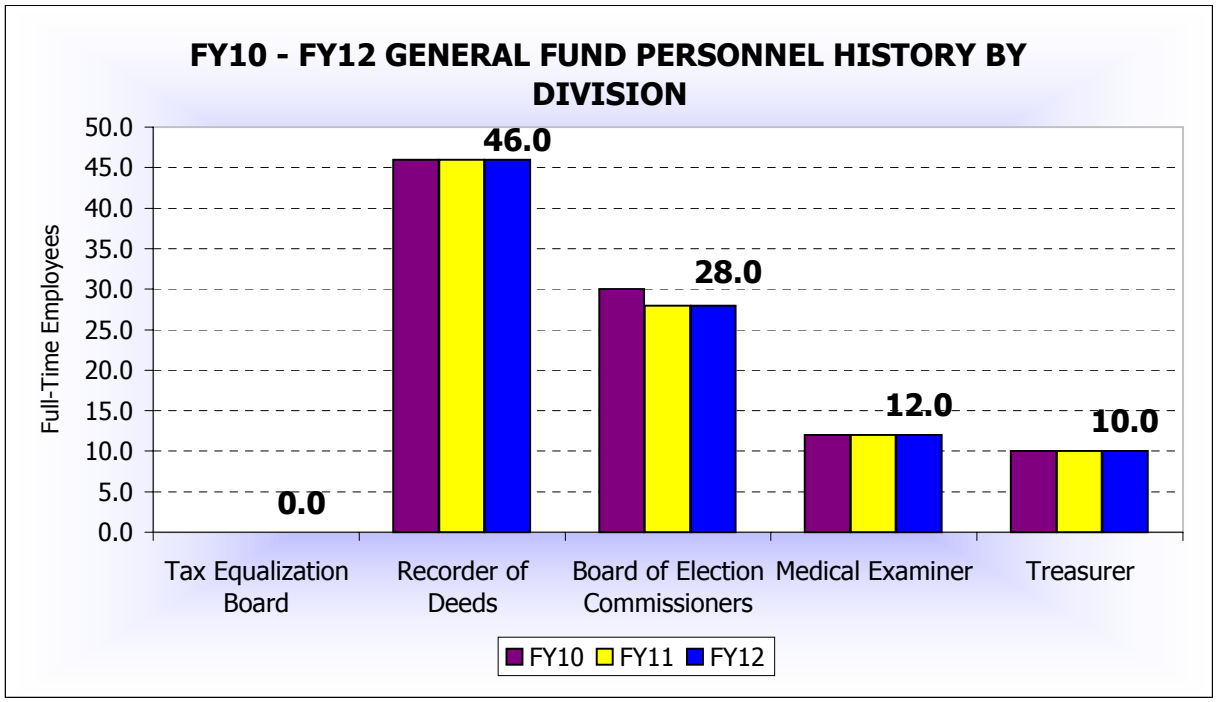
DIVISION HIGHLIGHTS

- $700,000 reduction in costs of Board of Elections to meet reduced schedule of only one election, a Presidential Preference Primary election in February of 2012

- Anticipated $6.6M in hotel tax receipts to Convention & Sports Facility Trust Fund

COUNTY OFFICES





Division: 330 Tax Equalization Board
Program: Ø
Department: County Offices

Division Budget 330

MISSION & SERVICES

The Tax Equalization Board has the power to adjust, review, and correct license tax books, determine whether all required persons are listed and have made correct returns.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$10,043	$12,000	$12,000
Materials and Supplies	70	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	110	400	400
Debt Service and Special Charges	0	0	0
General Fund	$10,223	$12,400	$12,400
Grant and Other Funds	$0	$0	$0
All Funds	**$10,223**	**$12,400**	**$12,400**
FULL TIME POSITIONS			
General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

Division: 331 License Collector - Convention & Sports Facility Trust Funds
Program: Ø
Department: County Offices

Division Budget 331

MISSION & SERVICES

The Convention and Sports Facility Trust Fund was authorized by state statute to facilitate debt payments on the City's convention center. The source of revenue is the 3.5% tax on hotel room sales and is collected monthly by the License Collector. Proceeds from the tax are deposited in the trust fund before being transferred to the general fund for purposes of retiring convention center related debt.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$0	$0	$0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	$0	$0	$0
Convention & Sports Facility Fund	$6,878,721	$6,070,000	$6,680,000
All Funds	**$6,878,721**	**$6,070,000**	**$6,680,000**

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

Division: 333 Recorder of Deeds
Program: Ø
Department: County Offices

Division Budget 333

MISSION & SERVICES

The Recorder of Deeds is the public library of marriage licenses, birth, death, and real estate records for the City. The division preserves and provides public access to personal and property records. The office accepts filings which affect title of commercial personal property, and microfilms all recorded documents.

PERFORMANCE MEASURES	Actual FY08	Actual FY09	Actual FY10
Death Certificates Issued	20,679	26,473	25,494
Birth Certificates Issued	31,602	39,401	36,342
Land Records Processed	55,392	55,787	66,351
Marriage Licenses Issued	2,023	2,523	2,570
Revenue From Recorded Instruments	$2,699,707	$2,129,940	$1,798,142

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$2,390,885	$2,383,696	$2,415,259
Materials and Supplies	30,224	33,250	31,250
Equipment, Lease, and Assets	23,317	0	13,000
Contractual and Other Services	158,329	172,900	159,900
Debt Service and Special Charges	0	0	0
General Fund	$2,602,755	$2,589,846	$2,619,409
Grant and Other Funds	$0	$0	$0
All Funds	**$2,602,755**	**$2,589,846**	**$2,619,409**

FULL TIME POSITIONS

General Fund	46.0	46.0	46.0
Other Funds	0.0	0.0	0.0
All Funds	46.0	46.0	46.0

Division: 334 Board of Election Commissioners
Program: Ø
Department: County Offices

Division Budget 334

MISSION & SERVICES

The Board of Election Commissioners is a state mandated agency which conducts all public elections within the City. The division is responsible for the registration of voters and maintenance of voter registration records. The budget follows election year cycles.

PROGRAM NOTES

In FY12, the Board of Election Commissioners will conduct only one election, the 2012 Presidential Preference Primary Election to be held in February of 2012. This allows for a $700,000 reduction from FY11, when four elections were held.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
New Voters Registered	10,454	10,000	30,000
% New Voters Info Processed ≤ 6 Days	95%	95%	99%

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$1,623,923	$2,165,997	$1,842,013
Materials and Supplies	139,104	422,321	136,750
Equipment, Lease, and Assets	288,174	296,165	279,879
Contractual and Other Services	182,635	307,203	229,010
Debt Service and Special Charges	0	0	0
General Fund	$2,233,836	$3,191,686	$2,487,652
Grant and Other Funds	$346,296	$0	$0
All Funds	**$2,580,132**	**$3,191,686**	**$2,487,652**

FULL TIME POSITIONS			
General Fund	30.0	28.0	28.0
Other Funds	0.0	0.0	0.0
All Funds	30.0	28.0	28.0

Division: 335 Medical Examiner
Program: Ø
Department: County Offices

Division Budget 335

MISSION & SERVICES

The Medical Examiner's primary responsibility is to investigate deaths in the City that occur under unusual or suspicious circumstances, as well as for certain deaths that, by law, fall under its jurisdiction.

Investigations requiring post-mortem examinations may include one or more of the following: radiology, toxicology, histology, chemistry, microbiology and other medical exams.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Cases Investigated	2,204	2,644	2,704
Removals	562	565	600
City Burials	16	17	24
Personnel Cost per Case (Avg.)	$ 361	$ 311	$ 304

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$794,831	$821,003	$822,604
Materials and Supplies	22,034	22,000	22,000
Equipment, Lease, and Assets	3,053	10,700	10,000
Contractual and Other Services	932,221	971,255	982,355
Debt Service and Special Charges	0	0	0
General Fund	$1,752,139	$1,824,958	$1,836,959
Grant and Other Funds	$161,896	$225,000	$225,000
All Funds	**$1,914,035**	**$2,049,958**	**$2,061,959**

FULL TIME POSITIONS

General Fund	12.0	12.0	12.0
Other Funds	0.0	0.0	0.0
All Funds	12.0	12.0	12.0

Division: 340 Treasurer
Program: Ø
Department: County Offices

Division Budget 340

MISSION & SERVICES

The Treasurer's office controls and monitors all bank accounts of the City. The office provides a check for the Comptroller's office by daily reconciling accounts. The division issues all payroll deductions and is responsible for making all investments for the City.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$692,039	$682,236	$680,995
Materials and Supplies	5,055	5,590	6,540
Equipment, Lease, and Assets	0	0	600
Contractual and Other Services	11,534	12,160	11,460
Debt Service and Special Charges	0	0	0
General Fund	$708,628	$699,986	$699,595
Grant and Other Funds	$0	$0	$0
All Funds	**$708,628**	**$699,986**	**$699,595**

FULL TIME POSITIONS

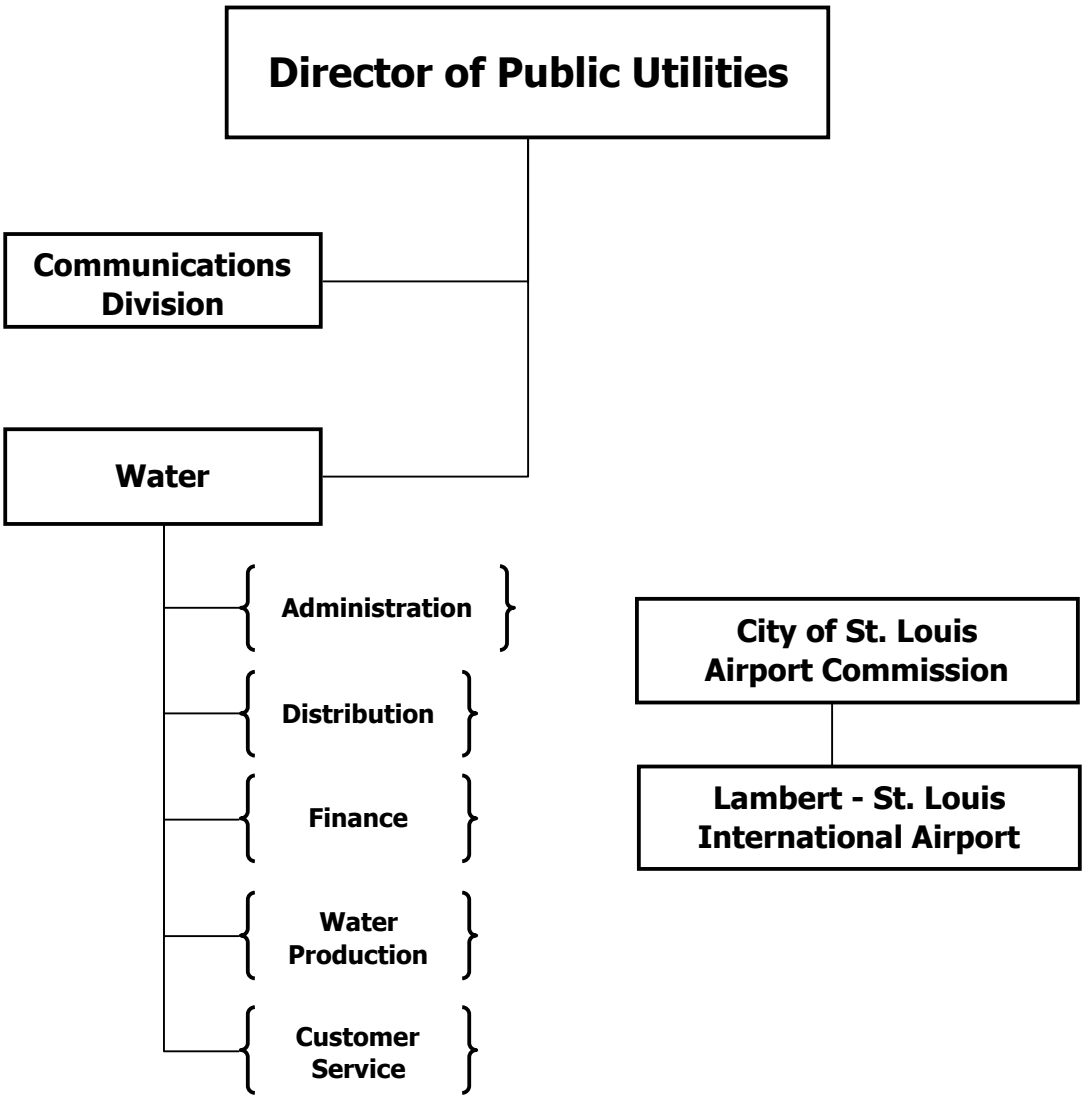
General Fund	10.0	10.0	10.0
Other Funds	0.0	0.0	0.0
All Funds	10.0	10.0	10.0

PUBLIC UTILITIES

DEPARTMENTAL RESPONSIBILITIES

GOAL: EFFICIENT TRANSPORTATION AND UTILITIES

- Efficiently provide a plentiful supply of the highest quality drinking water to City residents, businesses, and other valued customers.
- Provide an airport known for superior safety, operational efficiency, and service to customers and one that meets both current and future air travel needs of the St. Louis region.
- Provide the highest quality programming possible, enforce ordinances pertaining to telecommunications, and monitor the performance of the cable franchise grantee.


Director of Public Utilities
Communications Division
Water
Administration
Distribution
Finance
Water Production
Customer Service
City of St. Louis Airport Commission
Lambert - St. Louis International Airport

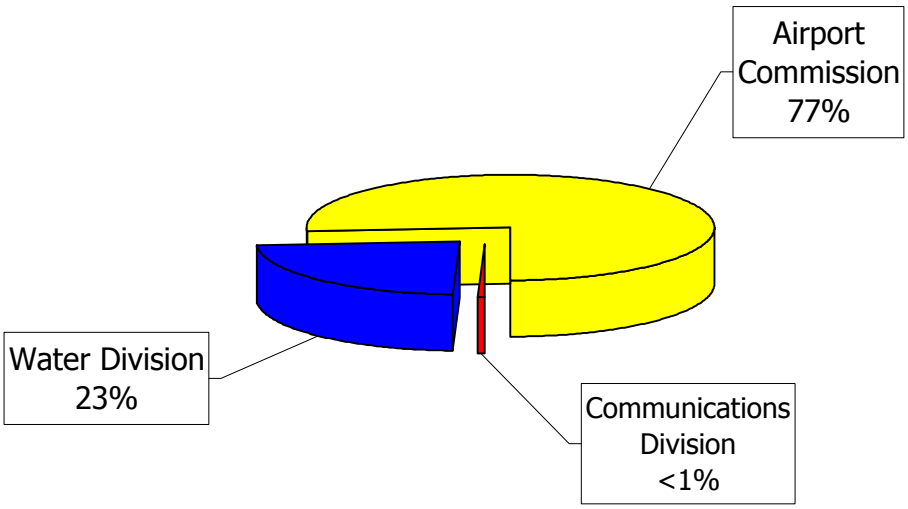
PUBLIC UTILITIES

BUDGET BY DIVISION	ACTUAL FY10	BUDGET FY11	BUDGET FY12
401 Communications Division	$1,591,564	$990,682	$946,593
415 Water Division	45,728,776	57,513,558	52,580,833
420 Airport Commission	184,287,332	162,359,379	171,251,929
TOTAL DEPARTMENT ALL FUNDS	**$231,607,672**	**$220,863,619**	**$224,779,355**

PERSONNEL BY DIVISION	ACTUAL FY10	BUDGET FY11	BUDGET FY12
401 Communications Division	16.0	12.0	11.0
415 Water Division	380.0	361.0	341.0
420 Airport Commission	583.0	582.0	555.0
TOTAL DEPARTMENT ALL FUNDS	**979.0**	**955.0**	**907.0**

PUBLIC UTILITIES

FY12 DEPARTMENT FUND BUDGET BY DIVISION

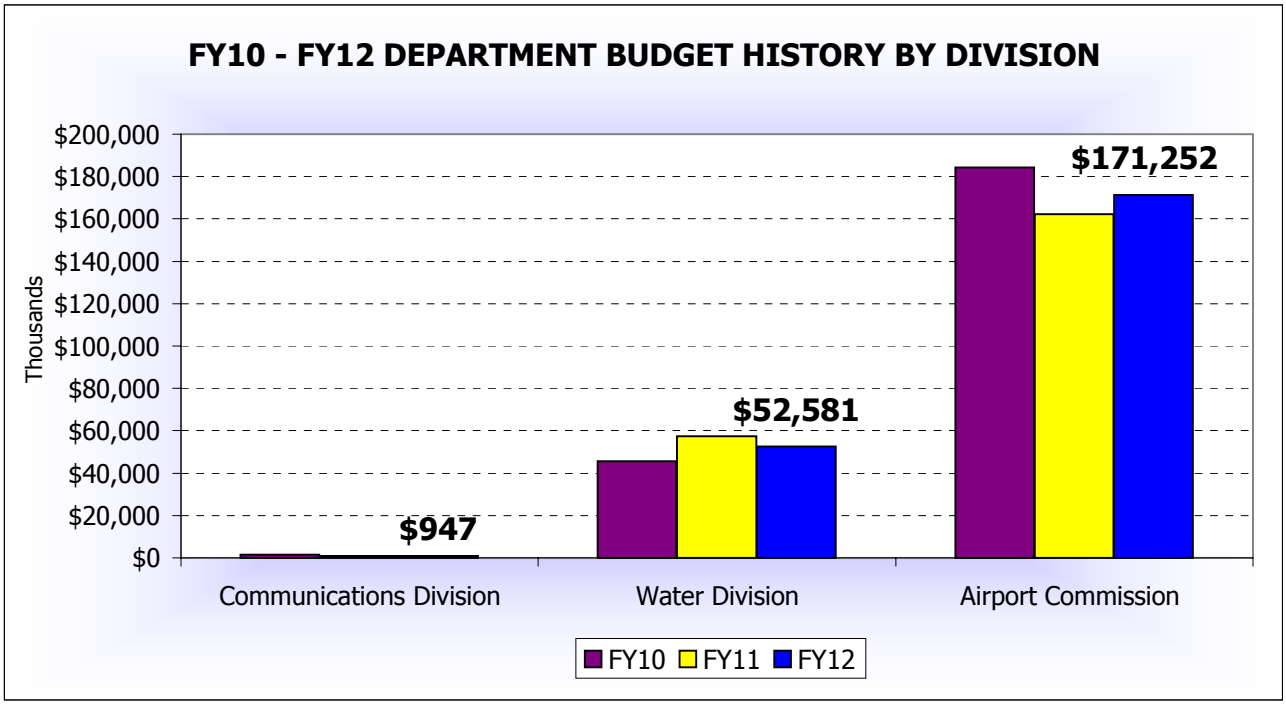


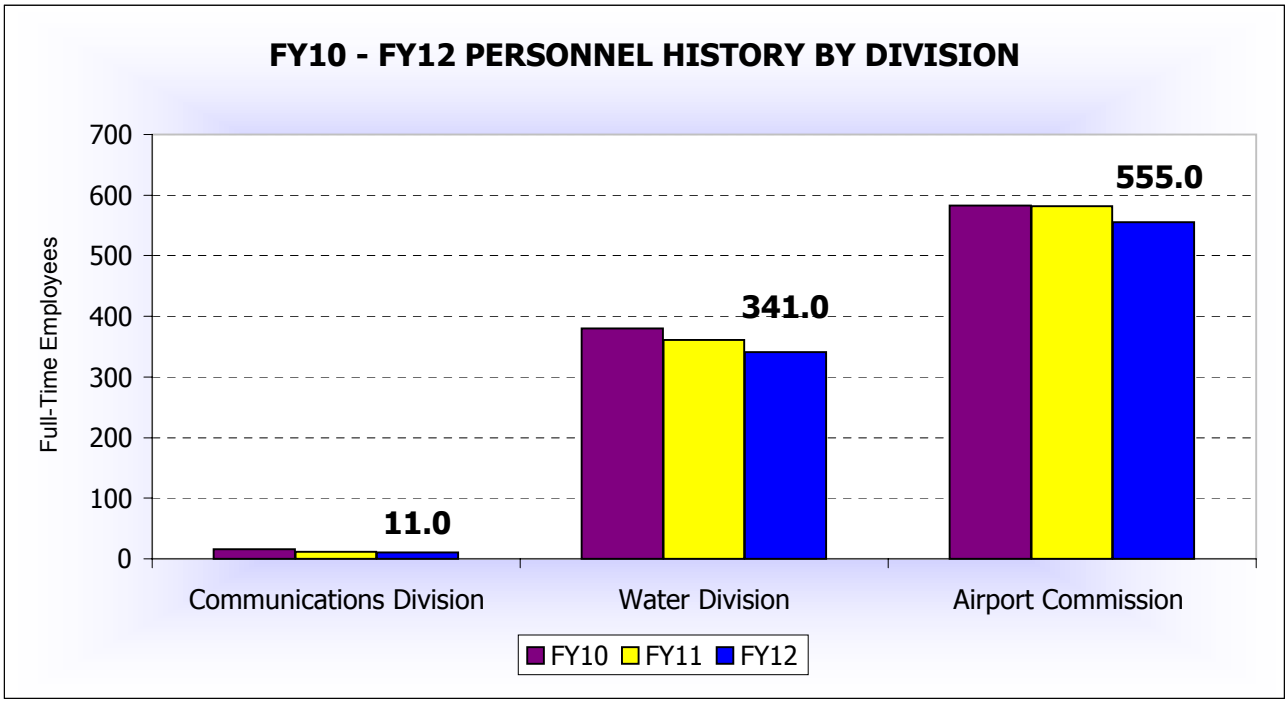
TOTAL PUBLIC UTILITIES BUDGET $224.8M

DIVISION HIGHLIGHTS

- Communications Division to develop revisions to Revised City Code Ch. 23.64 for review by Board of Public Service and Board of Aldermen
- Airport to begin first year of new five-year use agreement with partnering airlines
- Water Division budget reduction of $4.9M or 8.5% and 20 positions as efficiency efforts continue
- Water Division to develop a Global Positioning System (GPS) based meter-routing schedule to improve monitoring capabilities and increase efficiency
- $11.4M increase in debt service payments at Airport

PUBLIC UTILITIES





Division: 401 Communications Division
Program: Ø
Department: Public Utilities

Division Budget 401

MISSION & SERVICES

The Communications division enforces the cable franchise ordinances, and monitors the performance of the cable franchise grantee, resolving complaints received from subscribers. The division inspects cable installations and plant construction, enforces ordinances pertaining to telecommunications networks built by privates businesses and institutions, maintains a television studio, and produces programming for government access channels.

PROGRAM NOTES

In FY12, the Communications Division plans to develop revisions for Revised City Code Ch. 23.64, the City's communication transmission legislation, for consideration by the Board of Public Service and Board of Aldermen.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
STLTV Total Productions	543	490	400
Telecommunications permits processed	226	100	150

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$1,394,125	$897,318	$844,229
Materials and Supplies	46,446	36,316	36,316
Equipment, Lease, and Assets	44,391	7,000	7,500
Contractual and Other Services	106,602	50,048	58,548
Debt Service and Special Charges	0	0	0
Cable Fund	$1,591,564	$990,682	$946,593
General Fund	$0	$0	$0
All Funds	**$1,591,564**	**$990,682**	**$946,593**
FULL TIME POSITIONS			
General Fund	0.0	0.0	0.0
Other Funds	16.0	12.0	11.0
All Funds	16.0	12.0	11.0

Division: 415 Water
Program: Ø
Department: Public Utilities

Division Budget 415

MISSION & SERVICES

The Water division's mission is to efficiently provide a plentiful supply of the highest quality water and outstanding service. The Water division operates as an enterprise fund, that is that funds for providing water and related functions are derived from revenues that are generated by the division through both flat-rate and metered sales of water.

In FY12, the Water Division will reduce operational costs by $4.9M.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$22,247,543	$23,215,608	$21,750,423
Materials and Supplies	10,067,665	11,136,000	10,430,500
Equipment, Lease, and Assets	601,245	1,715,200	996,400
Contractual and Other Services	8,410,347	17,021,750	14,983,750
Debt Service and Special Charges	4,401,976	4,425,000	4,419,760
Total	$45,728,776	$57,513,558	$52,580,833
Grant and Other Funds	$0	$0	$0
All Funds	**$45,728,776**	**$57,513,558**	**$52,580,833**
FULL TIME POSITIONS			
Total	380.0	361.0	341.0

Division: 415 Water
Program: 01 Administration
Department: Public Utilities

Program Budget 415-01

MISSION & SERVICES

The Administration program provides overall direction and human resources support of the various operational sections of the Water division. The program is responsible for the Kingshighway facility, division wide telephone systems, and office management functions for office of the Water Commissioner and Director of Public Utilities.

PROGRAM NOTES

In FY11, Administration successfully re-established a fiber optic link to two sites following cable repairs related to the I-64 project. In FY12, Administration plans to replace security cameras at main gates, complete real-time links for field personnel to the work order system and provide secure remote access to e-mail system for managers.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Avg. # of days taken to add new requested software	4	5	4
Avg. # of days to configure new PC's	21	21	10

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$1,754,115	$1,806,382	$2,128,833
Materials and Supplies	46,921	49,000	34,500
Equipment, Lease, and Assets	17,758	15,000	18,500
Contractual and Other Services	477,470	1,366,000	1,416,000
Debt Service and Special Charges	0	0	0
Total	$2,296,264	$3,236,382	$3,597,833
Grant and Other Funds	$0	$0	$0
All Funds	**$2,296,264**	**$3,236,382**	**$3,597,833**
FULL TIME POSITIONS			
Total	13.0	13.0	19.0

Division: 415 Water
Program: 02 Distribution
Department: Public Utilities

Program Budget 415-02

MISSION & SERVICES

The Distribution program maintains and services valves, fire hydrants, and water mains. The program includes leak inspection, engineering, metering and tap services.

PROGRAM NOTES

In FY11, the Distribution Program of the Water Division installed approximately 1,000 ft. of replacement mains and reduced the open work order list by 60% after doing the same in FY10. In FY12, Distribution will work with the Streets Department to ensure manhole covers remain exposed after street paving and continue the conversion to radio head meters.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Work Hours per hydrant maint.	4.0	4.0	3.7
Work Hours per stop box repaired / replaced	3.1	3.0	2.8
Total # of meters with radio heads	8,400	9,000	11,000

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$7,745,749	$8,085,420	$7,271,488
Materials and Supplies	3,001,693	3,460,500	2,950,500
Equipment, Lease, and Assets	366,830	793,400	650,700
Contractual and Other Services	483,785	880,000	782,000
Debt Service and Special Charges	0	0	0
Total	**$11,598,057**	**$13,219,320**	**$11,654,688**

FULL TIME POSITIONS

Total	147.0	140.0	131.0

Division: 415 Water
Program: 03 Finance
Department: Public Utilities

Program Budget 415-03

MISSION & SERVICES

The Finance program mission is to provide financial coordination and review to other Water Division programs. All invoices are paid through the Finance program and all billing, other than water consumption, is invoiced through the program.

PROGRAM NOTES

In FY11, the Finance Program of the Water Division will bill over $3M in misc. charges and process over 8,000 invoices in a timely and accurate manner. A 12% rate increase, effective July 1, 2010, was also fully implemented.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Cost per Invoice processed	$ 17.05	$ 17.09	$ 17.00
Cost per Misc. Invoice Billed	$ 11.77	$ 10.50	$ 10.25
Invoices Paid	8,600	8,000	7,500

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$703,877	$742,368	$702,867
Materials and Supplies	21,033	26,000	26,000
Equipment, Lease, and Assets	4,435	13,000	41,500
Contractual and Other Services	3,832,647	7,541,450	6,641,450
Debt Service and Special Charges	4,401,976	4,425,000	4,419,760
Total	**$8,963,968**	**$12,747,818**	**$11,831,577**

FULL TIME POSITIONS

Total	11.0	11.0	10.0

Division: 415 Water
Program: 04 Water Production
Department: Public Utilities

Program Budget 415-04

MISSION & SERVICES

The Water Production program operates two water treatment plants. At the Chain of Rocks (C/R) and Howard Bend (H/B) plants, large pumps deliver river water for treatment. The program maintains full compliance with federal, state, and local regulations concerning water quality, environmental impacts, and public health.

PROGRAM NOTES

In FY11, the Water Production Program of the Water Division made repairs of various essential pumping equipment and had motors rewound in a timely manner to keep electrical equipment in operational readiness. In FY12, Water Production also plans to continue to upgrade electrical panels and grids at all locations including street manifold chambers and single valve sites.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$10,708,262	$11,226,355	$10,285,365
Materials and Supplies	6,982,648	7,581,500	7,401,000
Equipment, Lease, and Assets	201,799	827,300	283,700
Contractual and Other Services	3,086,228	6,226,000	5,236,000
Debt Service and Special Charges	0	0	0
Total	**$20,978,937**	**$25,861,155**	**$23,206,065**

FULL TIME POSITIONS

Total	180.0	170.0	154.0

Division: 415 Water
Program: 05 Customer Service
Department: Public Utilities

Program Budget 415-05

MISSION & SERVICES

Customer Service's mission is to provide professional and friendly services while meeting fiscal and legal requirement of the Water division. The program is responsible for billing and collecting payments for water service from flat rate and metered customers. The program handles the investigation of damage claims against the Water division, including main breaks and vehicle and injury claims.

PROGRAM NOTES

In FY11, the Customer Service Program accurately billed over $50M in water usage, answered over 80,000 telephone calls for information and discontinued service to over 10,000 delinquent accounts. In FY12, Customer Service will develop a GPS based meter routing schedule to have greater monitoring ability and increased efficiency and decrease lost call volume to below 9%.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Lost Call Volume	7.9%	9.5%	$\geq$ 9%
Sites Visited for Delinquency	22,000	23,000	23,000
Avg. Quarterly meter reads from radio transmitter per worker	8,900	9,200	9,860

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$1,335,540	$1,355,083	$1,361,870
Materials and Supplies	15,370	19,000	18,500
Equipment, Lease, and Assets	10,423	66,500	2,000
Contractual and Other Services	530,217	1,008,300	908,300
Debt Service and Special Charges	0	0	0
Total	**$1,891,550**	**$2,448,883**	**$2,290,670**

FULL TIME POSITIONS

Total	29.0	27.0	27.0

Division: 420 Airport Commission
Program: Ø
Department: Public Utilities

Division Budget 420

MISSION & SERVICES

Lambert-St. Louis International Airport recognizes its role in maintaining the City of Saint Louis' status as a world-class city and is committed to providing an Airport known for its superior safety, operational efficiency and service to its customers. The Airport's vision includes providing a passenger friendly facility capable of meeting the current and future air travel needs of the St. Louis region.

PROGRAM NOTES

In FY12, the Airport and the airlines providing service to Lambert-St. Louis International Airport will begin the first of a new five-year Use and Lease Agreement, providing continued financial stability. Major renovations to concourses and the ticketing hall in Terminal 1 will provide passengers with new restrooms, flooring, lighting and gate holdroom seating as the Airport continues it's "Airport Experience Program".

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
O&D Enplanements	5,260,398	5,369,795	5,510,428
Connecting Enplanements	1,016,132	738,851	758,201
Total Enplanements	6,276,530	6,108,646	6,268,629

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$42,650,234	$42,152,035	$41,532,687
Materials and Supplies	5,752,827	5,628,623	5,383,125
Equipment, Lease, and Assets	1,134,638	3,416,149	3,414,812
Contractual and Other Services	39,087,627	43,750,364	42,063,858
Debt Service and Special Charges	95,662,006	67,412,208	78,857,447
Total	**$184,287,332**	**$162,359,379**	**$171,251,929**

FULL TIME POSITIONS			
Total	583.0	582.0	555.0

STREETS

DEPARTMENTAL RESPONSIBILITIES

GOAL: AFFORDABLE HOUSING / DESIRABLE NEIGHBORHOODS

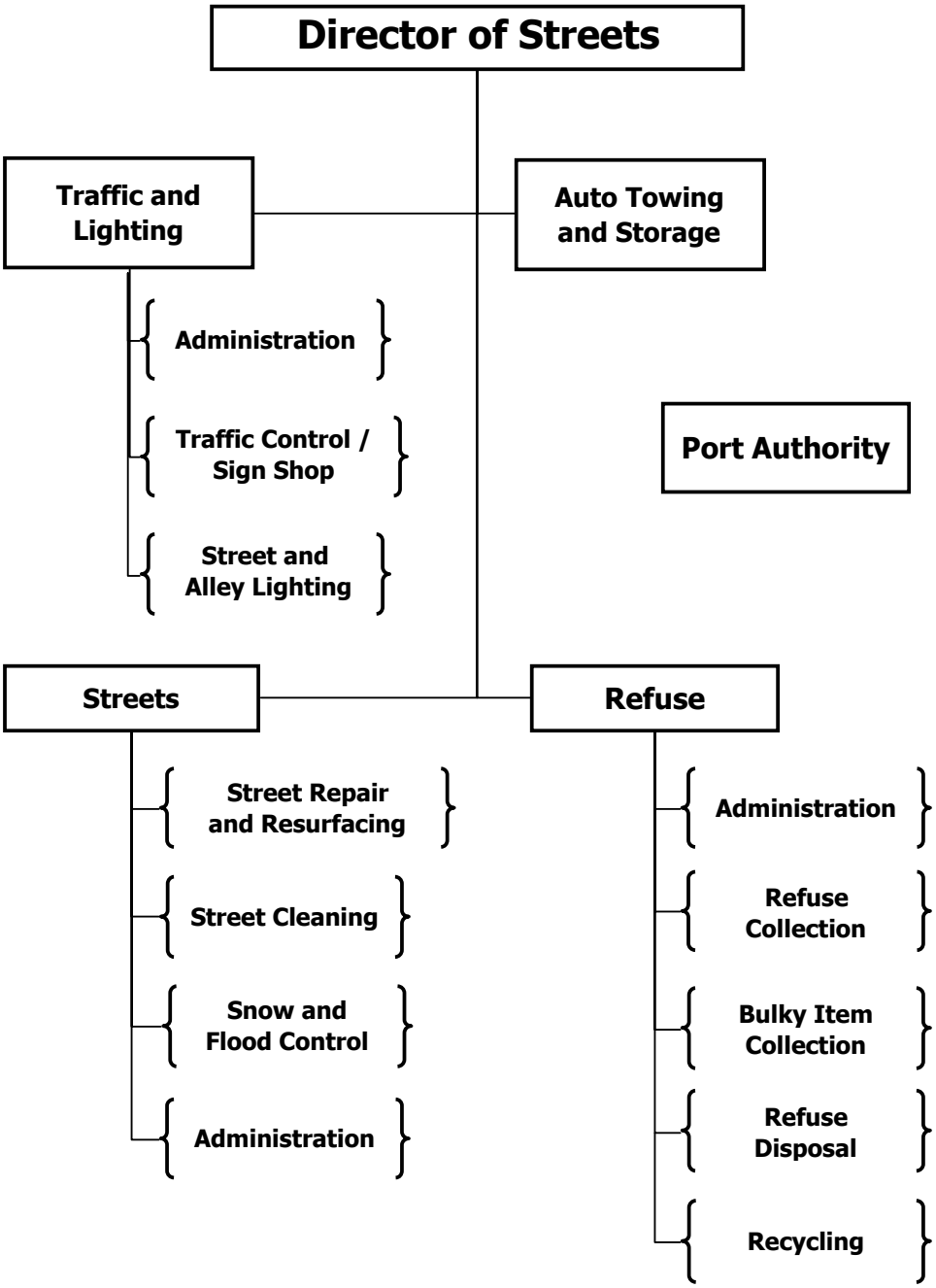
- Provide City residents with courteous and efficient collection and disposal of solid waste in an environmentally safe and responsible manner.

GOAL: EFFICIENT TRANSPORTATION AND UTILITIES

- Provide an efficient and well maintained infrastructure for intermodal shipping through the City's port district.

- Oversee and evaluate public right-of-way conditions for streets, sidewalks, and ramps and provide for efficient and cost effective programs for their repair and maintenance.

- Provide City commuters with safe, clean, and well maintained streets, alleys, and bridges in a cost effective manner.

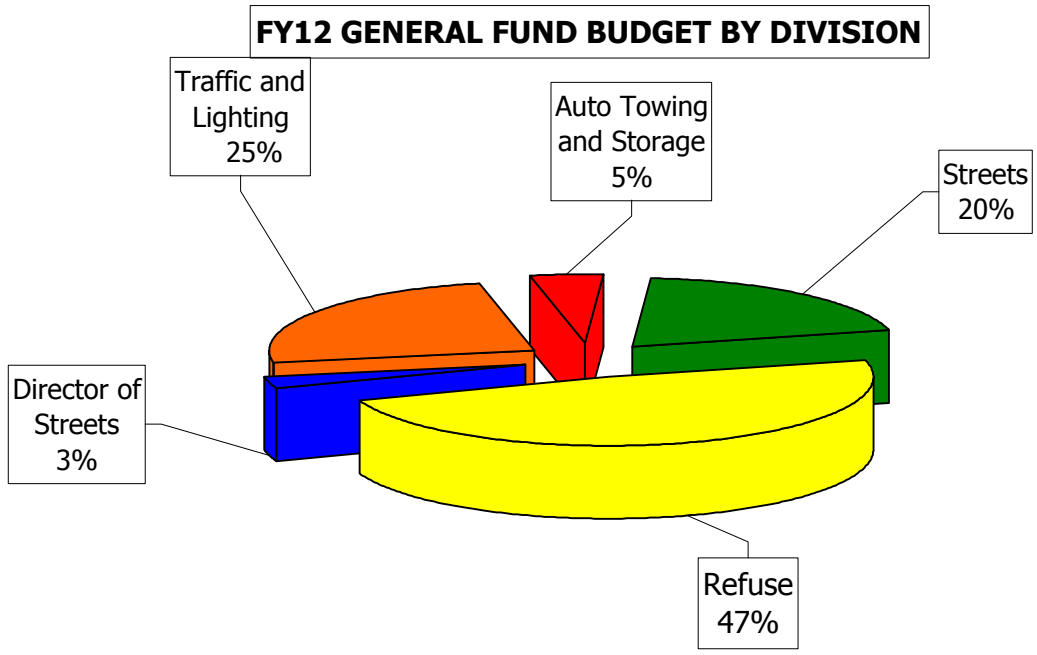

Director of Streets
Traffic and Lighting
Auto Towing and Storage
Administration
Traffic Control / Sign Shop
Street and Alley Lighting
Port Authority
Streets
Refuse
Street Repair and Resurfacing
Street Cleaning
Snow and Flood Control
Administration
Administration
Refuse Collection
Bulky Item Collection
Refuse Disposal
Recycling

STREETS

BUDGET BY DIVISION	ACTUAL FY10	BUDGET FY11	BUDGET FY12
510 Director of Streets	$982,546	$870,757	$938,993
511 Traffic and Lighting	8,452,790	8,377,152	8,306,905
513 Auto Towing and Storage	1,527,570	1,501,780	1,529,918
514 Streets	5,281,283	6,087,360	6,731,268
516 Refuse	13,516,130	16,515,172	16,392,016
General Fund	$29,760,319	$33,352,221	$33,899,100
Port Authority	$3,229,958	$2,727,149	$2,068,000
Lateral Sewer Repair Fund	2,660,662	2,534,835	2,412,246
Grant and Other Funds	2,148,798	2,329,990	2,033,281
TOTAL DEPARTMENT ALL FUNDS	**$37,799,737**	**$40,944,195**	**$40,412,627**

PERSONNEL BY DIVISION	ACTUAL FY10	BUDGET FY11	BUDGET FY12
510 Director of Streets	13.7	11.5	12.4
511 Traffic and Lighting	91.0	87.0	84.0
513 Auto Towing and Storage	28.0	27.0	27.0
514 Streets	112.0	109.0	118.0
516 Refuse	143.0	142.0	144.8
General Fund	387.7	376.5	386.1
Port Authority	0.0	0.0	0.0
Local Use Tax	21.0	21.0	21.3
Grant and Other Funds	76.3	56.5	47.7
TOTAL DEPARTMENT ALL FUNDS	**485.0**	**454.0**	**455.0**

STREETS

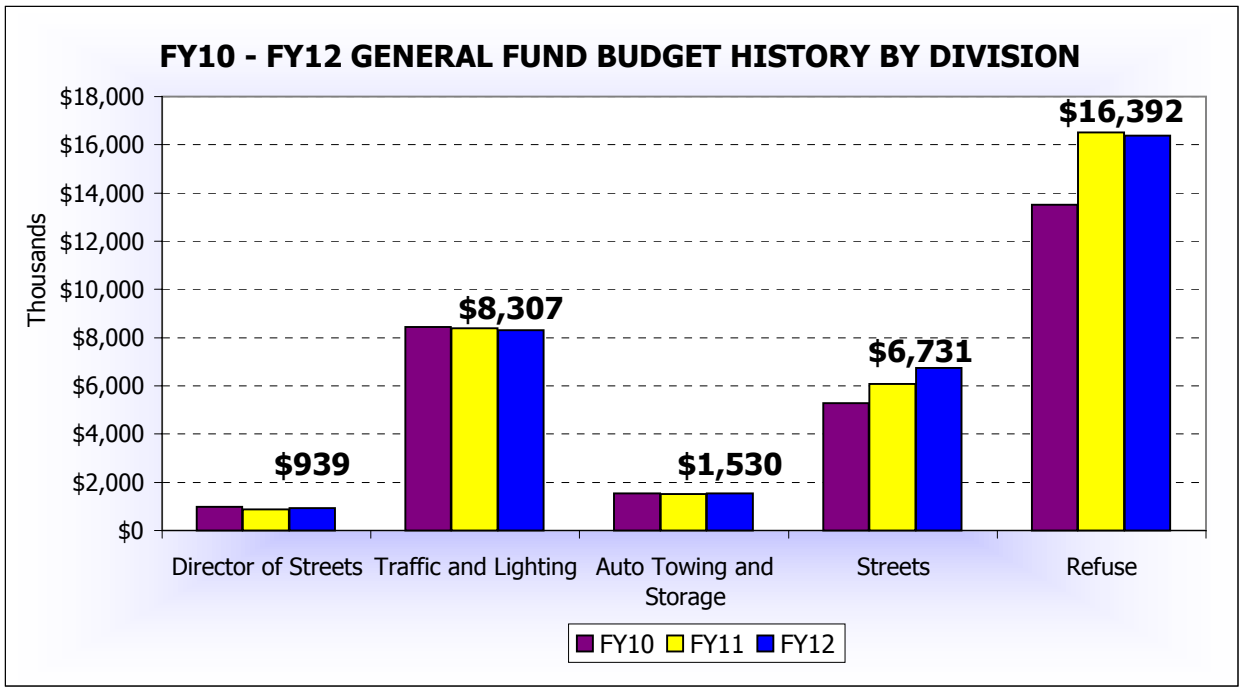


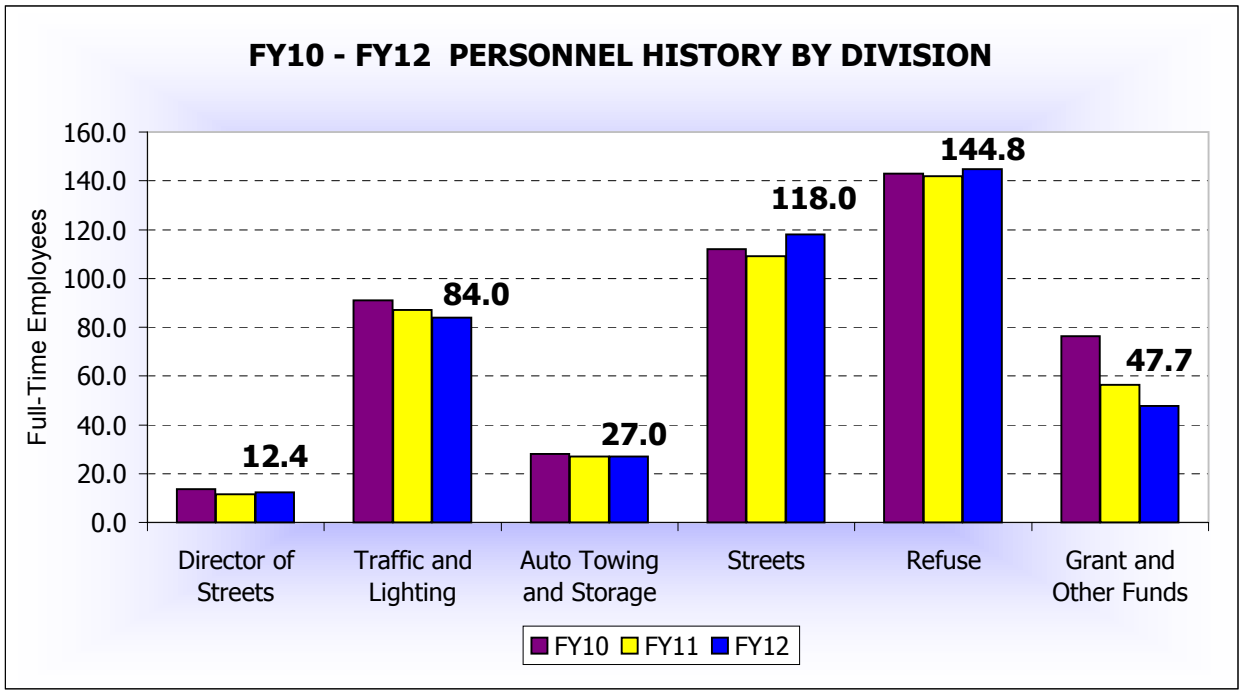
TOTAL STREETS BUDGET $33.9M

DIVISION HIGHLIGHTS

- $590,000 increase in Street Division budget to replenish road salt supply after harsh winter season
- $3.0M allocated for 2nd year of expanded recycling and enforcement programs of the Refuse Division
- Collect an estimated $12.6M in first full year of receipts from refuse collection fee

STREETS


FY10 - FY12 GENERAL FUND BUDGET HISTORY BY DIVISION
Thousands
$18,000
$16,000
$14,000
$12,000
$10,000
$8,000
$6,000
$4,000
$2,000
$0
$939
$8,307
$1,530
$6,731
$16,392
Director of Streets
Traffic and Lighting
Auto Towing and Storage
Streets
Refuse
FY10
FY11
FY12


FY10 - FY12 PERSONNEL HISTORY BY DIVISION
Full-Time Employees
160.0
140.0
120.0
100.0
80.0
60.0
40.0
20.0
0.0
12.4
84.0
27.0
118.0
144.8
47.7
Director of Streets
Traffic and Lighting
Auto Towing and Storage
Streets
Refuse
Grant and Other Funds
FY10
FY11
FY12

Division: 510 Director of Streets
Program: Ø
Department: Streets

Division Budget 510

MISSION & SERVICES

The Director of Streets is responsible for overseeing the repair, cleaning, and maintenance of all public alleys, streets, and right of ways, along with the collection and disposal of refuse. The Director's office oversees the Lateral Sewer Repair program and manages the 50/50 Sidewalk program.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$964,561	$850,817	$919,053
Materials and Supplies	12,481	14,600	14,600
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	5,504	5,340	5,340
Debt Service and Special Charges	0	0	0
General Fund	$982,546	$870,757	$938,993
Grant and Other Funds	$158,283	$45,428	$0
Lateral Sewer Fund	$2,660,662	$2,534,835	$2,412,246
All Funds	**$3,801,491**	**$3,451,020**	**$3,351,239**
FULL TIME POSITIONS			
General Fund	13.7	11.5	12.4
Other Funds	12.3	13.5	11.7
All Funds	26.0	25.0	24.0

Division: 510 Director of Streets
Program: 01 Administration
Department: Streets

Program Budget 510-01

MISSION & SERVICES

The Administration program is responsible for overseeing all permits, plans, and ordinances pertaining to right of way use. The program issues permits for street blockages, parades, parking, transportation, and sidewalks and driveways. The program supervises the school crossing guard activities and 50/50 Sidewalk program billing.

PROGRAM NOTES

In FY12, Administration will add an Executive Assistant position to improve organizational capacity to address issues related to expanded recycling program and provide research support.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Permits Issued	8,000	8,250	12,000
% of Accounts Delinquent	1.85%	1.80%	1.50%

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$759,240	$637,710	$763,348
Materials and Supplies	10,771	12,600	12,600
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	5,392	5,190	5,190
Debt Service and Special Charges	0	0	0
General Fund	$775,403	$655,500	$781,138
Grant and Other Funds	$158,283	$45,428	$0
All Funds	**$933,686**	**$700,928**	**$781,138**

FULL TIME POSITIONS			
General Fund	9.5	7.0	9.0
Other Funds	1.0	1.0	0.0
All Funds	10.5	8.0	9.0

Division: 510 Director of Streets
Program: 02 Right of Way Management.
Department: Streets

Program Budget 510-02

MISSION & SERVICES

The program maintains the right of way safety on streets, alleys, and sidewalks for both motorists and pedestrians.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Avg. sidewalk repair wait time in months (Goal $\leq$12)	15.0	7.5	10.1
Location Visits	18,000	17,500	18,000

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$205,321	$213,107	$155,705
Materials and Supplies	1,710	2,000	2,000
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	112	150	150
Debt Service and Special Charges	0	0	0
General Fund	$207,143	$215,257	$157,855
Lateral Sewer Repair Fund	$2,660,662	$2,534,835	$2,412,246
All Funds	**$2,867,805**	**$2,750,092**	**$2,570,101**

FULL TIME POSITIONS

General Fund	4.2	4.5	3.4
Other Funds	11.3	12.5	11.7
All Funds	15.5	17.0	15.0

Division: 511 Traffic and Lighting
Program: Ø
Department: Streets

Division Budget 511

MISSION & SERVICES

The Traffic and Lighting Division manages the City's traffic and lighting needs. It is responsible for maintenance and repair of traffic signals, traffic signs, street painting, etc.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$4,550,836	$4,612,627	$4,520,979
Materials and Supplies	1,166,322	1,280,450	1,180,450
Equipment, Lease, and Assets	1,285	4,900	4,900
Contractual and Other Services	2,542,067	2,346,350	2,467,750
Debt Service and Special Charges	192,280	132,825	132,826
General Fund	$8,452,790	$8,377,152	$8,306,905
Grant and Other Funds	$69,775	$0	$0
All Funds	**$8,522,565**	**$8,377,152**	**$8,306,905**

FULL TIME POSITIONS

General Fund	91.0	87.0	84.0
Other Funds	1.0	1.0	1.0
All Funds	92.0	88.0	85.0

Division: 511 Traffic and Lighting
Program: 01 Administration
Department: Streets

Program Budget 511-01

MISSION & SERVICES

All work orders and Citizen Service Bureau requests are monitored under this program. The program provides payroll supervision and purchasing.

PROGRAM NOTES

In FY12, Administration will work with developers-contractors to replace all old conduits between street lights and signals to prevent future outages. It will save money and time when street lights and signals have to be replaced.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
CSB Complaints	14,617	11,722	15,500
Avg. # of days to resolve CSB complaints (Goal $\leq$ 1)	2.3	1.8	1.9

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$798,148	$835,475	$789,424
Materials and Supplies	22,228	23,450	23,450
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	33,041	37,250	28,050
Debt Service and Special Charges	22,176	0	0
General Fund	$875,593	$896,175	$840,924
Grant and Other Funds	$0	$0	$0
All Funds	**$875,593**	**$896,175**	**$840,924**

FULL TIME POSITIONS

General Fund	13.0	13.0	12.0
Other Funds	0.0	0.0	0.0
All Funds	13.0	13.0	12.0

Division: 511 Traffic and Lighting
Program: 02 Traffic Control
Department: Streets

Program Budget 511-02

MISSION & SERVICES

The program maintains signalized intersections, manufactures and installs street signs, and inspects and repairs school crosswalks.

PROGRAM NOTES

In FY12, Traffic Control will install more audible pedestrian signals for the visually impaired with the newest talking version. Traffic Control will also ensure all pedestrian heads installed will be count-down heads giving the pedestrian a much better idea of how much time they have to cross the street.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Avg. # of Days to replace signal head outages (Goal ≤1)	2.5	1.9	1.5
Avg. # of Hours to replace stop signs after notification (Goal ≤4)	3.5	2.8	2.5

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$1,877,870	$1,970,906	$1,921,761
Materials and Supplies	524,653	578,500	578,500
Equipment, Lease, and Assets	341	1,300	1,300
Contractual and Other Services	122,732	145,000	147,200
Debt Service and Special Charges	0	0	0
General Fund	$2,525,596	$2,695,706	$2,648,761
Grant and Other Funds	$0	$0	$0
All Funds	**$2,525,596**	**$2,695,706**	**$2,648,761**

FULL TIME POSITIONS			
General Fund	40.0	39.0	38.0
Other Funds	1.0	1.0	1.0
All Funds	41.0	40.0	39.0

Division: 511 Traffic and Lighting
Program: 03 Street and Alley Lighting
Department: Streets

Program Budget 511-03

MISSION & SERVICES

The Street and Alley Lighting Program provides the repair and maintenance of the City's over 53,000 street and over 16,000 alley lights.

PROGRAM NOTES

In FY12, Traffic will continue its research on alternative and cutting-edge technology in energy saving lighting in order to reduce energy costs, ensure that all signal outages are made safe to all forms of traffic within one day and continue its street light study in order to remove any lights that the study deems unnecessary, thus reducing City expenses while still maintaining industry safe lighting standards.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Avg. # of outages repaired per crew daily (Goal $\leq$30)	25.0	28.0	25.0
Avg. # of days to replace street light outages (Goal $\leq$1)	2.5	1.5	1.7

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$1,874,818	$1,806,246	$1,809,794
Materials and Supplies	619,441	678,500	578,500
Equipment, Lease, and Assets	944	3,600	3,600
Contractual and Other Services	2,386,294	2,164,100	2,292,500
Debt Service and Special Charges	170,104	132,825	132,826
General Fund	$5,051,601	$4,785,271	$4,817,220
Grant and Other Funds	$69,775	$0	$0
All Funds	**$5,121,376**	**$4,785,271**	**$4,817,220**
FULL TIME POSITIONS			
General Fund	38.0	35.0	34.0
Other Funds	0.0	0.0	0.0
All Funds	38.0	35.0	34.0

Division: 513 Auto Towing and Storage
Program: Ø
Department: Streets

Division Budget 513

MISSION & SERVICES

The purpose of the Auto Towing and Storage Division is to clear the right of ways and improve neighborhood appearance and safety by removing, storing and selling vehicles as requested by the St. Louis City Police and other City agencies.

PROGRAM NOTES

In FY11, over 4,000 "booted" vehicles were towed. In FY12, Towing will work with the Citizen's Service Bureau and Neighborhood Stabilization Officers to improve response to abandoned vehicles in the right-of-way. In addition, extra patrols of the area surrounding the Grand Avenue Viaduct project will improve traffic flow and safety during construction.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Vehicles Towed	9,698	5,223	8,500
Vehicles Auctioned	3,410	1,808	3,000
% of Police Tows Responded to in less than 30 minutes	95%	95%	95%
Revenue - Towed Vehicles	$ 1,294,275	$ 1,300,000	$ 1,300,000
Revenue - Auctioned Vehicles	$ 1,332,588	$ 1,675,000	$ 1,675,000

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$1,382,926	$1,346,480	$1,373,618
Materials and Supplies	7,175	8,250	8,250
Equipment, Lease, and Assets	389	0	4,500
Contractual and Other Services	137,080	147,050	143,550
Debt Service and Special Charges	0	0	0
General Fund	$1,527,570	$1,501,780	$1,529,918
Grant and Other Funds	$0	$0	$0
All Funds	**$1,527,570**	**$1,501,780**	**$1,529,918**
FULL TIME POSITIONS			
General Fund	28.0	27.0	27.0
Other Funds	0.0	0.0	0.0
All Funds	28.0	27.0	27.0

Division: 514 Streets
Program: Ø
Department: Streets

Division Budget 514

MISSION & SERVICES

The Streets Division is responsible for the maintenance of streets and alleys within the City. The Division performs street resurfacing and repair, street cleaning, snow removal, and wharf cleaning and maintenance.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$4,208,804	$5,023,960	$5,077,868
Materials and Supplies	950,056	955,400	1,545,400
Equipment, Lease, and Assets	27,910	30,000	30,000
Contractual and Other Services	94,513	78,000	78,000
Debt Service and Special Charges	0	0	0
General Fund	$5,281,283	$6,087,360	$6,731,268
Grant and Other Funds	$649,082	$769,769	$390,095
All Funds	**$5,930,365**	**$6,857,129**	**$7,121,363**

FULL TIME POSITIONS

General Fund	112.0	109.0	118.0
Other Funds	42.0	42.0	33.0
All Funds	154.0	151.0	151.0

Division: 514 Streets
Program: 01 Repair and Resurfacing
Department: Streets

Program Budget 514-01

MISSION & SERVICES

The Repair and Resurfacing program performs the majority of street maintenance on streets and alleys. Maintenance efforts include pothole repairs, crack sealing, curb repairs, and bridge maintenance.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Total sq. yds. Paved	350,000	500,000	600,000
Arterial Streets in Acceptable Condition	82.0%	96.2%	95.0%
CSB Complaints	2,266	1,764	2,500

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$2,965,394	$3,576,236	$3,524,760
Materials and Supplies	475,432	506,956	506,956
Equipment, Lease, and Assets	16,425	19,420	19,420
Contractual and Other Services	87,026	71,870	71,870
Debt Service and Special Charges	0	0	0
General Fund	$3,544,277	$4,174,482	$4,123,006
Grant and Other Funds	$649,082	$769,769	$390,095
All Funds	**$4,193,359**	**$4,944,251**	**$4,513,101**

FULL TIME POSITIONS

General Fund	84.0	83.0	88.0
Other Funds	16.0	16.0	7.0
All Funds	100.0	99.0	95.0

Division: 514 Streets
Program: 02 Street Cleaning
Department: Streets

Program Budget 514-02

MISSION & SERVICES

Street Cleaning is responsible for cleaning all City streets and responding to accidents and oils spills to reduce hazardous road conditions. The Downtown Business District receives special emphasis and is swept nightly.

PROGRAM NOTES

In FY12, Street Cleaning will continue extended training for specialized equipment so employees can better and more efficiently use equipment, further lower the number of CSB complaints and develop an improved schedule for maintenance of equipment in order to better prevent mechanical breakdowns.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Linear Curb Miles Cleaned	35,000	37,820	40,000
CSB Complaints	314	360	400

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$859,401	$992,542	$1,141,147
Materials and Supplies	137,196	134,950	134,950
Equipment, Lease, and Assets	8,170	9,660	9,660
Contractual and Other Services	1,397	1,330	1,330
Debt Service and Special Charges	0	0	0
General Fund	$1,006,164	$1,138,482	$1,287,087
Grant and Other Funds	$0	$0	$0
All Funds	**$1,006,164**	**$1,138,482**	**$1,287,087**

FULL TIME POSITIONS			
General Fund	22.0	20.0	24.0
Other Funds	0.0	0.0	0.0
All Funds	22.0	20.0	24.0

Division: 514 Streets
Program: 03 Snow Removal & Flood Control
Department: Streets

Program Budget 514-03

MISSION & SERVICES

The Snow Removal and Flood Control program removes snow and ice from major and secondary arterial streets. The program maintains floodwalls, levees, and flood relief wells which protect the City from flooding.

PROGRAM NOTES

In FY11, the Snow Removal & Flood Control Program of the Streets Division increased usage of salt due to harsh winter season. In FY12, the program will see an increase of $590,000 to replenish salt supplies.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Snow / Flood Events	6	14	5
CSB calls-snow / ice related	155	1,180	150

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$180,827	$213,023	$168,638
Materials and Supplies	334,617	310,319	900,319
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	3,045	2,900	2,900
Debt Service and Special Charges	0	0	0
General Fund	$518,489	$526,242	$1,071,857
Grant and Other Funds	$0	$0	$0
All Funds	**$518,489**	**$526,242**	**$1,071,857**
FULL TIME POSITIONS			
General Fund	3.0	3.0	3.0
Other Funds	0.0	0.0	0.0
All Funds	3.0	3.0	3.0

Division: Streets
Program: 04 Administration
Department: Streets

Program Budget 514-04

MISSION & SERVICES

The Administration program provides all budgeting, planning, management, custodial, and administrative work for the Streets division. The Administration Program also manages the St. Louis Works street improvement program, which is funded through a separate appropriation.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$203,182	$242,159	$243,323
Materials and Supplies	2,811	3,175	3,175
Equipment, Lease, and Assets	3,315	920	920
Contractual and Other Services	3,045	1,900	1,900
Debt Service and Special Charges	0	0	0
General Fund	$212,353	$248,154	$249,318
Grant and Other Funds	$0	$0	$0
All Funds	**$212,353**	**$248,154**	**$249,318**
FULL TIME POSITIONS			
General Fund	3.0	3.0	3.0
Other Funds	26.0	26.0	26.0
All Funds	29.0	29.0	29.0

Division: 516 Refuse
Program: Ø
Department: Streets

Division Budget 516

MISSION & SERVICES

The Refuse Division is responsible for collection and disposal of residential waste for citizens of the City of St. Louis. The Refuse Division also coordinates efforts to reduce the amount of waste going to landfills, through recycling, composting, and waste reduction efforts.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$6,784,379	$6,949,592	$6,956,436
Materials and Supplies	109,109	129,000	3,179,000
Equipment, Lease, and Assets	47,050	0	30,000
Contractual and Other Services	6,575,592	9,436,580	6,226,580
Debt Service and Special Charges	0	0	0
General Fund	$13,516,130	$16,515,172	$16,392,016
Local Use Tax Fund	$1,092,302	$1,151,386	$1,178,857
Grant and Other Funds	$179,356	$363,407	$464,329
All Funds	**$14,787,788**	**$18,029,965**	**$18,035,202**
FULL TIME POSITIONS			
General Fund	143.0	142.0	144.75
Local Use Tax Fund	21.0	21.0	21.25
Other Funds	0.0	2.0	2.0
All Funds	164.0	165.0	168.0

Division: 516 Refuse
Program: 01 Administration
Department: Streets

Program Budget 516-01

MISSION & SERVICES

The Administration program manages and supervises the collection and disposal of the City's waste. It is accountable for all division records pertaining to tons collected, citizen complaints, personnel files, and expenditures.

PROGRAM NOTES

In FY12, Administration will continue to revise and establish new collections routes as Citywide recycling efforts become more established.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Aldermanic Service Calls	499	640	650
Citizen Service Bureau Calls	1,013	1,250	1,150
Citizen Service Calls	13,300	11,950	15,000

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$721,068	$709,049	$493,658
Materials and Supplies	29,926	27,375	27,375
Equipment, Lease, and Assets	47,050	0	0
Contractual and Other Services	185,546	146,140	37,000
Debt Service and Special Charges	0	0	0
General Fund	$983,590	$882,564	$558,033
Grant and Other Funds	$179,356	$363,407	$363,407
All Funds	**$1,162,946**	**$1,245,971**	**$921,440**

FULL TIME POSITIONS			
General Fund	10.0	9.0	6.25
Other Funds	0.0	0.0	0.0
All Funds	10.0	9.0	6.25

Division: 516 Refuse
Program: 02 Refuse Collection
Department: Streets

Program Budget 516-02

MISSION & SERVICES

The Refuse Collection program is responsible for the collection of household waste from all City residents.

PROGRAM NOTES

In FY12, Refuse Collection will acquire and distribute more than 1,500 dumpsters to replace damaged and deteriorating containers with $1,000,000 in additional funds.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Work Hours per Route			
Overtime Hours per Route	1.37	1.57	1.50
Average Tonnage per Route	12.85	15.90	16.00

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$5,891,391	$6,157,190	$6,139,542
Materials and Supplies	75,979	97,270	1,167,270
Equipment, Lease, and Assets	0	0	30,000
Contractual and Other Services	17,412	15,440	15,440
Debt Service and Special Charges	0	0	0
General Fund	$5,984,782	$6,269,900	$7,352,252
Grant and Other Funds	$0	$0	$100,922
All Funds	**$5,984,782**	**$6,269,900**	**$7,453,174**

FULL TIME POSITIONS

General Fund	128.0	131.0	132.25
Other Funds	0.0	2.0	2.0
All Funds	128.0	133.0	134.25

Division: 516 Refuse
Program: 03 Bulky Item Collection
Department: Streets

Program Budget 516-03

MISSION & SERVICES

The Bulky Item Collection program provides monthly bulk/large item collection. The program also assists in the retrieval and repair of damaged refuse containers.

PROGRAM NOTES

In FY12, Bulky Item Collection will monitor properties opting-out of City refuse collection for compliance. Property owners electing not to contract with private service providers will still be allowed to utilize the services of Bulky Item Collection for a fee.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Average Work Hours per Route	74.47	74.57	74.00
Average Work Hours per ton	8.89	8.86	9.00
Average Tonnage per Route	9.95	8.77	9.00

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$1,084,392	$1,132,304	$1,159,775
Materials and Supplies	5,168	14,082	14,082
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	2,742	5,000	5,000
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	$1,092,302	$1,151,386	$1,178,857
General Fund	$0	$0	$0
All Funds	**$1,092,302**	**$1,151,386**	**$1,178,857**

FULL TIME POSITIONS			
General Fund	0.0	0.0	0.0
Local Use Tax Fund	21.0	21.0	21.25
All Funds	21.0	21.0	21.25

Division: 516 Refuse
Program: 04 Resident & Bulk Waste Disposal
Department: Streets

Program Budget 516-04

MISSION & SERVICES

The Resident and Bulk Waste program monitors the waste disposal contract for the City's two transfer stations.

PROGRAM NOTES

In FY12, Resident & Bulk Waste Disposal will monitor tonnage to determine the impact of expanded recycling program. Because the City is reimbursed for all recyclables but must pay to dispose of all other refuse, the fiscal impact of increased recycling could be significant.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Tonnage - Refuse Collection	138,600	138,500	160,000
Tonnage - City Departments	22,770	22,650	24,000
Tonnage - Yard Waste Delivered	17,325	17,110	17,775

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$171,920	$83,353	$106,955
Materials and Supplies	3,204	4,355	4,355
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	6,372,634	9,275,000	6,025,000
Debt Service and Special Charges	0	0	0
General Fund	$6,547,758	$9,362,708	$6,136,310
Grant and Other Funds	$0	$0	$0
All Funds	**$6,547,758**	**$9,362,708**	**$6,136,310**

FULL TIME POSITIONS			
General Fund	5.0	2.0	2.25
Other Funds	0.0	0.0	0.0
All Funds	5.0	2.0	2.25

Division: 516 Refuse
Program: 05 Recycling
Department: Streets

Program Budget 516-05

MISSION & SERVICES

The City of St. Louis Refuse Division's Recycling Program is working to reduce the amount of waste that citizens generate in the first place, reuse materials as many times as possible, recycle our resources and buy products with reused / recycled-content.

PROGRAM NOTES

In FY11, supported by revenues from a recently imposed user fee, single-stream recycling began being offered to wards whose Aldermen elected to participate. In wards with significant illegal dumping problems, some Aldermen have elected to use available funds to address those problems before expanding recycling in their wards. By the end of FY11, Recycling will have delivered more than 3,000 five-hundred (500) gallon, blue metal recycling containers for placement in alleys and more than 14,000 ninety-six (96) gallon, blue roll carts for citizens on blocks that lack alleys.

In FY12, Recycling's goal is to achieve a recycling rate of at least 8% of all residential solid waste. In addition to the positive environmental effects of a city the size of St. Louis embracing recycling on such a scale, there are also fiscal benefits. Recycled solid waste is sold by the City to private processors, while solid waste destined for landfills requires additional funds for dumping fees.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$0	$0	$216,281
Materials and Supplies	0	0	1,980,000
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	149,140
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	$0	$0	$0
General Fund	$0	$0	$2,345,421
All Funds	**$0**	**$0**	**$2,345,421**

FULL TIME POSITIONS			
General Fund	0.0	0.0	4.0
Local Use Tax Fund	0.0	0.0	0.0
All Funds	0.0	0.0	4.0

Division: 520 Port Authority
Program: Ø
Department: Streets

Division Budget 520

MISSION & SERVICES

City of St. Louis Port Authority personnel coordinate with individuals or corporations for initial preparation and negotiation of land and mooring leases for development of property owned by the City of St. Louis within the Port District. Supervises the operation of all floating equipment owned by the Port Authority and works with the staff of the U.S. Army Corps of Engineers and the U.S. Coast Guard on all river related matters within the Port District. Coordinates all permits for mooring privileges on the improved wharf with the Director of the Street Department. The Port Authority also processes Lease Agreements through the City of St. Louis-Port Authority Commission, Board of Public Service and the Board of Aldermen.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$0	$0	$0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	23,751	9,000	10,000
Contractual and Other Services	3,206,207	2,718,149	2,058,000
Debt Service and Special Charges	0	0	0
Port Authority Fund	**$3,229,958**	**$2,727,149**	**$2,068,000**

FULL TIME POSITIONS

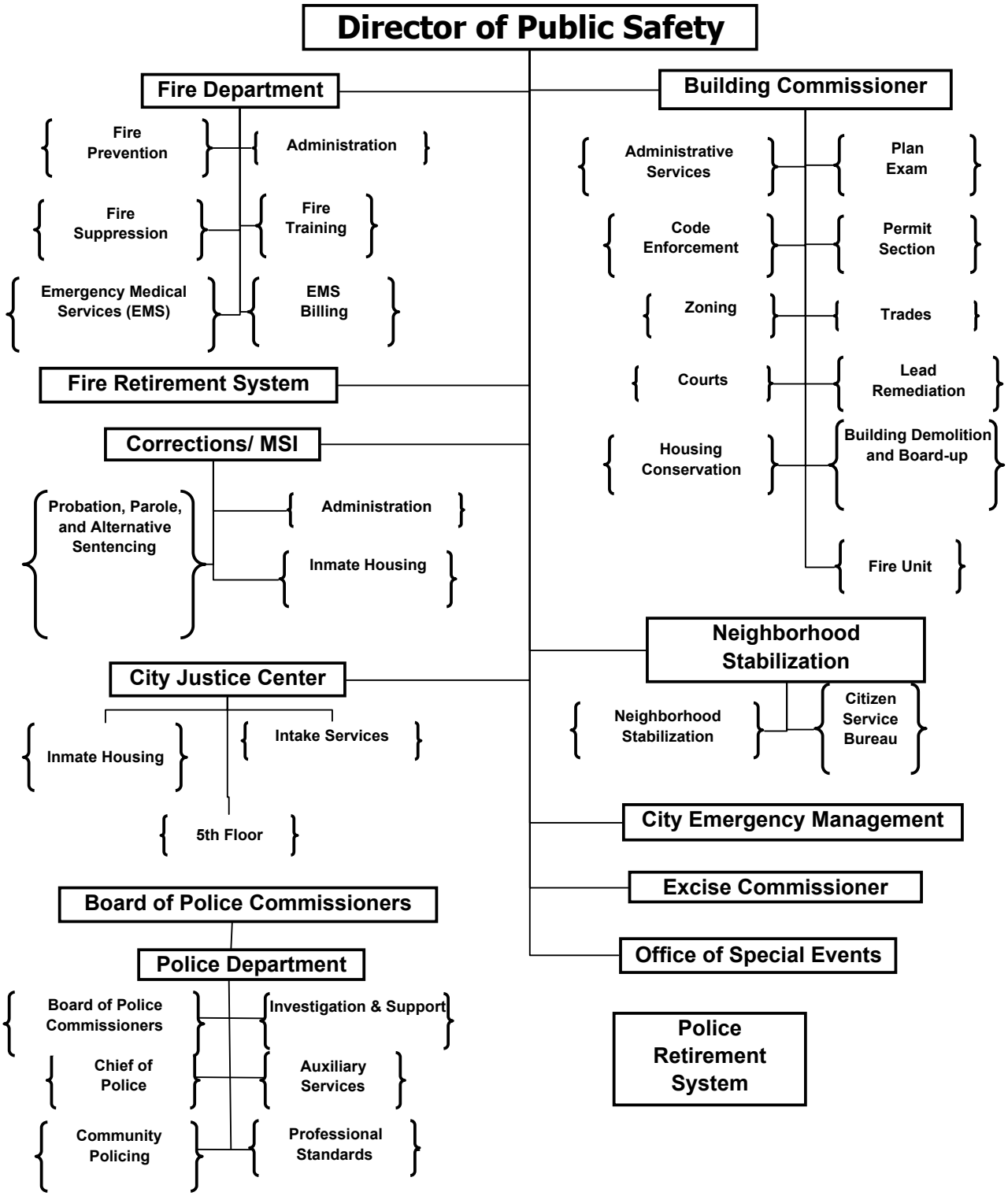
Total	0.0	0.0	0.0

PUBLIC SAFETY

DEPARTMENTAL RESPONSIBILITIES

GOAL: SAFE NEIGHBORHOODS

- Enforce the building codes and ordinances of the City honestly, fairly and efficiently.
- Operate a community based Fire Department that improves the quality of life in and around the City by protecting life, health, property, commerce, and the environment.
- Prepare the City's government, emergency responders, private agencies, and citizens to prevent, respond to, and recover from disasters and other emergency events.
- Protect the safety of the public through professional management of adult detention facilities and the delivery of comprehensive correctional and rehabilitative services.
- Pursue a community oriented policing strategy that protects the public from the occurrence of crime and increase public safety both in perception and reality.

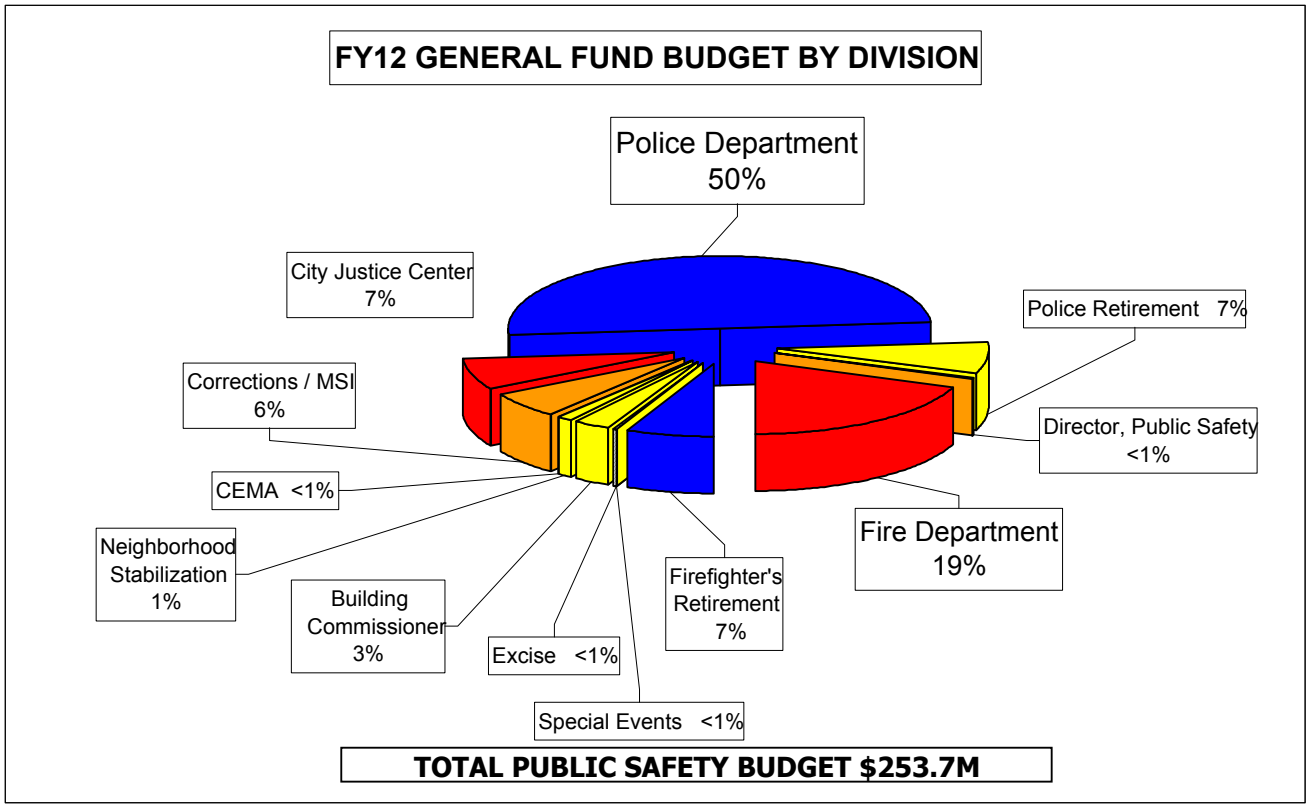

Director of Public Safety
Fire Department
Fire Prevention
Administration
Fire Suppression
Fire Training
Emergency Medical Services (EMS)
EMS Billing
Fire Retirement System
Corrections/ MSI
Probation, Parole, and Alternative Sentencing
Administration
Inmate Housing
City Justice Center
Inmate Housing
Intake Services
5th Floor
Board of Police Commissioners
Police Department
Board of Police Commissioners
Investigation & Support
Chief of Police
Auxiliary Services
Community Policing
Professional Standards
Building Commissioner
Administrative Services
Plan Exam
Code Enforcement
Permit Section
Zoning
Trades
Courts
Lead Remediation
Housing Conservation
Building Demolition and Board-up
Fire Unit
Neighborhood Stabilization
Neighborhood Stabilization
Citizen Service Bureau
City Emergency Management
Excise Commissioner
Office of Special Events
Police Retirement System

PUBLIC SAFETY

BUDGET BY DIVISION	ACTUAL FY10	BUDGET FY11	BUDGET FY12
610 Director of Public Safety	$657,638	$645,836	$645,632
611 Fire	55,034,627	49,767,301	48,783,726
612 Firefighter's Retirement System	10,504,590	16,386,898	16,950,473
614 Office of Special Events	164,558	163,958	164,745
616 Excise Commissioner	391,989	406,717	404,840
620 Building Commissioner	7,438,982	7,118,865	7,075,429
622 Neighborhood Stabilization	2,400,611	2,455,185	2,471,265
625 City Emergency Mgmt Agency	409,437	275,633	274,086
632 Corrections/ MSI	16,164,187	15,256,476	14,869,527
633 City Justice Center	17,944,359	17,417,718	17,943,376
650 Police	122,975,422	129,432,562	126,631,000
651 Police Retirement System	11,786,840	15,418,329	17,494,034
General Fund	$245,873,240	$254,745,478	$253,708,133
Local Use Tax Fund	$10,719,530	$6,855,383	$6,669,190
Grant and Other Funds	$40,361,067	$36,769,412	$39,230,967
TOTAL DEPARTMENT ALL FUNDS	**$296,953,837**	**$298,370,273**	**$299,608,290**

PERSONNEL BY DIVISION	ACTUAL FY10	BUDGET FY11	BUDGET FY12
610 Director of Public Safety	8.7	8.0	8.0
611 Fire	830.0	829.0	784.0
612 Firefighter's Retirement System	0.0	0.0	0.0
614 Office of Special Events	0.0	2.0	2.0
616 Excise Commissioner	6.0	6.0	6.0
620 Building Commissioner	121.0	118.0	110.0
622 Neighborhood Stabilization	41.5	41.8	41.8
625 City Emergency Mgmt Agency	4.0	4.0	4.0
632 Corrections/ MSI	227.0	207.0	201.0
633 City Justice Center	252.0	244.0	249.0
650 Police (Commissioned)	1,441.1	1,345.7	1,345.7
650 Police (Civilian)	541.0	540.0	540.0
651 Police Retirement System	0.0	0.0	0.0
General Fund	3,472.2	3,345.5	3,291.5
Local Use Tax Fund	40.0	36.0	34.0
Grant and Other Funds - Commissioned	52.1	50.3	50.3
Grant and Other Funds - All Other	71.8	60.3	89.3
TOTAL DEPARTMENT ALL FUNDS	**3,636.1**	**3,492.0**	**3,465.0**

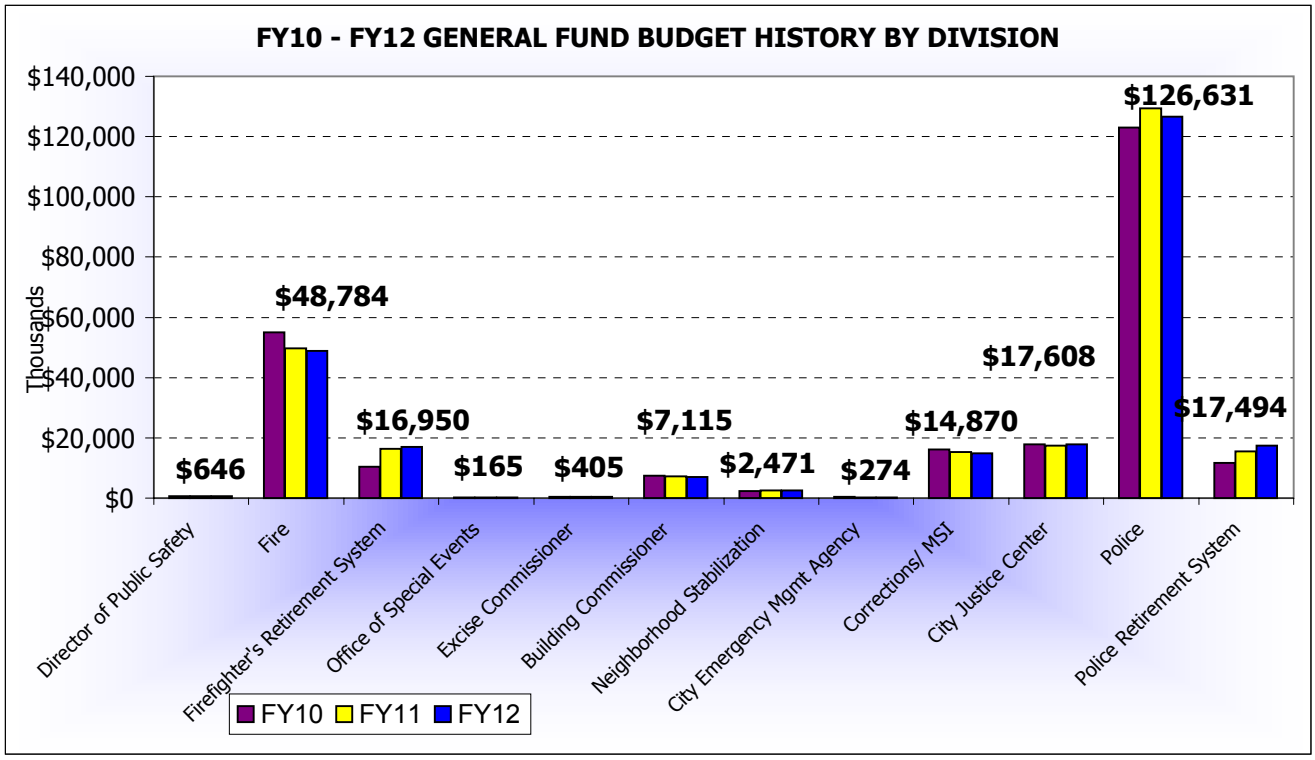
PUBLIC SAFETY

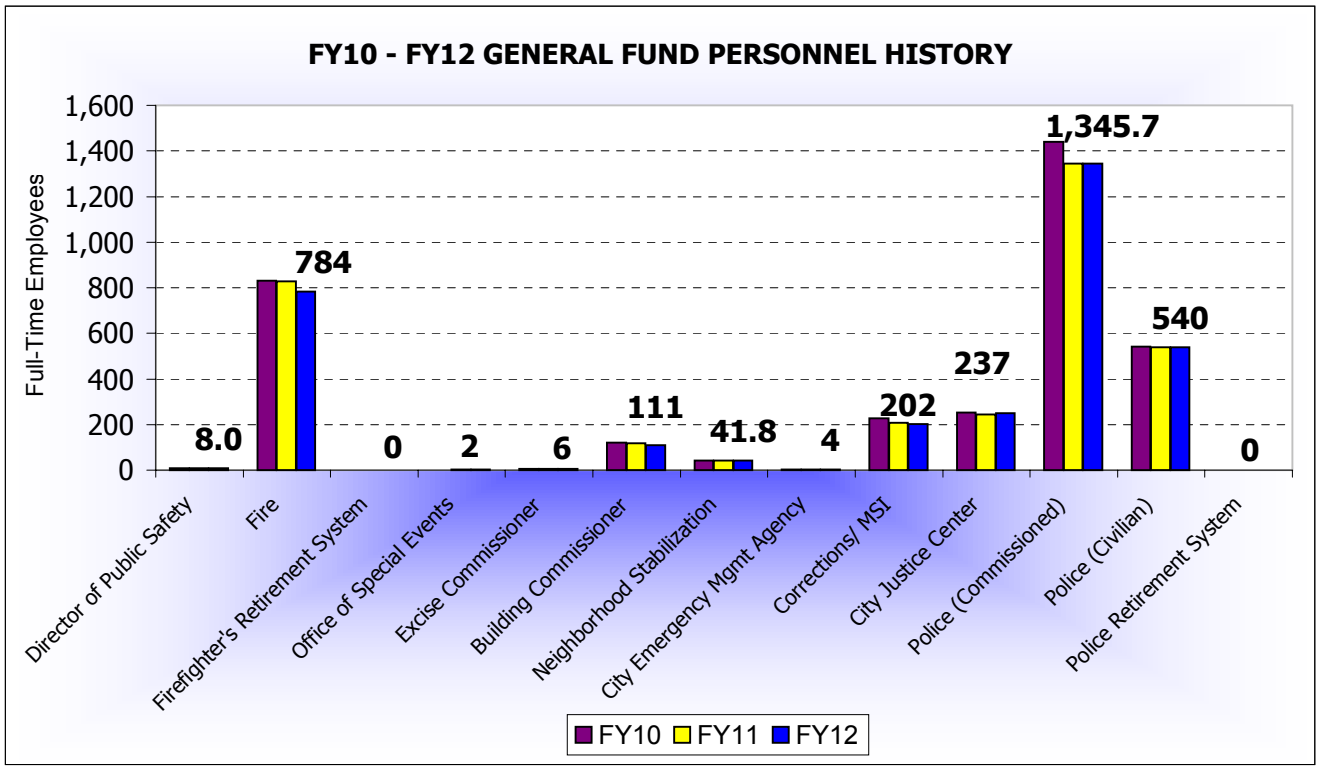


DIVISION HIGHLIGHTS

- $1.6M in proceeds from 1st year of 2 year $3.2M SAFER Grant to fund 29 firefighter positions
- $3.0M of cost reductions in Police to offset $2.5M increase in pension costs
- Citizen Service Bureau (CSB) to upgrade web-server version of CityWorks, enabling departments to access service requests online, while in the field
- City Emergency Management Agency (CEMA) to establish business operations center to improve operations and media access during emergencies
- Building Division to equip Building Inspectors with I-Pads, enabling remote access of service requests and on-site customer payments
- $3.8M from proposed change in Fire Pension valuation method used to offset increase in City contributions

PUBLIC SAFETY





Division: 610 Director of Public Safety
Program: Ø
Department: Public Safety

Division Budget 610

MISSION & SERVICES

The Director of Public Safety oversees the operation of the public safety divisions including the Building Division, Division of Corrections, Excise Division, Fire Department, City Emergency Management Agency, and Neighborhood Stabilization Division.

PROGRAM NOTES

In FY12, the Director of Public Safety in cooperation with the Board of Aldermen will oversee the dispersal of approximately $1.0M in crime prevention program proceeds from the 1/2 cent Public Public Safety Sales Tax and approximately $250k of Juvenile Accountability Block Grant funds.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$638,836	$626,136	$629,232
Materials and Supplies	6,780	7,000	5,600
Equipment, Lease, and Assets	6,587	3,000	2,200
Contractual and Other Services	5,435	9,700	8,600
Debt Service and Special Charges	0	0	0
General Fund	$657,638	$645,836	$645,632
Grant and Other Funds	$292,694	$1,471,000	$1,255,000
All Funds	**$950,332**	**$2,116,836**	**$1,900,632**

FULL TIME POSITIONS

General Fund	8.7	8.0	8.0
Other Funds	0.3	0.0	0.0
All Funds	9.0	8.0	8.0

Division: 611 Fire
Program: Ø
Department: Public Safety

Division Budget 611

MISSION & SERVICES

The St. Louis Fire Department is committed to the preservation of life, property, and the environment by effectively and efficiently meeting the emerging public safety and welfare needs of our diverse community. STLFD accomplishes our goals by maintaining the highest standards of professional service through continued training, education, and living up to our motto of being "Justifiably Proud."

Services of the St. Louis Fire Department are administered through its six programs: Administration, Fire Prevention, Fire Suppression, Fire Training, Emergency Medical Services (EMS) and EMS Billing. These programs provide a wide array of services to the citizens of St. Louis.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$53,066,382	$47,603,237	$46,465,638
Materials and Supplies	1,006,760	1,218,955	1,150,955
Equipment, Lease, and Assets	44,672	54,172	54,172
Contractual and Other Services	916,813	890,937	1,112,961
Debt Service and Special Charges	0	0	0
General Fund	$55,034,627	$49,767,301	$48,783,726
Grant and Other Funds	$186,116	$0	$1,589,004
Riverfront Gaming Fund	$16,017	$25,000	$25,000
Public Safety Sales Tax	$680,000	$330,000	$750,000
All Funds	**$55,916,760**	**$50,122,301**	**$51,147,730**
FULL TIME POSITIONS			
General Fund	830.0	829.0	784.0
Other Funds	0.0	0.0	29.0
All Funds	830.0	829.0	813.0

Division: 611 Fire
Program: 01 Fire Prevention
Department: Public Safety

Program Budget 611-01

MISSION & SERVICES

Fire Prevention has four major divisions: code enforcement, fire investigation, firefighter safety and health, and public education.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Suspicious Fire Investigations	361	230	200
Cost per Investigation	$2,810	$3,200	$3,023
Fires with Cause / Origin Determined	72%	75%	75%
Fires Determined Non-Accidental	65%	64%	65%
Citizens Reached: Public Education	290,347	300,000	100,000

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$1,264,171	$1,209,444	$1,199,109
Materials and Supplies	6,690	8,100	8,100
Equipment, Lease, and Assets	415	500	500
Contractual and Other Services	19,159	18,342	18,342
Debt Service and Special Charges	0	0	0
General Fund	$1,290,435	$1,236,386	$1,226,051
Grant and Other Funds	$184,056	$0	$0
All Funds	**$1,474,491**	**$1,236,386**	**$1,226,051**

FULL TIME POSITIONS

General Fund	17.0	17.0	17.0
Other Funds	0.0	0.0	0.0
All Funds	17.0	17.0	17.0

Division: 611 Fire
Program: 02 Fire Suppression
Department: Public Safety

Program Budget 611-02

MISSION & SERVICES

Fire Suppression maintains fire companies, a marine unit, and heavy duty rescue squads to meet the City's fire suppression needs. Fire Suppression also responds to rescue situations and incidents involving the containment of hazardous materials.

PROGRAM NOTES

In FY12, FEMA SAFER Grant funding will support 29 firefighter positions, in the first year of a two-year federal funding commitment. The proposed FY12 budget assumes attrition attrition of firefighters, currently at approximately one per two-weeks, will continue with uniforms settling at 586 by end of fiscal year.

PERFORMANCE MEASURES		Actual CY08	Actual CY09	Actual CY10
Response Calls:	Fires	15,914	14,105	14,386
	Medical	34,939	35,251	35,392
	HazMat	1,705	1,608	1,881
	False	2,153	1,834	1,931
	Other	25,845	24,868	25,019
	Total	80,556	77,666	78,609

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$40,121,992	$35,400,309	$34,367,223
Materials and Supplies	460,343	557,369	517,369
Equipment, Lease, and Assets	623	750	750
Contractual and Other Services	595,235	577,877	730,910
Debt Service and Special Charges	0	0	0
General Fund	$41,178,193	$36,536,305	$35,616,252
Riverfront Gaming Fund	$16,017	$25,000	$25,000
Grant and Other Funds	$2,060	$0	$1,589,004
All Funds	**$41,194,210**	**$36,561,305**	**$35,641,252**

FULL TIME POSITIONS			
General Fund	624.0	623.0	577.0
Other Funds	0.0	0.0	29.0
All Funds	624.0	623.0	606.0

Division: 611 Fire
Program: 03 Administration
Department: Public Safety

Program Budget 611-03

MISSION & SERVICES

The Administration program provides management and support for payroll services, financial and budgeting services, and information management services for the fire prevention, fire suppression, emergency medical service, and EMS billing programs.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$561,030	$637,759	$688,778
Materials and Supplies	5,203	6,300	6,300
Equipment, Lease, and Assets	11,421	13,751	13,751
Contractual and Other Services	14,009	13,828	14,828
Debt Service and Special Charges	0	0	0
General Fund	$591,663	$671,638	$723,657
Grant and Other Funds	$0	$0	$0
All Funds	**$591,663**	**$671,638**	**$723,657**

FULL TIME POSITIONS			
General Fund	9.0	10.0	12.0
Other Funds	0.0	0.0	0.0
All Funds	9.0	10.0	12.0

Division: 611 Fire
Program: 04 Fire Training
Department: Public Safety

Program Budget 611-04

MISSION & SERVICES

Provide training for Department personnel; specify, purchase, store and distribute protective equipment and uniforms; provide health and safety information, smoke detectors and CO detectors to the public.

PROGRAM NOTES

In FY12, Fire Training will consist mainly of refresher and specialized training as recruits are now required to possess a minimum level of fire suppression education for employment consideration.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
First Responder Training Hours	910	3,000	3,200
EMT Training Hours	1,680	1,920	2,400
Smoke Detectors Provided & Installed	4,088	5,000	5,000

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$577,095	$553,684	$549,607
Materials and Supplies	14,041	17,000	17,000
Equipment, Lease, and Assets	8,182	9,851	9,851
Contractual and Other Services	39,553	39,240	39,240
Debt Service and Special Charges	0	0	0
General Fund	$638,871	$619,775	$615,698
Grant and Other Funds	$0	$0	$0
All Funds	**$638,871**	**$619,775**	**$615,698**

FULL TIME POSITIONS			
General Fund	7.0	7.0	7.0
Other Funds	0.0	0.0	0.0
All Funds	7.0	7.0	7.0

Division: 611 Fire

Program: 05 Emergency Medical Services
Department: Public Safety

Program Budget 611-05

MISSION & SERVICES

Emergency Medical Services dispatches medical services for the City of St. Louis. Provides pre-hospital emergency medical services to the City.

PROGRAM NOTES

In FY11, EMS received and placed into service new medical equipment and computers. In FY12, EMS plans to supply durable and disposable equipment to pumpers and update and replace software. EMS will also implement an advanced automated medication management system.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Calls for Service	58,776	62,563	62,500
Transports	44,396	42,500	44,500
Total Billable trips	43,432	46,128	46,150
Response Time = $\leq$ 10 minutes	45%	45%	45%

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$10,062,417	$9,335,439	$9,191,061
Materials and Supplies	515,280	623,886	595,886
Equipment, Lease, and Assets	22,397	27,352	27,352
Contractual and Other Services	115,261	111,850	188,641
Debt Service and Special Charges	0	0	0
General Fund	$10,715,355	$10,098,527	$10,002,940
Grant and Other Funds	$0	$0	$0
All Funds	**$10,715,355**	**$10,098,527**	**$10,002,940**

FULL TIME POSITIONS

General Fund	163.0	162.0	161.0
Other Funds	0.0	0.0	0.0
All Funds	163.0	162.0	161.0

Division: 611 Fire
Program: 06 EMS Billing
Department: Public Safety

Program Budget 611-06

MISSION & SERVICES

Emergency Medical Services (EMS) Billing collects revenue for the emergency medical transport services provided by the Fire Department.

PROGRAM NOTES

In FY12 EMS Billing plans to continue to strive to bill patients and insurance within 1 week of the actual transport.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Amount Billed	$23,206,648	$26,028,328	$27,000,000
Amount Receivable	$17,867,615	$21,021,688	$21,800,000
Amount Received	$7,621,032	$7,841,314	$8,127,880
Billing Cost (Operating $ / Billable Trips)	$13.78	$13.48	$15.01
Revenue Received vs. Receivable	43%	42%	42%

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$479,677	$466,602	$469,860
Materials and Supplies	5,203	6,300	6,300
Equipment, Lease, and Assets	1,634	1,968	1,968
Contractual and Other Services	133,596	129,800	121,000
Debt Service and Special Charges	0	0	0
General Fund	$620,110	$604,670	$599,128
Grant and Other Funds	$0	$0	$0
All Funds	**$620,110**	**$604,670**	**$599,128**

FULL TIME POSITIONS			
General Fund	10.0	10.0	10.0
Other Funds	0.0	0.0	0.0
All Funds	10.0	10.0	10.0

Division: 612 Firefighter's Retirement System
Program: Ø
Department: Public Safety

Division Budget 612

MISSION & SERVICES

The Firefighter's Retirement System (FRS) is one of the three pension systems funded by the City of St. Louis. The Firefighter's Retirement System is governed by a Board of Trustees, comprised of 3 elected firefighters, 1 elected retired firefighter, the Chief of the Fire Department, the Comptroller or designee, and 2 individuals appointed by the Mayor.

Proposed legislation, currently before the state legislature, would allow for the Firefighter's Retirement System (FRS) to switch methodologies in valuing its current retirement system. The method, known as Entry Age Normal (EAN), would reduce the FY12 overall contribution to FRS by $5.8M, of which $5.2M is paid by the General Fund. Of this $5.2M amount, $3.8M has been utilized in the FY12 budget to keep overall costs of the Fire Department from increasing while the remaining $1.4M will remian appropriated if needed as payment to the FRS. It is important to note however, that although the EAN method is a more common method for pension valuations, this proposed switch in valuation method does not produce actual cost savings as the City's contributions will increase in future years.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$10,504,590	$16,069,091	$16,634,029
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	317,807	316,444
General Fund	$10,504,590	$16,386,898	$16,950,473
Grant and Other Funds	$0	$0	$0
Public Safety Pension Trust	$5,500,652	$5,500,000	$5,500,000
All Funds	**$16,005,242**	**$21,886,898**	**$22,450,473**

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

Division: 614 Office of Special Events
Program: Ø
Department: Public Safety

Division Budget 614

MISSION & SERVICES

The mission of the Office of Special events is to attract more visitors to downtown and all City neighborhoods by enhancing existing events and helping to create new events, serve as the central calendar for all event listings in the City, provide guidance and assistance in coordinating the permitting for all special events held in the City, and maintain accurate and complete communication with all City agencies.

The Office of Special Events is responsible for the permitting and scheduling the use of the City Hall Rotunda and Soldier's Memorial for public and private events and represents the City on various local organizing committees.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$162,016	$163,558	$164,345
Materials and Supplies	2,502	200	200
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	40	200	200
Debt Service and Special Charges	0	0	0
General Fund	$164,558	$163,958	$164,745
Grant and Other Funds	$0	$0	$0
All Funds	**$164,558**	**$163,958**	**$164,745**

FULL TIME POSITIONS

General Fund	2.0	2.0	2.0
Other Funds	0.0	0.0	0.0
All Funds	2.0	2.0	2.0

Division: 616 Excise Commissioner
Program: Ø
Department: Public Safety

Division Budget 616

MISSION & SERVICES

The Excise Division is charged by City Charter with the regulation and control of liquor within the City of St. Louis. The Division is responsible for determining licensing in accordance with the City Liquor code, authorizing issuance of all liquor and non-intoxicating beer licenses, enforcement of City Liquor Laws and Ordinances and initiation of civil action to suspend, cancel or revoke licenses when violations to statutes occur.

PROGRAM NOTES

In FY12, Excise will continue work towards converting paper files to electronic format to improve office efficiency.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Licenses (applied for, granted/renewed)	2,097	2,338	2,338
Enforcement Actions	975	932	932
Complaints re: Licensed Establishments	42	55	49

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$376,193	$387,187	$385,210
Materials and Supplies	3,693	6,700	6,300
Equipment, Lease, and Assets	3,446	3,447	3,447
Contractual and Other Services	8,657	9,383	9,883
Debt Service and Special Charges	0	0	0
General Fund	$391,989	$406,717	$404,840
Grant and Other Funds	$0	$0	$0
All Funds	**$391,989**	**$406,717**	**$404,840**

FULL TIME POSITIONS			
General Fund	6.0	6.0	6.0
Other Funds	0.0	0.0	0.0
All Funds	6.0	6.0	6.0

Division: 620 Building Commissioner
Program: Ø
Department: Public Safety

Division Budget 620

MISSION & SERVICES

The Building Division is responsible for ensuring that residents and businesses comply with the City building code. The Building Division issues building permits, conducts building inspections, demolishes vacant buildings, and enforces zoning ordinances. The division also operates the Housing Conservation Program designed to preserve the City's housing stock.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$7,027,933	$6,744,925	$6,709,944
Materials and Supplies	82,203	86,200	84,745
Equipment, Lease, and Assets	18,891	30,000	30,000
Contractual and Other Services	309,955	257,740	250,740
Debt Service and Special Charges	0	0	0
General Fund	$7,438,982	$7,118,865	$7,075,429
Local Use Tax Fund	$4,518,530	$2,827,943	$3,169,190
Grant and Other Funds	$7,263,333	$4,420,587	$3,554,388
All Funds	**$19,220,845**	**$14,367,395**	**$13,799,007**

FULL TIME POSITIONS

General Fund	121.0	118.0	110.0
Local Use Tax Fund	40.0	36.0	34.0
Other Funds	70.0	60.0	51.0
All Funds	231.0	214.0	195.0

Division: 620 Building Commissioner
Program: 01 Administrative Services
Department: Public Safety

Program Budget 620-01

MISSION & SERVICES

Administrative Services' primary mission is to ensure that citizens receive service in a customer friendly and respectful manner. The program coordinates and monitors budgets, expenditures, and all financial transactions along with managing payroll and personnel matters.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$495,436	$505,568	$508,643
Materials and Supplies	13,757	8,100	8,100
Equipment, Lease, and Assets	1,259	2,000	2,000
Contractual and Other Services	8,453	7,500	6,500
Debt Service and Special Charges	0	0	0
General Fund	$518,905	$523,168	$525,243
Grant and Other Funds	$0	$0	$0
All Funds	**$518,905**	**$523,168**	**$525,243**
FULL TIME POSITIONS			
General Fund	8.0	8.0	8.0
Other Funds	0.0	0.0	0.0
All Funds	8.0	8.0	8.0

Division: 620 Building Commissioner
Program: 02 Code Enforcement
Department: Public Safety

Program Budget 620-02

MISSION & SERVICES

Code Enforcement's purpose is to protect public safety via a comprehensive inspection program of new construction, rehab of existing structures, and safe occupancy of residential and commercial structures.

PROGRAM NOTES

In FY12, Code Enforcement will provide I-Pads to Building Inspectors for use in the field. The addition of these units will allow the public to make payments on-site and more effciiently contact inspectors and set appointments. Automatic data entry functions of the I-Pads will reduce the demand for clerical staff.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Inspections: Construction	72,003	70,000	72,000
Occupancy	44,727	45,000	45,000
Service Request	49,520	48,000	48,000
Work Hours per Inspection	0.56	0.50	0.53
Avg. No. Days from Request to Inspection	3	3	3

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$2,662,121	$2,497,388	$2,483,747
Materials and Supplies	24,353	28,500	28,045
Equipment, Lease, and Assets	7,070	11,227	11,227
Contractual and Other Services	204,837	164,470	163,470
Debt Service and Special Charges	0	0	0
General Fund	$2,898,381	$2,701,585	$2,686,489
Grant and Other Funds	$707,974	$811,401	$1,072,373
All Funds	**$3,606,355**	**$3,512,986**	**$3,758,862**

FULL TIME POSITIONS			
General Fund	48.0	46.0	43.0
Other Funds	20.0	7.0	11.3
All Funds	68.0	53.0	54.3

Division: 620 Building Commissioner
Program: 03 Zoning
Department: Public Safety

Program Budget 620-03

MISSION & SERVICES

The Zoning program's purpose is to protect public safety via the review of all building and occupancy permit applications for compliance with existing land-use ordinances and responding to Zoning change requests. To this end, the program processes Conditional Use hearings as well as Board of Adjustment hearings.

PROGRAM NOTES

In FY12, Zoning will focus efforts on reviewing all Zoning routed applications in less than 5 business days.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Board of Adjustment Hearings	322	280	300
Conditional-Use hearings	479	475	450

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$444,879	$371,994	$343,339
Materials and Supplies	4,358	3,100	3,100
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	5,027	4,460	3,460
Debt Service and Special Charges	0	0	0
General Fund	$454,264	$379,554	$349,899
Grant and Other Funds	$0	$0	$0
All Funds	**$454,264**	**$379,554**	**$349,899**

FULL TIME POSITIONS			
General Fund	8.0	7.0	6.0
Other Funds	0.0	0.0	0.0
All Funds	8.0	7.0	6.0

Division: 620 Building Commissioner
Program: 04 Courts
Department: Public Safety

Program Budget 620-04

MISSION & SERVICES

The Courts' purpose is to provide effective prosecution of building code violations for noncompliant landlords and owner occupants. The program files cases in housing court, processes administrative fee letters, provides administrative hearing officer capability for administrative fee appeals.

PROGRAM NOTES

In FY12, Courts will work to reduce to the number of business days required to docket cases to 5 or less.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Admin. Fee Letters processed	13,011	13,000	13,000
Avg. No. Days to Court Docket	9	7	8
Administrative Fee Revenue	$274,000	$220,000	$275,000

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$186,706	$150,803	$151,802
Materials and Supplies	2,222	2,600	2,600
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	5,635	5,000	4,000
Debt Service and Special Charges	0	0	0
General Fund	$194,563	$158,403	$158,402
Grant and Other Funds	$0	$0	$0
All Funds	**$194,563**	**$158,403**	**$158,402**

FULL TIME POSITIONS			
General Fund	4.0	3.0	3.0
Other Funds	0.0	0.0	0.0
All Funds	4.0	3.0	3.0

Division: 620 Building Commissioner
Program: 05 Housing Conservation
Department: Public Safety

Program Budget 620-05

MISSION & SERVICES

The Housing Conservation's purpose is to protect public safety via comprehensive inspection program to preserve the quality of the City's housing stock and protect its neighborhoods from deterioration while providing significant, proactive lead prevention services.

PROGRAM NOTES

Due to reduced staff, in FY12, Housing Conservation will change the target for response time for inspections from 3 business days to 5-7 business days.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Work Hours per Inspection	0.56	0.50	0.52
Certificate of Inspection Revenue	$1,382,000	$1,500,000	$1,500,000
Buildings Brought into HCD Compliance	23,030	24,000	25,000

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$2,166,672	$2,032,615	$1,975,213
Materials and Supplies	17,604	27,500	92,500
Equipment, Lease, and Assets	0	0	101,477
Contractual and Other Services	76,379	101,477	0
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	$2,260,655	$2,161,592	$2,169,190
Grant and Other Funds	$0	$0	$0
All Funds	**$2,260,655**	**$2,161,592**	**$2,169,190**

FULL TIME POSITIONS			
Local Use Tax Fund	40.0	36.0	34.0
Other Funds	0.0	0.0	0.0
All Funds	40.0	36.0	34.0

Division: 620 Building Commissioner
Program: 06 Fire Safety
Department: Public Safety

Program Budget 620-06

MISSION & SERVICES

Fire Safety's purpose is to protect public safety via enforcement of selected provisions of the Fire Prevention Code.

Fire Safety is responsible for conducting out Complaint Inspections, Annual Fire Safety Inspections and Night Life Inspections.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Fire Safety Inspections	8,200	8,500	8,500
Safety Complaint Inspections	71	60	60
Complaints Responded to $\leq$ 3 Days	98%	100%	100%
Work Hours Per Inspection	1.7	1.5	1.7

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$385,419	$382,387	$386,496
Materials and Supplies	8,716	10,200	9,200
Equipment, Lease, and Assets	3,358	5,333	5,333
Contractual and Other Services	1,014	900	900
Debt Service and Special Charges	0	0	0
General Fund	$398,507	$398,820	$401,929
Grant and Other Funds	$0	$0	$0
All Funds	**$398,507**	**$398,820**	**$401,929**

FULL TIME POSITIONS

General Fund	7.0	6.0	6.0
Other Funds	0.0	0.0	0.0
All Funds	7.0	6.0	6.0

Division: Building Division
Program: 07 Plan Exam
Department: Public Safety

Program Budget 620-07

MISSION & SERVICES

Plan Exam's purpose is to protect public safety via comprehensive plan reviews to ensure code compliance.

Plan Exams is responsible for conducting Plan Reviews, Preliminary Project Reviews, Structural Safety Inspections and processing appeals through the Board of Building Appeals.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Plan Reviews	4,913	6,000	5,500
Building Appeals Processed	132	140	140
Preliminary Project Reviews	550	600	550

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$499,542	$515,874	$518,285
Materials and Supplies	5,469	6,400	6,400
Equipment, Lease, and Assets	630	1,000	1,000
Contractual and Other Services	13,874	12,310	11,310
Debt Service and Special Charges	0	0	0
General Fund	$519,515	$535,584	$536,995
Grant and Other Funds	$0	$0	$0
All Funds	**$519,515**	**$535,584**	**$536,995**

FULL TIME POSITIONS

General Fund	6.0	6.0	6.0
Other Funds	0.0	0.0	0.0
All Funds	6.0	6.0	6.0

Division: Building Division
Program: 08 Permits
Department: Public Safety

Program Budget 620-08

MISSION & SERVICES

Also known as the One-Stop-Shop, the purpose of the Permits program is to increase customer satisfaction in the permit process, providing a climate conducive to development. This program has an ongoing goal of issuing $\geq$ 85% of permits on a one day, over-the-counter (OTC) basis.

PROGRAM NOTES

In FY12, Permits will reduce its staff by one full-time position due to budgetary constraints. Increased availability of online permit applications is reducing the demand for clerical staff.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Permits Issued	4,826	6,000	5,500
% of Permits Issued in 1 Day, OTC	78%	85%	85%

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$483,509	$439,145	$391,300
Materials and Supplies	9,400	11,000	11,000
Equipment, Lease, and Assets	3,602	5,720	5,720
Contractual and Other Services	10,707	9,500	8,500
Debt Service and Special Charges	0	0	0
General Fund	$507,218	$465,365	$416,520
Grant and Other Funds	$0	$0	$0
All Funds	**$507,218**	**$465,365**	**$416,520**

FULL TIME POSITIONS			
General Fund	10.0	9.0	8.0
Other Funds	0.0	0.0	0.0
All Funds	10.0	9.0	8.0

Division: Building Division
Program: 09 Trades
Department: Public Safety

Program Budget 620-09

MISSION & SERVICES

Trades will protect public safety via a comprehensive inspection/ licensing program for ensuring compliance with mechanical, plumbing, and electrical ordinances.

PROGRAM NOTES

In FY12, additional permitting functions will be moved online.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Inspections: Mechanical	17,560	20,000	22,000
Electrical	15,222	18,000	17,500
Plumbing	8,204	10,000	10,000
Work Hours per Inspection	1.5	1.0	1.0
Total Trade Inspection Revenue	$2,006,522	$2,181,000	$2,200,000

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$1,870,321	$1,881,766	$1,926,332
Materials and Supplies	13,928	16,300	16,300
Equipment, Lease, and Assets	2,972	4,720	4,720
Contractual and Other Services	60,408	53,600	52,600
Debt Service and Special Charges	0	0	0
General Fund	$1,947,629	$1,956,386	$1,999,952
Grant and Other Funds	$0	$0	$0
All Funds	**$1,947,629**	**$1,956,386**	**$1,999,952**

FULL TIME POSITIONS			
General Fund	30.0	33.0	30.0
Other Funds	0.0	0.0	0.0
All Funds	30.0	33.0	30.0

Division: Building Division
Program: 10 Demolition & Board-up
Department: Public Safety

Program Budget 620-10

MISSION & SERVICES

The purpose of the Demolition & Board-up program is to enhance public safety and neighborhood stabilization by demolishing or boarding up the entrances to unsound, unsightly, abandoned buildings. The program provides Demolition and Structural Condemnation Inspections, "on call" emergency demolition and board-up service, and manages the licensing and bidding processes for demolition contractors in the City.

PROGRAM NOTES

In FY12, there is a further reduction of approximately $200,000 in Demolition and Board-up's appropriation to address declining fund balances. Only "emergency" demolitions will be approved until revenues improve.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Derelict Buildings Demolished	72	Emergencies Only	Emergencies Only
Derelict Building Board-Ups	1,580	2,000	2,000
Avg. No. Days: Permit to Demo Completion	23	< 30	< 30

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$1,652,489	$1,738,755	$1,492,056
Materials and Supplies	106,613	53,000	53,000
Equipment, Lease, and Assets	3,538	30,000	5,000
Contractual and Other Services	111,788	256,900	0
Debt Service and Special Charges	0	0	0
Building Demolition Fund	$1,874,428	$2,078,655	$1,550,056
Local Use Tax Fund	$2,257,875	$666,351	$1,000,000
Grant and Other Funds	$1,252,441	$0	$0
All Funds	**$5,384,744**	**$2,745,006**	**$2,550,056**
FULL TIME POSITIONS			
General Fund	0.0	0.0	0.0
Other Funds	30.0	28.0	23.0
All Funds	30.0	28.0	23.0

Division: Building Division
Program: 11 Lead Abatement
Department: Public Safety

Program Budget 620-11

MISSION & SERVICES

Lead Abatement's purpose is to provide the City with significant, pro-active lead prevention services via remediation and inspection programs.

PROGRAM NOTES

In FY12, the Building Division will pursue the adoption of lead inspection requirements on all three bedroom units. Revenue from the inspections will provide supplementary funding to one of the City's most successful programs as grant funding decreases. Lead Abatement consistently exceeds HUD Grant Benchmarks, but as can be seen below, recent reductions in those funds are having a clear impact on the number of contaminated housing units that can be remediated.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Housing Units Remediated	632	252	89
Housing Units Designated Lead Safe	1,512	1,600	1,600

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$1,513,180	$1,296,992	$909,474
Materials and Supplies	12,655	18,139	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	1,902,655	215,400	22,485
Debt Service and Special Charges	0	0	0
Grant and Other Funds	$3,428,490	$1,530,531	$931,959
General Fund	$0	$0	$0
All Funds	**$3,428,490**	**$1,530,531**	**$931,959**

FULL TIME POSITIONS			
General Fund	0.0	0.0	0.0
Other Funds	20.0	25.0	16.7
All Funds	20.0	25.0	16.7

Division: 622 Neighborhood Stabilization
Program: Ø
Department: Public Safety

Division Budget 622

MISSION & SERVICES

The purpose of Neighborhood Stabilization is to work with citizens and government to improve and sustain a quality environment in City neighborhoods through problem solving, addressing public safety needs and delivery of City services.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$2,282,276	$2,335,003	$2,344,475
Materials and Supplies	4,433	5,100	5,100
Equipment, Lease, and Assets	6,756	14,162	10,310
Contractual and Other Services	107,146	100,920	111,380
Debt Service and Special Charges	0	0	0
General Fund	$2,400,611	$2,455,185	$2,471,265
Grant and Other Funds	$977,624	$11,339	$127,251
All Funds	**$3,378,235**	**$2,466,524**	**$2,598,516**

FULL TIME POSITIONS

General Fund	41.5	41.8	41.8
Other Funds	0.5	0.3	2.3
All Funds	42.0	42.0	44.0

Division: 622 Neighborhood Stabilization

Program: 01 Neighborhood Stabilization Team

Department: Public Safety

Program Budget 622-01

MISSION & SERVICES

The purpose of Neighborhood Stabilization Team (NST) is to work with citizens and government to improve and sustain a quality environment in City neighborhoods through problem solving, addressing public safety needs and delivery of City services.

PROGRAM NOTES

In FY11, the NST reorganized Neighborhood Stabilization Officer training into a two-week curriculum. In FY12, NST plans to complete the photographing and documenting of all vacant properties to allow for better tracking.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Community Problems Identified	24,176	22,100	23,000
Community Issues Resolved	20,204	22,000	21,000

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$1,815,871	$1,837,688	$1,786,537
Materials and Supplies	2,608	3,000	3,000
Equipment, Lease, and Assets	5,252	11,010	6,655
Contractual and Other Services	97,312	91,020	102,080
Debt Service and Special Charges	0	0	0
General Fund	$1,921,043	$1,942,718	$1,898,272
Grant and Other Funds	$977,624	$11,339	$127,251
All Funds	**$2,898,667**	**$1,954,057**	**$2,025,523**

FULL TIME POSITIONS			
General Fund	30.5	29.8	29.8
Other Funds	0.5	0.3	2.3
All Funds	31.0	30.0	32.0

Division: 622 Neighborhood Stabilization
Program: 02 Citizen Service Bureau
Department: Public Safety

Program Budget 622-02

MISSION & SERVICES

Citizens Service Bureau's (CSB) purpose is to effectively and efficiently register and route city service requests, answer citizen requests for information, and provide City departments with statistics as needed. The CSB is staffed with eight Customer Service Representatives.

PROGRAM NOTES

In FY12, CSB will upgrade the web-server version of CityWorks, enabling departments to access their service requests through a secure web login.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Total Responses	122,455	121,000	120,000
Cost per Response	$2.61	$2.50	$2.50
Customer Service Representatives:			
Audits - Accuracy of Information Score	98.6%	98.0%	99.0%

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$466,405	$497,315	$557,938
Materials and Supplies	1,825	2,100	2,100
Equipment, Lease, and Assets	1,504	3,152	3,655
Contractual and Other Services	9,834	9,900	9,300
Debt Service and Special Charges	0	0	0
General Fund	$479,568	$512,467	$572,993
Grant and Other Funds	$0	$0	$0
All Funds	**$479,568**	**$512,467**	**$572,993**

FULL TIME POSITIONS			
General Fund	11.0	12.0	12.0
Other Funds	0.0	0.0	0.0
All Funds	11.0	12.0	12.0

Division: 625 City Emergency Management Agency (CEMA)
Program: Ø
Department: Public Safety

Division Budget 625

MISSION & SERVICES

CEMA's mission is to coordinate, cooperate and communicate with all agencies that have a responsibility in the area of Emergency Management and Homeland Security for the City of St. Louis. Those responsibilities include, but are not limited to: mitigation, prevention, preparedness, response and recovery from any manmade or natural disaster affecting the City of St. Louis.

Services provided by CEMA include, but are not limited to: operation and maintenance of an outdoor warning siren system, emergency operations planning, emergency reporting of essential information to government offices, resource management, training and education.

PROGRAM NOTES

In FY12, CEMA will establish a business operation center to improve operational capabilities, communication, and media access during emergencies. Also in FY12, CEMA plans to rewrite the Emergency Operations Plan.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
FEMA / SEMA Exercises	2	6	7
Off-Site Training Exercises	9	10	10
On-Site Training Exercises	30	30	40

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$222,979	$257,233	$253,986
Materials and Supplies	5,425	10,800	10,800
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	6,717	7,600	9,300
Debt Service and Special Charges	0	0	0
General Fund	$235,121	$275,633	$274,086
Grant and Other Funds	$174,316	$250,000	$0
All Funds	**$409,437**	**$525,633**	**$274,086**
FULL TIME POSITIONS			
General Fund	4.0	4.0	4.0
Other Funds	0.0	0.0	0.0
All Funds	4.0	4.0	4.0

Division: 632 Corrections / MSI
Program: Ø
Department: Public Safety

Division Budget 632

MISSION & SERVICES

The mission of Corrections / MSI is to enhance public safety throughout the community and within the Medium Security Institution. The division enhances public safety by conducting investigations, supervising offenders, and establishing programs servings as alternatives to incarceration.

FY12 Budgeted Prisoner Population = 800

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$11,260,811	$10,442,251	$9,977,052
Materials and Supplies	173,052	190,750	175,750
Equipment, Lease, and Assets	16,136	29,000	39,000
Contractual and Other Services	4,714,188	4,594,475	4,677,725
Debt Service and Special Charges	0	0	0
General Fund	$16,164,187	$15,256,476	$14,869,527
Grant and Other Funds	$3,453	$0	$0
All Funds	**$16,167,640**	**$15,256,476**	**$14,869,527**

FULL TIME POSITIONS

General Fund	227.0	207.0	201.0
Other Funds	1.0	0.0	0.0
All Funds	228.0	207.0	201.0

Division: 632 Corrections/ MSI
Program: 01 Inmate Housing
Department: Public Safety

Program Budget 632-01

MISSION & SERVICES

The MSI inmate housing program provides facilities and staff to house and provide for the basic needs of pre-trial inmates.

PROGRAM NOTES

In FY12, Corrections will reduce its staff by 5 positions. Organizational changes for FY12 are expected to significantly reduce overtime expenditures.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Average Daily Population	803	800	800
Inmate Meal Costs	$1,237,190	$1,000,000	$1,100,000
Inmate Medical Costs	$3,326,118	$3,400,000	$3,400,000

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$9,543,989	$9,494,804	$9,004,575
Materials and Supplies	163,315	160,000	160,000
Equipment, Lease, and Assets	9,546	29,000	39,000
Contractual and Other Services	4,678,353	4,589,975	4,673,725
Debt Service and Special Charges	0	0	0
General Fund	$14,395,203	$14,273,779	$13,877,300
Grant and Other Funds	$3,453	$0	$0
All Funds	**$14,398,656**	**$14,273,779**	**$13,877,300**

FULL TIME POSITIONS

General Fund	192.0	186.0	180.0
Other Funds	1.0	0.0	0.0
All Funds	193.0	186.0	180.0

Division: 632 Corrections/ MSI

Program: 02 Probation, Parole, Alt. Sentencing

Department: Public Safety

Program Budget 632-02

MISSION & SERVICES

Probation, Parole, and Alternative Sentencing provide supervision and services to state and municipal court offenders as a sentencing alternative to incarceration.

PROGRAM NOTES

In FY11, most Probation, Parole, and Alternative Sentencing functions were moved from MSI. Those functions are now carried out by City Courts in cooperation with a private provider. In FY12, only one clerical position will remain to address continuing responsibilities related to documentation.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$732,373	$88,654	$41,978
Materials and Supplies	1,809	0	0
Equipment, Lease, and Assets	6,590	0	0
Contractual and Other Services	33,190	0	0
Debt Service and Special Charges	0	0	0
General Fund	$773,962	$88,654	$41,978
Grant and Other Funds	$0	$0	$0
All Funds	**$773,962**	**$88,654**	**$41,978**
FULL TIME POSITIONS			
General Fund	14.0	2.0	1.0
Other Funds	0.0	0.0	0.0
All Funds	14.0	2.0	1.0

Division: 632 Corrections/ MSI
Program: 03 Administration
Department: Public Safety

Program Budget 632-03

MISSION & SERVICES

Administration ensures that pre-trial detention facilities, along with parole and probation services are efficiently and professionally managed.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$984,449	$858,793	$930,499
Materials and Supplies	7,928	30,750	15,750
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	2,645	4,500	4,000
Debt Service and Special Charges	0	0	0
Total General Fund	$995,022	$894,043	$950,249
Grant and Other Funds	$0	$0	$0
All Funds	**$995,022**	**$894,043**	**$950,249**

FULL TIME POSITIONS

General Fund	21.0	19.0	20.0
Other Funds	0.0	0.0	0.0
All Funds	21.0	19.0	20.0

Division: 633 City Justice Center
Program: Ø
Department: Public Safety

Division Budget 633

MISSION & SERVICES

The City Justice Center is responsible for providing housing and basic needs for pretrial inmates along with processing individuals under jurisdiction of the SLMPD and the Division of Corrections.

FY12 Budgeted Prisoner Population = 600

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$12,790,714	$11,969,468	$12,488,398
Materials and Supplies	193,687	266,250	240,228
Equipment, Lease, and Assets	27,221	41,000	46,000
Contractual and Other Services	4,932,737	5,141,000	5,168,750
Debt Service and Special Charges	0	0	0
Total General Fund	$17,944,359	$17,417,718	$17,943,376
Grant and Other Funds	$0	$0	$0
All Funds	**$17,944,359**	**$17,417,718**	**$17,943,376**

FULL TIME POSITIONS

General Fund	252.0	244.0	249.0
Other Funds	0.0	0.0	0.0
All Funds	252.0	244.0	249.0

Division: 633 City Justice Center
Program: 01 Inmate Housing
Department: Public Safety

Program Budget 633-01

MISSION & SERVICES

The Inmate Housing program provides facilities and staff to house and provide for the basic needs of pretrial inmates.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Average Daily Population	590	600	600
Inmate Meal Costs	$673,786	$700,000	$900,000
Inmate Medical Costs	$3,743,763	$3,800,000	$3,800,000

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$5,771,415	$5,441,969	$6,092,517
Materials and Supplies	156,526	199,140	178,118
Equipment, Lease, and Assets	27,221	41,000	46,000
Contractual and Other Services	4,625,401	4,841,455	4,835,455
Debt Service and Special Charges	0	0	0
Total General Fund	$10,580,563	$10,523,564	$11,152,090
Grant and Other Funds	$0	$0	$0
All Funds	**$10,580,563**	**$10,523,564**	**$11,152,090**

FULL TIME POSITIONS

General Fund	110.0	110.0	119.0
Other Funds	0.0	0.0	0.0
All Funds	110.0	110.0	119.0

Division: 633 City Justice Center
Program: 02 Intake Services
Department: Public Safety

Program Budget 633-02

MISSION & SERVICES

Intake Services processes individuals held and released at the City Justice Center. The program is responsible for all individuals held by St. Louis Metropolitan Police Department and the Division of Corrections.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$5,551,820	$5,198,639	$4,966,211
Materials and Supplies	37,161	67,110	62,110
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	307,336	299,545	333,295
Debt Service and Special Charges	0	0	0
Total General Fund	$5,896,317	$5,565,294	$5,361,616
Grant and Other Funds	$0	$0	$0
All Funds	**$5,896,317**	**$5,565,294**	**$5,361,616**

FULL TIME POSITIONS

General Fund	111.0	111.0	107.0
Other Funds	0.0	0.0	0.0
All Funds	111.0	111.0	107.0

Division: 633 City Justice Center
Program: 03 5th Floor
Department: Public Safety

Program Budget 633-03

MISSION & SERVICES

The 5th Floor holds detainees accused of more serious crimes and those unable to conduct themselves properly in an institutional environment. The segregation of the 5th Floor lends itself well to these operations.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$1,467,479	$1,328,860	$1,429,670
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
Total General Fund	$1,467,479	$1,328,860	$1,429,670
Grant and Other Funds	$0	$0	$0
All Funds	**$1,467,479**	**$1,328,860**	**$1,429,670**

FULL TIME POSITIONS

General Fund	31.0	23.0	23.0
Other Funds	0.0	0.0	0.0
All Funds	31.0	23.0	23.0

Division: 650 Police Department
Program: Ø
Department: Public Safety

Division Budget 650

MISSION & SERVICES

The mission of the Metropolitan Police Department is to protect, serve and assist citizens when conditions arise that may affect the well-being of the individual or the community. Cooperating with others in the community, police will work to prevent and detect crime, protect life and property, and achieve a peaceful society, free from the fear of crime and disorder. Members of the Department will strive continually for excellence and maintain the peace through service, integrity, leadership and fair treatment to all.

The total FY12 budget for the Police Department, excluding grants but including pension costs is $163.7M. The largest increase in Police costs over the last several years has been pension costs which are rising another $2.5M in FY12. The Police Department has taken steps to reduce rising costs in its operating budget to offset this increase while maintaining its currently authorized uniformed force of 1,345 officers.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$106,426,078	$111,739,081	$108,881,775
Materials and Supplies	4,971,173	6,341,613	6,715,490
Equipment, Lease, and Assets	1,633,587	1,067,638	809,871
Contractual and Other Services	9,944,584	10,284,230	10,223,864
Debt Service and Special Charges	0	0	0
General Fund	$122,975,422	$129,432,562	$126,631,000
Police Communications Support Fund	$226,623	$240,500	$265,628
Public Safety Tax - Salaries	$1,878,000	$1,500,000	$1,864,000
Public Safety Tax - New Officers	$1,971,319	$1,390,000	$1,726,000
Riverfront Gaming Fund	$5,982,653	$4,500,000	$4,350,000
Local Use Tax	$6,201,000	$4,027,440	$3,500,000
Public Safety Trust Fund	$2,100,000	$2,350,000	$2,100,000
Grant and Other Funds	$7,607,590	$9,292,325	$10,624,696
All Funds	**$148,942,607**	**$152,732,827**	**$151,061,324**
FULL TIME POSITIONS			
Commissioned	1441.1	1345.7	1345.7
Commissioned - Other Funds	52.1	50.3	50.3
Civilian	541.0	540.0	540.0
Civilian - Other Funds	0.0	7.0	4.0
All Funds	2034.1	1943.0	1940.0

Division: 650 Police
Program: 01 Board of Police Commissioners
Department: Public Safety

Program Budget 650-01

MISSION & SERVICES

The City of St. Louis Police Department is governed by a Board of Police Commissioners who are appointed by the Governor of the State of Missouri. The Mayor is an ex-officio member of the board and the City appropriates the funds necessary to operate the department.

The Board of Police Commissioners is responsible for establishing the rules, regulations, discipline, and promotions of the Police Department's commissioned and civilian employees. It is also responsible for licensing and regulation of licensed watchmen in the City.

This section of the department includes the Divisions of Budget & Finance, Supply, Legal, Purchasing, and Internal Auditor.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$7,853,648	$12,683,109	$11,169,537
Materials and Supplies	963,745	1,390,299	1,438,844
Equipment, Lease, and Assets	328,309	199,560	199,260
Contractual and Other Services	1,233,166	403,424	391,783
Debt Service and Special Charges	0	0	0
General Fund	$10,378,868	$14,676,392	$13,199,424
Grant and Other Funds	$533,260	$0	$0
All Funds	**$10,912,128**	**$14,676,392**	**$13,199,424**

FULL TIME POSITIONS			
Commissioned	2.0	3.0	4.0
Civilian	34.0	33.0	32.0
All Funds	36.0	36.0	36.0

Division: 650 Police
Program: 02 Chief of Police
Department: Public Safety

Program Budget 650-02

MISSION & SERVICES

The Chief of Police is responsible for the efficient and effective operation of the Department and implementation of all policies established by the Board of Police Commissioners.

This section of the department includes the Intelligence Division, Operational Planning, Information Technology, Public Affairs and Planning & Research.

PROGRAM NOTES

In FY12, the Chief of Police will continue implementation of the Metropolitan Police Department - City of St. Louis' Strategic Plan. Split into four categories: Managing the Business, Technology, Decentralization and Career Development, the purpose of the plan is to create a sustainable structure for the department and to provide identifiable action steps that move the department toward the fulfillment of its mission.

PERFORMANCE MEASURES	Actual CY09	Actual CY10	Estimate CY11
City of St. Louis Crime Index:			
Total Reported Crimes	37,203	33,782	35,828

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$5,101,487	$5,283,568	$6,105,307
Materials and Supplies	113,404	192,544	145,157
Equipment, Lease, and Assets	1,174,917	810,975	562,472
Contractual and Other Services	3,894,804	3,900,719	3,872,193
Debt Service and Special Charges	0	0	0
General Fund	$10,284,612	$10,187,806	$10,685,129
Grant and Other Funds	$0	$0	$0
All Funds	**$10,284,612**	**$10,187,806**	**$10,685,129**
FULL TIME POSITIONS			
Commissioned	32.0	38.0	47.0
Civilian	49.0	51.0	54.0
All Funds	81.0	89.0	101.0

Division: 650 Police
Program: 03 Community Policing
Department: Public Safety

Program Budget 650-03

MISSION & SERVICES

The mission of the Bureau of Community Policing is to provide uniformed patrol services to the citizens of St. Louis. It does this by responding to citizen requests and interacting with neighborhood groups. The Bureau is comprised of the nine Patrol Districts, Crime Suppression Unit, Crime Analysis Unit, Housing Authority Unit, Circuit Attorney Investigators, and Problem Property Unit.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Property Crime Rate per 1,000	86.4	91.66	92.65
Violent Crime Rate per 1,000	19.3	20.52	21.52
Avg. Response Time - Priority 1 Calls	5.2 minutes	5.4 minutes	5.3 minutes

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$38,013,451	$32,568,032	$31,527,335
Materials and Supplies	38,189	36,500	25,500
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	696	64,855	43,297
Debt Service and Special Charges	0	0	0
General Fund	$38,052,336	$32,669,387	$31,596,132
Local Use Tax Fund	$6,201,000	$4,027,440	$3,500,000
Grant and Other Funds	$7,074,330	$9,292,325	$10,624,696
Riverfront Gaming Fund	$5,982,653	$4,500,000	$4,350,000
Public Safety Fund	$2,100,000	$2,350,000	$2,100,000
All Funds	**$45,126,666**	**$52,839,152**	**$52,170,828**

FULL TIME POSITIONS			
Commissioned - General Fund	1003.0	959.0	985.0
Commissioned - Riverfront Gaming Fund	0.0	0.0	0.0
Commissioned - Grant and Other Funds	52.1	50.3	50.3
Civilian - General Fund	38.0	33.0	31.0
Civilian - Other Funds	6.0	7.0	4.0
All Funds	1099.1	1049.3	1070.3

Division: 650 Police
Program: 04 Bureau of Investigation & Support
Department: Public Safety

Program Budget 650-04

MISSION & SERVICES

The Bureau of Investigation conducts criminal investigations concerning crimes of homicide, sex crimes, child abuse, domestic abuse, fraud, auto theft, bombing, arson, vice, and narcotics.

This Bureau includes the Homicide Unit, Sex Crimes Unit, Bombing and Arson Unit, Narcotics, Warrant & Fugitive, Anti-Crime Unit, Prisoner Processing, Property Custody, Support Operations Unit, Traffic Safety / Mounted, Emergency Management, Canine and the Aviation Unit.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Part I Violent Crimes Cleared	2,826	2,564	2,845
Part I Property Crimes Cleared	3,276	2,966	3,221

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$14,086,351	$16,113,235	$16,340,568
Materials and Supplies	124,512	126,000	188,851
Equipment, Lease, and Assets	15,744	7,603	639
Contractual and Other Services	84,341	158,836	127,083
Debt Service and Special Charges	0	0	0
General Fund	$14,310,948	$16,405,674	$16,657,141
Grant and Other Funds	$0	$0	$0
All Funds	**$14,310,948**	**$16,405,674**	**$16,657,141**

FULL TIME POSITIONS			
Commissioned	193.0	222.7	233.7
Civilian	85.0	82.0	83.0
All Funds	278.0	304.7	316.7

Division: 650 Police
Program: 05 Patrol Support
Department: Public Safety

Program Budget 650-05

MISSION & SERVICES

In the process of reorganization in FY09, Patrol Support was eliminated as a stand-alone Bureau with the majority of it's former activiites being administered under the Bureau of Investigation and Support.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$0	$0	$0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	$0	$0	$0
Grant and Other Funds	$0	$0	$0
All Funds	**$0**	**$0**	**$0**

FULL TIME POSITIONS

Commissioned	96.1	0.0	0.0
Civilian	7.0	0.0	0.0
All Funds	103.1	0.0	0.0

Division: 650 Police
Program: 06 Auxiliary Services
Department: Public Safety

Program Budget 650-06

MISSION & SERVICES

The Bureau of Auxiliary Service provides technical services, transportation, building maintenance, records maintenance, and supplies to the SLMPD.

This Bureau includes the Communications Division, Fleet Services, Buildings and Records.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$13,873,443	$14,515,222	$13,371,727
Materials and Supplies	3,360,481	3,971,864	4,182,664
Equipment, Lease, and Assets	114,617	45,500	43,500
Contractual and Other Services	2,592,466	3,299,827	3,944,348
Debt Service and Special Charges	0	0	0
General Fund	$19,941,007	$21,832,413	$21,542,239
Grant and Other Funds	$0	$0	$0
All Funds	**$19,941,007**	**$21,832,413**	**$21,542,239**

FULL TIME POSITIONS

Commissioned	37.0	38.0	35.0
Civilian	303.0	314.0	312.0
All Funds	340.0	352.0	347.0

Division: 650 Police
Program: 07 Professional Standards
Department: Public Safety

Program Budget 650-07

MISSION & SERVICES

The Bureau of Professional Standards is responsible for investigating complaints brought against department members, and for all department training needs.

This Bureau includes the Training Academy, Internal Affairs, Audit Advisory Unit and the Commission on Accreditation for Law Enforcement Agencies (CALEA) Unit.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Academy Graduates	64	70	50
In-Service Classroom Hours	48,500	58,000	60,000
Internal Affairs Investigations Completed	242	168	250

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$27,497,698	$30,575,915	$30,367,301
Materials and Supplies	370,842	624,406	734,474
Equipment, Lease, and Assets	0	4,000	4,000
Contractual and Other Services	2,139,111	2,456,569	1,845,160
Debt Service and Special Charges	0	0	0
General Fund	$30,007,651	$33,660,890	$32,950,935
Grant and Other Funds	$0	$0	$0
All Funds	**$30,007,651**	**$33,660,890**	**$32,950,935**

FULL TIME POSITIONS			
Commissioned	78.0	85.0	41.0
Civilian	25.0	27.0	28.0
All Funds	103.0	112.0	69.0

Division: 651 Police Retirement System
Program: Ø
Department: Public Safety

Division Budget 651

MISSION & SERVICES

The Police Retirement System (PRS) is one of three pension systems funded by the City of St. Louis. The PRS is governed by a Board of Trustees charged with oversight of the system.

Actuarial losses to the system in FY09 are smoothed over a five year period. An increase of $2.1M in general revenue funding is required in FY12, a total increase of $9.2M in the last three years. It is anticipated that contribution requirements will continue to rise as those market losses are fully recognized over the next couple years.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$11,786,840	$15,418,329	$17,494,034
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	$11,786,840	$15,418,329	$17,494,034
Public Safety Pension Trust	$5,500,677	$5,500,000	$5,500,000
Grant and Other Funds	$0	$0	$0
All Funds	**$17,287,517**	**$20,918,329**	**$22,994,034**

FULL TIME POSITIONS

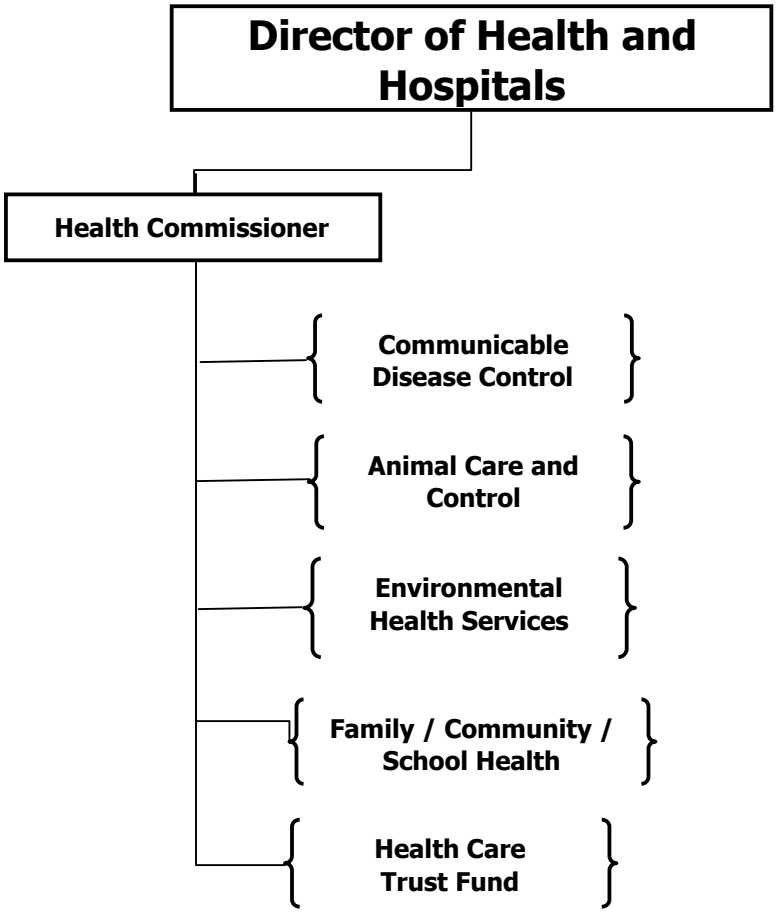
General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

HEALTH AND HOSPITALS

DEPARTMENTAL RESPONSIBILITIES

GOAL: CITIZENRY OF GOOD HEALTH AND WELL BEING

- Provide the City with significant, proactive, lead poisoning prevention services through inspection, abatement, and clinical efforts.
- Help City residents live longer, healthier, and happier lives through health promotion and disease prevention efforts.
- Promote clean air through air monitoring and emissions inspection efforts.
- Protect the public from biting incidents, animal nuisances, and the potential for the spread of disease through the enforcement of animal related ordinances

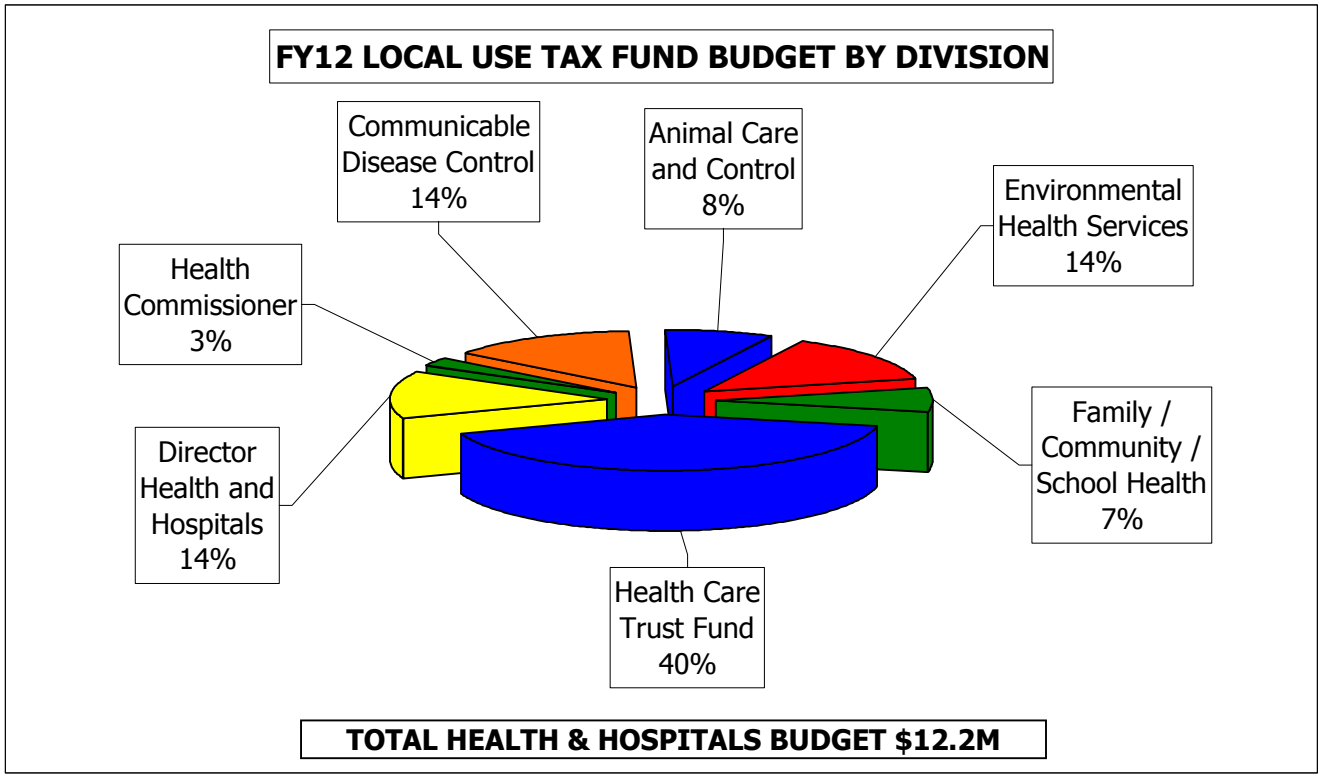

Director of Health and Hospitals
Health Commissioner
Communicable Disease Control
Animal Care and Control
Environmental Health Services
Family / Community / School Health
Health Care Trust Fund

HEALTH AND HOSPITALS

BUDGET BY DIVISION	ACTUAL FY10	BUDGET FY11	BUDGET FY12
700 Director, Health and Hospitals	$1,621,685	$1,730,683	$1,647,765
710 Health Commissioner	478,533	313,890	328,258
711 Communicable Disease Control	1,630,249	1,733,310	1,657,582
714 Animal Care and Control	1,060,865	1,035,473	1,006,826
715 Environmental Health Services	1,680,587	1,739,310	1,670,047
719 Family/ Community/ School Health	754,048	881,233	849,916
737 Health Care Trust Fund	5,000,000	5,000,000	5,000,000
Local Use Tax Fund	$12,225,967	$12,433,899	$12,160,394
General Fund	0	0	0
General & Local Use Tax Funds	**$12,225,967**	**$12,433,899**	**$12,160,394**
Grant and Other Funds	$12,859,925	$13,122,536	$12,981,569
TOTAL DEPARTMENT ALL FUNDS	**$25,085,892**	**$25,556,435**	**$25,141,963**

PERSONNEL BY DIVISION	ACTUAL FY10	BUDGET FY11	BUDGET FY12
700 Director, Health and Hospitals	23.0	18.3	16.7
710 Health Commissioner	2.0	2.0	2.0
711 Communicable Disease Control	22.0	20.2	18.2
714 Animal Care and Control	23.9	15.9	12.9
715 Environmental Health Services	31.0	30.0	30.0
719 Family/ Community/ School Health	13.3	14.3	13.0
737 Health Care Trust Fund	0.0	0.0	0.0
Local Use Tax Fund	115.2	100.6	92.8
General Fund	0.0	0.0	0.0
General & Local Use Tax Funds	**115.2**	**100.6**	**92.8**
Grant and Other Funds	79.8	63.4	62.2
TOTAL DEPARTMENT ALL FUNDS	**195.0**	**164.0**	**155.0**

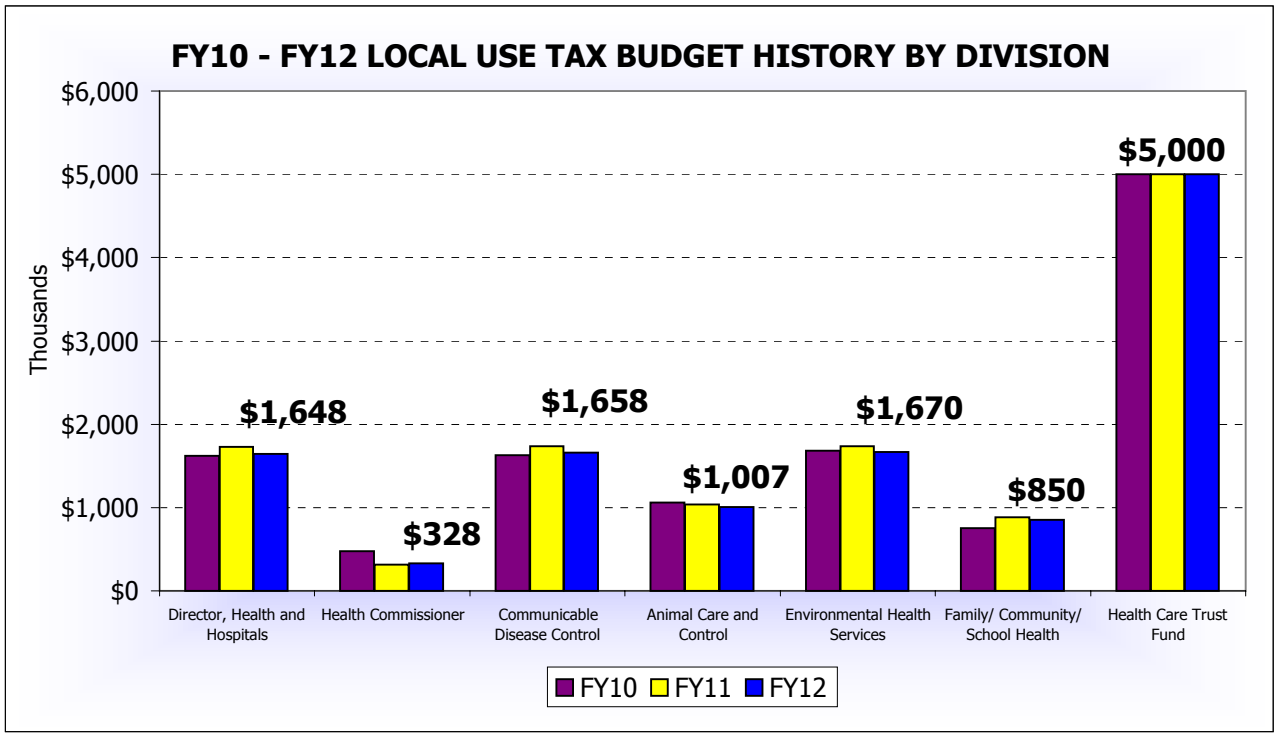
HEALTH AND HOSPITALS

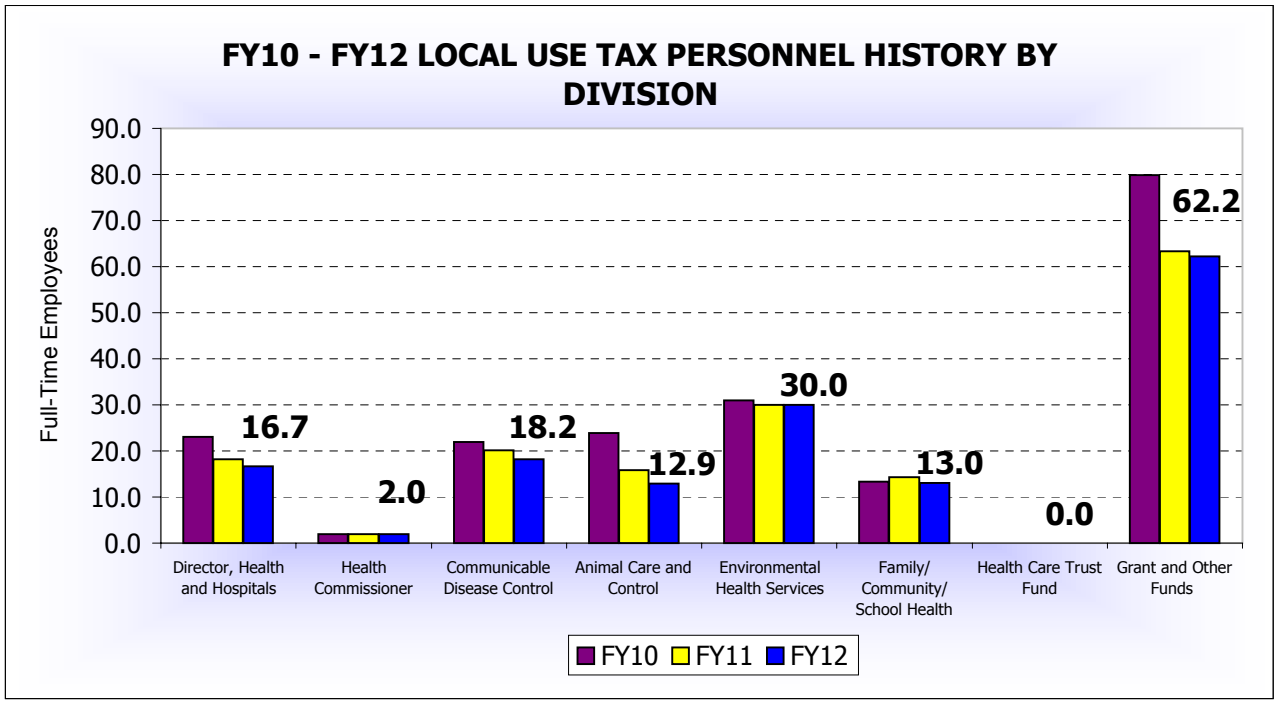


DIVISION HIGHLIGHTS

- $400,000 net reduction to Department of Health due to local use tax shortfall and reduced grant funding
- Director's Office to develop a radon awareness and testing program
- Communicable Disease to develop hepatitis vaccine program at City Courts
- Family / Community / School Health to significantly increase the number of Community Health / Wellness presentations to community groups

HEALTH AND HOSPITALS





Division: 700 Director of Health and Hospitals
Program: Ø
Department: Health and Hospitals

Division Budget 700

MISSION & SERVICES

The Director of Health and Hospitals is responsible for providing leadership and direction to the Department of Health by establishing strategic goals and objectives for planning, developing, implementing and evaluating programs and services provided.

Services provided by the Director of Health and Hospitals include, but are not limited to: representing the department at community and governmental meetings to garner support for and increase awareness of public health issues, forging partnerships with other agencies and community organizations to undertake joint public health projects and identifying areas that City departments can collaborate to tackle issues affecting cross sections of City departments. In addition, the City's Lead Remediation Program is now operated through this division.

PROGRAM NOTES

In FY12, the Director's Office plans to develop a radon awareness and testing program. Radon poisoning is the number two cause of lung cancer in the U.S. and is associated with 15,000 to 22,000 deaths per year.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$916,027	$1,085,283	$1,005,968
Materials and Supplies	29,255	59,100	63,100
Equipment, Lease, and Assets	20,133	30,000	30,000
Contractual and Other Services	656,270	556,300	548,697
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	$1,621,685	$1,730,683	$1,647,765
Grant and Other Funds	$2,565,909	$1,647,231	$1,434,615
General Fund	$0	$0	$0
All Funds	**$4,187,594**	**$3,377,914**	**$3,082,380**
FULL TIME POSITIONS			
Local Use Tax Fund	23.0	18.3	16.7
General Fund	0.0	0.0	0.0
Other Funds	24.0	10.8	11.4
All Funds	47.0	29.0	28.1

Division: 710 Health Commissioner
Program: Ø
Department: Health and Hospitals

Division Budget 710

MISSION & SERVICES

The Health Commissioner is responsible for implementing the strategic goals and objectives established by the Director of Health and Hospitals, in addition to providing administrative support to the other divisions of the Department of Health: Communicable Disease Control, Animal Care and Control, Environmental Health Services, and Family / Community / School Health.

Services provided by the Health Commissioner include, but are not limited to: personnel management, budget preparation, grant administration, development and marketing of preventive programs and public information initiatives that are instrumental to improving the health of St. Louis citizens.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$312,995	$192,080	$192,923
Materials and Supplies	0	4,500	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	165,538	117,310	135,335
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	$478,533	$313,890	$328,258
Grant and Other Funds	$0	$0	$0
General Fund	$0	$0	$0
All Funds	**$478,533**	**$313,890**	**$328,258**
FULL TIME POSITIONS			
Local Use Tax Fund	2.0	2.0	2.0
General Fund	0.0	0.0	0.0
Other Funds	1.0	0.0	0.0
All Funds	3.0	2.0	2.0

Division: 711 Communicable Disease Control
Program: Ø
Department: Health and Hospitals

Division Budget 711

MISSION & SERVICES

Communicable Disease Control (CDC) is dedicated to providing effective monitoring, protection, prevention, and promotion of public health to the citizens of St. Louis with regards to communicable diseases.

Services provided by Communicable Disease Control include, but are not limited to: prevention programs, diagnostic testing, treatment, follow-up, and contact investigations for all reported communicable diseases in accordance with state standards. In addition, case management, housing and medication funding is provided to those diagnosed with HIV or AIDS.

PROGRAM NOTES

In FY12, Communicable Disease Control plans to develop a hepatitis vaccine program for City Courts and a new internship program.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
HIV / STD Tests Performed	5,233	5,904	6,100
Cases Interviewed	747	779	775
Disease & Outbreak Investigations	1,333	1,240	1,200

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$1,109,963	$1,052,877	$997,339
Materials and Supplies	5,133	14,000	24,000
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	515,153	666,433	636,243
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	$1,630,249	$1,733,310	$1,657,582
Grant and Other Funds	$8,895,881	$9,406,513	$9,674,556
All Funds	**$10,526,130**	**$11,139,823**	**$11,332,138**
FULL TIME POSITIONS			
Local Use Tax Fund	22.0	20.2	18.2
Other Funds	29.0	26.8	26.8
Total	51.0	47.0	45.0

Division: 714 Animal Care and Control
Program: Ø
Department: Health and Hospitals

Division Budget 714

MISSION & SERVICES

Animal Care and Control (ACC) is dedicated to providing an array of animal control, health and pet-owner services to promote responsible pet ownership and humane treatment of animals among the citizens of St. Louis and to protect citizens against insect and animal borne diseases.

Services provided by Animal Care and Control include, but are not limited to: apprehension of stray animals, public education, vaccinations, adoption services, containment and elimination of mosquito populations and disease testing / monitoring of mosquitoes and birds.

PROGRAM NOTES

In FY12, ACC plans to restart "Tire Site" surveys to identify and treat mosquito breeding habitat.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
CSB Work Orders Closed	4,615	4,500	4,500
Animal Bites Investigated	477	500	475

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$951,665	$720,755	$633,246
Materials and Supplies	58,180	50,800	159,330
Equipment, Lease, and Assets	0	10,000	20,000
Contractual and Other Services	51,020	253,918	194,250
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	$1,060,865	$1,035,473	$1,006,826
Grant and Other Funds	$14,669	$20,519	$19,714
All Funds	**$1,075,534**	**$1,055,992**	**$1,026,540**
FULL TIME POSITIONS			
Local Use Tax Fund	23.9	15.9	12.9
Other Funds	0.1	0.1	0.1
Total	24.0	16.0	13.0

Division: 715 Environmental Health Services
Program: Ø
Department: Health and Hospitals

Division Budget 715

MISSION & SERVICES

Environmental Health Services (EHS) strives to ensure the citizens of St. Louis have a safe and sanitary environment. The division carries out the initiatives of the Clean Air Act in conjunction with the Missouri Dept. of Natural Resources, and the EPA. In addition, the division also provides for the inspection and education of St. Louis food service establishments to help ensure foood is of high quality and handled properly.

Environmental Health Services provides various services in mosquito control, rat control, hazardous materials management, water quality monitoring, sanitation control, and air pollution control through a variety of programs.

PROGRAM NOTES

In FY12, the Air Pollution Control program of Environmental Health Services will continue to hold grant funded vacancies until it is demonstrated that the desired level of fees under the new fee structure are attainable.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Permanent Establishment Inspections	9,527	10,000	10,000
Temporary Establishment Inspections	1,171	1,100	1,100
Restaurants Inspected $\leq$ 180 Days	95%	95%	95%

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$1,635,400	$1,672,198	$1,592,088
Materials and Supplies	2,412	9,800	6,300
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	42,775	57,312	71,659
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	$1,680,587	$1,739,310	$1,670,047
Grant and Other Funds	$966,104	$1,428,354	$1,289,895
All Funds	**$2,646,691**	**$3,167,664**	**$2,959,942**
FULL TIME POSITIONS			
Local Use Tax Fund	31.0	30.0	30.0
Other Funds	21.0	21.0	19.0
Total	52.0	51.0	49.0

Division: 719 Family/ Community/ School Health
Program: Ø
Department: Health and Hospitals

Division Budget 719

MISSION & SERVICES

Family/ Community/ School Health (FCH) works toward reaching the highest risk populations for contracting chronic and communicable diseases including youth, refugee, immigrant, and incarcerated populations in an effort to help them get the care they need.

Division services include, but are not limited to: school health screenings and referrals, immunization audits, community outreach, infant mortality initiatives and other prenatal care services.

PROGRAM NOTES

In FY12, FCH will develop the school nurse consultant role to include teaching, investigating and assuming a leadership role for school-based childcare health.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Immunization Compliance Audits	12,900	12,900	13,500
Community Health/Wellness presentations	275	300	300

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$745,848	$854,933	$817,026
Materials and Supplies	504	3,500	3,500
Equipment, Lease, and Assets	0	1,500	1,500
Contractual and Other Services	7,696	21,300	27,890
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	$754,048	$881,233	$849,916
Grant and Other Funds	$417,362	$619,919	$562,789
All Funds	**$1,171,410**	**$1,501,152**	**$1,412,705**

FULL TIME POSITIONS			
Local Use Tax Fund	13.3	14.3	13.0
Other Funds	4.7	4.7	4.9
Total	18.0	19.0	17.9

Division: 737 Health Care Trust Fund
Program: Ø
Department: Health and Hospitals

Division Budget 737

MISSION & SERVICES

The Health Care Trust Fund was established in 2001, from a portion of local use tax receipts, as a means for funding health care for uninsured and under insured City residents.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$0	$0	$0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	5,000,000	5,000,000	5,000,000
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	$5,000,000	$5,000,000	$5,000,000
Grant and Other Funds	$0	$0	$0
All Funds	**$5,000,000**	**$5,000,000**	**$5,000,000**

FULL TIME POSITIONS

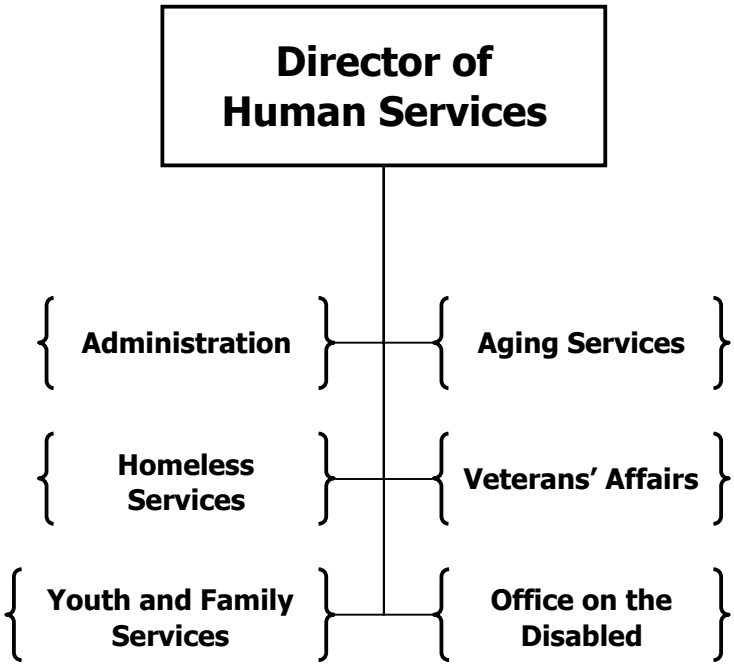
Local Use Tax Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
Total	0.0	0.0	0.0

HUMAN SERVICES

DEPARTMENTAL RESPONSIBILITIES

GOAL: CITIZENRY OF GOOD HEALTH AND WELL BEING

- Enhance the quality of life of citizens through the provision of social service programs to the aged, homeless, veterans, disabled, youth, and families in need.
- Promote City living and neighborhood stabilization through the preservation of affordable and accessible housing and support services that enhance the quality of life for those in need.

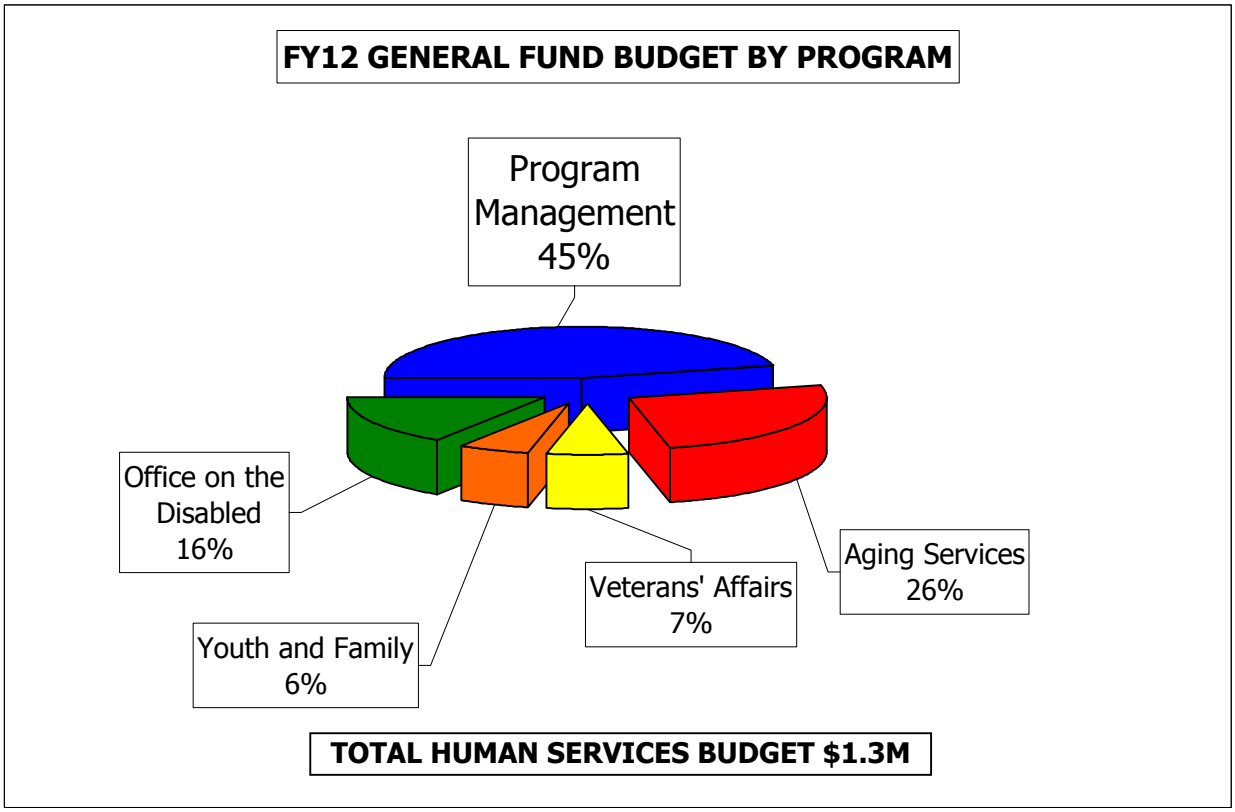

Director of Human Services
Administration
Aging Services
Homeless Services
Veterans' Affairs
Youth and Family Services
Office on the Disabled

HUMAN SERVICES

BUDGET BY DIVISION	ACTUAL FY10	BUDGET FY11	BUDGET FY12
800 Director of Human Services	$1,263,286	$1,269,277	$1,258,570
General Fund	$1,263,286	$1,269,277	$1,258,570
Local Use Tax Fund	$298,302	$295,568	$319,917
General & Local Use Tax Funds	**$1,561,588**	**$1,564,845**	**$1,578,487**
Grant and Other Funds	$16,369,937	$19,303,009	$19,330,447
TOTAL DEPARTMENT ALL FUNDS	**$17,931,525**	**$20,867,854**	**$20,908,934**

PERSONNEL BY DIVISION	ACTUAL FY10	BUDGET FY11	BUDGET FY12
800 Director of Human Services	17.0	15.0	15.0
General Fund	17.0	15.0	15.0
Local Use Tax Fund	5.0	5.0	5.0
General & Local Use Tax Funds	**22.0**	**20.0**	**20.0**
Grant and Other Funds	24.0	27.0	28.0
TOTAL DEPARTMENT ALL FUNDS	**46.0**	**47.0**	**48.0**

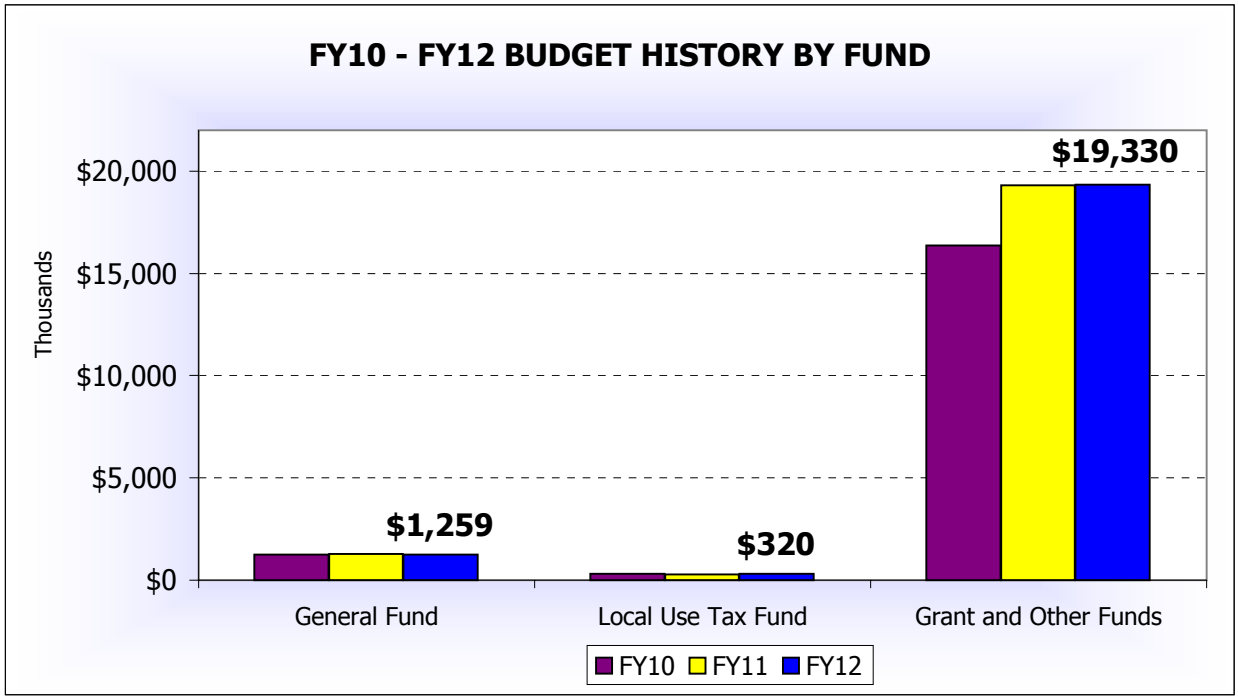
HUMAN SERVICES

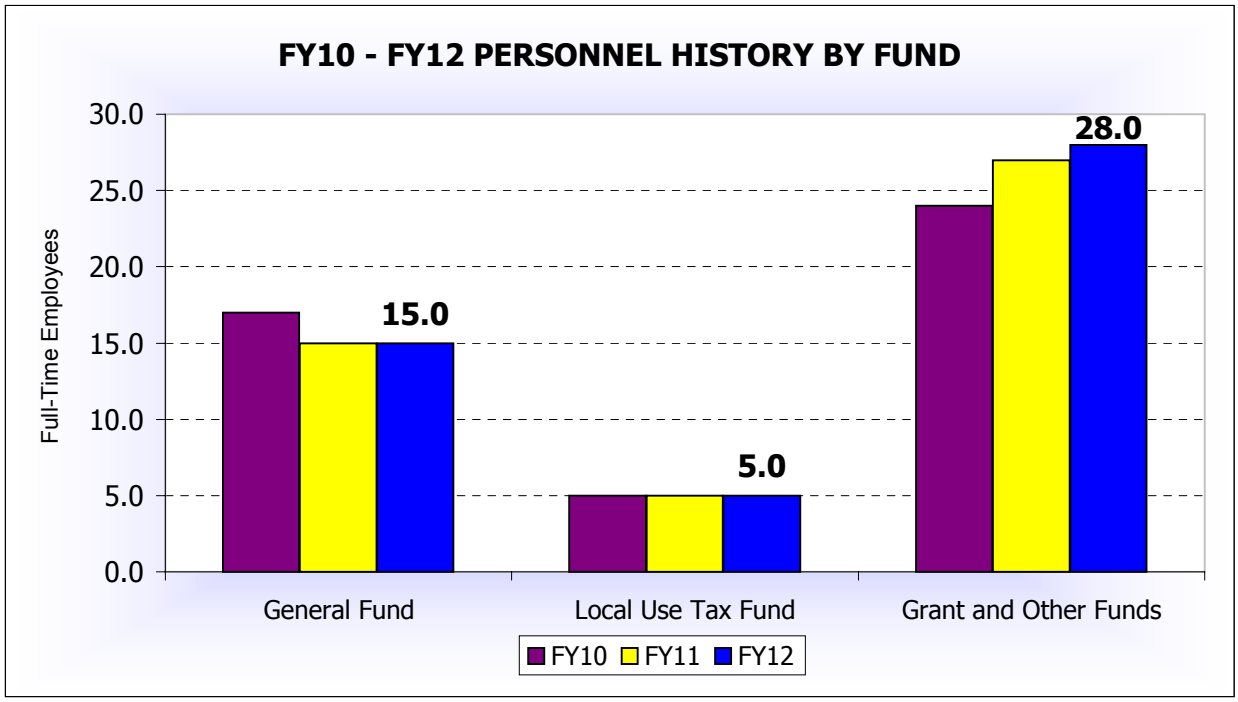


DIVISION HIGHLIGHTS

- Homeless Service to continue increased outreach efforts with continuation of additional $1.0M in grant funding over FY10 levels
- Office on the Disabled to complete the establishment of an active advisory council to provide guidance in addressing outstanding community issues related to persons with disabilities
- Youth and Family Services to increase the total number of youth fed by increasing the number of sites participating in the Child & Adult Care Food Program (CACFP) and the Summer Food Service Program (SFSP)

HUMAN SERVICES





Division: 800 Director of Human Services
Program: Ø
Department: Human Services

Division Budget 800

MISSION & SERVICES

The Department of Human Services strives to enhance the quality of life for the citizens of St. Louis through the provision of social services via subcontracts, direct services, and partnerships with public and private entities.

The Department of Human Services is mandated by the City of St. Louis Charter to administer social welfare programs and does this through its six programs: Program Management, Aging Services, Homeless Services, Veterans' Affairs, Youth and Family Services, and Office on the Disabled.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$1,137,499	$1,163,970	$1,144,170
Materials and Supplies	15,398	15,959	15,959
Equipment, Lease, and Assets	13,057	8,300	10,631
Contractual and Other Services	97,332	81,048	87,810
Debt Service and Special Charges	0	0	0
General Fund	$1,263,286	$1,269,277	$1,258,570
Local Use Tax Fund	$298,302	$295,568	$319,917
Grant and Other Funds	$16,369,937	$19,303,009	$19,330,447
All Funds	**$17,931,525**	**$20,867,854**	**$20,908,934**

FULL TIME POSITIONS

General Fund	17.0	15.0	15.0
Local Use Tax Fund	5.0	5.0	5.0
Other Funds	24.0	27.0	28.0
All Funds	46.0	47.0	48.0

Division: 800 Director of Human Services
Program: 01 Program Management
Department: Human Services

Program Budget 800-01

MISSION & SERVICES

Program Management strives to ensure the effective and efficient operation of all DHS divisions by providing administrative guidance and support.

Program Management engages in legislative and budgetary advocacy to increase available resources for services and issues facing all clients served by DHS. In addition, the program works to increase coordination and collaboration with the city and community organizations in planning and program development processes related to a wide array of social issues including, but not limited to: successful childhood and youth development, aging and disabled services, veterans services, homelessness, marital and relationship initiatives, human trafficking and the mentally ill.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$551,531	$565,743	$542,817
Materials and Supplies	3,357	3,440	3,440
Equipment, Lease, and Assets	3,250	1,600	1,600
Contractual and Other Services	34,636	29,771	32,351
Debt Service and Special Charges	0	0	0
General Fund	$592,774	$600,554	$580,208
Grant and Other Funds	$924,979	$991,027	$991,027
All Funds	**$1,517,753**	**$1,591,581**	**$1,571,235**

FULL TIME POSITIONS

General Fund	7.0	6.0	6.0
Other Funds	0.0	0.0	0.0
All Funds	7.0	6.0	6.0

Division: 800 Director of Human Services
Program: 02 Aging Services
Department: Human Services

Program Budget 800-02

MISSION & SERVICES

Aging Services' purpose is to provide a comprehensive and coordinated system of community-based services for older adults and persons with disabilities living in the City of St. Louis through the St. Louis Area Agency on Aging (SLAA).

Funded through this program, SLAA's services include, but are not limited to: transportation, nutrition, home modifications and repairs, legal services, respite, personal care services and case management. In addition, SLAA provides opportunities for employment, socialization, and other activities in the community.

PROGRAM NOTES

In FY11, SLAA providers delivered over 259,000 meals to nearly 1,900 individuals and provided more than 8,684 hours of minor home repairs work to nearly 170 clients. In FY12, SLAA hopes to increase the use of technology by the agency and the seniors that are served.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
% Administrative to Total Costs	14.70%	<15%	<20%

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$321,390	$292,595	$294,103
Materials and Supplies	6,259	6,491	6,491
Equipment, Lease, and Assets	3,714	3,200	3,200
Contractual and Other Services	19,354	14,272	18,992
Debt Service and Special Charges	0	0	0
General Fund	$350,717	$316,558	$322,786
Grant and Other Funds	$5,228,824	$6,022,374	$6,071,577
All Funds	**$5,579,541**	**$6,338,932**	**$6,394,363**

FULL TIME POSITIONS			
General Fund	5.0	4.0	4.0
Other Funds	15.5	15.5	16.5
All Funds	20.5	19.5	20.5

Division: 800 Director of Human Services
Program: 03 Homeless Services
Department: Human Services

Program Budget 800-03

MISSION & SERVICES

Homeless Services mission is to effectively promote systematic changes that will positively impact people's lives and move them from homelessness to independence and self-sufficiency by increasing the availability of resources and services, eliminating barriers, and strengthening the continuum of care.

Homeless Services has contractual agreements to assist non-profit agencies in providing services to homeless residents and those at-risk of becoming homeless. These services include, but are not limited to: emergency shelter, transitional housing, permanent housing for the disabled, safe havens, assessment and outreach.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Permanent Supportive Housing Units	1,231	1,300	1,130
Chronically Homeless Persons	169	150	120

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$280,058	$276,255	$293,467
Materials and Supplies	2,890	3,441	3,441
Equipment, Lease, and Assets	1,992	1,600	1,600
Contractual and Other Services	13,362	14,272	21,409
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	$298,302	$295,568	$319,917
Grant and Other Funds	$7,714,484	$9,919,462	$9,906,865
All Funds	**$8,012,786**	**$10,215,030**	**$10,226,782**

FULL TIME POSITIONS			
Local Use Tax Fund	5.0	5.0	5.0
Other Funds	4.0	7.0	7.0
All Funds	9.0	12.0	12.0

Division: 800 Director of Human Services
Program: 04 Veterans' Affairs
Department: Human Services

Program Budget 800-04

MISSION & SERVICES

The Office of Veterans' Affairs is committed to providing quality, comprehensive services so veterans can work and educate themselves to achieve and maintain a better quality of life and self-suffiency.

Veterans' Affairs advocates for military veterans residing within the City of St. Louis, particularly those at risk because of poverty, homelessness or poor living conditions. The Office administers programs funded by grants derived from federal, local, and private sources. Services available include, but are not limited to: transportation, legal services, benefits counseling, recognition activities and linking veterans to other available resources and organizations.

PROGRAM NOTES

In FY11, over 300 veterans were assisted during the St. Louis Area Regional Homeless Veteran Stand Down, an annual event organized through the Office of Veterans' Affairs and held at the Soldier's Memorial in downtown St. Louis to connect veterans with available services. In FY12, Veterans' Affairs plans to increase capacity by the agency to provide benefits counseling and case management.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$54,003	$79,237	$79,626
Materials and Supplies	314	473	473
Equipment, Lease, and Assets	0	0	2,331
Contractual and Other Services	2,190	1,950	0
Debt Service and Special Charges	0	0	0
General Fund	$56,507	$81,660	$82,430
Grant and Other Funds	$382,605	$363,997	$363,997
All Funds	**$439,112**	**$445,657**	**$446,427**

FULL TIME POSITIONS

General Fund	1.0	1.0	1.0
Other Funds	0.0	0.0	0.0
All Funds	1.0	1.0	1.0

Division: 800 Director of Human Services
Program: 05 Youth and Family
Department: Human Services

Program Budget 800-05

MISSION & SERVICES

The Youth and Family Services program advocates for and provides a wide range of programs for youth and families who are exposed to negative risk factors, including social and economic deprivation, family conflict, and low academic achievement.

Youth and Family Services provides administrative oversight of programs that provide meals to youth (ages 1-18) through the Child & Adult Care Food Program (CACFP) and the Summer Food Service Program (SFSP). In addition, Youth and Family is charged with implementing the Mentoring, Instruction, Nutrition, Esteem (MINE) Program for youth (ages 10-17) under the supervision of the Family / Juvenile Courts.

PROGRAM NOTES

In FY12, Youth and Family plans to increase the number of sites participating in its two food programs, the CACFP and SFSP, in an effort to increase the number of youths receiving meals by 5.0%. These efforts are hampered by safety concerns at previously used meal sites.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
CACFP Meals Served	463,373	486,542	454,875
SFSP Meals Served	234,617	246,348	245,960
% Administrative to Total Costs - Meals	16%	16%	15%

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$59,547	$63,801	$64,160
Materials and Supplies	1,846	2,055	2,055
Equipment, Lease, and Assets	2,031	0	0
Contractual and Other Services	7,121	4,855	6,267
Debt Service and Special Charges	0	0	0
General Fund	$70,545	$70,711	$72,482
Grant and Other Funds	$2,119,045	$2,006,149	$1,996,981
All Funds	**$2,189,590**	**$2,076,860**	**$2,069,463**
FULL TIME POSITIONS			
General Fund	1.0	1.0	1.0
Other Funds	4.5	4.5	4.5
All Funds	5.5	5.5	5.5

Division: 800 Director of Human Services
Program: 06 Office on the Disabled
Department: Human Services

Program Budget 800-06

MISSION & SERVICES

The mission of the Office on the Disabled is to assist the City of St. Louis in complying with the Americans with Disabilities Act (ADA) and making the City one that welcomes people of all disabilities as full and equal participants in the community.

Services available include, but are not limited to: plan reviews for public / private construction projects, accessibility site visits, interpreter for the deaf services, disabled parking programs, emergency management planning, ADA compliance training and advocacy.

PROGRAM NOTES

In FY11, the Office on the Disabled led a seminar on the emergency preparedness interests of the disabled population. In FY12, the Office on the Disabled hopes to complete the establishment of an active advisory council to provide guidance in addressing outstanding community issues related to persons with disabilities.

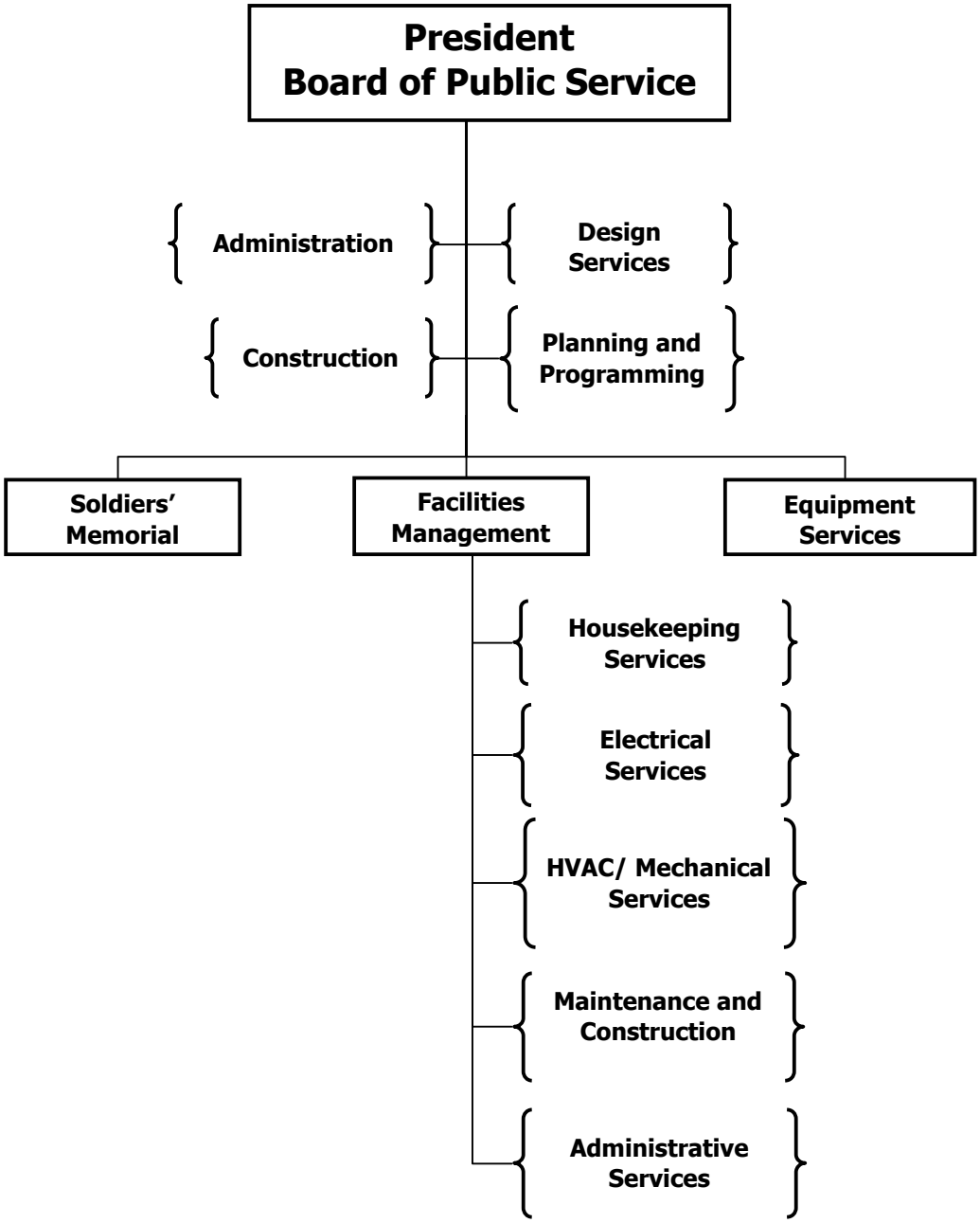
EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$151,028	$162,594	$163,464
Materials and Supplies	3,622	3,500	3,500
Equipment, Lease, and Assets	4,062	3,500	3,500
Contractual and Other Services	34,031	30,200	30,200
Debt Service and Special Charges	0	0	0
General Fund	$192,743	$199,794	$200,664
Grant and Other Funds	$0	$0	$0
All Funds	**$192,743**	**$199,794**	**$200,664**
FULL TIME POSITIONS			
General Fund	3.0	3.0	3.0
Other Funds	0.0	0.0	0.0
All Funds	3.0	3.0	3.0

BOARD OF PUBLIC SERVICE

DEPARTMENTAL RESPONSIBILITIES

GOAL: EFFICIENT AND EFFECTIVE GOVERNMENT

- Provide for a well maintained public infrastructure.
- Provide safe, comfortable, clean, and well maintained City-owned facilities.
- Ensure the capabilities of City departments by repairing and maintaining an effective and efficient rolling stock and equipment fleet.


President
Board of Public Service
Administration
Design Services
Construction
Planning and Programming
Soldiers' Memorial
Facilities Management
Equipment Services
Housekeeping Services
Electrical Services
HVAC/ Mechanical Services
Maintenance and Construction
Administrative Services

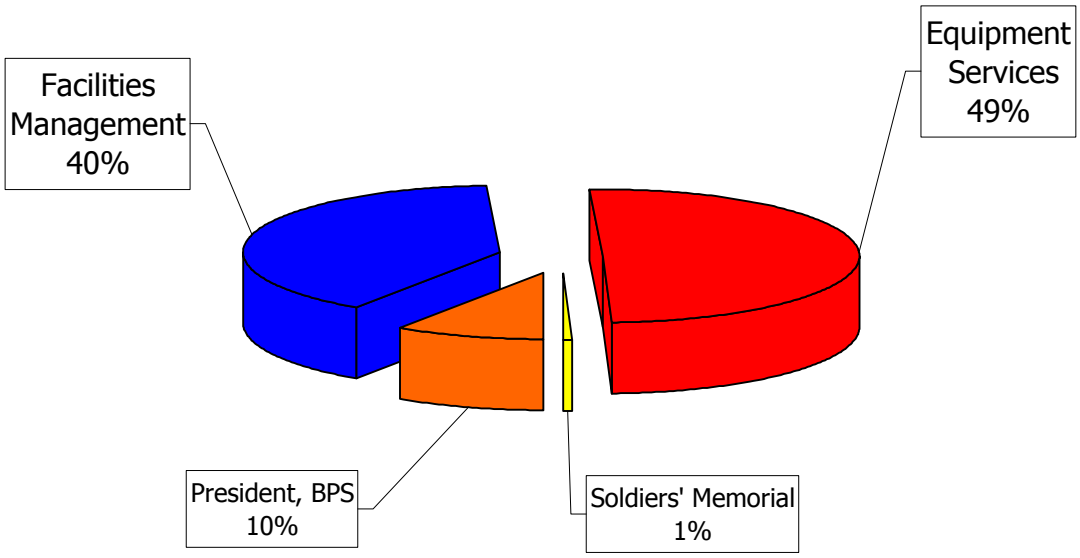
BOARD OF PUBLIC SERVICE

BUDGET BY DIVISION	ACTUAL FY10	BUDGET FY11	BUDGET FY12
900 President, BPS	$2,051,464	$2,447,829	$2,410,100
903 Facilities Management	9,060,353	10,024,309	9,989,348
910 Equipment Services	11,481,695	11,134,567	12,632,494
930 Soldiers' Memorial	159,336	145,078	140,229
General Fund	$22,752,848	$23,751,783	$25,172,171
Grant and Other Funds	$1,163,680	$823,832	$712,169
TOTAL DEPARTMENT ALL FUNDS	**$23,916,528**	**$24,575,615**	**$25,884,340**

PERSONNEL BY DIVISION	ACTUAL FY10	BUDGET FY11	BUDGET FY12
900 President, BPS	41.0	39.0	37.0
903 Facilities Management	48.0	37.0	37.0
910 Equipment Services	69.0	64.0	64.0
930 Soldiers' Memorial	2.0	2.0	3.0
General Fund	160.0	142.0	141.0
Grant and Other Funds	22.0	20.0	20.0
TOTAL DEPARTMENT ALL FUNDS	**182.0**	**162.0**	**161.0**

BOARD OF PUBLIC SERVICE

FY12 GENERAL FUND BUDGET BY DIVISION

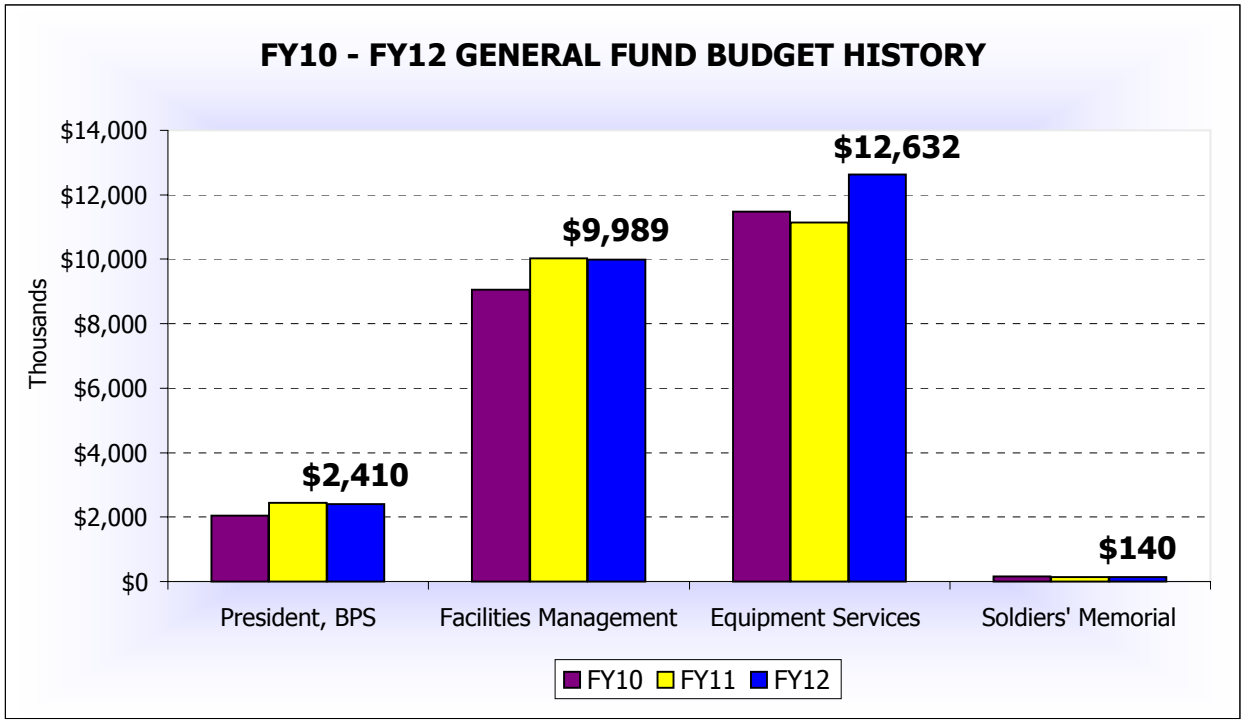


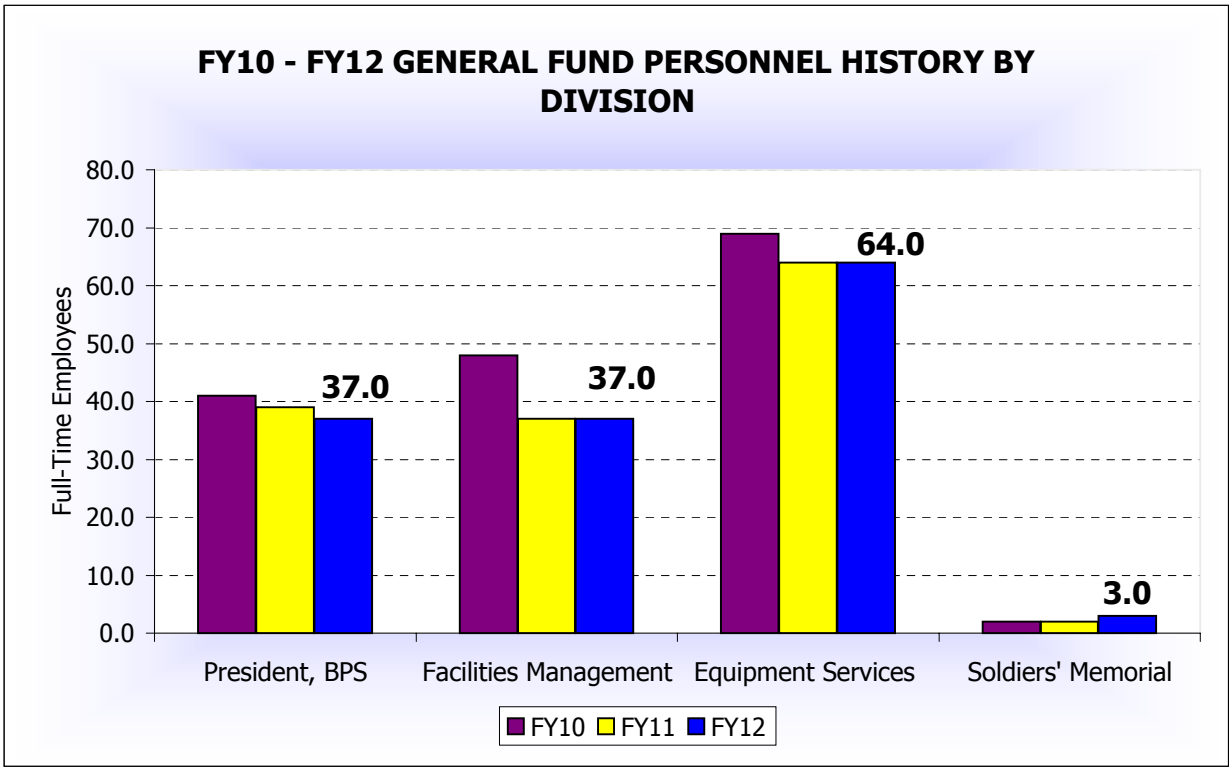
TOTAL BOARD OF PUBLIC SERVICE $25.2M

DIVISION HIGHLIGHTS

- $1.3M increase to Fleet Service to cover rising fuel and repair costs
- Board of Public Service to complete Grand Avenue Bridge Viaduct
- Facilities Management to continue retrofitting non-energy efficient systems and lighting systems to save energy
- Equipment Services to develop fire suppression and snow removal vehicle replacement strategies
- President of the Board of Public Service to research electronic filing systems to facilitate more efficient indexing and retrieval of project files and Board records

BOARD OF PUBLIC SERVICE





Division: 900 President, BPS
Program: Ø
Department: Board of Public Service

Division Budget 900

MISSION & SERVICES

The President of the Board of Public Service (BPS) is responsible for all public works and improvements undertaken by the City. Its mission is to maintain and improve the infrastructure for the benefit of the residential and business communities. Duties includes the design, construction, and supervision of public works projects. BPS has administrative supervision over Facilities Management, Equipment Services, and Soldiers' Memorial operations.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$1,863,757	$2,196,483	$2,162,200
Materials and Supplies	27,739	34,500	31,900
Equipment, Lease, and Assets	11,730	23,500	23,000
Contractual and Other Services	148,238	193,346	193,000
Debt Service and Special Charges	0	0	0
Total General Fund	$2,051,464	$2,447,829	$2,410,100
Grant and Other Funds	$1,151,857	$823,832	$712,169
All Funds	**$3,203,321**	**$3,271,661**	**$3,122,269**

FULL TIME POSITIONS

General Fund	41.0	39.0	37.0
Other Funds	16.0	14.0	14.0
All Funds	57.0	53.0	51.0

Division: 900 President, BPS
Program: 01 Administration
Department: Board of Public Service

Program Budget 900-01

MISSION & SERVICES

The Division provides administrative support to all divisions in 900 and Facilities Management, Equipment Services and Soldiers Memorial.

PROGRAM NOTES

In FY11, Administration reduced automobile fuel consumption by 26%, primarily through the elimination of take-home vehicles. In FY12, Administration will research electronic filing systems to facilitate more efficient indexing and retrieval of project files and Board records.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Number of Permits Issued	941	565	600
Permits issued within 2 days of Board approval.	85.9%	79.7%	100%

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$948,725	$1,219,340	$1,180,927
Materials and Supplies	27,739	34,500	31,900
Equipment, Lease, and Assets	11,730	23,500	23,000
Contractual and Other Services	90,911	120,246	103,000
Debt Service and Special Charges	0	0	0
General Fund	$1,079,105	$1,397,586	$1,338,827
Grant and Other Funds	$1,148,770	$0	$0
All Funds	**$2,227,875**	**$1,397,586**	**$1,338,827**

FULL TIME POSITIONS			
General Fund	16.0	16.0	15.0
Other Funds	0.0	0.0	0.0
All Funds	16.0	16.0	15.0

Division: 900 President, BPS
Program: 02 Design Services
Department: Board of Public Service

Program Budget 900-02

MISSION & SERVICES

The Design Division oversees the preparation of project cost estimates, plans and specifications for all public works. In addition, the Program maintains drawings of all infrastructure under City custodial care.

PROGRAM NOTES

In FY11, the Division completed design and contract documents for approximately $8 million worth of improvements to America's Center and 14 ARRA projects. In FY12, the Division will begin the design and right of way acquisition for the replacement of the Kingshighway viaduct over the Union Pacific RR. The total cost of this project will be $20,000,000 and will be funded in part by FHWA. The Division will also begin designing other federally-funded transportation projects.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Total # of Plans, Estimates and Specs.	43	42	50
# of Cost Estimates within 15% of bid	40	40	50

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$328,655	$381,677	$456,117
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	$328,655	$381,677	$456,117
Grant and Other Funds	$893	$237,966	$139,998
All Funds	**$329,548**	**$619,643**	**$596,115**

FULL TIME POSITIONS			
General Fund	8.0	7.0	7.0
Other Funds	4.0	4.0	4.0
All Funds	12.0	11.0	11.0

Division: 900 President, BPS
Program: 03 Construction
Department: Board of Public Service

Program Budget 900-03

MISSION & SERVICES

The Construction Division provides construction oversight on all public works projects. The major responsibility is to assure compliance on the part of contractors with construction documents and regulations.

PROGRAM NOTES

In FY11, the Construction Program began work on the O'Fallon Recreation Center, the widening of the Loughborough Bridge, as well as road and street enhancements on South Grand, Manchester and Salisbury. In FY12, the Division will continue to work on the O'Fallon Recreation Center and the Grand Avenue Bridge Viaduct.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Total # of Completed Projects	84	90	90
Total # of Completed Projects on time and at/under budget	78	85	90

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$444,715	$420,530	$342,905
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	57,327	73,100	90,000
Debt Service and Special Charges	0	0	0
General Fund	$502,042	$493,630	$432,905
Grant and Other Funds	$2,194	$585,866	$572,171
All Funds	**$504,236**	**$1,079,496**	**$1,005,076**

FULL TIME POSITIONS

General Fund	11.0	11.0	10.0
Other Funds	12.0	10.0	10.0
All Funds	23.0	21.0	20.0

Division: 900 President, BPS
Program: 04 Planning & Programming
Department: Board of Public Service

Program Budget 900-04

MISSION & SERVICES

The Planning and Programming Section analyses all projects undertaken by the Department in order to assure appropriate staffing and funding is obtained. Staff develop, with the Alderman, ward budgets for ward capital improvement projects. The staff also prepares and tracks applications for federal funds for transportation projects.

PROGRAM NOTES

In FY11, the section managed the Municipal River South Dock Reconstruction Project utilizing a design/build procurement process. The twenty million dollar project is partially funded through a U.S. Department of Commerce, Economic Development Administration grant. The Division also pursued and developed grant applications for major road and bridge reconstruction projects. In FY12, the Division will submit applications for federally-funded SAFETEA-LU projects totaling over $30 million.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
# of Applications to East-West Gateway Council of Governments	9	12	14
# of Applications approved for funding	8	11	14

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$141,662	$174,936	$182,251
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	$141,662	$174,936	$182,251
Grant and Other Funds	$0	$0	$0
All Funds	**$141,662**	**$174,936**	**$182,251**
FULL TIME POSITIONS			
General Fund	6.0	5.0	5.0
Other Funds	0.0	0.0	0.0
All Funds	6.0	5.0	5.0

Division: Facilities Management
Program: Ø
Department: Board of Public Service

Division Budget 903

MISSION & SERVICES

Facilities Management is responsible for operating and maintaining City facilities. The Department's Mission is to provide safe, comfortable, sanitary and well-maintained facilities that exceed the needs of both City Employees and Residents.

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$2,854,370	$2,415,999	$2,427,668
Materials and Supplies	144,356	254,500	494,500
Equipment, Lease, and Assets	7,848	19,010	19,010
Contractual and Other Services	6,053,779	7,334,800	7,048,170
Debt Service and Special Charges	0	0	0
General Fund	$9,060,353	$10,024,309	$9,989,348
Grant and Other Funds	$0	$0	$0
All Funds	**$9,060,353**	**$10,024,309**	**$9,989,348**
FULL TIME POSITIONS			
General Fund	48.0	37.0	37.0
Other Funds	0.0	0.0	0.0
All Funds	48.0	37.0	37.0

Division: 903 Facilities Management
Program: 01 Housekeeping Services
Department: Board of Public Service

Program Budget 903-01

MISSION & SERVICES

Housekeeping Services' mission is to assure all offices and public areas of City Hall and Soldiers Memorial Military Museum are well cleaned, well maintained, sanitary, and safe.

PROGRAM NOTES

In FY11, Housekeeping Services fully implemented recycled hand towel and tissue paper, saving 25% in annual costs, and a waste recycling program in City Hall and Soldiers Memorial. Employees also completed training on green cleaning, OSHA safety, and the proper protection and handling of body fluid spills. In FY12, Housekeeping Services will maintain annual training, start asbestos awareness training, and cross-train all staff regarding floor care equipment.

PERFORMANCE MEASURES	Actual FY10	Estimate FY 11	Goal / Est. FY12
Work Orders Received	274	230	250
Work Orders Completed	271	232	250

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$444,236	$359,063	$359,402
Materials and Supplies	26,985	37,230	66,450
Equipment, Lease, and Assets	185	1,250	1,000
Contractual and Other Services	45,444	540	0
Debt Service and Special Charges	0	0	0
General Fund	$516,850	$398,083	$426,852
Grant and Other Funds	$0	$0	$0
All Funds	**$516,850**	**$398,083**	**$426,852**

FULL TIME POSITIONS			
General Fund	12.0	9.0	9.0
Other Funds	0.0	0.0	0.0
All Funds	12.0	9.0	9.0

Division: 903 Facilities Management
Program: 02 Electrical Services
Department: Board of Public Service

Program Budget 903-02

MISSION & SERVICES

Electrical Services' mission is to assure all electrical systems are maintained and in working order. The program also oversees installation of new electrical equipment by outside contractors.

PROGRAM NOTES

In FY11, Electrical Services replaced non-functioning circuit breaker panels and continued to determine energy savings opportunities for City buildings. Employees completed OSHA and arc flash safety training. In FY12, Electrical Services plans to continue safety training and retrofitting lighting systems to save energy. The program will also examine advances in energy efficient lighting and work towards expanding the preventative maintenance program.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Work Orders Received	1,312	1,184	1,500
Work Orders Completed	1,330	1,228	1,400

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$560,551	$464,061	$469,870
Materials and Supplies	35,979	71,570	143,090
Equipment, Lease, and Assets	1,664	8,255	2,250
Contractual and Other Services	2,842,519	10,360	0
Debt Service and Special Charges	0	0	0
General Fund	$3,440,713	$554,246	$615,210
Grant and Other Funds	$0	$0	$0
All Funds	**$3,440,713**	**$554,246**	**$615,210**
FULL TIME POSITIONS			
General Fund	8.0	6.0	6.0
Other Funds	0.0	0.0	0.0
All Funds	8.0	6.0	6.0

Division: 903 Facilities Management
Program: 03 HVAC / Mechanical Services
Department: Board of Public Service

Program Budget 903-03

MISSION & SERVICES

HVAC / Mechanical Services' mission is to assure all HVAC and mechanical systems are well maintained and in working order. The program maintains the fire sprinkler systems, hot water systems, freezers, and water coolers. The City's heating costs are included in this program's budget.

PROGRAM NOTES

In FY11, HVAC / Mechanical Services utilized advances in energy efficient systems and retrofitted non-energy efficient systems. Employees participated in training and expanded the preventative maintenance program. In FY12, HVAC / Mechanical Services employees will continue training and retrofitting non-energy efficient systems. In addition, the program will perform a comprehensive refrigerant inventory of most City buildings.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Work Orders Received	2,927	2,360	2,600
Work Orders Completed	2,911	2,468	2,500
Percentage of Work Orders Completed	99%	100%	96%

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$945,144	$786,347	$781,523
Materials and Supplies	35,979	87,230	172,930
Equipment, Lease, and Assets	5,548	8,255	2,500
Contractual and Other Services	3,079,355	20,540	250
Debt Service and Special Charges	0	0	0
General Fund	$4,066,026	$902,372	$957,203
Grant and Other Funds	$0	$0	$0
All Funds	**$4,066,026**	**$902,372**	**$957,203**
FULL TIME POSITIONS			
General Fund	14.0	11.0	11.0
Other Funds	0.0	0.0	0.0
All Funds	14.0	11.0	11.0

Division: 903 Facilities Management
Program: 04 Construction
Department: Board of Public Service

Program Budget 903-04

MISSION & SERVICES

Construction Services' mission is to assure that all wall, ceiling, door, and window systems at City facilities are well maintained and in working order. Construction Services provides carpentry, painting, and lock and key system services for most City facilities.

PROGRAM NOTES

In FY11, Construction relocated the paint shop from the Municipal Courts Building to City Hall, purchased a low pressure-high volume paint spray rig to more effectively handle the City's painting needs and consolidated the Municipal Courts file storage into a single, higher security area at the 1520 Market Building. Employees received safety and lead abatement safety training. In FY12, Construction will continue safety training, purchase a commercial paint mixer and explore the commercial applications of low VOC.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Work Orders Received	1,171	880	1,000
Work Orders Completed	1,225	1,340	950
Percentage of Work Orders Completed	100%	100%	95%

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$613,264	$494,777	$499,227
Materials and Supplies	29,420	55,350	108,710
Equipment, Lease, and Assets	0	1,250	1,250
Contractual and Other Services	47,943	300	0
Debt Service and Special Charges	0	0	0
General Fund	$690,627	$551,677	$609,187
Grant and Other Funds	$0	$0	$0
All Funds	**$690,627**	**$551,677**	**$609,187**
FULL TIME POSITIONS			
General Fund	10.0	7.0	7.0
Other Funds	0.0	0.0	0.0
All Funds	10.0	7.0	7.0

Division: 903 Facilities Management
Program: 05 Administrative Services
Department: Board of Public Service

Program Budget 903-05

MISSION & SERVICES

Administrative Services' mission is to provide managerial, technical, clerical, and customer service support to staff and our customers. Administrative Services provides technical review of plans and specifications for repair and renovation projects and inspections.

PROGRAM NOTES

In FY11, Administration expanded City Hall recycling to include all products in the waste stream, with the exception of organics, medical material and styrofoam. The program also received two ARRA grants of $2.4 million and $3.7 million, and completed an Ameren grant for $35,000 to perform an energy audit on the Justice Center. Administration also utilized Ameren and Laclede Gas Rebate Programs when purchasing retrofit products. In FY12, Administration plans to expand recycling at 1520 Market, expand the use of Building Automation Systems, and expand the preventative maintenance initiative to minimize unplanned expenditures. Administration will also analyze each City building to lower utility expenditures.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Work Orders Received	6,315	5,596	6,000
Work Orders Completed	6,817	7,428	5,700
Percentage of Work Orders Completed	100%	100%	95%

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$291,175	$311,751	$317,646
Materials and Supplies	15,993	3,120	3,320
Equipment, Lease, and Assets	451	0	12,010
Contractual and Other Services	38,518	7,303,060	7,047,920
Debt Service and Special Charges	0	0	0
General Fund	$346,137	$7,617,931	$7,380,896
Grant and Other Funds	$0	$0	$0
All Funds	**$346,137**	**$7,617,931**	**$7,380,896**

FULL TIME POSITIONS			
General Fund	4.0	4.0	4.0
Other Funds	0.0	0.0	0.0
All Funds	4.0	4.0	4.0

Division: 910 Equipment Services
Program: Ø
Department: Board of Public Service

Division Budget 910

MISSION & SERVICES

The Equipment Services Division (ESD) manages, maintains, and fuels vehicles and equipment for other City agencies (except Police, Airport, and Water Treatment Plants).

PROGRAM NOTES

In FY11, the Equipment Services Division (ESD) outsourced the maintenance and repair of Fire Department Apparatus and large vehicle body repairs to Metro. The ESD also updated the City Vehicle Policy Manual, consolidated into the Hampton Garage, determined a Fire Department vehicle replacement strategy, and expanded telemetric use to monitor fuel use, safety, and work rules compliance. In FY12, ESD plans to implement fire suppression and snow removal vehicle replacement strategies.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Fleet Size / Average Age	2,177 / 12.2	2,178 / 12.8	Unknown / 7.6
Cost Per Vehicle	$5,630	$5,783	$5,263
Vehicle Availability (units downed for unscheduled maintenance)	80%	82%	50%
Unnecessary Expenses (crash, abuse)	$135,246	$141,568	$0

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$4,175,716	$4,071,741	$4,037,169
Materials and Supplies	5,211,464	5,021,996	6,321,400
Equipment, Lease, and Assets	5,489	5,530	5,530
Contractual and Other Services	2,089,026	2,035,300	2,268,395
Debt Service and Special Charges	0	0	0
General Fund	$11,481,695	$11,134,567	$12,632,494
Grant and Other Funds	$0	$0	$0
All Funds	**$11,481,695**	**$11,134,567**	**$12,632,494**

FULL TIME POSITIONS			
General Fund	69.0	64.0	64.0
Other Funds	6.0	6.0	6.0
All Funds	75.0	70.0	70.0

Division: 930 Soldiers Memorial
Program: Ø
Department: Board of Public Service

Division Budget 930

MISSION & SERVICES

Soldiers Memorial is dedicated as a memorial for veterans and as a museum for preserving a historic collection of military artifacts. The memorial building is open to the public and has meeting space available for veterans and other groups.

PROGRAM NOTES

In FY11, Soldiers Memorial staff collaborated with City leaders to found and incorporate "Friends of Soldiers Memorial". Friends of Soldiers Memorial was modeled on the successful partnership between the City of St. Louis and Forest Park Forever. The new non-profit organization will help address important capital needs of the facility through the development and initiating of fundraising efforts. In FY12, Soldiers Memorial will pursue grant funding through the Conservation Assessment Program to evaluate the current Soldiers Memorial Museum collection.

PERFORMANCE MEASURES	Actual FY10	Estimate FY11	Goal / Est. FY12
Tours / Presentations	113	93	95
Total Museum Visitors	52,900	37,000	42,000

EXPENDITURE CATEGORY	ACTUAL FY10	BUDGET FY11	BUDGET FY12
Personal Services	$99,489	$100,194	$139,430
Materials and Supplies	24	500	500
Equipment, Lease, and Assets	0	0	299
Contractual and Other Services	59,823	44,384	0
Debt Service and Special Charges	0	0	0
General Fund	$159,336	$145,078	$140,229
Grant and Other Funds	$11,823	$0	$0
All Funds	**$171,159**	**$145,078**	**$140,229**
FULL TIME POSITIONS			
General Fund	2.0	2.0	3.0
Other Funds	0.0	0.0	0.0
All Funds	2.0	2.0	3.0

CAPITAL IMPROVEMENTS

CITY OF ST. LOUIS, MISSOURI

CAPITAL IMPROVEMENTS

Since the establishment of the Capital Fund in 1989, the City has successfully begun the process of restoring and improving its capital assets. In August 1993, voters passed a one-half cent sales tax dedicated to capital improvement projects. This new source of revenue has greatly enhanced the City's ability to meet its capital needs. Major accomplishments and highlights of St. Louis' capital improvement program are shown on the table on the following page.

This section presents an overview of St. Louis' capital improvement program, including the planning process, the five-year Capital Improvements Plan, and the FY2012 Capital Budget. The entire Capital Improvements Plan, including a budget for each fund, account, and subaccount within the Capital Fund, is presented in a separately bound volume.

CAPITAL PLANNING PROCESS

To address the City's pressing capital infrastructure and equipment needs, the City of St. Louis established capital planning policies and the Capital Fund in 1989. City ordinances require the Budget Division, together with the Capital Committee, to develop a five-year capital improvement plan (CIP) annually. Each year, a Capital Budget must be prepared, based on the first year of the CIP. Both the CIP and Capital Budget must be submitted by the Budget Division to the Board of Estimate and Apportionment and Board of Aldermen for approval. The CIP and Capital Budget are submitted in the same manner and time as the general operating budget of the City. A flow chart of this process is shown on page C-3.

CAPITAL IMPROVEMENT PROGRAM ACCOMPLISHMENTS

Roads and Bridges

- Replacement of several major bridges in the City, including the Lansdowne Ave, South Kingshighway, Arsenal Street, Morganford, Alabama and Natural Bridge Road.

- Truman Parkway and resurfacing of arterial and residential streets throughout the City.

Neighborhood Stabilization

- Improvements, such as lighting, street resurfacing, and new playground equipment in the City's six major parks and many neighborhood parks

- Enhanced street lighting at all recreation centers, neighborhood parks, community schools and churches throughout the City.

- Demolition of abandoned buildings

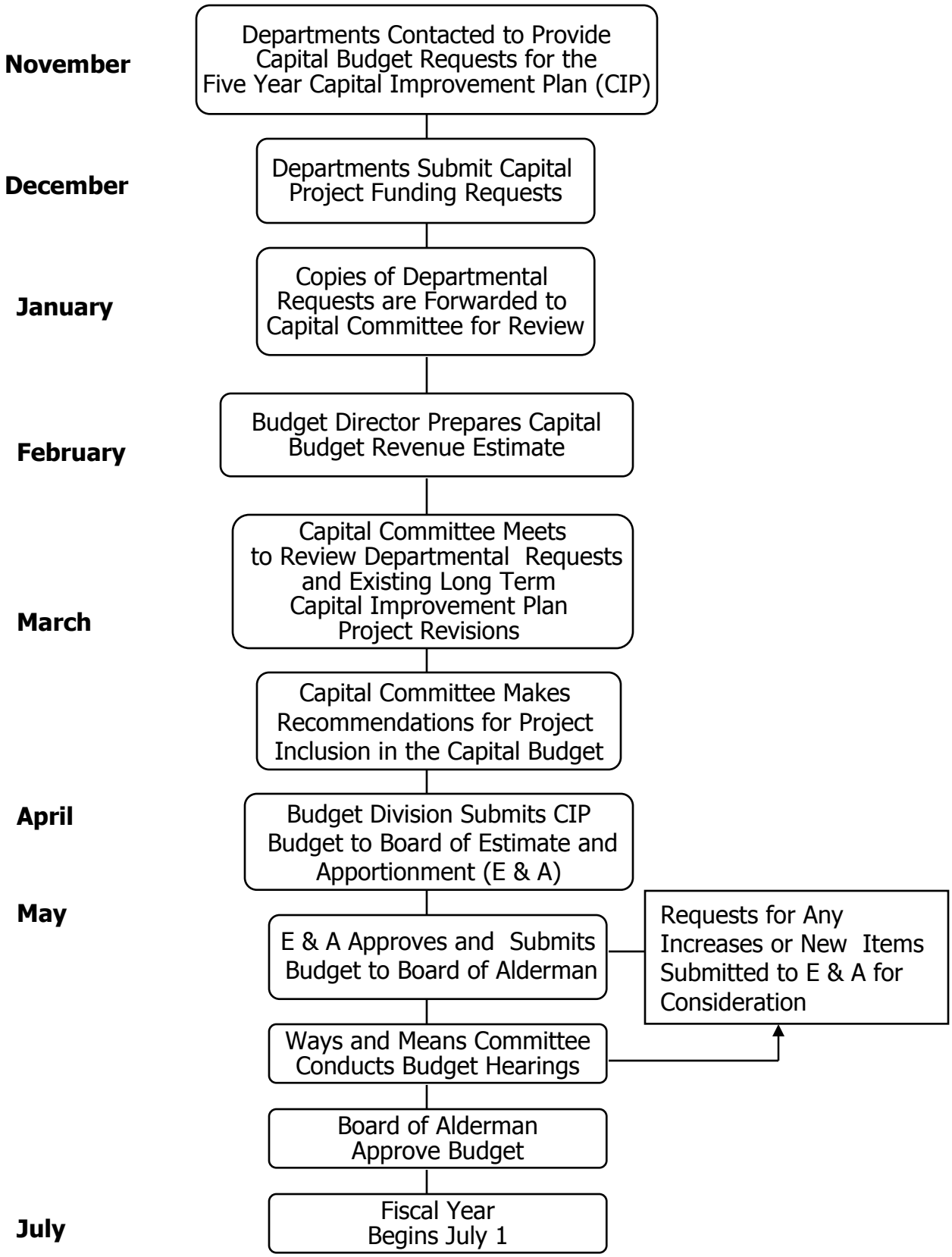
- Improvements at the City's recreation centers

Facility Improvements and Equipment Replacement

- Repair, expansion, and construction of City-owned buildings, including the Civil Courts Building, the Justice Center, Carnahan Courthouse, 1520 Market Street and the Police Department Area Command Stations.

- Implementation of a rolling stock replacement program
- Progress toward complying with Federal mandates
- Flood protection projects
- Warning Siren System

Capital Improvement Plan (CIP) Budget Process



The Capital Committee is responsible for the assessment and review of capital needs and must develop and recommend the CIP and Capital Budget. As established by ordinance, the Capital Committee consists of the following members: the Budget Director, who serves as Chairperson, the Community Development Agency Director, the President of the Board of Public Service, the President of the Board of Aldermen (or his designee), one other Alderman appointed by the President of the Board of Aldermen, the Comptroller (or his designee), one other person from the Comptroller's office, the Mayor (or his designee), and the Chairperson of the Ways and Means Committee.

A committee of City residents, the Citizen's Advisory Committee for Capital Expenditures, is involved in the capital planning process. This committee reviews and assesses capital needs, advises the Capital Committee on the development and recommendation of the CIP and Capital Budget, and reviews the City's capital accomplishments.

The Capital Committee selects and prioritizes capital projects using established criteria. The following criteria are used to evaluate projects:

- Capital improvements that will foster St. Louis' goal of preserving and improving municipal buildings and other assets;
- Capital improvements that will foster St. Louis' goal of fiscal stability and soundness;
- Capital improvements that will foster St. Louis' goal of preserving its infrastructure and heritage;
- Projects that reduce the cost of operations or energy consumption;
- Projects that promote operational safety.

In January 1994, the Capital Committee adopted additional selection criteria. Projects are evaluated and funding recommendations are made according to the following priorities:

1) Required payment for existing debt service
2) Local match amounts for bridge and street improvements et al
3) Funding for State and Federal mandates, including underground storage tank abatement, ADA compliance, asbestos and lead paint abatement
4) Ongoing replacements necessary for City operations

FIVE-YEAR CAPITAL IMPROVEMENT PLAN

The 2012-2016 Capital Improvements Plan identifies the projects funded in the FY2012 Capital Budget and those projects scheduled for the next four years. Projects included in the Capital Improvements Plan (CIP) from FY2012-FY2016 have a projected cost of $320 million. The projects will be funded through a combination of local, state and federal sources. Over the five-year period, approximately $217 million will be appropriated to pay for the projects. This amount includes outright purchases as well as debt service payments, and in the case of road and bridge projects, the City's local matching share of the total cost.

Projects included in the CIP have been grouped into three major categories. These categories are road and bridge improvements, neighborhood stabilization projects, and facility improvements and equipment replacement. Table I presents a summary of proposed capital projects for the next five years. The projects presented in the FY2012 column represent the FY2012 Capital Budget, while projects in subsequent years will be reviewed and updated on an annual basis. A detailed description of each proposed project is included in the separately bound Capital Improvements Plan.

TABLE I
CAPITAL IMPROVEMENTS PLAN
USE OF FUNDS

		FY2012	FY2013	FY2014	FY2015	FY2016
ROAD AND BRIDGE PROJECTS						
ARTERIAL STREET RESURFACING		0	1,000,000	1,000,000	1,000,000	1,000,000
BRIDGE REPAIR/RESURFACING		0	500,000	500,000	500,000	500,000
BRIDGE RECONSTRUCT/REPLACEMENT (ISTEA)		20,000	10,500,000	3,650,000	3,300,000	800,000
EQUIPMENT REPLACEMENT (ISTEA)		0	1,230,000	550,000	0	0
STREET RECONSTRUCTION (ISTEA)		0	440,000	60,000	0	0
ROAD AND BRIDGE PROJECTS	**Total**	**$20,000**	**$13,670,000**	**$5,760,000**	**$4,800,000**	**$2,300,000**
NEIGHBORHOOD STABILIZATION PROJECTS						
MAJOR PARKS IMPROVEMENTS (1/2 CENT & METRO & GRANTS)		2,233,900	3,283,700	3,313,500	3,343,200	3,372,300
POLICE DEPARTMENT IMPROVEMENTS		1,551,000	1,554,000	1,557,000	1,558,000	1,561,000
METRO PARKS - (NEIGHBORHOOD PARKS)		926,400	944,900	963,800	983,100	1,002,800
RECREATION CENTER IMPROVEMENTS		0	469,400	473,500	477,700	481,900
WARD IMPROVEMENT PROJECTS		5,816,250	7,823,000	7,892,000	7,961,500	8,032,000
NEIGHBORHOOD STABILIZATION PROJECTS	**Total**	**$10,527,550**	**$14,075,000**	**$14,199,800**	**$14,323,500**	**$14,450,000**
FACILITY IMPROVEMENTS AND EQUIPMENT REPLACEMENT						
911 SYSTEM UPGRADES		245,736	122,868	0	0	0
BUILDING IMPROVEMENTS		0	1,860,000	1,750,000	1,750,000	1,750,000
CIVIL COURTS BUILDING IMPROVEMENTS		2,830,040	2,825,913	2,822,781	2,453,615	0
CARNAHAN COURTHOUSE IMPROVEMENTS		0	344,456	2,188,581	2,184,181	2,182,981
FEDERAL MANDATES		0	350,000	200,000	150,000	150,000
GATEWAY TRANSPORTATION FACILITY IMPROVEMENTS		568,000	567,000	568,000	568,000	568,000
JUSTICE CENTER PROJECT		13,547,500	10,881,944	10,878,156	10,877,038	10,871,438
FACILITY & INFRASTRUCTURE PROJECTS - JUVENILE DETENTION		1,546,300	1,546,300	1,545,500	1,548,900	1,546,300
1520 MARKET STREET IMPROVEMENTS		771,411	1,117,411	1,117,411	1,117,411	1,117,411
IMPROVEMENT PROJECTS		0	30,000	30,000	30,000	30,000
ROLLING STOCK & COMPUTER REPLACEMENT		3,624,461	4,054,845	3,485,231	2,939,799	2,394,367
FACILITY IMPROVEMENTS AND EQUIPMENT REPLACEMENT	**Total**	**$23,133,448**	**$23,700,737**	**$24,585,660**	**$23,618,944**	**$20,610,497**
ENGINEERING, DESIGN AND ADMINISTRATION	**Total**	**$1,090,000**	**$1,120,000**	**$1,150,000**	**$1,180,000**	**$1,210,000**
All Capital Improvement Projects		**$34,920,998**	**$52,865,737**	**$45,995,460**	**$44,222,444**	**$38,870,497**

Road and Bridge Improvement Projects

Most of the costs of the transportation projects are funded through the Federal Surface Transportation Program. The CIP will provide a total of $26.53 million toward road and bridge improvements over the next five years. This amount will serve as the City's local match for federally funded projects with an estimated value of over $52.0 million. This represents about 12.2 percent of the total CIP projects either in progress or begun during the five-year-period.

The CIP also includes $4.0 million for arterial street resurfacing and $2.0 million for bridge repair/resurfacing. These street and bridge improvements will be funded entirely with City dollars. Prior to the passage of the capital improvement sales tax, many needed arterial street and bridge repairs went undone.

Neighborhood Stabilization Projects

Neighborhood stabilization capital projects include improvements in the City's 28 wards, recreation centers, parks, and Police Department. Approximately $67.55 million in neighborhood stabilization projects is included in the five-year plan. Proposed five-year plan funding includes the following:

- $37.52 million for ward improvements
- $15.62 million for major park improvements
- $7.77 million for Police Department improvements
- $1.91 million for recreation center improvements
- $4.82 million for neighborhood park improvements

The majority of neighborhood stabilization projects will be improvements in the City's neighborhoods and parks. Due to economic conditions, in FY2012, part of the 1/2Cent Sales Tax was reallocated to fund existing debt, thus the amount for Ward projects has been reduced. Each Ward will receive $207,723 for capital improvements recommended

by the Aldermen. In the past, Aldermen have used these funds to resurface residential streets & alleys, improve neighborhood parks, reconstruct alleys, sidewalk & curb replacement, street tree planting and to replace dumpsters.

Facility Improvement and Equipment Replacement

Approximately $116.58 million in facility improvements and equipment replacement is planned for the next five years. More than 90% of this amount will be expended to retire the debt associated with the downtown Justice Center and the expansion of the Medium Security Institution, the renovations to the Civil Courts Building and the Carnahan Courthouse, the Rolling Stock, Computer Systems, Gateway Transportation Center (Multi-Modal) Facility & Infrastructure Debt Service (Juvenile Detention), 1520 Market (Abram) Building and 911 System debts. The details of individual projects are available in the Capital Improvements Plan presented in a separately bound volume.

Facility improvement and equipment replacement projects proposed in the five-year Capital Improvement Plan include:

- $57.05 million for the MSI expansion and Justice Center financing
- $10.93 million for renovations & financing of the Civil Courts building
- $6.90 million for renovations & financing of the Carnahan Courthouse
- $14.21 million for rolling stock, 911 systems and computer equipment replacement
- $2.84 million for renovations & financing of the Gateway Transportation Center (Multi-Modal)
- $5.23 million for renovations & financing of 1520 Market (Abram) Building
- $7.73 million for Facility & Infrastructure Debt Service (Juvenile Detention)
- $8.08 million for Federal mandate compliance, repairs to City buildings and other projects

Funding Sources

The capital projects included in this plan will be financed through a combination of local, state, and federal sources. Table II presents a summary of estimated resources available for capital expenditures for the next five years. A brief description of the funding sources follows.

TABLE II
CAPITAL IMPROVEMENTS PLAN
SOURCE OF FUNDS

	FY2012	FY2013	FY2014	FY2015	FY2016
1/10 Cent Sales Tax for Metro Parks (40% Major Parks)	**617,600**	623,800	630,000	636,300	642,700
1/10 Cent Sales Tax for Metro Parks (60% Neighborhood Parks)	**926,400**	935,600	945,000	954,500	964,000
1/2 Cent Sales Tax for Capital Improvement	**16,600,000**	16,766,000	16,934,000	17,103,000	17,274,000
Courthouse Restoration Fund - Municipal Courts	**150,000**	150,000	150,000	150,000	150,000
Courthouse Restoration Fund - State Courts	**1,250,000**	1,250,000	1,250,000	1,250,000	1,250,000
CVC Capital Lease Reimbursements	**217,000**	217,000	217,000	217,000	217,000
Gasoline Tax Revenue - (County Share)	**630,000**	630,000	630,000	630,000	630,000
General Fund Transfer - Carnahan Courthouse Debt Service	**0**	1,370,000	2,200,000	2,200,000	2,200,000
General Fund Transfer -Justice Center Lease Payment	**3,639,000**	5,600,000	5,600,000	5,600,000	5,600,000
General Fund Transfer for Civil Courts Debt	**1,430,040**	1,430,000	1,430,000	1,430,000	1,430,000
Income from Sale of City Assets	**350,000**	350,000	350,000	350,000	350,000
Sale of 634 North Grand	**3,200,000**	0	0	0	0
Transfer from Gaming Revenue Fund	**5,915,000**	6,000,000	6,000,000	6,000,000	6,000,000
TOTAL SOURCES OF REVENUE	**$34,925,040**	**$35,322,400**	**$36,336,000**	**$36,520,800**	**$36,707,700**

Local Sources

The major local funding source is the one-half cent sales tax for capital improvements. This tax was passed in 1993 and should provide about $84.66 million over the next five years and $16.60 million this year for capital improvements. Proceeds from the capital improvement sales tax are distributed among the City's 28 wards (50%), citywide improvements (20%), major parks (17%), the Police Department (10%), and recreation centers (3%). However, due to the recent economic downturn, $3.87 million of the ½ Cent Sales Tax was reallocated to fund existing debt.

In the past, the City's General fund, supported by local taxes and fees, contributes to the Capital Fund. In FY2012, the general fund budget will include a transfer of $5.06 million to the Capital Fund. Additional local revenue of approximately $350,000 is expected from the sale of assets and $3.20 million from the sale of the 634 North Grand facility.

In FY2002, the City Parks and Recreation system began receiving funds from the regional 1/10 Cent Metro Parks Sales Tax. Over the next five years, the City's portion of the tax will be approximately $7.87 million with 40% going to the major parks and 60% going to the neighborhood parks. In FY2012, the City's portion of the tax will be approximately $1.54 million.

In FY2002, the City passed an ordinance imposing court costs of $5.00 on certain cases adjudicated in Municipal Courts. In FY2012, revenue from these cases is estimated to be $150,000 annually and will be used to offset debt service financing to provide improvements at City owned courthouses.

Also, if any general fund operating surpluses or balances become available in future years, the City will budget these funds in the Capital Budget on a year-by-year basis. Revenue derived from riverboat gaming is discussed later in this section.

State Sources

The Capital Fund receives funding through several taxes and fees imposed by the State of Missouri. The City has allocated a portion of the proceeds of the statewide gasoline tax to be used for capital improvements. In FY2012, $630,000 in gasoline tax revenues will be transferred to the Capital Fund. These revenues are used to help fund the City's local match requirements on bridge replacement and street repair projects financed through the Federal STP program.

In 1995 the state legislature imposed an additional $35 court filing fee on cases filed in the 22nd Judicial Circuit Court in St. Louis. The fee has since been raised to $45 per case. Revenues generated from this filing fee are being used to assist in financing renovations to the Civil Courts Building. This additional filing fee generates about $1.25 million annually.

Federal Sources

The City of St. Louis relies heavily upon Federal funding to finance its road and bridge improvement projects. Federal funding is available through the Surface Transportation Program (STP), which was established through the Intermodal Surface Transportation Efficiency Act (ISTEA & TEA-21). The ISTEA program provides 75 to 100 percent of the cost of major bridge renovation or replacement projects and certain street improvement projects. The St. Louis Metropolitan region receives approximately $14 million annually in such matching funds and is currently on a three year planning cycle.

Gaming Revenue

In December 2007, Lumiere Place, a new gaming facility operated by Pinnacle Casinos opened on Laclede's Landing. The new facility, though not subject to Port lease payments due to its location, led to a more than doubling of the gaming revenues in FY09 over the two years prior. In 2008, Missouri voters approved removing loss limits as well as a 1% increase in the State tax rate on adjusted gross receipts (AGR). Now at 21% of AGR, the City receives 10% of this amount, or 2.1% of the AGR. In addition, the City continues to receive $1 of the State imposed $2 head tax on the number of admissions. The closing of the old President casino on the Admiral Riverboat in July of 2010 resulted in the loss of approximately $2.0M in Port lease payments and gaming revenues. The recent opening of the new Pinnacle casino in south St. Louis County has also drawn some business from the existing Lumiere operation in the City. As part of the development agreement of this second casino, Pinnacle will be making annual payments to the City of $1M, which will help offset this reduction in gaming receipts. In FY12, it is estimated that Gaming will provide $5.91 million in revenues which will be appropriated to the Capital Fund.

In appropriating these revenues the City has opted for a spending formula that maximizes the impact of these receipts without making ongoing City operations dependent on the success of the gaming industry. By state statute, the 2% of AGR the City receives from the state is set aside for use in providing services necessary for the safety of the public visiting gaming boats. Funds from this source are therefore appropriated primarily for Police Department services on the riverfront and for riverfront street lighting, and public right-of-way improvements. Revenue from the admission fee is unrestricted as to use and will be used to supplement funds available for capital improvement projects and to further economic development efforts.

FY2012 CAPITAL BUDGET

The Capital Budget for FY2012 is $34.92 million. Table III presents a summary of the FY2011 capital budget. Citywide capital projects comprise over 66% of the total capital budget and Ward improvement projects are about 16% of the budget. The remainder is divided among major parks, recreation centers, and the Police Department. The one-half cent sales tax for capital improvements is the largest source of capital funding and will provide approximately $16.60 million in revenue for capital improvements in FY2012. Other major sources of funding include the sale of assets, court fees, gasoline tax revenues, and gaming revenues.

The FY2012 capital budget is about 20% higher than the previous year's budget. Last years decline in both the ½ cent sales tax and 1/10 cent metro parks sales tax receipts has seen a minor reversal. However, the reallocation of approx. $3.42M in ½ cent sales tax allocations is needed to offset the general fund subsidies as a means of addressing the lack of growth. Also, in FY2012, debt service for the Carnahan Courthouse is being funded from released project funds, and funding for various Road & Bridge projects has been deferred. Funds available for Neighborhood Stabilization projects supported by the sales tax for capital improvements are slightly higher than in FY2011, this is due in part to no negative beginning balances from various ½ Cent Sales Tax accounts, as noted earlier and the reallocation of a portion of the ½ Cent Sales Tax funds to cover existing debt.

The major areas of capital improvement spending are summarized in the following table. A more detailed break down of the sources and uses of funds are listed in the exhibits at the end of this section. A complete detail of the five-year Capital Improvements Plan (CIP) can be found in a separate volume.

TABLE III
FY12 CAPITAL BUDGET

	FY11 Budget	FY12 Budget
SOURCES		
Capital Improvement Sales Tax	16,450,000	16,600,000
Metro Parks Sales Tax	1,530,000	1,544,000
Metro Parks Sales Tax - Beginning Balance	(98,000)	0
Capital Improvement Sales Tax - Police Beginning Balance	(105,000)	0
CityWide Capital Existing Balance	(208,000)	0
Capital Improvement Sales `	(178,500)	0
Capital Improvement Sales Tax - Rec Centers Beginning Balance	(31,500)	0
Capital Improvement Sales Tax - Wards Beginning Balance	(525,000)	0
Gaming Revenues	5,285,000	5,915,000
Gasoline Tax - (County Share)	630,000	630,000
General Fund Transfer - Justice Center Lease Payment	2,674,000	3,639,000
General Fund Transfer - Caranahan Courthouse Debt Service	0	0
General Fund Transfer - Civil Courts Debt Service	0	1,430,040
Courthouse Restoration Funds	1,400,000	1,400,000
CVC Capital Lease Reimbursement	0	217,000
Local Park Fund	700,000	0
Reallocated Recreation Center Project Funds	761,000	0
Income from Sale of 634 N. Grand	0	3,200,000
Income from Sale of City Assets	350,000	350,000
Total Sources	28,634,000	34,925,040
USES		
Citywide		
Existing Debt	17,825,500	23,303,448
Total Citywide	17,825,500	23,303,448
Engineering, Design and Administration	1,090,000	1,090,000
Ward Improvements	5,360,000	5,816,250
Major & Neighborhood Parks Debt & Improvements	2,923,000	3,160,300
Police Department Improvements	1,431,000	1,551,000
Recreation Center Improvements	0	0
	10,804,000	11,617,550
Total Uses of Funds	**28,629,500**	**34,920,998**
Operating Balance	**$4,500**	**$4,042**

Citywide

Approximately $23.30 million in citywide capital improvement projects are funded for FY2012. Highlights for FY2012 include:

- $5.71 million in lease purchase payments for the renovation of the Civil Courts Building, 1520 Market (Abram) Building, Gateway Transportation Center (Multi-Modal Station) and Facility & Infrastructure (Juvenile Detention) Projects
- $4.02 million for the debt service for the rolling stock replacement program, computer equipment and the 911 System upgrades
- $13.55 million for Justice Center Debt Service

Citywide capital projects are funded from two funds, the Capital Improvement Project Fund (Fund 1217) and the Capital Improvements Sales Tax Trust Fund (Fund 1220). Exhibits A and B present the capital budgets for each of these funds.

Ward Improvements

In FY2012 due to the economy, $5.82 million from the ½ Cent Sales Tax has been adjusted due to the reallocation of ½ Cent Sales Tax funds to cover existing debt. Each of the 28 Wards will receive $207,723 for capital improvements recommended by the Aldermen. Projects typically include improvements in neighborhood parks, residential street & alley resurfacing, repairs to streets & alleys, street lighting enhancement, and dumpster replacement. Ward projects are funded by the Capital Improvements Sales Tax Trust Fund (Fund 1220). Exhibit C presents the capital budget for this section.

Major Parks

The City's major parks will receive approximately $2.23 million in FY2012 for capital improvement projects from ½ Cent and Metro Parks sales tax. The distribution of these funds among the parks is normally based upon the acreage, however due to revenue shortfalls the and the need to reallocate part for the ½ Cent funds was made to satisfy existing debt requirements.

The FY2012 Capital Budget appropriates the following amounts

Forest Park	$1,994,889
Tower Grove Park	$80,288
Carondelet Park	$52,496
Fairground Park	$38,291
O'Fallon Park	$37,056
Willmore Park	$30,880

Recreation Centers

Due to fiscal constraints no funds are appropriated this fiscal year for capital improvements at recreation centers from the ½ Cent Sales Tax funds. Exhibit E presents detail on the FY2012 capital budget for recreation centers.

Police Department

A portion of the capital improvement sales tax allocated to the Police Department will be used for debt service for Capital Improvements. The debt service payment scheduled for FY2012 is approximately $1.55 million which also funds part of the debt service lease payments on the Downtown Justice Center and the Microwave Communications System lease payment. Exhibit L provides project details.

Metro Parks – Neighborhood Parks

In addition to the major parks, various neighborhood parks and recreation centers will benefit from the new Metro Parks sales tax. In FY2012 the tax will provide $926,400 which will be used to begin improvement projects at various locations selected by the Parks Committee. Exhibit I will present the project details on the FY2012 capital budget for Neighborhood Parks, when finalized by the Parks Committee.

EXHIBIT A
FY12 CAPITAL BUDGET
CITYWIDE ACCOUNT (FUND 1217)

SOURCES OF FUNDS:		
Gaming Revenues - Admissions Receipts	5,915,000	
General Fund Transfers - Justice Center Lease Payment	3,639,000	
General Fund Transfer - Civil Courts Debt Service	1,430,040	
Gasoline Tax - (County Share)	630,000	
Courthouse Restoration Fund - Municipal Courts	150,000	
Courthouse Restoration Fund - State Courts	1,250,000	
CVC Capital Lease Reimbursement	217,000	
Income from Sale of 634 N. Grand	3,200,000	
Income from Sale of City Assets	350,000	
Total Funds Available for Appropriation		**16,781,040**
USES OF FUNDS:		
Existing Debt		**16,776,998**
Civil Courts Lease Payment	2,830,040	
Justice Center Debt Service	11,095,511	
Facility & Infrastructure Debt Service		
Juvenile Detention Center	1,546,300	
Gateway Transportation Center Debt Service	568,000	
1520 Market Building Debt Service	491,411	
911 System Upgrade Debt Service	245,736	
Total Uses of Funds		**16,776,998**
ESTIMATED YEAR END SURPLUS (DEFICIT)		**$4,042**

EXHIBIT B
FY12 CAPITAL BUDGET
CITYWIDE ACCOUNT (FUND 1220)

SOURCES OF FUNDS:		
Capital Improvement Sales Tax	3,102,000	
Reallocated Capital Sales Tax	3,424,450	
Total Funds Available for Appropriation		**6,526,450**
USES OF FUNDS:		
Existing Debt		**2,451,989**
Justice Center Debt Service	2,451,989	
Rolling Stock Replacement Program / Computer Equipment and Systems Debt Service		**4,054,461**
Rolling Stock	3,624,461	
1520 Market Building Debt Service (2011 Series)	280,000	
Desktop Computers	150,000	
Mississippi River Bridge Lighting Match	20,000	**20,000**
Total Uses of Funds		**6,526,450**
ESTIMATED YEAR END SURPLUS (DEFICIT)		**$0**

EXHIBIT C
FY12 CAPITAL BUDGET
WARD IMPROVEMENTS ACCOUNT (FUND 1220)

SOURCES OF FUNDS:		
Capital Improvement Sales Tax	5,816,250	
Beginning Balance	0	
Total Funds Available for Appropriation		**5,816,250**
USES OF FUNDS:		
Ward Projects to be determined by Aldermen		
Total Uses of Funds		**5,816,250**
ESTIMATED YEAR END SURPLUS (DEFICIT)		**$0**

EXHIBIT D
FY12 CAPITAL BUDGET
MAJOR PARKS ACCOUNT (FUND 1220)

SOURCES OF FUNDS:		
Capital Improvement Sales Tax	1,616,300	
Beginning Balance	0	
Total Funds Available for Appropriation		**1,616,300**
USES OF FUNDS:		
FOREST PARK SUBACCOUNT (FUND 1220)		
Debt Service On Forest Park Bonds	1,373,015	
Bridge Replacement (Carr Lane / Liberal Arts Bridge)	243,285	
Total Uses of Funds		**1,616,300**
ESTIMATED YEAR END SURPLUS (DEFICIT)		**$0**

EXHIBIT E
FY12 CAPITAL BUDGET
RECREATION CENTER ACCOUNT (FUND 1220)

SOURCES OF FUNDS:		
Capital Improvement Sales Tax	0	
Beginning Balance	0	
Total Funds Available for Appropriation		**0**
USES OF FUNDS: Capital Improvement Sales Tax		
Total Uses of Funds		**0**
ESTIMATED YEAR END SURPLUS (DEFICIT)		**$0**

EXHIBIT F
FY12 CAPITAL BUDGET
POLICE DEPARTMENT ACCOUNT (FUND 1220)

SOURCES OF FUNDS:		
Capital Improvement Sales Tax	1,551,000	
Capital Improvement Sales Tax - Police Beginning Balance	-	
Total Funds Available for Appropriation		**1,551,000**
USES OF FUNDS: Capital Improvement Sales Tax		
Debt Service for Police Capital Improvements	1,310,000	
Microwave Communications System Lease Payment	80,000	
Debt Service for Justice Center	161,000	
Total Uses of Funds		**1,551,000**
ESTIMATED YEAR END SURPLUS (DEFICIT)		**$0**

EXHIBIT G
FY12 CAPITAL BUDGET
ENGINEERING, DESIGN AND ADMINISTRATION (FUND 1220)

SOURCES OF FUNDS:		
Capital Improvement Sales Tax	1,090,000	
Total Funds Available for Appropriation		**$1,090,000**
USES OF FUNDS:		
Engineering, Design and Administration- BPS	650,000	
Engineering, Design and Administration - Street Dept	440,000	
Total Uses of Funds		**1,090,000**
ESTIMATED YEAR END SURPLUS (DEFICIT)		**$0**

EXHIBIT H
FY12 CAPITAL BUDGET
METRO PARKS - MAJOR PARKS ACCOUNT (FUND 1219)

SOURCES OF FUNDS:		
Capital Improvement Sales Tax	617,600	
Beginning Balance	0	
Total Funds Available for Appropriation		**617,600**
USES OF FUNDS:		
FOREST PARK SUBACCOUNT (FUND 1219)		
Reconstruct Park Roadways	378,589	
TOWER GROVE PARK SUBACCOUNT (FUND 1219)		
Misc. Building and Park Projects (TBD)	80,288	
CARONDELET PARK SUBACCOUNT (FUND 1219)		
ADA Improvement to Tennis Court Comfort Station	52,496	
FAIRGROUND PARK SUBACCOUNT (FUND 1219)		
ADA Improvement to Park Comfort Station	38,291	
O'FALLON PARK SUBACCOUNT (FUND 1219)		
Replace Picnic Tables	37,056	
WILLMORE PARK SUBACCOUNT (FUND 1219)		
ADA Improvement to Park Comfort Station	30,880	
Total Uses of Funds		**617,600**
ESTIMATED YEAR END SURPLUS (DEFICIT)		**$0**

EXHIBIT I
FY12 CAPITAL BUDGET
METRO PARKS - NEIGHBORHOOD PARKS ACCOUNT (FUND 1219)

SOURCES OF FUNDS:			
Metro Parks Sales Tax - (Neighborhood Parks Portion)		926,400	
Beginning Balance		0	
Total Funds Available for Appropriation			**926,400**
USES OF FUNDS: Metro Parks Sales Tax			
Park	**Projects**		
	Projects to be determined by Parks Committee		
Total Uses of Funds			**926,400**
ESTIMATED YEAR END SURPLUS (DEFICIT)			**$0**

APPENDIX

BUDGET PROCESS

Budget as Operating Plan

The budget for the City is an Annual Operating Plan serving as the guidebook for the fiscal year. It sets policy, identifies new initiatives and allocates the resources necessary to maintain City services and meet the objectives of the fiscal year. The fiscal year for the City of St. Louis runs from July 1 to June 30. In accordance with state law, the budget must be balanced when adopted.

Budget Basis

The General Fund and most special fund budgets are formulated on a modified accrual basis. Encumbrances, including outstanding purchase orders, are budgeted as expenses but revenues are recognized only when they are actually received. Enterprise fund appropriations including the Airport and Water Divisions are budgeted on a cash basis. Both expenditures and revenues are recognized when actually paid or received. The City's Comprehensive Annual Financial Report (CAFR) accounts for the City's finances according to generally accepted accounting principles (GAAP). This method differs from the budget basis primarily in that revenues are recognized when they are measurable and available as opposed to actually received and expenditures are recognized when the obligation is incurred rather than paid or encumbered. For this reason, the CAFR also contains financial statements expressed on a "budget" basis so that end-of-year results can be compared with the budget.

The Budget Process

- The budget process begins in the fall when the Budget Division issues a request for departmental revenue estimates. The information submitted by the departments will be incorporated into the Budget Division's initial revenue estimate for the coming fiscal year.

- At the same time the department heads are asked to identify any new initiatives or programs so that they may be included in the budget planning process.

- In January, having arrived at a preliminary revenue estimate for the coming fiscal year and incorporating any new initiatives or areas that will experience an increase in costs, the Budget Division issues budget allocations to departments.

- Departments respond by submitting their budget requests and service level information to the Budget Division.

- In February, the Budget Division holds budget meetings with the departments and the administration to discuss budget requests and, where necessary, reconcile discrepancies between allocations and requests.

- Revenue estimates are continually updated throughout this period. In March, departmental budget proposals are adjusted to reflect the latest revenue projections.

BUDGET PROCESS

- In April, the Budget Division prepares the budget document and submits its proposed budget to the Board of Estimate and Apportionment (E&A), comprised of the Mayor, the Comptroller and the President of the Board of Aldermen. The Board of E&A reviews the proposed budget, holds hearings with departments and conducts a public hearing at which citizens may voice their concerns. Following the hearings, the Board of E&A may recommend changes to the proposed budget.

Next Steps - Charter Requirements

- The Board of E&A must submit its proposed budget to the Board of Aldermen not less than 60 days prior to the beginning of the fiscal year, or May 1.

- During May and June, the Ways and Means Committee of the Board of Aldermen conducts public hearings on each segment of the proposed budget prior to taking any action. The proposed budget is reviewed and then considered by the Board of Aldermen.

- The Board of Aldermen may reduce the amount of any item in a budget bill, except amounts fixed by statute or ordinance obligations. The Board of Aldermen may not increase any appropriation amount nor insert new items unless specifically approved by the Board of E&A. (As a general rule, should increases for particular items be desired, the Ways and Means committee will submit a list of items for the Board of E&A to consider, with which it may or may not agree.)

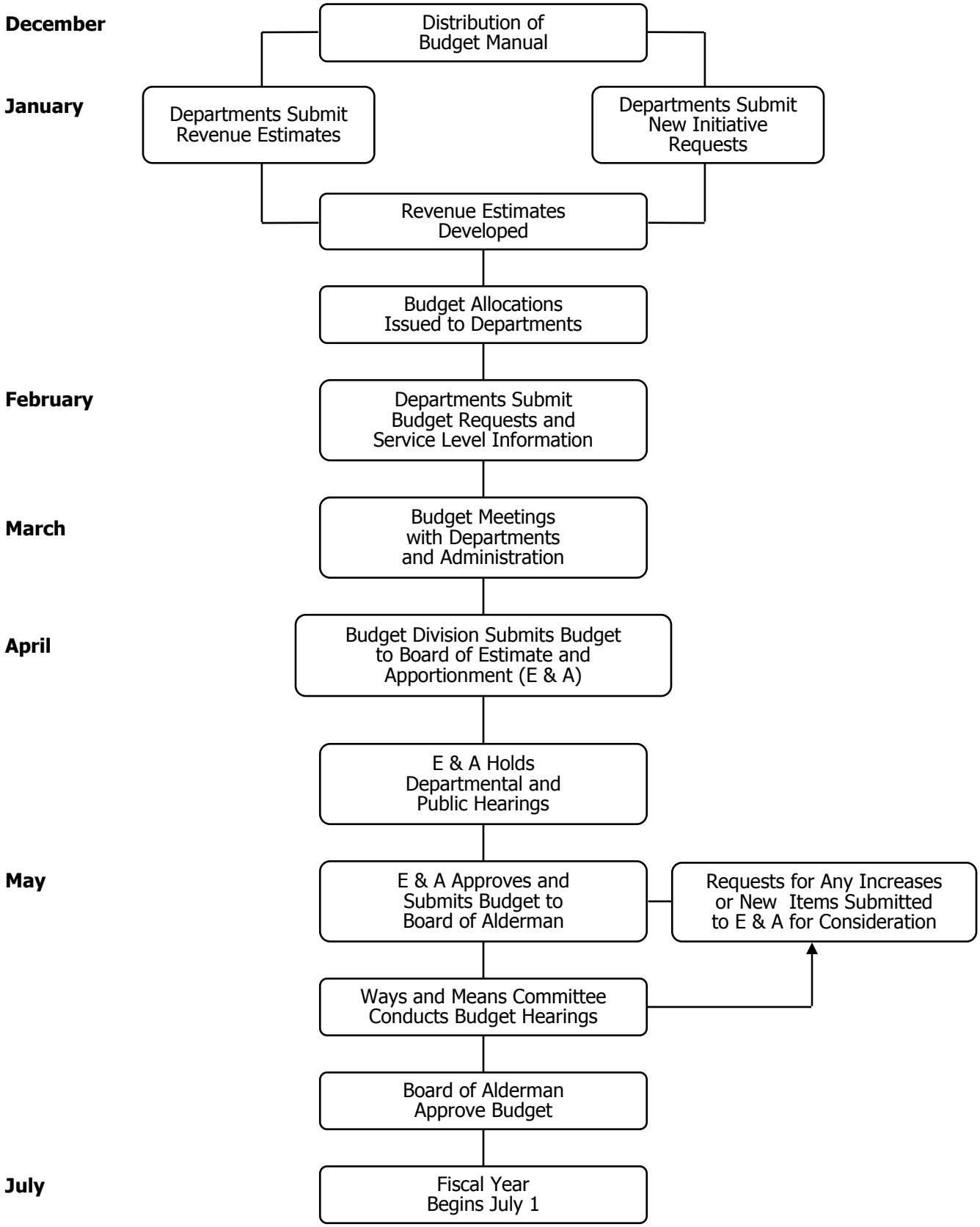
- If the Board of E&A does not submit its proposed budget to the Board of Aldermen by May 1, the Budget Director would be required to submit a budget directly to the Board of Aldermen.

- If the Board of Aldermen does not approve a budget by the beginning of the fiscal year, the proposed budget by the Board of E&A or, in its absence, the submission by the Budget Director, shall be deemed to have been approved by the Board of Aldermen.

Budget / Operating Plan Administration

- As needs arise during the fiscal year, limited transfers within or among departments or funds may occur with approval of the Board of Estimate and Apportionment. Any accruing or unappropriated City revenue may be appropriated by ordinance recommended by the Board of E&A and passed by the Board of Aldermen.

BUDGET PROCESS



CITY DEBT

General Discussion

The City of St. Louis is authorized to issue general obligation bonds, payable from unlimited and ad valorem taxes to finance capital improvements, upon a two-thirds majority vote of the qualified voters voting on the specific proposition. The Missouri Constitution provides that the amount of bonds payable out of tax receipts (which includes bonds payable from special assessments) shall not exceed 10% of the total assessed valuation of the taxable property of the City. The Constitution permits the City to become indebted for an additional 10% of the value of the taxable tangible property for the purpose of acquiring a right-of-way, constructing, extending and improving a sanitary or storm sewer system. The City is also authorized to issue revenue bonds to finance capital improvements to its water system, sewer system, and airport facilities. These types of revenue bonds require a two-thirds vote of the qualified electorate voting on the specific proposition.

The City is also authorized to issue revenue bonds to finance capital improvements to its water system, sewer system, and airport facilities. These types of revenue bonds require a two-thirds vote of the qualified electorate voting on the specific proposition.

All revenue bonds issued by the City are payable solely out of the revenue derived from the operation of the facility that is financed from the proceeds of such bonds. Revenue bonds do not pledge the full faith and credit of the City in servicing the bonded indebtedness and such bonds are not considered in determining the legal debt margins resulting from the limitations described

The City is also authorized by statute to issue "Tax Increment Financing" obligations pertaining to development projects. Such obligations are secured by increments of revenues attributable to property and other taxes generated by improvements to the project area and may also be secured by annual appropriations from the City's General Fund. The City's potential general fund obligation has been limited to two TIFs to date. The first TIF in 1991 for St. Louis Marketplace required subsidies beginning in FY06 and continued into FY10 where the subsidy amount was estimated at $0.7 million. Marketplace debt was retired in FY11 requiring no additonal subsidies. In 2007, the City issued $16,961,000 in TIF bonds for the One City Centre Redevelopment Project, which like the Marketplace project were secured by general revenues in addition to incremental revenues. No payments from the general fund from this project are anticipated in FY12.

CITY DEBT

Outstanding Debt and Lease Obligations

In addition to those financing mechanisms already discussed, the City uses capital leases as a means of financing major development and construction projects. The City's total outstanding debt and lease obligations as estimated as of the end of June, 2011 are approximately $1.9 billion. This total includes $238.9M in TIF revenue bonds, most of which are backed solely by project revenues. This amount also includes $46.8M in Section 108 (HUD) loan guarantees for the convention center hotel and Hope VI housing development projects. As illustrated below, just over 50% of the City's total debt is in the form of revenue bonds issued primarily by the Airport and to a lesser extent the Water and Parking Divisions.

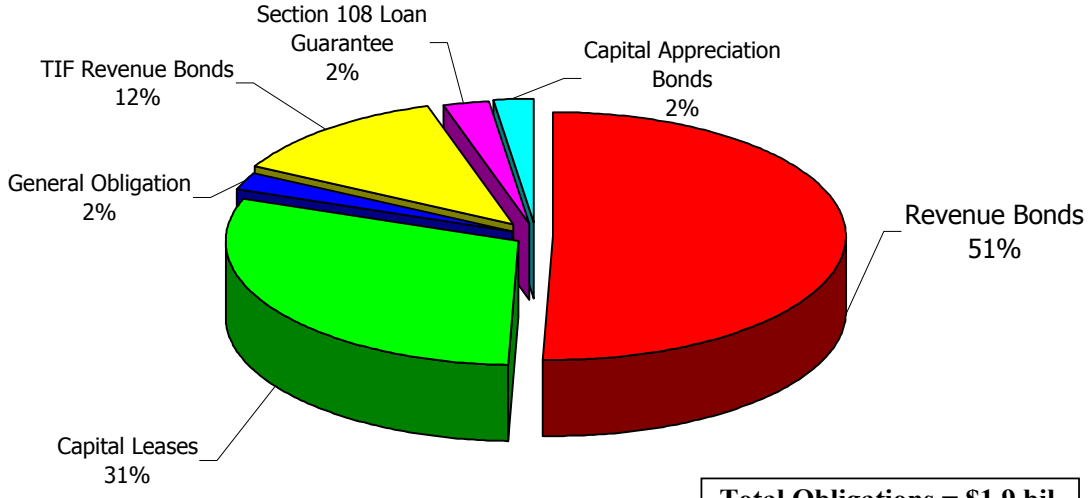
Legal Debt Margin
Est. as of June 30, 2011

	City Purposes Basic Limit	Streets & Sewers Additional Limit
2010 Assessed Value:	4,487,168,206	4,487,168,206
Debt Limit		
10% of AV:	448,716,821	448,716,821
Less: General Obligation Bonds	42,685,000	0
Legal Debt Margin	$406,031,821	$448,716,821

Note: Legal Debt Margin refers to only tax supported debt; other forms of debt including revenue bonds or lease debt do not fall under the constitutional limitation.

Source: Office of the Comptroller

TOTAL CITY DEBT AND LEASE OBLIGATIONS



Total Obligations = $1.9 bil.

Estimated obligations outstanding as of 6/30/11 per Office of the Comptroller

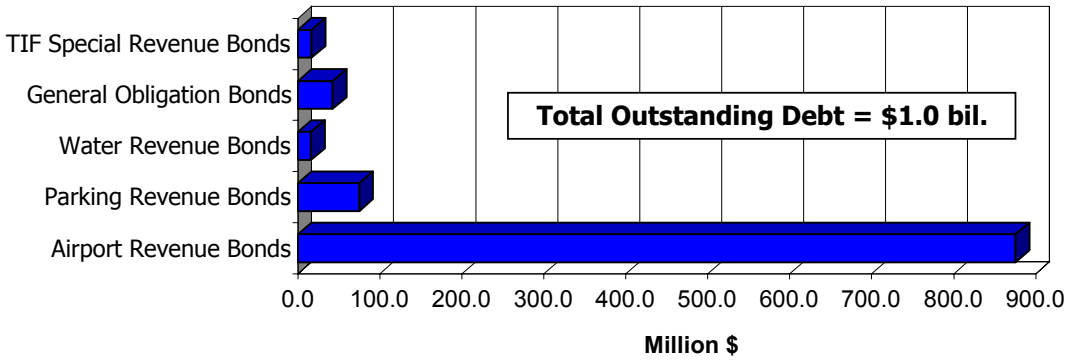
CITY DEBT

General Obligation and Revenue Bonds

Payments on general obligation debt are made from ad valorem property tax and license receipts. In 1999, the City issued $65 million in general obligation bonds. With the bond proceeds, the City's Fire Department replaced its existing fire fighting fleet and conducted renovations to its firehouses. The St. Louis Police Department received funds to upgrade its crime lab and make improvements to its headquarters building on Clark Street. The bonds also provided $11 million for the demolition of abandoned and derelict buildings throughout the City. An additional $13.0 million in G.O. debt was issued in 2006 to provide matching funds for road and bridge projects, floodwall improvements and public safety communications systems. Another debt instrument known as revenue bonds are limited obligations of the City payable solely from the revenues of the department or facility financed by the bonds. By far the largest component of debt in this or any other debt category are the revenue bonds related to the Airport expansion and various improvement projects.

Bond Type	Estimated Outstanding as of June 30, 2011
General Obligation Bonds	$42,685,000
Water Revenue Bonds	16,000,000
Parking Revenue Bonds	74,952,000
Airport Revenue Bonds	875,435,000
TIF Revenue Bonds (gen fund backed	16,959,979
Total	**$1,026,031,979**

OUTSTANDING DEBT



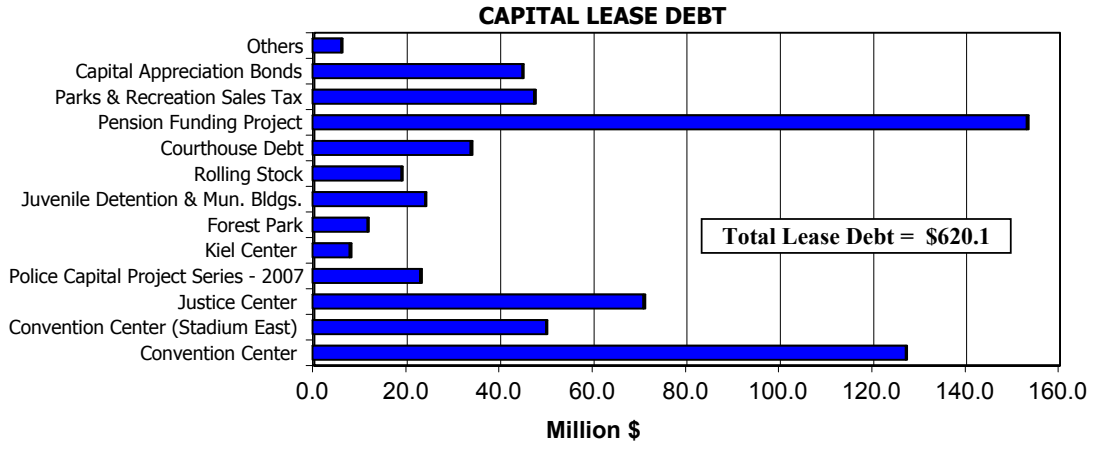
CITY DEBT

Capital Leases

The City has a number of outstanding lease-purchase agreements which can be characterized as capital leases. In capital lease financing, a non-profit authority issues debt to fund a project. This debt is secured by lease payments to the authority by a municipality leasing the project or equipment that is being financed. A list of the City's major existing agreements is presented

Description	Est. Outstanding June 30, 2011	Remaining Term In Years	Issue Date
Civil Courts Building Project	10,420,000	3	Jun-94
Convention Center (East) [1]	50,092,610	11	Feb-97
Convention Cntr Leasehold Refunding - 2003	41,095,000	4	Jun-93
Convention Center Capital Improvements - 2008	21,850,000	27	Nov-08
Convention Center Capital Improvements - 2009	31,016,922	27	Jul-09
Convention Cntr Leasehold Refunding - 2010	33,254,003	27	Mar-10
Capital Appreciation Bonds	44,997,891	20	various
Kiel Center Refunding	7,950,000	11	Aug-97
Police Capital Project Series - 2007	23,080,000	26	Dec-07
Justice Center - 2009	5,465,000	1	Aug-96
Justice Center - 2001	51,860,000	8	Sep-01
Justice Center - 2005	13,655,000	9	Aug-05
Forest Park - 2004	11,760,000	11	Mar-97
Carnahan Courthouse	23,550,000	16	Apr-02
Parks & Recreation Sales Tax	47,565,000	26	Jul-07
Pension Funding Project - 2007	137,995,000	26	Sep-07
Public Safety Sales Tax Pension Funding -2008	15,220,000	8	Jun-08
Juvenile Detention / Mun Bldg. Funding - 2008	24,135,000	27	Jun-08
1520 Market (Abram) Building	2,586,490	7	Jun-07
Rolling Stock	19,031,737	9	various
MTFC Multimodal Direct Loan	3,369,974	7	Oct-07
MDNR Energy Efficiency Program	196,208	2	Jul-01
Total	**$620,145,835**		

[1] Includes $1M per year in asset preservation funds to the Regional Convention and Sports Authority through the term of the bonds.



Outstanding capital lease debt estimate as of 6/30/10 per Office of the Comptroller.

Capital Leases (continued)

While General Obligation debt is funded through property tax revenues and revenue debt is paid through the revenues of the project being financed, capital lease debt does not specifically have a dedicated revenue source for making lease payments. These payments are generally obligations of the City's General Fund. In as much as possible, the City has sought to lessen this burden on the general fund by pursuing new sources of revenue that may directly or indirectly be linked to the particular project being financed. The southern expansion of the convention center for instance, was accompanied by the successful propositions of a 1/2 cent restaurant tax and a hotel sales tax, with the idea that these two industries are the most likely beneficiaries of increased convention activity. The civil courts building improvement financing was followed by the imposition of a fee on court cases to help offset the cost of debt service. Likewise, the debt service on the Justice Center is being funded in part by reimbursements the City receives from the state for holding prisoners charged with state criminal violations.

Police Department, Forest Park and Recreation leases are funded utilizing sales tax proceeds that are dedicated to those departments. In 2007 and 2008, the City issued $158M in pension bonds supported in part by a new 1/2 cent public safety sales tax approved by voters in February, 2008. Issues related to Recreation Center construction and Police Capital Improvements were also issued last year utilizing sales taxes dedicated for those purposes. Over half of the lease debt service requirements of $69.7 million in FY12 are supported by direct and indirect sources of revenue. Below are debt service requirements for the ensuing fiscal year. From time to time, when economically viable, refinancing of some of these issues may occur.

Schedule of Lease Debt Payments - FY2012	
Cervantes Convention Center - 1993 (refinanced)	17,701,000
Civil Courts Lease - 1994	2,830,000
Convention Center East / Stadium - 1997 [1]	6,000,000
CCC Energy Lighting Debt	388,000
Pension Funding Project (2007 & 2008)	13,561,000
Juvenile Detention Ctr./ Mun. Bldgs. - 2008	1,546,000
Forest Park Lease - 1997	1,373,000
Parks & Recreation Lease - 2007	3,237,000
Justice Center Lease	14,548,000
Kiel Center - 1997	919,000
Police Capital Improvements - 2007	1,389,000
Rolling Stock Lease / ITSA 2006-10	3,620,000
Carnahan Courthouse -2006	1,137,000
911 System Upgrades	246,000
1520 Market (Abram) Building	491,000
Multimodal Station	568,000
MDNR Loan - 2001	132,000
Total	**$69,686,000**

[1] Includes asset preservation payment

CITY DEBT

Tax Increment Financing Projects

Tax Increment Financing (TIF) is a funding mechanism used to support financing of development projects. In a TIF financing, bonds are issued to finance infrastructure and other improvements related to a development project. A portion of the incremental tax revenues resulting from the development are then dedicated to service the debt. In most instances, the debt remains an obligation of the developer and debt service is dependent solely on the incremental taxes to be generated by the project. The City's first TIF project known as St. Louis Marketplace and a more recent project for One City Centre were unique in that City general revenue is to be made available should there be any shortfall in project revenue. So, while the outstanding debt table listed earlier includes all outstanding TIF debt and with the Marketplace debt retired in FY11, only the One City Centre debt remains a potential obligation of the City. Listed below are outstanding estimated debt totals as of the end of FY12 for those TIF projects that have issued debt.

TIF Project	Debt Outstanding	TIF Project	Debt Outstanding
Chouteau Compton #6	2,436,000	Maryland Plaza N. #47	797,242
Edison Brothers #8	3,767,000	Marquette Bldg #48	4,311,000
100 N. Condo #10	53,067	Gaslight Sq. East #49	1,520,000
Emerging Technologies #11	368,000	1136 Washington #50	3,255,000
3800 Park #12	382,703	Wash. East Condo #51	7,740,521
Gravois Plaza #13	3,926,000	Auto Row I #53	1,075,000
4200 Laclede #17	830,400	1300 Conv. Plz. #55	899,000
MLK Plaza #18	2,020,000	Mississippi Place #56	817,000
Tech Electronics #19	900,000	Loughborough #57	16,545,000
1505 Missouri #20	654,540	5700 Arsenal #58	1,071,000
Grand Center #21	13,196,000	Dogtown Walk #60	396,000
Walter Knoll Florist #22	979,761	East Bank #61	1,456,825
Louderman Building #23	2,263,103	2300 Locust #62	1,503,088
920/1000 Olive #24	2,667,732	Pet Building #63	3,008,500
Grace Lofts #25	1,586,725	Moon Bros. #65	1,481,000
Paul Brown Building #26	3,264,200	1635 Washington #67	1,834,000
1141-1151 So. 7th Street #27	1,048,600	Ely Walker Lofts #69	5,478,000
Terra Cotta Lofts #28	3,505,000	Southside Natl. #71	1,333,000
1312 Washington #29	296,000	Packard Lofts #72	1,116,000
Southtowne Centre #30	6,653,998	Bee Hat Lofts #73	1,229,000
Soulard Apts. #32	4,400,000	6175-81 Delmar #77	1,975,000
Printers Lofts #33	4,410,000	Syndicate Building #79	7,903,766
City Hospital #34	2,532,000	Ludwig Lofts #80	1,080,000
Fashion Square Lofts #35	3,696,000	Union Club #82	1,900,000
1601 Washington #36	3,288,000	2200 Gravois #84	1,000,000
1619 Washington #37	1,879,000	4100 Forest Park #87	6,046,000
Highlands At Forest Park #38	2,174,000	Grand/Cozens/Evans #8	1,627,000
Security Building #39	3,043,000	1818 Washington #91	1,533,100
Catlin Townhomes #40	364,000	City Hospital III #102	2,000,000
Shenandoah Place #41	217,699	S. Carondelet II #114	143,500
1133 Washington #42	954,000	City Hospital II #116	4,320,000
Maryland Plaza S. #43	4,133,176	374 S. Grand #123	3,300,000
410 N. Jefferson #44	1,664,000	Railway Exchange	4,738,920
Barton Street Lofts #45	229,000		
Warehouse of Fixtures #46	5,785,000	**Total**	**$184,001,166**

CITY DEBT

Principal and Interest Requirements on Direct Debt
as of June 30, 2011

Fiscal Year	General Obligation Bonds Principal	Interest	Total
2011-2012	3,730,000	1,940,266	5,670,266
2012-2013	3,905,000	1,778,629	5,683,629
2013-2014	4,090,000	1,590,941	5,680,941
2014-2015	4,275,000	1,412,421	5,687,421
2015-2016	4,485,000	1,209,821	5,694,821
2016-2017	4,720,000	993,051	5,713,051
2017-2018	4,990,000	771,001	5,761,001
2018-2019	5,270,000	543,127	5,813,127
2019-2020	885,000	297,325	1,182,325
2020-2021	930,000	261,927	1,191,927
2021-2022	975,000	224,726	1,199,726
2022-2023	1,025,000	184,751	1,209,751
2023-2024	1,080,000	142,471	1,222,471
2024-2025	1,135,000	97,650	1,232,650
2025-2026	1,190,000	49,980	1,239,980
	$42,685,000	$11,498,087	$54,183,087

Source: Office of the Comptroller, City of St. Louis

Debt Ratios
estimate as of June 30, 2011

	Net Debt Per Capita
Direct Debt (incl. G.O. & Lease debt)	$2,275
Direct Debt (above plus Revenue Bonds)	$5,302

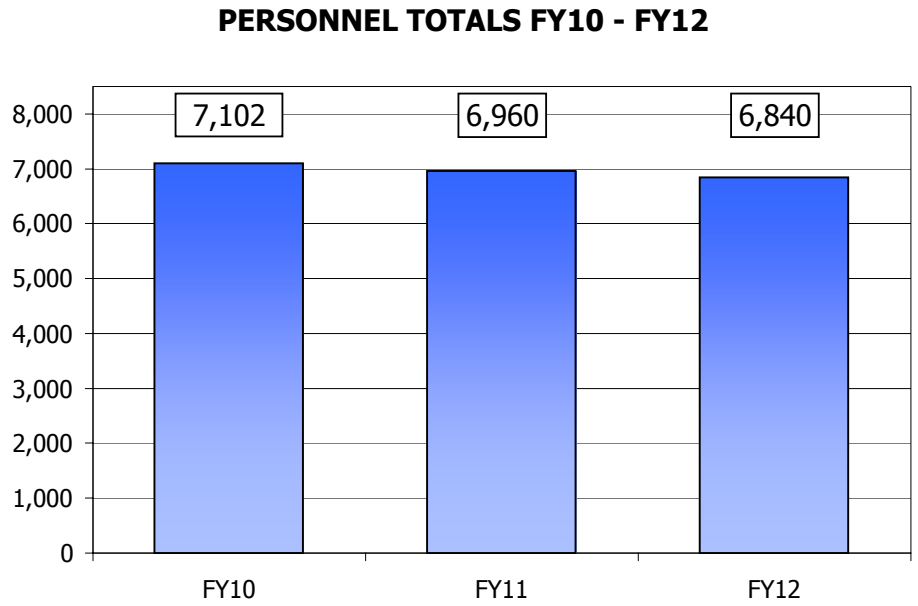
Source: City of St. Louis Budget Division:
Based on 2010p census of 319,294

Bond Ratings

Moody's	A2
Standard & Poor's	A+
Fitch	A

CITY DEBT

In November, 2005, City voters approved additional general obligation debt of $13 million. Issued in 2006, the total outstanding general obligation debt is now $42.7 million. In total, the City remains well under the 10% cap established by the Missouri Constitution. Direct debt supported by property tax levies and City general and capital fund revenue totals $2,275 per capita. Adding outstanding revenue bonds (primarily Airport) brings the debt per capita to $5,302. The City's ability to manage its finances and maintain positive fund balances are key to the City's debt issuance policy. On May 19, 2008, Standard and Poor's Ratings Service upgraded the City's credit rating from A to A+ with a stable outlook and Fitch Ratings upgraded its rating from A- to A. Moody's Investors Service upgraded its rating on City debt from A3 to A2 on May 27, 2008. These improved ratings allow the City to borrow money at lower interest rates, thus resulting in decreased costs. These ratings also serve as a postive indicator for companies and investors looking to do business in the City of St. Louis.



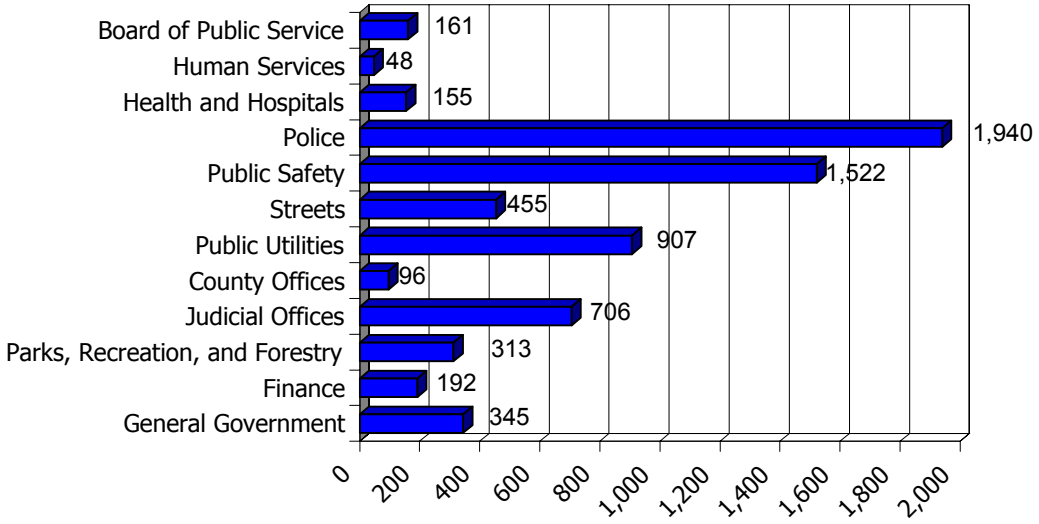
Personnel Trends FY11 - FY12

The FY2012 budget proposes an overall reduction in staffing in all funds by a net total of 120 positions. Of this total, 65 positions are in the General Fund. The Fire Department will see a reduction of 45 generally funded positions. However, a grant provided by the U.S. Federal Emergency Management Agency (FEMA) will allow the City to rehire 29 firefighters in the next fiscal year. This will result in a net reduction of 16 positions in the next fiscal year. The Building Division will decline by 19 positions, the City Justice Center will decline by 7 positions, and the Department of Parks, Recreation and Forestry will see a net reduction of 5 positions. Other general fund reductions are scattered across most departments.

Among special funds, there is a total reduction of 10 positions in the Local Use Tax fund; all of these are in the Health Department and Building Division. Minor decreases in special funds are scattered across various departments.

There is a net increase of 19 positions among grant funds due to the FEMA grant. Among the enterprise funds, the City's Water Division staff total has been reduced by 20 positions while the Airport will be reducing its staff by 27 positions in the next fiscal year.

FY12 Personnel Totals by Department
All Funds

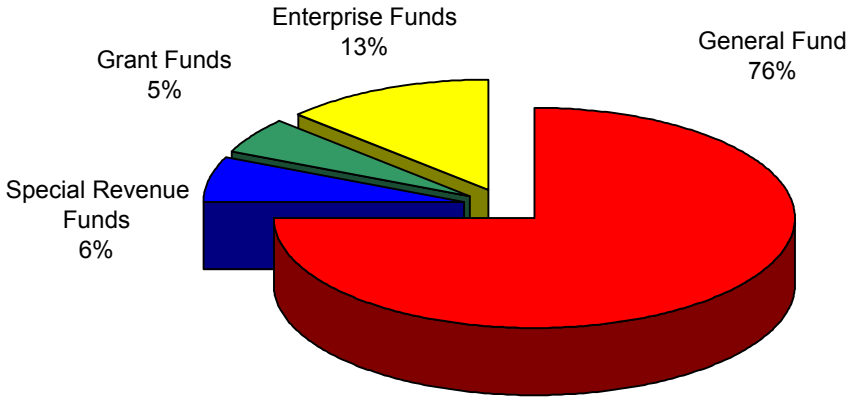


Authorized Full-Time Personnel Totals - By Department All Funds

Department	FY10	FY11	FY12
General Government	361.00	352.00	345.00
Finance	204.00	196.00	192.00
Parks, Recreation, and Forestry	322.00	318.00	313.00
Judicial Offices	709.00	715.00	706.00
County Offices	98.00	96.00	96.00
Public Utilities	979.00	955.00	907.00
Streets	464.00	456.00	455.00
Public Safety	1,604.00	1,556.00	1,522.00
Police	1,937.00	1,943.00	1,940.00
Health and Hospitals	194.00	164.00	155.00
Human Services	46.00	47.00	48.00
Board of Public Service	184.00	162.00	161.00
Totals	**7,102.00**	**6,960.00**	**6,840.00**

PERSONNEL SUMMARY

FY12 Personnel by Fund



Authorized Full-Time Personnel Totals - By Fund

Fund	FY10	FY11	FY12
General Fund	5,270.48	5,189.40	5,124.37
Special Revenue and Other Funds			
Local Use Tax Funds	187.18	168.63	159.06
Assessment Fund	69.00	66.00	63.00
Communications Fund	18.00	12.00	11.00
Lateral Sewer Fund	18.26	18.50	12.65
1116-9 Special Funds	146.00	137.00	131.32
Surface Transportation Projects Fund	1.00	1.00	1.00
Street Improvements Fund	40.00	41.00	41.00
Tax Increment Financing Fund	6.45	6.10	6.35
Mail Center - Special Fund	7.27	7.27	7.27
Employees Health and Hospital Fund	8.15	8.15	7.15
Public Safety Trust Fund	11.50	13.50	12.50
Grant Funds			
SLATE	55.15	54.90	54.85
Community Development Block Grant	77.38	75.67	74.48
Other Grant Funds	216.68	211.88	232.00
Enterprise Funds			
Comptroller	3.50	3.00	3.00
Water Division	383.00	364.00	344.00
Airport	583.00	582.00	555.00
Totals	**7,102.00**	**6,960.00**	**6,840.00**

PERSONNEL SUMMARY

Department (All Funds)	FY10	FY11	FY12
General Government			
110 Board of Aldermen	45.00	44.00	44.00
120 Mayor's Office	24.00	24.00	25.00
121 St. Louis Agency on Training and Employment	53.00	53.00	53.00
123 Personnel	51.00	47.00	46.00
124 Register	3.00	3.00	3.00
126 Civil Rights Enforcement Agency	7.00	6.00	6.00
127 Information Technology Service Agency	44.00	41.00	39.00
137 Budget Division	5.00	5.00	5.00
139 City Counselor	59.00	59.00	54.00
141 Planning and Urban Design	20.00	20.00	20.00
142 Community Development Administration	45.00	45.00	45.00
143 Affordable Housing Commission	5.00	5.00	5.00
Total General Government	**361.00**	**352.00**	**345.00**
Finance			
160 Comptroller	94.00	89.00	88.50
162 Municipal Garage	7.00	7.00	6.50
163 Microfilm	7.00	7.00	7.00
170 Supply Commissioner	9.73	9.73	9.73
171 Multigraph	10.00	10.00	10.00
172 Mail Room	7.27	7.27	7.27
180 Assessor	69.00	66.00	63.00
Total Finance	**204.00**	**196.00**	**192.00**
Parks, Recreation and Forestry			
210 Director, Parks, Recreation, and Forestry	6.00	8.00	9.00
213 Recreation	26.00	21.00	20.00
214 Forestry	113.00	112.00	112.00
215 Operation Brightside	3.00	3.00	3.00
220 Parks	172.00	172.00	167.00
225 Soulard Market	2.00	2.00	2.00
Total Parks, Recreation and Forestry	**322.00**	**318.00**	**313.00**
Circuit Clerk and Court En Banc			
310 Circuit Clerk	1.00	1.00	1.00
311 Circuit Court	72.00	71.00	69.00
313 Board of Jury Supervisors	10.00	9.00	8.00
314 Probate Court	0.00	0.00	0.00
320 Probation and Juvenile Detention Center	240.00	244.00	244.00
Total Circuit Clerk and Court En Banc	**323.00**	**325.00**	**322.00**

PERSONNEL SUMMARY

Department (All Funds)	FY10	FY11	FY12
Other Judicial Offices			
312 Circuit Attorney	146.00	150.00	147.00
315 Sheriff	180.00	178.00	176.00
316 City Courts	35.00	37.00	37.00
317 City Marshal	25.00	25.00	24.00
Total Other Judicial Offices	**386.00**	**390.00**	**384.00**
County Offices			
330 Tax Equalization Board	0.00	0.00	0.00
333 Recorder of Deeds	46.00	46.00	46.00
334 Election and Registration	30.00	28.00	28.00
335 Medical Examiner	12.00	12.00	12.00
340 Treasurer	10.00	10.00	10.00
Total County Offices	**98.00**	**96.00**	**96.00**
Public Utilities			
401 Communications Division	16.00	12.00	11.00
415 Water Division	380.00	361.00	341.00
420 Airport Commission	583.00	582.00	555.00
Total Public Utilities	**979.00**	**955.00**	**907.00**
Streets			
510 Director of Streets	26.00	25.00	24.00
511 Traffic and Lighting	92.00	88.00	85.00
513 Auto Towing	28.00	27.00	27.00
514 Street Division	154.00	151.00	151.00
516 Refuse	164.00	165.00	168.00
Total Streets	**464.00**	**456.00**	**455.00**
Public Safety			
610 Director, Public Safety	9.00	8.00	8.00
611 Fire Department	830.00	829.00	813.00
614 Office of Special Events	2.00	2.00	2.00
616 Excise Commissioner	6.00	6.00	6.00
620 Building Commissioner	231.00	214.00	195.00
622 Neighborhood Stabilization	42.00	42.00	44.00
625 City Emergency Management Agency	4.00	4.00	4.00
632 Corrections/ MSI	228.00	207.00	201.00
633 City Justice Center	252.00	244.00	249.00
Total Public Safety	**1,604.00**	**1,556.00**	**1,522.00**
Police			
650 Police	1,937.00	1,943.00	1,940.00
Total Police Department	**1,937.00**	**1,943.00**	**1,940.00**

PERSONNEL SUMMARY

Department (All Funds)	FY10	FY11	FY12
Health and Hospitals			
700 Director, Health and Hospitals	47.00	29.00	28.12
710 Health Commissioner	2.00	2.00	2.00
711 Communicable Disease Control	51.00	47.00	45.00
714 Animal Care and Control	24.00	16.00	13.00
715 Community Environmental Health Services	52.00	51.00	49.00
719 Family/ Community/ School Health	18.00	19.00	17.88
Total Health and Hospitals	**194.00**	**164.00**	**155.00**
Human Services			
800 Human Services	46.00	47.00	48.00
Total Human Services	**46.00**	**47.00**	**48.00**
Board of Public Service			
900 President, Board of Public Service	59.00	53.00	51.00
903 Facilities Management	48.00	37.00	37.00
910 Equipment Service Division	75.00	70.00	70.00
930 Soldiers' Memorial	2.00	2.00	3.00
Total Board of Public Service	**184.00**	**162.00**	**161.00**
TOTALS	**7,102.00**	**6,960.00**	**6,840.00**

CITY OF ST. LOUIS , MISSOURI CITY PROFILE

City Narrative

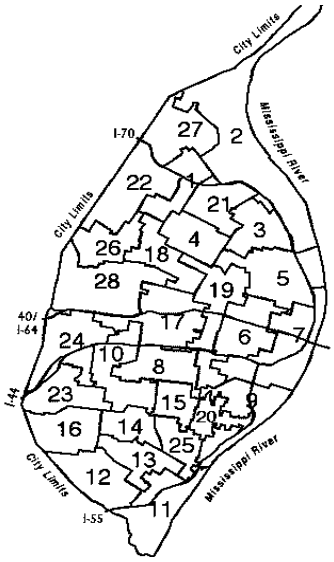
The City of St. Louis is located on the Mississippi River, the eastern boundary of the State of Missouri, just below its confluence with the Missouri River. The City occupies 61.74 square miles of land and its area has remained constant since 1876. The City, a constitutional charter city not part of any county, is organized and exists under and pursuant to its Charter and the Constitution and laws of the State of Missouri.

The City is popularly known as the "Gateway of the West," due to its central location and historic role in the nation's westward expansion. Commemorating this role is the 630 foot stainless steel Gateway Arch, the world's tallest man made monument, which is the focal point of the 86 acre Jefferson National Expansion Memorial on the downtown riverfront.

While the City was originally incorporated as a town in 1809 and a city in 1823, the current City charter was adopted in 1923 by the electorate.

Source: City of St. Louis website

St. Louis's
28 Wards



Civic Timeline

Year	*Event*
1764	St. Louis founded by Pierre Laclede.
1823	City of St. Louis incorporated as a City.
1832	Municipal water distribution begins.
1857	City Fire Department established.
1861	Metropolitan Police System founded.
1876	City separation from St. Louis County.
1904	St. Louis hosts the 1904 World's Fair & Olympics.
1935	Bond Issue for Jefferson National Expansion Memorial approved.
1954	Metropolitan Sewer District created.
1963	Transit operations assumed by Bi-State Development Agency.
1965-66	Downtown building boom begins with completion of Gateway Arch and Busch Memorial Stadium.
1985-86	St. Louis Union Station & Historic Old Courthouse complete renovations.
1993	MetroLink light-rail system opens first line.
1994-95	Scottrade Center (formerly Kiel) & Edward Jones Dome (formerly TWA Dome) completed.
2000-02	Eagleton Federal Courthouse & St. Louis Justice Center completed.
2008	Gateway Transportation Center, multi-modal facility opened downtown.

CITY OF ST. LOUIS , MISSOURI CITY PROFILE

Demographic & Social Characteristics

Population

2010	319,294
2000	348,189

Population By Age	*2009*	*2008*
Under 5	7.1%	7.2%
5 to 19	17.9%	20.6%
20 to 34	25.6%	19.5%
35 to 44	13.4%	15.1%
45 to 54	14.3%	15.6%
55 to 64	10.4%	10.7%
65 & over	11.3%	11.3%
Median	34.6%	36.7%

Race	*2009*	*2008*
White	45.3%	44.6%
Black	47.5%	47.8%
Asian	2.2%	1.9%
Hispanic	3.1%	2.9%
Other	1.9%	2.7%

Educational Attainment (>25 years of age)	*2009*	*2008*
Graduate / Professional Degree	12.1%	10.4%
Bachelor's Degree	14.6%	15.6%
Associate's Degree	7.6%	5.4%
Some College (no degree)	22.1%	23.7%
High School Diploma	26.2%	25.2%
No Diploma	17.4%	19.7%

Households By Type	*2009*	*2008*
Family households	48.4%	49.2%
w/ own children under 18	22.9%	21.5%
Married-couple family	23.7%	24.9%
w/ own children under 18	8.9%	8.5%
Male householder, no wife present	4.1%	5.4%
w/ own children under 18	1.5%	2.0%
Female householder, no husband present	20.6%	19.0%
w/ own children under 18	12.6%	10.9%
Nonfamily households	51.6%	50.8%
Householder living alone	42.0%	43.7%
65 years and over	9.6%	11.9%

Source: Census 2000 Redistricting Data, 2009/2008 U.S. Census American Community Surveys, Census 2010 Redistricting Data

CITY OF ST. LOUIS , MISSOURI CITY PROFILE

Economic and Employment Data

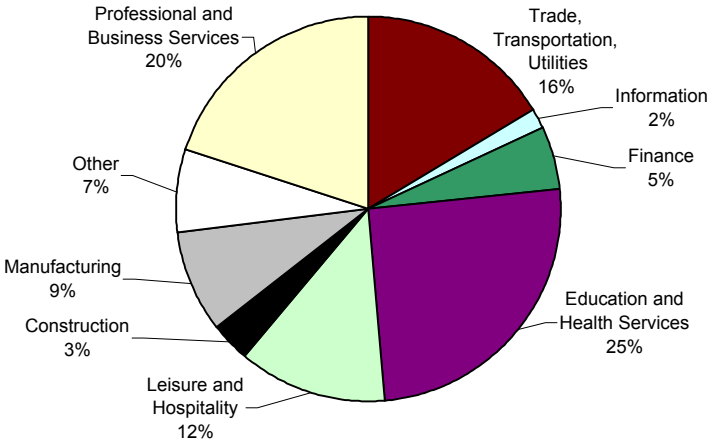
Top Employers	*2009 Employees*	*2008 Employees*
Washington University	13,672	13,538
BJC Health Systems	12,225	15,864
City of St. Louis	10,462	9,272
St. Louis University	9,500	9,603
Defense, Finance, and Accounting Service	6,174	3,852
AT&T Services, Inc.	5,683	4,609
Wachovia	5,602	2,840
St. Louis Board of Education	5,139	5,477
State of Missouri	4,646	4,912
Anheuser-Busch Companies, Inc.	4,396	4,718
U.S. Postal Service	4,061	4,560
National Finance Center	3,649	4,460
St. Louis Children's Hospital	3,317	3,336
Ameren Corporation	2,627	2,736

Source: City of St. Louis, Collector of Revenue

Income and Employment		*Most Recent Period*	*% Change*	*Previous Year Period*
Per Capita Personal Income	*09/ 08* [1]	$32,026	-1.7%	$32,582
Average Annual Pay	*09/08* [2]	$49,556	-14.1%	$57,720
Total Employment	*June 10(p)/ 09* [2]	213,243	-3.3%	220,608
Establishments	*2nd Qtr 10(p)/ 09* [2]	8,690	2.6%	8,468
Total Wages *(In Thousands)*	*" "*	$2,572,296	-0.5%	$2,586,039
Civilian Labor Force	*Jan. 11/ 10* [2]	156,233	1.1%	154,486
Unemployment Rate	*Jan. 11(p)/ 10* [2]	11.9%	0.4%	11.5%

Source: [1] U.S. Bureau of Economic Analysis
[2] U.S. Bureau of Labor Statistics (p): Preliminary

Employment by Industry

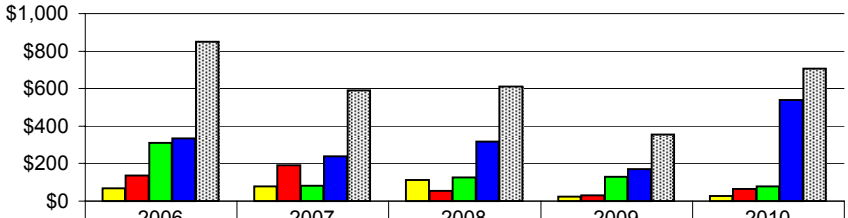


Source: U.S. Census, Quarterly Workforce Indicators, Q2 2010

CITY OF ST. LOUIS , MISSOURI CITY PROFILE

Economic and Employment Data

Construction Activity (In Millions)



	2006	2007	2008	2009	2010
New Residential	$67	$78	$112	$24	$29
Rehab Residential	$138	$192	$56	$30	$64
New Commercial	$311	$83	$128	$130	$77
Rehab Commercial	$334	$239	$316	$172	$538
Total	$850	$591	$612	$356	$707

Source: Building Division, City of St. Louis

Tourism

Tourist Attractions	*2010 Attendance*	*% Change*	*2009 Attendance*
St. Louis Cardinals	3,301,218	-1.3%	3,343,252
St. Louis Zoo	2,934,753	-5.4%	3,101,830
Jefferson National Memorial (Arch)	2,436,110	3.2%	2,360,109
St. Louis Science Center	1,054,401	9.3%	965,083
Missouri Botanical Garden	989,735	2.0%	970,218
City Museum	701,014	-6.3%	748,000
Fox Theatre	539,803	0.0%	539,100
St. Louis Rams	423,383	-4.2%	441,901
The Muny	380,031	2.2%	371,764
St. Louis Art Museum	304,804	-25.6%	409,585

Source: Respective Organizations / Professional Leagues

St. Louis Convention & Visitors Commission

The St. Louis Convention & Visitors Commission is the official destination marketing organization for St. Louis City and St. Louis County for visitors of all types.

CVC Activities	*FY2010*	*FY2009*
Hotel Rooms Booked (non-leisure)	521,609	506,600
Visitors' Centers Attendance	137,890	113,891
CVC Volunteer Hours	16,592	15,819

Source: CVC / CVC Annual Report 2010, 2009

GLOSSARY

Accrual Basis of Accounting
Accounting method where revenues and expenditures are recognized when incurred as opposed to actually received or paid. The City's general fund and most special fund budgets use a modified accrual basis where encumbrances, including outstanding purchase orders, are budgeted as expenses but revenues are recognized only when they are actually received. (see also cash basis of accounting)

Affordable Housing Trust Fund
Fund created in 2001 from a portion of receipts of the local use tax. Funds are dedicated to providing for the development and preservation of affordable and accessible housing in the City. Loan and grant programs are administered by the Affordable Housing Commission. In November 2002, City voters replaced the existing local use tax with a new local use tax. Under a new allocation formula, a total of $5.0 million per year is to be allocated to the Affordable Housing Trust Fund.

Airport, City of St. Louis
An enterprise fund used to account for the revenues and expenses of Lambert-St. Louis International Airport. The Airport is owned by the City of St. Louis and operated by an Airport Commission. The use of Airport revenues, derived primarily from airline payments for use of the facilities, parking fees and interest earnings, are limited to purposes of the Airport.

Aldermen, Board of
28 elected individuals representing the 28 wards of the City and a President elected citywide who make up the City's legislative body.

Appropriation
A legal authorization to make expenditures and incur obligations for specific purposes.

Assessment
The valuation of property for the purpose of taxation.

Assessment Fund
Fund which supports the operations of the Assessor's office.

Balanced Budget
A budget in which resources available for appropriation equal planned expenditures.

Battered Persons Shelter Fund
Established by ordinance in 1992, the Battered Persons Shelter fund is used solely for providing operating expenses for shelters for battered persons. The fund is supported by a $1.00 fee imposed on municipal ordinance violations cases filed in municipal court.

BJC / City Trust Fund
Fund used to account for operating and maintenance costs for Forest Park, funded through lease revenues from Barnes-Jewish Community Hospital.

GLOSSARY

Bond Issue
Debt instrument used to fund large capital projects or other obligations for a period of more than one year. The debt is typically repaid following a fixed schedule of principal and/or interest payments over the term of the debt issued.

Budget
A financial plan based on anticipated revenues and expenditures for a given period.

Budget Transfer
The act of moving appropriated funds from one expenditure account to another. The budget transfer is used to adjust the budget to meet changes in planned expenditures that may occur during the fiscal year.

Building Demolition Fund
Fund established to finance the demolition and board-up of dangerous buildings. The Building Demolition Fund is funded through a fee of $2.00 per $1,000 estimated value of any building permit issued by the City.

Capital Improvements Fund
Fund for long-term improvements and maintenance of the City's infrastructure and/or acquisition of equipment or property for public use.

Capital Improvement Plan (CIP)
A document prepared each year concurrently with the City's annual budget that identifies planned capital improvement expenditures and resources available to fund those expenditures over the next five years.

Capital Improvement Expenditures
Any action or expenditure taken or made to replace, install, refurbish, rehabilitate, reconstruct, update or otherwise improve the City's public infrastructure, including but not limited to, roads, bridges, parks and other public places, sidewalks, arterial streets, alleys and municipal buildings and efforts or expenditures taken or made to improve the quality of the City's fleet of rolling stock or other major equipment items.

Capital Improvement Sales Tax Trust Fund
Fund established for revenues received from the one-half cent sales tax for capital improvements. This fund consists of the following five accounts: Ward Capital Improvements Account (50%), Major Park Capital Improvements Account (17%), Recreation Center Capital Improvements Account (3%), Citywide Capital Improvements Account (20%) and Police Department Capital Improvements Account (10%).

Capital Lease Debt
A form of financing where a non-profit authority issues debt to fund a project. The debt is secured by lease payments to the authority by the municipality leasing the project or equipment that is being financed.

GLOSSARY

Cash Basis of Accounting
Accounting method where revenues and expenses are recognized when actually received or paid. The City's enterprise funds are budgeted on a cash basis. (see also accrual basis of accounting)

Child Support Unit (Parent Locator Fund)
State supported fund through which the Circuit Attorney's Office conducts its program for recovering child support payments.

City Employee Pension Trust Fund
Fund established by City of St. Louis Ordinance 67815, effective January 27, 2008 used to account for $13.5M of annual revenues from the City's gross receipts tax on telephone companies. Commencing with the fiscal year beginning July 1, 2008, payments from this fund will be used to pay debt service on Employee Retirement System (ERS) related bond issues and any additional actuarially required contributions to ERS.

Columbia Bottoms Fund
Fund established to account for transactions relating to Columbia Bottoms, a parcel of land along the Missouri River which the City owns and leases out for private farming. With the recent sale of most of the property to the Missouri Department of Conservation, activity in this fund has been significantly reduced.

Communications (Cable) Fund
Fund established for the purpose of overseeing the cable television and communications industry in the city and establishing and managing a government access channel and necessary studio facilities. The Cable Division is funded through a 5% franchise fee imposed on Cable operators.

Community Development Agency
City agency responsible for planning and implementing the housing and economic development plans of the City of St. Louis. CDA also oversees operation, administration and programmatic and compliance monitoring of the Community Development Block Grant program as well as other federal housing programs.

Community Development Block Grant (CDBG)
A variety of funds received from the Federal Government for providing housing, community and economic development programs to economically distressed neighborhoods and segments of the population. The annual appropriation of CDBG program funds is typically approved in December of each year, separate from the City's overall general budget.

Comprehensive Annual Financial Report (CAFR)
The audited financial report containing statements and reports of the City's financial activity for a given fiscal year.

Convention and Tourism Fund
Fund established to foster and promote the City's convention and tourism industry. Expenditures from the fund are approved by members of the C & T Board consisting of the Mayor, the Comptroller and the President of the Board of Aldermen.

Convention and Sports Facility Trust Fund
Fund established to help pay for the construction of the convention center expansion project. Revenues to the fund consist of the 3.5% gross receipts tax on hotel/motel receipts. These revenues are transferred to the City's General Fund and used to help pay the City's debt on the convention facility.

Debt Service
Expenditures for principal and interest payments on loans, notes and bonds.

Debt Service Fund
Fund used to specifically track payments of principal, interest and expenses on general obligation debt.

Department
Major unit of organization in the City comprised of subunits called divisions.

Earnings Tax
A one percent tax levied against employee gross compensation and business net profits. The tax applies to all residents of the City of St. Louis regardless of where they work. It also applies to the earnings of non-residents who work within the City limits.

Efficiency Measure
A performance measure used to gauge the amount of resources / time required to deliver a given unit of service.

Employee Health & Hospital (Benefits) Fund
A fund financed jointly by the City, its employees and retirees to ensure adequate health and hospital care for employees and retirees of the City. The income for this fund is derived from appropriations made in other City funds.

Encumbrance
An obligation for which payment is anticipated but has not yet been made. Typically encumbrances represent outstanding purchase orders or contracts. The funds appropriated for these expenses are set aside in a reserve for payment. An item will remain an encumbrance until the obligation is paid or otherwise released.

Enterprise Fund
A fund used to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the cost of providing goods or services to the public on a continuing basis be financed or recovered primarily through user charges. The City's Airport, Water and Parking Meter Divisions are enterprises.

Estimate and Apportionment, Board of
The City's chief fiscal body - comprised of the Mayor, the Comptroller and the President of the Board of Aldermen.

GLOSSARY

Expenditure
Money actually spent by the City for the programs and projects included in the approved budget.

Federal Mandate
A regulation or requirement imposed on state or local governments by the Federal government. Federal mandates include the Clean Air Act, Clean Water Act, Americans with Disabilities Act and Underground Storage Tank Regulations.

Fee Office
Office which by State statute is funded by a commission fee or portion of the revenues it is charged to collect. Fee offices are not included in annual City appropriations. Fee offices in the City include the Collector of Revenue, License Collector and Public Administrator.

Fiscal Year
Twelve month period to which the budget applies. In St. Louis this is July 1 to June 30.

Franchise Tax
Any one of a series of taxes on the gross receipts of utility companies operating within the City, including sales of electricity, natural gas, telephone services, water, steam and on the gross receipts of the Airport.

Fund Balance
The level of funds remaining as measured generally at the conclusion of a fiscal year, after allocating for all encumbrances and other commitments. The fund balance often includes reserves set-aside to meet future obligations, (e.g. 27th pay reserve, rainy day reserve). From a fiscal policy standpoint, emphasis is often placed on the level of "unreserved" fund balance as an indicator of fiscal stability. The City's policy is to achieve and maintain an unreserved general fund balance at a minimum of 5% of the general fund budget.

General Fund
The main operating fund of the City.

General Obligation Bonds
Debt issue that is supported by the full faith and credit of the City's taxing authority. Debt issuance requires approval of two-thirds of voters. Retirement of general obligation debt is funded through a levy of the property tax.

Generally Accepted Accounting Principles (GAAP)
The common set of accounting standards and procedures for reporting financial activity.

Health Care Trust Fund
Fund created in 2001 from a portion of receipts from the local use tax. Funds are dedicated to providing public health care services within the City of St. Louis. In November 2002, voters replaced the existing local use tax with a new local use tax.

Intergovernmental Revenue
Revenue received from federal, state or other governmental agencies.

Internal Service Fund
Funds used to account for the financing of goods or services provided by one department or agency to other departments or agencies on a cost reimbursement basis.

Lateral Sewer Repair Fund
Fund established in 1989 to provide the cost of the repairs of leaking lateral sewer service lines on residential properties. The Lateral Sewer Repair Program is funded by a $28.00 annual fee on all residential property having six or less dwelling units.

Local Use Tax
Originally approved by City voters in April, 2001, the local use tax is a tax imposed on purchases made from out of state vendors. The local use tax rate is equal to the City's local sales tax rate. The local use tax was replaced by voters in November, 2002 with a new local use tax. Proceeds from the new local use tax are to be allocated each fiscal year in the amount of $5 million each to the Health Care Trust Fund and the Affordable Housing Trust Fund, $3 million for derelict building demolition and any excess amounts shall be dedicated collectively to any of the following: derelict building demolition, public safety, neighborhood preservation, development and preservation of affordable and accessible housing and public health care services.

Local Parks Fund
Fund used to account for revenues and expenses from the 1/8th cent sales tax approved by voters in November, 2006. The proceeds of the tax are to be used for the financing of two new recreation centers in the City, improvements to existing recreation centers and to provide additional recreation programming.

Outcome Measure
A performance measure used to gauge how well a given service results in a desired outcome.

Output Measure
A performance measure used to gauge workload or units of service provided through or by a program.

Parking Funds
Funds used to track revenues and expenses of the Parking Meter Division and Kiel Parking Facility. Both of these operations are managed as separate enterprise funds by the Treasurer's Office.

Payroll Expense Tax
A tax of one-half of one percent of total compensation paid by a business to its employees for work performed in the City of St. Louis. Non-for-profit charitable or civic organizations are exempt from the payroll expense tax.

Performance Measure
Any one of a number of measures used to gauge a program's efficiency, outcome or output.

Personal Services
Account group of expenditures related to salaries, overtime, social security payments, health

insurance and other fringe benefit costs of personnel.

Port Authority Fund
Fund established to manage all phases of the harbor and wharves operation including enforcement of all regulations with the guidance of a Port Development Commission.

Program
A set of activities conducted by a department or division to provide a specific service.

Property Tax
A tax levied on the assessed value of property (e.g. personal, real estate).

Public Facilities Protection Corporation
A not-for-profit corporation established to provide the City with Surety Bond and Insurance coverage and general protection from judgments rendered against the City. Each year the City makes a contribution to PFPC out of the General Fund.

Public Safety Sales Tax (½ Cent)
Part of Proposition S, approved by voters on February 5, 2008, a one-half of one percent sales tax on all retail sales made in the City of St. Louis. Revenues collected by the tax are deposited into the Public Safety Trust Fund, from which payments are made to fund the police and fire pension systems, crime prevention programs to be administered by resolution of the Board of Aldermen, as well as salary increases for firefighters, police and civilian employees of the police department.

Public Safety Trust Fund
Funds used to account for receipts and expenditures from an increase in the Graduated Business License tax rates approved by voters in August, 2006. The proceeds are allocated as follows: 75% to the Police Department for new policing initiatives, 15% for the Circuit Attorney's Office for the establishment of a Career Criminal Unit and 10% for the City Counselor's Office for enhancing the problem properties unit.

Revenue
Income received by the City government from sources, such as taxes, fees, user charges, grants and fines, which is used to support the government's facilities and services to the community.

Revenue Bonds
Debt issue used to finance capital improvements payable solely out of the revenue derived from the facility that is financed from the proceeds of the bonds. Most often used by enterprise funds (e.g. Water Division, Airport)

Riverboat Gaming Fund
Fund established to account for revenues from riverboat gaming. Appropriations from this fund are used for three primary purposes, 1) public safety on the riverfront, 2) capital expenditures (i.e. local bridge match, etc.) and 3) economic development. Revenue from riverboat gaming leases is received through the Port Authority Fund.

Special Revenue Fund
A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or major capital projects) that are legally restricted to expenditures for specified purposes.

Street Improvement Fund (St. Louis Works)
A street and sidewalk improvement program funded primarily from a portion of City utility taxes and State motor vehicle sales tax revenues. St. Louis Works funds are appropriated under a separate ordinance on a calendar year basis.

Tax Increment Financing
Funding mechanism that uses the tax benefits generated by a development to pay the debt for improvements related to the development.

Transportation Fund
Fund used to account for revenues and appropriations from the 0.5% transportation sales tax and the 0.25% Metrolink sales tax. All revenues into the transportation fund are currently appropriated to the Bi-State Development Agency that operates the regional mass transit system.

Trust and Agency Funds
Funds used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or funds.

Twenty-Seventh Pay Reserve
Reserve set aside for fiscal years in which a 27th pay day occurs. With bi-weekly pay periods, a 27th pay day will occur once every 11 years. The last 27th pay period occurred in FY06 and the next one will occur in FY17.

Unreserved Fund Balance
That portion of the fund balance that does not include reserves set-aside to meet future obligations (see also fund balance).

User Fees
Fees paid directly by citizens for a service used (i.e. park fees, bus fares).

Water Division Fund
An enterprise fund used to account for the revenues and expenses of the Water Division, which is owned and operated by the City and funded primarily through water sales.

GLOSSARY

COMMON ACRONYMS

ADA	Americans with Disabilities Act
BPS	Board of Public Service
CAFR	Comprehensive Annual Financial Report
CDA	Community Development Agency
CDBG	Community Development Block Grant
CEMA	City Emergency Management Agency
CIP	Capital Improvement Plan
CJC	City Justice Center
COPS	Community Oriented Policing Services
CORR	Community Outreach for Risk Reduction
CREA	Civil Rights Enforcement Agency
C&T	Convention and Tourism Fund
CSB	Citizens' Service Bureau
E&A	Board of Estimate and Apportionment
EMS	Emergency Medical Service
ERS	Employee Retirement System
ESD	Equipment Services Division
FRS	Firemen's Retirement System
GTC	Gateway Transportation Center
HCD	Housing Conservation District
ITSA	Information Technology Services Agency
ISTEA	Inter-modal Surface Transportation Efficiency Act
LLEBG	Local Law Enforcement Block Grant
MBE	Minority Business Enterprise
MSI	Medium Security Institution
NSO/T	Neighborhood Stabilization Officer/Team
PFPC	Public Facilities Protection Corporation
PRS	Police Retirement System
REJIS	Regional Justice Information Service
SLAA	St. Louis Area Agency on Aging
SLATE	St. Louis Agency on Training and Employment
SLDC	St. Louis Development Corporation
SLPD	St. Louis Metropolitan Police Department

STRATUM Street Tree Resource Analysis Tool for Urban Forestry Managers

TIF Tax Increment Financing

TRIM Tree Resource Improvement and Management

WBE Women's Business Enterprise