# ANNUAL FY 2007 OPERATING PLAN

## City of St. Louis, Missouri

THE COMMON SEAL OF THE CITY OF ST. LOUIS.

## As Adopted

# CITY OF ST. LOUIS, MISSOURI

# FISCAL YEAR 2007

# ANNUAL OPERATING PLAN

June 16, 2006
As Adopted

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Darlene Green, Comptroller
James F. Shrewsbury, President Board of Aldermen

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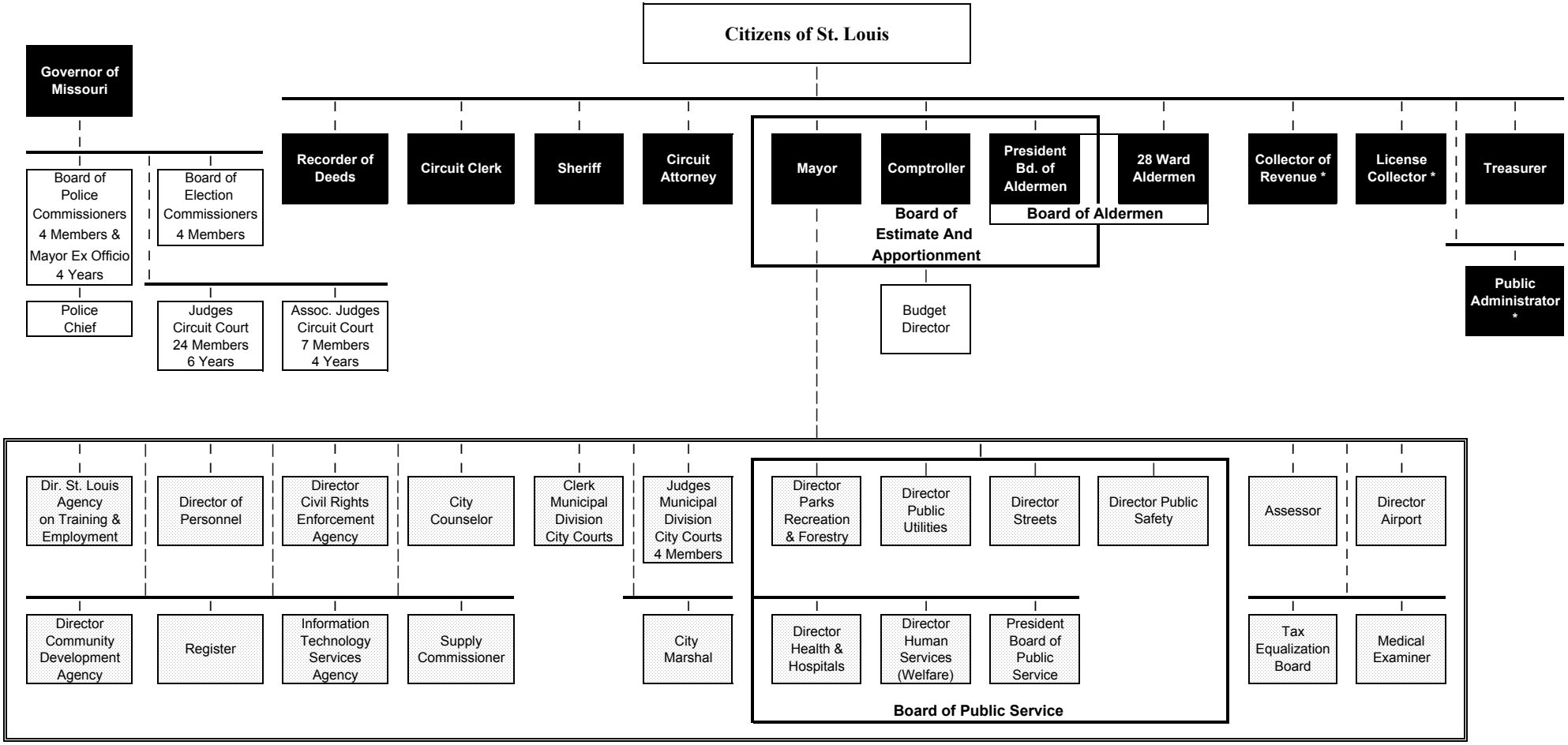
Special thanks to the Department and Division Heads; Pete Joergensen and the entire Multigraph staff for their work on the cover and reproduction of this document; Ruth Brown and all the Records Retention staff for their work on the reproduction of this document.

# Government of the City of St. Louis, Missouri




Elective Offices - 4 Years

Offices appointed by Mayor

* Indicates a fee office (not included in general appropriation)

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# EXECUTIVE SUMMARY

## FY2007 Annual Operating Plan

Each annual operating plan has as its primary task the charge of allocating resources in a manner that furthers City government's mission namely to provide safe neighborhoods, attractive parks and recreation, affordable housing, efficient transportation, a healthy citizenry, a vibrant and diverse economy and an efficient and effective government. The FY2007 Annual Operating Plan reflects a year of transition. Operating revenues have returned to a pattern of growth and yet the use of one time sources of funds in the previous year as well as increasing costs such as pensions, continue to be challenges to the City's ongoing efforts to develop structurally balanced budgets over the long term.

The Annual Operating Plan for FY2007 allocates a total of $828.4 million for budgeted obligations and has as its overall objective, the maintenance of the current level of service delivery to constituents. The proposed appropriation amount represents a 3.6% increase over the current year appropriation of $799.4 million. With sustenance of the current level of service provision as an overriding objective, development of the FY2007 budget proposal required budget planners to make difficult choices when it came to determining the level of funding to allocate for competing interests. The major input for delivery of services in a municipal setting is the costs of the personnel required for service delivery. Rather than implement staff reductions that could lead to less effective and responsive services, the FY2007 plan proposes a modest 3% pay increase to be implemented mid-year and no merit increases as a means of holding down costs. Additionally, this budget is targeting salary savings of $1.0 million through the attrition of managerial and administrative positions that will remain unfilled. Negotiations with health insurance providers were successful in obtaining a reduction in the City's cost of providing this important benefit for its current employees. The City has also begun development of a comprehensive plan to both fund outstanding pension fund obligations and to manage the ongoing accrual of pensions and other post-employment benefits. Further complicating the budget development process is the continuing erosion

of federal government support in critical program areas such as public safety on which this City and others have come to rely. Recommendations in the Annual Operating Plan reflect the effort to reallocate recurring and one-time revenues in such a way that sufficient funds are available for essential services, that operating costs mandated by State statute are properly addressed and fixed costs relating to ordinances and contracts are adequately funded. Some functions have been shifted where it is anticipated that the shift will result in operational efficiencies or budgetary savings. Recommended staff reductions in the operating plan are minimal by design, as budget planners recognized that staff reductions in previous years have practically exhausted the possibilities of more efficiencies to be gained by this method.

Fixed increases that are funded in the FY2007 plan include restoration of lease debt obligations after a one-time respite in FY2006 when these costs were assumed by bond proceeds. Other unavoidable increases include the cost of multiple elections, energy and fuel costs, and contractual increases in the cost of providing medical care for persons housed in the City's correctional institutions. Rather than lose ground in the effort to make more services available in the community, the FY2007 plan proposes to fund Neighborhood Stabilization officers from local revenues, replacing federal funds that are no longer available. In concert with the development of a comprehensive long range plan for dealing with pension obligations, the FY2007 Plan includes a funding increase to bring the Employee Retirement System contribution up to a level where it matches currently accruing benefits and a separate amount to address judgments against the City in favor of its other two pension systems; i.e. Police and Fire.

Funds available to support the Plan include grants from federal and state agencies, user fees, and locally generated tax revenues. There are no tax increases being relied on in the Operating Plan for FY2007. The shortfall between operating revenues and the FY2007 general fund budget will be made up by applying a portion of the FY2006 operating surplus. In prior years, state reimbursements for property assessments and inmate housing had been arbitrarily reduced. The State has since increased the reimbursement for property assessment and partially restored the reimbursement rate for inmate housing. The

FY2007 Plan incorporates these increases and presumes that the rates will be in effect for the full fiscal year.

Budget allocations reflect the City administration's commitment to retain existing services at the level provided for in the past and as a result, funding is aimed at maintaining the proper staffing level to support this commitment. Funding limitations allow for few new initiatives in the FY2007 Plan. An increase in local use tax revenues are being applied to new initiatives in the Health Department, particularly in the areas of contract management, training and communicable disease control. New programs initiated in prior years are continued provided that their effectiveness has been demonstrated. One example is the special neighborhood cleanup programs in spring and fall supported primarily by the Departments of Streets and Parks, Recreation & Forestry. Another example is the program aimed at reducing the potential for lead poisoning resulting from exposure to dust in older housing stock. The Problem Properties Unit of the City Counselor's Office was expanded in FY2006 and its success in pursuing absentee and negligent property owners convinced planners to include funding for FY2007. The Fire Department in the previous years' instituted a program to better manage its overtime cost while maintaining its existing level of coverage and funding recommended for FY2007 will allow that program to continue.

The total recommended budget for FY2007 is $828.4 million, and is funded by a combination of local tax and fee collections, dedicated funds for enterprise functions and project specific grants. The vast majority of local taxes and fees collected are used in support of general fund activities. The remaining local collections are deposited in special accounts due to legal requirements and are used to augment the services provided by the general fund. These special accounts include those containing the Local Use Tax, revenues from gaming operations, the cable television gross receipts tax, and the state subsidy for property tax assessment. In the Plan, these amounts are further broken down by departmental activities using specific projects and accounts, with appropriate distinctions being made between operating and capital expenditures.

## GENERAL FUND OPERATIONS

The general fund budget in combination with a variety of special funds supports those recurring activities necessary for the operation of City government. These activities are supported by a combination of revenues derived from taxes, fees, fines and intergovernmental transfer payments.

At $425.3 million, the general fund budget for FY2007 is the largest of the City funding units. In keeping with the City's objective of preserving constituent services, this fund allocates $236.3 million for public safety functions, including $140.3 million for police services. The remaining public safety allocation from the general fund provides for fire protection, pre-trial inmate housing, emergency medical services, and various permitting and inspection activities. The general fund budget also dedicates funds for the City's neighborhood stabilization efforts through allocations for solid waste collection and disposal as well as for maintenance of streets, alleys, and parks in the amount of $47.2 million. Debt service payments for large projects funded through lease arrangements are included in the general fund allocation in the amount of $27.8 million which funds the annual lease payments on the Justice Center, Kiel Center, Carnahan Courthouse, Civil Courts Building, St. Louis Marketplace, and the Convention Center/Stadium complex. Funding for state and municipal court functions and county offices account for an additional $51.0 million. The remainder of the general fund budget can be categorized as paying for maintenance and operations of buildings, health care services and administrative functions.

## SPECIAL FUNDS

### Federal and State Grants

The largest category of special funds is grant funds secured from agencies at both the State and Federal level. These finds are included in the adopted Plan in the amount of $52.9 million, a 4% decrease from the current year in which the City experienced a 9% decrease. The largest portion of these dollars is used to augment locally funded social service programs and is allocated through the Department of Health and the Department of Human Services. Necessary services are

delivered by the City either directly or by contract. In FY2007, $28.1 million in grant funds will be allocated for use by these two departments. Public safety and neighborhood stabilization issues are addressed with miscellaneous project specific grants administered by the Police Department and various Public Safety Block Grants. Grants for this category total $7.2 million in FY2007. The remaining grant funds supplement the City's efforts in the provision of job training services through the St. Louis Agency for Training and Employment and with providing administrative support for the Law Department and the Community Development Agency.

**Other Special Revenue Funds**

The remaining special fund allocations in the budget come from revenues which are legally required to be accounted for separately from the general fund. This category includes $25.8 million expected in FY 2007 from the Local Use Tax. Programs funded by the Local Use Tax include health care, building demolition, affordable housing, police services, and neighborhood preservation. This budget also allocates $5.4 million from gaming operations which is used for capital improvements and enhancing the safety of the public visiting the riverfront. Other functions for which special revenue funds are allocated in this budget include maintenance of improvements in Forest Park, demolition of condemned buildings, and repair of sewer lines.

**DEBT SERVICE FUND**

The budget allocates $5.4 million in debt service payments on the City's outstanding general obligation debt. The current bonds were issued in 1999 for public safety related capital equipment and improvements. $45.2 million of those bonds remains outstanding.

**CAPITAL IMPROVEMENTS**

The budget allocates $34.9 million in funds dedicated to equipment purchases and capital improvements. The sources include a dedicated sales tax, a portion of the state gasoline tax, gaming admissions receipts, and proceeds from asset sales. Projects funded include infrastructure improvements to bridges, streets, and buildings, as well as debt service on previously approved projects such

as the Justice Center and Civil Courts Building

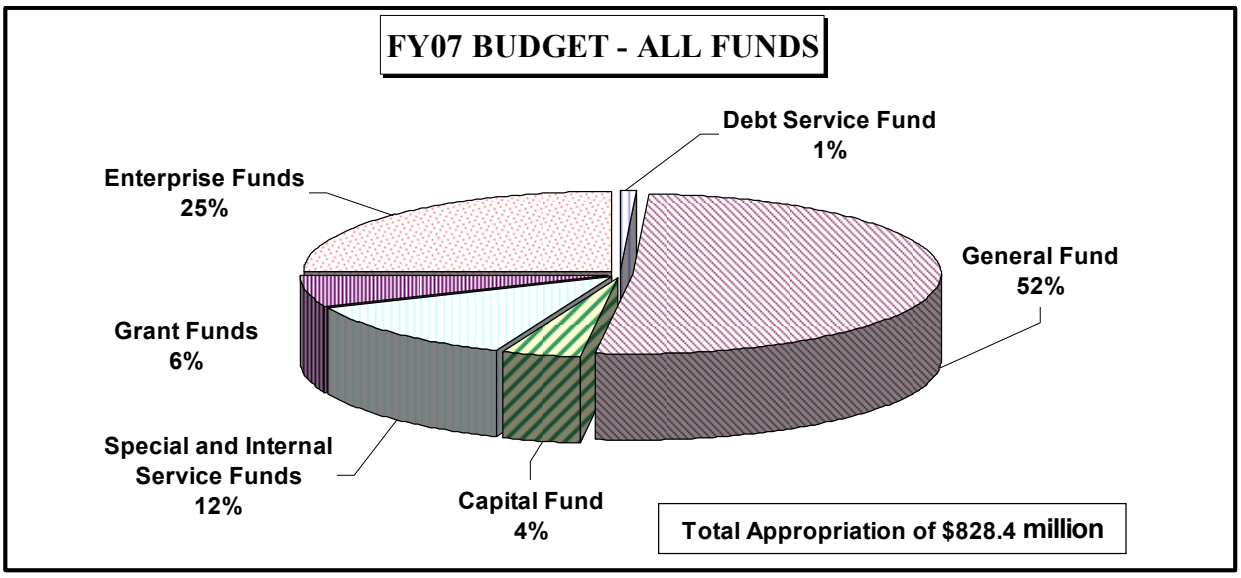
## ENTERPRISE FUND OPERATIONS

The Water Division and the Airport are the City's two enterprise funds. Allocations for these departments are included in the FY2007 budget at $50.2 million and $157.4 million, respectively. The Water Division receives its income from the sale of water to residents of the City and recently from the sale of water to other municipalities in the metropolitan area. Approximately 8% of the Water Division's budget or $4.1 million is devoted to retirement of revenue bonds issued for capital improvements to the divisions' two treatment facilities and an upgrade of the supporting infrastructure. With a budget of $157.4 million, the Airport is the City's largest cost center and is supported entirely by user fees paid by airlines and concessionaires, along with federal funds. Over 40% of the airport's budget is devoted to debt service payments on revenue bonds for Airport expansion and to facilitate repair and maintenance of the runways and terminals. The remaining budget amounts provide for the administration and daily operations of both the Airport and Water Division.

## INTERNAL SERVICE FUNDS

The City's internal service funds are funds used to account for the financing of goods or services provided by one department or agency to other departments or agencies. These include the City's mailroom and employee health benefits fund. Appropriations for these funds total $0.8 million and $30.8 million respectively..

The graph below illustrates the total budget distributed among fund groups. The following page presents a summary of highlights of the FY2007 Annual Operating Plan.



## Highlights of the FY2007 Operating Plan

- $2.4 million increase in contributions to the Employee Retirement System
- $750,000 in anticipated debt payments for Fire and Police Retirement Systems
- $5.0 million for a mid-year 3% pay increase for all employees
- $1.0 million in anticipated salary savings from attrition of managerial and administrative positions
- New health insurance carrier for employees to provide some plan enhancements with no net increase in cost
- Approximate $900,000 increase in Election Board costs for conducting 4 scheduled elections
- $250,000 for staffing of Neighborhood Stabilization officers previously funded through expiring public safety block grants
- $370,000 increase in citywide sewer utility expenses
- Additional inspector for expansion of Housing Conservation Districts
- $400,000 increase for Health Division contract monitoring, training and enhanced communicable disease control efforts
- $250,000 in on-going savings through audit of street lighting utility costs
- $1.0 million increase in fuel costs for City service vehicles
- $1.0 million increase in building utility costs
- City service vehicle fuel and building utility costs
- $780,000 increase in Police patrol fuel and building utility costs
- Net increase of $11.6 million in lease debt costs after one-time debt refunding in FY06
- $600,000 increase in MSI and Justice Center prisoner medical costs
- Net decrease of 8 general fund positions, with little change in position totals for all funds
- $250,000 increase to SLATE for expanded job placement efforts

The FY2007 Annual Operating Plan includes funds for scheduled debt service obligations on several large construction projects initiated in previous fiscal years. These include the Justice Center, Kiel Center, and the Convention Center and Stadium Complex. In addition to the construction projects noted above, the City has also issued lease debt for repairs and improvements at the Carnahan and Civil courthouses. Projects developed using Tax Increment Financing, with loan repayments generated by the project are also included in the budget.

Social Service initiatives funded in this budget are found in the Department of Health & Hospitals and the Department of Human Services. These funds whether generated locally or as the result of federal or state grants, have been distributed in a manner which seeks to ensure that these services are available to all who are in need. Health and Human Services program spending is supported by $14.7 million in local funds and $28.9 million in federal and state grants.

In the public safety arena, staffing levels for firefighters and emergency medical service personnel has been retained at the current year's level. Commissioned police officer staffing is funded at the level recommended by the Board of Police Commissioners, an average of approximately 1,335 throughout the year. Sufficient funding is provided for recruits and training to maintain that level. The FY2007 plan allocates additional funds through the Capital Budget for structural improvements in parks and at recreation centers while the general fund budget maintains residential and commercial area street maintenance along with refuse collection and disposal.

The allocation of funds for maintenance of city owned parks has been retained at the current year's level and is contingent on approval of the proposal to transfer lease revenues generated by leasing a city-owned garage in Forest Park to the general fund to continue provision of the current level of maintenance at Forest Park. Recreation programming will continue to be offered at the existing ten centers located throughout the City.

## SUMMARY

In summary, the total budget appropriation for FY2007 is $828.4 million. Over 50%, or $425.3 million, is appropriated from general revenue to pay for day-to-day City operations. City general funds are supplemented by approximately $52.9 million in grants from State and Federal Sources. The remainder of the budget comes from a variety of special and enterprise funds maintained by the City in compliance with specific ordinances or agreements. The allocation of these funds is designed to make the City of St. Louis a more desirable place to live, work and do business. The allocation also reflects the City administration's goal of providing an effective and responsive City government as well as one that can deliver a wide range of recreational, entertaining, and cultural experiences. The service enhancements and infrastructure improvements funded in this plan will promote growth in future economic activity, which will in turn produce tangible results in jobs and fiscal stability.

## GENERAL FUND OVERVIEW

### Sources of Funds

Revenues supporting the general fund for FY2007 are forecast at $421.5 million, an increase of 1.2% over the current year's official estimate of $416.4 million. The rather low percentage increase obscures the fact that the growth in recurring revenues has been sustained in the current year and on a comparative basis, recurring general fund revenues are forecast to be up by a healthy 4.3% when one time revenues such as the draw from the 27th pay reserve are factored out. Mid year adjustments to the official estimate have resulted in increased revenue for the current year of approximately $7.5 million. Unlike last year when mid year adjustments resulted in decreases from the original estimate due to the unexpected cancellation of the professional hockey season and failed revenue initiatives, the FY2007 adjustments were positive and equally important were made to the economically sensitive revenue sources of employment and sales taxes.

Earnings tax, the largest single

revenue producer is predicted to grow at a rate of 3.0% over the revised FY2007 estimate. This estimate takes into account the fact that actual growth on a year-to-date basis is in excess of 7.5% and factors in a reduction due to the expected impact of known major business consolidations as well as the distribution between the individual earnings and business profits portions of the earnings tax. The payroll expense tax, another of the employment based taxes is predicted to increase at a rate 2.5% over the revised estimate. Property tax revenues have historically accounted for approximately 11% of the general fund total and are predicted to do so again in FY2007. Total property tax revenues are expected to be up by 3.2% over the revised estimate with the real estate portion increase making up for an actual decrease in personal property revenues. The assessed value of real property has consistently grown over the past years, fueled by the ending of tax abatement periods and significant investment in rehabbing former vacant properties.

General sales tax revenues are expected to rise for the third consecutive year in FY2007 following three successive years in which revenues showed slight decreases in a year to year comparison. The FY2007 estimate presumes a growth rate of slightly less than 2.0%. Revenues from the state of Missouri representing the city's share of automobile sales tax are forecast to remain at its current level. Gasoline tax revenues which are based on a statewide tax and ultimately distributed to local government units have not decreased over the last year in spite of a demonstrable increase in fuel prices and accordingly, the forecast for FY2007 is in line with historical receipts.

Franchise and utility tax revenue is forecast to increase by 2.4%. The forecast incorporates a continuation of the recent decrease in revenues based on sales of communication services along with increases in the revenue from sales of water, electricity and steam. The forecast does not anticipate significant changes in seasonal weather patterns which would impact revenues nor does it incorporate the effect of any rate adjustments that may be approved by the Public Service Commission which is the regulatory body for public

utilities. License fees are predicted to be down in total as a result of the elimination of gross receipts license fees on professional baseball ticket sales. The decrease is mitigated somewhat by expected increases in license fees based on the gross receipts of restaurants, parking garages, and hotels. Voter rejection of a proposed increase in business license fees based on the number employees eliminated the possibility of a $3.2 million annual increase in license fees, which if approved would have provided a boost of nearly 12% in this revenue category. The FY2007 estimate for license fees also includes a payment to the city representing excess commissions that the License Collector is obliged to remit when the residual commission balance exceeds 200% of the department's operating expenses.

Departmental collections for fees and permits is again expected to be higher due to the increasing demand for building and occupancy permits reflecting the continued investment in the city and validating the concomitant rise in real estate values that is included in the estimate for property tax receipts. An important subset of departmental collections which is forecast to rise by nearly 3.0% in FY2007 over the revised estimate is the category of court fines and fees. This category includes traffic offenses, parking and other ordinance violations, and the associated court cost.

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**Uses of Funds**

The FY2007 Annual Operating Plan includes a General Fund budget proposal that can best be described as one that maintains basic service levels established in earlier years by reallocation of the available resources into areas that are under the most pressure for increased funding. The general fund budget accommodates a significant increase in debt service obligations brought about by the use of debt instruments to provide budget relief in FY2006. Simultaneous and unbudgeted increases in the cost to provide natural gas heating services for city facilities and in the cost of gasoline and diesel fuel that was absorbed in the FY2006 budget are planned for and included in the proposed general fund budget. Working within these constraints, the budget proposal is designed to ensure that departments whose mission it is to

deliver citizen services are provided with the necessary resources to fulfill their respective missions. These resources have been allocated in a manner that is deemed sufficient to meet the aforementioned debt service requirements as well as other necessary contractual obligations.

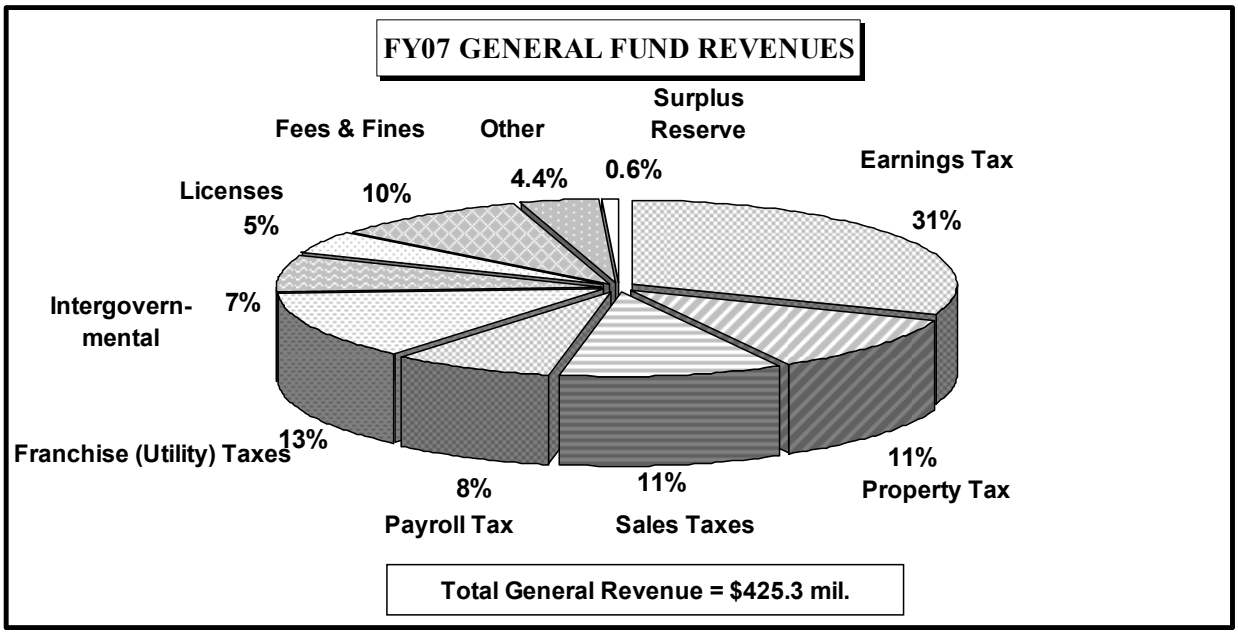
The proposal contains minimal increases in the category of personal services costs as FY2006 concluded the second year of a two year pay plan. The FY2007 proposal was developed with the expectation that the city would forego introduction of a new pay plan for civil service and other employees. However, later modifications during the budget process provided for a 3% cost of living increase to be implemented mid-year. Helping offset the cost of the pay increase is a $1.0 million in anticipated salary savings from an initiative to reduce managerial and administrative positions through attrition. With the City entering a contract with a new provider for employee health insurance, the costs for providing this coverage will be held constant in FY2007. Recommended contributions to the city's three retirement systems is up by 10% as a result of a decision to fully fund normal costs of the Employee Retirement System and to maintain the existing level of funding to the Police and Fire system, pending further study and possible changes in the funding methodology and or benefit structure.

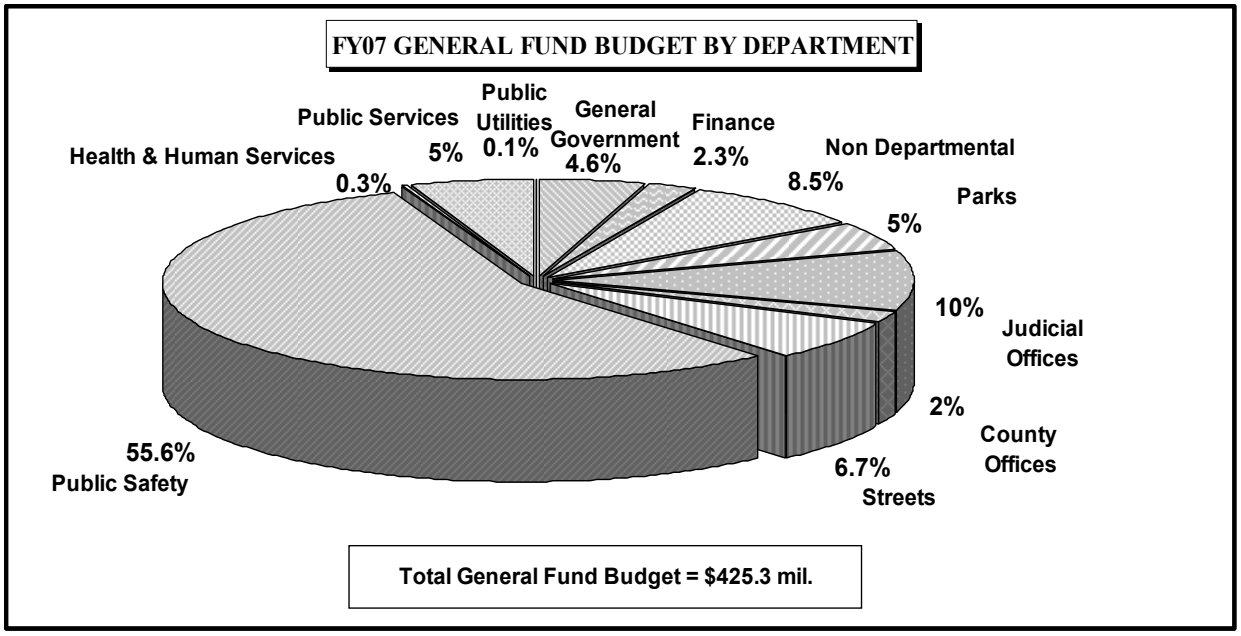
The proposed allocations to departments providing the majority of constituent's services have been made in such a manner as to maintain the current level of service wherever possible. Where reductions in funding to operating departments are included in the plan, they are minimal and made in the expectation that operational efficiencies will be put in place to minimize any negative impact on citizens and their expectations. The recommended allocation for the Department of Streets will allow for maintaining existing schedules for residential and commercial area street cleaning. While funding is proposed that will provide for refuse collection schedules to be maintained at their current twice weekly pace, the Refuse Division plans to modify its use of available disposal sites to take advantage of disparate pricing at the sites when possible. Funding for towing and disposal of abandoned vehicles is maintained at the

current level with services being performed by both city personnel and outside contractors. For the Department of Parks, Recreation, and Forestry, the plan contains sufficient funding to continue maintenance of vacant lots and buildings on a year round basis, with creased frequency of visits during the growing season. Also included in the plan under the auspices of the Parks Division is the requested amount of funding to operate and maintain a greenhouse to provide plants for city parks and flower beds along with funds to provide maintenance and address visitor safety on approximately 3,000 acres of park land which includes one hundred-sixty athletic fields and ten recreation centers. Recommended allocations for the Department of Public Safety dictate that the Fire Department must continue the practice of selectively de-activating fire companies in certain multiple company firehouses when staffing would otherwise require excessive use of overtime. Funding for maintaining the current level of staffing for safety inspections of buildings and construction sites is recommended for the upcoming budget year. Funding for Police services as proposed is sufficient in the general fund and in special funds in order to maintain all current activities and to provide a level of staffing that is acceptable to the Board of Police Commissioners.

The proposed general fund budget is in balance with available revenues. Available revenues include normally recurring general fund revenues along with a portion of the expected operating surplus from the current fiscal year, after consideration of amounts needed to propel the city toward its goal of maintaining a fund balance equal to five percent of the general fund budget.

The following charts illustrate the sources and uses of funds.



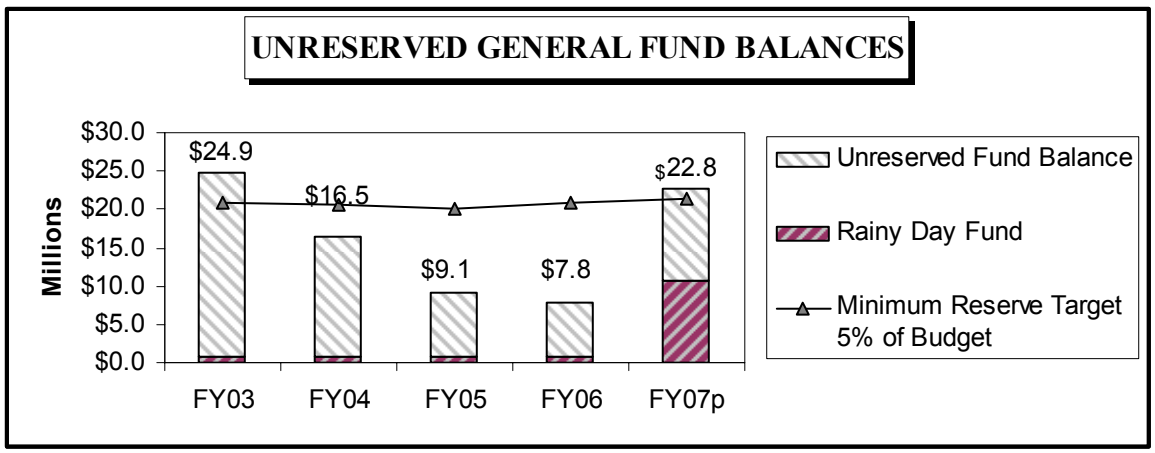
## Projected Operating Results

The adjacent table presents the projected general fund operating results for FY07. To maintain a balanced budget, the $421.5 million in projected revenue is supplemented with $3.75 million in anticipated surplus from the current fiscal year. The surplus for FY06 has been estimated at approximately $10 million. By ordinance, one half of this amount is allocated to the City's Capital fund. Of the remaining $5.0 million, $3.75 million is being appropriated in the FY07 budget and $1.25 million will accrue to the City's general fund balance in an effort to achieve the City's goal of maintaining unreserved general fund balances of 5% of the general fund budget.

**FY07**

**General Fund Projected Operating Results**

| | |
|---|---|
| Estimated Revenue | $ 421,555,500 |
| Use of Operating Surplus | $ 3,750,000 |
| Total Available For Appropriation | $425,305,500 |
| General Fund Appropriation | $425,267,499 |
| Operating Balance | $ 38,001 |




In the FY06 Budget, $10 million was budgeted to replenish available reserves, indicated by growth in the Rainy Day Fund. While the FY07 preliminary unreserved balance is projected to exceed the minimum 5% target, $3.75 million of this amount has been allocated to help maintain a balanced budget in FY07.

## OTHER FUNDS

### Projected Operating Results

While much of the budgetary focus is placed on discretionary spending of the General Fund, the operating balances of other funds can also have an impact on budget development. In the Special Funds category, the Local Use Tax Fund is anticipated to have an additional $3.0 million in surplus funds from previous years appropriated in FY07, thus supplementing projected use tax receipts. Assessment fund balances can vary with timing of payments from the state. A negative operating balance from the previous fiscal year is remedied in part by a $240,000 increase in the general fund subsidy to that office, bringing the total subsidy to $1.7 million. Communications Fund revenues that are not budgeted for operations of the Communications Division are allocated as a supplement to General Fund revenues in the amount of $500,000. Riverboat gaming fund revenues have seen a gradual decline in recent years. A slight decline in the gaming fund balance results from holding public safety expenses funded with these revenues constant in FY07. In the Enterprise Funds, the Water Division's budget is basically crafted to meet projected revenues, whereas the Airport generally formulates a budget that is less than projected revenues in order to address any contingencies or emergency expenditures that may arise during the fiscal year. Under the Internal Service Funds, The Employee Benefits Fund will continue its amortization payments on a deficit that accrued when the system was self-insured. With a projected deficit of $2.8 million at the end of FY06, it is anticipated that this amount will be cut in half in FY07 and totally eliminated in FY08. Finally, the Capital Fund is programmed to benefit by receiving one-half of any General Fund Operating surplus from the previous year. The amount from FY06 has been estimated at $5.0 million. Just over $4.0 million of this amount has been incorporated into the City's Capital Fund budget, a further discussion of which follows.

## CAPITAL IMPROVEMENTS

The City of St. Louis Capital Committee has developed a five-year Capital Improvements Plan containing projects that have an estimated cost of $385 million. These projects will be funded through a combination

of local, state and federal funds. Over the five year period, an estimated $195 million will be appropriated for cash payments and debt service requirements, and in some cases the local matching share for road and bridge repair projects and major flood protection projects. The FY2007 Capital Budget funds the first year of the plan with a recommended appropriation of $34.9 million. Sales taxes for capital improvement will generate $18.3 million in FY2007 or approximately 53% of the total revenue. Other revenues supporting the capital budget include $0.3 million from asset sales, $2.7 million from projected gaming revenues, $1.5 million from court fees, $0.6 million from gasoline tax revenues and $11.1 million from the general fund.

Capital expenses planned for FY2007 include those for projects designed to further the City's goal of stabilizing neighborhoods as well as increasing the efficiency of service delivery through replacement of vital equipment required to deliver those services. Also included are funds necessary to comply with federal mandates regarding environmental hazards such as treatment of former underground tank sites. Funding policy established by the Capital Committee sets a high priority on leveraging non-city funds to the maximum extent possible to effect major improvements to roads and bridges. For FY2007, funding for major road and bridge projects will be absorbed by a revenue bond issue which will provide the sum of $6.3 million in addition to the capital budget appropriation.

**Ward Improvements - $7.9 million**
Each of the City's 28 wards will be allocated $281,700 for projects such as neighborhood park improvements, street resurfacing, street lighting enhancements, and refuse container replacement. Actual projects were recommended by the ward alderman subject to approval by the Board of Estimate and Apportionment.

**Major Parks & Recreation Centers – $3.8 million**: The City's six major parks, Forest, Tower Grove, Carondelet, Fairgrounds, O'Fallon, and Willmore will share $3.3 million. Planned projects include roadway repairs, equipment replacement and

improvements to tennis courts. A total of $0.5 million will be expended from the Recreation Centers account for demolition of dangerous structures at the West End Community Center.

**Facility Improvements - $15.7 million**: Funds categorized as being for facility improvements will service previously incurred debt for construction and renovations of several City facilities. New projects for FY2007 include renovations at Police headquarters, Medium Security Institution, Municipal Garage, and the Refuse Division facilities. In addition, improvements are planned for the city facilities housing the Juvenile Detention Center, including replacement of the heating and cooling system.

**Equipment Replacement - $3.2 million**: Planned expenditures include replacement of rolling stock necessary to the refuse collection, street cleaning, and animal regulation functions. A line of credit has been obtained and will be used for a replacement of rolling stock up to the existing available balance. Replacement and upgrading of computer hardware and the 911 emergency response system is included.

**Bridge & Street Improvements - $1.0 million**: Bridge and street improvement projects are funded in conjunction with the federal ISTEA program. The City's share of those projects averages 20% of the total cost. For FY2007, the required funding for these projects will come from both the City appropriation and a revenue bond issue.

## BUDGET FORMAT

The remainder of this budget document is divided into the following sections:

**Budget Overview**: This section provides a more detailed discussion of the City's projected revenues and expenditures. The discussion includes an overall economic outlook for the City and includes summary tables illustrating projected revenues and appropriations for all funds.

**Department and Program Budgets:** This section is divided by major City departments. Each department begins with a summary of budget statistics and is followed by division and program budgets within each department. The division and program budgets are presented in a format that contains narrative

information about respective programs and identifies outputs and projected performance levels.

**Capital Improvements**: The City's FY2007 Capital Budget and Capital Improvement Plan are presented in this section. A detailed discussion of the five-year plan and description for each capital project are being submitted under a separate cover.

**Appendix**: The appendix includes supplemental information about the City and its budget including debt issues, the budget process, trends in personnel, etc.

## BUDGET OVERVIEW

This section presents summary information on the FY2007 Annual Operating Plan for the City of St. Louis. The discussion that follows describes the economic outlook for the City and region in the context of both the national and state perspective and presents a comprehensive review of the general operating fund budget as well as for enterprise and special revenue funds. Also presented in this section are summary tables of sources and uses of funds for all fund groups and descriptions of the major sources of revenue for FY2007.

## ECONOMIC OUTLOOK

### U. S. Economic Outlook

On the national scene, employment continues to grow, personal income is rising at a strong rate, and corporate profits are at an all time high. This all occurred despite the setbacks caused by hurricanes in the southeast that brought in their aftermath a devastating loss of jobs, property damage, and higher energy prices. Even though inflation rates are rising, they remain low by historical standards, especially when volatile energy prices are excluded.

The U.S. economy is projected to continue its growth in Calendar Year 2007, though a shift from growth in consumer spending to growth in business investment is expected as the current expansion nears the maturity stage of its cycle. For Calendar Year 2007, real Gross Domestic Product (GDP) is expected to rise by 3.8%. Employment is expected to grow by about two million jobs, or an average of 1.5%, while the rate of unemployment is expected to remain below 5%. Personal income is expected to increase by over 6%, indicative of continued growth in both salaries and wage earnings.

Consumer expenditures are anticipated to increase by 5.6% with much of this increase due to relatively high prices for gasoline and other energy products. Consensus economic forecasts call for corporations to continue to enjoy profit gains, but at a slower rate of growth as labor markets tighten and interest rates rise from current levels. These overall trends are expected to continue into Calendar Year 2007.

## The Missouri Economy and Outlook

The Missouri economy exhibited growth in Calendar Year 2006 and is projected to show stable growth over the immediate future that incorporates this budget horizon. During the first three quarters of Calendar Year 2006, employment grew by an average of approximately 30,000 jobs, and employment growth is steadily increasing driven by job gains mainly in the service industries. Personal income over this same period has grown by 5.6%, influenced heavily by growth in wages and salaries of over 6%. On the less optimistic side, Missouri will experience negative impacts relative to jobs in 2006 due to the base realignment and closure recommendations. The State is expected to lose over 3,000 jobs directly and even more jobs indirectly as the effect of the base closure recommendations ripple through the economy. Further, Missouri's manufacturing and automobile industries continue to struggle with challenges related to foreign competition, high energy prices, and reduced consumer demand. In spite of these obstacles, personal income is expected to grow at a rate in excess of 6% in Missouri in 2007 and to grow at a less impressive but still respectable rate of 4.1% in Calendar Year 2007.

## St. Louis Economic Outlook

The City of St. Louis is the core of an eleven county metropolitan area covering parts of both Missouri and Illinois, and as such is the employment and entertainment center of an area containing a population of 2.6 million residents. It is also the office center of the region with over 24 million square feet of office space. The metropolitan area and the City are major industrial centers in the Eastern Missouri-Southwestern Illinois area with a broad range of industries. Although the distribution of jobs across industry sectors has resulted in a decline in the City's share, the City remains a significant source of employment in the region with nearly 20% of all the jobs. Job growth in the City has been concentrated in the service sector since the City is growing as a service center and the outlook is for long-term employment growth in the areas of medical, business, and recreational services, as well as in education and tourism.

Signs of economic improvement are also evident in retail activity. Retail sales in the City of St. Louis proper grew at a rate of 2.5 % during the twelve month period ending April 2006 following on the heels of a 2.0%

growth in the immediately preceding 12 month period. Property values continue to increase, with the latest information showing an increase of 9.1% in commercial values over a one year period. This trend is expected to continue as the City for the second year in a row has recorded record numbers of building permits. More importantly, the trend in population loss has stopped and by some measures has actually been reversed with the City showing a modest increase in population from the last official census. These positive changes are indicative of continuing investment in the City and are expected to solidify and enhance economic growth.

Through the provision of City services, maintenance of infrastructure and promotion of tourism and business development, the City will be assured of its continuing role as the region's economic center.

## FY2007 OPERATING PLAN

### MAJOR FUND TYPES

#### Governmental Funds

Governmental funds are those through which most governmental functions are financed. Governmental fund categories include:

**General Fund** - the City's main operating fund through which the majority of City services such as police and fire protection, emergency medical services, and parks and streets maintenance are funded. Most tax receipts and other revenues not required to be accounted for in another fund are considered general revenue. General Fund expenditures account for about one-half of all City expenditures.

**Special Revenue Funds** - used to account for specified taxes, fees, grants or other sources of revenue that are dedicated by ordinance for a specific purpose. Funds contained in this category include government grants, the Local Use Tax fund, the Convention and Tourism fund, Gaming Fund, Assessment fund, Lateral Sewer Fund, Tax Increment Financing Funds, Transportation Fund and other miscellaneous special funds.

**Debt Service Fund** - used to account for revenues and expenses related to the City's existing general obligation (property tax supported) debt.

**Capital Project Funds** – used to account for revenues and expenditures related to capital equipment purchases, public infrastructure improvements or public projects. The sources of capital funds vary from a dedicated ½ cent sales tax, to proceeds from bond issues and appropriations from the general fund.

**Proprietary Funds**

Proprietary funds are used to account for activities that are similar to those found in the private sector. Proprietary fund categories include:

**Enterprise Funds** – used to account for funds operated similar to private business type activities; this would include the Airport and City Water Division. The Meter Division is also operated as an enterprise fund and is separately appropriated.

**Internal Service Funds** - used to account for activities that provide services for certain City programs and operations. These include the City mailroom, worker's compensation and employee health insurance programs.

**Fiduciary Funds**

Fiduciary Funds are used to account for resources held for the benefit of individuals or units outside of the City. The City serves as a trustee or has fiduciary responsibilities for the assets. These include the City's various pension funds. While contributions to these funds are appropriated, the activities of the funds themselves are not part of the appropriation process.

Detailed descriptions of funds within each of these fund groups can be found in the glossary in the Appendix of this document.

The tables on the following pages contain summary budget information for all funds. A more detailed discussion of the general fund budget and descriptions of trends in major sources of revenue follow.

## FY07 REVENUE SUMMARY - ALL FUNDS
## (in millions)

| | FY05 Actual | FY06 Revised | FY07 Budget | Percent Change FY06-07 |
|---|---|---|---|---|
| **General Fund** | | | | |
| Earnings Tax | $122.9 | $128.2 | $131.7 | 2.8% |
| Property Tax | 44.4 | 45.1 | 46.6 | 3.2% |
| Sales Tax | 46.0 | 47.2 | 47.6 | 0.9% |
| Payroll Tax | 31.6 | 34.5 | 35.2 | 2.1% |
| Franchise (Utilities) Taxes | 52.1 | 53.9 | 55.2 | 2.4% |
| License Fees | 21.4 | 22.5 | 19.0 | -15.7% |
| Grants & Intergovernmental Revenues | 26.9 | 25.7 | 29.8 | 16.3% |
| Department User Fees and Fines | 39.8 | 41.2 | 41.4 | 0.5% |
| Transfers | 14.6 | 28.1 | 15.1 | -46.3% |
| | $399.7 | $426.3 | $421.6 | -1.1% |
| **Special Revenue Funds** | | | | |
| Property Tax | $1.5 | $1.6 | $1.6 | 0.4% |
| Franchise (Utilities) Taxes | 4.4 | 4.5 | 4.5 | 0.0% |
| Local Use Tax | 24.7 | 25.8 | 25.8 | 0.0% |
| Other Taxes | 14.1 | 11.6 | 11.6 | 0.4% |
| Grants & Intergovernmental Revenues | 65.0 | 62.7 | 60.2 | -3.9% |
| Department User Fees and Fines | 9.4 | 12.7 | 13.2 | 3.6% |
| Transfers | 1.3 | 1.5 | 1.7 | 16.5% |
| Fund Balances and Other Resources | 7.1 | 2.4 | 4.2 | 72.6% |
| | $127.5 | $122.7 | $122.7 | 0.1% |
| **Debt Service Fund** | | | | |
| Property Tax | $5.9 | $5.7 | $5.7 | 0.0% |
| **Capital Improvement Funds** | | | | |
| 1/2 Cent Sales Tax | $16.7 | $17.2 | $17.3 | 0.9% |
| Metro Parks Sales Tax | 1.5 | 1.6 | 1.6 | 0.9% |
| Grants & Intergovernmental Revenues | 0.6 | 0.6 | 0.6 | 0.8% |
| Department User Fees and Fines | 1.3 | 1.5 | 1.5 | 0.0% |
| Transfers | 9.5 | 5.6 | 9.7 | 74.1% |
| Other Resources | 1.0 | 3.0 | 0.7 | -78.3% |
| Balances / Surpluses Previous Years | 2.7 | 0.5 | 4.1 | 801.8% |
| | $33.4 | $29.9 | $35.5 | 18.5% |
| **Enterprise Funds** | | | | |
| Franchise (Utilities) Taxes | $4.1 | $4.2 | $4.3 | 2.4% |
| Enterprise Revenues | 176.2 | 191.1 | 210.3 | 10.0% |
| | $180.3 | $195.3 | $214.6 | 9.9% |
| **Internal Service Funds** | | | | |
| Department User Fees and Fines | 32.7 | 34.1 | 33.1 | -3.2% |
| **Total General Appropriation** | **$779.4** | **$814.0** | **$833.1** | **2.3%** |
| **Funds Appropriated Separately** | | | | |
| Community Development (CDBG) & Housing Grants * | $28.0 | $28.7 | $25.4 | -11.3% |
| Street Improvement Fund | 4.6 | 4.4 | 4.4 | 0.0% |
| Transportation Fund Revenues | 25.4 | 28.9 | 28.9 | 0.0% |
| Parking Division Revenues | 16.6 | 12.4 | 12.8 | 3.2% |
| (* excluding CDBG admin. portion included in general appropriation) | $74.5 | $74.3 | $71.5 | -3.8% |
| **Total All Sources** | **$853.9** | **$888.4** | **$904.6** | **1.8%** |

# FY07 BUDGET SUMMARY - ALL FUNDS
## (in millions)

| Fund | FY05 Actual | FY06 Budget | FY07 Budget | Percent Change FY06-07 |
|---|---|---|---|---|
| **General Fund** | $399.4 | $416.4 | $425.3 | 2.1% |
| **Special Revenue Funds** | | | | |
| Assessment Fund | $3.9 | $4.1 | $4.1 | -1.3% |
| Convention and Tourism Fund | $4.1 | $4.3 | $4.5 | 3.5% |
| Convention and Sport Facility Trust Fund | $5.3 | $5.8 | $6.0 | 3.0% |
| Lateral Sewer Fund | $3.1 | $3.2 | $3.1 | -1.3% |
| Cable Communications Fund | $1.5 | $1.3 | $1.3 | 1.7% |
| Port Authority | $5.2 | $3.1 | $2.6 | -18.0% |
| Riverfront Gaming Fund | $4.9 | $5.0 | $4.3 | -13.9% |
| Local Use Tax Fund | $29.0 | $26.0 | $28.9 | 11.2% |
| Other Special Revenue Funds | $15.3 | $15.0 | $15.9 | 5.8% |
| | $72.1 | $67.9 | $70.7 | 4.1% |
| Grant Funds | | | | |
| St. Louis Agency on Training and Employment | $12.1 | $8.2 | $8.7 | 5.2% |
| Community Dev. Planning & Administration | $5.0 | $4.8 | $4.4 | -9.2% |
| Health and Human Services | $13.4 | $12.9 | $13.4 | 4.3% |
| Police Department | $6.2 | $6.0 | $6.2 | 4.6% |
| Other Grants | $15.5 | $23.3 | $19.8 | -14.9% |
| | $52.2 | $55.2 | $52.5 | -4.8% |
| **Debt Service Fund** | $5.7 | $5.7 | $5.8 | 3.1% |
| **Capital Funds** | $33.7 | $31.0 | $34.9 | 12.5% |
| **Enterprise Funds** | | | | |
| Water Division | $42.7 | $50.0 | $50.2 | 0.3% |
| Airport Authority | $159.0 | $141.6 | $157.4 | 11.1% |
| | $201.7 | $191.6 | $207.5 | 8.3% |
| **Internal Service Funds** | | | | |
| Mail Room | $0.6 | $0.8 | $0.8 | -2.6% |
| Employee Benefits Fund | $30.6 | $30.8 | $30.8 | 0.2% |
| | $31.2 | $31.6 | $31.7 | 0.1% |
| **Total General Appropriation** | **$796.0** | **$799.4** | **$828.4** | **3.6%** |
| Separate Appropriations [1] | | | | |
| Community Development (net planning/admin) | $28.9 | $29.8 | $26.4 | -11.3% |
| Street Improvement Fund | $4.6 | $4.6 | $4.6 | 0.0% |
| Transportation Trust Funds | $25.5 | $28.9 | $28.9 | 0.0% |
| Parking Division Funds | $16.6 | $12.4 | $12.8 | 3.5% |
| | $75.5 | $75.7 | $72.8 | -3.9% |
| **Total Appropriations** | **$871.5** | **$875.1** | **$901.2** | **3.0%** |

[1] CDBG & housing grants and Street Improvement funds appropriations are for calendar years 2004, 2005, and 2006 and are appropriated separately. Spending for any one grant year appropriation may occur over a period of several years.

# FY07 BUDGET - ALL FUNDS
# BY DEPARTMENT

| | Department | General Fund | Special Funds Revenue | Special Funds Grant | Enterprise Funds | Total Funds |
|---|---|---|---|---|---|---|
| **GENERAL GOVERNMENT** | | | | | | |
| 110 | Board of Aldermen | 2,449,595 | - | - | - | 2,449,595 |
| 120 | Mayor's Office | 1,972,767 | 0 | - | - | 1,972,767 |
| 121 | St. Louis Agency on Training and Emp. | 249,771 | - | 8,657,307 | - | 8,907,078 |
| 123 | Department of Personnel | 2,857,852 | - | - | - | 33,706,458 |
| | Employee Benefits Fund | - | 30,848,606 | - | - | - |
| 124 | Register | 168,053 | - | - | - | 168,053 |
| 126 | Civil Rights Enforcement Agency | 358,705 | - | 56,872 | - | 415,577 |
| 127 | Information Technology Service Agency | 5,188,356 | 140,840 | - | - | 5,329,196 |
| 137 | Budget Division | 646,422 | - | - | - | 646,422 |
| 139 | City Counselor | 5,683,835 | 254,680 | 826,943 | - | 6,765,458 |
| 141 | Planing and Urban Design | - | - | 1,484,188 | - | 1,484,188 |
| 142 | Community Development Administration | - | - | 2,899,657 | - | 2,899,657 |
| 143 | Affordable Housing Commission | - | 5,498,621 | - | - | 5,498,621 |
| | **Subtotal** | **19,575,356** | **36,742,747** | **13,924,967** | **-** | **70,243,070** |
| **FINANCE** | | | | | | |
| 160 | Comptroller | 7,565,566 | 23,114 | - | - | 11,265,373 |
| | Lateral Sewer Fund | - | 62,664 | - | - | - |
| | Tax Increment Financings | - | 2,189,131 | - | - | - |
| | Trustee Lease Fund | - | 871,300 | - | - | - |
| | Grant and Other Funds | - | - | 553,598 | - | |
| 162 | Municipal Garage | 283,353 | - | - | - | 283,353 |
| 163 | Microfilm | 331,178 | - | - | - | 331,178 |
| 170 | Supply Commissioner | 594,942 | - | - | - | 594,942 |
| 171 | Multigraph | 1,084,257 | - | - | - | 1,084,257 |
| 172 | Mail Room | - | 813,434 | - | - | 813,434 |
| 180 | Assessor | - | 4,061,253 | - | - | 4,061,253 |
| | **Subtotal** | **9,859,296** | **8,020,896** | **553,598** | **-** | **18,433,790** |
| **NON-DEPARTMENTAL** | | | | | | |
| 190 | City Wide Accounts | 36,075,894 | - | - | - | 43,486,894 |
| | Convention and Tourism Fund | - | 4,461,000 | - | - | - |
| | Riverfront Gaming Fund | - | 2,950,000 | - | - | - |
| | **Subtotal** | **36,075,894** | **7,411,000** | **-** | **-** | **43,486,894** |
| **PARKS, RECREATION & FORESTRY** | | | | | | |
| 210 | Director, Parks, Recreation and Forestry | 408,065 | 2,100,000 | - | - | 2,508,065 |
| 213 | Division of Recreation | 2,013,353 | 63,910 | - | - | 2,077,263 |
| 214 | Division of Forestry | 6,615,912 | 126,739 | - | - | 6,742,651 |
| 220 | Division of Parks | 9,316,239 | 600,000 | 115,781 | - | 10,032,020 |
| 250 | Tower Grove Park | 696,000 | - | - | - | 696,000 |
| | **Subtotal** | **19,049,569** | **2,890,649** | **115,781** | **-** | **22,055,999** |
| **JUDICIAL OFFICES** | | | | | | |
| 310 | Circuit Clerk | 1,007,718 | - | - | - | 1,007,718 |
| 311 | Circuit Court | 7,538,225 | - | - | - | 7,538,225 |
| 312 | Circuit Attorney | 5,863,110 | 2,016,959 | 694,203 | - | 8,574,272 |
| 313 | Board of Jury Supervisors | 1,458,476 | - | - | - | 1,458,476 |
| 314 | Probate Court | 98,420 | - | - | - | 98,420 |
| 315 | Sheriff | 7,913,429 | - | - | - | 7,913,429 |
| 316 | City Courts | 2,681,129 | - | 36,493 | - | 2,717,622 |
| 317 | City Marshal | 1,247,771 | 33,691 | - | - | 1,281,462 |
| 320 | Probation and Juvenile Detention Center | 14,984,750 | 794,657 | - | - | 15,779,407 |
| 321 | Circuit Drug Court | 474,824 | - | - | - | 474,824 |
| | **Subtotal** | **43,267,852** | **2,845,307** | **730,696** | **-** | **46,843,855** |
| **COUNTY OFFICES** | | | | | | |
| 330 | Tax Equalization Board | 10,400 | - | - | - | 10,400 |
| 331 | License Collector | - | 5,990,000 | - | - | 5,990,000 |
| 333 | Recorder of Deeds | 2,359,486 | - | - | - | 2,359,486 |
| 334 | Board of Election Commissioners | 3,077,245 | - | - | - | 3,077,245 |
| 335 | Medical Examiner | 1,671,789 | - | 230,000 | - | 1,901,789 |
| 340 | Treasurer | 657,681 | - | - | - | 657,681 |
| | **Subtotal** | **7,776,601** | **5,990,000** | **230,000** | **-** | **13,996,601** |

# FY07 BUDGET - ALL FUNDS
# BY DEPARTMENT

| | Department | General Fund | Special Funds Revenue | Special Funds Grant | Enterprise Funds | Total Funds |
|---|---|---|---|---|---|---|
| **PUBLIC UTILITIES** | | | | | | |
| 401 | Cable Communications | - | 1,192,660 | - | - | 1,192,660 |
| 414 | Soulard Market | 262,033 | - | - | - | 262,033 |
| 415 | Water Division | - | - | - | 50,154,522 | 50,154,522 |
| 420 | Airport Authority | - | - | - | 157,389,549 | 157,389,549 |
| | **Subtotal** | **262,033** | **1,192,660** | **-** | **207,544,071** | **208,998,764** |
| **STREETS** | | | | | | |
| 510 | Director of Streets | 947,124 | 409,648 | - | - | 4,409,647 |
| | Lateral Sewer Fund | - | 3,052,875 | - | - | - |
| 511 | Traffic and Lighting | 7,407,705 | - | - | - | 7,407,705 |
| 513 | Auto Towing and Storage | 1,698,458 | - | - | - | 1,698,458 |
| 514 | Street Division | 5,463,859 | - | - | - | 5,463,859 |
| 516 | Refuse Division | 12,872,081 | 1,052,780 | 314,645 | - | 14,239,506 |
| 520 | Port Authority | - | 2,552,720 | - | - | 2,552,720 |
| | **Subtotal** | **28,389,227** | **7,068,023** | **314,645** | **-** | **35,771,895** |
| **PUBLIC SAFETY** | | | | | | |
| 610 | Director of Public Safety | 678,000 | - | - | - | 678,000 |
| 611 | Fire Department | 49,334,670 | 25,000 | 342,961 | - | 49,702,631 |
| 612 | Firefighter's Retirement System | 6,539,172 | - | - | - | 6,539,172 |
| 616 | Excise Commissioner | 348,309 | - | - | - | 348,309 |
| 620 | Building Commissioner | 7,004,326 | 8,924,843 | 2,648,812 | - | 18,577,981 |
| 622 | Neighborhood Stabilization | 2,146,628 | - | 1,021,440 | - | 3,168,068 |
| 632 | Medium Security Institution | 15,510,437 | - | - | - | 15,510,437 |
| 633 | City Justice Center | 14,439,095 | - | - | - | 14,439,095 |
| 650 | Police Department | 131,795,210 | 5,205,500 | 6,138,000 | - | 143,138,710 |
| 651 | Police Retirement System | 8,498,315 | - | - | - | 8,498,315 |
| | **Subtotal** | **236,294,162** | **14,155,343** | **10,151,213** | **-** | **260,600,718** |
| **HEALTH AND HOSPITALS** | | | | | | |
| 700 | Director, Health and Hospitals | - | 1,001,725 | 924,575 | - | 1,926,300 |
| 710 | Health Commissioner | - | 1,285,328 | - | - | 1,285,328 |
| 711 | Communicable Disease Control | - | 2,307,203 | 8,903,705 | - | 11,210,908 |
| 714 | Animal Regulation Center | - | 878,761 | - | - | 878,761 |
| 715 | Community Sanitation and Vector Control | - | 2,216,256 | 1,592,810 | - | 3,809,066 |
| 716 | Lead Poisoning Control | - | 412,311 | 1,413,329 | - | 1,825,640 |
| 719 | Immunization Service | - | 546,639 | 307,215 | - | 853,854 |
| 737 | Health Care Trust Fund | - | 5,000,000 | 0 | - | 5,000,000 |
| | **Subtotal** | **0** | **13,648,223** | **13,141,634** | **-** | **26,789,857** |
| **HUMAN SERVICES** | | | | | | |
| 800 | Director of Human Services | 1,321,484 | 605,389 | 14,946,972 | - | 16,873,845 |
| | **Subtotal** | **1,321,484** | **605,389** | **14,946,972** | **-** | **16,873,845** |
| **BOARD OF PUBLIC SERVICE** | | | | | | |
| 900 | President, Board of Public Service | 2,944,237 | 199,622 | - | - | 3,143,859 |
| 903 | Facilities Management | 9,720,832 | - | - | - | 9,720,832 |
| 910 | Equipment Services Division | 10,530,070 | - | - | - | 10,530,070 |
| 930 | Soldier's Memorial | 200,886 | - | - | - | 200,886 |
| | **Subtotal** | **23,396,025** | **199,622** | **-** | **-** | **23,595,647** |
| **CAPITAL IMPROVEMENTS FUND** | | - | 34,903,245 | - | - | 34,903,245 |
| **DEBT SERVICE FUND** | | - | 5,845,331 | - | - | 5,845,331 |
| **TOTAL BUDGET** | | **$425,267,499** | **$141,518,435** | **$54,109,506** | **$207,544,071** | **$828,439,511** |

# FY07 BUDGET SUMMARY - ALL DEPARTMENTS
# BY FUND

| Fund | Department | | FY05 Actual | FY06 Budget | FY07 Budget |
|---|---|---|---|---|---|
| **General Fund** | | | | | |
| 1010 | 110 | Board of Aldermen | 2,275,613 | 2,398,460 | 2,449,595 |
| 1010 | 120 | Mayor's Office | 1,736,157 | 1,932,760 | 1,972,767 |
| 1010 | 121 | St Louis Agency on Training & Employment | - | - | 249,771 |
| 1010 | 123 | Department of Personnel | 2,809,673 | 2,853,946 | 2,857,852 |
| 1010 | 124 | Register | 145,446 | 161,445 | 168,053 |
| 1010 | 126 | Civil Rights Enforcement Agency | 349,846 | 360,720 | 358,705 |
| 1010 | 127 | Information Technology Services Agency | 4,648,153 | 5,196,909 | 5,188,356 |
| 1010 | 137 | Division of the Budget | 631,043 | 591,289 | 646,422 |
| 1010 | 139 | City Counselor | 5,595,639 | 5,694,424 | 5,683,835 |
| 1010 | 160 | Comptroller | 7,279,130 | 7,428,064 | 7,565,566 |
| 1010 | 162 | Municipal Garage | 247,091 | 287,139 | 283,353 |
| 1010 | 163 | Microfilm Section | 300,915 | 337,853 | 331,178 |
| 1010 | 170 | Supply Commissioner | 578,427 | 600,174 | 594,942 |
| 1010 | 171 | Multigraph Section | 1,062,592 | 971,005 | 1,084,257 |
| 1010 | 190 | City Wide Accounts | 29,906,769 | 24,460,634 | 36,075,894 |
| 1010 | 210 | Director, Parks, Recreation & Forestry | 399,997 | 424,507 | 408,065 |
| 1010 | 213 | Division of Recreation | 1,976,723 | 2,006,830 | 2,013,353 |
| 1010 | 214 | Division of Forestry | 6,311,894 | 6,928,803 | 6,615,912 |
| 1010 | 220 | Division of Parks | 8,881,634 | 9,463,947 | 9,316,239 |
| 1010 | 250 | Tower Grove Park | 696,000 | 696,000 | 696,000 |
| 1010 | 310 | Circuit Clerk | 1,200,048 | 1,179,572 | 1,007,718 |
| 1010 | 311 | Circuit Court (General) | 6,415,231 | 7,178,047 | 7,538,225 |
| 1010 | 312 | Circuit Attorney | 5,414,096 | 5,880,335 | 5,863,110 |
| 1010 | 313 | Board of Jury Supervisors (Cir. Judges) | 1,362,280 | 1,463,964 | 1,458,476 |
| 1010 | 314 | Probate Court (Probate Judge) | 88,078 | 78,000 | 98,420 |
| 1010 | 315 | Sheriff | 7,396,063 | 8,037,208 | 7,913,429 |
| 1010 | 316 | City Courts | 2,601,362 | 2,775,574 | 2,681,129 |
| 1010 | 317 | City Marshal | 1,206,309 | 1,241,582 | 1,247,771 |
| 1010 | 320 | Probation Dept. & Juvenile Detention Ctr | 14,424,290 | 14,488,543 | 14,984,750 |
| 1010 | 321 | Circuit Drug Court | 131,818 | 296,655 | 474,824 |
| 1010 | 330 | Tax Equalization Board | 9,074 | 10,400 | 10,400 |
| 1010 | 333 | Recorder of Deeds | 2,197,950 | 2,382,285 | 2,359,486 |
| 1010 | 334 | Election and Registration | 2,910,273 | 2,219,830 | 3,077,245 |
| 1010 | 335 | Medical Examiner | 1,496,822 | 1,627,060 | 1,671,789 |
| 1010 | 340 | Treasurer | 598,492 | 656,916 | 657,681 |
| 1010 | 414 | Soulard Market | 234,874 | 247,757 | 262,033 |
| 1010 | 510 | Director of Streets | 1,048,223 | 1,001,257 | 947,124 |
| 1010 | 511 | Traffic and Lighting Division | 7,770,480 | 7,718,875 | 7,407,705 |
| 1010 | 513 | Auto Towing and Storage | 1,527,596 | 1,708,951 | 1,698,458 |
| 1010 | 514 | Street Division | 5,662,460 | 5,638,517 | 5,463,859 |
| 1010 | 516 | Refuse Division | 12,570,865 | 12,999,897 | 12,872,081 |
| 1010 | 610 | Director of Public Safety | 747,144 | 721,898 | 678,000 |
| 1010 | 611 | Fire Department | 47,270,374 | 50,189,038 | 49,334,670 |
| 1010 | 612 | Firefighters Retirement System | 4,677,084 | 6,542,560 | 6,539,172 |
| 1010 | 616 | Excise Commissioner | 316,876 | 350,027 | 348,309 |
| 1010 | 620 | Building Commissioner | 7,058,648 | 7,442,003 | 7,004,326 |
| 1010 | 622 | Neighborhood Stabilization | 1,798,366 | 1,748,902 | 2,146,628 |
| 1010 | 632 | Corrections / MSI | 14,731,923 | 15,477,775 | 15,510,437 |
| 1010 | 633 | City Justice Center | 13,395,292 | 14,562,982 | 14,439,095 |
| 1010 | 650 | Police Department | 130,228,003 | 135,413,005 | 131,795,210 |
| 1010 | 651 | Police Pension Fund | 4,399,155 | 8,486,263 | 8,498,315 |

# FY07 BUDGET SUMMARY - ALL DEPARTMENTS
# BY FUND

| Fund | Department | | FY05 Actual | FY06 Budget | FY07 Budget |
|---|---|---|---|---|---|
| 1010 | 700 | Director, Health & Hospitals | - | 749,587 | - |
| 1010 | 710 | Health Commissioner | 103,868 | - | - |
| 1010 | 800 | Director of Human Services | 1,229,333 | 1,388,862 | 1,321,484 |
| 1010 | 900 | President, Board of Public Service | 2,744,643 | 3,113,425 | 2,944,237 |
| 1010 | 903 | Facilities Management | 8,768,318 | 8,768,883 | 9,720,832 |
| 1010 | 910 | Equipment Services Division | 9,740,957 | 9,595,484 | 10,530,070 |
| 1010 | 930 | Soldier's Memorial Building | 198,489 | 207,775 | 200,886 |
| | | **Subtotal** | **399,507,899** | **416,384,603** | **425,267,499** |
| **Local Use Tax Fund** | | | | | |
| 1110 | 143 | Affordable Housing Commission | 8,288,965 | 6,007,727 | 5,498,621 |
| 1110 | 160 | Comptroller | - | - | 23,114 |
| 1110 | 516 | Refuse Division - Bulky Pick-up | 1,010,328 | 1,062,739 | 1,052,780 |
| 1110 | 620 | Building Commissioner - Housing Conservation | 2,402,950 | 1,867,270 | 1,907,910 |
| 1110 | 620 | Building Commissioner - Building Demolition | 2,773,831 | 3,000,000 | 3,000,000 |
| 1110 | 650 | Police Department | 1,109,000 | 1,250,000 | 3,755,500 |
| 1110 | 700 | Director, Health & Hospitals | 682,875 | - | 951,725 |
| 1110 | 710 | Health Commissioner | 1,139,509 | 1,134,616 | 1,285,328 |
| 1110 | 711 | Communicable Disease Control | 1,629,966 | 2,174,708 | 2,307,203 |
| 1110 | 713 | Public Health Laboratory | 457,796 | - | - |
| 1110 | 714 | Rabies Control | 927,618 | 945,925 | 858,761 |
| 1110 | 715 | Community Sanitation and Vector Control | 1,747,022 | 2,346,802 | 2,216,256 |
| 1110 | 716 | Lead Poisoning Control | 168,594 | 230,114 | 212,311 |
| 1110 | 719 | Family / Community / School Health | 617,726 | 665,472 | 546,639 |
| 1110 | 720 | Food Control Section | 640,296 | - | - |
| 1110 | 737 | Health Care Trust Fund | 5,000,000 | 5,000,000 | 5,000,000 |
| 1110 | 800 | Director of Human Services | 366,119 | 343,914 | 341,389 |
| | | **Subtotal** | **28,962,595** | **26,029,287** | **28,957,537** |
| **Convention and Tourism Fund** | | | | | |
| 1111 | 160 | Convention and Tourism Fund | 4,097,090 | 4,312,000 | 4,461,000 |
| | | **Subtotal** | **4,097,090** | **4,312,000** | **4,461,000** |
| **Convention and Sports Authority Trust Fund** | | | | | |
| 1111 | 331 | Convention & Sports Facility Trust Fund | 5,278,020 | 5,815,000 | 5,990,000 |
| | | **Subtotal** | **5,278,020** | **5,815,000** | **5,990,000** |
| **Demolition Fund** | | | | | |
| 1113 | 214 | Division of Forestry | 36,813 | - | - |
| 1113 | 620 | Building Commissioner - Bldg. Demolition | 1,416,721 | - | - |
| | | **Subtotal** | **1,453,534** | **-** | **-** |
| **Assessment Fund** | | | | | |
| 1115 | 180 | Assessor | 3,944,758 | 4,115,278 | 4,061,253 |
| | | **Subtotal** | **3,944,758** | **4,115,278** | **4,061,253** |

# FY07 BUDGET SUMMARY - ALL DEPARTMENTS
# BY FUND

| Fund | Department | | FY05 Actual | FY06 Budget | FY07 Budget |
|---|---|---|---|---|---|
| **Special Revenue Funds** | | | | | |
| 1116 | 120 | Mayor's Office | 52,198 | 57,999 | - |
| 1116 | 139 | City Counselor | - | 251,610 | 257,947 |
| 1116 | 210 | Director PRF - Forest Park Fund | 655,377 | 1,800,000 | 2,100,000 |
| 1116 | 213 | Division of Recreation | - | 68,910 | 63,910 |
| 1116 | 214 | Division of Forestry | 118,345 | 131,283 | 126,739 |
| 1116 | 220 | Div. Of Parks - Forest Park Maint Fund | - | 1,600,000 | 600,000 |
| 1116 | 312 | Circuit Attorney (Child Sup., Tax Unit & Training) | 81,752 | - | - |
| 1116 | 312 | Circuit Attorney (Training Fund) | 2,422 | 2,500 | 2,500 |
| 1116 | 312 | Circuit Attorney (Tax Unit) | 119,379 | 146,295 | 134,239 |
| 1116 | 312 | Circuit Attorney (Child Support Unit) | 1,613,374 | 1,895,270 | 1,846,786 |
| 1116 | 312 | Circuit Attorney (HUD Unit) | 85,025 | 90,051 | 55,705 |
| 1116 | 316 | City Courts - Specialty Courts | 94,828 | - | - |
| 1116 | 317 | City Marshal | - | 34,081 | 33,691 |
| 1116 | 320 | Probation Dept. & Juvenile Detention | - | 791,696 | 794,657 |
| 1116 | 510 | Director of Streets - Excavation Restoration | 274,015 | 373,760 | 409,648 |
| 1116 | 520 | Port Administration Division | 3,198,125 | 3,113,000 | 2,552,720 |
| 1116 | 620 | Building Commissioner - Lead Remediation | 1,595,439 | 1,658,142 | 1,835,753 |
| 1116 | 620 | Building Commissioner - Demolition & Board-Up | 1,271,117 | 2,181,692 | 2,161,870 |
| 1116 | 632 | Corrections / MSI | 358 | - | - |
| 1116 | 650 | Police Dept. - Peace Officer Training | 83,272 | 100,000 | 100,000 |
| 1116 | 700 | Director, Health & Hospitals | - | 50,000 | 50,000 |
| 1116 | 711 | Communicable Disease Control | (25,606) | - | - |
| 1116 | 714 | Rabies Control | 6,515 | 20,000 | 20,000 |
| 1116 | 716 | Lead Poisoning Control | 1,004 | 200,000 | 200,000 |
| 1116 | 737 | Special Health Care Fund | 200,000 | - | - |
| 1116 | 800 | Director of Human Services | 157,000 | 246,000 | 264,000 |
| 1116 | 900 | President, Board of Public Service | - | 220,498 | 199,622 |
| 1413 | 160 | Tax Increment Financing | 4,722,624 | 2,060,679 | 2,189,131 |
| 1218 | 160 | Trustee Lease Fund | 1,792,669 | 873,600 | 871,300 |
| | | **Subtotal** | **16,099,232** | **17,967,066** | **16,870,218** |
| **Communications Fund** | | | | | |
| 1117 | 127 | Information Technology Services Agency | 128,881 | 142,407 | 140,840 |
| 1117 | 401 | Communications Division | 1,340,807 | 1,168,475 | 1,192,660 |
| 1117 | 650 | Police Department | 55,000 | - | - |
| | | **Subtotal** | **1,524,688** | **1,310,882** | **1,333,500** |
| **Lateral Sewer Fund** | | | | | |
| 1118 | 160 | Comptroller - Lateral Sewer Line | 59,269 | 63,060 | 62,664 |
| 1118 | 510 | Director of Streets - Lateral Sewer | 3,002,284 | 3,094,784 | 3,052,875 |
| | | **Subtotal** | **3,061,553** | **3,157,844** | **3,115,539** |
| **Other Special Revenue Funds - Special Authorizations** | | | | | |
| 1119 | 139 | City Counselor | 147,262 | - | - |
| 1119 | 210 | Director PRF - Forest Park Fund | 419 | - | - |
| 1119 | 213 | Division of Recreation | 8,821 | - | - |

# FY07 BUDGET SUMMARY - ALL DEPARTMENTS
# BY FUND

| Fund | Department | | FY05 Actual | FY06 Budget | FY07 Budget |
|---|---|---|---|---|---|
| 1119 | 214 | Division of Forestry | 9,636 | - | - |
| 1119 | 220 | Division of Parks | 6,226 | - | - |
| 1119 | 312 | Circuit Att. (Contingency & Tax Section) | 676 | - | - |
| 1119 | 315 | Sheriff - Auction Proceeds | 48,535 | - | - |
| 1119 | 320 | Probation Dept. & Juvenile Detention | 246,612 | - | - |
| 1119 | 334 | Election and Registration | 133,384 | - | - |
| 1119 | 511 | Transportation and Traffic Division | 236,046 | - | - |
| 1119 | 520 | Port Administration Division | 1,986,950 | - | - |
| 1119 | 611 | Fire Department | 5,894 | - | - |
| 1119 | 700 | Director, Health & Hospitals | 33,051 | - | - |
| 1119 | 711 | Communicable Disease Control | 8,575 | - | - |
| 1119 | 930 | Soldier's Memorial Building | 30,395 | - | - |
| | | **Subtotal** | **2,902,482** | **-** | **-** |
| **Riverboat Gaming Fund** | | | | | |
| 1121 | 190 | City Wide Accounts - Riverfront Gaming | 4,225,000 | 4,050,000 | 2,950,000 |
| 1121 | 611 | Fire Department - Riverfront Gaming | 2,509 | 25,000 | 25,000 |
| 1121 | 650 | Police Department - Riverfront Gaming | 650,000 | 950,000 | 1,350,000 |
| | | **Subtotal** | **4,877,509** | **5,025,000** | **4,325,000** |
| **Grant Funds** | | | | | |
| 1133 | 142 | Community Development Administration | 111,448 | - | - |
| 1133 | 716 | Lead Poisoning Control | (134,431) | - | - |
| 1134 | 142 | Community Development Administration | 208,620 | - | - |
| 1134 | 800 | Dir. of Human Srvcs. - Homeless Services | 300,373 | - | - |
| 1136 | 611 | Fire Department | 117 | - | - |
| 1137 | 320 | Probation Dept & Juvenile Det. Cntr | 105,141 | - | - |
| 1137 | 800 | Director of Human Services | (5,069) | - | - |
| 1140 | 312 | Circuit Attorney | - | - | 51,632 |
| 1140 | 650 | Police Department - Misc. Grants | 6,028,956 | 5,863,991 | 6,138,000 |
| 1162 | 121 | St. Louis Agency on Training & Employment | 12,093,867 | 8,227,242 | 8,657,307 |
| 1162 | 160 | Comptroller | 62,473 | 46,169 | 47,683 |
| 1163 | 139 | City Counselor | 545,024 | 846,570 | 823,676 |
| 1163 | 141 | Planning and Urban Design | 1,521,093 | 1,645,870 | 1,484,188 |
| 1163 | 142 | Community Development Administration | 2,416,490 | 2,303,231 | 1,999,292 |
| 1163 | 160 | Comptroller | 361,053 | 459,771 | 424,156 |
| 1163 | 213 | Division of Recreation | 308,088 | - | - |
| 1163 | 316 | City Courts - Problem Properties | 16,828 | - | - |
| 1163 | 611 | Fire Department | (73,713) | - | - |
| 1163 | 620 | Building Commissioner | 393,483 | 337,621 | 342,133 |
| 1163 | 622 | Neighborhood Stabilization | 13,766 | 8,410 | 8,446 |
| 1163 | 800 | Director of Human Services | 326,999 | 354,000 | 354,000 |
| 1163 | 900 | President, Board of Public Service | 157,915 | - | - |
| 1164 | 141 | Planning and Urban Design | 105,090 | - | - |
| 1164 | 142 | Community Development Administration | 607,069 | 877,969 | 900,365 |
| 1164 | 220 | Division of Parks | 472,765 | - | - |
| 1164 | 620 | Building Commissioner | 929,587 | 2,760,483 | 2,325,989 |
| 1164 | 716 | Lead Poisoning Control | 377,361 | 360,553 | 505,487 |
| 1166 | 160 | Comptroller - Health Grant Auditing | - | - | 46,414 |
| 1166 | 700 | Director, Health & Hospitals | 355,881 | 691,625 | 924,575 |

# FY07 BUDGET SUMMARY - ALL DEPARTMENTS
# BY FUND

| Fund | Department | | FY05 Actual | FY06 Budget | FY07 Budget |
|---|---|---|---|---|---|
| 1166 | 710 | Health Commissioner | 596,206 | - | - |
| 1166 | 711 | Communicable Disease Control | 7,859,503 | 9,020,436 | 8,903,705 |
| 1166 | 715 | Community Sanitation and Vector Control | 1,120,883 | 1,337,224 | 1,592,810 |
| 1166 | 716 | Lead Poisoning Control | 124,763 | 109,578 | 907,842 |
| 1166 | 719 | Family / Community / School Health | 927,340 | 1,069,863 | 307,215 |
| 1167 | 160 | Comptroller | - | 48,315 | 35,345 |
| 1167 | 800 | Director of Human Services | 7,526,796 | 15,166,726 | 14,592,972 |
| 1168 | 126 | CREA - EEOC Contract | 31,728 | 56,782 | 56,872 |
| 1168 | 160 | Comptroller | 11,257 | - | - |
| 1168 | 213 | Division of Recreation | 64,421 | - | - |
| 1168 | 214 | Division of Forestry | 8,048 | - | - |
| 1168 | 220 | Division of Parks | 610,516 | - | - |
| 1168 | 312 | Violence Grants) | 699,108 | 666,834 | 575,207 |
| 1168 | 320 | Probation Dept. & Juvenile Det. Cntr. | 685,787 | - | - |
| 1168 | 334 | Election and Registration | 95,428 | - | - |
| 1168 | 335 | Medical Examiner | 78,428 | 125,000 | 125,000 |
| 1168 | 516 | Refuse Division - Recycling | 170,657 | 402,403 | 314,645 |
| 1168 | 611 | Fire Department | 500,933 | 75,861 | 342,961 |
| 1168 | 620 | Building Commissioner | (501) | 103,000 | - |
| 1168 | 625 | City Emergency Management Agency | 81,319 | - | - |
| 1169 | 220 | Division of Parks | - | 115,288 | 115,781 |
| 1169 | 312 | Circuit Attorney (LLEBG/JAG/PSN/Gun Violence) | 133,846 | 71,084 | 45,093 |
| 1169 | 316 | City Courts - Community Courts | - | - | 36,493 |
| 1169 | 320 | Probation Dept. & Juvenile Det. Cntr. | 211,841 | - | - |
| 1169 | 321 | Circuit Drug Court | 52,145 | - | - |
| 1169 | 335 | Medical Examiner | - | - | 105,000 |
| 1169 | 622 | Neighborhood Stabilization - Grants | 2,257,654 | 2,215,329 | 1,012,994 |
| 1169 | 625 | City Emergency Management Agency | 562,433 | - | - |
| | | **Subtotal** | **52,016,813** | **55,367,228** | **54,103,278** |
| **Capital Funds** | | | | | |
| 1217 | 160 | Capital Improvements - Regular Sources | 17,556,916 | 13,506,012 | 16,543,653 |
| 1220 | 160 | Capital Improvements - Sales Tax Fund | 15,676,000 | 16,450,000 | 16,799,692 |
| 1219 | 160 | Metro Parks - Sales Tax Fund | 435,263 | 1,059,484 | 1,559,900 |
| | | **Subtotal** | **33,668,179** | **31,015,496** | **34,903,245** |
| **Debt Service Fund** | | | | | |
| 1311 | 160 | G.O. Debt Service Fund (Public Safety Bonds) | 5,674,738 | 5,670,198 | 5,845,331 |
| | | **Subtotal** | **5,674,738** | **5,670,198** | **5,845,331** |
| **Enterprise Funds** | | | | | |
| 1510 | 415 | Water Division | 42,701,744 | 50,021,548 | 50,154,522 |
| 1511 | 420 | The City of St. Louis Airport Commission | 159,025,835 | 141,610,872 | 157,389,549 |
| | | **Subtotal** | **201,727,579** | **191,632,420** | **207,544,071** |
| **Internal Service Funds** | | | | | |
| 1611 | 172 | Mail Room | 564,411 | 835,119 | 813,434 |
| 1613 | 123 | Dept. Of Personnel - Employee Benefits | 6,346,151 | 5,864,908 | 5,653,502 |
| 1713 | 123 | Dept. of Personnel - Employee Benefits | 24,243,048 | 24,926,907 | 25,104,819 |
| 1719 | 123 | Department of Personnel | - | - | 90,285 |
| | | **Subtotal** | **31,153,610** | **31,626,934** | **31,662,040** |
| | | **Total All Funds** | **$795,950,279** | **$799,429,236** | **$828,439,511** |

# FY07 BUDGET SOURCES AND USES OF FUNDS SUMMARY (in million $)

| Sources and Uses | General Fund | Local Use Tax Fund | Tourism Fund | Convention & Sports Facility Trust Fund | Assessment Fund | 1116 Special Funds | Communica-tions Fund | Lateral Sewer Fund | Riverboat Gaming Fund | SLATE |
|---|---|---|---|---|---|---|---|---|---|---|
| **Projected Beginning Fund Balance** | **$22.750** | **$16.350** | **$0.000** | **$0.000** | **($0.289)** | **$5.405** | **$0.133** | **$2.132** | **$0.333** | **n/a** |
| **Revenues** | | | | | | | | | | |
| Earnings Tax | 131.700 | -- | -- | -- | -- | -- | -- | -- | -- | -- |
| Property Tax | 46.550 | -- | -- | -- | 1.564 | -- | -- | -- | -- | -- |
| Sales & Use Taxes | 47.620 | 25.800 | -- | -- | -- | -- | -- | -- | -- | -- |
| Motor Vehicle Sales Tax | 3.590 | -- | -- | -- | -- | -- | -- | -- | -- | -- |
| Gasoline Tax | 10.100 | -- | -- | -- | -- | -- | -- | -- | -- | -- |
| Payroll Tax | 35.200 | -- | -- | -- | -- | -- | -- | -- | -- | -- |
| Franchise (Utilities) Taxes | 55.174 | -- | -- | -- | -- | -- | 1.700 | 2.750 | -- | -- |
| Restaurant Taxes | 2.484 | -- | 4.461 | -- | -- | -- | -- | -- | -- | -- |
| 3.5% Hotel Sales Tax | -- | -- | -- | 5.990 | -- | -- | -- | -- | -- | -- |
| Other Taxes | 0.100 | -- | -- | -- | -- | -- | -- | -- | -- | -- |
| License Fees | 18.395 | -- | -- | -- | -- | -- | -- | -- | -- | -- |
| Enterprise Revenues | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- |
| Grants / Other Intergovt. Revenues | 6.153 | -- | -- | -- | 0.839 | -- | -- | -- | 4.225 | 8.705 |
| Dept. User Fees, Fines & Other Rev. | 39.738 | -- | -- | -- | 0.133 | 13.613 | -- | -- | 0.020 | -- |
| Transfers In | 24.752 | -- | -- | -- | 1.700 | 0.200 | -- | -- | -- | -- |
| Other Resources | 0.000 | -- | -- | -- | -- | -- | -- | 0.150 | -- | -- |
| **Total Sources of Funds** | **$421.555** | **$25.800** | **$4.461** | **$5.990** | **$4.236** | **$13.813** | **$1.700** | **$2.900** | **$4.245** | **$8.705** |
| **Appropriations** | | | | | | | | | | |
| Personal Services | 313.613 | 13.713 | -- | -- | 3.437 | 4.793 | 1.209 | 0.727 | 1.350 | 1.827 |
| Materials & Supplies | 16.941 | 0.290 | -- | -- | 0.030 | 0.762 | 0.045 | 0.037 | 0.010 | 0.061 |
| Rental & Non Capital Leases | 1.690 | 0.107 | -- | -- | 0.010 | 0.110 | 0.006 | 0.005 | 0.000 | 0.616 |
| Non Capital Equipment | 0.345 | 0.007 | -- | -- | 0.013 | 0.103 | 0.005 | 0.000 | 0.010 | -- |
| Capital Assets | 1.935 | 0.000 | -- | -- | 0.000 | 0.145 | 0.000 | 0.042 | 0.000 | 0.000 |
| Contractual & Other Services | 56.356 | 14.835 | 0.135 | -- | 0.572 | 7.698 | 0.069 | 2.305 | 0.005 | 6.201 |
| Debt Service | 25.634 | 0.005 | -- | -- | -- | -- | -- | -- | -- | -- |
| Transfers Out : | | | | | | | | | | |
| Capital Lease Payments | 7.053 | -- | -- | -- | -- | -- | -- | -- | -- | -- |
| Other Transfers Out | 1.700 | -- | 4.326 | 5.990 | -- | 0.200 | 0.500 | -- | 2.950 | -- |
| **Total Uses of Funds** | **$425.267** | **$28.957** | **$4.461** | **$5.990** | **$4.062** | **$13.811** | **$1.833** | **$3.115** | **$4.325** | **$8.705** |
| **Projected Ending Fund Balance** | **$19.038** | **$13.193** | **$0.000** | **$0.000** | **($0.115)** | **$5.407** | **$0.000** | **$1.917** | **$0.253** | **$0.000** |

nb: Fund balances exclude 27th pay reserves and other designated balances.

* CDBG funds and St. Louis Street Improvement Fund are appropriated on a calendar year basis and are under separate appropriating ordinances. Fund balances rollover and do not require reappropriation.

# FY07 BUDGET SOURCES AND USES OF FUNDS SUMMARY (in million $)

| Sources and Uses | Community Development Agency * | 1164-69 Grant Funds | Street Improvement Fund * | 1217-22 Capital Improvements Funds | General Obligation Debt Service | Tax Increment Financings | Water Division Enterprise Fund | Airport Enterprise Fund | Mail Services Internal Service Fund | Employees Health & Hosp. Funds |
|---|---|---|---|---|---|---|---|---|---|---|
| **Projected Beginning Fund Balance** | **n/a** | **n/a** | **$0.520** | **$3.700** | **$6.665** | **$0.000** | **$6.897** | **$28.268** | **($0.067)** | **($2.800)** |
| **Revenues** | | | | | | | | | | |
| Earnings Tax | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- |
| Property Tax | -- | -- | -- | -- | 5.675 | -- | -- | -- | -- | -- |
| Sales & Use Taxes | -- | -- | -- | 18.609 | -- | -- | -- | -- | -- | -- |
| Motor Vehicle Sales Tax | -- | -- | 0.755 | -- | -- | -- | -- | -- | -- | -- |
| Gasoline Tax | -- | -- | -- | 0.630 | -- | -- | -- | -- | -- | -- |
| Payroll Tax | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- |
| Franchise (Utilities) Taxes | -- | -- | 3.630 | -- | -- | -- | 4.000 | -- | -- | -- |
| Restaurant Taxes | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- |
| 3.5% Hotel Sales Tax | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- |
| Other Taxes | -- | -- | -- | -- | -- | 2.189 | -- | -- | -- | -- |
| License Fees | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- |
| Enterprise Revenues | -- | -- | -- | -- | -- | -- | 44.453 | 168.600 | -- | -- |
| Grants / Other Intergovt. Revenues | 30.811 | 39.961 | -- | -- | -- | -- | -- | -- | -- | -- |
| Dept. User Fees, Fines & Other Rev. | -- | -- | -- | 1.500 | -- | -- | -- | -- | 0.813 | 32.249 |
| Transfers In | -- | -- | -- | 10.080 | -- | -- | -- | -- | -- | -- |
| Other Resources | -- | -- | 0.015 | 0.660 | -- | -- | -- | -- | -- | -- |
| **Total Sources of Funds** | **$30.811** | **$39.961** | **$4.400** | **$31.479** | **$5.675** | **$2.189** | **$48.453** | **$168.600** | **$0.813** | **$32.249** |
| **Appropriations** | | | | | | | | | | |
| Personal Services | 4.375 | 14.239 | -- | 1.000 | -- | 0.342 | 20.632 | 38.568 | 0.284 | 0.607 |
| Materials & Supplies | 0.036 | 0.565 | -- | -- | -- | 0.015 | 8.426 | 5.638 | 0.004 | 0.007 |
| Rental & Non Capital Leases | 0.434 | 0.025 | -- | -- | -- | -- | 0.308 | 0.237 | -- | 0.004 |
| Non Capital Equipment | 0.014 | 0.232 | -- | -- | -- | 0.015 | 0.158 | 0.454 | -- | 0.012 |
| Capital Assets | 0.031 | 0.071 | -- | -- | -- | -- | 0.754 | 2.648 | 0.025 | 0.000 |
| Contractual & Other Services | 25.921 | 24.829 | 4.600 | 16.738 | -- | -- | 15.807 | 44.424 | 0.500 | 30.219 |
| Debt Service | -- | 0.000 | -- | 17.165 | 5.845 | 1.817 | 4.070 | 65.420 | -- | -- |
| Transfers Out : | | | | | | | | | | |
| Capital Lease Payments | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- |
| Other Transfers Out | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- |
| **Total Uses of Funds** | **$30.811** | **$39.961** | **$4.600** | **$34.903** | **$5.845** | **$2.189** | **$50.155** | **$157.389** | **$0.813** | **$30.849** |
| **Projected Ending Fund Balance** | **$0.000** | **$0.000** | **$0.320** | **$0.276** | **$6.495** | **$0.000** | **$5.195** | **$39.479** | **($0.067)** | **($1.400)** |

nb: Fund balances exclude 27th pay reserves and other designated balances.

* CDBG funds and St. Louis Street Improvement Fund are appropriated on a calendar year basis and are under separate appropriating ordinances. Fund balances rollover and do not require reappropriation.

## FY2007 GENERAL FUND BUDGET

The FY2007 general fund budget is proposed at $425.3 million, an increase of 2.1% over the approved budget for the current year. When adjusted for the impact of the current budget's appropriation for the cyclical occurrence of 27 paydays, the change from FY2006 to the currently proposed budget is 4.3%. In developing the proposal, emphasis was properly placed on the preserving the current level of citizen services, providing enhanced stability in pension funding, accommodating fixed increases in uncontrollable costs, and sustaining fiscal progress by preserving and adding to the existing unreserved general fund balance.

A strategy employed in development of the FY2006 budget was the use of existing debt financing to free up funds for operations and avoid what would otherwise have been reductions in services. This financing technique resulted in the one time postponement of approximately $11.0 million in annual debt service payments from the general fund. The FY2007 proposal resumes the traditional funding for those debt obligations and that restoration represents the lion's share of the nominal, 27th pay adjusted budget increase of $18.6 million. Rising pension fund obligations and the city's desire to stabilize its portion of the system's funding along with increases in the costs of basic raw materials and inputs required to deliver an acceptable level of services make up the remainder of the nominal increase in the FY2007 budget proposal. Normally, the anticipated impact of pay proposals for the various classes of city employees account for the largest change in budget appropriation on a year to year basis. Due to the fact that the current pay plan for city civil service employees expires at the end of the current fiscal year, a new proposal will be written in FY07 to account for the mid-year 3% cost of living adjustment (COLA). Unlike city civil service employees, the pay scale for individual commissioned police officers is set by action of the Missouri legislature. The proposal contains funding to provide for increases in pay to commissioned police officers that result from a pay matrix that mandates increases based on years of service. A city charter provision links the pay of city firefighters to the state legislature approved commissioned police officer pay matrix. Funds remaining after consideration of the

debt service obligations and state mandates have been allocated in a way that allows for continued delivery of citizen's services at a level that both compliments and validates the investments made by businesses and residents of the City.

**Public Safety**

The general fund allocation for Police Services is $140.3 million, an amount that represents one-third of the total general fund proposal. The proposed amount is based on providing a level of funding that is consistent with the current year when all adjustments are accounted for. The proposed funding will pay for an average staffing level of 1,335 commissioned officers and will provide sufficient funding for recruitment and training that can sustain the desired staffing level. In FY2006 the city increased its contribution to the Police Retirement System by 100% in an attempt to shore up the systems finances and to allow time for a plan to be developed that addresses long range solutions to pension system funding. That commitment is still in place and the increased level of funding is maintained in the FY2007 budget proposal. Funding recommendations for the Fire and Emergency Medical Services operations is included at $49.3 million with an additional $6.5 million allocated for the employer contribution and debt service payments associated with the Firefighters Retirement System. The recommended amount will provide ample funding for continuous operation of 30 engine houses throughout the City and will maintain the enhanced level of funding to the Firefighters Retirement System that was initiated in the current year.

**Parks and Recreation**

Funding from the general fund for the Department of Parks, Recreation, and Forestry is recommended at $19.0 million. Included in this amount is an allocation to the Parks Division of $9.3 million for its use performing year round maintenance and upkeep of the city's 7 comparatively large major parks and its 100 smaller neighborhood parks, including periodic and seasonal grounds maintenance. Additionally, the Forestry Division will receive $6.6 million to manage and maintain a sizeable inventory of vacant lots and buildings along with its continuing effort to perform tree trimming on a scheduled basis. The remaining allocation proposed for the

Department of Parks, Recreation and Forestry is used to provide programming and security services at 10 recreation centers, provide for management and administration expenses for the department as a whole, and to make an annual contribution to help defray expenses at Tower Grove Park, one of the city's major parks that is run by a private group.

**Streets and Refuse**

The proposed allocation for the Department of Streets is $28.4 million. The largest single allocation in this department is to the Refuse Division in the amount of $12.9 million, and will be used to maintain refuse collection and disposal services on the existing schedule. A proposal by management of the Refuse Division to impose a charge on the owners of multiple unit housing complexes for refuse collection and disposal was considered but not implemented. Street cleaning services will continue to be provided in residential areas on a monthly schedule and in the commercial business district on a nightly basis using the proposed allocation of $5.5 million to the Division of Streets. Additional allocations included in the Department of Streets overall total include amounts for maintaining the city's system of street and traffic lights as well as operation of a program for towing, storing and ultimately disposing of abandoned vehicles.

**Miscellaneous and Fixed Increases**

Over the last two fiscal years, the city has gradually instituted changes in service delivery methods including reassignment of vehicle maintenance responsibilities from Equipment Services to the Police Department and shifting management of certain aspects of the lead paint abatement program from the Department of Health & Hospitals to the Building Division. These changes have resulted in operational efficiencies and cost savings and are maintained in the FY2007 proposal. An allocation of general fund revenues to finance and maintain public improvements is included in this proposal in the amounts necessary to restore funding that was assumed in the FY2006 budget proposal by the proceeds from a debt issuance. Appropriations in this proposal for debt service on public improvements amount to $29.5 million and will service debt on the Justice Center, Civil and Carnahan Courthouses, Convention Center and the St.

Louis Market Place project, if project revenues are insufficient.

Unavoidable or fixed increases that are accommodated in the proposal other than the debt service mentioned earlier include $900,000 for the estimated cost of four scheduled elections in FY2007, $2.1 million to bring the Employee Retirement System contribution up to match the system's normal cost, and $2.8 million for increases in the expected cost of utilities for City buildings and fuel for City service vehicles. Increases in the budget proposals that are under the authority of the Circuit Court are included in the proposal as a result of statutory requirements to leave unaltered any budget estimates submitted by the Court. The budget submissions by the Court contained funding for salary increases for court employees and Court management has been requested to review these for possible elimination or other modification.

The proposed budget increases are funded by growth in recurring revenues, some decreases in operating costs, and a draw on the unreserved general fund balance. The use of unreserved fund balance, which in this instance means appropriation of a portion of the FY2006 operating surplus which would otherwise have accrued to the fund balance, is deemed necessary to provide necessary revenues to maintain service delivery at an acceptable level and allow time to continue to work for permanent funding solutions. The budget continues to preserve on unreserved balance target approaching 5% of the general fund budget.

## Major Changes in the FY07 General Fund Budget

- $1.5 million increase in contributions to the Employee Retirement System
- 700,000 in anticipated debt payments for Police and Fire Retirement Systems
- $3.7 million for a 3% mid-year pay increase for all employees
- $1.0 million in anticipated salary savings from attrition in managerial and administrative positions
- New health insurance carrier for employees with some plan enhancements with no net increase in cost.
- Approximately $900,000 increase in Election Board costs for conducting 4 scheduled City-wide elections
- $250,000 in on-going savings through audit of street lighting utility costs
- Additional Neighborhood Stabilization Officer for better neighborhood coverage.
- $250,000 for staffing of Neighborhood Officers previously funded through expiring public safety block grants
- Additional inspector for expansion of Housing conservation Districts
- $600,000 increase in MSI and Justice Center prisoner medical costs
- $1.4 million increase in city building light, heating and sewer utility costs
- $1.0 million increase in cost of fuel for City service vehicles
- $780,000 increase in Police patrol fuel and utility costs
- Net reduction of approximately $700,000 in shift of Director of Health and Hospitals to Local Use Tax Fund

## FY2007 GENERAL FUND REVENUES

Revenues available to support the budget for general operations are forecast at $425.3 million, comprised of expected FY2007 operating revenues of $421.5 million and a portion of the current year surplus from operations estimated at $3.75 million. The recurring portions of these revenues are generated by a variety of sources in direct reflection of the city's diverse revenue base, with the most significant source being taxes on employment. Other significant sources include taxes on real and personal property, taxes based on retail sales transactions, a variety of business license fees, and intergovernmental revenues in the form of payments from the State of Missouri. The remaining recurring general fund revenues are comprised of departmental receipts for services rendered and fines and forfeits resulting from ordinance violations. Unlike the current year when one time revenues accounted for $12.0 million or 3.0% of the total, the one time revenues supporting the FY2007 budget consist of an operating surplus from the current year due to receipts coming in higher than expected.

Employment based taxes, a category which includes the earnings tax, payroll expense tax, and the graduated business license fee provide the largest share of general fund revenues. In FY2007 this group is expected to provide 42% of all general fund revenues, up from 40% currently. The increase for this group is forecast at 2.9% over the revised estimates for FY2006. Of this group the earnings tax applied to individual's earnings and business profits is the most significant and is forecast to generate $131.7, a healthy increase of 6.5% over the amount on which the current budget is based. Mid year revisions to both earnings and payroll expense tax estimates resulted in increases reflecting aggressive collection efforts that provided a boost in collections for the year. The payroll expense tax, a function of total wages paid for work performed in the City, and the graduated business license fee which is based on the number of full time equivalent workers in the City are both key indicators of employment trends in the City. Together, these two revenue sources are forecast to generate $43.0 million in FY2007. The graduated business license fee revenue has historically generated approximately $7.8 million per year and is forecast to do the same in FY2007 while the payroll expense tax is forecast to grow by

2.1%.

The FY2006 official estimate of property tax revenues while based on known increases in assessed value of property was overly optimistic as many property owners took advantage of state laws allowing challenges to tax assessments, a process that delays receipt of tax payments until the challenge is resolved. The FY2007 estimate of 3.2% growth in total property tax revenues takes into account the continued growth in real estate values fueled by the expiration of tax abatement provisions and new investment while also recognizing that the personal property values which are mainly accounted for by motor vehicles is not likely to experience any significant growth. Mid year adjustments to expected sales tax revenue have resulted in an estimate for FY2006 that is essentially unchanged from actual receipts in the previous year with deposits to the general fund growing at less than 1.0%. The FY2007 proposal calls for a modest 1.8% growth over the revised amount. General sales tax receipts are anticipated at $46.9 million. Franchise tax revenues which include a gross receipts tax on privately owned utility companies and the city owned Airport and Water Division should provide $55.2 million, a 5.6% increase over current estimates. The telecommunications segment of Franchise tax revenues is forecast to decrease slightly amid changes in the industry, but this drop is more than offset by sharp increases in the price of natural gas and more modest increases in the cost of electricity and steam. There are no implicit rate increases factored into the estimate as these require approval by the Missouri Public Service Commission, a non city agency. As in the past, estimated receipts from the sale of natural gas and electricity are based on current prices and an expectation of average usage with extremes in weather conditions being factored out.

Revenues from sources associated with the hospitality and entertainment industry are projected to bring in $19.3 million compared with the FY2005 estimate of $22.7 million. The reduction from last year is the result of the elimination of a five percent gross receipts tax on baseball tickets effective with the opening of a new downtown stadium. With the impact of the elimination factored out of the equation, hospitality and entertainment industry revenues are forecast

to increase at a rate of 2.4%. Intergovernmental revenues from the State are expected to increase by approximately 4.0% based on the expectation that reimbursements for housing inmates on state charges will be made in accordance with state statutes. Departmental receipts which include user fees, permit and inspection fees, fines and forfeits, as well as court costs are anticipated to be at about the same level as the current year as there have been no significant fee increases imposed in the last year.

**Earnings and Payroll Tax**

Employment based tax revenue, i.e. earnings and payroll taxes provide the largest share of the City's general revenue. Corporate restructurings and downsizings have had the effect of restraining job growth in both the City proper and the metropolitan area. Earnings taxes are paid on both individual employee gross earnings and on net profits earned in the City by businesses. Payroll tax is a business tax applied to the wages paid to employees for work performed in the city. A review of collections data through the end of the third quarter indicates that fiscal year collections will most likely exceed the original revenue projections. Earnings and payroll expense taxes in FY2007 are projected to provide $131.7 and $35.2 million, respectively. Together, these two sources account for nearly 40 percent of total general fund revenues and the estimated amount represents a growth factor of 2.9% over the current year's revised estimate.

**Tourism and Amusement Tax**

Convention and tourism based revenues contributing to the general fund consists of a gross receipts tax on hotels and restaurants. In FY2007, hotel and restaurant gross receipts taxes are expected to provide $12.9 million, an increase of 5.7% over the current year's budget amount of $12.2 million. The expected increase is generated by continuing growth in both restaurant and hotel tax receipts which are up by 5.5% in the current year. Amusement tax revenues which are mainly a function of ticket prices to sporting events are expected to decrease as the tax on baseball tickets has been eliminated. For FY2007, amusement taxes are forecast to provide $3.8 million, a decrease of $4.2 million from the current budget amount.

**Sales Tax**

Local sales tax revenues will account for $46.9 million based on the local tax rate of 1.375%. The FY2006 official estimate of sales tax revenues projected a small decrease in collections from that of the previous year. A review of the most recent data now indicates that the current year's receipts will be about the same as in last year. The FY2007 estimate incorporates a growth rate of 1% over FY2006 revised amounts.

**Property Tax**

Property tax revenues, which will account for more than 10% of the general fund in FY2007, continue to provide an important piece of the general revenue pie. The forecast for next year recognizes the growth in the real estate assessments and the statutory prohibition against the realization of a revenue windfall resulting from reassessment of real property. Revenue from real property is allowed an increase limited to an accepted inflation index, plus any increases resulting from new construction. FY 2007 revenues anticipate continued growth in the assessed value of real property and no significant change in personal property tax assessed values, with a net change of approximately 3%.

**Franchise Tax**

Revenues from franchise taxes are forecast at $55.2 million. Because a large majority of these revenues are based on the gross receipts of utility companies, they are to a great extent dependent on changes in weather patterns and to a lesser extent on the actions of State regulatory agencies that have the authority to approve or disallow rate changes. An expected decline in revenues based on telecommunications company receipts will be more than offset by price increases already in place for natural gas and electricity.

**Licenses and Permits**

License and permit revenue is expected to increase from the FY2006 official estimate by 9.3% fueled primarily by an increase in revenues for building and occupancy permits related to some high profile commercial development projects that are expected to be completed soon. Modest

increases are forecast for gross receipts based license fees while fixed cost licenses such as those for automobiles, liquor licenses, and business licenses based on employee head count are expected to remain at the current year's level.

**Intergovernmental Revenues**

The major intergovernmental revenues received from the State include the motor vehicle sales tax and a gasoline tax, both of which are imposed statewide and distributed to local jurisdictions based on a constitutional formula. The projection for FY2007 for both the state automobile and gasoline tax revenues presume no significant increase from the currently expected amounts. This category also includes state reimbursements for the cost of housing pre-trial inmates and placements of juvenile offenders. Housing reimbursements are forecast to be higher, incorporating a 5% increase in the per-diem rate and the expectation that the state budget appropriation will be sufficient to pay for the increased amount.

**CITY OF ST. LOUIS**
**GENERAL FUND REVENUE ESTIMATE**

| Revenue Category | Actual FY05 | Projected Receipts FY06 | Projected Receipts FY07 | Percent Change |
|---|---|---|---|---|
| Earnings Tax | $122,941,515 | $128,174,000 | $131,700,000 | 2.8% |
| Sales Taxes | 46,013,082 | 47,182,000 | 47,620,000 | 0.9% |
| Property Tax | 44,376,212 | 45,105,000 | 46,550,000 | 3.2% |
| Payroll Expense Tax | 31,588,099 | 34,484,000 | 35,200,000 | 2.1% |
| Franchise / Utility Taxes: | | | | |
| Electricity | 22,141,529 | 23,000,000 | 24,000,000 | 4.3% |
| Natural Gas | 9,945,620 | 11,500,000 | 11,500,000 | 0.0% |
| Telephone | 9,374,641 | 8,500,000 | 8,200,000 | -3.5% |
| Water | 4,069,174 | 4,200,000 | 4,300,000 | 2.4% |
| Airport | 5,587,189 | 5,700,000 | 5,900,000 | 3.5% |
| All Other franchise fees | 965,612 | 974,000 | 1,274,000 | 30.8% |
| Subtotal | 52,083,765 | 53,874,000 | 55,174,000 | 2.4% |
| Intergovernmental Revenues: | | | | |
| Gasoline Tax | 10,189,014 | 10,100,000 | 10,100,000 | 0.0% |
| Health Care Payments | 4,011,458 | 3,700,000 | 3,700,000 | 0.0% |
| Prisoner Housing Reimbursement | 6,591,238 | 5,848,000 | 9,903,000 | 69.3% |
| Juvenile Detention Reimbursements | 2,381,099 | 2,453,000 | 2,453,000 | 0.0% |
| Motor Vehicle Sales Tax | 3,563,374 | 3,500,000 | 3,590,000 | 2.6% |
| Intangible Tax | 149,417 | 53,000 | 100,000 | 88.7% |
| Subtotal | 26,885,600 | 25,654,000 | 29,846,000 | 16.3% |
| Licenses: | | | | |
| Graduated Business License | 7,755,991 | 7,800,000 | 7,800,000 | 0.0% |
| Cigarette Occupational License | 1,970,616 | 1,929,000 | 1,884,000 | -2.3% |
| Sports and Amusement | 7,292,007 | 8,106,000 | 3,764,000 | -53.6% |
| Automobile | 1,358,741 | 1,372,000 | 1,375,000 | 0.2% |
| Parking Garages and Lots | 2,395,300 | 2,550,000 | 2,627,000 | 3.0% |
| Other Licenses | 590,154 | 772,000 | 1,544,500 | 100.1% |
| Subtotal | 21,362,809 | 22,529,000 | 18,994,500 | -15.7% |

**CITY OF ST. LOUIS**
**GENERAL FUND REVENUE ESTIMATE**

| Revenue Category | Actual FY05 | Projected Receipts FY06 | Projected Receipts FY07 | Percent Change |
|---|---|---|---|---|
| Departmental Revenues: | | | | |
| Fines and Forfeits | 7,596,439 | 5,593,000 | 5,943,000 | 6.3% |
| Building and Occupancy Permits | 7,606,599 | 8,617,000 | 8,160,000 | -5.3% |
| Departmental User Fees & Other | 24,640,544 | 26,971,000 | 27,278,000 | 1.1% |
| Subtotal | 39,843,582 | 41,181,000 | 41,381,000 | 0.5% |
| Convention and Tourism Taxes: | | | | |
| Hotel / Motel Gross Receipts [1] | 5,278,020 | 5,815,000 | 5,990,000 | 3.0% |
| Restaurant Gross Receipts - 1 cent [1] | 3,912,090 | 4,177,000 | 4,326,000 | 3.6% |
| Restaurant Gross Receipts - 1/2 cent | 2,115,487 | 2,400,000 | 2,484,000 | 3.5% |
| Subtotal | 11,305,597 | 12,392,000 | 12,800,000 | 3.3% |
| All other revenues and transfers | 3,270,755 | 6,980,000 | 2,290,000 | -67.2% |
| 27th Pay Reserve | 0 | 8,750,000 | 0 | -100.0% |
| Subtotal | 3,270,755 | 15,730,000 | 2,290,000 | -85.4% |
| **TOTAL GENERAL FUND REVENUES** | **$399,671,016** | **$426,305,000** | **$421,555,500** | **-1.1%** |

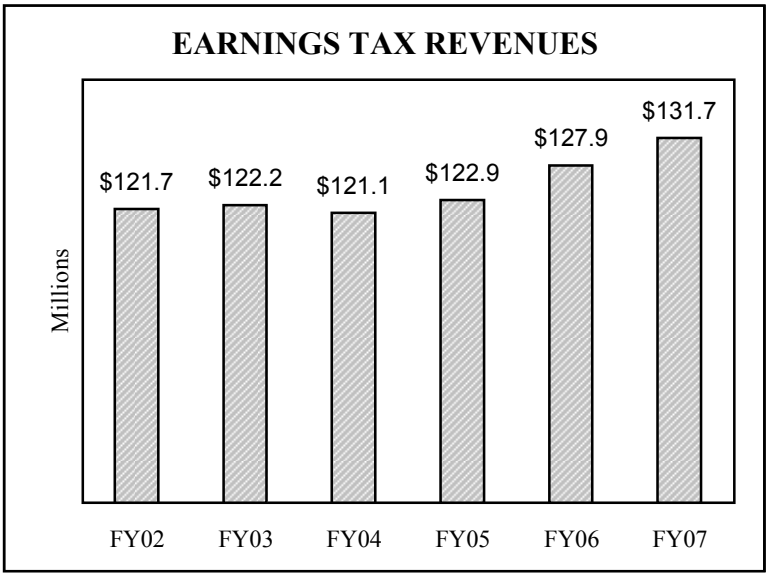
[1] Transfers from convention and sports facility trust fund and convention and tourism fund respectively

## EARNINGS TAX

Definition

A one percent tax levied against employee gross compensation and business net profits.

The tax applies to all residents of the City of St. Louis regardless of where they work. It also applies to the earnings of non-residents who work within the city limits.




Discussion

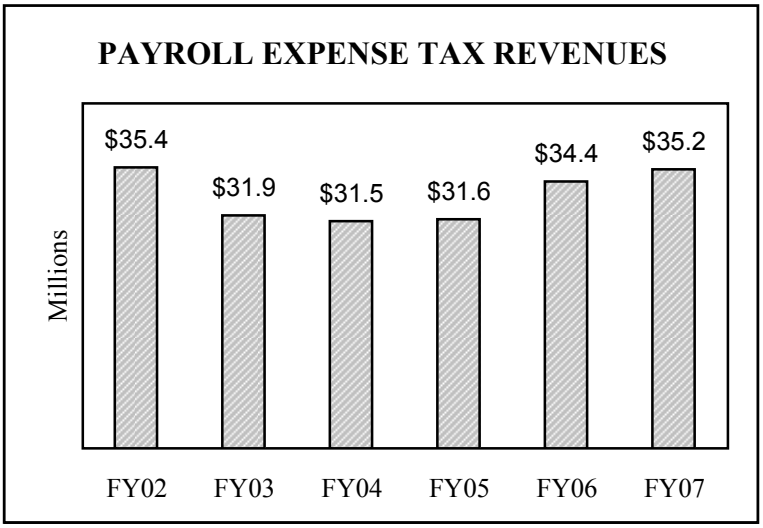
The city earnings tax is the most significant single source of general fund revenues, comprising approximately 30% of the total revenues. Receipts from individual taxpayers comprise about 85 percent of total earnings tax revenues, with businesses paying the remaining 15 percent. The Collector of Revenue is authorized by State law to retain a percentage of collections to pay for office operations. Funds not used for operations, including interest, are returned to the city.

Following recent years with little to no growth in general fund receipts, Earnings Tax revenues have shown moderate growth over the past 2 fiscal years. Revenues for FY07 are projected to increase 3%.

## PAYROLL EXPENSE TAX

Definition

A tax of one-half of one percent of total compensation paid by a business to its employees for work performed in the City of St. Louis. Not-for-profit charitable or civic organizations are exempt from the payroll expense tax.



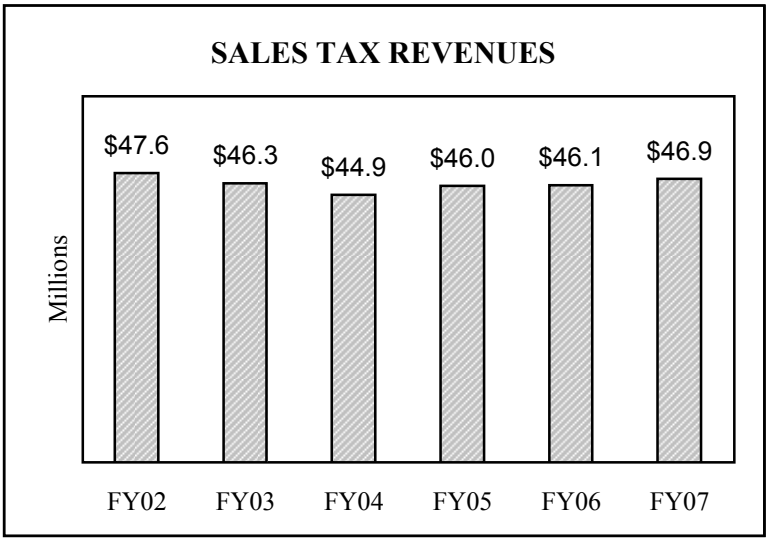

Discussion

The payroll expense tax was implemented in 1988 as part of an overall tax reform package, the aim of which was to redesign the city revenue base to be more attuned to changes in the economy. Payroll expense tax receipts follow trends in earnings tax collections, but grows at a different rate, due to a somewhat different base and exemptions noted above. Some of the growth in FY06 receipts can be attributed to technical factors where receipts due in FY05 were received in FY06. The underlying growth however is projected to continue in FY07 as revenues are forecast to increase by 2.5%.

## SALES TAX

Definition

A one and three-eighths percent tax levied on retail sales in the City of St. Louis. Sales tax is not levied on certain items, including motor fuels, prescription drugs, food purchased with food stamps, all sales by or to not for profit organizations and residential utility charges.




Discussion

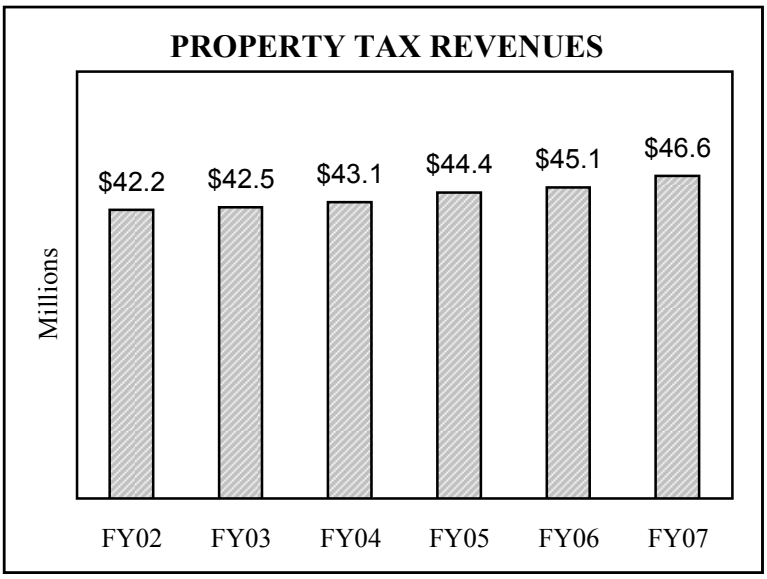
After exhibiting a gradual decline in recent years, the sales tax in the past two years has shown growth albeit at a nominal rate. Sales tax receipts into general revenue are projected to increase 1.8% in FY07.

Separate sales taxes not included in the above figures are the City's 0.5% (half cent) sales tax for capital improvement purposes (described in another section) as well as 0.5% and 0.25% sales taxes for transportation purposes that are allocated to the regional transit authority, a 0.10% regional parks sales tax and a 0.66% education sales tax which brings the total local sales tax rate in the city to 3.392%.

## REAL AND PERSONAL PROPERTY TAXES

Definition

A tax levied on the assessed value of all real and personal property. The current tax rate is $6.9186 per $100 assessed value




Discussion

Real and personal property tax revenues are distributed to the following taxing jurisdictions.

| | |
|---|---|
| State | $0.0300 |
| Schools | 3.9720 |
| Community College | 0.2231 |
| Library | 0.5104 |
| Zoo, Museum, Garden District | 0.2654 |
| Sewer District | 0.0686 |
| Sheltered Workshop | 0.1368 |
| Community Mental Health | 0.0821 |
| Community Children's Services Fund | 0.1900 |
| City - General Purposes | 1.3074 |
| City - Public Debt | 0.1328 |
| TOTAL | $6.9186 |

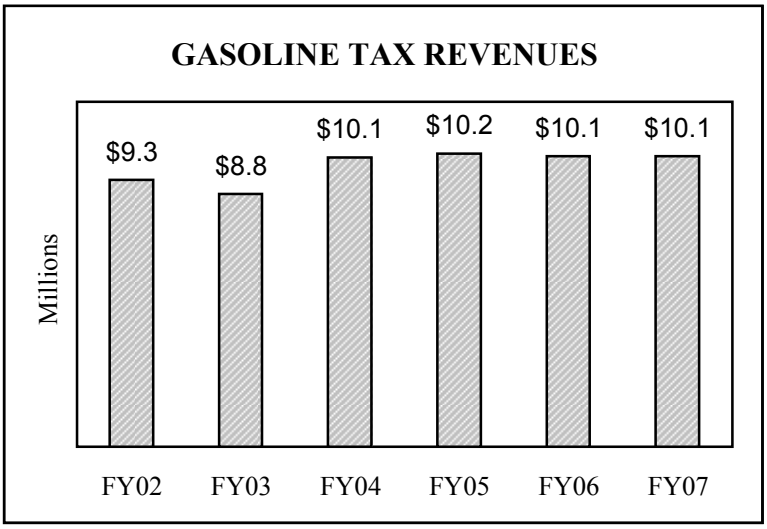
Taxes are levied on all real and personal property owned as of January 1 in each year. Tax bills are normally mailed in November and payment is due by December 31, after which taxes become delinquent. Assessment ratios are 19% for residential property, 32% for commercial property, and 12% for agricultural real estate. Personal property is assessed at 33.3% of the appraised market value.

In addition to the rate shown, commercial real property is taxed at a rate of $1.64 per $100 assessed valuation, as a replacement for the Manufacturer's Inventory tax
Property tax revenues to the general fund are projected to increase by 3.2% in FY07.

## GASOLINE TAX

Definition

A per unit tax levied on the sale of motor fuel purchased statewide. The gasoline tax is levied by the state and remitted monthly to local jurisdictions based on the proportionate share of the total population.



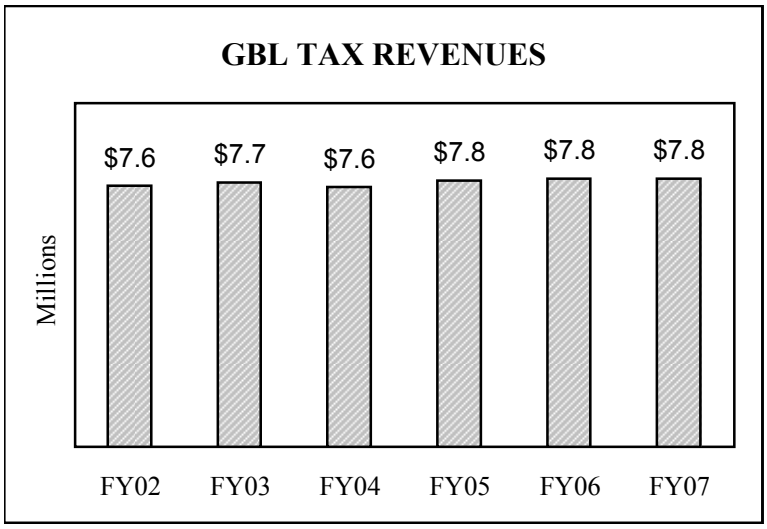

Discussion

The gasoline tax rate imposed by the State of Missouri is $0.17 per gallon. The City receives distributions from the state both for its status as a city and a county. The formula for distribution for these revenues is based on the jurisdiction's population as a percentage of all jurisdictions. As a result of the 2000 census, the City has seen a decline in its share of gasoline tax revenue distributions beginning in FY02. Amounts depicted in the chart above represent the city's allocation based on its status as a city and are deposited to the general fund to offset the cost of maintaining streets and highways. An additional $0.6 million is received based on the city's status as a county and is deposited to the capital fund to offset the cost of road and bridge projects.

## GRADUATED BUSINESS LICENSE TAX

Definition

A flat rate tax on businesses based on the number of persons a business employs within the city limits. The tax rate ranges from $150 for employers with two or fewer employees to $25,000 for employers with more than five hundred employees.




Discussion

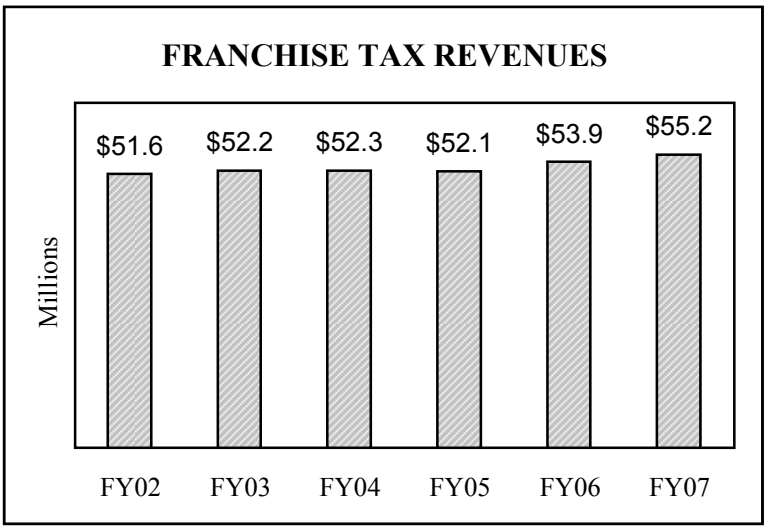
The graduated business license tax and provides a consistent source of revenue of just under $8.0 million per year. As indicated by the chart above, the level of employment activity has remained relatively constant. Taxes are based on the following schedule.

| Number of Employees | GBL Tax |
|---|---|
| 501 or more | $25,000 |
| 401-500 | $23,000 |
| 301-400 | $20,000 |
| 201-3002 | $17,000 |
| 151-200 | $13,500 |
| 101-150 | $10,000 |
| 76-100 | $7,500 |
| 51-75 | $5,000 |
| 41-50 | $3,000 |
| 31-40 | $2,000 |
| 21-30 | $1,500 |
| 11-20 | $1,000 |
| 6-10 | $500 |
| 3-5 | $250 |
| 2 or fewer | $150 |

## FRANCHISE TAX

Definition

A tax on the gross receipts of utility companies operating within the city, including sales of electricity, natural gas, telephone services, water and steam, and on the gross receipts of the Airport.




Discussion

The tax rate for companies supplying natural gas and electricity is 10% of the gross receipts from their commercial customers and 4% of the gross receipts from residential customers. Companies supplying telephone service, steam and water are taxed at 10% of their gross receipts from all customers. The taxes are passed on to the ultimate consumers.

The tax on natural gas and electricity account for about two-thirds of all franchise tax revenue. Rate changes for supplying natural gas, electricity, and telephone service are subject to approval by the Missouri Public Service Commission. An increase in natural gas and electric rates led to an increase in revenues in FY06 that are projected to continue in FY07. Some of these increases were offset in part by the continued decline in telephone franchise gross receipts.

**CITY OF ST. LOUIS**
**SPECIAL AND OTHER FUNDS REVENUE ESTIMATE**

| Revenue Category | Actual FY05 | Revised Estimate FY06 | Projected Receipts FY07 | Percent Change |
|---|---|---|---|---|
| **SPECIAL AND OTHER FUND REVENUES:** | | | | |
| Local Use Tax Fund | $24,748,254 | $25,800,000 | $25,800,000 | 0.0% |
| Fund Balance | 5,293,174 | 1,007,727 | 2,963,000 | 194.0% |
| | 30,041,428 | 26,807,727 | 28,763,000 | 7.3% |
| Convention and Tourism Fund | | | | |
| Restaurant Gross Receipts Tax (1%) | 4,054,939 | 4,308,000 | 4,461,000 | 3.6% |
| | 4,054,939 | 4,308,000 | 4,461,000 | 3.6% |
| Convention and Sports Facility Fund | | | | |
| Hotel and Motel Sales Tax (3.5%) | 5,278,020 | 5,815,000 | 5,990,000 | 3.0% |
| | 5,278,020 | 5,815,000 | 5,990,000 | 3.0% |
| Assessment Fund | | | | |
| Real Estate Tax | 1,518,506 | 1,557,100 | 1,564,000 | 0.4% |
| State Reimbursements | 337,625 | 809,486 | 839,000 | 3.6% |
| Other | 88,793 | 112,000 | 133,000 | 18.8% |
| General Fund Subsidy | 1,259,000 | 1,459,000 | 1,700,000 | 16.5% |
| Fund Balance | 0 | 0 | 0 | |
| | 3,203,924 | 3,937,586 | 4,236,000 | 7.6% |
| Miscellaneous Special 1116 Funds | | | | |
| Forest Park Fund | 1,253,365 | 3,400,000 | 4,000,000 | 17.6% |
| Child Support Unit | 1,522,128 | 1,900,000 | 1,900,000 | 0.0% |
| Street Excavation Fund | 328,068 | 375,000 | 375,000 | 0.0% |
| Port Authority (incl. gaming lease) | 3,100,436 | 2,491,720 | 2,552,720 | 2.4% |
| Building Commissioner - Lead Remediation | 1,574,081 | 1,752,000 | 1,860,000 | 6.2% |
| Building Commisioner - Bldg. Demolition | 1,931,543 | 2,109,000 | 2,217,000 | 5.1% |
| Police Officer Training Fund | 69,105 | 100,000 | 100,000 | 0.0% |
| Communicable Disease - Immunization Fund | 19,785 | 0 | 0 | |
| Health Division - Other Special Revenue | 513,097 | 50,000 | 50,000 | 0.0% |
| Equitable Relief from Utility Tax | 46,747 | 75,000 | 75,000 | 0.0% |
| Battered Persons Shelter Fund | 101,880 | 150,000 | 150,000 | 0.0% |
| BPS Special Project Funds | 0 | 220,000 | 200,000 | -9.1% |
| Other Special Revenue Funds | 385,635 | 1,569,716 | 1,445,000 | -7.9% |
| Fund Balances | 0 | 300,000 | 0 | |
| | 10,845,870 | 14,492,436 | 14,924,720 | 3.0% |

**CITY OF ST. LOUIS**
**SPECIAL AND OTHER FUNDS REVENUE ESTIMATE**

| Revenue Category | Actual FY05 | Revised Estimate FY06 | Projected Receipts FY07 | Percent Change |
|---|---|---|---|---|
| Communications Fund | | | | |
| Cable Television Gross Receipts Tax | 1,664,471 | 1,700,000 | 1,700,000 | 0.0% |
| Fund Balance | 0 | 0 | 100,000 | |
| | 1,664,471 | 1,700,000 | 1,800,000 | 5.9% |
| Lateral Sewer Fund | | | | |
| Tax receipts and interest | 2,772,222 | 2,750,000 | 2,750,000 | 0.0% |
| Fund Balance | 0 | 250,000 | 250,000 | |
| | 2,772,222 | 3,000,000 | 3,000,000 | 0.0% |
| Riverfront Gaming Revenues (excl. Port lease) | | | | |
| Adjusted Gross Receipts Tax (@ 2%) | 1,437,466 | 1,300,000 | 1,300,000 | 0.0% |
| Admissions Tax (@ $1) | 3,585,735 | 3,300,000 | 3,300,000 | 0.0% |
| Interest | 2,903 | 20,000 | 20,000 | |
| Fund Balance | 0 | 0 | 0 | |
| | 5,026,104 | 4,620,000 | 4,620,000 | 0.0% |
| Government Grant Fund Revenues | | | | |
| St. Louis Agency on Training & Employment | 15,952,133 | 8,275,000 | 8,700,000 | 5.1% |
| Police Department Grants | 6,067,614 | 5,865,000 | 6,140,000 | 4.7% |
| Community Development (admin. portion) | 5,897,026 | 5,955,000 | 5,400,000 | -9.3% |
| Other Government Grants | 30,158,374 | 35,274,000 | 32,669,000 | -7.4% |
| | 58,075,147 | 55,369,000 | 52,909,000 | -4.4% |
| Capital Improvements Funds | | | | |
| 1/2 Cent Sales Tax | 16,725,077 | 17,150,000 | 17,309,000 | 0.9% |
| Metro Parks Sales Tax | 1,535,800 | 1,575,000 | 1,589,000 | 0.9% |
| Gasoline Tax | 600,000 | 625,000 | 630,000 | 0.8% |
| Previous Year Surpluses | 80,000 | 0 | 4,058,000 | |
| Income From Sale Of City Assets | 936,772 | 850,000 | 300,000 | -64.7% |
| Transfers from General and Other Funds | 9,470,000 | 5,583,338 | 9,722,000 | 74.1% |
| Courthouse Restoration Funds | 1,344,971 | 1,500,000 | 1,500,000 | 0.0% |
| Previous Appropriation Rollover | 2,600,000 | 450,000 | 0 | -100.0% |
| Lease Debt Refunding Proceeds | 0 | 0 | 300,000 | |
| Release Deposits for CABs funded Projects | 0 | 2,138,147 | 0 | |
| Interest Earnings | 76,304 | 60,000 | 60,000 | |
| | 33,368,924 | 29,931,485 | 35,468,000 | 18.5% |
| Debt Service Fund | | | | |
| Property Taxes | 5,922,562 | 5,675,000 | 5,675,000 | 0.0% |
| | 5,922,562 | 5,675,000 | 5,675,000 | 0.0% |

**CITY OF ST. LOUIS**
**SPECIAL AND OTHER FUNDS REVENUE ESTIMATE**

| Revenue Category | Actual FY05 | Revised Estimate FY06 | Projected Receipts FY07 | Percent Change |
|---|---|---|---|---|
| Tax Increment Financing | 4,722,624 | 1,460,000 | 1,184,000 | -18.9% |
| Trustee Lease Fund - Interest & DSR Earnings | 1,792,669 | 873,600 | 872,000 | -0.2% |
| Mail Services Internal Service Fund | 532,940 | 835,000 | 810,000 | -3.0% |
| Employee Benefits Funds | 32,137,145 | 33,292,000 | 32,241,000 | -3.2% |
| Fund Balance | 0 | 0 | 0 | n/a |
| | 32,137,145 | 33,292,000 | 32,241,000 | -3.2% |
| **Subtotal Special and Other Fund Revenues** | **199,438,989** | **192,116,834** | **196,953,720** | **2.5%** |
| **ENTERPRISE FUND REVENUES:** | | | | |
| Water Division | | | | |
| Net Sales of Water | 40,111,850 | 41,535,000 | 41,540,000 | 0.0% |
| All Other Income | 4,931,278 | 4,430,400 | 4,533,000 | 2.3% |
| | 45,043,128 | 45,965,400 | 46,073,000 | 0.2% |
| Lambert St. Louis Airport | | | | |
| Landing Fees | 41,308,622 | 52,795,000 | 70,169,000 | 32.9% |
| Rents | 35,944,755 | 31,919,000 | 28,792,000 | -9.8% |
| Utilities and Charges | 1,145,917 | 1,800,000 | 1,268,000 | -29.6% |
| Concessions | 19,588,741 | 23,974,000 | 22,894,000 | -4.5% |
| Interest | 6,179,372 | 6,019,000 | 4,197,000 | -30.3% |
| Parking and Miscellaneous | 12,325,343 | 14,096,000 | 15,358,000 | 9.0% |
| Pledged PFC Revenues | 18,766,311 | 18,766,000 | 25,884,000 | 37.9% |
| | 135,259,061 | 149,369,000 | 168,562,000 | 12.8% |
| **Subtotal Enterprise Funds** | **180,302,189** | **195,334,400** | **214,635,000** | **9.9%** |
| **Total Special and Enterprise Revenues** | **$379,741,178** | **$387,451,234** | **$411,588,720** | **6.2%** |

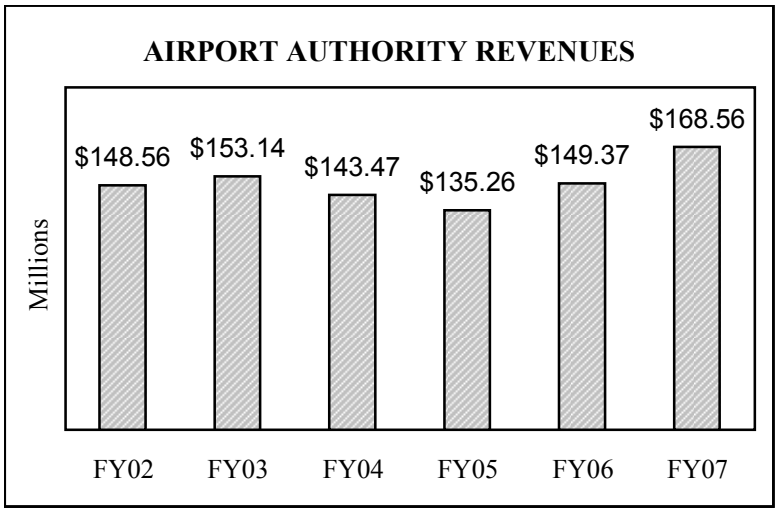
**CITY OF ST. LOUIS**
**SPECIAL AND OTHER FUNDS REVENUE ESTIMATE**

| Revenue Category | Actual FY05 | Revised Estimate FY06 | Projected Receipts FY07 | Percent Change |
|---|---|---|---|---|
| **Revenues Appropriated Separately:** | | | | |
| Street Improvement Fund | | | | |
| Motor Vehicle Sales Tax | 796,937 | 755,000 | 755,000 | 0.0% |
| Franchise (Utility) Taxes | 3,752,698 | 3,630,000 | 3,630,000 | 0.0% |
| Interest | 15,903 | 15,000 | 15,000 | n/a |
| | 4,565,538 | 4,400,000 | 4,400,000 | 0.0% |
| Community Dev. Block Grants / Housing Grants (excluding admin. listed above) | 27,971,252 | 28,657,000 | 25,410,000 | -11.3% |
| Parking Division | | | | |
| Meter Division Revenues | 8,049,946 | 6,410,000 | 6,600,000 | 3.0% |
| Parking Facility Revenues | 8,501,804 | 5,990,000 | 6,240,000 | 4.2% |
| | 16,551,750 | 12,400,000 | 12,840,000 | 3.5% |
| Transportation Funds | | | | |
| Transportation 1/2 Cent Sales Tax | 16,725,581 | 19,201,000 | 19,201,000 | 0.0% |
| MetroLink 1/4 Cent Sales Tax | 8,661,930 | 9,667,000 | 9,667,000 | 0.0% |
| Interest | 11,842 | 0 | 0 | n/a |
| | 25,399,353 | 28,868,000 | 28,868,000 | 0.0% |
| **Total All Special and Other Fund Revenues** | **$454,217,229** | **$461,776,234** | **$483,106,720** | **4.6%** |

## AIRPORT AUTHORITY (Lambert-St. Louis International Airport)

Definition

Airport revenue comes from Signatory Airline Fees, Concession Revenues, Interest Income and Parking fees, in addition to funds provided by the Federal Aviation Administration.



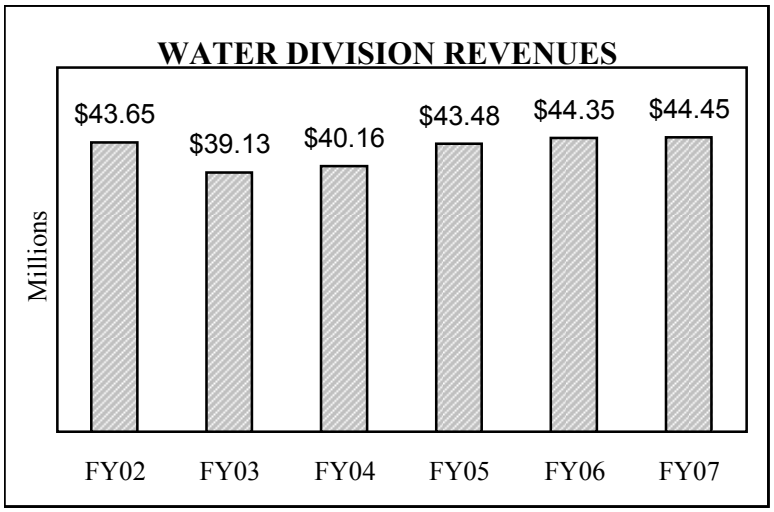

Discussion

Lambert - St. Louis International Airport receives just over half of its operating revenues from signatory airlines in the form of landing fees and terminal rents. Signatory airlines are those airlines serving the Airport who have signed use agreements and include: American, America West, Continental, Delta, Frontier, Northwest, USAir, Southwest, Trans States and United. The Airport also receives revenues from concessions that operate on Airport property. Concession fees include revenues from the following activities: food & beverage sales, gift shops, coin devices, ground transportation, public parking, car rentals, space rental, in-flight catering and other concession revenues. Other revenues include non-signatory airline fees, cargo, hangar, tenant improvement surcharges, employee lot, gain on sale of investments and other miscellaneous revenues.

## WATER DIVISION

Definition

Water Division revenues include sales of water to residential and commercial customers and to other jurisdictions, along with miscellaneous charges for service.



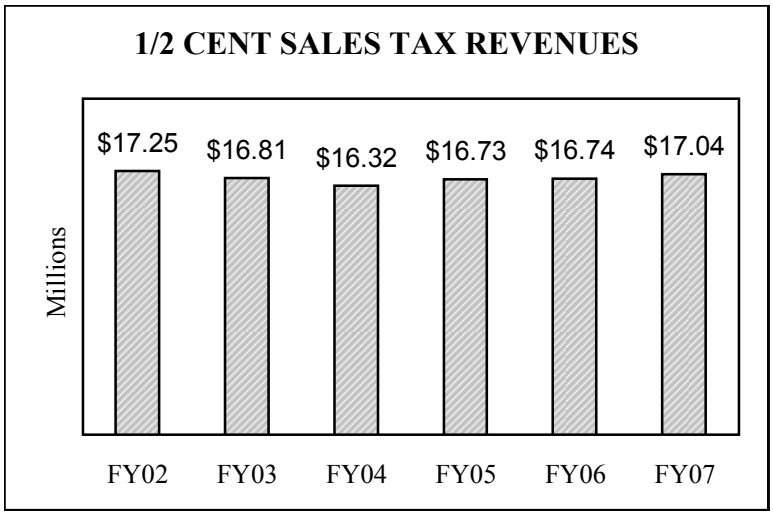

Discussion

Revenues from net sales of Water include sales to flat-rate and metered customers and sales to other governmental jurisdictions. While the number of metered and unmetered customers has decreased reflecting the city's population decline, increases in the sales to other governmental jurisdictions has offset some of the decrease. The other miscellaneous income is mostly revenue from services the Water Division performs, such as repairing damaged fire hydrants or tapping water lines for new buildings and interest income from investments.

# 1/2 CENT CAPITAL SALES TAX

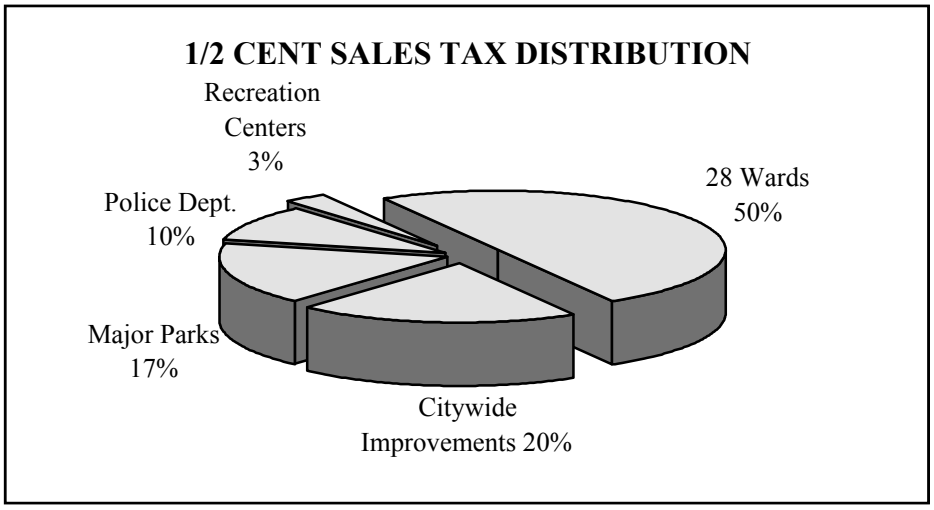
Definition

A one half percent tax levied on retail sales in the City of St. Louis is dedicated to Capital expenditures. The sales tax is not levied on certain items, including motor fuels, prescription drugs, food purchased with food stamps, all sales by or to not for profit organizations and residential utility charges.




Discussion

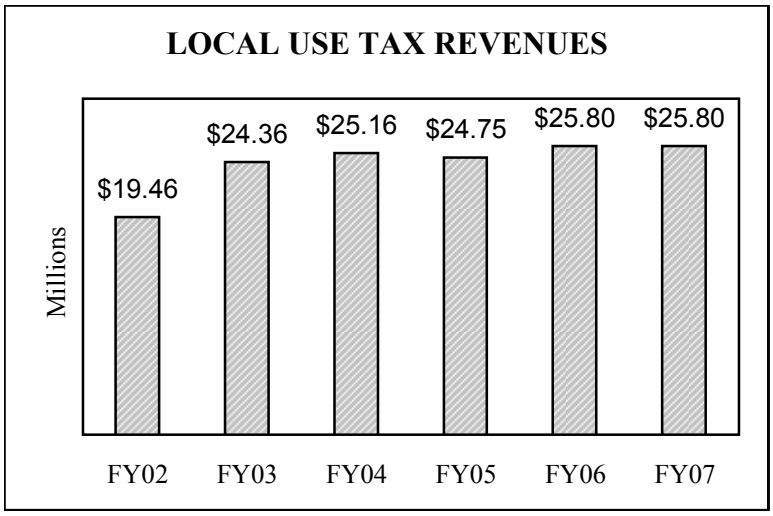
City voters approved the 1/2 cent sales tax for capital improvements in August, 1993. Projected revenue for FY07 is projected to total $16.8 million. The City ordinance authorizing the 1/2 cent sales tax included a formula for allocating the proceeds among various capital spending areas. This allocation is illustrated in the pie chart below:



# LOCAL USE TAX

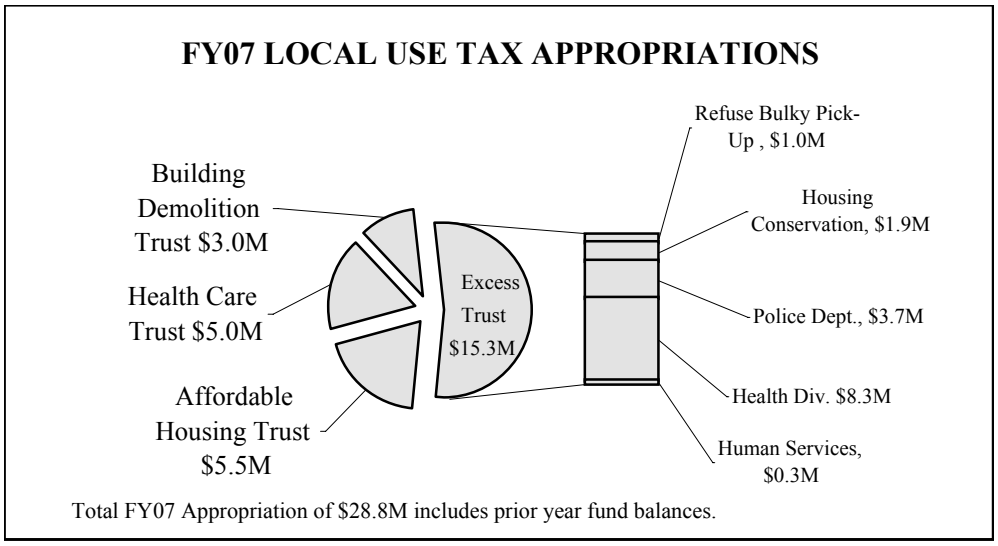
Definition

The Local Use Tax is a tax applied, in lieu of the local sales tax, on transactions that individuals and businesses conduct with out-of-state vendors, including catalog and direct market sales. The current rate of 2.725% is equal to the total local sales tax rate imposed by the City.

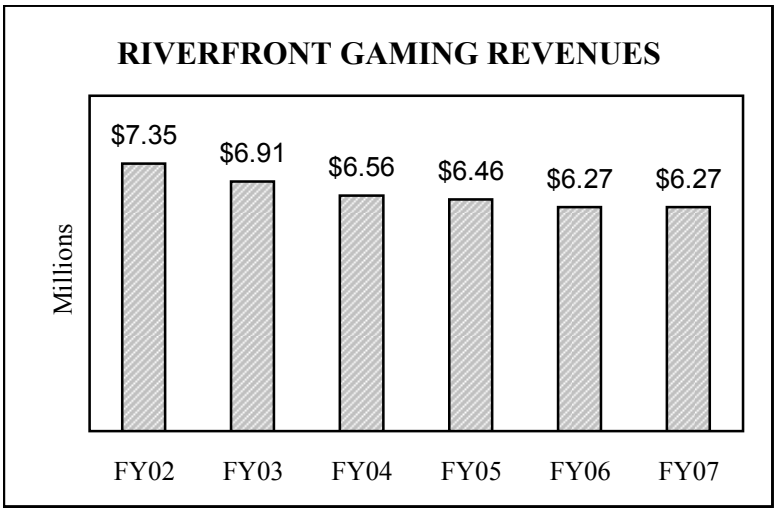



Discussion

City voters approved the current Local Use Tax in November, 2002. After some initial uncertainty as to the level of revenue that could be anticipated each year, the tax has generated revenue consistently in the $24M to $25M range. The FY07 estimate is $25.8 million. The current tax replaced an earlier version approved a year earlier. The current City ordinance annually allocates $5M each to the Health Care Trust Fund and Affordable Housing Trust Fund and $3M for derelict building demolition. Amounts in excess of $13M can be allocated collectively to any of the following: derelict building demolition, public safety, neighborhood preservation, development and preservation of affordable and accessible housing and public health care services.



## RIVERFRONT GAMING




Definition

Riverfront Gaming revenues come primarily from three sources: 1) the local share of the state gaming tax, 2) the local share of the state admissions tax, and 3) the lease agreement with the City Port Authority

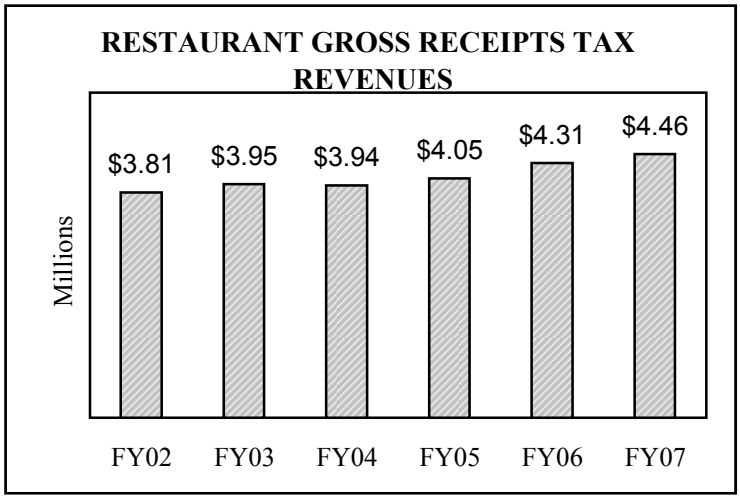
Discussion

Riverboat gaming on the St. Louis riverfront began in May, 1994 with the opening of President Casino's Admiral riverboat. The State of Missouri imposes a 20% tax on the adjusted gross receipts (AGR) of riverboat gambling facilities as well as a $2 head tax on the number of admissions. By state statute, the City receives a 10% share of the state tax or 2% of AGR. The City is also entitled to one-half the state admission fee or $1 per admission. The City receives an additional 2% of AGR through a lease between the riverboat operator and the City's Port Authority. Relocation to a more convenient location on the riverfront along with less restrictive boarding rules have allowed the city's only gaming facility to maintain a viable market share in the face of larger and newer competition in the metropolitan area.

## RESTAURANT GROSS RECEIPTS TAX

Definition

A 1% tax levied on the gross receipts of restaurants, excluding the sale of alcoholic beverages.



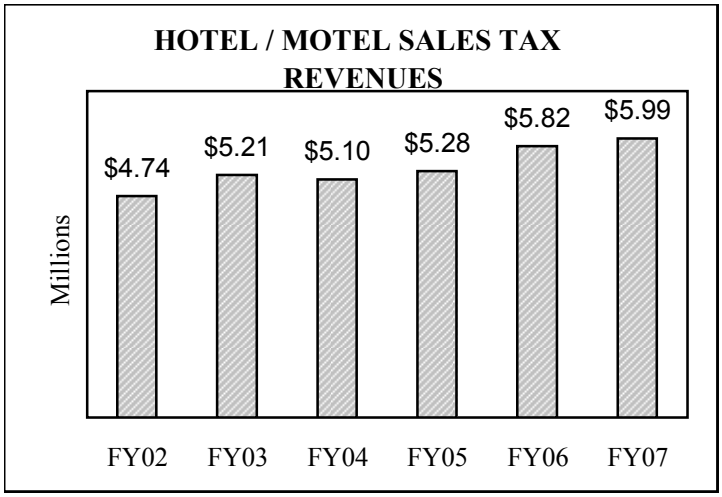

Discussion

The 1% restaurant gross receipts tax serves as the source of revenue to the City's Convention and Tourism Fund. The fund was established to foster and promote the City's convention and tourism industry. Revenues from this source together with hotel tax receipts from the Convention and Sports Facility Fund are used to offset debt service payments on the Convention Center as well as minor subsidies to convention and tourism related organizations. Recent growth in restaurant gross receipts tax revenues is expected to continue in FY07, with the increase projected at 3.5%

## HOTEL / MOTEL SALES TAX

Definition

A 3.5% tax levied on the price of a hotel room.




Discussion

The change from a flat amount per occupied room to a gross receipts based tax has provided the opportunity for this source of revenue to grow with inflationary increases in the cost of a hotel room. Hotel Tax receipts have exhibited consistent growth with the addition of hotel developmen in the downtown area. Proceeds from this tax are deposited into a Convention and Sports Facility trust fund and together with restaurant tax revenues are used to offset debt payments on the convention center. The City has added a significant number of hotel rooms in recent years adding to the growth of hotel tax receipts. Receipts are projected to increase 3% in FY07.

# GENERAL GOVERNMENT

# GENERAL GOVERNMENT

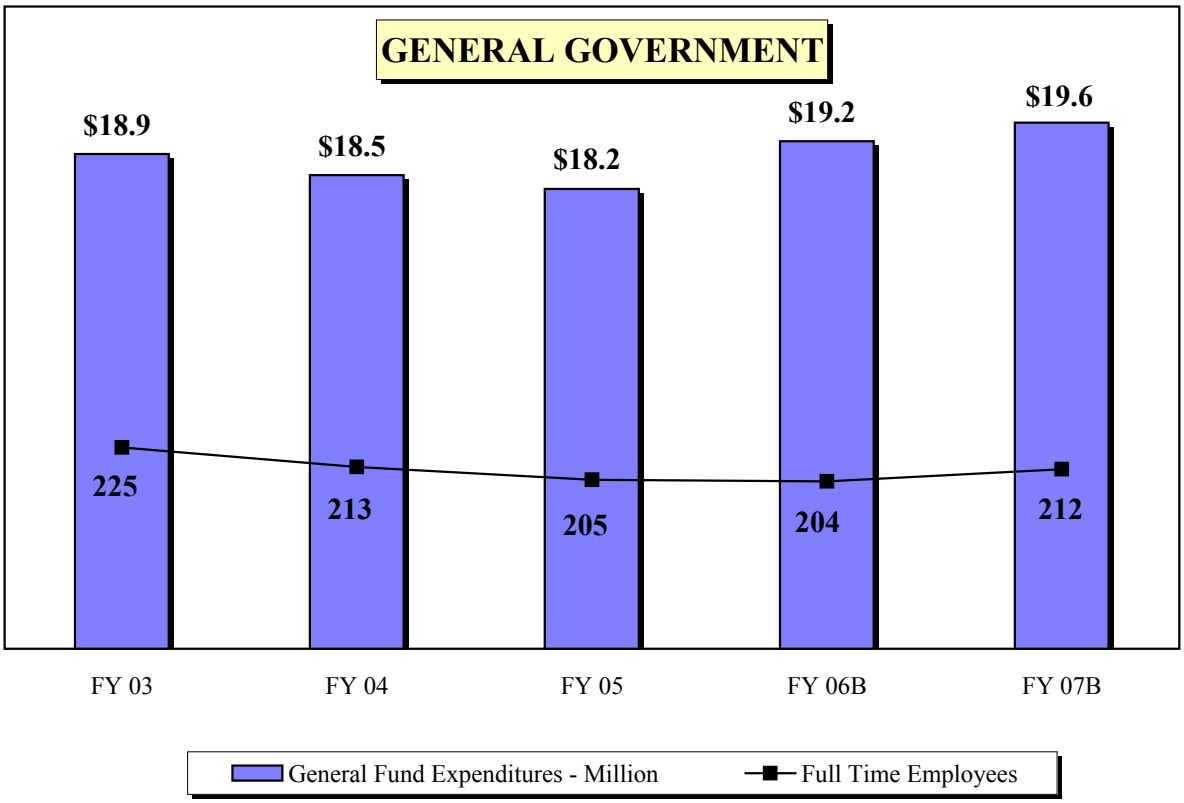
- Board of Aldermen
- St. Louis Agency on Training & Employment (SLATE)
- Register
- Information Technology Services Agency
- Budget Division
  - Budget and Fiscal Analyses
  - Grants Office
- Civil Rights Enforcement Agency (CREA)
- Planning and Urban Design
- Mayor's Office
- Department of Personnel
  - Human Resource Operations
  - Employee Relations
  - Training and Development
  - Employee Benefits
- City Counselor
  - Administration
  - Litigation
  - Corporate, Legislative, and Fiscal Affairs
  - Workers' Compensation
  - Economic Development and Real Estate
  - Problem Properties
- Community Development Administration
- Affordable Housing Commission

# GENERAL GOVERNMENT

| Budget By Division | | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|---|
| 110 | Board of Aldermen | 2,275,613 | 2,398,460 | 2,449,595 |
| 120 | Mayor's Office | 1,736,157 | 1,932,760 | 1,972,767 |
| 121 | St. Louis Agency on Training & Emp. | 0 | 0 | 249,771 |
| 123 | Department of Personnel | 2,809,675 | 2,853,946 | 2,857,852 |
| 124 | Register | 145,446 | 161,445 | 168,053 |
| 126 | Civil Rights Enforcement Agency | 349,846 | 360,720 | 358,705 |
| 127 | Information Technology Services Agency | 4,648,153 | 5,196,909 | 5,188,356 |
| 137 | Budget Division | 631,043 | 591,289 | 646,422 |
| 139 | City Counselor | 5,595,639 | 5,694,424 | 5,683,835 |
| **Total General Fund** | | **$18,191,572** | **$19,189,953** | **$19,575,356** |
| 141 | Planning and Urban Design | 1,626,183 | 1,645,870 | 1,484,188 |
| 142 | Community Development Administration | 3,343,626 | 3,181,200 | 2,899,657 |
| 143 | Affordable Housing Commission | 8,288,965 | 6,007,727 | 5,498,621 |
| | Grant and Other Funds | 43,588,159 | 40,374,425 | 40,785,248 |
| **Total Department All Funds** | | **$75,038,505** | **$70,399,175** | **$70,243,070** |

| Personnel By Division | | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|---|
| 110 | Board of Aldermen | 45.0 | 44.0 | 45.0 |
| 120 | Mayor's Office | 22.5 | 22.5 | 23.0 |
| 121 | St. Louis Agency on Training & Emp. | 0.0 | 0.0 | 5.0 |
| 123 | Department of Personnel | 37.8 | 37.8 | 38.8 |
| 124 | Register | 3.0 | 3.0 | 3.0 |
| 126 | Civil Rights Enforcement Agency | 5.0 | 5.0 | 5.0 |
| 127 | Information Technology Services Agency | 41.0 | 42.0 | 42.0 |
| 137 | Budget Division | 7.0 | 7.0 | 7.0 |
| 139 | City Counselor | 44.0 | 43.0 | 43.0 |
| **Total General Fund** | | **205.3** | **204.3** | **211.8** |
| 141 | Planning and Urban Design | 22.0 | 22.0 | 19.0 |
| 142 | Community Development Administration | 42.0 | 43.0 | 43.0 |
| 143 | Affordable Housing Commission | 4.0 | 4.0 | 4.0 |
| | Grant and Other Funds | 63.7 | 59.7 | 59.2 |
| **Total Department All Funds** | | **337.0** | **333.0** | **337.0** |

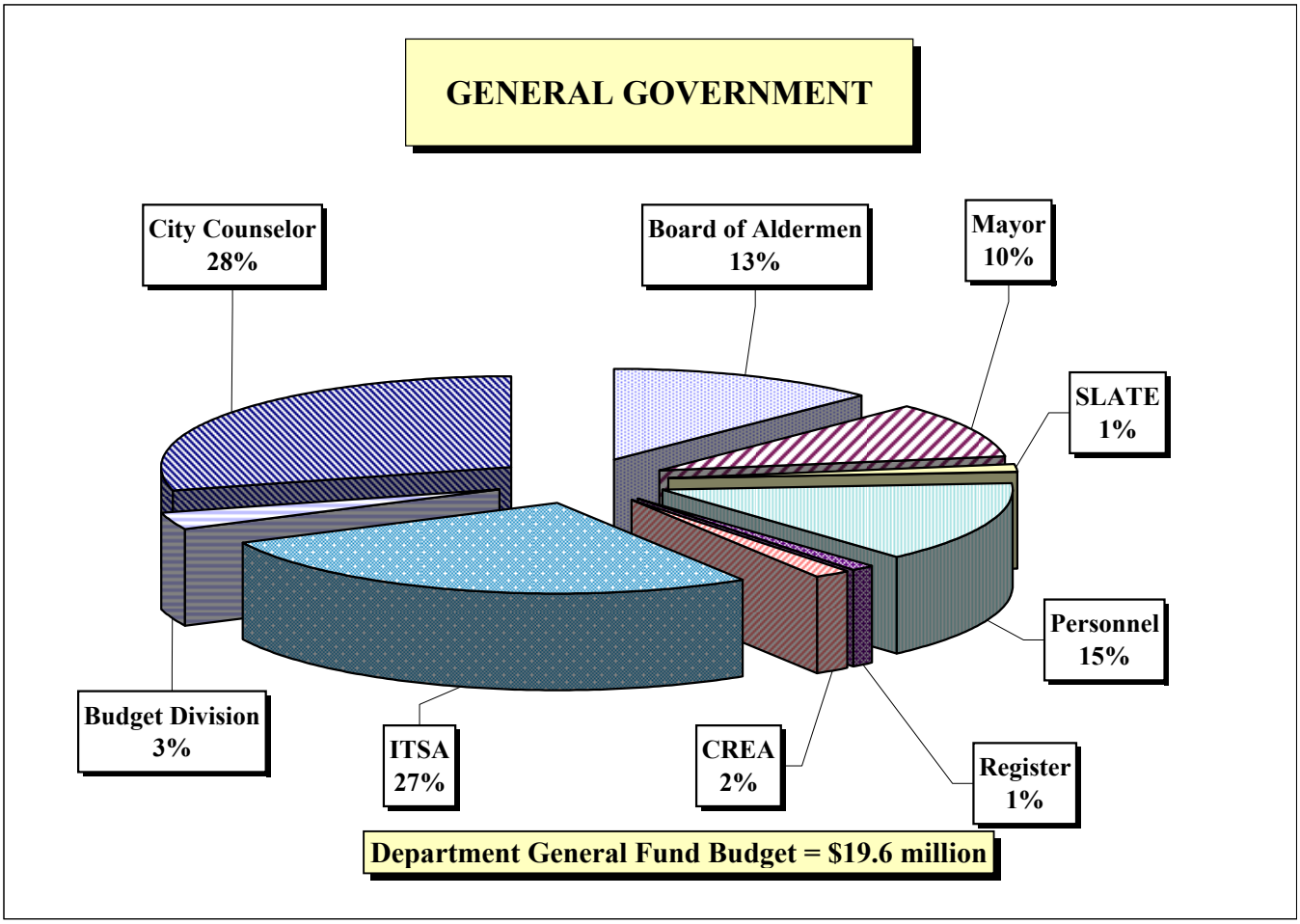
# GENERAL GOVERNMENT




## Major Goals & Highlights

- Continue to maintain processing time for Civil Rights Enforcement cases that are lower than the national average
- Personnel Dept. to administer new health plan with some enhancements under a new carrier
- Personnel Dept. to negotiate employee pay plan
- SLATE to utilize a grant to provide job services for the disabled
- CDA to generate 325 low-moderate income housing units in City, assist 200 with emergency home repairs and provide 25 homebuyer assistance loans

# GENERAL GOVERNMENT




## Major Goals & Highlights

- Affordable Housing Commission to give priority to the Ten-Year Plan to End Chronic Homelessness
- SLATE to offer customized training opportunities for businesses
- SLATE to increase employment placement opportunities
- SLATE to implement the Skills Gap Analysis Program, developed in FY06
- ITSA to pursue database conversions that result in software cost savings

| Department: General Government | Division Budget |
|---|---|
| Division: 110 Board of Aldermen | |

## Mission & Services

The Board of Aldermen, the legislative body of the City of St. Louis, is comprised of 28 members representing the City's 28 wards and a board president, who is elected citywide. The Board of Aldermen is responsible for the approval and enactment of ordinances, the review of policy matters, and the review and passage of the annual budget. The President of the Board of Aldermen is one of three members of the City's Board of Estimate and Apportionment.

## FY07 Highlights

In FY07, the Board of Aldermen will add a new secretarial/ administrative position to better serve the needs of the Board and it's constituents.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 2,079,331 | 2,189,480 | 2,240,615 |
| Materials and Supplies | 35,651 | 48,000 | 48,000 |
| Equipment, Lease & Assets | 30,925 | 29,500 | 29,500 |
| Contractual and Other Services | 129,706 | 131,480 | 131,480 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$2,275,613** | **$2,398,460** | **$2,449,595** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$2,275,613** | **$2,398,460** | **$2,449,595** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 45.0 | 44.0 | 45.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 45.0 | 44.0 | 45.0 |

| Department: General Government | Division Budget |
|---|---|
| Division: 120 Mayor's Office | |

## Mission & Services

As the Chief Executive Officer of the City, the Mayor's primary responsibilities include policy formulation and executive direction and coordination of the activities of City Departments and agencies. The Mayor serves as chair of the three member Board of Estimate and Apportionment.

## FY07 Highlights

Private sector funding for a portion of a staff position will expire at the end of FY06. In FY07, the general fund will assume full funding of this position.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 1,560,726 | 1,702,960 | 1,742,967 |
| Materials and Supplies | 23,969 | 24,700 | 24,700 |
| Equipment, Lease & Assets | 16,151 | 24,900 | 24,900 |
| Contractual and Other Services | 135,311 | 180,200 | 180,200 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$1,736,157** | **$1,932,760** | **$1,972,767** |
| Grant and Other Funds | $52,198 | $57,999 | $0 |
| **Total Budget All Funds** | **$1,788,355** | **$1,984,958** | **$1,972,767** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 22.5 | 22.5 | 23.0 |
| Other | 0.5 | 0.5 | 0.0 |
| Total | 23.0 | 23.0 | 23.0 |

| Department: General Government | Division Budget |
|---|---|
| Division: 121 St. Louis Agency on Training and Employment (SLATE) | |

## Mission & Services

The mission of the St. Louis Agency on Training and Employment (SLATE) is to provide leadership and promote collaboration among public and private partners to develop a quality workforce that meets the economic and labor market needs of the St. Louis region. SLATE administers and operates the Workforce Investment Act, which is a Federal Program designed to aid in the employment and training of unemployed and underemployed workers.

## FY07 Highlights

In FY07, SLATE staff will continue to recruit dislocated workers. SLATE will offer increased customized training opportunities for businesses. Also, the Skills Gap Analysis plan, developed in FY06 will be implemented this fiscal year. Moreover, SLATE will add 5 new placement counselors to help match skilled workers to employment opportunities.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Adult clients entering employment | 72% | 82% | 82% |
| o Adult 6-Month Retention | 76% | 86% | 86% |
| o Dislocated entering employment | 84% | 80% | 80% |
| o Adult Earnings Change | $2,657 | $3,132 | $3,132 |
| o Older youth entering employment | 67% | 63% | 63% |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 0 | 0 | 249,771 |
| Materials and Supplies | 0 | 0 | 0 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 0 | 0 | 0 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$0** | **$0** | **$249,771** |
| Grant and Other Funds | $12,093,867 | $8,227,242 | $8,657,307 |
| **Total Budget All Funds** | **$12,093,867** | **$8,227,242** | **$8,907,078** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 0.0 | 0.0 | 5.0 |
| Other | 38.0 | 29.0 | 28.0 |
| Total | 38.0 | 29.0 | 33.0 |

| Department: General Government | Division Budget |
|---|---|
| Division: 123 Department of Personnel | |

## Mission & Services

The Department of Personnel's mission is to provide a well-qualified, diverse workforce and support management's efforts to serve the Citizens of St. Louis through progressive human resource programs based on merit and equal employment opportunity principles. The Department of Personnel is charged with the task of hiring, training, and maintaining a City workforce of over 5,200 employees. Programs under this division are structured to emphasize four major aspects of human resource management: human resource operations, employee relations, employee training and development, and employee benefits.

## FY07 Highlights

Pay plan negotiations are scheduled in FY07 to accommodate the 3% increase effective January 2007

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 2,496,354 | 2,462,546 | 2,471,452 |
| Materials and Supplies | 17,729 | 29,000 | 26,500 |
| Equipment, Lease & Assets | 18,012 | 30,400 | 32,900 |
| Contractual and Other Services | 277,580 | 332,000 | 327,000 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| | 0 | 0 | 0 |
| **Total General Fund** | **$2,809,675** | **$2,853,946** | **$2,857,852** |
| Grant and Other Funds | $30,589,199 | $30,791,815 | $30,848,606 |
| **Total Budget All Funds** | **$33,398,874** | **$33,645,761** | **$33,706,458** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 37.8 | 37.8 | 38.8 |
| Other | 10.2 | 10.2 | 11.2 |
| Total | 48.0 | 48.0 | 50.0 |

| | | |
|---|---|---|
| **Department:** | **General Government** | **Program Budget** |
| **Division:** | **123 Department of Personnel** | |
| **Program:** | **01 Human Resource Operations** | |

## Mission & Services

This program combines the activities of the Recruitment and Examination, the Personnel Services and Classification and Compensation functions. Duties include recruitment, the development and administration of examinations, City personnel records, administration of the service rating systems, payroll, administration of the classification and compensation function for the City service. Recruiting strategies are driven by the division's workforce planning efforts and are aimed at generating candidates for some 680 different job classes required by City government.

## FY 07 Highlights

In FY07, the Employee Safety Program will be merged with the Human Resource Operations Program. The Program will institute a revised classification review program across the City, and track service ratings by overall evaluation.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Probationary service ratings received | 265 | 221 | 238 |
| o Granted permanent status | 235 | 204 | 214 |
| o Granted permanent status | 89% | 92% | 90% |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 1,435,324 | 1,403,651 | 1,589,208 |
| Materials and Supplies | 8,113 | 13,270 | 15,022 |
| Equipment, Lease & Assets | 9,539 | 16,101 | 17,425 |
| Contractual and Other Services | 115,961 | 138,448 | 151,004 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$1,568,937** | **$1,571,469** | **$1,772,658** |
| Grant and Other Funds | $0 | $0 | $90,285 |
| **Total Budget All Funds** | **$1,568,937** | **$1,571,469** | **$1,862,943** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 21.8 | 21.8 | 27.8 |
| Other | 0.0 | 0.0 | 1.0 |
| Total | 21.8 | 21.8 | 28.8 |

| | | |
|---|---|---|
| **Department:** | **General Government** | **Program Budget** |
| **Division:** | **123 Department of Personnel** | |
| **Program:** | **02 Employee Relations** | |

## Mission & Services

This program includes the Employee Relations, Diversity, and Safety Programs which encompass departmental efforts to inform, to raise consciousness, and to lead the City's occupational safety and health program with emphasis on control of employment risk areas. Diversity staff counsels and investigates complaints based on race, sex, age, etc. Safety monitors safety status for City operations and provides technical assistance to safety personnel within each department. Employee Relations provides personnel policies and procedure guidance to City management and employees so that they can fairly and consistently manage with the scope of City policy.

## FY07 Highlights

Starting in FY07, the Employee Motivation and Morale Program will be known as the Employee Relations Program. The Program will track the status of Family Medical Leaves and administer the drug and alcohol program.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Service rating appeals | 19 | 14 | 30 |
| o Ratings sustained | 12 | 10 | 26 |
| o Ratings amended | 7 | 4 | 4 |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 646,389 | 640,262 | 635,019 |
| Materials and Supplies | 5,171 | 8,459 | 7,730 |
| Equipment, Lease & Assets | 5,371 | 9,065 | 9,810 |
| Contractual and Other Services | 77,698 | 92,998 | 91,598 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$734,629** | **$750,784** | **$744,157** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$734,629** | **$750,784** | **$744,157** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 6.0 | 6.0 | 6.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 6.0 | 6.0 | 6.0 |

| | | |
|---|---|---|
| **Department:** | **General Government** | **Program Budget** |
| **Division:** | **123 Department of Personnel** | |
| **Program:** | **03 Employee Training and Development** | |

## Mission & Services

The Employee Development mission is to train and develop City employees to provide the best possible service to the citizens of St. Louis. This section is responsible for most of the employee and supervisory training conducted for City employees and is the focal point for most of the organizational development efforts of the Personnel Department. This section coordinates or conducts employee and supervisory training across a wide range of topics, including a mandatory core curriculum.

## FY07 Highlights

In FY07, Employee Development will continue its mandatory and optional training programs, assist departments in conducting training needs surveys, and continue to offer computer lab courses and the Training Opportunity Program.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Total training hours | 11,800 | 12,000 | 11,500 |
| o Computer training hours | 1,650 | 1,700 | 2,888 |
| o Total students | 2,690 | 2,841 | 2,477 |
| o Total cost per student hour | $25.74 | $35.76 | $27.32 |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 251,543 | 246,255 | 247,225 |
| Materials and Supplies | 2,508 | 4,102 | 3,748 |
| Equipment, Lease & Assets | 3,102 | 5,235 | 5,665 |
| Contractual and Other Services | 71,521 | 85,689 | 84,398 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$328,674** | **$341,280** | **$341,037** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$328,674** | **$341,280** | **$341,037** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 5.0 | 5.0 | 5.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 5.0 | 5.0 | 5.0 |

| | | |
|---|---|---|
| **Department:** | **General Government** | **Program Budget** |
| **Division:** | **123 Department of Personnel** | |
| **Program:** | **04 Employee Safety** | |

## Mission & Services

The Employee Safety mission is to lead the City's occupational safety and health program with emphasis on control of employment risk areas. The Department of Personnel, through the Safety Manager, monitors safety status for City operations, provides technical assistance to safety personnel within each operating department, and orders and distributes personal protective equipment to City workers.

## FY07 Highlights

Starting in FY07, Employee Safety will be under the Human Resource Operations program.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Administer safety program | | | |
| - Accidents | 1,081 | 1,027 | N/A |
| - Lost days | 4,268 | 4,055 | N/A |
| - Lost salary expenses | $231,747 | $220,160 | N/A |
| o Total workers comp. expense | $4,658,015 | $4,425,114 | N/A |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 163,098 | 172,378 | 0 |
| Materials and Supplies | 1,937 | 3,169 | 0 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 12,400 | 14,865 | 0 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$177,435** | **$190,413** | **$0** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$177,435** | **$190,413** | **$0** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 5.0 | 5.0 | 0.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 5.0 | 5.0 | 0.0 |

| | | |
|---|---|---|
| **Department:** | **General Government** | **Program Budget** |
| **Division:** | **123 Department of Personnel** | |
| **Program:** | **05 Employee Benefits** | |

## Mission & Services

The Employee Benefits Section mission is to ensure that employees are aware of benefits and are offered an opportunity to choose what is best for them. The Program also aims to reduce benefit costs by advocating good health and rebidding providers of the Department of Personnel benefit programs available to City employees. This includes the various health insurance plan options as well as life insurance and other optional and supplemental insurance plans.

## FY07 Highlights

In FY07, Employee Benefits will be administering employee health insurance through a new carrier. The new plan includes some enhancements over the previous year with no net additional cost.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Employees in medical program | 97% | 97% | 97% |
| o % Contributing to deferred comp. plan | 50% | 49% | 49% |
| o Benefit admin. cost per employee | $95 | $82 | $82 |

| Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 456,955 | 517,530 | 516,633 |
| Materials and Supplies | 25,006 | 17,000 | 7,100 |
| Equipment, Lease & Assets | 0 | 15,800 | 15,800 |
| Contractual and Other Services | 30,107,238 | 30,241,485 | 30,218,788 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Grant and Other Funds** | **$30,589,199** | **$30,791,815** | **$30,758,321** |
| **Total General Fund** | **$0** | **$0** | **$0** |
| **Total Budget All Funds** | **$30,589,199** | **$30,791,815** | **$30,758,321** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 0.0 | 0.0 | 0 |
| Other | 10.2 | 10.2 | 10.15 |
| Total | 10.2 | 10.2 | 10.2 |

| Department: General Government | Division Budget |
|---|---|
| Division: 124 Register | |

## Mission & Services

The Register's Office primary charge is to ensure that official City records are retained and made available to both City agencies and the general public. The Register records, signs, numbers, seals, and stores approximately 4,000 City bonds, contracts and other documents and about 300 City ordinances per year. The Register provides 2,300 copies of ordinances and documents for distribution and purchasing to both City agencies and the general public. This office also provides and proofs material for the City Journal and mails out copies of the Journal to 350 subscribers.

## FY07 Highlights

The Register will seek to improve public access to City ordinances by allowing the public to view ordinances through electronic media with an option of purchasing documents.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Cost per customer served (records) | $34.39 | $28.86 | $27.00 |
| o Cost per oath | $30.70 | $37.29 | $38.00 |
| o Oaths of office administered | 403 | 334 | 340 |
| o Cost per Journal (Register cost only) | $1.06 | $1.13 | $1.13 |
| o Distribute City Journals | 23,400 | 22,100 | 22,100 |
| o City Journals mailed on time | 100% | 100% | 100% |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 131,640 | 141,245 | 148,353 |
| Materials and Supplies | 8,503 | 15,000 | 15,000 |
| Equipment, Lease & Assets | 3,074 | 200 | 200 |
| Contractual and Other Services | 2,229 | 5,000 | 4,500 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$145,446** | **$161,445** | **$168,053** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$145,446** | **$161,445** | **$168,053** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 3.0 | 3.0 | 3.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 3.0 | 3.0 | 3.0 |

| Department: General Government | Division Budget |
|---|---|
| Division: 126 Civil Rights Enforcement Agency | |

## Mission & Services

The Civil Rights Enforcement Agency's (CREA) mission is to treat and eliminate discrimination in housing, employment, education, services, public accommodations, and real property transactions and uses, while providing equal opportunity. Furthermore, to work with other entities to reduce and eliminate problems affecting human relations and facilitate a climate for orderly and constructive community development. CREA investigates alleged violations of the laws governing discrimination in housing, employment, bias crimes, and public accommodations. The agency has been successful in reducing the age of its active inventory of cases by conducting timely and quality investigations in all areas covered by City ordinance.

## FY07 Highlights

In FY07, CREA will continue its efforts toward preventing discrimination through education and outreach initiatives. In FY06, strategies included participating in a community forum on employment discrimination, conducting a youth workshop with SLATE, and partnering with the International Institute for outreach to St. Louis' foreign born residents.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Complaints received | 70 | 70 | 130 |
| o Investigations completed | 70 | 70 | 13 |
| o Cost per case | $1,695 | $1,600 | $2,008 |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 322,404 | 323,770 | 321,755 |
| Materials and Supplies | 3,337 | 15,700 | 15,700 |
| Equipment, Lease & Assets | 19,083 | 0 | 0 |
| Contractual and Other Services | 5,022 | 21,250 | 21,250 |
| Debt Service and Special Charges | 0 | 0 | |
| **Total General Fund** | **$349,846** | **$360,720** | **$358,705** |
| Grant and Other Funds | $31,728 | $56,782 | $56,872 |
| **Total Budget All Funds** | **$381,574** | **$417,502** | **$415,577** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 5.0 | 5.0 | 5.0 |
| Other | 1.0 | 1.0 | 1.0 |
| Total | 6.0 | 6.0 | 6.0 |

| Department: General Government | Division Budget |
|---|---|
| Division: 127 Information Technology Services Agency (ITSA) | |

## Mission & Services

Previously a part of the Budget Division, the Information Technology Services Agency was created in FY03 as a restructuring of the City's Information Services. Its mission is to provide mainframe and personal computer network support and programming as well as web site development and maintenance for City departments and agencies.

## FY07 Highlights

ITSA is moving forward on several initiatives including: improving the City 's Wide Area Network, improving the three tiers of City network security and monitoring, and continuing planned personal computer replacements and enhancements. ITSA will also convert key City financial, personnel, and land records databases, resulting in software savings for the City. Second generation management systems will be deployed for the City Justice agencies, and Network Services will extend remote management tools used by the section.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Service request received | 15,000 | 15,000 | 15,000 |
| o Service request completed | 15,000 | 15,000 | 15,000 |
| o Completed within 5 days | 99% | 100% | 100% |

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 2,799,295 | 3,051,909 | 3,089,294 |
| Materials and Supplies | 48,482 | 64,000 | 49,550 |
| Equipment, Lease & Assets | 650 | 116,000 | 43,960 |
| Contractual and Other Services | 1,799,726 | 1,965,000 | 2,005,552 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$4,648,153** | **$5,196,909** | **$5,188,356** |
| Grant and Other Funds | $128,881 | $142,407 | $140,840 |
| **Total Budget All Funds** | **$4,777,034** | **$5,339,316** | **$5,329,196** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 41.0 | 42.0 | 42 |
| Other | 2.0 | 2.0 | 2 |
| Total | 43.0 | 44.0 | 44.0 |

| Department: General Government | Division Budget |
|---|---|
| Division: 137 Budget Division | |

## Mission & Services

The Budget Division serves under the Board of Estimate and Apportionment and is responsible for the development and monitoring of the City's annual budget and operating plan. It also includes a grants office for assisting departments in identifying grant funding possibilities and application processes.

## FY07 Highlights

During FY07, the Budget Division will continue to assist the Board of E & A in developing strategies to achieve structurally balanced budgets into the future.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 536,963 | 548,139 | 530,822 |
| Materials and Supplies | 1,951 | 4,900 | 5,400 |
| Equipment, Lease & Assets | 0 | 1,700 | 0 |
| Contractual and Other Services | 92,129 | 36,550 | 110,200 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$631,043** | **$591,289** | **$646,422** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$631,043** | **$591,289** | **$646,422** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 7.0 | 7.0 | 7.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 7.0 | 7.0 | 7.0 |

| | | |
|---|---|---|
| **Department:** | **General Government** | **Program Budget** |
| **Division:** | **137 Budget Division** | |
| **Program:** | **01 Budget and Fiscal Analyses** | |

## Mission & Services

Through this program the Budget Division prepares and monitors the City's annual budget and operating plan. This involves working closely with operating departments in identifying budgetary requirements and new service initiatives as well as finding potential revenues and operating efficiencies to maximize the services made available from City revenues. Throughout the year, the Budget Division performs various projects including fiscal analyses in preparation for bond issues, revenue and expenditure trend analyses and long term financial outlooks. The Division also reviews and distributes proposed state legislation affecting the City, and conducts fiscal impact studies to determine the effects of such legislation.

## FY07 Highlights

In FY07 the Budget division will continue to work to address growth in major cost centers, including pensions and assist with developing a proper mix of cost containment and revenue initiatives so as to ensure continued funding of essential City services.

| **Performance Measurement** | **FY05** | **FY06** | **FY07** |
|---|---|---|---|
| o On time delivery of budget documents | 100% | 100% | 100% |
| o Accuracy of revenue projection | 98% | 100% | 100% |
| o General Fund expense as % of budget | 100% | 100% | 100% |
| o Unreserved General Fund balance % | 2.4% | 3.5% | 5.0% |

| **General Fund Budget By Expenditure Category** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| Personal Services | 436,226 | 436,597 | 418,905 |
| Materials and Supplies | 1,632 | 4,600 | 5,100 |
| Equipment, Lease & Assets | 0 | 1,500 | 0 |
| Contractual and Other Services | 91,889 | 36,550 | 110,000 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$529,747** | **$479,247** | **$534,005** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$529,747** | **$479,247** | **$534,005** |

| **Number of Full Time Positions** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| General Fund | 5.0 | 5.0 | 5.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 5.0 | 5.0 | 5.0 |

| | | |
|---|---|---|
| **Department:** | **General Government** | **Program Budget** |
| **Division:** | **137 Budget Division** | |
| **Program:** | **02 Grants Office** | |

## Mission & Services

The Budget Division Grants office serves as a citywide clearinghouse and networking mechanism for the City of St. Louis' grants activities and source of information concerning federal, state and private funding. The office provides the necessary tools that will enable the City of St. Louis to function successfully in a grants environment. The office provides technical assistance and training in the development, submission and negotiation of the grant application process.

## FY07 Highlights

In FY07, the Grants Office will seek opportunities to enhance grants management and compliance outcomes of the City's grant funded departments through improved onsite training, technical assistance, and monitoring efforts. The Grants Office also seeks opportunities to become more effective and efficient in efforts to track, compile, and disseminate City government grant development data.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Grant applications completed | 13 | 28 | 32 |
| o Grants received | 9 | 16 | 19 |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 100,737 | 111,542 | 111,917 |
| Materials and Supplies | 319 | 300 | 300 |
| Equipment, Lease & Assets | 0 | 200 | 0 |
| Contractual and Other Services | 240 | 0 | 200 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$101,296** | **$112,042** | **$112,417** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$101,296** | **$112,042** | **$112,417** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 2.0 | 2.0 | 2.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 2.0 | 2.0 | 2.0 |

| Department: General Government | Division Budget |
|---|---|
| Division: 139 City Counselor | |

## Mission & Services

The City Counselor is the director and representative in all legal matters involving the City. Through the various programs under this office, the City Counselor directs the management of all litigation in which the City is a party, including service in the City Courts; and advises the Mayor, department heads, and all other officers of the City as to all legal questions affecting the City's interests.

## FY 07 Highlights

In FY07 the City Counselor's Office will continue its operations at the same level as the previous fiscal year, including increased employment matters.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Cease and desist letters issued | 440 | 450 | 500 |
| o Special tax bill liens authorized | 190 | 175 | 200 |

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 3,430,572 | 3,569,076 | 3,453,487 |
| Materials and Supplies | 67,026 | 73,500 | 73,500 |
| Equipment, Lease & Assets | 13,797 | 15,200 | 15,200 |
| Contractual and Other Services | 2,084,244 | 2,036,648 | 2,141,648 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$5,595,639** | **$5,694,424** | **$5,683,835** |
| Grant and Other Funds | $692,286 | $1,098,180 | $1,081,623 |
| **Total Budget All Funds** | **$6,287,925** | **$6,792,604** | **$6,765,458** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 44.0 | 43.0 | 43.0 |
| Other | 12.0 | 17.0 | 17.0 |
| Total | 56.0 | 60.0 | 60.0 |

| | | |
|---|---|---|
| **Department:** | **General Government** | **Program Budget** |
| **Division:** | **139 City Counselor** | |
| **Program:** | **01 Administration** | |

## Mission & Services

The Administrative Program supports the City Counselor's Office and provides legal support staff. Administrative personnel are responsible for tracking budget expenditures, maintaining records for billable hours, accounts payable and receivable, vouchering, and providing general employee development and computer systems management.

## FY07 Highlights

No budget changes are anticipated for the administrative program in FY07.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 582,529 | 638,973 | 623,610 |
| Materials and Supplies | 3,192 | 3,500 | 3,500 |
| Equipment, Lease & Assets | 7,897 | 8,700 | 8,700 |
| Contractual and Other Services | 48,589 | 50,160 | 40,160 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$642,207** | **$701,333** | **$675,970** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$642,207** | **$701,333** | **$675,970** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 11.0 | 11.0 | 11.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 11.0 | 11.0 | 11.0 |

| | | |
|---|---|---|
| **Department:** | **General Government** | **Program Budget** |
| **Division:** | **139 City Counselor** | |
| **Program:** | **02 Litigation** | |

## Mission & Services

Under the Litigation program, the City Counselor represents the City in all litigation including damage suits, workers' compensation, and appellate court and equity matters. It also handles the prosecution of cases in the City Courts and processes all claims presented against the City. Each fiscal year, the City contributes to its own insurance fund known as the Public Facilities Protection Corporation or PFPC.

## FY07 Highlights

In FY07, municipal prosecution will file approximately 80,000 new traffic related cases and 10,000 new non-traffic cases. In addition, the annual contribution to the Public Facilities Protection Corporation will total $2 Million. The unit will handle hundreds of civil litigation matters in state and federal court.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 1,752,392 | 1,898,167 | 1,798,029 |
| Materials and Supplies | 33,741 | 37,000 | 37,000 |
| Equipment, Lease & Assets | 5,809 | 6,400 | 6,400 |
| Contractual and Other Services | 2,001,484 | 1,951,212 | 2,066,212 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$3,793,426** | **$3,892,779** | **$3,907,641** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$3,793,426** | **$3,892,779** | **$3,907,641** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 22.0 | 20.0 | 20.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 22.0 | 20.0 | 20.0 |

| | | |
|---|---|---|
| **Department:** | **General Government** | **Program Budget** |
| **Division:** | **139 City Counselor** | |
| **Program:** | **03 Corporate, Legislative, and Fiscal Affairs** | |

## Mission & Services

Corporate, Legislative, and Fiscal Affairs represents the Board of Estimate and Apportionment and is responsible for all legal aspects of the financial transactions and contracts of the City.

## FY07 Highlights

In FY07, this unit will review all City contracts, draft proposed state and local legislation, and represent the TIF Commission, Board of Adjustment, and other administrative agencies.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 953,210 | 878,129 | 879,902 |
| Materials and Supplies | 30,093 | 33,000 | 33,000 |
| Equipment, Lease & Assets | 91 | 100 | 100 |
| Contractual and Other Services | 34,171 | 35,276 | 35,276 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$1,017,565** | **$946,505** | **$948,278** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$1,017,565** | **$946,505** | **$948,278** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 9.0 | 10.0 | 10.0 |
| Other | 0.0 | 0.0 | 0 |
| Total | 9.0 | 10.0 | 10.0 |

| | | |
|---|---|---|
| **Department:** | **General Government** | **Program Budget** |
| **Division:** | **139 City Counselor** | |
| **Program:** | **04 Worker's Compensation** | |

## Mission & Services

Under this program, the City Counselor's Office defends, litigates, negotiates, and settles workers' compensation claims. The program averages over 1,200 new files a year.

## FY07 Highlights

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 142,441 | 153,807 | 151,946 |
| Materials and Supplies | 0 | 0 | 0 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 0 | 0 | 0 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$142,441** | **$153,807** | **$151,946** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$142,441** | **$153,807** | **$151,946** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 2.0 | 2.0 | 2.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 2.0 | 2.0 | 2.0 |

| | | |
|---|---|---|
| **Department:** | **General Government** | **Program Budget** |
| **Division:** | **139 City Counselor** | |
| **Program:** | **05 Problem Properties** | |

## Mission & Services

The Problem Properties unit is a block grant funded program where the mission is to aggressively enforce building, environmental, health and nuisance laws in order to promote public safety and to recover special tax bills when City services are provided to problem properties. The unit identifies and locates owners of problem properties, seeks to evict nuisance tenants, and condemns properties through an administrative process and pursues liens on properties.

## FY07 Highlights

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Behavioral properties monitored | 2,330 | 2,400 | 2,500 |
| o Cease and desist letters issued | 440 | 450 | 500 |
| o Structural properties under review | 510 | 500 | 510 |
| o Special tax bill liens authorized | 190 | 175 | 200 |

| Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 466,953 | 725,921 | 720,084 |
| Materials and Supplies | 0 | 3,000 | 3,000 |
| Equipment, Lease & Assets | 0 | 11,500 | 1,500 |
| Contractual and Other Services | 0 | 9,500 | 10,272 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Grant and Other Funds** | **$466,953** | **$749,921** | **$734,856** |
| Total General Fund | $0 | $0 | $0 |
| **Total Budget All Funds** | **$466,953** | **$749,921** | **$734,856** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 0.0 | 0.0 | 0.0 |
| Other | 5.0 | 12.0 | 12.0 |
| Total | 5.0 | 12.0 | 12.0 |

| | | |
|---|---|---|
| **Department:** | **General Government** | **Program Budget** |
| **Division:** | **139 City Counselor** | |
| **Program:** | **06 Economic Development & Real Estate** | |

## Mission & Services

Legal representation of the SLDC and the City's other development-related agencies is performed by the City Counselor's Office. It is funded though Community Development Block Grant funds.

## FY07 Highlights

In FY07, this section will continue to meet the increased need for legal assistance related to the increased level of economic development activity in the City.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 0 | 0 | 0 |
| Materials and Supplies | 0 | 0 | 0 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 0 | 0 | 0 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | $0 | $0 | $0 |
| Grant and Other Funds | **$225,333** | **$348,259** | **$346,767** |
| **Total Budget All Funds** | **$225,333** | **$348,259** | **$346,767** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 0.0 | 0.0 | 0.0 |
| Other | 7.0 | 5.0 | 5.0 |
| Total | 7.0 | 5.0 | 5.0 |

| Department: General Government | Division Budget |
|---|---|
| Division: 141 Planning and Urban Design | |

## Mission & Services

The Planning & Urban Design Agency (PDA) provides vision and direction for the enhancement of the quality of life and economic vitality of the City. Planning and Urban Design is funded through the Community Development Block Grant. PDA staffs the Planning Commission, prepares City-wide comprehensive and neighborhood plans, oversees the preservation of cultural resources, and provides the research, graphics, and design standards associated with such plans.

## FY07 Highlights

In FY07, PDA will continue implementation of the Strategic Land Use Plan by creating more detailed plans for specific areas, evaluating potential historic districts, refining the zoning code, and enhanced use of the Division's Geographic Information System for mapping, research, and visual presentations.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Redevelopment plan reviews | 192 | 200 | 200 |
| o Urban design projects | 14 | 25 | 45 |
| o Zoning/ environmental reviews | 1,006 | 1,250 | 1,400 |

| Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 1,310,319 | 1,452,060 | 1,294,688 |
| Materials and Supplies | 1,000 | 5,500 | 4,000 |
| Equipment, Lease & Assets | 174,775 | 171,500 | 174,500 |
| Contractual and Other Services | 140,089 | 16,810 | 11,000 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$0** | **$0** | **$0** |
| **CDBG Funds** | $1,626,183 | $1,645,870 | $1,484,188 |
| **Total Budget All Funds** | **$1,626,183** | **$1,645,870** | **$1,484,188** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 0.0 | 0.0 | 0.0 |
| Other | 22.0 | 22.0 | 19.0 |
| Total | 22.0 | 22.0 | 19.0 |

| Department: General Government | Division Budget |
|---|---|
| Division: 142 Community Development Administration | |

## Mission & Services

The Community Development Administration's primary goal is to promote neighborhood growth and/or stabilization through federal funds administered by the US Department of Housing and Urban Development (HUD). CDA's objective is to provide a variety of housing programs that work to create and/or maintain affordable housing while strengthening and stabilizing City neighborhoods. Three major initiatives as well as administration are undertaken in accomplishing these goals: housing development, home repair and home buyer assistance programs.

## FY07 Highlights

CDA will provide funding, on a competitive basis through loans for acquisition financing and development cost write-downs, to generate 325 primarily low-moderate income affordable housing units throughout the City. The Healthy Home Repair Program will help approximately 200 low/moderate income homeowners to systematically address emergency repair needs. Approximately 25 loans will be provided to low and moderate income homebuyers to assist in purchasing property for home ownership. CDA administration will ensure that federal funds received by the Community Development Administration are properly utilized in accordance with all Federal, state and local laws.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 2,313,529 | 2,426,085 | 2,171,886 |
| Materials and Supplies | 1,778 | 3,200 | 2,000 |
| Equipment, Lease & Assets | 421,565 | 382,380 | 293,119 |
| Contractual and Other Services | 606,754 | 369,535 | 432,652 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$0** | **$0** | **$0** |
| **CDBG Funds** | $3,343,626 | $3,181,200 | $2,899,657 |
| **Total Budget All Funds** | **$3,343,626** | **$3,181,200** | **$2,899,657** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 0.0 | 0.0 | 0.0 |
| Other | 42.0 | 43.0 | 43.0 |
| Total | 42.0 | 43.0 | 43.0 |

| Department: General Government | Division Budget |
|---|---|
| Division: 143 Affordable Housing Commission | |

## Mission & Services

The Affordable Housing Commission's mission is to promote City living & neighborhood stabilization through the preservation and production of affordable, accessible housing and support services that enhance the quality of life for those in need. The Affordable Housing Commission was created upon voter approval of the local use tax in 2001. With funding from local use tax proceeds, the Commission is charged with recommending actions and establishing programs to improve the quantity and quality of affordable and accessible housing in the City.

## FY07 Highlights

In FY07, projects that impact the Ten Year Plan to Eliminate Chronic Homelessness will be given priority. The Commission will continue to help low to moderate income residents with subsidized rent/ mortgage/ utility payments, and by funding housing starts and new units. Lead abatement, home repair, and affordable housing preservation will remain priorities of the Program this fiscal year.

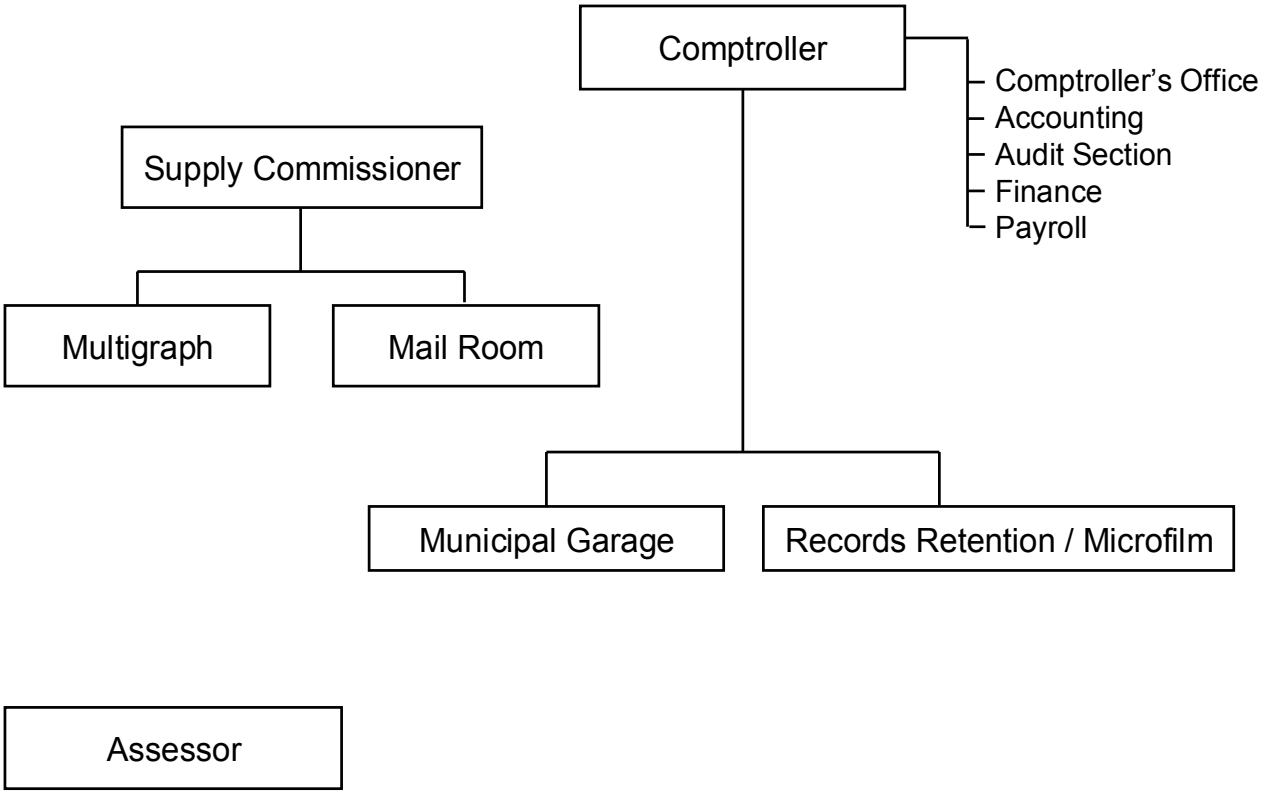
| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 245,478 | 274,169 | 272,476 |
| Materials and Supplies | 5,730 | 19,000 | 19,000 |
| Equipment, Lease & Assets | 31,845 | 50,068 | 50,830 |
| Contractual and Other Services | 8,005,912 | 5,659,490 | 5,151,315 |
| Debt Service and Special Charges | 0 | 5,000 | 5,000 |
| **Total General Fund** | **$0** | **$0** | **$0** |
| **Affordable Housing Trust Fund** | $8,288,965 | $6,007,727 | $5,498,621 |
| **Total Budget All Funds** | **$8,288,965** | **$6,007,727** | **$5,498,621** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 0.0 | 0.0 | 0.0 |
| Other | 4.0 | 4.0 | 4.0 |
| Total | 4.0 | 4.0 | 4.0 |

# DEPARTMENT OF FINANCE

# DEPARTMENT OF FINANCE

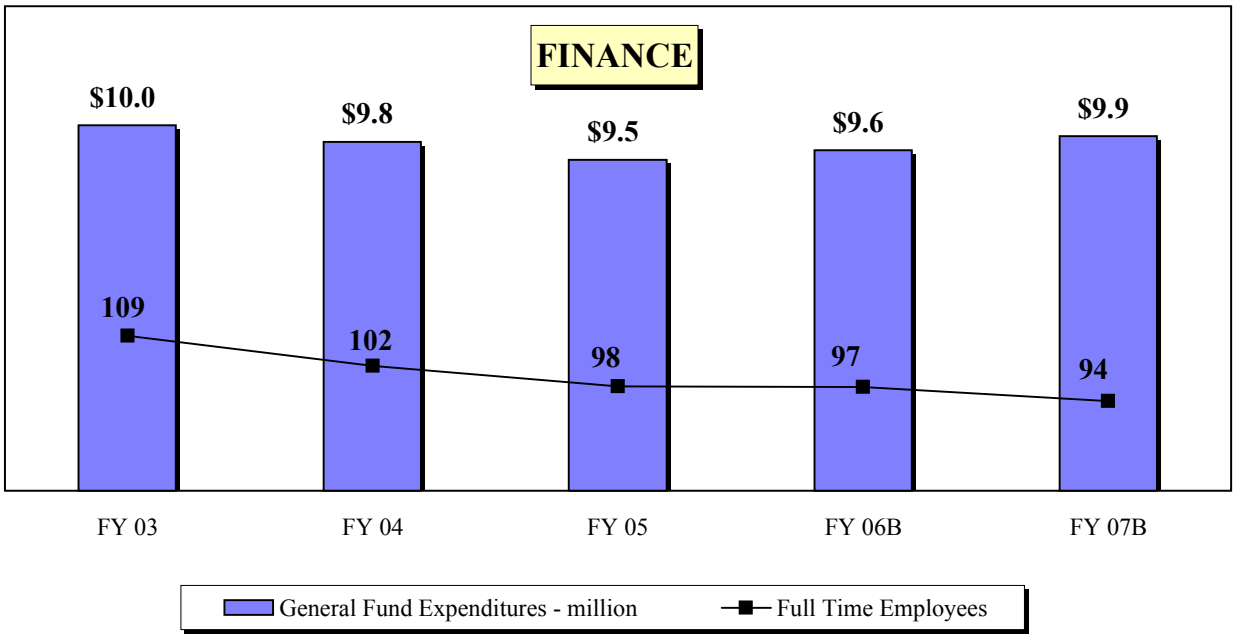


# FINANCE

| Budget By Division | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| 160 Comptroller | 7,279,130 | 7,428,064 | 7,565,566 |
| 162 Municipal Garage | 247,091 | 287,139 | 283,353 |
| 163 Microfilm Section | 300,915 | 337,853 | 331,178 |
| 170 Supply Commissioner | 578,427 | 600,174 | 594,942 |
| 171 Multigraph Section | 1,062,592 | 971,005 | 1,084,257 |
| **Total General Fund** | **$9,468,155** | **$9,624,235** | **$9,859,296** |
| Lateral Sewer Fund | 59,269 | 63,060 | 62,664 |
| Tax Increment Financings | 4,722,624 | 2,060,679 | 2,189,131 |
| Trustee Lease Fund | 1,792,669 | 873,600 | 871,300 |
| Mail Room Service Fund | 564,411 | 835,119 | 813,434 |
| 180 Assessor (Assessment Fund) | 3,944,758 | 4,115,278 | 4,061,253 |
| Grant and Other Funds | 434,783 | 554,255 | 553,598 |
| **Total Department All Funds** | **$20,986,669** | **$18,126,226** | **$18,410,676** |

| Personnel By Division | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| 160 Comptroller | 62.9 | 62.7 | 59.7 |
| 162 Municipal Garage | 7.0 | 7.0 | 7.0 |
| 163 Microfilm Section | 7.0 | 7.0 | 7.0 |
| 170 Supply Commissioner | 9.8 | 9.7 | 9.7 |
| 171 Multigraph Section | 11.0 | 11.0 | 11.0 |
| **Total General Fund** | **97.6** | **97.4** | **94.4** |
| 172 Mail Room | 7.3 | 7.3 | 7.3 |
| 180 Assessor (Assessment Fund) | 72.0 | 71.0 | 71.0 |
| Grant and Other Funds | 21.1 | 22.3 | 22.3 |
| **Total Department All Funds** | **198.0** | **198.0** | **195.0** |

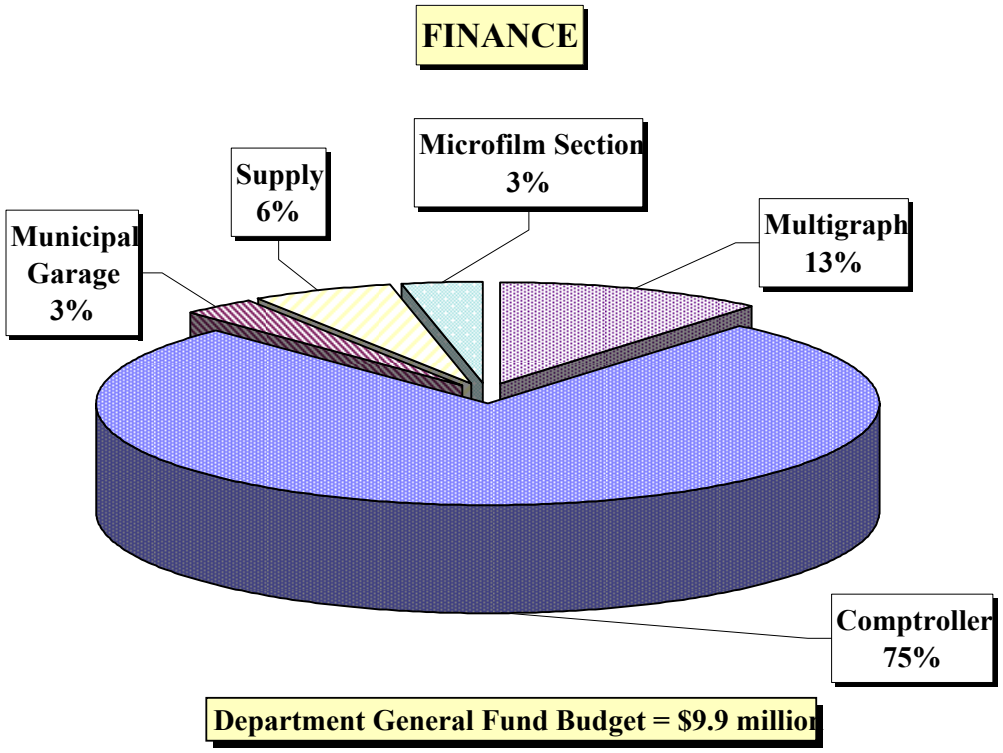
# FINANCE




## Major Goals & Highlights

- Complete the City-wide item file to improve efficiency of the supply requisition process
- Multigraph to provide required printed materials for four scheduled City-Wide elections
- Comptroller to receive almost $23,000 in local use tax funds
- Reduce Multigraph costs by using a one-step, direct to metal, imaging process for ballot printing
- Allocate an additional $370,000 to meet increase in City sewer utility costs

# FINANCE




## Major Goals and Highlights

- Have 100% of purchase contracts in place prior to expiration
- Mail Room to reduce postage and delivery costs by $25,000 in contractual services
- Complete 100% of print jobs on schedule
- Allocate an additional $105,000 for tax increment financing principal payments

| Department: Finance | Division Budget |
|---|---|
| Division: 160 Comptroller | |

## Mission & Services

The Comptroller's Office supervises the fiscal affairs of the City. It is responsible for all accounting, payroll, and auditing functions as well as supervision of the Municipal Garage and Microfilm Section. The Comptroller's Office also manages the City's telecommunications services and oversees payment on such expense items as the City's insurance policies and sewer bills. The Comptroller is one of three members of the City's Board of Estimate and Apportionment. The Comptroller's Office serves as the cost center for payment on the principal and interest on Tax Increment Revenue bonds and certain administrative costs for the Lateral Sewer Line program.

## FY07 Highlights

The FY07 budget for contractual services reflects an increase of $370,000 in City-wide sewer utility costs.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 3,757,095 | 3,924,114 | 3,736,745 |
| Materials and Supplies | 24,491 | 27,955 | 28,734 |
| Equipment, Lease & Assets | 99,349 | 110,000 | 110,000 |
| Contractual and Other Services | 3,398,195 | 3,365,995 | 3,690,087 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$7,279,130** | **$7,428,064** | **$7,565,566** |
| Local Use Tax Fund | $0 | $0 | $23,114 |
| Lateral Sewer Fund | $59,269 | $63,060 | $62,664 |
| Tax Increment Financings | $4,722,624 | $2,060,679 | $2,189,131 |
| Trustee Lease Fund | $1,792,669 | $873,600 | $871,300 |
| Grant and Other Funds | $434,783 | $554,255 | $553,598 |
| **Total Budget All Funds** | **$14,288,475** | **$10,979,658** | **$11,265,373** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 62.9 | 62.7 | 59.7 |
| Other | 21.1 | 22.3 | 22.3 |
| Total | 84.0 | 85.0 | 82.00 |

| Department: Finance | Division Budget |
|---|---|
| Division: 162 Municipal Garage | |

## Mission & Services

This Division is responsible for the maintenance of the Municipal Garage, which has a capacity of 435 parking spaces, and the City owned vehicles located in the garage.

## FY07 Highlights

The Municipal Garage will continue to implement repairs and improvements to the facility when funding is available.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 231,640 | 265,989 | 262,203 |
| Materials and Supplies | 7,393 | 10,150 | 10,150 |
| Equipment, Lease & Assets | 2,915 | 2,500 | 2,500 |
| Contractual and Other Services | 5,143 | 8,500 | 8,500 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$247,091** | **$287,139** | **$283,353** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$247,091** | **$287,139** | **$283,353** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 7.0 | 7.0 | 7.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 7.0 | 7.0 | 7.0 |

| Department: Finance | Division Budget |
|---|---|
| Division: 163 Microfilm Section | |

## Mission & Services

The Microfilm Section is responsible for scanning documents received from various departments as well as maintaining and providing records in the archival library. This Division also provides City Departments with document reproduction and general copying services.

## FY07 Highlights

This section will continue its scanning and retaining of City records while maintaining the old library of microfilmed documents.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 248,455 | 263,853 | 262,178 |
| Materials and Supplies | 1,747 | 25,000 | 20,000 |
| Equipment, Lease & Assets | 31,023 | 37,000 | 37,000 |
| Contractual and Other Services | 19,690 | 12,000 | 12,000 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$300,915** | **$337,853** | **$331,178** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$300,915** | **$337,853** | **$331,178** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 7.0 | 7.0 | 7.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 7.0 | 7.0 | 7.0 |

| Department: Finance | Division Budget |
|---|---|
| Division: 170 Supply Commissioner | |

## Mission & Services

The Supply Division is responsible for the procurement of all supplies and equipment, equipment maintenance, and selected services for all City Departments. The Division processes approximately 4,700 requisitions per year and administers approximately 263 purchase contracts. Through tracking the average number of days to process unadvertised bids, Supply has been able to process these bids in an average of 28 days.

## FY07 Highlights

During FY07, the Supply Division will have 100% of contracts in place prior to the expiration date. Supply will continue to ensure that departments have the supplies they require in a timely manner by processing bids promptly. Also in FY07, the City Item File should be completed during the first quarter.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Contracts in place prior to expiration | 100% | 100% | 100% |
| o Unadvertised bids processed< 30 days | 28 | 27 | 27 |
| o MBE bid participation | 2.75% | 2.77% | 2.50% |
| o WBE bid participation | 6.75% | 9.79% | 5.00% |
| o Increase revenue from property sales | $150,000 | $180,000 | $200,000 |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 562,948 | 580,874 | 575,842 |
| Materials and Supplies | 1,962 | 2,000 | 3,000 |
| Equipment, Lease & Assets | 4,993 | 8,500 | 7,300 |
| Contractual and Other Services | 8,524 | 8,800 | 8,800 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$578,427** | **$600,174** | **$594,942** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$578,427** | **$600,174** | **$594,942** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 9.8 | 9.7 | 9.7 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 9.8 | 9.7 | 9.7 |

| Department: Finance | Division Budget |
|---|---|
| Division: 171 Multigraph Section | |

## Mission & Services

The Multigraph Section provides the various forms, brochures, letterheads, and informational materials required by the City's departments and agencies. Multigraph provides typesetting, graphic design, photography, press work, and bindery services. For printing services not provided in-house, Multigraph is responsible for writing specifications and bids for specialized printing to private vendors.

## FY07 Highlights

In FY07, the Multigraph Section will work to provide election printing savings by using direct to metal imaging. This is a one step ballot printing process that should reduce costs. Multigraph will experience additional printing costs related to activities of the Election Board and the four scheduled City-wide elections in FY07.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Jobs completed | 3,095 | 3,000 | 3,025 |
| o Jobs completed on schedule | 98% | 100% | 100% |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 498,431 | 551,781 | 543,555 |
| Materials and Supplies | 192,907 | 150,000 | 200,000 |
| Equipment, Lease & Assets | 115,414 | 48,252 | 48,252 |
| Contractual and Other Services | 255,840 | 220,972 | 292,450 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$1,062,592** | **$971,005** | **$1,084,257** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$1,062,592** | **$971,005** | **$1,084,257** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 11.0 | 11.0 | 11.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 11.0 | 11.0 | 11.0 |

| Department: Finance | Program Budget |
|---|---|
| Division: 172 Mail Room | |

## Mission & Services

The Mail Room coordinates both outgoing City mail and mail between City offices. By consolidating outgoing mail and standardizing to meet the Postal Service guidelines for Coding Accuracy Support System (CASS) Bar Coding automated mailing, the City receives discounted postage rates and thereby reduces postage expenses Mail Room services also reduce the need for messenger service required by certain departments. This program also offers an inserting service, where computer generated mailings are separated and inserted in to envelopes, saving hand labor by the departments.

## FY07 Highlights

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Interdepartmental piece count | 55,523 | 56,781 | 56,000 |
| o FedEx piece count | 288 | 233 | 225 |
| o Cost per mail piece w/ postage | $0.74 | $0.75 | $0.75 |
| o Cost per mail piece w/o postage | $0.19 | $0.32 | $0.32 |

| Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 228,891 | 282,619 | 283,934 |
| Materials and Supplies | 2,887 | 4,000 | 4,000 |
| Equipment, Lease & Assets | 0 | 0 | 25,000 |
| Contractual and Other Services | 332,633 | 548,500 | 500,500 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total** | **$564,411** | **$835,119** | **$813,434** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 0.0 | 0.0 | 0.0 |
| Other | 7.3 | 7.3 | 7.3 |
| Total | 7.3 | 7.3 | 7.3 |

| Department: Finance | Division Budget |
|---|---|
| Division: 180 Assessor | |

## Mission & Services

The mission of the Assessor is to assess all property to fairly reflect market value and to accurately record and provide real estate and personal property information to customers in a courteous and user-friendly manner. The Assessor's Office assesses real and personal property, keeps records of all real estate transactions and maintains a current record of property ownership in the City. In every odd year, the Assessor will assess all real property located within the City in accordance with a two year assessment and equalization maintenance plan approved by the State Tax Commission. The office is funded through reimbursements from the state and commissions from other taxing jurisdictions with the net operating cost of the office funded through a City subsidy budgeted under Dept. 190 City Wide Accounts.

## FY07 Highlights

The Real Property Appraisal Section will conduct informal hearings with taxpayers and present evidence during any appeals filed before the Board of Equalization and State Tax Commission. This section will also assist the tax commission in performing its ratio study designed to ensure equalization among property values.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Customer service surveys sent | 2,520 | 2,460 | 2,500 |
| o Responses received | 223 | 221 | 225 |
| o Positive response | 90% | 93% | 93% |
| o Personal property tax waivers | 17,057 | 15,800 | 16,000 |
| o Commercial appraisals | | | |
| - Exempt properties | 993 | 570 | 650 |
| - Abatement requests | 391 | 360 | 375 |

| Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 3,297,637 | 3,495,703 | 3,436,786 |
| Materials and Supplies | 30,412 | 37,740 | 30,312 |
| Equipment, Lease & Assets | 12,584 | 21,335 | 22,655 |
| Contractual and Other Services | 604,125 | 560,500 | 571,500 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total** | **$3,944,758** | **$4,115,278** | **$4,061,253** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Total | 72.0 | 71.0 | 71.0 |

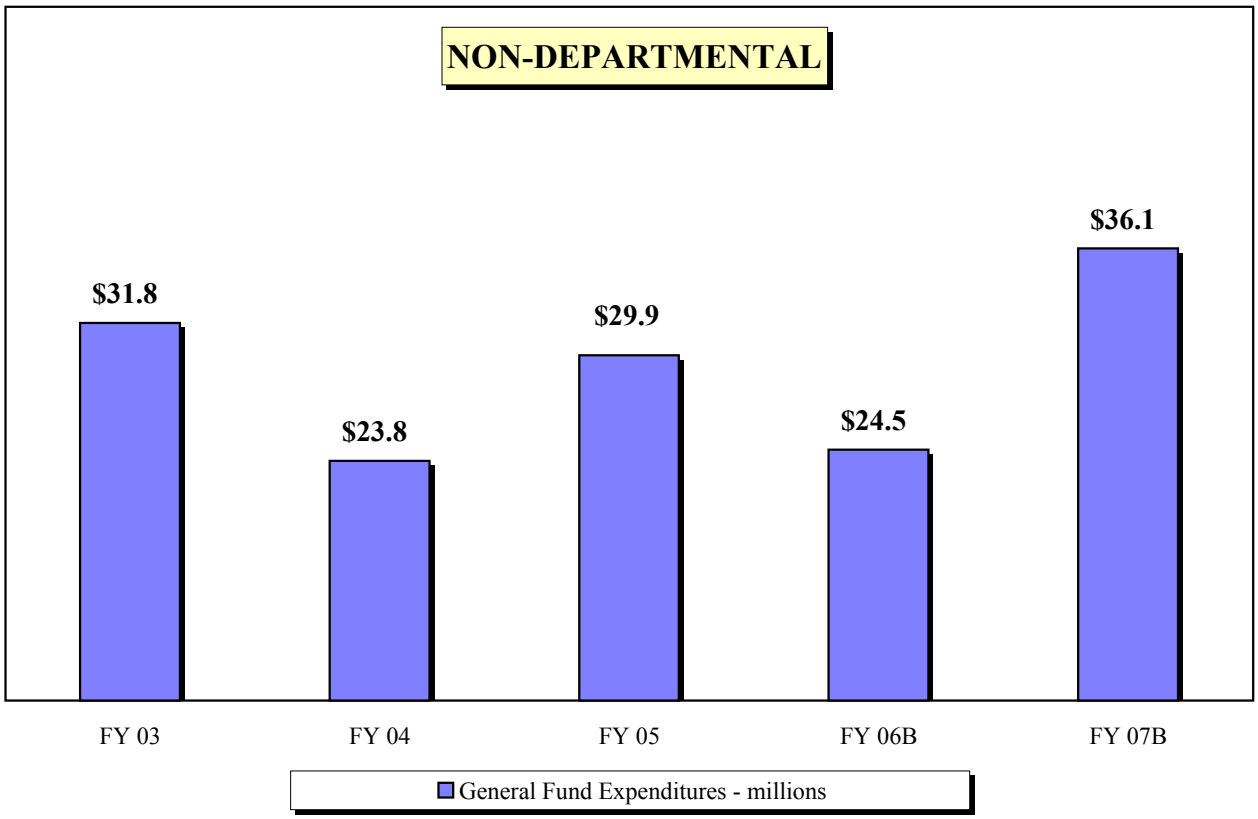
# NON-DEPARTMENTAL

# NON-DEPARTMENTAL

| Budget By Division | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| 190 City Wide Accounts | 29,906,769 | 24,460,634 | 36,075,894 |
| **Total General Fund** | **$29,906,769** | **$24,460,634** | **$36,075,894** |
| Riverfront Gaming Fund | 4,225,000 | 4,050,000 | 2,950,000 |
| Convention and Tourism Fund | 4,097,090 | 4,312,000 | 4,461,000 |
| **Total Department All Funds** | **$38,228,859** | **$32,822,634** | **$43,486,894** |

| Personnel By Division | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| 190 City Wide Accounts | 0.0 | 0.0 | 0.0 |
| **Total Department All Funds** | **0.0** | **0.0** | **0.0** |

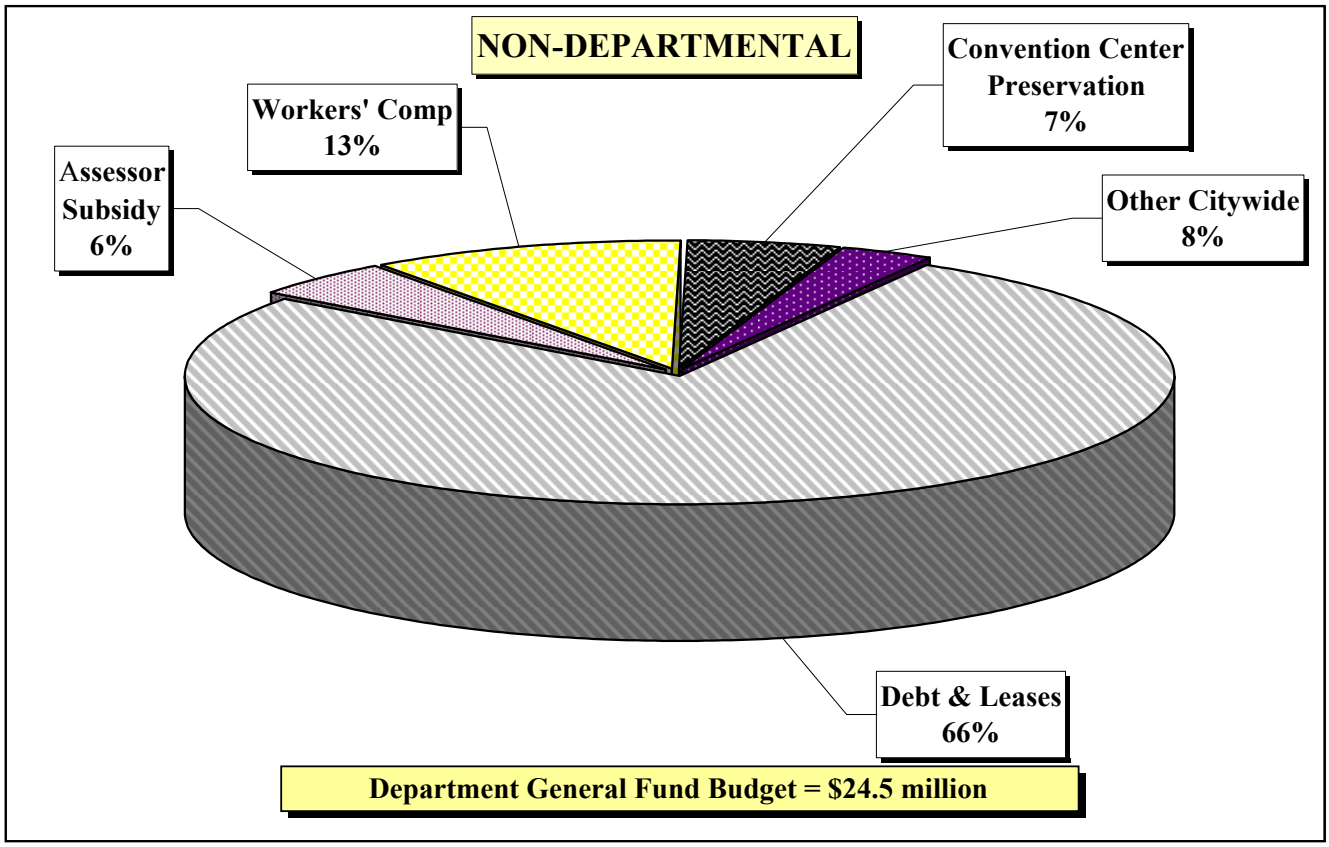
# NON-DEPARTMENTAL




## Goals and Highlights

- Resume general fund subsidy of most convention facility debt payments after use of one-time sources in previous fiscal year
- Allocate the administrative portion of workers compensation costs across departments
- Target a 10% reduction in Workers' Compensation claims and costs
- Provide a $60,000 subsidy to Grand Center
- Allocate $50,000 to "Teach for America" program
- Increase Assessor office subsidy by $240,000

# NON-DEPARTMENTAL




## Goals and Highlights

- Allocate $75,000 for City's participation in Sister Cities program

| Department: | Non-Departmental | Division Budget |
|---|---|---|
| Division: | 190 City Wide Accounts | |

## Mission & Services

The City Wide Accounts include funding for general purpose items not specific to any one department. These include unemployment compensation, workers' compensation, various subsidies, and lease debt payments.

## FY07 Highlights

Convention facility debt payments were reduced in the previous fiscal year through the benefit of a capital debt issue. The FY07 budget increase of $22M in debt payments reflects the return of these debt payments after last year's one-time reduction. The FY06 budget also contained $10M as a contribution to restore the City's unreserved general fund balance. With the fund balance projected to return to its target of 5% of the budget, no similar amount will be set aside in FY07.

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 9,029,031 | 4,320,000 | 4,270,000 |
| Materials and Supplies | 0 | 0 | 0 |
| Equipment, Lease & Assets | 1,600,000 | 0 | 0 |
| Contractual and Other Services | 524,735 | 12,069,783 | 2,310,783 |
| Debt Service and Special Charges | 18,753,003 | 8,070,851 | 29,495,111 |
| **Total General Fund** | **$29,906,769** | **$24,460,634** | **$36,075,894** |
| Riverfront Gaming Fund | $4,225,000 | $4,050,000 | $2,950,000 |
| **Total Budget All Funds** | **$34,131,769** | **$28,510,634** | **$39,025,894** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Total | 0.0 | 0.0 | 0.0 |
| Other | 0.0 | 0.0 | 0.0 |

| Department: | Non-Departmental | Division Budget |
|---|---|---|
| Division: | 160 Convention and Tourism Fund | |

## Mission & Services

The Convention and Tourism (C&T) fund was established to foster and promote the City's convention and tourism industry. It is funded by a 1% tax on restaurant gross receipts. Expenditures from the fund are approved by members of the C&T Board, which consists of the Mayor, the Comptroller and the President of the Board of Aldermen.

## FY07 Highlights

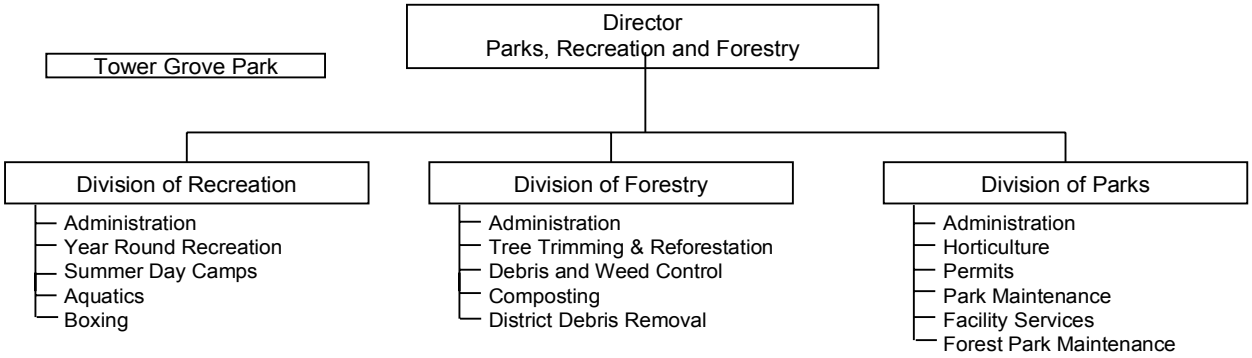
Allocation of C&T revenues in FY07 include $4.3M to the General Fund to fund convention and tourism related debt obligations, services and activities. A $75,000 subsidy to the Sister Cities program has also been funded as well as a $60,000 subsidy to Grand Center.

| Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 0 | 0 | 0 |
| Materials and Supplies | 0 | 0 | 0 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 4,097,090 | 4,312,000 | 4,461,000 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total** | **$4,097,090** | **$4,312,000** | **$4,461,000** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Total | 0.0 | 0.0 | 0.0 |
| Other | 0.0 | 0.0 | 0.0 |

# DEPARTMENT OF
# PARKS, RECREATION, AND FORESTRY

# DEPARTMENT OF PARKS, RECREATION AND FORESTRY

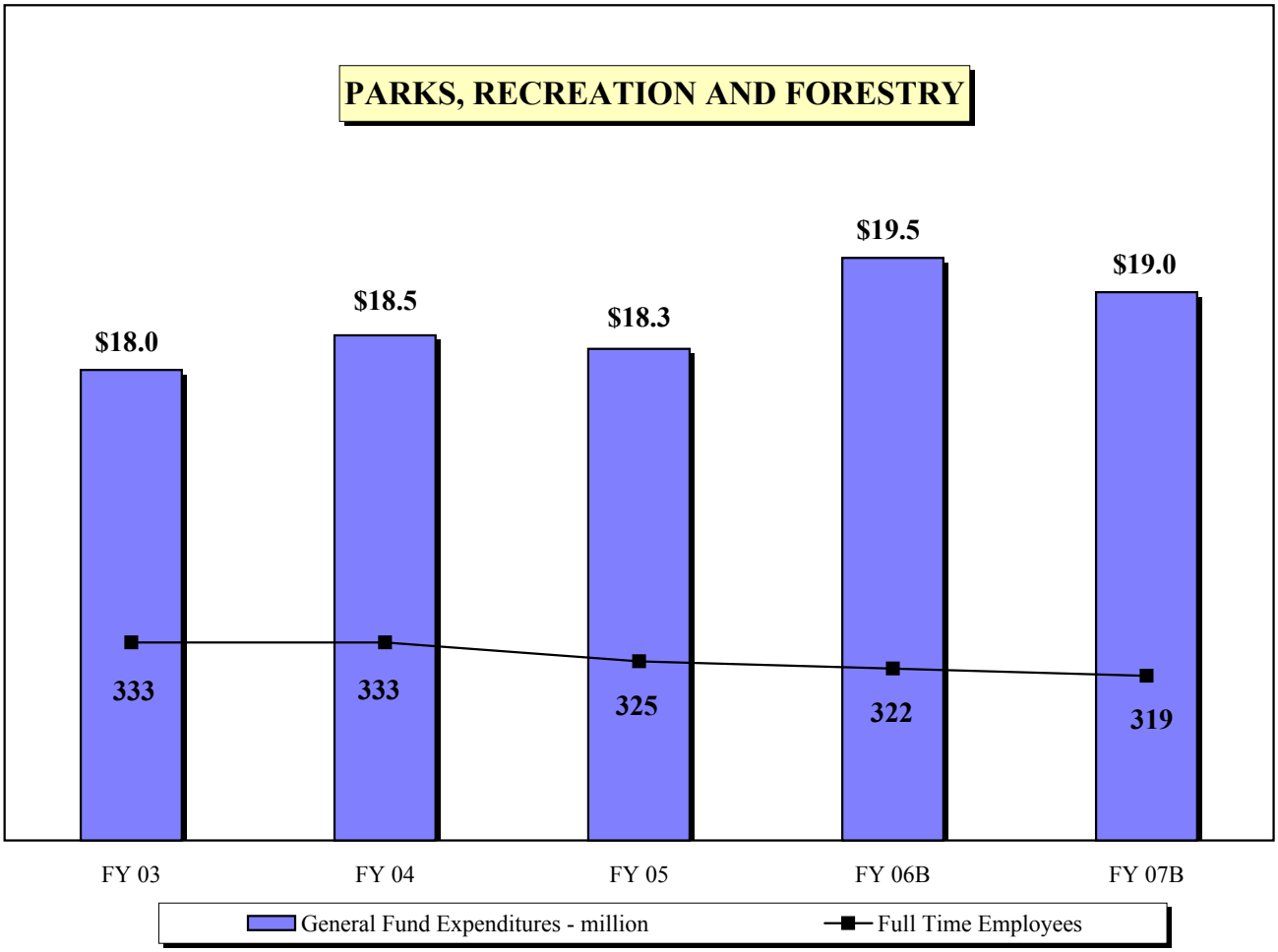


# PARKS, RECREATION AND FORESTRY

| Budget By Division | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| 210 Director of PRF | 399,997 | 424,507 | 408,065 |
| 213 Recreation | 1,976,722 | 2,006,830 | 2,013,353 |
| 214 Forestry | 6,311,892 | 6,928,803 | 6,615,912 |
| 220 Parks | 8,881,634 | 9,463,947 | 9,316,239 |
| 250 Tower Grove Park | 696,000 | 696,000 | 696,000 |
| **Total General Fund** | **$18,266,245** | **$19,520,087** | **$19,049,569** |
| Forest Park Funds | $655,796 | $3,400,000 | $2,700,000 |
| CDBG & Others Grants | $1,643,679 | $184,198 | $306,430 |
| **Total Department All Funds** | **$20,565,720** | **$23,104,285** | **$22,055,999** |

| Personnel By Division | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| 210 Director of PRF | 5.0 | 5.0 | 4.0 |
| 213 Recreation | 29.0 | 28.0 | 26.0 |
| 214 Forestry | 119.0 | 119.0 | 119.0 |
| 220 Parks | 172.0 | 170.0 | 170.0 |
| 250 Tower Grove Park | 0.0 | 0.0 | 0.0 |
| **Total General Fund** | **325.0** | **322.0** | **319.0** |
| Grant and Other Funds | 6.0 | 6.0 | 6.0 |
| **Total Department All Funds** | **331.0** | **328.0** | **325.0** |

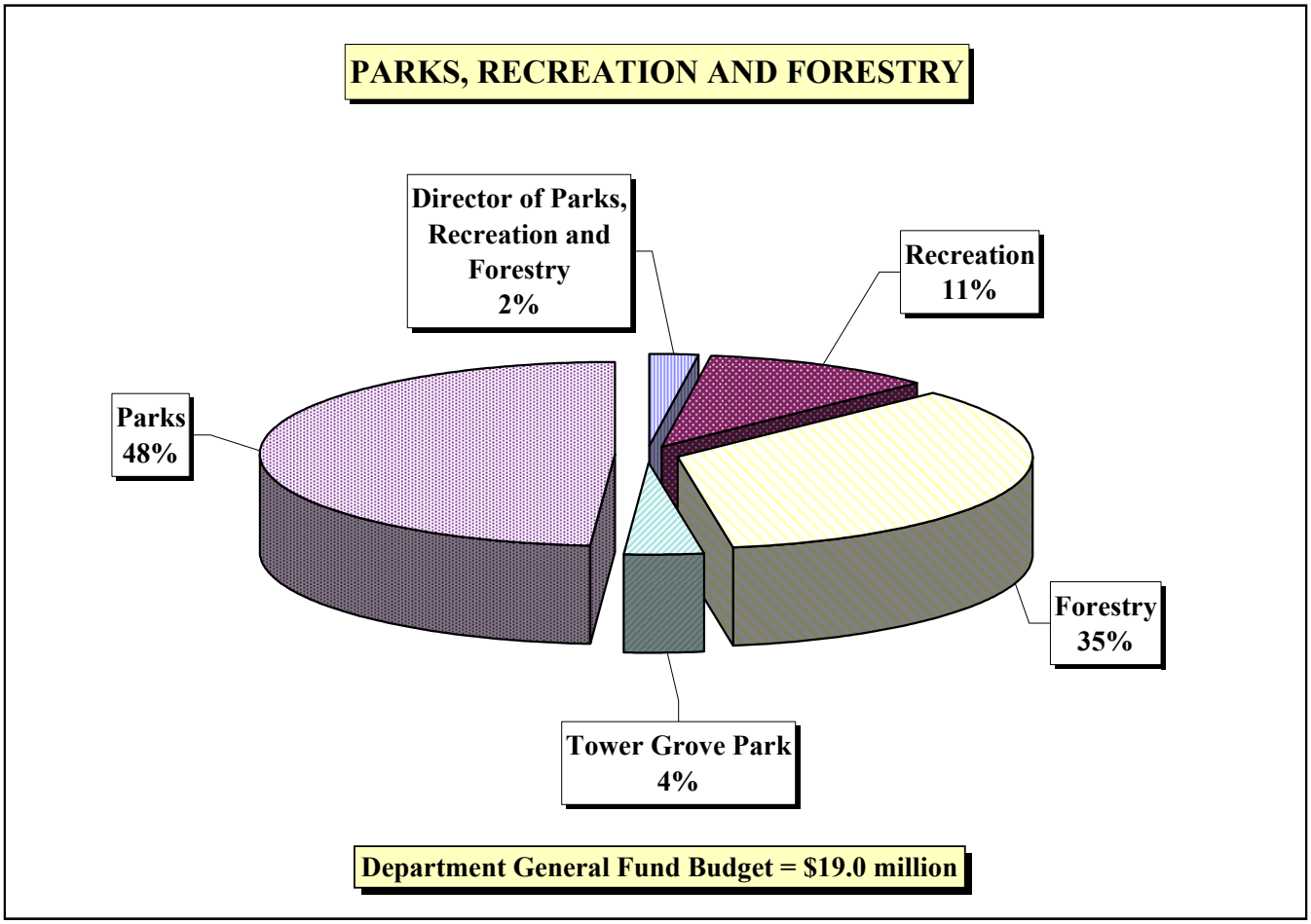
# PARKS, RECREATION AND FORESTRY




## Major Goals & Highlights

- Forestry Debris & Weed Control Program to service 20,000 vacant properties and 15,000 alley locations for debris removal
- 24,000 visitors to visit the Jewel Box to see 5,000 flowers and foliage
- Recreation Division to target increased participation in Learn to Swim and Water Aerobics classes

# PARKS, RECREATION AND FORESTRY




## Major Goals & Highlights

- Offer 2,500 permits for park vending, athletic field use, picnics, and other major functions
- Utilize grant funding for reforestation of Bellerive Park and Jewel Box
- Care for 157 athletic fields among 1,695 maintained acres
- Tower Grove Park to receive $429,700 from 1/2 Cent Metro Parks Tax's

| Department: | Parks, Recreation and Forestry | Division Budget |
|---|---|---|
| Division: | 210 Director, PRF | |

## Mission & Services

The Director of Parks, Recreation and Forestry is responsible for the supervision and coordination of all activities of the Department. The Director's Office also works to coordinate efforts of community groups so as to maximize their positive impact on City parks and recreation activities. This Division has oversight for the purchasing, accounts payable and receivable for the entire Department which includes general revenue funds, state funds, federal funds such as CDBG funds, Economic Development Initiative (EDI) funds, USDA funds, etc. Public/ private partnerships continue to grow as evidenced by the Variety Club enclosed playground in Forest Park. Furthermore, the Director's Office is spearheading the planning for the parks systems, and is developing the first City-Wide park plan since the 1940's.

## FY07 Highlights

In FY07, the Director's Office will continue to be deeply involved with the implementation of the Forest Park Master plan which began in 1996. The Director's Office is working to implement master plans for Carondelet and Lafayette Parks and to develop a master plan for Fairground Park.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 374,190 | 400,634 | 363,192 |
| Materials and Supplies | 17,387 | 18,473 | 28,473 |
| Equipment, Lease & Assets | 2,914 | 0 | 0 |
| Contractual and Other Services | 5,506 | 5,400 | 16,400 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$399,997** | **$424,507** | **$408,065** |
| Forest Park Fund | $655,796 | $1,800,000 | $2,100,000 |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$1,055,793** | **$2,224,507** | **$2,508,065** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 5.0 | 5.0 | 4.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 5.0 | 5.0 | 4.0 |

| Department: | Parks, Recreation and Forestry | Division Budget |
|---|---|---|
| Division: | 213 Recreation | |

## Mission & Services

The mission of the Recreation Division is to fully utilize the Recreation Centers by offering a variety of programs that reflect the needs and desires of the community in proximity to the Center, while providing a safe environment for youths during non-school hours when they are most susceptible to crime. The Recreation Division serves approximately 750,000 participants per year and is responsible for the development and administration of the City's public recreational program and for general supervision and control over other recreational activities in City parks and recreation centers.

## FY07 Highlights

In FY07, the Recreation Division will continue to provide a holistic approach to recreational services by providing a wide variety of leisure-time and community services to meet the needs of the entire family.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Participants | 19,010 | 21,695 | 22,000 |
| o Labor cost per participant | $109 | $94 | $94 |
| o Total cost per participant | $115 | $98 | $97 |

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 1,854,075 | 1,866,140 | 1,868,982 |
| Materials and Supplies | 69,435 | 74,500 | 78,181 |
| Equipment, Lease & Assets | 0 | 600 | 600 |
| Contractual and Other Services | 53,212 | 65,590 | 65,590 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$1,976,722** | **$2,006,830** | **$2,013,353** |
| Community Development Block Grant | $381,330 | $68,910 | $63,910 |
| **Total Budget All Funds** | **$2,358,052** | **$2,075,740** | **$2,077,263** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 29.0 | 28.0 | 26.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 29.0 | 28.0 | 26.0 |

| | | |
|---|---|---|
| **Department:** | **Parks, Recreation and Forestry** | **Program Budget** |
| **Division:** | **213 Recreation** | |
| **Program:** | **01 Administration** | |

## Mission & Services

The mission of the Recreation Division administrative program is to provide programs and service that foster social, health and educational development, through partnerships and collaboration, leading to a stronger citizenry and stronger neighborhoods. As administrator of the division, the Commissioner of Recreation coordinates the multitude of City recreation programs available to the public and lends assistance to area agencies using centers for community support activities.

## FY07 Highlights

In FY07, this program plans to continue to partner with other City agencies and service providers to offer programs important to the community and to identify additional revenues from grants and facility usage.

| **Performance Measurement** | **FY05** | **FY06** | **FY07** |
|---|---|---|---|
| o Recreation centers managed | 9 | 9 | 8 |
| o Pools managed | 8 | 8 | 8 |
| o Outreach centers managed | 6 | 6 | 6 |

| **General Fund Budget By Expenditure Category** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| Personal Services | 462,786 | 442,539 | 451,913 |
| Materials and Supplies | 0 | 0 | 0 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 7,135 | 10,650 | 10,650 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$469,921** | **$453,189** | **$462,563** |
| Grant and Other Funds | $73,242 | $0 | $0 |
| **Total Budget All Funds** | **$543,163** | **$453,189** | **$462,563** |

| **Number of Full Time Positions** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| General Fund | 8.0 | 7.0 | 7.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 8.0 | 7.0 | 7.0 |

| | | |
|---|---|---|
| **Department:** | **Parks, Recreation and Forestry** | **Program Budget** |
| **Division:** | **213 Recreation** | |
| **Program:** | **02 Year-Round Recreation Centers** | |

## Mission & Services

The Year-Round program will continue to offer a variety of quality, leisure-time activities to residents of all ages and levels of fitness on a year-round basis. The Recreation Division provides City residents with a variety of year-round recreation and leisure activities. These programs include year-round activities which are offered at the City's 8 recreation centers, 1 neighborhood center, 3 outpost sites, 2 outreach sites, 8 municipal swimming pools.

## FY07 Highlights

In FY07, Year-Round Recreation Centers Program will enhance sports activities through collaborative efforts with Cardinal Care and other sports oriented service providers. Also in FY07, the daily operations of the Westend Recreation Center will be consigned to the neighborhood groups currently utilizing the facility; however, maintenance of the facility will still be performed by the Parks Department staff.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Participant hours | 800,000 | 800,000 | 900,000 |
| o Duplicate headcount | 300,000 | 300,000 | 350,000 |

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 1,065,915 | 1,159,480 | 1,152,948 |
| Materials and Supplies | 36,109 | 43,000 | 46,681 |
| Equipment, Lease & Assets | 0 | 600 | 600 |
| Contractual and Other Services | 28,273 | 42,513 | 42,513 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$1,130,297** | **$1,245,593** | **$1,242,742** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$1,130,297** | **$1,245,593** | **$1,242,742** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 21.0 | 21.0 | 19.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 21.0 | 21.0 | 19.0 |

| | | |
|---|---|---|
| **Department:** | **Parks, Recreation and Forestry** | **Program Budget** |
| **Division:** | **213 Recreation** | |
| **Program:** | **03 Summer Day Camps** | |

## Mission & Services

During the summer months, the Recreation Division expands its regular recreation programs by offering 12 day camp sites and expands its regular programming at selected parks and public housing locations. The Department aims to maximize camp participation through collaborative efforts with other service providers. In addition, the program continues to offer a tiny tot program that encourages parent participation.

## FY07 Highlights

In FY07, the Division will continue to evaluate sites to assess service needs to ensure the continued effectiveness and quality of the day camp program and provide for the maximum participation. In addition the program will collaborate with other service providers to avoid duplication of services and allow the most efficient use of limited resources. Beginning in FY06, funding for the program was provided from non-general fund sources.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Participant hours | 71,654 | 72,000 | 72,000 |
| o Duplicate headcount | 10,771 | 12,000 | 12,000 |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 62,515 | 0 | 0 |
| Materials and Supplies | 4,199 | 0 | 0 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 0 | 0 | 0 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$66,714** | **$0** | **$0** |
| Grant and Other Funds | $0 | $68,910 | $63,910 |
| **Total Budget All Funds** | **$66,714** | **$68,910** | **$63,910** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 0.0 | 0.0 | 0.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 0.0 | 0.0 | 0.0 |

| | | |
|---|---|---|
| **Department:** | **Parks, Recreation and Forestry** | **Program Budget** |
| **Division:** | **213 Recreation** | |
| **Program:** | **04 Contractual Recreation (Tournaments/Leagues/Tours/Clinics)** | |

## Mission & Services

This program had provided the funding for various summer park concerts, and miscellaneous field trips and special events for young people and senior citizens.

## FY07 Highlights

An experimental program in FY05, participation in program offerings was less than the target. This program was discontinued in FY06.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Participants | | | |
| - Tournaments | 192 | N/A | N/A |
| - Leagues | 168 | N/A | N/A |
| - Tours | 1104 | N/A | N/A |
| - Clinics | 120 | N/A | N/A |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 4,505 | 0 | 0 |
| Materials and Supplies | 2,674 | 0 | 0 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 9,848 | 0 | 0 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$17,027** | **$0** | **$0** |
| Community Development Block Grant | $308,088 | $0 | $0 |
| **Total Budget All Funds** | **$325,115** | **$0** | **$0** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 0.0 | 0.0 | 0.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 0.0 | 0.0 | 0.0 |

| | | |
|---|---|---|
| **Department:** | **Parks, Recreation and Forestry** | **Program Budget** |
| **Division:** | **213 Recreation** | |
| **Program:** | **05 Aquatics Programs** | |

## Mission & Services

The Aquatics program provides aquatics programming that caters to all ages, programs offered include: Learn to Swim, Open Swim, Senior Aerobics, Water Aerobics, Lap Swim, and Tiny Tots. The Aquatics program operates 3 outdoor and 5 indoor swimming pools, all staffed with lifeguards certified by the American Red Cross. Summer staffing consists of 50 lifeguards and 12 lifeguard supervisors, the non-summer staffing is 10 lifeguards and 7 lifeguard supervisors. Five lifeguards are certified to train lifeguards and eight are certified to teach swimming classes. A Junior Lifeguard program is conducted year-round to train young adults as future lifeguards.

## FY07 Highlights

In FY07, the Aquatics Program will increase public participation in the Learn to Swim, Water Aerobics, and Recreation Swimming during the school year.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Participant hours | 125,548 | 160,000 | 150,000 |
| o Duplicate headcount | 82,085 | 80,000 | 75,000 |

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 200,069 | 204,535 | 204,535 |
| Materials and Supplies | 25,193 | 30,000 | 30,000 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 0 | 0 | 0 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$225,262** | **$234,535** | **$234,535** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$225,262** | **$234,535** | **$234,535** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 0.0 | 0.0 | 0.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 0.0 | 0.0 | 0.0 |

| | | |
|---|---|---|
| **Department:** | **Parks, Recreation and Forestry** | **Program Budget** |
| **Division:** | **213 Recreation** | |
| **Program:** | **06 Boxing** | |

## Mission & Services

The mission of the Boxing program is to promote and foster the development of youth through an organized amateur boxing program. Knowledgeable and caring coaches instruct young boys & girls in the self-discipline, sporting spirit, individual integrity, character and the physical & mental fitness needed to become responsible adults. The program will follow all the United States Amateur Boxing policies to ensure that all safe guards and regulations are upheld. Approximately 30 boxers receive 3 hours of training each day, this is a non-fee program making it accessible to urban youth who want to participate.

## FY07 Highlights

In FY07, this program will continue to target youths who are aggressive and can most benefit from well structured boxing programs under adult supervision.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Participant hours | 71,011 | 75,000 | 75,000 |
| o Duplicate headcount | 26,180 | 25,000 | 25,000 |

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 58,285 | 59,586 | 59,586 |
| Materials and Supplies | 1,260 | 1,500 | 1,500 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 7,956 | 12,427 | 12,427 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$67,501** | **$73,513** | **$73,513** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$67,501** | **$73,513** | **$73,513** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 0.0 | 0.0 | 0.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 0.0 | 0.0 | 0.0 |

| Department: | Parks, Recreation and Forestry | Division Budget |
|---|---|---|
| Division: | 214 Forestry | |

## Mission & Services

To enhance public safety and the appearance of the urban forest by responding to service requests and managing the systematic tree maintenance plan. To assist in beautifying neighborhoods and provide a safe environment by maintaining public/private properties on a scheduled or as requested basis. To reduce disposal and material costs by recycling organic material either collected or generated by the Division. To improve the quality of life in the neighborhoods by systematically removing debris for alleys, easements and vacant lots on a scheduled basis.

## FY07 Highlights

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 6,121,090 | 6,731,581 | 6,426,992 |
| Materials and Supplies | 94,951 | 93,100 | 96,200 |
| Equipment, Lease & Assets | 30,266 | 52,600 | 37,600 |
| Contractual and Other Services | 65,585 | 51,522 | 55,120 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$6,311,892** | **$6,928,803** | **$6,615,912** |
| Grant and Other Funds | $172,842 | $131,283 | $126,739 |
| **Total Budget All Funds** | **$6,484,734** | **$7,060,086** | **$6,742,651** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 119.0 | 119.0 | 119.0 |
| Other | 4.0 | 4.0 | 4.0 |
| Total | 123.0 | 123.0 | 123.0 |

| | | |
|---|---|---|
| **Department:** | **Parks, Recreation and Forestry** | **Program Budget** |
| **Division:** | **214 Forestry** | |
| **Program:** | **01 Administration** | |

## Mission & Services

The Administration Section is responsible for coordinating all policies, procedures, and activities of the Forestry Division. This program manages the computerized billing system, which issues bills for Forestry Division charges (i.e. weed & debris work, and private tree removal) as well as for the demolition and board-up charges of the Building Division. Over 16,000 accounts are managed annually and this program coordinates with a private collection agency to collect overdue accounts.

## FY07 Highlights

In FY07, the administration program will continue to accurately process & forward all billable services, reduce overdue work orders with timely processing of information, and increase employee satisfaction and morale.

| **Performance Measurement** | **FY05** | **FY06** | **FY07** |
|---|---|---|---|
| o Total work requests | 29,508 | 39,402 | 39,000 |
| - Aldermanic | 1,872 | 2,020 | 2,050 |
| - Neighborhood Stabilization | 653 | 650 | 650 |
| - Citizens' Service Bureau | 22,532 | 28,980 | 29,000 |

| **General Fund Budget By Expenditure Category** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| Personal Services | 185,193 | 206,843 | 287,057 |
| Materials and Supplies | 5,014 | 7,260 | 9,360 |
| Equipment, Lease & Assets | 3,051 | 8,000 | 8,000 |
| Contractual and Other Services | 17,389 | 12,700 | 14,700 |
| Debt Service and Special Charges | 0 | 0 | |
| **Total General Fund** | **$210,647** | **$234,803** | **$319,117** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$210,647** | **$234,803** | **$319,117** |

| **Number of Full Time Positions** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| General Fund | 4.0 | 4.0 | 4.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 4.0 | 4.0 | 4.0 |

| | | |
|---|---|---|
| **Department:** | **Parks, Recreation and Forestry** | **Program Budget** |
| **Division:** | **214 Forestry** | |
| **Program:** | **02 Tree Trimming and Reforestation** | |

## Mission & Services

This program is responsible for the maintenance of 80,000 trees located between curbs and sidewalks throughout the City and 30,000 park trees. In addition to regular systematic maintenance the program responds to citizens' requests for tree inspection and storm or ice related emergencies. On-call personnel are available to respond to all public safety related emergencies. Hazardous trees are removed immediately to ensure public safety.

## FY07 Highlights

In FY07, the Tree section plans to remove 3,000 street trees and 2,500 stumps. In addition, Street/Park planting production will experience cost savings by reconfiguring its work crews. Furthermore, the department has received grants from the Missouri Department of Conservation to reforest Bellerive Park and the Jewel Box.

| **Performance Measurement** | **FY05** | **FY06** | **FY07** |
|---|---|---|---|
| o Service requests received | 7,633 | 7,892 | 7,900 |
| o Service requests resolved | 6,656 | 6,454 | 6,500 |
| o Inspections where service needed | 5,030 | 5,266 | 5,300 |
| o Storm request responses | 2,656 | 3,246 | 3,300 |

| **General Fund Budget By Expenditure Category** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| Personal Services | 1,677,779 | 1,826,927 | 1,763,769 |
| Materials and Supplies | 24,338 | 24,873 | 25,033 |
| Equipment, Lease & Assets | 1,220 | 2,000 | 2,000 |
| Contractual and Other Services | 12,323 | 11,000 | 12,598 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$1,715,660** | **$1,864,800** | **$1,803,400** |
| Grant and Other Funds | $164,794 | $131,283 | $126,739 |
| **Total Budget All Funds** | **$1,880,454** | **$1,996,083** | **$1,930,139** |

| **Number of Full Time Positions** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| General Fund | 41.0 | 41.0 | 40.0 |
| Other | 4.0 | 4.0 | 4.0 |
| Total | 45.0 | 45.0 | 44.0 |

| | | |
|---|---|---|
| **Department:** | **Parks, Recreation and Forestry** | **Program Budget** |
| **Division:** | **214 Forestry** | |
| **Program:** | **03 Debris and Weed Control** | |

## Mission & Services

The Debris and Weed Control program is responsible for maintaining vacant and occupied properties within established guidelines. Work crews remove weeds and debris from the 6,400 vacant buildings and 22,000 lots on a regular maintenance schedule.

## FY07 Highlights

The program will focus on completing grass maintenance production by utilizing additional tractors placed on rotation. This includes the completion of 8 rotations of grass cutting on vacant lots and 4 rotations on vacant buildings.

| **Performance Measurement** | **FY05** | **FY06** | **FY07** |
|---|---|---|---|
| o Service requests received | 17,979 | 21,570 | 22,000 |
| o Services requests resolved | 15,113 | 17,672 | 18,000 |
| o Service request backlog | 1,440 | 1,486 | 1,400 |

| **General Fund Budget By Expenditure Category** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| Personal Services | 3,036,257 | 3,375,715 | 3,151,070 |
| Materials and Supplies | 42,487 | 39,487 | 40,327 |
| Equipment, Lease & Assets | 25,629 | 42,000 | 27,000 |
| Contractual and Other Services | 31,492 | 24,622 | 24,622 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$3,135,865** | **$3,481,824** | **$3,243,019** |
| Grant and Other Funds | $8,048 | $0 | $0 |
| **Total Budget All Funds** | **$3,143,913** | **$3,481,824** | **$3,243,019** |

| **Number of Full Time Positions** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| General Fund | 44.0 | 44.0 | 45.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 44.0 | 44.0 | 45.0 |

| | | |
|---|---|---|
| **Department:** | **Parks, Recreation and Forestry** | **Program Budget** |
| **Division:** | **214 Forestry** | |
| **Program:** | **05 Composting** | |

## Mission & Services

Since 1992, the State of Missouri has banned the disposal of yard waste in landfills. The Composting program recycles organic wastes generated by both the Forestry weed and tree operations and the leaves generated during fall leaf collection. This program process over 27,000 cubic yards of recyclable material and provides compost, mulch and wood chips to the Park Division over 10,000 cubic yards, saving this Division significantly in supply and maintenance costs.

## FY07 Highlights

In FY07, the Compost section will recycle and deliver 10,000 cubic yards of recyclable material, resulting in disposal cost savings for the City. In addition, log chip revenues are on pace to exceed last years totals of $8,000.

| **Performance Measurement** | **FY05** | **FY06** | **FY07** |
|---|---|---|---|
| o Cubic yards of material recycled | 35,439 | 40,000 | 40,000 |
| o Cubic yards of material distributed | 13,993 | 13,000 | 13,000 |
| o Revenue from composted material | $40,023 | $50,000 | $50,000 |
| o Revenue from sale of whole logs | N/A | $8,000 | $8,250 |

| **General Fund Budget By Expenditure Category** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| Personal Services | 376,090 | 396,109 | 340,141 |
| Materials and Supplies | 11,642 | 10,820 | 10,820 |
| Equipment, Lease & Assets | 366 | 600 | 600 |
| Contractual and Other Services | 3,012 | 2,200 | 2,200 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$391,110** | **$409,729** | **$353,761** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$391,110** | **$409,729** | **$353,761** |

| **Number of Full Time Positions** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| General Fund | 8.0 | 8.0 | 8.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 8.0 | 8.0 | 8.0 |

| | | |
|---|---|---|
| **Department:** | **Parks, Recreation and Forestry** | **Program Budget** |
| **Division:** | **214 Forestry** | |
| **Program:** | **06 District Debris Removal** | |

## Mission & Services

The District Debris Removal program systematically maintains all vacant properties, alleys, easements, right of ways on a 28 ward rotation basis. This program removes over 4,000 loads of debris annually. In the past, this program worked in unison with Clean Up St. Louis to identify and target high priority areas to reduce illegal dumping activities and property owner negligence problems. District Debris Removal also assisted in the removal of over 30,000 illegally dumped tires in the effort to combat West Nile Virus.

## FY07 Highlights

In FY07, the District Debris removal section will reach a goal of completing the 28 ward rotation in a 12 month time period. In addition, waste tire production methods will be reviewed to increase current production of over 30,000 removed annually.

| **Performance Measurement** | **FY05** | **FY06** | **FY07** |
|---|---|---|---|
| o Vacant properties serviced | 18,082 | 20,132 | 21,000 |
| o Alley locations serviced | 15,197 | 14,760 | 15,000 |
| o Loads of debris removed | 5,299 | 5,466 | 5,500 |

| **General Fund Budget By Expenditure Category** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| Personal Services | 845,771 | 925,987 | 884,955 |
| Materials and Supplies | 11,470 | 10,660 | 10,660 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 1,369 | 1,000 | 1,000 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$858,610** | **$937,647** | **$896,615** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$858,610** | **$937,647** | **$896,615** |

| **Number of Full Time Positions** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| General Fund | 22.0 | 22.0 | 22.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 22.0 | 22.0 | 22.0 |

| Department: | Parks, Recreation and Forestry | Division Budget |
|---|---|---|
| Division: | 220 Parks | |

## Mission & Services

The Mission of the Parks Division is to provide attractive open space within the confines of a densely populated urban center and to offer a variety of passive and active recreational opportunities. Facilities, programs and open space areas shall compliment ongoing urban development, remain accessible and be offered in a safe environment.

## FY07 Highlights

The Parks Division maintains over 100 parks throughout the City, including major parks, such as Forest Park, and neighborhood parks. The Parks Division also provides security in parks and recreation centers. The City's regional parks (Forest Park, Tower Grove, Carondelet, Fairground, O'Fallon and Willmore) along with many neighborhood parks, will continue to benefit from funds made possible by the Half-Cent and Metro Parks sales tax for capital improvements.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Acres to be managed | 1,695 | 1,695 | 1,695 |
| o Number of permits administered | 2,714 | 2,750 | 2,750 |
| o Total work orders managed | 3,125 | 3,125 | 3,127 |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 8,093,918 | 8,669,731 | 8,522,023 |
| Materials and Supplies | 420,944 | 414,894 | 402,894 |
| Equipment, Lease & Assets | 18,545 | 11,000 | 23,000 |
| Contractual and Other Services | 348,227 | 368,322 | 368,322 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$8,881,634** | **$9,463,947** | **$9,316,239** |
| Grant and Other Funds | $1,089,507 | $1,715,288 | $715,781 |
| **Total Budget All Funds** | **$9,971,141** | **$11,179,235** | **$10,032,020** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 172.0 | 170.0 | 170.0 |
| Other | 2.0 | 2.0 | 2.0 |
| Total | 174.0 | 172.0 | 172.0 |

| | | |
|---|---|---|
| **Department:** | **Parks, Recreation and Forestry** | **Program Budget** |
| **Division:** | **220 Parks** | |
| **Program:** | **01 Administration** | |

## Mission & Services

The Administration Section is responsible for the management and operation of the Parks Division, including all City parks, park facilities, garden areas designated as medians and others, playgrounds and park rangers. Administration Section's responsibility includes all administrative functions associated with preparing the budget, establishing goals and objectives, responding to citizen inquiries, and monitoring expenditures.

## FY07 Highlights

In FY07, the administration function of Parks, Recreation, and Forestry will continue to take measures to assure effective and efficient operations through out the year.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Total work orders managed | 2,550 | 2,357 | 2,500 |
| o Oversee plant propagation | 450,000 | 450,000 | 450,000 |

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 362,812 | 396,928 | 392,389 |
| Materials and Supplies | 0 | 0 | 0 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 42,342 | 44,785 | 44,785 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$405,154** | **$441,713** | **$437,174** |
| Grant and Other Funds | $478,991 | $115,288 | $115,781 |
| **Total Budget All Funds** | **$884,145** | **$557,001** | **$552,955** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 5.0 | 5.0 | 5.0 |
| Other | 2.0 | 2.0 | 2.0 |
| Total | 7.0 | 7.0 | 7.0 |

| | | |
|---|---|---|
| **Department:** | **Parks, Recreation and Forestry** | **Program Budget** |
| **Division:** | **220 Parks** | |
| **Program:** | **02 Horticulture** | |

## Mission & Services

The Horticulture program is responsible for the operation of the Greenhouse, which propagates flowering and foliage plants. Responsibilities also include the operation of the Jewel Box and growing seasonal specialty plants for display at the Jewel Box. In addition, the Horticulture program grows bedding plants for outdoor beds at the Jewel Box which are planted and maintained by the Flora Conservancy. This program also provides plants for Operation Brightside for neighborhood plantings, maintained by private residents.

## FY07 Highlights

In FY07, this program will assume maintenance of the Deer Lake Area, which had previously been serviced by a contractor.

| **Performance Measurement** | **FY05** | **FY06** | **FY07** |
|---|---|---|---|
| o Greenhouse plants | 450,000 | 450,000 | 450,000 |
| o Jewel Box visitors | 15,290 | 20,000 | 20,000 |
| o Flowers & foliage (Jewel Box) | 5,000 | 5,000 | 5,000 |

| **General Fund Budget By Expenditure Category** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| Personal Services | 226,213 | 242,606 | 238,811 |
| Materials and Supplies | 49,111 | 48,500 | 48,500 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 0 | 0 | 0 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$275,324** | **$291,106** | **$287,311** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$275,324** | **$291,106** | **$287,311** |

| **Number of Full Time Positions** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| General Fund | 5.0 | 6.0 | 6.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 5.0 | 6.0 | 6.0 |

| | | |
|---|---|---|
| **Department:** | **Parks, Recreation and Forestry** | **Program Budget** |
| **Division:** | **220 Parks** | |
| **Program:** | **03 Permits** | |

## Mission & Services

The Permit Section is responsible for all use permits issued by the Department of Parks, Recreation & Forestry. Permits are issued for athletic fields, picnics, vending and concessions as well as permits for major functions in the Parks and weddings at the Jewel Box. This program also arranges for the delivery and set-up of equipment requested for special events. Each year, the permit section responds to inquiries and applications which result in approximately 1,400 revenue generating permits being issued annually.

## FY07 Highlights

During FY07 many major renovations to Forest Park are being completed. There has been an increased interest in the Forest Park Softball League and other venues. Thus, with site availability increasing, the number of permits is projected to increase over the previous years.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Permits issued | 2,550 | 2,357 | 2,500 |

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 143,775 | 157,128 | 155,141 |
| Materials and Supplies | 0 | 0 | 0 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 1,933 | 2,045 | 2,045 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$145,708** | **$159,173** | **$157,186** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$145,708** | **$159,173** | **$157,186** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 3.0 | 3.0 | 3.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 3.0 | 3.0 | 3.0 |

| | | |
|---|---|---|
| **Department:** | **Parks, Recreation and Forestry** | **Program Budget** |
| **Division:** | **220 Parks** | |
| **Program:** | **04 Park Maintenance** | |

## Mission & Services

The Park Maintenance program mows and trims all acreage included in the City's park system as well as medians, park strips, etc. located in major thoroughfares and residential streets. Other maintenance duties include litter and debris removal, restroom maintenance, athletic field preparation, trash collection, playground inspections, lake cleaning, set-up of special events equipment, and posting permits on picnic sites.

## FY07 Highlights

In FY07, this program continues to provide support for major improvement projects.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Acres to be maintained | 1,695 | 1,695 | 1,695 |
| o % of the time grass cut (15 day) | 100% | 100% | 100% |
| o % of the time trimmed (15 day) | 100% | 100% | 100% |
| o Remove litter/trash - park acres | 1,430 | 1,430 | 1,430 |
| o Remove litter/trash - median acres | 265 | 265 | 265 |
| o Restrooms cleaned | 78 | 78 | 78 |
| o Athletic fields maintained | 157 | 157 | 157 |
| o Operation Blitz support - hours | 2,520 | 1,880 | 2,480 |

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 2,983,039 | 3,180,523 | 3,115,794 |
| Materials and Supplies | 59,733 | 58,990 | 58,990 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 945 | 1,000 | 1,000 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$3,043,717** | **$3,240,513** | **$3,175,784** |
| Grant and Other Funds | $610,516 | $0 | $0 |
| **Total Budget All Funds** | **$3,654,233** | **$3,240,513** | **$3,175,784** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 64.0 | 63.0 | 63.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 64.0 | 63.0 | 63.0 |

| | | |
|---|---|---|
| **Department:** | **Parks, Recreation and Forestry** | **Program Budget** |
| **Division:** | **220 Division of Parks** | |
| **Program:** | **05 Park and Recreation Facility Services** | |

## Mission & Services

The Facilities Services program is responsible for maintaining all facilities within the City's 105 parks. The work includes carpentry, plumbing, painting, HVAC and electrical repairs. These include 8 recreation centers, 8 swimming pools, 150 park buildings and 75 playgrounds. This program as also responsible for maintenance of water/sewer lines, graffiti removal and winterization of park systems.

## FY07 Highlights

In FY07, this program continues to handle daily operational repairs and supports capital project renovations.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Carpentry work orders | 560 | 506 | 500 |
| o Plumbing repair orders | 709 | 538 | 550 |
| o Painting service orders | 376 | 247 | 300 |
| o HVAC & electrical maintenance orders | 579 | 763 | 770 |
| o Traffic summons & parking tickets | N/A | 4,400 | 4,000 |
| o Ranger responses to incidents | N/A | 924 | 1,000 |

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 3,074,481 | 3,319,537 | 3,261,888 |
| Materials and Supplies | 291,084 | 286,649 | 274,649 |
| Equipment, Lease & Assets | 18,545 | 11,000 | 23,000 |
| Contractual and Other Services | 302,723 | 320,192 | 320,192 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$3,686,833** | **$3,937,378** | **$3,879,729** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$3,686,833** | **$3,937,378** | **$3,879,729** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 71.0 | 70.0 | 70.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 71.0 | 70.0 | 70.0 |

| | | |
|---|---|---|
| **Department:** | **Parks, Recreation and Forestry** | **Program Budget** |
| **Division:** | **220 Division of Parks** | |
| **Program:** | **06 Forest Park Maintenance** | |

## Mission & Services

Forest Park is the largest park in the City of St. Louis, encompassing nearly 1,300 acres and is a major attraction for both area residents and visitors. The responsibilities of the Forest Park Maintenance program are mowing & trimming of park acreage, litter & debris removal, comfort station cleaning, preparing athletic fields, trash collection, posting of permits on picnic sites, cleaning catch basins and keeping lakes clean of litter, debris & algae.

## FY07 Highlights

The FY07, budget reflects the routine on-going maintenance of Forest Park, including mowing and trimming, litter and debris removal, opening/closing restrooms, preparing athletic fields, and maintaining the lakes. Additional resources will be available through a new lease of City owned parking facilities.

| **Performance Measurement** | **FY05** | **FY06** | **FY07** |
|---|---|---|---|
| o Maintain acres | 1293 | 1293 | 1,293 |
| o Cut grass on 15 day schedule | 100% | 100% | 100% |
| o Trim trees on 15 day schedule | 100% | 100% | 100% |
| o Remove litter/trash - park acres | 1,293 | 1,293 | 1,293 |
| o Athletic fields maintained | 31 | 31 | 31 |
| o Operation Blitz support - hours | 840 | 760 | 760 |

| **General Fund Budget By Expenditure Category** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| Personal Services | 1,303,598 | 1,373,009 | 1,358,000 |
| Materials and Supplies | 21,016 | 20,755 | 20,755 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 284 | 300 | 300 |
| Debt Service and Special Charges | 0 | 0 | |
| **Total General Fund** | **$1,324,898** | **$1,394,064** | **$1,379,055** |
| Grant and Other Funds | $0 | $1,600,000 | $600,000 |
| **Total Budget All Funds** | **$1,324,898** | **$2,994,064** | **$1,979,055** |

| **Number of Full Time Positions** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| General Fund | 24.0 | 23.0 | 23.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 24.0 | 23.0 | 23.0 |

| Department: 250 Tower Grove Park | Division Budget |
|---|---|
| Program: Tower Grove Park | |

## Mission & Services

Tower Grove Park, donated to the City in 1868 by Henry Shaw, is considered the finest remaining example in the nation of an urban Victorian park landscape. In 1989, it was designated as a National Historic Landmark, one of only 4 urban parks in the country to be so recognized. The budget for the park as presented below represents only the City's General Fund subsidy. Tower Grove Park also benefits from revenues generated within its boundaries as well as from the contributions of private benefactors. Tower Grove Park is administered by a separate Board of Commissioners. As one of the City's regional parks, Tower Grove Park will also benefit from the 1/2 Cent sales tax for capital improvements and the Metro Parks 1/10 Cent Tax for park purposes.

## FY07 Highlights

In FY07, Tower Grove Park will receive $429,700 from the 1/2 Cent and Metro Parks Tax's, a detail description may be seen in the Capital Improvement Plan volume.

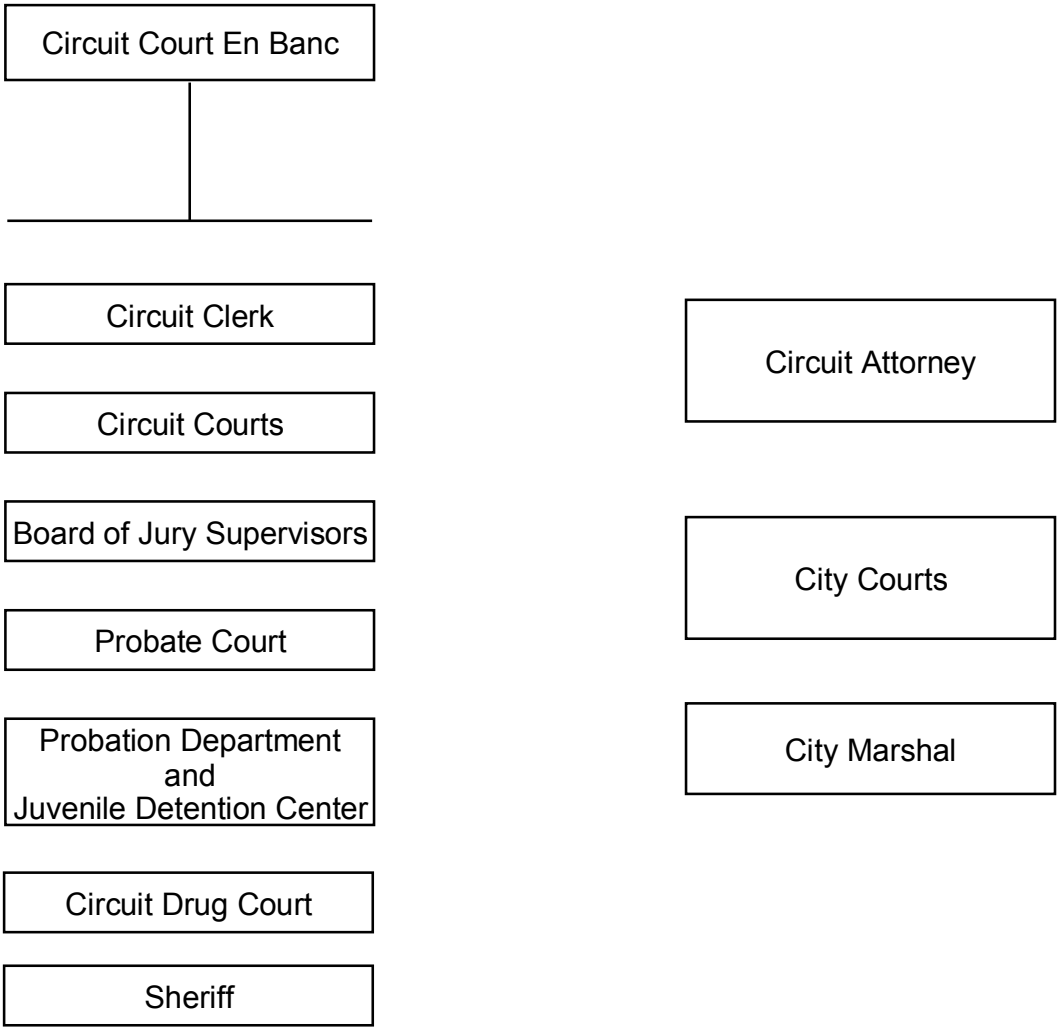
| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 0 | 0 | 0 |
| Materials and Supplies | 0 | 0 | 0 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 696,000 | 696,000 | 696,000 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$696,000** | **$696,000** | **$696,000** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$696,000** | **$696,000** | **$696,000** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 0.0 | 0.0 | 0.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 0.0 | 0.0 | 0.0 |

# JUDICIAL OFFICES

# JUDICIAL OFFICES

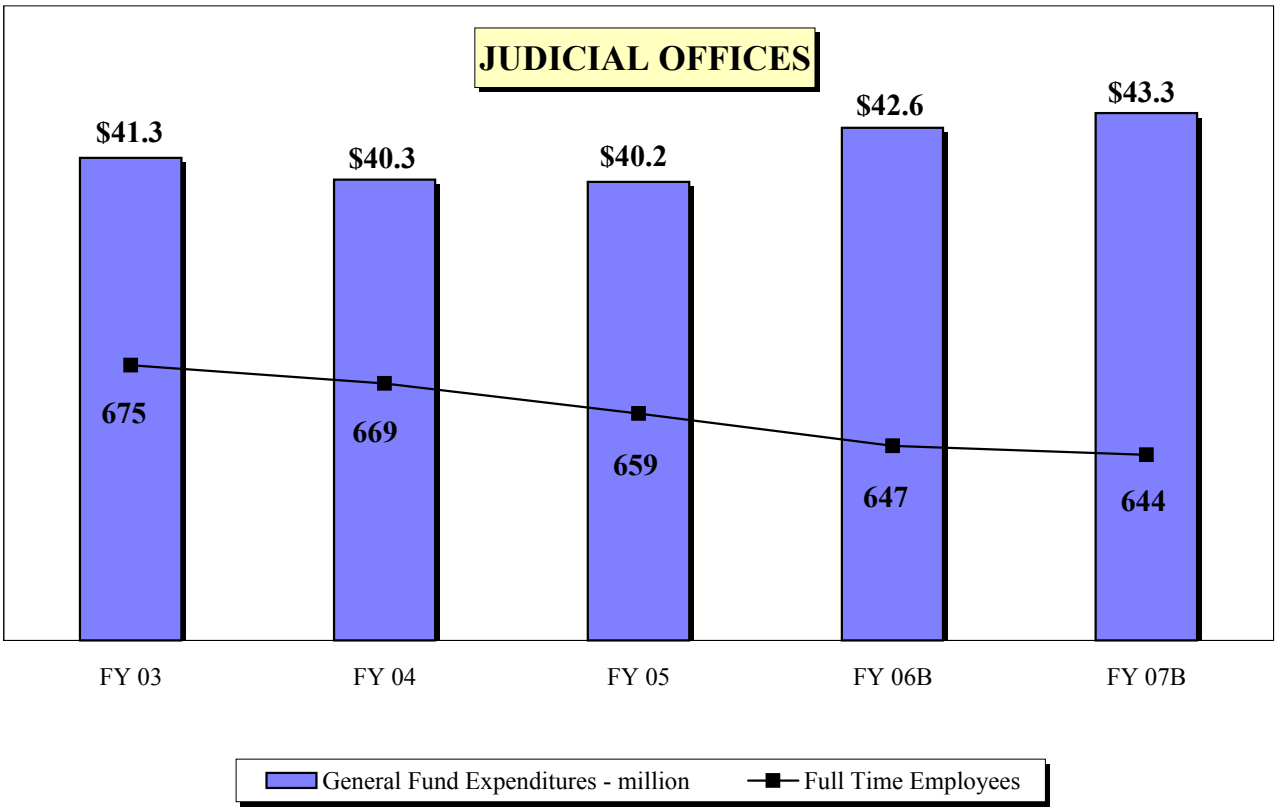


# JUDICIAL OFFICES

| Budget By Division | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| 310 Circuit Clerk | 1,200,048 | 1,179,572 | 1,007,718 |
| 311 Circuit Court (Court Administrator) | 6,415,231 | 7,178,047 | 7,538,225 |
| 312 Circuit Attorney | 5,414,096 | 5,880,335 | 5,863,110 |
| 313 Board of Jury Supervisors | 1,362,280 | 1,463,964 | 1,458,476 |
| 314 Probate Court | 88,078 | 78,000 | 98,420 |
| 315 Sheriff | 7,396,063 | 8,037,208 | 7,913,429 |
| 316 City Courts | 2,601,362 | 2,775,574 | 2,681,129 |
| 317 City Marshal | 1,206,309 | 1,241,582 | 1,247,771 |
| 320 Probation Dept. & Juvenile Det. | 14,424,290 | 14,488,543 | 14,984,750 |
| 321 Circuit Drug Court | 131,818 | 296,655 | 474,824 |
| **Total General Fund** | **$40,239,575** | **$42,619,480** | **$43,267,852** |
| Grant and Other Funds | $2,956,344 | $2,906,115 | $2,781,346 |
| **Total Department All Funds** | **$43,195,919** | **$45,525,595** | **$46,049,198** |

| Personnel By Division | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| 310 Circuit Clerk | 1.0 | 1.0 | 1.0 |
| 311 Circuit Court (Court Administrator) | 73.0 | 73.0 | 73.0 |
| 312 Circuit Attorney | 94.3 | 94.0 | 94.0 |
| 313 Board of Jury Supervisors | 10.0 | 10.0 | 10.0 |
| 314 Probate Court | 0.0 | 0.0 | 0.0 |
| 315 Sheriff | 178.0 | 180.0 | 180.0 |
| 316 City Courts | 36.0 | 35.0 | 33.0 |
| 317 City Marshal | 25.0 | 25.0 | 25.0 |
| 320 Probation Dept. & Juvenile Det. | 241.4 | 229.5 | 228.4 |
| 321 Circuit Drug Court | 0.0 | 0.0 | 0.0 |
| **Total General Fund** | **658.6** | **647.5** | **644.4** |
| Grant and Other Funds | 68.4 | 69.0 | 59.5 |
| **Total Department All Funds** | **727.0** | **716.5** | **703.9** |

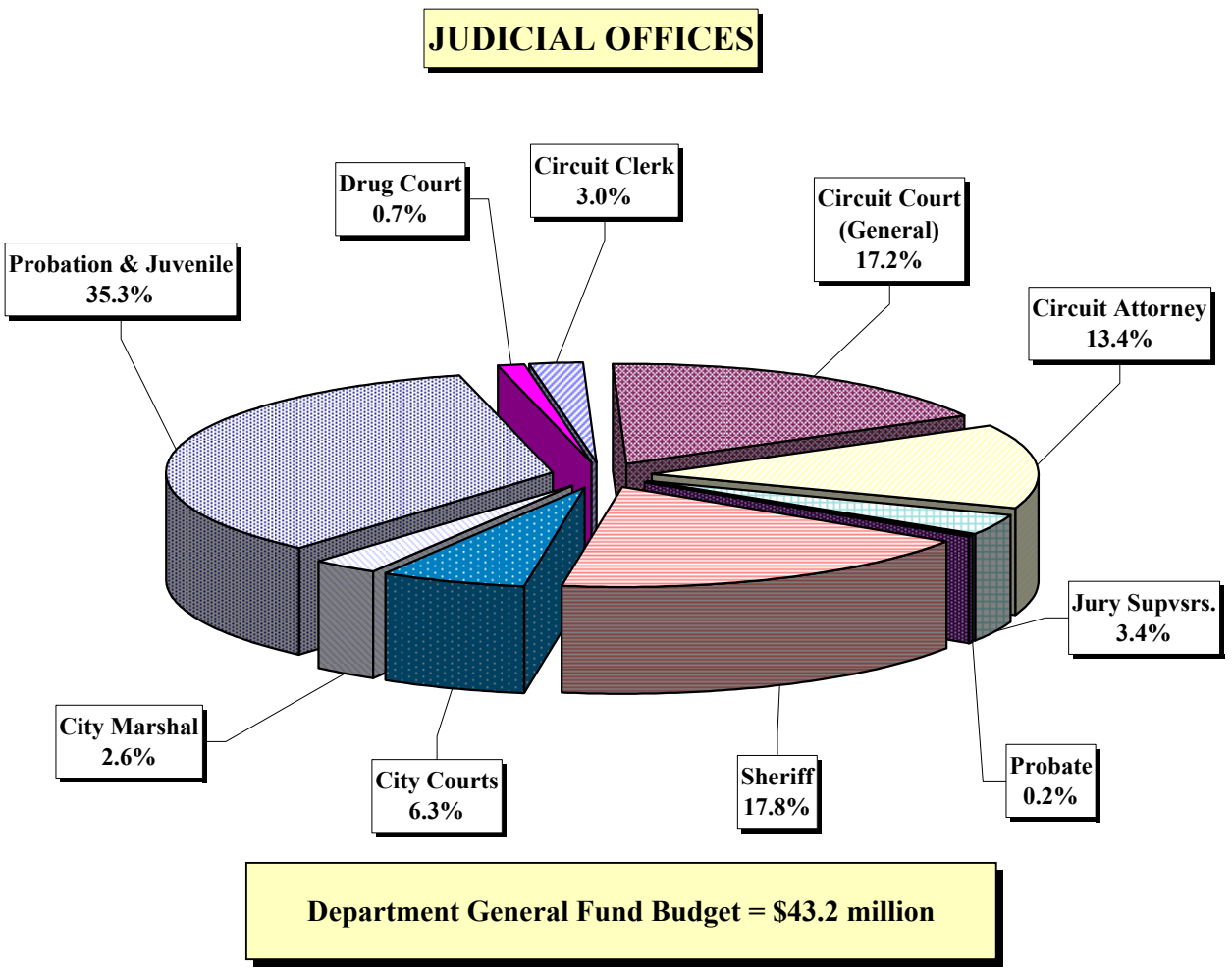
# JUDICIAL OFFICES




## Major Goals & Highlights

- Implemenation of new case management system to reduce computer services and maintenance costs of Circuit Clerk's office
- Circuit Court increases of $320,000 in custodial and courthouse facility maintenance costs
- Integrate Circuit Attorney's office database with Circuit Clerk's office computer system
- Utilize per performance judges to handle increased quality of life docket of City Courts

# JUDICIAL OFFICES




## Major Goals & Highlights

- The Sheriff to barcode all evidence in property room
- City Marshal to pursue state certification and in-service training for deputies
- Supplement Drug Court funding with $34,000 in public safety grants

| Department: Judicial Offices | Division Budget |
|---|---|
| Division: 310 Circuit Clerk | |

## Mission & Services

The Circuit Clerk is responsible for recording the judgments, rules, orders and other proceedings of the Circuit Court En Banc. The Circuit Clerk also handles and accounts for the funds generated from Circuit Court fees. As employees of this office are state employees, the budget for personal services contains only those salary costs of the position of Circuit Clerk.

## FY07 Highlights

Recent implementation of a new case management system will result in reduced expenditures for computer services and related computer maintenance costs in FY07.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 110,273 | 114,296 | 117,994 |
| Materials and Supplies | 325,229 | 339,500 | 353,450 |
| Equipment, Lease & Assets | 238,594 | 215,388 | 264,145 |
| Contractual and Other Services | 525,952 | 510,388 | 272,129 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$1,200,048** | **$1,179,572** | **$1,007,718** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$1,200,048** | **$1,179,572** | **$1,007,718** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 1.0 | 1.0 | 1.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 1.0 | 1.0 | 1.0 |

| Department: Judicial Offices | Division Budget |
|---|---|
| Division: 311 Circuit Court (General) | |

## Mission & Services

The Circuit Court Administrator's Office is responsible for the overall administration of the Circuit Court in accordance with State and local court rules. Duties include budget preparation, personnel management for approximately 200 employees, data processing, pretrial release and the administration of the Juvenile Division.

## FY07 Highlights

The budget for FY07 reflects an increase of $320,000 for the costs of courthouse cleaning and maintenance contracts.

| Performance Measurement | FY03 | FY04 | FY05 |
|---|---|---|---|
| o Civil Cases Filed | 34,005 | 34,406 | 33,373 |
| o Criminal Cases Filed | 14,866 | 15,414 | 16,527 |
| o Probate Cases Filed | 1,228 | 1,371 | 1,398 |
| o Juvenile Cases Filed | 5,487 | 1,979 | 1,881 |
| o Civil Cases Disposed | 97% | 95% | 100% |
| o Criminal Cases Disposed | 80% | 85% | 85% |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 3,403,265 | 3,863,393 | 3,976,681 |
| Materials and Supplies | 245,568 | 333,320 | 304,700 |
| Equipment, Lease & Assets | 135,244 | 65,920 | 88,105 |
| Contractual and Other Services | 2,631,154 | 2,915,414 | 3,168,739 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$6,415,231** | **$7,178,047** | **$7,538,225** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$6,415,231** | **$7,178,047** | **$7,538,225** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 73.0 | 73.0 | 73.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 73.0 | 73.0 | 73.0 |

| Department: Judicial Offices | Division Budget |
|---|---|
| Division: 312 Circuit Attorney | |

## Mission & Services

The Circuit Attorney's Office is responsible for the prosecution of all felony and misdemeanor crimes committed in the City of St. Louis, plus the enforcement of child support obligations on behalf of dependent children living within the City. The Circuit Attorney's office has also been awarded a number of grants in recent years that are earmarked for the prosecution of crimes related to drugs and gun violence.

## FY07 Highlights

In FY07, the Circuit Attorney's office anticipates integration of its database with the Circuit Clerk's Office computer system. This will allow for the management of police officer and attorney availability for the Courts' docket system.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 4,984,954 | 5,437,810 | 5,419,590 |
| Materials and Supplies | 116,823 | 82,200 | 88,000 |
| Equipment, Lease & Assets | 36,320 | 68,800 | 69,070 |
| Contractual and Other Services | 275,999 | 291,525 | 286,450 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$5,414,096** | **$5,880,335** | **$5,863,110** |
| Grant and Other Funds | 2,735,582 | 2,872,034 | 2,711,162 |
| **Total Budget All Funds** | **$8,149,678** | **$8,752,369** | **$8,574,272** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 94.3 | 94.0 | 94.0 |
| Other | 49.8 | 52.0 | 48.0 |
| Total | 144.0 | 146.0 | 142.0 |

| Department: Judicial Offices | Division Budget |
|---|---|
| Division: 313 Board of Jury Supervisors | |

## Mission & Services

The Board of Jury Supervisors exercises general supervisory control over the Jury Commissioner and the method of obtaining jurors for the Circuit Court. The budget for this division consists of the office of the Jury Commissioner and includes funds for the payment of juror fees and expenses.

## FY07 Highlights

Anticipated juror expenses are based on an estimate of 23,000 petit jurors serving an average of 2 days, four grand juries and one sequestered jury. Seated jurors are currently paid $18 per day of which $6 is reimbursed to general revenue by the state.

| Performance Measurement | FY03 | FY04 | FY05 |
|---|---|---|---|
| o Jury Days - Civil | 706 | 609 | 659 |
| o Jury Days Criminal | 756 | 673 | 615 |
| o Trial - No Verdict Civil | 41 | 38 | 38 |
| o Trial - No Verdict Criminal | 67 | 67 | 55 |
| o Trial - With Verdict Civil | 173 | 176 | 174 |
| o Trail - With Verdict Criminal | 210 | 212 | 200 |

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 457,164 | 487,360 | 489,017 |
| Materials and Supplies | 36,974 | 43,488 | 45,000 |
| Equipment, Lease & Assets | 6,259 | 5,670 | 6,740 |
| Contractual and Other Services | 861,883 | 927,446 | 917,719 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$1,362,280** | **$1,463,964** | **$1,458,476** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$1,362,280** | **$1,463,964** | **$1,458,476** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 10.0 | 10.0 | 10.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 10.0 | 10.0 | 10.0 |

| Department: Judicial Offices | Division Budget |
|---|---|
| Division: 314 Probate Court (Probate Judge) | |

## Mission & Services

The Probate Division is responsible for hearing cases and making orders pertaining to the appointment of guardians and conservators for incapacitated and disabled persons and for minors. The division also provides for the appointment of personal representatives for decedent estates, the oversight of estates and guardianships and involuntary civil commitments.

## FY07 Highlights

Probate Court anticipates replacing some of its computer equipment in FY07.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 0 | 0 | 0 |
| Materials and Supplies | 48,740 | 53,650 | 56,050 |
| Equipment, Lease & Assets | 10,238 | 5,450 | 18,450 |
| Contractual and Other Services | 29,100 | 18,900 | 23,920 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$88,078** | **$78,000** | **$98,420** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$88,078** | **$78,000** | **$98,420** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 0.0 | 0.0 | 0.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 0.0 | 0.0 | 0.0 |

| Department: Judicial Offices | Division Budget |
|---|---|
| Division: 315 Sheriff | |

## Mission & Services

The Sheriff's Office is responsible for the security of the thirty-one divisional courtrooms of the Circuit Court and the transportation of prisoners between the Courts and detention facilities. The Sheriff also has the duty of serving court papers and eviction notices and issuing jury summons and gun permits.

## FY07 Highlights

In FY07, the Sheriff plans an initiative to bar code all evidence in its property room.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 7,169,251 | 7,779,208 | 7,634,929 |
| Materials and Supplies | 43,568 | 71,500 | 71,500 |
| Equipment, Lease & Assets | 6,590 | 8,000 | 9,000 |
| Contractual and Other Services | 176,654 | 178,500 | 198,000 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$7,396,063** | **$8,037,208** | **$7,913,429** |
| Grant and Other Funds | $48,535 | $0 | $0 |
| **Total Budget All Funds** | **$7,444,598** | **$8,037,208** | **$7,913,429** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 178.0 | 180.0 | 180.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 178.0 | 180.0 | 180.0 |

| Department: Judicial Offices | Division Budget |
|---|---|
| Division: 316 City Courts | |

## Mission & Services

The Court's mission is to expediently deal with these cases, bring restitution to the affected victim(s) and refer the defendant to treatment and assistance from existing City and private sector programs. The Municipal Division of the St. Louis Circuit Court (City Courts) is structured into five court divisions that hear St. Louis City traffic violation cases, housing, sanitation and other ordinance violation cases.

## FY07 Highlights

In FY07, City Courts plans to continue its quality of life and community courts through the use of per performance judges that will provide the court capacity for longer dockets. The Courts also anticipate a significant reduction in contract costs related to reduced calendar year subscriptions for REJIS.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 1,522,695 | 1,632,484 | 1,614,940 |
| Materials and Supplies | 14,775 | 18,000 | 18,000 |
| Equipment, Lease & Assets | 346,933 | 382,500 | 382,500 |
| Contractual and Other Services | 716,959 | 742,590 | 665,689 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$2,601,362** | **$2,775,574** | **$2,681,129** |
| Grant and Other Funds | $111,656 | $0 | $36,493 |
| **Total Budget All Funds** | **$2,713,018** | **$2,775,574** | **$2,717,622** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 36.0 | 35.0 | 33.0 |
| Other | 1.0 | 0.0 | 0.0 |
| Total | 37.0 | 35.0 | 33.0 |

| Department: Judicial Offices | Division Budget |
|---|---|
| Division: 317 City Marshal | |

## Mission

The City Marshal provides courtroom security for the four courtrooms of the City Courts as well as the entrances and other areas of City Courts. The City Marshal is also responsible for City Court prisoners seen over video-link, those brought over from the Sheriff's office and individual arrests out of court. The City Marshal also provides security for City Hall.

## FY07 Highlights

In FY07, the City Marshal will seek to develop a state certification program, as well as provide regular in-service training programs for deputies. Efforts will continue to provide both a secure and user friendly environment at City Hall.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Incidents at City Hall | 0 | 2 | 3 |
| o Incidents during court operations | 6 | 9 | 10 |
| o Incidents during prisoner transport | 16 | 7 | 20 |

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 1,194,886 | 1,203,382 | 1,204,571 |
| Materials and Supplies | 5,886 | 11,200 | 11,200 |
| Equipment, Lease & Assets | -1,542 | 3,800 | 3,800 |
| Contractual and Other Services | 7,079 | 23,200 | 28,200 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$1,206,309** | **$1,241,582** | **$1,247,771** |
| Grant and Other Funds | $0 | $34,081 | $33,691 |
| **Total Budget All Funds** | **$1,206,309** | **$1,275,663** | **$1,281,462** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 25.0 | 25.0 | 25.0 |
| Other | 2.0 | 1.0 | 1.0 |
| Total | 27.0 | 26.0 | 26.0 |

| Department: Judicial Offices | Division Budget |
|---|---|
| Division: 320 Probation Dept. & Juvenile Detention Center | |

## Mission & Services

The purpose of the Juvenile Division is to facilitate the care, protection and discipline of children who come under the jurisdiction of the Juvenile Court. The Juvenile Court has jurisdiction of delinquency and status offense matters up to the seventeenth birthday, and abuse and neglect matters up to the eighteenth birthday. Contained within the Juvenile Division budget is the cost of institutional care for delinquent juveniles.

## FY07 Highlights

In FY07, Juvenile will continue to collaborate with the Children Services fund administrators to provide juvenile assistance programs at the Detention Center.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 12,367,515 | 12,773,646 | 13,027,976 |
| Materials and Supplies | 432,592 | 175,440 | 255,455 |
| Equipment, Lease & Assets | 162,139 | 108,354 | 131,944 |
| Contractual and Other Services | 1,462,044 | 1,431,103 | 1,569,375 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$14,424,290** | **$14,488,543** | **$14,984,750** |
| Grant and Other Funds | $1,249,381 | $791,696 | $794,657 |
| **Total Budget All Funds** | **$15,673,671** | **$15,280,239** | **$15,779,407** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 241.4 | 229.5 | 228.4 |
| Other | 15.6 | 16.0 | 10.5 |
| Total | 257.0 | 245.5 | 238.9 |

| Department: Judicial Offices | Division Budget |
|---|---|
| Division: 321 Circuit Drug Court | |

## Mission & Services

The Circuit Drug Court was established as a separate cost center with a general fund subsidy in FY03. The purpose of the Drug Court is to address those defendants appearing habitually before the court on drug offenses and intervene with a system of counseling and treatment. The program is funded in part by Local Law Enforcement block grant funds secured the Division of Neighborhood Stabilization.

## FY07 Highlights

In FY07, $34,000 in public safety grant funds through the Neighborhood Stabilization Office will be made available in support of the operations of the Drug Court.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 0 | 0 | 0 |
| Materials and Supplies | 33,817 | 40,100 | 47,000 |
| Equipment, Lease & Assets | 6,869 | 0 | 3,800 |
| Contractual and Other Services | 91,132 | 256,555 | 424,024 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$131,818** | **$296,655** | **$474,824** |
| Grant and Other Funds | $60,571 | $0 | $0 |
| **Total Budget All Funds** | **$192,389** | **$296,655** | **$474,824** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 0.0 | 0.0 | 0.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 0.0 | 0.0 | 0.0 |

# COUNTY OFFICES

# COUNTY OFFICES

Tax Equalization Board

Election and Registration

Recorder of Deeds

Treasurer

Medical Examiner

# COUNTY OFFICES

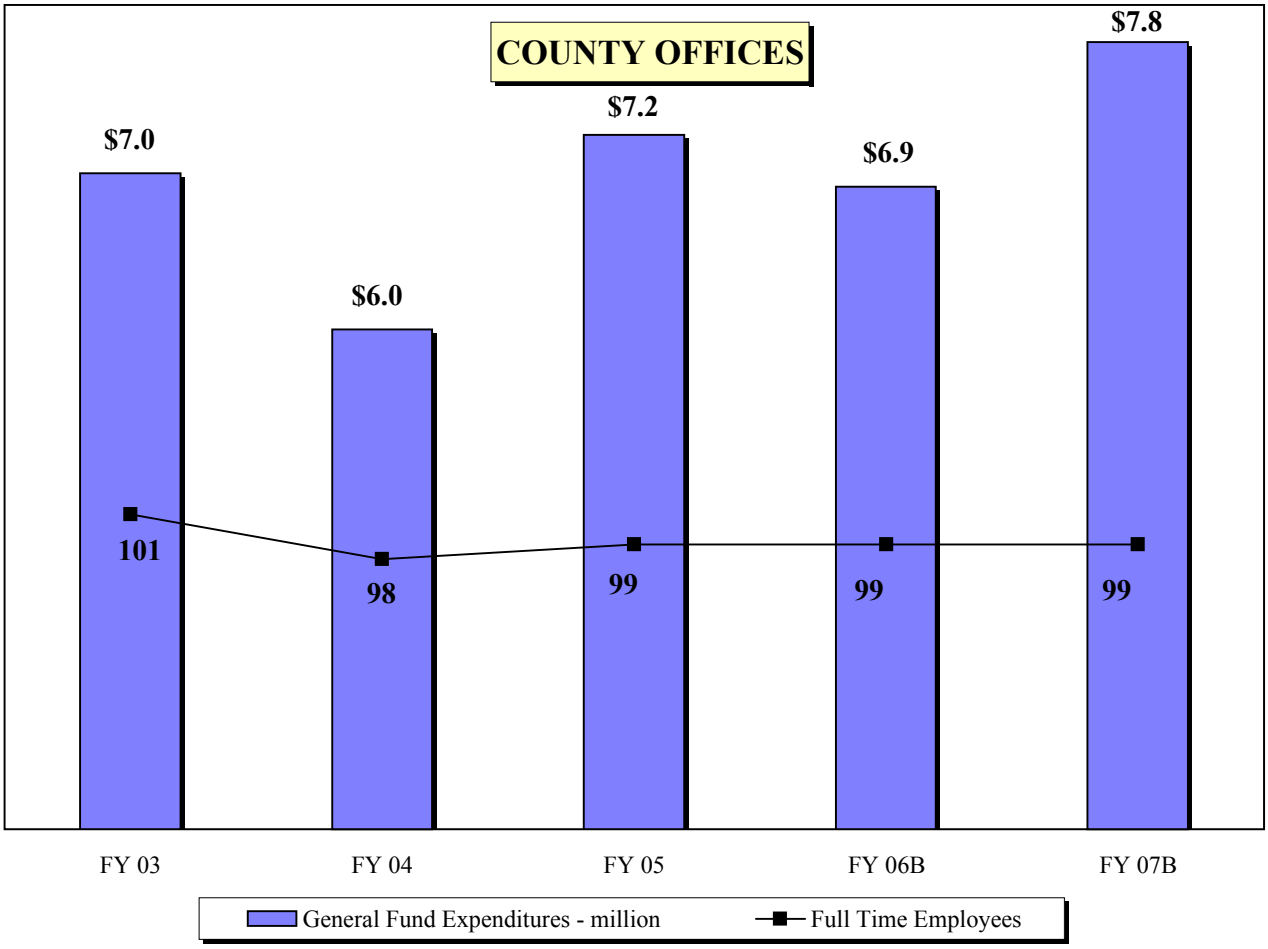
| Budget By Division | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| 330 Tax Equalization Board | 9,074 | 10,400 | 10,400 |
| 333 Recorder of Deeds | 2,197,950 | 2,382,285 | 2,359,486 |
| 334 Election and Registration | 2,910,273 | 2,219,830 | 3,077,245 |
| 335 Medical Examiner | 1,496,822 | 1,627,060 | 1,671,789 |
| 340 Treasurer | 598,492 | 656,916 | 657,681 |
| **Total General Fund** | **$7,212,611** | **$6,896,491** | **$7,776,601** |
| Grant and Other Funds | $78,428 | $125,000 | $230,000 |
| Convention and Sports Facility Trust | $5,278,020 | $5,815,000 | $5,990,000 |
| Rams Practice Facility Fund | $0 | $0 | $0 |
| **Total Department All Funds** | **$12,569,059** | **$12,836,491** | **$13,996,601** |

| Personnel By Division | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| 330 Tax Equalization Board | 0.0 | 0.0 | 0.0 |
| 333 Recorder of Deeds | 45.0 | 45.0 | 45.0 |
| 334 Election and Registration | 32.0 | 32.0 | 32.0 |
| 335 Medical Examiner | 12.0 | 12.0 | 12.0 |
| 340 Treasurer | 10.0 | 10.0 | 10.0 |
| **Total General Fund** | **99.0** | **99.0** | **99.0** |
| Grant and Other Funds | 0.0 | 0.0 | 0.0 |
| **Total Department All Funds** | **99.0** | **99.0** | **99.0** |

**Additional County Offices**

In addition to the above, the City also maintains Offices of the Collector of Revenue and the License Collector. These offices are established by state law as fee offices, or offices that derive operating funds from commissions on the revenues they collect. The total operating budgets for these two offices are not subject to annual appropriation and total about $6.6 million and $1.4 million respectively. Typically, as commissions will exceed the cost of operations, unexpended "surplus commissions" are paid to the City's General Fund.

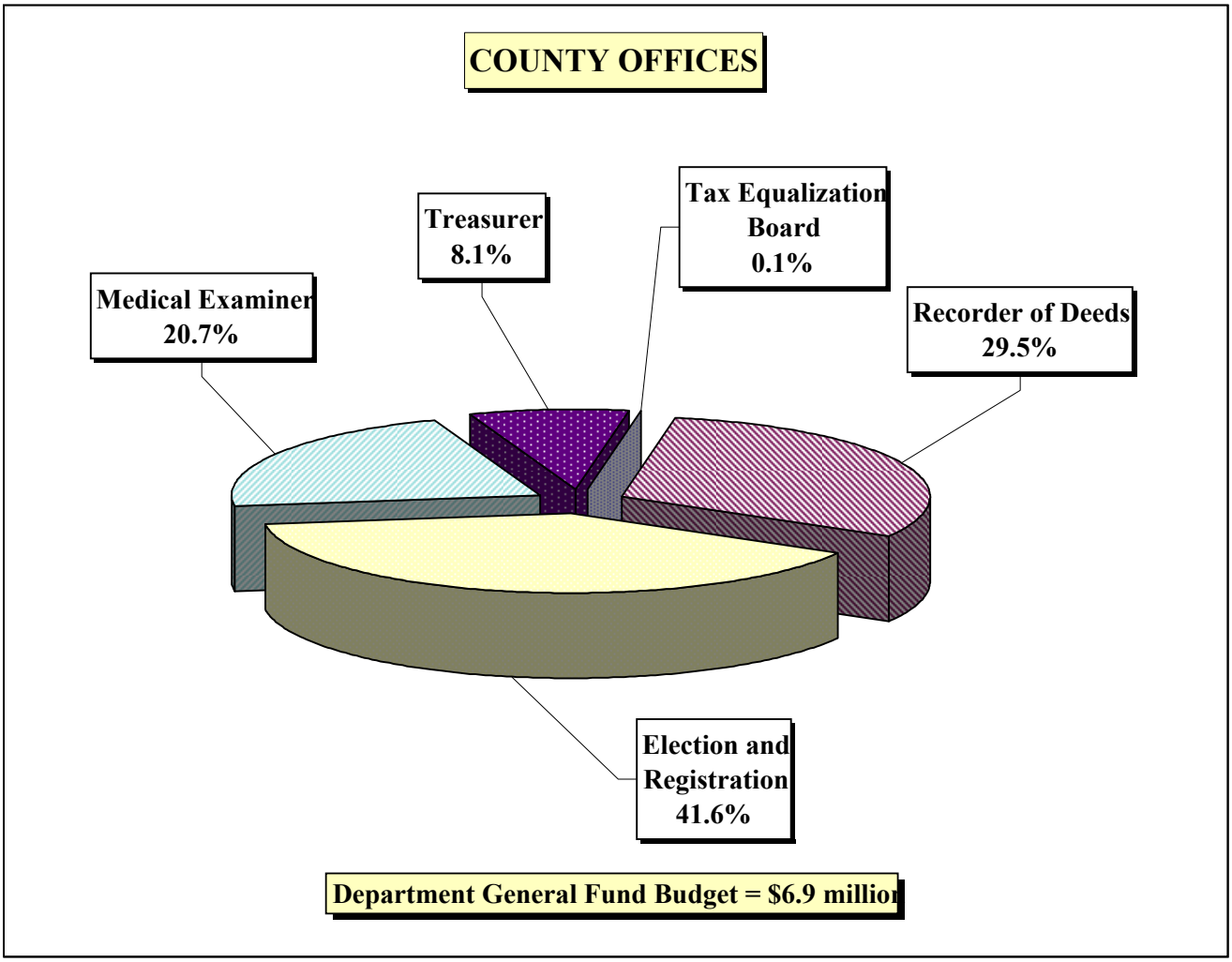
# COUNTY OFFICES




## Major Goals & Highlights

- Appropriate $6.0M in hotel tax revenues from the Sports Facility trust fund for annual support of convention center related debt
- Board of Elections to conduct four City-wide elections utilizing new optical scan and touch screen voting systems
- Collect approx. $4.2M in recorded instrument fees and $800,000 in birth/death certificate revenue

# COUNTY OFFICES




## Major Goals & Highlights

- Continued efforts in the Treasurer's Office to monitor the new process for issuing & handling parking violations
- Conduct approximately 700 post mortem examinations through the Medical Examiners office

| Department: | County Offices | Division Budget |
|---|---|---|
| Division: | 330 Tax Equalization Board | |

## Mission & Services

The Tax Equalization Board serves as the review board for the purpose of equalizing the valuation of merchants and manufacturer's tax return statements. Appointed by the Mayor, the Board has the power to review, adjust and correct the license and license tax books, determine as far as possible whether all persons have been listed who are required to have a license or pay a license tax and whether all persons have made correct returns as required by law or City ordinances.

## FY07 Highlights

The annual appropriation consists of compensation to members of the Board for days in session and for incidental costs related to Board meetings.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 8,916 | 10,000 | 10,000 |
| Materials and Supplies | 0 | 0 | 0 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 158 | 400 | 400 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$9,074** | **$10,400** | **$10,400** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$9,074** | **$10,400** | **$10,400** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 0.0 | 0.0 | 0.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 0.0 | 0.0 | 0.0 |

| Department: | County Offices | Division Budget |
|---|---|---|
| Division: | 331 License Collector - Convention & Sports Facility Trust Funds | |

## Mission & Services

The City Convention and Sports Facility Trust Fund was authorized by state statute primarily to facilitate debt payments on the City's convention center. The source of revenue to the fund is the 3.5% tax on hotel room sales and is collected monthly by the License Collector. Proceeds from the tax are deposited in the trust fund before being transferred to the General Fund for purposes of retiring convention center related debt. Payments on the debt itself are contained in the 190 City-Wide Accounts.

## FY07 Highlights

Hotel tax receipts are projected to increase by an estimated 3% in FY07.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 0 | 0 | 0 |
| Materials and Supplies | 0 | 0 | 0 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 0 | 0 | 0 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$0** | **$0** | **$0** |
| Convention & Sports Facility Fund | $5,278,020 | $5,815,000 | $5,990,000 |
| **Total Budget All Funds** | **$5,278,020** | **$5,815,000** | **$5,990,000** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 0.0 | 0.0 | 0.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 0.0 | 0.0 | 0.0 |

| Department: | County Offices | Division Budget |
|---|---|---|
| Division: | 333 Recorder of Deeds | |

## Mission & Services

The Office of the Recorder of Deeds is the public library of records related to marriage licenses, birth and death records, and real estate records for the City of St. Louis. The mission of the office is to preserve the records in perpetuity and provide public access to nearly 250 years of history on the property and people of the City. The office also accepts filings which affect title to the personal property of a commercial interest; microfilms all recorded documents; and issues civil marriage licenses.

## FY07 Highlights

In FY07, it is estimated that the Recorder of Deeds office will collect approximately $4.2 million in license and recorded instrument fees and $800,000 in birth and death certificate fees.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 1,942,534 | 2,058,185 | 2,002,686 |
| Materials and Supplies | 33,284 | 45,100 | 45,900 |
| Equipment, Lease & Assets | 25,631 | 27,600 | 29,000 |
| Contractual and Other Services | 196,501 | 251,400 | 281,900 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$2,197,950** | **$2,382,285** | **$2,359,486** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$2,197,950** | **$2,382,285** | **$2,359,486** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 45.0 | 45.0 | 45.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 45.0 | 45.0 | 45.0 |

| Department: | County Offices | Division Budget |
|---|---|---|
| Division: | 334 Board of Election Commissioners | |

## Mission & Services

The Board of Election Commissioners for the City of St. Louis is a state agency mandated by state law for the purpose of conducting all public elections within the City. The Board of Election Commissioner's staff is responsible for the registration of voters and maintenance of the City's voter registration records. The budget for the Board of Elections is cyclical following election year cycles.

## FY07 Highlights

The FY07 budget reflects an increase to provide for the four scheduled City-wide elections that are to occur this fiscal year. These elections will be conducted utilizing new voting equipment provided through funds from the federal government through the Help America Vote Act. The new equipment replaces the old punch card system with a combination of optical scan and touch screen voting systems.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 1,954,846 | 1,659,044 | 2,166,245 |
| Materials and Supplies | 227,259 | 104,356 | 245,000 |
| Equipment, Lease & Assets | 284,312 | 244,980 | 307,000 |
| Contractual and Other Services | 443,856 | 211,450 | 359,000 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$2,910,273** | **$2,219,830** | **$3,077,245** |
| Grant and Other Funds | $228,812 | $0 | $0 |
| **Total Budget All Funds** | **$3,139,085** | **$2,219,830** | **$3,077,245** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 32.0 | 32.0 | 32.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 32.0 | 32.0 | 32.0 |

| Department: | County Offices | Division Budget |
|---|---|---|
| Division: | 335 Medical Examiner | |

## Mission & Services

The Medical Examiner's primary responsibility is to investigate deaths in the City that occur as a result of unusual or suspicious circumstances as well as for certain deaths that by law fall under its jurisdiction. These death investigations may require a post-mortem examination which includes radiology, toxicology, histology, chemistry, microbiology and other special exams as needed.

## FY07 Highlights

In FY07, the Medical Examiner's office will apply for the National Association of Medical Examiners' certification. This certification will maintain the office's position in the Medicolegal community. The office will also work to improve the turnaround for death certificate completion.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Conduct medical examinations | 700 | 700 | 700 |
| o Histology services | 3,600 | 3,600 | 3,600 |
| o Livery/funeral home services | 660 | 660 | 660 |
| o Provide for city burials | 24 | 24 | 24 |
| o Provide indigent cemetery plots | 24 | 24 | 24 |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 608,304 | 673,895 | 688,414 |
| Materials and Supplies | 19,146 | 22,500 | 22,500 |
| Equipment, Lease & Assets | 3,522 | 6,600 | 13,000 |
| Contractual and Other Services | 865,850 | 924,065 | 947,875 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$1,496,822** | **$1,627,060** | **$1,671,789** |
| Grant and Other Funds | $78,428 | $125,000 | $230,000 |
| **Total Budget All Funds** | **$1,575,250** | **$1,752,060** | **$1,901,789** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 12.0 | 12.0 | 12.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 12.0 | 12.0 | 12.0 |

| Department: | County Offices | Division Budget |
|---|---|---|
| Division: | 340 Treasurer | |

## Mission & Services

The Treasurer's Office controls and monitors all the bank accounts of the City. There are currently over 30 accounts under this Office's control. Through daily contact with the Comptroller's Office and detailed reconciliation of these accounts, this office provides a check and balance for the Comptroller's Office. The Treasurer's Office issues all payroll deductions. The Treasurer is also responsible for making all investments for the City. This includes purchasing, selling and auditing the earnings on these investments as well as ensuring that City funds are safe and secure.

## FY07 Highlights

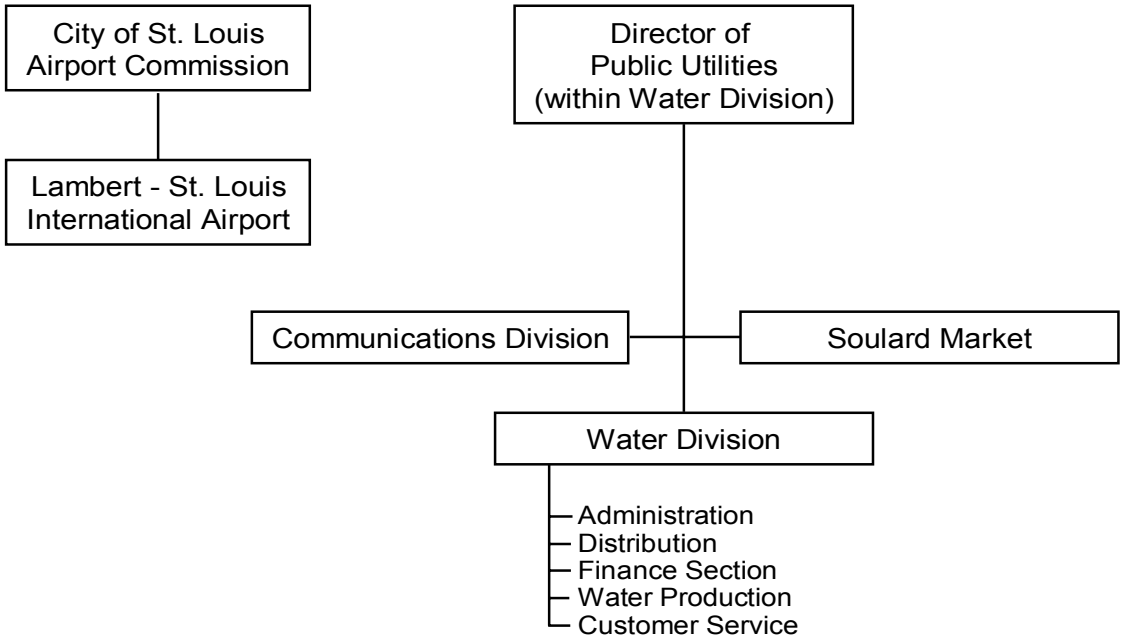
| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 577,003 | 630,218 | 630,107 |
| Materials and Supplies | 4,186 | 5,250 | 5,710 |
| Equipment, Lease & Assets | 0 | 1,000 | 1,000 |
| Contractual and Other Services | 17,303 | 20,448 | 20,864 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$598,492** | **$656,916** | **$657,681** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$598,492** | **$656,916** | **$657,681** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 10.0 | 10.0 | 10.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 10.0 | 10.0 | 10.0 |

# PUBLIC UTILITIES

# DEPARTMENT OF PUBLIC UTILITIES

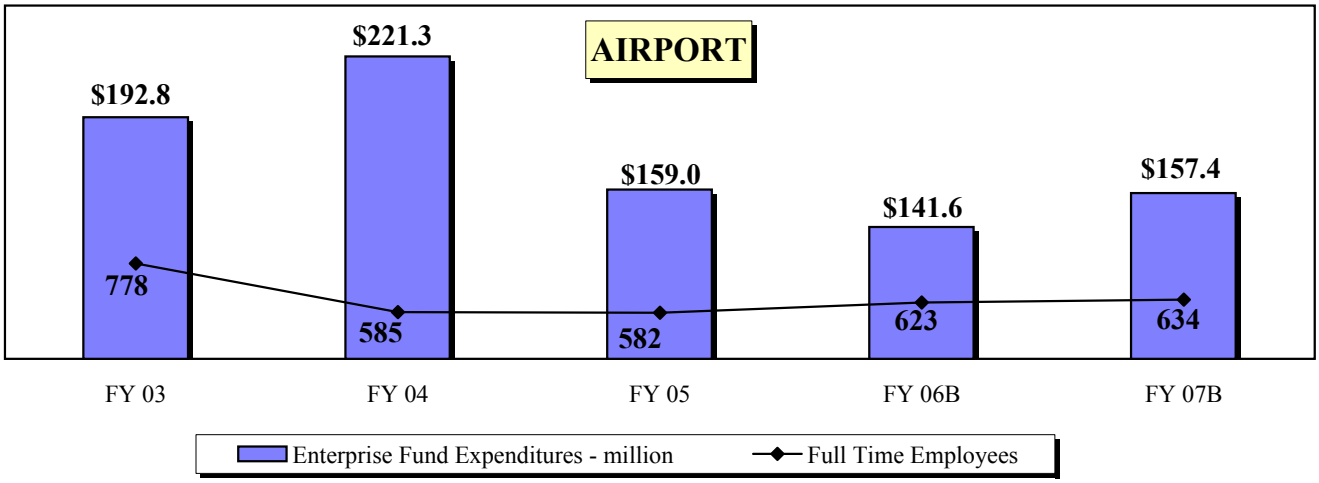


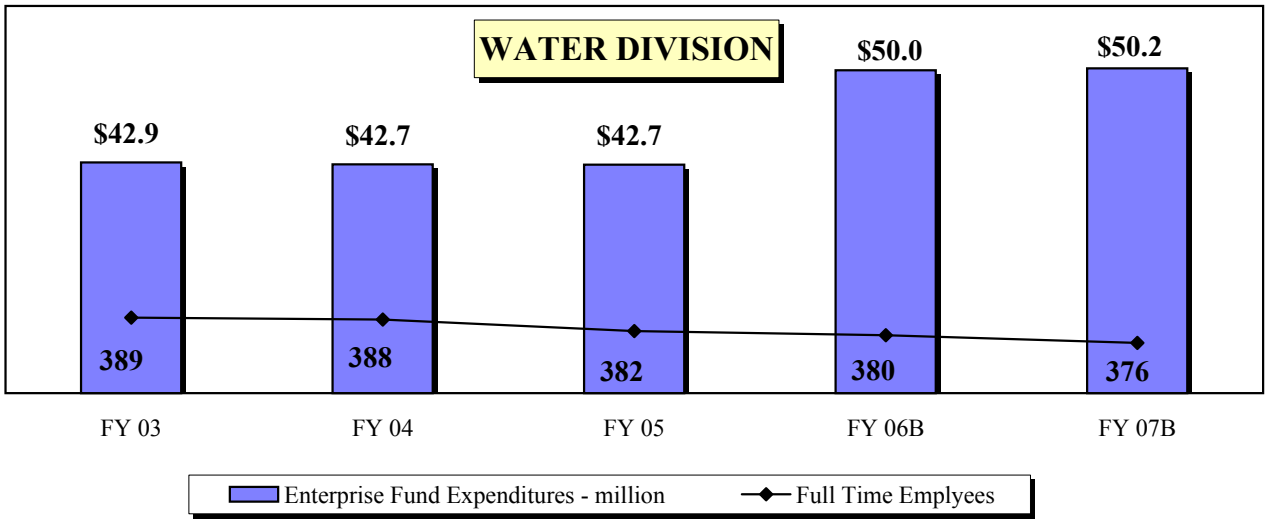
# PUBLIC UTILITIES

| Budget By Division | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| 414 Soulard Market | 234,874 | 247,757 | 262,033 |
| **Total General Fund** | **$234,874** | **$247,757** | **$262,033** |
| 401 Communications Division | $1,340,807 | $1,168,475 | $1,192,660 |
| 415 Water Division | $42,701,742 | $50,021,548 | $50,154,522 |
| 420 City of St. Louis Airport Commissic | $159,025,835 | $141,610,872 | $157,389,549 |
| **Total Department All Funds** | **$203,303,258** | **$193,048,652** | **$208,998,764** |

| Personnel By Division | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| 414 Soulard Market | 4.0 | 4.0 | 4.0 |
| **Total General Fund** | **4.0** | **4.0** | **4.0** |
| 401 Communications Division | 17.0 | 17.0 | 17.0 |
| 415 Water Division | 382.0 | 380.0 | 376.0 |
| 420 City of St. Louis Airport Commissic | 582.0 | 623.0 | 634.0 |
| **Total Department All Funds** | **985.0** | **1,024.0** | **1,031.0** |

# PUBLIC UTILITIES



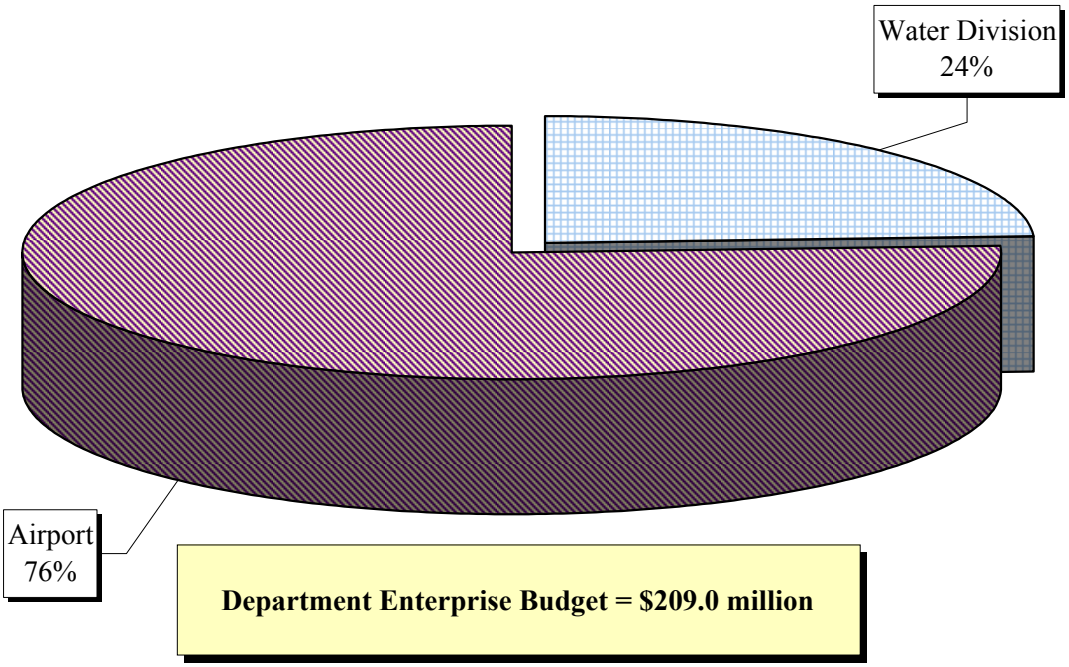




## Major Goals & Highlights

- Complete filter rebuilding at the Howard Bend and Chain of Rocks Water Division facilities
- 7,284,000 total enplanements at Lambert Airport

# PUBLIC UTILITIES

## ENTERPRISE FUNDS




## Major Goals & Highlights

- Improve Water Division security with physical infrastructure enhancements
- Implement a well field development effort at Columbia Bottoms through $700,000 in grant funds
- Promote Soulard Market through press releases and by organizing vendors to advertise their products
- Replace three fire vehicles at Lambert Airport
- Channel 10 to increase its cultural programming initiative to serve the needs of both English and non-English speakers
- Increase Airport debt service principal payments by over $10 million

| Department: Public Utilities | Division Budget |
|---|---|
| Division: 401 Communications Division | |

## Mission & Services

The Communications Division enforces the cable franchise ordinances, acting as agency for the Board of Aldermen. In this capacity, the Division monitors the performance of the cable franchise grantee and resolves complaints received from subscribers. Technical performance is monitored with regular inspections of cable installations and plant construction. In addition, the Division enforces Chapter 23.64 City Code, pertaining to telecommunications networks built in the City by private businesses and institutions. Such builders are licensed by the Division and their construction is inspected by Division staff. The Division also maintains a television studio and produces programming for two government access channels.

## FY07 Highlights

In FY07, the Communications Division will preserve revenues by renewing Communications transmission system licenses in the first round window, seek opportunities to offer video production services to city departments and the community at large, and implement web streaming underwritten by advertising revenue. Channel 10 will expand its cultural programming initiative to serve the needs of both English and non-English speaking residents.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 1,086,064 | 1,070,975 | 1,068,360 |
| Materials and Supplies | 34,451 | 35,800 | 45,300 |
| Equipment, Lease & Assets | 110,410 | 3,500 | 10,500 |
| Contractual and Other Services | 109,882 | 58,200 | 68,500 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Cable Fund** | **$1,340,807** | **$1,168,475** | **$1,192,660** |
| Total General Fund | $0 | $0 | $0 |
| **Total Budget All Funds** | **$1,340,807** | **$1,168,475** | **$1,192,660** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 0.0 | 0.0 | 0.0 |
| Other | 17.0 | 17.0 | 17.0 |
| Total | 17.0 | 17.0 | 17.0 |

| Department: Public Utilities | Division Budget |
|---|---|
| Division: 414 Soulard Market | |

## Mission & Services

Soulard Market's mission is to provide a safe, inviting, efficient and customer friendly market for the citizens of St. Louis who have come to expect quality produce and other merchandise from this historic landmark. Soulard Farmer's Market has been serving the St. Louis metropolitan area for over 200 years and has been owned and operated by the City of St. Louis since 1842. Revenues from the market are generated through leases to vendors and are used to support the market's operation. The market is still one of the rare community gathering places where up to 500,000 neighbors, families and friends come together each year for the simple purpose of buying the basics and supporting up to 500 people who make their living at the Market.

## FY07 Highlights

In FY07, Soulard Market will maintain service levels, while trying to promote the Market through the use of press releases and by organizing vendors to advertise their businesses'. The Market will again raise awareness by making presentations to schools, organizations, and business groups. Additionally, the Market will investigate extra funding sources.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Customer visits | 500,000 | 510,000 | 515,000 |
| o Market revenue | $210,507 | $221,000 | $227,500 |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 154,908 | 168,802 | 173,273 |
| Materials and Supplies | 6,182 | 7,150 | 8,700 |
| Equipment, Lease & Assets | 40 | 80 | 80 |
| Contractual and Other Services | 73,744 | 71,725 | 79,980 |
| | 0 | 0 | 0 |
| **Total General Fund** | **$234,874** | **$247,757** | **$262,033** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$234,874** | **$247,757** | **$262,033** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 4.0 | 4.0 | 4.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 4.0 | 4.0 | 4.0 |

| Department: Public Utilities | Division Budget |
|---|---|
| Division: 415 Water Division | |

## Mission & Services

The Water Division's mission is to efficiently provide a plentiful supply of the highest quality drinking water and outstanding service to its valued customers. The Water Division provides over 50 billion gallons of water annually to City residents, businesses and other customers. The Water Division operates as an enterprise fund; that is, the cost of providing services is financed through user charges and revenues generated through its own operations rather than through the general operating funds of the City.

## FY07 Highlights

In FY07, the Water Division will be initiating a well field development effort at Columbia Bottoms made possible through the receipt of $700,000 in grant funds.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Miles of water line managed | 1,400 | 1,400 | 1,400 |
| o Quarterly customer billing | 100,000 | 100,000 | 100,000 |
| o Water line inspections | 104,000 | 104,000 | 104,000 |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 19,280,549 | 21,037,098 | 20,631,772 |
| Materials and Supplies | 7,951,220 | 8,197,600 | 8,426,300 |
| Equipment, Lease & Assets | 764,614 | 1,199,450 | 1,219,100 |
| Contractual and Other Services | 10,667,549 | 15,517,400 | 15,807,350 |
| Debt Service and Special Charges | 4,037,810 | 4,070,000 | 4,070,000 |
| **Total** | **$42,701,742** | **$50,021,548** | **$50,154,522** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Total | 382.0 | 380.0 | 376.0 |

| | | |
|---|---|---|
| **Department:** | **Public Utilities** | **Program Budget** |
| **Division:** | **415 Water Division** | |
| **Program:** | **01 Administration** | |

## Mission & Services

The Administration Program provides overall direction and human resources support to the various operational sections of the Water Division. This program is responsible for promoting safety, health awareness, job training, motivational training, and maintenance of employee records. The Administrative section of the Water Division also is responsible for the Kingshighway facility, division-wide telephone systems and office management functions for offices of both the Water Commissioner and Director of Public Utilities.

## FY07 Highlights

In FY07, the Administration Program will continue to expand and upgrade the existing access control and facilities surveillance systems, as well as the computer network on which it is based. Existing physical infrastructure improvements, as related to security, will continue to be a priority. The training program will expand toward a goal of 40 hours per employee by 2008. Standards of performance for job classifications will be reviewed and refined cooperatively by employees and management.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Respond to network trouble < 30 min | 100% | 95% | 100% |
| o Respond to PC trouble < 2 hrs | 100% | 100% | 100% |
| o Days to configure new PCs | 18 | 15 | 15 |
| o Hrs of unscheduled network downtime | 3 | 2 | 2 |
| o Employees issued badges | 100% | 100% | 100% |
| o Employee badges replaced < 1day | 100% | 100% | 100% |

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 1,691,652 | 1,828,976 | 1,571,766 |
| Materials and Supplies | 66,022 | 67,000 | 65,000 |
| Equipment, Lease & Assets | 20,578 | 51,000 | 76,500 |
| Contractual and Other Services | 676,262 | 1,015,500 | 940,500 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total** | **$2,454,514** | **$2,962,476** | **$2,653,766** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Total | 14.0 | 14.0 | 13.0 |

| | | |
|---|---|---|
| **Department:** | **Public Utilities** | **Program Budget** |
| **Division:** | **415 Water Division** | |
| **Program:** | **02 Distribution** | |

## Mission & Services

Through the Distribution System, the City maintains and services approximately 22,000 valves, over 15,000 fire hydrants, and approximately 1,400 miles of water mains. The Distribution section includes the meter and tap program, engineering services and leak inspection services. This section is also a lead agency on the continuing development of the City's Geographical Information Systems (GIS) and base map.

## FY07 Highlights

In FY07, Distribution will work to complete the conversion to radio read meters, install an inventory bar coding system, and transfer materials into new storage facilities. This Section will also continue to work with the Street Department to keep manhole covers exposed after street paving projects, and continue its water main and Hersey meter replacement programs.

| **Performance Measurement** | **FY05** | **FY06** | **FY07** |
|---|---|---|---|
| o Miles of water line maintained | 1,400 | 1,400 | 1,400 |
| o Water meters maintained | 16,000 | 16,000 | 16,000 |
| o Convert meters to radio read | 2,000 | 3,000 | 6,000 |
| o Replace old Hersey meter | 3 | 10 | 5 |
| o Replaced water mains (ft) | 7,500 | 6,000 | 5,000 |
| o Adjusted manholes to street grade | 600 | 700 | 700 |

| **General Fund Budget By Expenditure Category** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| Personal Services | 6,517,710 | 6,986,536 | 6,921,139 |
| Materials and Supplies | 2,663,312 | 2,665,000 | 2,546,000 |
| Equipment, Lease & Assets | 443,714 | 710,600 | 661,900 |
| Contractual and Other Services | 634,640 | 429,000 | 827,000 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total** | **$10,259,376** | **$10,791,136** | **$10,956,039** |

| **Number of Full Time Positions** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| Total | 149.0 | 147.0 | 146.0 |

| | | |
|---|---|---|
| **Department:** | **Public Utilities** | **Program Budget** |
| **Division:** | **415 Water Division** | |
| **Program:** | **03 Finance Section** | |

## Mission & Services

The Finance Section mission is to provide financial coordination and review to the various other Water Division programs. The Finance Section is responsible for all accounting and budgeting functions of the Division. This work includes maintaining both cash and accrual accounting records as an enterprise fund of the City. All invoices are paid through the Finance Section and all billing other than water consumption is invoiced through this section.

## FY07 Highlights

In the past year, the Finance Section has begun the process of converting from quarterly to monthly financial statements and received an acceptance notification of a $700,000 grant for a well field development project at Columbia Bottoms. Finance billed and collected over $3M in miscellaneous charges and processed over 8,800 invoices in a timely and accurate manner. In FY07, Finance will continue the process of improving its financial reporting and set timelines for external and internal reports. It will also perform external rate sufficiency analysis if required.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Prepare vouchers < 3 days of invoice | 95% | 97% | 98% |
| o Prepare/ mail statements by the 7th | 100% | 100% | 100% |

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 566,411 | 642,359 | 645,649 |
| Materials and Supplies | 78,310 | 55,300 | 55,300 |
| Equipment, Lease & Assets | 12,824 | 21,500 | 22,500 |
| Contractual and Other Services | 4,637,606 | 6,618,300 | 6,622,250 |
| Debt Service and Special Charges | 4,037,810 | 4,070,000 | 4,070,000 |
| **Total** | **$9,332,961** | **$11,407,459** | **$11,415,699** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Total | 11.0 | 11.0 | 11.0 |

| | | |
|---|---|---|
| **Department:** | **Public Utilities** | **Program Budget** |
| **Division:** | **415 Water Division** | |
| **Program:** | **04 Water Production** | |

## Mission & Services

The City operates two water treatment plans, Chain of Rocks and Howard Bend. At these two plants, 14 large pumps are used to deliver approximately 54 billion gallons of river water into the basin for treatment; then, 15 pumps send 50 billion gallons per year of the treated water into the distribution system. All these functions must be accomplished while maintaining full compliance with all Federal, State and local regulations governing drinking water quality, environmental impacts, and public health.

## FY07 Highlights

In FY07, the Power and Pumping Section will focus on replacing equipment such as large pumping units and valves and will work to upgrade electrical panels and grids at all locations including street manifold chambers and single valve sites. It will also explore ways to enable raw water to enter the intake structure at the Howard Bend plant to be pumped into treatment basins for processing. Construction and maintenance will complete the rebuilding of specified filters at the Howard Bend and Chain of Rocks facilities.

| **Performance Measurement** | **FY05** | **FY06** | **FY07** |
|---|---|---|---|
| o Process requisitions/ documents | 133 | 200 | 250 |
| o Make pick-ups and deliveries < 24 hrs | 95% | 95% | 100% |
| o Finished water turbidity< 0.1 NTU 95% | 100% | 100% | 100% |
| o Finished water @ 2.5ppm disinfect | 100% | 100% | 100% |

| **General Fund Budget By Expenditure Category** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| Personal Services | 9,359,410 | 10,305,583 | 10,194,257 |
| Materials and Supplies | 5,107,493 | 5,396,300 | 5,746,000 |
| Equipment, Lease & Assets | 274,376 | 414,350 | 415,200 |
| Contractual and Other Services | 4,141,817 | 6,647,300 | 6,610,300 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total** | **$18,883,096** | **$22,763,533** | **$22,965,757** |

| **Number of Full Time Positions** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| Total | 179.0 | 179.0 | 177.0 |

| | | |
|---|---|---|
| **Department:** | **Public Utilities** | **Program Budget** |
| **Division:** | **415 Water Division** | |
| **Program:** | **05 Customer Service** | |

## Mission & Services

Customer Service's mission is to provide its customers with professional and friendly service while meeting the policies and both fiscal and legal requirements of the Water Division. This program is responsible for billing and collecting payment for water service from approximately 86,000 flat rate and 14,000 metered customers. This includes meter reading, the keeping of accurate customer records, the leaving of delinquent notices and the actual collection of payments from delinquent customers. This office also handles the investigation of all claims for damages against the Water Division, including main breaks and vehicle and injury claims.

## FY07 Highlights

In the past year, Customer Service has accurately billed over $36 million in water usage and provided customer support through collection efforts at the Kingshighway office. It has answered over 85,000 telephone calls for information or a change in service and has shut over 10,000 delinquent accounts. In FY07, Customer Service will continue its effort to keep lost calls under 5% and develop additional processes to ensure timely and accurate initiation of accounts for newly constructed buildings.

| **Performance Measurement** | **FY05** | **FY06** | **FY07** |
|---|---|---|---|
| o Restore water service - same day | 100% | 99% | 100% |
| o Read meters according to schedule | 100% | 100% | 100% |
| o Lost calls | 8.0% | 5.7% | 5.0% |

| **General Fund Budget By Expenditure Category** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| Personal Services | 1,145,366 | 1,273,644 | 1,298,961 |
| Materials and Supplies | 36,083 | 14,000 | 14,000 |
| Equipment, Lease & Assets | 13,122 | 2,000 | 43,000 |
| Contractual and Other Services | 577,224 | 807,300 | 807,300 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total** | **$1,771,795** | **$2,096,944** | **$2,163,261** |

| **Number of Full Time Positions** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| Total | 29.0 | 29.0 | 29.0 |

| Department: | Airport Commission | Division Budget |
|---|---|---|
| Division: | 420 City of St. Louis Airport Commission | |

## Mission & Services

The City of St. Louis Airport Authority operates Lambert-St. Louis International Airport which, based on 2005 traffic data collected by the Airport Council International, is the 30th largest airport in the nation in total passengers and 35th busiest in total aircraft movements. The Airport is served by 10 major airlines, 16 commuter airlines and 7 on-site cargo companies.

## FY07 Highlights

The FY07 budget is approximately $15.1M or 10.7% higher than FY06 primarily due to an increase in debt service charges associated with bonds that were issued to finance the new runway scheduled to open in April, 2006. Other increases include higher contractual services due to continued increases in the cost and usage of utilities, especially natural gas. In addition, equipment lease and asset costs will increase due to the replacement of three fire vehicles.

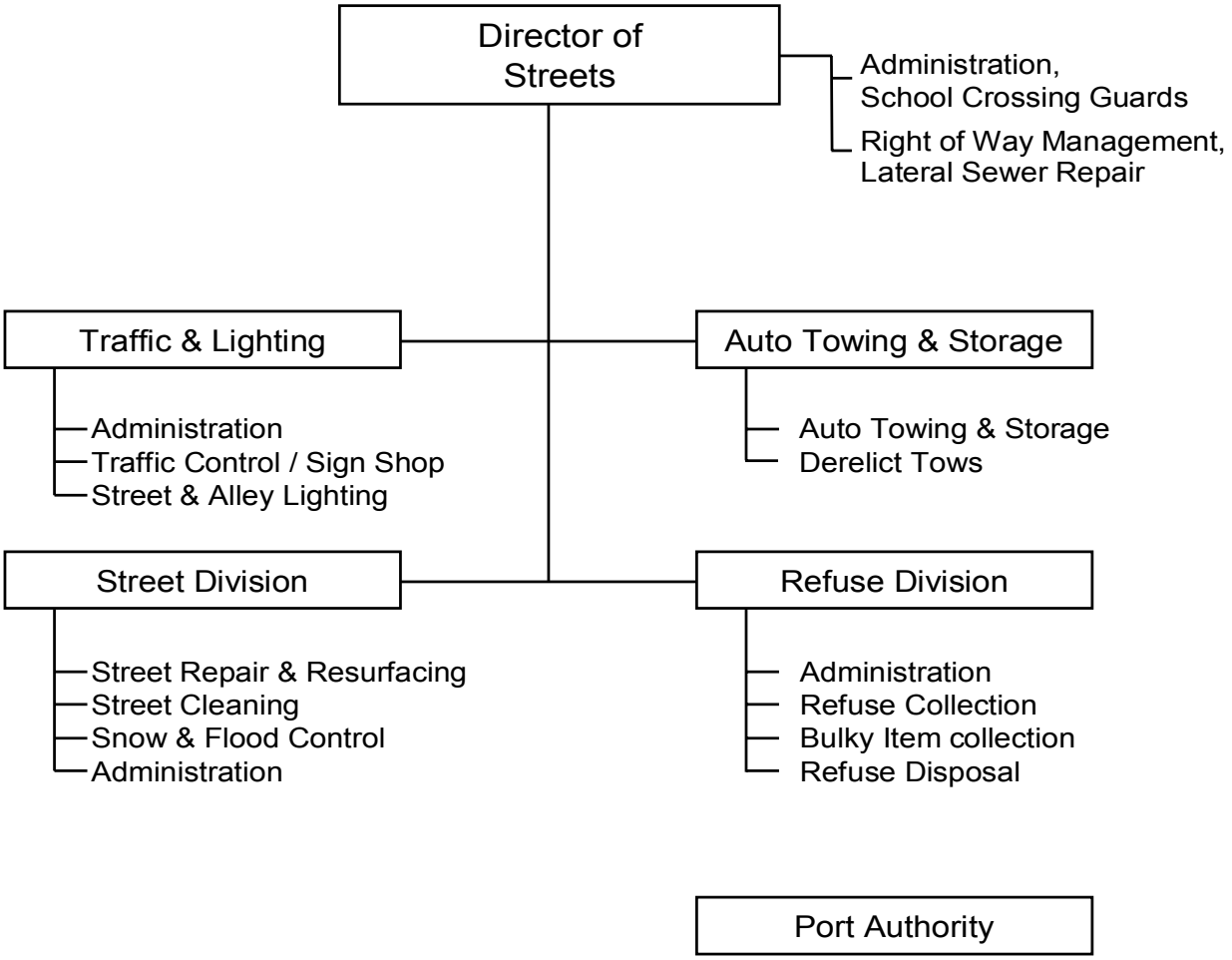
| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Total enplanements | 7,048,359 | 7,463,000 | 7,824,000 |
| o O & D enplanements | 5,518,897 | 5,850,000 | 6,132,000 |
| o Connecting enplanements | 1,529,462 | 1,613,000 | 1,692,000 |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 33,436,338 | 38,645,845 | 38,568,048 |
| Materials and Supplies | 3,938,934 | 5,259,185 | 5,637,649 |
| Equipment, Lease & Assets | 1,084,722 | 2,085,419 | 3,339,591 |
| Contractual and Other Services | 34,044,147 | 42,436,189 | 44,424,027 |
| Debt Service and Special Charges | 86,521,694 | 53,184,234 | 65,420,234 |
| **Total** | **$159,025,835** | **$141,610,872** | **$157,389,549** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Total | 582.0 | 623.0 | 634.0 |

# DEPARTMENT OF STREETS

# DEPARTMENT OF STREETS

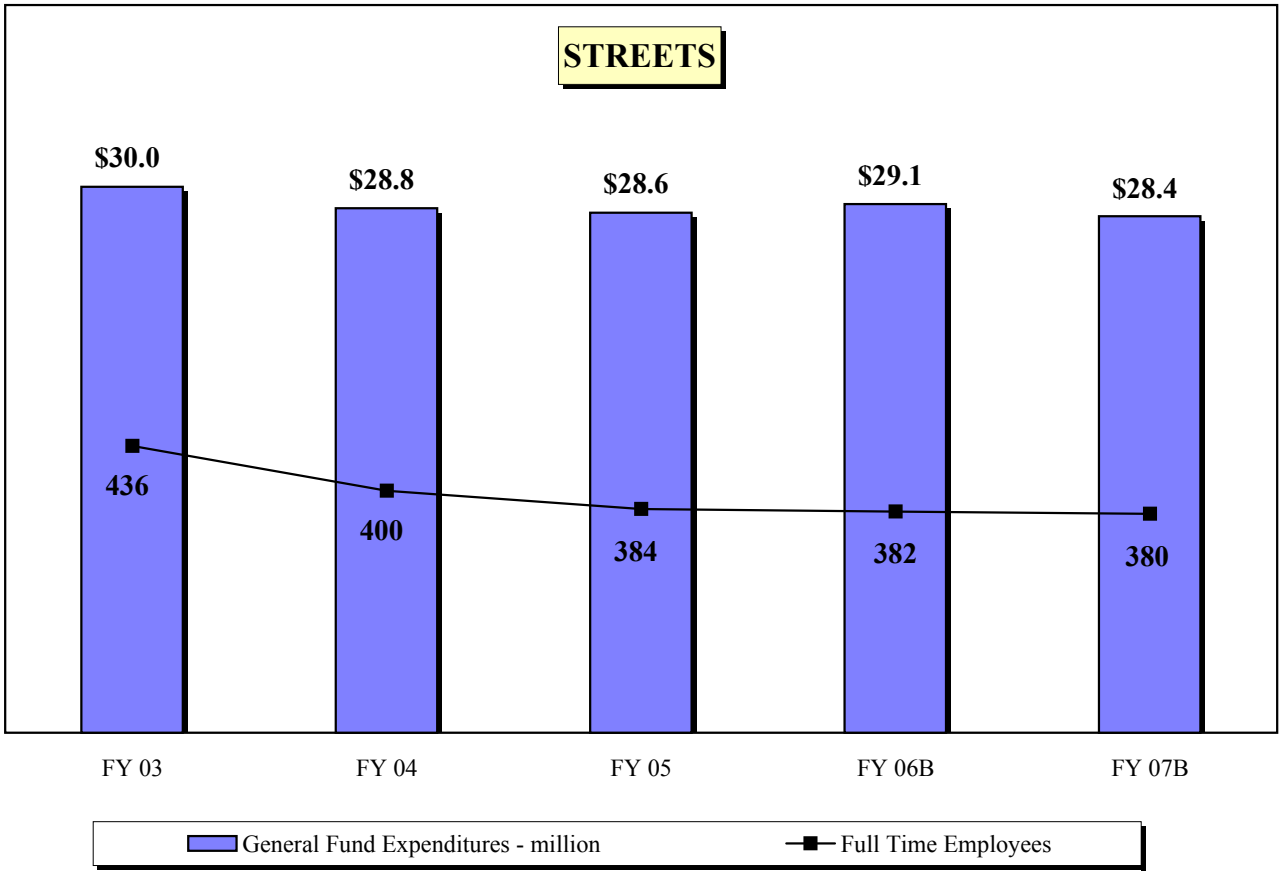


# STREETS

| Budget By Division | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| 510 Director of Streets | 1,048,223 | 1,001,257 | 947,124 |
| 511 Traffic and Lighting | 7,770,480 | 7,718,875 | 7,407,705 |
| 513 Auto Towing and Storage | 1,527,596 | 1,708,951 | 1,698,458 |
| 514 Street Division | 5,662,460 | 5,638,517 | 5,463,859 |
| 516 Refuse Division | 12,570,865 | 12,999,897 | 12,872,081 |
| **Total General Fund** | **$28,579,624** | **$29,067,497** | **$28,389,227** |
| Port Authority | $5,185,075 | $3,113,000 | $2,552,720 |
| Lateral Sewer Repair Fund | $3,002,284 | $3,094,784 | $3,052,875 |
| Grant and Other Funds | $1,691,046 | $1,838,902 | $1,777,073 |
| **Total Department All Funds** | **$38,458,029** | **$37,114,183** | **$35,771,895** |

| Personnel By Division | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| 510 Director of Streets | 16.5 | 15.4 | 14.5 |
| 511 Traffic and Lighting | 85.0 | 83.0 | 83.0 |
| 513 Auto Towing and Storage | 29.0 | 29.0 | 29.0 |
| 514 Street Division | 111.0 | 112.0 | 112.0 |
| 516 Refuse Division | 143.0 | 143.0 | 142.0 |
| **Total General Fund** | **384.5** | **382.4** | **380.5** |
| 520 Port Authority | 0.0 | 0.0 | 0.0 |
| Grant and Other Funds | 70.5 | 71.6 | 72.5 |
| **Total Department All Funds** | **455.0** | **454.0** | **453.0** |

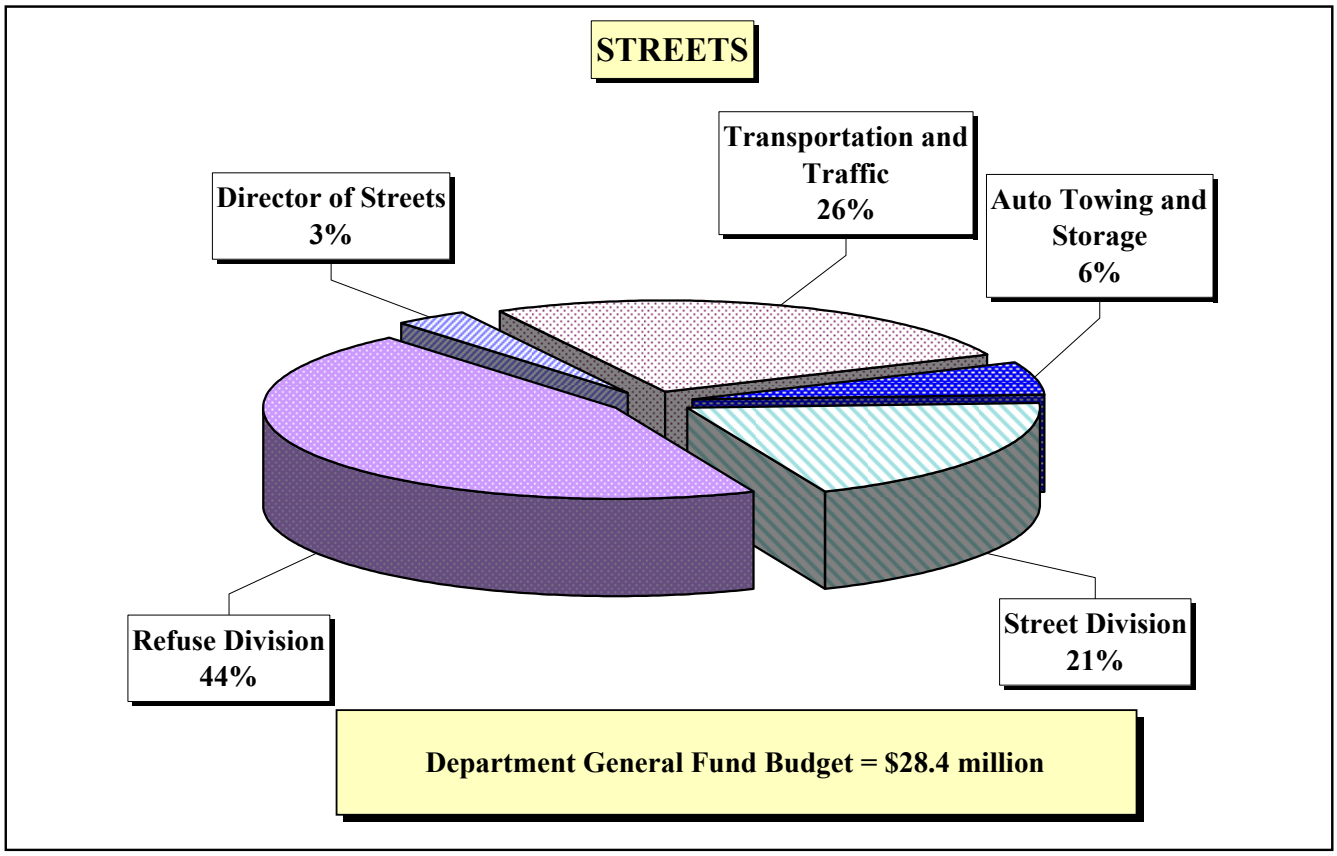
# STREETS




## Major Goals & Highlights

- Stripe and mark 1,950 lane miles of streets
- Respond to all street light service requests within 5 days
- Street Division Administration Program to reduce Contractual Services by almost $100,000
- Repair 47,000 cubic feet of street cave-ins
- Roof replacement on two of the salt storage facilities, funded by the Capital Budget
- Streets Department to see a reduction of 2 positions in FY07

# STREETS




## Major Goals & Highlights

- Tow 650 derelict vehicles
- Respond to 85% of towing calls within 30 minutes
- $250,000 in ongoing savings through audit of street light electrical utility costs
- Port Administrative Division to reduce its debt service payments by over $800,000
- Complete 48,000 street inspections
- Reduce replacement expense for snow & ice control chemicals due to prior years' mild winters

| Department: | Streets | Division Budget |
|---|---|---|
| Division: | 510 Director of Streets | |

## Mission & Services

The Director of Streets is responsible for overseeing the repair, cleaning and maintenance of all public streets, alleys and other City right-of-ways as well as the collection and disposal of refuse. Through Right-of-Way Management, the Director's Office also oversees the Lateral Sewer Repair Program and manages the 50/50 Sidewalk program.

## FY07 Highlights

In FY07, the Missouri Department of Transportation (MoDOT) will continue responsibility for the maintenance, except for street lighting and snow removal, of approximately 32 miles of major arterial streets in the City. These streets represent continuations between State maintained roads in the County, and these types of roads are normally maintained throughout the State. The Director's Office will act as a liaison with other Street Department Divisions and MoDOT to manage the transferred streets.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 1,030,125 | 983,672 | 929,084 |
| Materials and Supplies | 9,230 | 10,845 | 11,900 |
| Equipment, Lease & Assets | 0 | 800 | 0 |
| Contractual and Other Services | 8,868 | 5,940 | 6,140 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$1,048,223** | **$1,001,257** | **$947,124** |
| Grant and Other Funds | $3,276,299 | $3,468,544 | $3,462,523 |
| **Total Budget All Funds** | **$4,324,522** | **$4,469,801** | **$4,409,647** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 16.5 | 15.4 | 14.5 |
| Other | 22.5 | 23.6 | 24.5 |
| Total | 39.0 | 39.0 | 39.0 |

| | | |
|---|---|---|
| **Department:** | **Streets** | **Program Budget** |
| **Division:** | **510 Director of Streets** | |
| **Program:** | **01 Administration** | |

## Mission & Services

The Administrative Program is responsible for overseeing all permits, plans and ordinances pertaining to right-of-way use. This section issues approximately 6,000 permits for street blockages, parades, parking, taxicabs, transportation and sidewalk/ driveway permits. The section also supervises the City's school crossing guard program and is responsible for collecting revenues consisting of the above permits and the 50/ 50 sidewalk program billing.

## FY 07 Highlights

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 731,545 | 737,019 | 730,764 |
| Materials and Supplies | 4,730 | 9,845 | 10,900 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 8,453 | 5,790 | 5,990 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$744,728** | **$752,654** | **$747,654** |
| Grant and Other Funds | $274,015 | $373,760 | $409,648 |
| **Total Budget All Funds** | **$1,018,743** | **$1,126,414** | **$1,157,302** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 10.2 | 10.2 | 10.3 |
| Other | 4.0 | 5.0 | 6.0 |
| Total | 14.2 | 15.2 | 16.3 |

| | | |
|---|---|---|
| **Department:** | **Streets** | **Program Budget** |
| **Division:** | **510 Director of Streets** | |
| **Program:** | **02 Right-of-Way Management** | |

## Mission & Services

The Right-of-Way Management Program maintains the right-of-way safety on streets, alleys, and sidewalks for both motorists and pedestrians. This program also oversees the Lateral Sewer Repair Program. In the last fiscal year, the Department completed approximately 48,000 street inspections.

## FY07 Highlights

This program supervised the repair of almost 1,000 lateral sewer lines funded through the Lateral Sewer Repair Fund.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 298,580 | 246,653 | 198,320 |
| Materials and Supplies | 4,500 | 1,000 | 1,000 |
| Equipment, Lease & Assets | 0 | 800 | 0 |
| Contractual and Other Services | 415 | 150 | 150 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$303,495** | **$248,603** | **$199,470** |
| Lateral Sewer Repair Fund | $3,002,284 | $3,094,784 | $3,052,875 |
| **Total Budget All Funds** | **$3,305,779** | **$3,343,387** | **$3,252,345** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 6.3 | 5.2 | 4.2 |
| Other | 18.5 | 18.6 | 18.5 |
| Total | 24.8 | 23.8 | 22.7 |

| Department: | Streets | Division Budget |
|---|---|---|
| Division: | 511 Traffic and Lighting | |

## Mission & Services

The Transportation and Traffic Division manages the City's traffic and street lighting needs. This division is responsible for the maintenance and repair of all traffic signals, traffic signs, street painting, and streets

## FY07 Highlights

In FY06, the Traffic and Lighting Division completed the 2nd phase of a project, begun in FY02, funded through a loan agreement with the MO State Department of Natural Resources whereby existing traffic signal lights could be replaced with energy efficient LED's. In addition to energy savings the LED type units have a longer operational life, thus reducing labor cost for replacements. Utility savings from the conversion are expected to be reach $395,000 annually and will be used to pay for the cost of the loan.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 3,991,845 | 4,262,175 | 4,201,206 |
| Materials and Supplies | 659,014 | 615,450 | 615,450 |
| Equipment, Lease & Assets | 32,716 | 4,900 | 4,900 |
| Contractual and Other Services | 2,692,106 | 2,441,350 | 2,191,350 |
| Debt Service and Special Charges | 394,799 | 395,000 | 394,799 |
| **Total General Fund** | **$7,770,480** | **$7,718,875** | **$7,407,705** |
| Grant and Other Funds | $236,046 | $0 | $0 |
| **Total Budget All Funds** | **$8,006,526** | **$7,718,875** | **$7,407,705** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 85.0 | 83.0 | 83.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 85.0 | 83.0 | 83.0 |

| | | |
|---|---|---|
| **Department:** | **Streets** | **Program Budget** |
| **Division:** | **511 Traffic and Lighting** | |
| **Program:** | **01 Administrative Services** | |

## Mission & Services

This section provides the administrative services for the Traffic and Lighting Division, including the planning and management of all traffic and lighting functions. All work orders and Citizen Service Bureau requests are monitored under this program. The administrative section also provides payroll supervision and manages purchasing for the division.

## FY07 Highlights

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 859,579 | 922,761 | 909,151 |
| Materials and Supplies | 27,196 | 28,700 | 28,700 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 39,086 | 35,750 | 35,750 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$925,861** | **$987,211** | **$973,601** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$925,861** | **$987,211** | **$973,601** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 15.0 | 14.0 | 14.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 15.0 | 14.0 | 14.0 |

| | | |
|---|---|---|
| **Department:** | **Streets** | **Program Budget** |
| **Division:** | **511 Traffic and Lighting** | |
| **Program:** | **02 Traffic Control** | |

## Mission & Services

The Traffic Control Section stripes streets for traffic control, maintains the City's 695 signalized intersections, and makes and installs approximately 18,000 street signs per year. This section also inspects the condition of school crosswalks and re-stripes the crosswalks as necessary.

## FY07 Highlights

In FY07, MoDOT will continue its new responsibility for the maintenance of street traffic signals on some major arterials in the City.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Stripe and mark streets - lane miles | 1,950 | 1,950 | 1,950 |
| o Maintain, fabricate and install signs | 17,500 | 17,500 | 7,500 |
| o Maintain traffic signal devices | 655 | 655 | 655 |

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 1,616,114 | 1,722,751 | 1,717,059 |
| Materials and Supplies | 367,909 | 408,250 | 408,250 |
| Equipment, Lease & Assets | 8,680 | 1,300 | 1,300 |
| Contractual and Other Services | 33,893 | 31,000 | 31,000 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$2,026,596** | **$2,163,301** | **$2,157,609** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$2,026,596** | **$2,163,301** | **$2,157,609** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 37.0 | 36.0 | 36.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 37.0 | 36.0 | 36.0 |

| | | |
|---|---|---|
| **Department:** | **Streets** | **Program Budget** |
| **Division:** | **511 Traffic and Lighting** | |
| **Program:** | **03 Street and Alley Lighting** | |

## Mission & Services

This program provides the repair and maintenance of the City's 51,000 street lights and 16,000 alley lights. Street, alley, highway, and traffic signal light utility charges are funded through this program.

## FY07 Highlights

Street Lighting responds to reported outages and is working to ensure a response to all service requests within five working days. In FY07, the Capital Budget rolling stock replacement program will provide for a number of aerial trucks for the Traffic Division.

| **Performance Measurement** | **FY05** | **FY06** | **FY07** |
|---|---|---|---|
| o Street lighting maintenance | 51,250 | 51,250 | 51,250 |
| o Alley lighting | 16,000 | 16,000 | 16,000 |
| o Easement lighting | 2,100 | 2,100 | 2,100 |
| o CSB street light service requests | 5,200 | 5,200 | 5,200 |

| **General Fund Budget By Expenditure Category** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| Personal Services | 1,516,152 | 1,616,663 | 1,574,996 |
| Materials and Supplies | 263,909 | 178,500 | 178,500 |
| Equipment, Lease & Assets | 24,036 | 3,600 | 3,600 |
| Contractual and Other Services | 2,619,127 | 2,374,600 | 2,124,600 |
| Debt Service and Special Charges | 394,799 | 395,000 | 394,799 |
| **Total General Fund** | **$4,818,023** | **$4,568,363** | **$4,276,495** |
| Grant and Other Funds | $236,046 | $0 | $0 |
| **Total Budget All Funds** | **$5,054,069** | **$4,568,363** | **$4,276,495** |

| **Number of Full Time Positions** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| General Fund | 33.0 | 33.0 | 33.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 33.0 | 33.0 | 33.0 |

| Department: | Streets | Division Budget |
|---|---|---|
| Division: | 513 Auto Towing and Storage | |

## Mission & Services

The Auto Towing and Storage Division mission is to respond to all tows in a timely, safe and efficient manner. This Division manages the towing of cars within the City. The City tows cars ordered by the Police Department and contracts with a private company for the derelict tows. The Division also assists the Street Maintenance Division by removing illegally parked cars to allow for snow removal or paving operations. It also assists the Equipment Services Division by towing 100 to 150 City owned vehicles to repair facilities.

## FY07 Highlights

In FY07, the goals of Auto Towing and Storage are to handle all tow requests within their 30 minute response window, to improve the disposal procedures for unclaimed vehicles, and to develop procedures with the Courts to increase the number of derelicts towed from private property.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Requests with 30 min. response time | 82% | 85% | 85% |

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 1,175,280 | 1,352,201 | 1,341,708 |
| Materials and Supplies | 2,430 | 8,050 | 8,050 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 349,886 | 348,700 | 348,700 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$1,527,596** | **$1,708,951** | **$1,698,458** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$1,527,596** | **$1,708,951** | **$1,698,458** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 29.0 | 29.0 | 29.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 29.0 | 29.0 | 29.0 |

| | | |
|---|---|---|
| **Department:** | **Streets** | **Program Budget** |
| **Division:** | **513 Auto Towing and Storage** | |
| **Program:** | **01 Auto Towing and Storage** | |

## Mission & Services

The Auto Towing and Storage Program conducts Police-generated tows of vehicles resulting from accidents, arrests, delinquent parking tickets or theft. In addition, the division tows and relocates vehicles during snow emergencies, paving operations and special events. This Division conducts public auctions every week to dispense of unclaimed vehicles. Auto towing is a round-the-clock operation.

## FY07 Highlights

By the end of FY06, Auto Towing will have towed 12,750 vehicles and auctioned 6,000 vehicles. In FY07, the Program will continue to respond to all Police and Treasurer's tows in a timely and safe manner.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Tow and redeem vehicles | 11,568 | 12,750 | 13,000 |
| o Vehicle sales | 5,676 | 6,000 | 5,800 |
| o Dispatches within 30 minutes of call | 82% | 85% | 85% |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 1,146,924 | 1,319,073 | 1,310,494 |
| Materials and Supplies | 2,430 | 8,050 | 8,050 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 349,282 | 346,700 | 346,700 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$1,498,636** | **$1,673,823** | **$1,665,244** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$1,498,636** | **$1,673,823** | **$1,665,244** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 28.0 | 28.0 | 28.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 28.0 | 28.0 | 28.0 |

| | | |
|---|---|---|
| **Department:** | **Streets** | **Program Budget** |
| **Division:** | **513 Auto Towing and Storage** | |
| **Program:** | **02 Derelict Tows** | |

## Mission & Services

The mission of the Derelict Tows is to rid the City of derelict/abandoned vehicles that are on private property. This program removes the derelict vehicles, that are in violation of City ordinances, from private property, such as lots or backyards. Each property owner is notified of the violation and has seven days to remove the vehicle. The property owner may either allow the City to access the property and perform the tow, or, if the City is not allowed to remove the vehicle, the violation is turned over to the courts. The City contracts with a private company to tow & store the derelicts, with the City receiving a fee for each vehicle towed.

## FY07 Highlights

In FY07, Derelict Tows will continue its mission to rid the City of derelict and abandoned vehicles on private property.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Derelict vehicles towed | 465 | 625 | 650 |

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 28,356 | 33,128 | 31,214 |
| Materials and Supplies | 0 | 0 | 0 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 604 | 2,000 | 2,000 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$28,960** | **$35,128** | **$33,214** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$28,960** | **$35,128** | **$33,214** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 1.0 | 1.0 | 1.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 1.0 | 1.0 | 1.0 |

| Department: | Streets | Division Budget |
|---|---|---|
| Division: | 514 Street Division | |

## Mission & Services

The Street Division is responsible for the maintenance of 1,100 miles of streets and 600 miles of alleys within the City. Specific functions performed by this division include street resurfacing and repair, street cleaning, snow removal and wharf cleaning and maintenance on the riverfront.

## FY07 Highlights

Using Ward Capital funds, the Street Division oversees the Wheelchair Ramp Replacement Program. In FY07, this program will continue, subject to Aldermanic funding.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 4,643,034 | 4,827,312 | 4,767,763 |
| Materials and Supplies | 835,452 | 649,955 | 633,096 |
| Equipment, Lease & Assets | 82,815 | 23,000 | 33,000 |
| Contractual and Other Services | 101,159 | 138,250 | 30,000 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$5,662,460** | **$5,638,517** | **$5,463,859** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$5,662,460** | **$5,638,517** | **$5,463,859** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 111.0 | 112.0 | 112.0 |
| Other | 27.0 | 27.0 | 27.0 |
| Total | 138.0 | 139.0 | 139.0 |

| | | |
|---|---|---|
| **Department:** | **Streets** | **Program Budget** |
| **Division:** | **514 Street Division** | |
| **Program:** | **01 Street Repair & Resurfacing** | |

## Mission & Services

The Street Repair program performs the majority of the street maintenance on 1,070 miles of streets and 600 miles of alleys. Maintenance efforts include pothole repairs, crack sealing, curb repairs and bridge maintenance.

## FY07 Highlights

Again in FY07, Ward Capital funds as described in the Capital Improvement Plan, will provide for neighborhood street and alley resurfacing.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Seal cracks in streets - linear feet | 453,000 | 453,000 | 453,000 |
| o Repair street cave-ins - cubic feet | 47,000 | 47,000 | 47,000 |
| o Patch streets - square yards | 305,000 | 305,000 | 305,000 |

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 2,956,692 | 2,920,825 | 2,785,845 |
| Materials and Supplies | 762,248 | 465,175 | 488,652 |
| Equipment, Lease & Assets | 44,720 | 12,420 | 19,420 |
| Contractual and Other Services | 5,807 | 28,601 | 22,870 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$3,769,467** | **$3,427,021** | **$3,316,787** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$3,769,467** | **$3,427,021** | **$3,316,787** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 71.4 | 72.4 | 71.4 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 71.4 | 72.4 | 71.4 |

| | | |
|---|---|---|
| **Department:** | **Streets** | **Program Budget** |
| **Division:** | **514 Street Division** | |
| **Program:** | **02 Street Cleaning** | |

## Mission & Services

The Street Cleaning Program is responsible for cleaning all City streets and responding to accidents and oil spills to reduce hazardous driving conditions. The Downtown Business District receives special emphasis and is swept nightly. In November, this program conducts a leaf pick-up operation in which 14 leaf vacuum trucks are used to pickup leaves which are then processed by the Forestry Division. The leaves are then mulched and made available to the public. Additionally, Street Cleaning maintains a uniform, monthly neighborhood cleaning schedule.

## FY07 Highlights

In FY07 the Capital Budget rolling stock replacement program will provide for a number of new street sweepers.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Central Business Dist. cleaning - mile | 9,800 | 9,800 | 9,800 |
| o Residential street cleaning - mile | 12,300 | 12,300 | 12,300 |

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 717,692 | 823,893 | 849,085 |
| Materials and Supplies | 55,500 | 33,950 | 33,950 |
| Equipment, Lease & Assets | 34,782 | 9,660 | 9,660 |
| Contractual and Other Services | 281 | 1,386 | 1,330 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$808,255** | **$868,889** | **$894,025** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$808,255** | **$868,889** | **$894,025** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 18.9 | 19.0 | 20.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 18.9 | 19.0 | 20.0 |

| | | |
|---|---|---|
| **Department:** | **Streets** | **Program Budget** |
| **Division:** | **514 Street Division** | |
| **Program:** | **03 Snow Removal and Flood Control** | |

## Mission & Services

The Snow Removal and Flood Control program removes snow and ice from approximately 440 miles of major and secondary arterial streets. This program also maintains 55,000 feet of floodwall and levee, 38 floodwall closures, and 85 flood relief wells which protect City residents and property from flooding.

## FY07 Highlights

In FY07, the General Obligation Bond Issue will begin funding for major renovations to the flood protection system. In addition, the mild winter of the previous fiscal year has allowed for a reduction of snow & ice control chemicals.

| **Performance Measurement** | **FY05** | **FY06** | **FY07** |
|---|---|---|---|
| o Remove snow and ice from streets (call-outs for removal -12 hour shifts) | 12 | 12 | 12 |
| o Maintain floodwall - gate closings (number of gates closed **x** occurrences) | 10 | 10 | 10 |

| **General Fund Budget By Expenditure Category** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| Personal Services | 768,478 | 839,256 | 822,897 |
| Materials and Supplies | 13,331 | 148,155 | 107,319 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 84,889 | 8,113 | 2,900 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$866,698** | **$995,524** | **$933,116** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$866,698** | **$995,524** | **$933,116** |

| **Number of Full Time Positions** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| General Fund | 16.7 | 16.6 | 16.7 |
| Other | 0.00 | 0.00 | 0.00 |
| Total | 16.7 | 16.6 | 16.7 |

| | | |
|---|---|---|
| **Department:** | **Streets** | **Program Budget** |
| **Division:** | **514 Street Division** | |
| **Program:** | **04 Administration** | |

## Mission & Services

This program provides all budgeting, planning, management, custodial and administrative work for the programs of the Street Division. The Street Division also manages the St. Louis Works street improvements program. However, funding for personnel and related costs associated with St. Louis Works program is budgeted through a separate appropriation.

## FY07 Highlights

In addition to their other duties, the supervisors with this program will work with the Director's Office to review the MoDOT maintained arterial streets.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 200,172 | 243,338 | 309,936 |
| Materials and Supplies | 4,373 | 2,675 | 3,175 |
| Equipment, Lease & Assets | 3,313 | 920 | 3,920 |
| Contractual and Other Services | 10,182 | 100,150 | 2,900 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$218,040** | **$347,083** | **$319,931** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$218,040** | **$347,083** | **$319,931** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 4.0 | 4.0 | 4.0 |
| Other | 27.0 | 27.0 | 27.0 |
| Total | 31.0 | 31.0 | 31.0 |

| Department: | Streets | Division Budget |
|---|---|---|
| Division: | 516 Refuse Division | |

## Mission & Services

The mission of the Refuse Division is to provide residents with efficient collection of solid waste in a safe manner, to reduce, reuse and recycle as much as possible, and to improve service and customer satisfaction. The Refuse Division is responsible for collecting and disposing of the City's waste. Also, the Division coordinates efforts to reduce the amount of waste going to landfills with recycling, composting, and waste reduction programs .

## FY07 Highlights

The Refuse Division continues to work with other Departments to increase recycling by City offices and promote use of recycled goods. New collection routes and other cost saving procedures were developed in the previous fiscal year.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o New carts delivered | 4,566 | 2,095 | 2,000 |
| o New containers delivered | 468 | 4,080 | 4,000 |
| o Carts refurbished | 576 | 1,053 | 1,000 |
| o Containers refurbished | 555 | 492 | 500 |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 5,956,513 | 6,365,682 | 6,273,726 |
| Materials and Supplies | 131,657 | 170,040 | 170,040 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 6,482,695 | 6,464,175 | 6,428,315 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$12,570,865** | **$12,999,897** | **$12,872,081** |
| Local Use Tax and Other Funds | $1,180,985 | $1,465,142 | $1,367,425 |
| **Total Budget All Funds** | **$13,751,850** | **$14,465,039** | **$14,239,506** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 143.0 | 143.0 | 142.0 |
| Other | 21.0 | 21.0 | 21.0 |
| Total | 164.0 | 164.0 | 163.0 |

| | | |
|---|---|---|
| **Department:** | **Streets** | **Program Budget** |
| **Division:** | **516 Refuse Division** | |
| **Program:** | **01 Administration** | |

## Mission & Services

The Refuse Division Administration Section manages and supervises the collection and disposal of the City's waste. It is also accountable for all division records pertaining to tons collected, citizen complaints, personnel files and expenditures. This section also manages the City's recycling program. Current recycling efforts include yard waste composting, educational programs, household hazardous waste program, a Drop-Off Recycling Center and firehouse drop-off recycling sites.

## FY07 Highlights

| **Performance Measurement** | **FY05** | **FY06** | **FY07** |
|---|---|---|---|
| o Service requests received | | | |
| - Aldermanic | 751 | 717 | 700 |
| - CSB | 754 | 698 | 700 |
| - Direct | 18,196 | 17,131 | 17,000 |

| **General Fund Budget By Expenditure Category** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| Personal Services | 596,837 | 583,675 | 649,737 |
| Materials and Supplies | 30,903 | 45,895 | 45,895 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 230,839 | 145,675 | 209,815 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$858,579** | **$775,245** | **$905,447** |
| Grant and Other Funds | $170,657 | $402,403 | $314,645 |
| **Total Budget All Funds** | **$1,029,236** | **$1,177,648** | **$1,220,092** |

| **Number of Full Time Positions** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| General Fund | 11.0 | 11.0 | 10.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 11.0 | 11.0 | 10.0 |

| | | |
|---|---|---|
| **Department:** | **Streets** | **Program Budget** |
| **Division:** | **516 Refuse Division** | |
| **Program:** | **02 Refuse Collection** | |

## Mission & Services

This program is responsible for the collection of household waste from all City residents twice weekly with the fleet of 60 trucks. The 30,000 metal alley dumpsters and 20,000 plastic roll carts used in the automated collection system presents a significant, on-going maintenance challenge.

## FY07 Highlights

In FY07, the Capital Budget rolling stock replacement program will provide for a number of new refuse collection trucks.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Vehicle accident claims | 405 | 453 | 450 |
| o Missed collection complaints | 2,349 | 2,239 | 2,200 |
| o Tons per route | 164.60 | 158.40 | 160.00 |
| o Man hours per ton | 13.64 | 14.48 | 14.5 |

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 5,227,110 | 5,634,233 | 5,477,989 |
| Materials and Supplies | 96,840 | 117,790 | 117,790 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 18,582 | 18,500 | 18,500 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$5,342,532** | **$5,770,523** | **$5,614,279** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$5,342,532** | **$5,770,523** | **$5,614,279** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 128.0 | 128.0 | 128.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 128.0 | 128.0 | 128.0 |

| | | |
|---|---|---|
| **Department:** | **Streets** | **Program Budget** |
| **Division:** | **516 Refuse Division** | |
| **Program:** | **03 Bulky Item Collections** | |

## Mission & Services

The Refuse Division provides monthly bulky item collection program where each household may have 3 items collected. The monthly collection program collects approximately 13,500 tons of bulky items at the two collection sites and, in addition, residents may bring their bulky items to the Transfer Stations for disposal, including discarded furniture and appliances. This service is a convenience for City residents and improves the overall City appearance. This program also assists in the retrieval and repair of refuse containers.

## FY07 Highlights

In FY06, the Bulky Item Collection Program collected and disposed of approximately 13,000 tons of bulky items and responded to 1,000 Citizen service requests. In FY07, the Capital Budget rolling stock replacement program will provide for a number of new dump trucks.

| **Performance Measurement** | **FY05** | **FY06** | **FY07** |
|---|---|---|---|
| o Complaints | 813 | 636 | 600 |
| o Man hours per ton | 69.2 | 73.6 | 74.0 |
| o Tons per route | 150.79 | 116.77 | 120.00 |

| **General Fund Budget By Expenditure Category** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| Personal Services | 1,003,307 | 1,042,039 | 1,032,080 |
| Materials and Supplies | 4,473 | 15,700 | 15,700 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 2,548 | 5,000 | 5,000 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$0** | **$0** | **$0** |
| Local Use Tax | $1,010,328 | $1,062,739 | $1,052,780 |
| **Total Budget All Funds** | **$1,010,328** | **$1,062,739** | **$1,052,780** |

| **Number of Full Time Positions** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| General Fund | 0.0 | 0.0 | 0.0 |
| Local Use Tax | 21.0 | 21.0 | 21.0 |
| Total | 21.0 | 21.0 | 21.0 |

| | | |
|---|---|---|
| **Department:** | **Streets** | **Program Budget** |
| **Division:** | **516 Refuse Division** | |
| **Program:** | **04 Disposal of Resident and Bulk Waste** | |

**Mission & Services**

The Disposal of Resident and Bulk Waste Program monitors the waste disposal contract for the City's two transfer stations.

**FY07 Highlights**

| **Performance Measurement** | **FY05** | **FY06** | **FY07** |
|---|---|---|---|
| o Tons collected at drop off sites | 2,587 | 2,738 | 2,800 |
| o Tons collected curbside | 993 | 979 | 1,000 |
| o Tons of appliances recycled | 1,325 | 1,255 | 1,250 |
| o Revenue | $164,992 | $120,382 | $120,000 |

| **General Fund Budget By Expenditure Category** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| Personal Services | 132,566 | 147,774 | 146,000 |
| Materials and Supplies | 3,914 | 6,355 | 6,355 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 6,233,274 | 6,300,000 | 6,200,000 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$6,369,754** | **$6,454,129** | **$6,352,355** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$6,369,754** | **$6,454,129** | **$6,352,355** |

| **Number of Full Time Positions** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| General Fund | 4.0 | 4.0 | 4.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 4.0 | 4.0 | 4.0 |

| Department: | Streets | Division Budget |
|---|---|---|
| Division: | 520 Port Administration Division | |

## Mission & Service

The City of St. Louis Port District serves the general public as a distribution facility on 19.3 miles of riverbank on the Mississippi River. It is a huge intermodal facility, using barge, truck and rail services and is a major shipper of grain, coal, petroleum products and chemicals. The Port Authority of the City of St. Louis's primary function is the management of City owned land and mooring rights in the designated Port District. The Port Authority receives most of its revenue through leases of property and mooring rights on the riverfront.

## FY07 Highlights

In FY07, the Port Authority will continue to coordinate development activities within the port district. Several highlights include: negotiation on new leases and lease addendums, port related infrastructure projects, advance security and safety process including new compliance with the Corp of Engineers, maintain and improve City owned docks, and continue providing funds to the Street Department for wharf cleaning efforts.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 0 | 0 | 0 |
| Materials and Supplies | 0 | 0 | 0 |
| Equipment, Lease & Assets | 243,361 | 8,000 | 8,000 |
| Contractual and Other Services | 3,526,124 | 2,270,000 | 2,544,720 |
| Debt Service and Special Charges | 1,415,590 | 835,000 | 0 |
| **Port Authority Fund** | **$5,185,075** | **$3,113,000** | **$2,552,720** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Total | 0.0 | 0.0 | 0.0 |

# DEPARTMENT OF PUBLIC SAFETY

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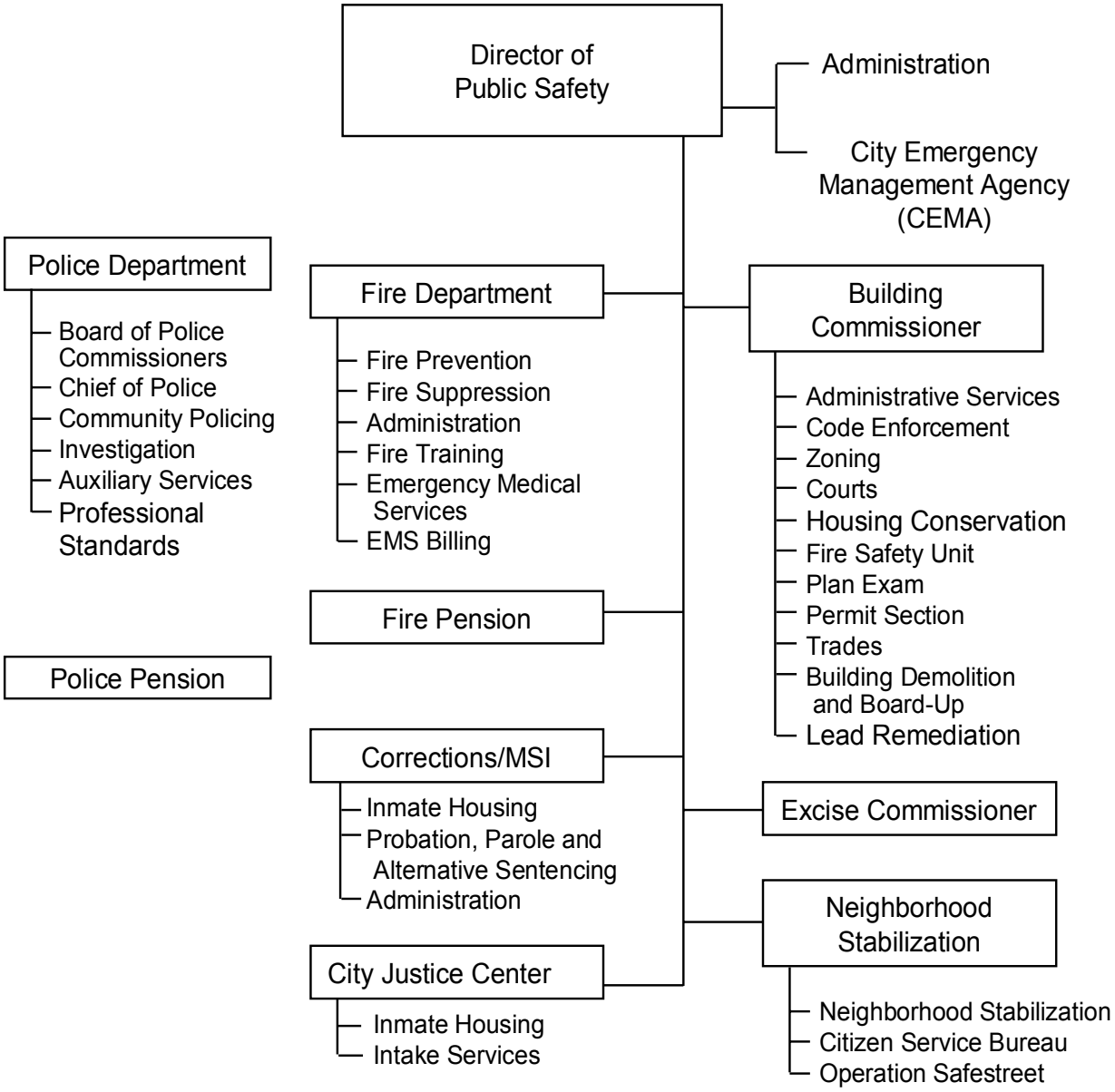
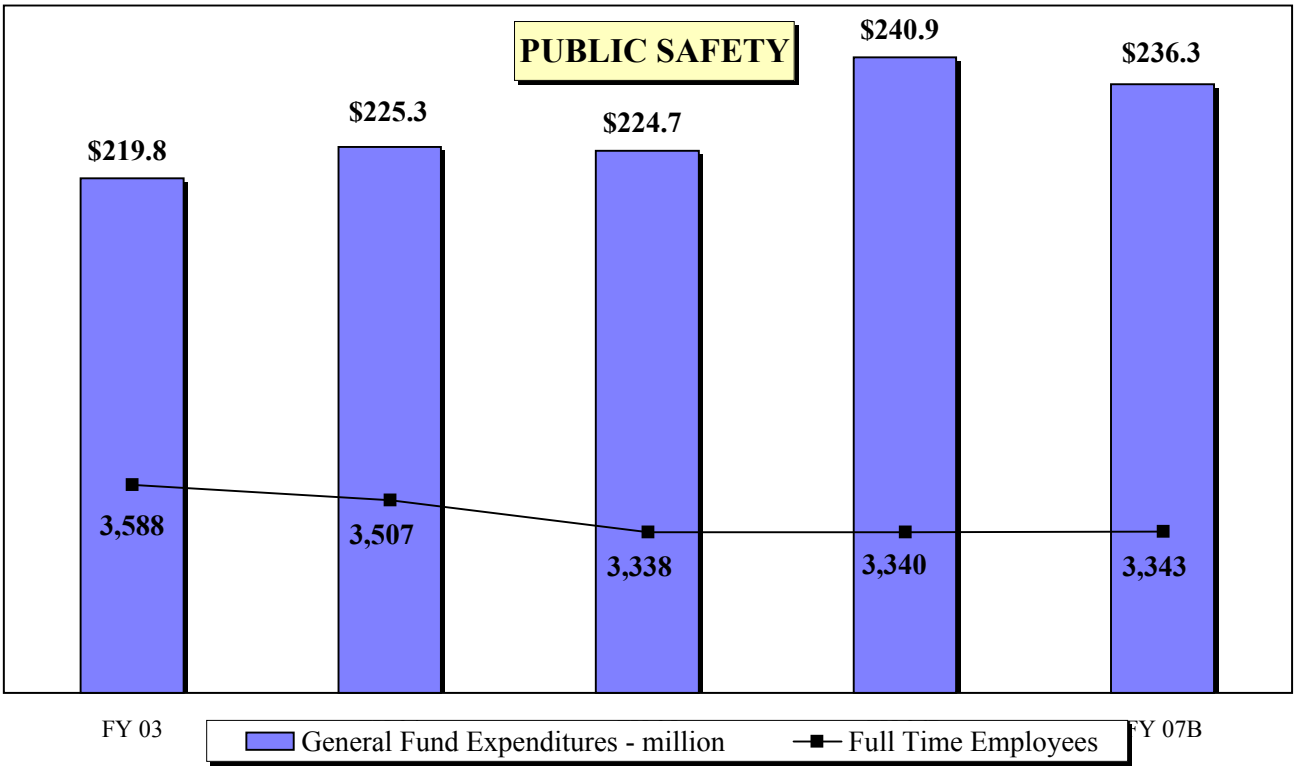


# PUBLIC SAFETY

| Budget By Division | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| 610 Director of Public Safety | 747,144 | 721,898 | 678,000 |
| 611 Fire Department | 47,270,373 | 50,189,038 | 49,334,670 |
| 612 Firefighter's Retirement System | 4,677,084 | 6,542,560 | 6,539,172 |
| 616 Excise Commissioner | 316,876 | 350,027 | 348,309 |
| 620 Building Commissioner | 7,058,649 | 7,442,003 | 7,004,326 |
| 622 Neighborhood Stabilization | 1,798,366 | 1,748,902 | 2,146,628 |
| 632 Corrections / MSI | 14,731,923 | 15,477,775 | 15,510,437 |
| 633 City Justice Center | 13,395,293 | 14,562,982 | 14,439,095 |
| 650 Police Department | 130,228,005 | 135,413,005 | 131,795,210 |
| 651 Police Retirement System | 4,399,155 | 8,486,263 | 8,498,315 |
| **Total General Fund** | **$224,622,868** | **$240,934,453** | **$236,294,162** |
| Total Use Tax Fund | $6,285,781 | $6,117,270 | $8,663,410 |
| Grant and Other Funds | $15,878,213 | $16,279,529 | $15,643,146 |
| **Total Department All Funds** | **$246,786,862** | **$263,331,252** | **$260,600,718** |

| Personnel By Division | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| 610 Director of Public Safety | 11.0 | 10.0 | 9.0 |
| 611 Fire Department | 830.0 | 830.0 | 830.0 |
| 612 Firefighter's Retirement System | 0.0 | 0.0 | 0.0 |
| 616 Excise Commissioner | 6.0 | 6.0 | 6.0 |
| 620 Building Commissioner | 132.0 | 132.0 | 128.0 |
| 622 Neighborhood Stabilization | 34.8 | 35.8 | 40.5 |
| 632 Corrections / MSI | 252.0 | 244.0 | 245.0 |
| 633 City Justice Center | 224.0 | 223.0 | 223.0 |
| 650 Police Department (Uniformed) | 1,325.7 | 1,334.8 | 1,334.2 |
| 650 Police Department (Civilian) | 522.0 | 524.0 | 527.0 |
| 651 Police Retirement System | 0.0 | 0.0 | 0.0 |
| **Total General Fund** | **3,337.5** | **3,339.6** | **3,342.7** |
| Total Use Tax Fund | 34.0 | 34.0 | 35.0 |
| Grant and Other Funds - Police Uniform | 51.3 | 57.2 | 57.8 |
| Grant and Other Funds - All Other | 66.2 | 72.3 | 70.6 |
| **Total Department All Funds** | **3,489.0** | **3,503.0** | **3,506.0** |

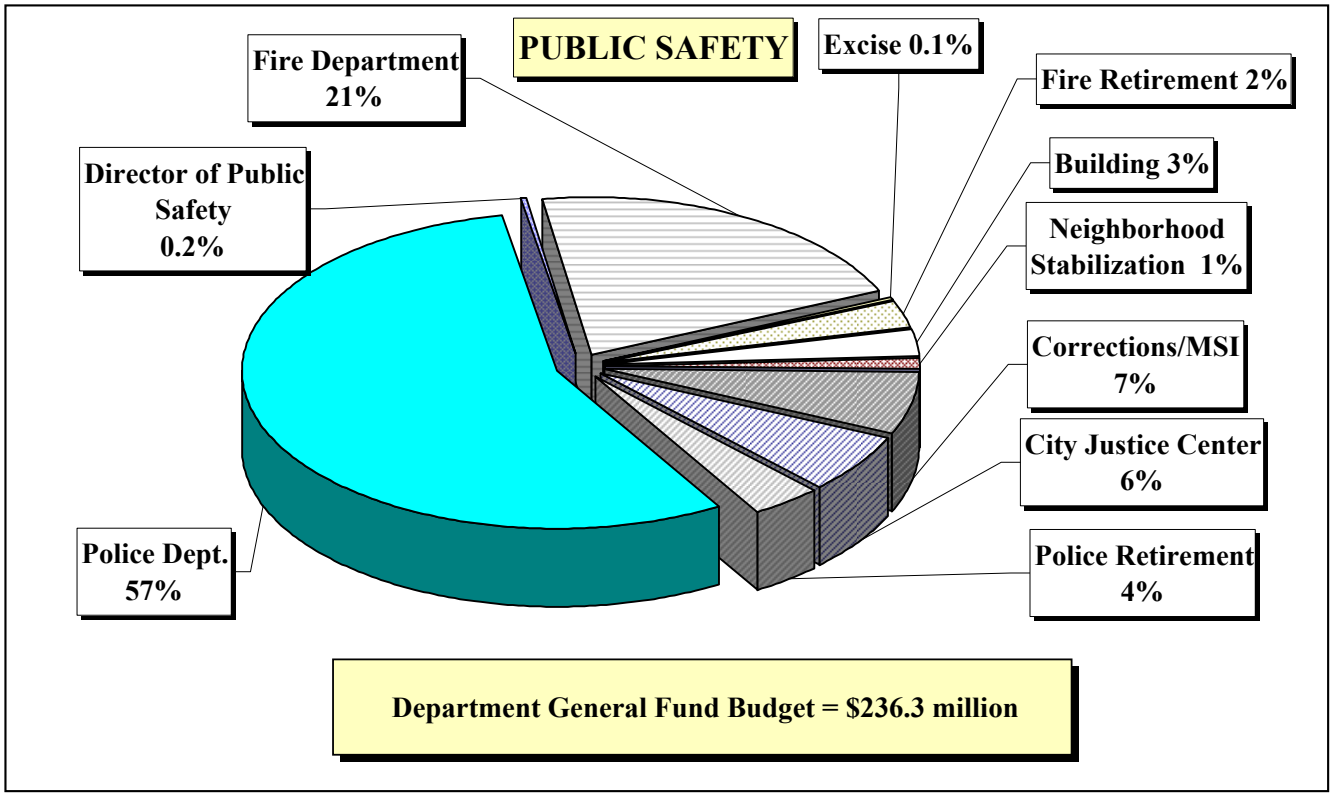
# PUBLIC SAFETY




## Major Goals & Highlights

- Excise Commissioner to prevent felons from working at licensed establishments through an employee work card system
- Building Commissioner to administer $3 million in local use tax funds
- Bureau of Community Policing to receive an additional $400,000 from the Riverfront Gaming Fund
- Neighborhood Stabilization to field an additional Neighborhood Improvement Specialist
- Building Division to conduct over 35,000 occupancy inspections and improve its customer service
- Fire Department to receive $342,522 in grant funds from the MO Health Grant and the Cardio Vascular Grant

# PUBLIC SAFETY




## Major Goals & Highlights

- Building Division to reduce court referrals through an administrative fine process
- Permit Section to issue 85% of permits over the counter, on the same day
- The backlog of DNA cases to be reduced by the Police Department
- Neighborhood Stabilization Team to assume duties of Operation Safestreet, the vehicle anti-theft program
- Fire Prevention Bureau to increase its prevention and data collection efforts for at-risk populations
- Housing Conservation Program to expand to include 80% of the City
- Police Department's video surveillance project to expand to include more neighborhoods
- Building Commissioner to provide rapid response and "on call" service for building board-ups

| Department: | Public Safety | Division Budget |
|---|---|---|
| Division: | 610 Director of Public Safety | |

## Mission & Services

The Director of Public Safety oversees operation of the public safety divisions, including the Building Division, Division of Corrections, Excise Division, Fire Department, City Emergency Management Agency and Neighborhood Stabilization Program.

## FY07 Highlights

The Director of Public Safety will oversee all public safety activities including the new Justice Center which is in its fourth year of operation, as well as CEMA which was consolidated with the office in FY05. In FY07, Correctional Investigator responsibilities have been moved to the Division of Corrections. Additionally, the Director's Office will perform billing functions for inmate reimbursements, and administer the Alarm Registration and False Alarm Reduction program.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 714,215 | 677,248 | 628,300 |
| Materials and Supplies | 10,736 | 14,650 | 17,050 |
| Equipment, Lease & Assets | 2,625 | 4,000 | 6,400 |
| Contractual and Other Services | 19,568 | 26,000 | 26,250 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$747,144** | **$721,898** | **$678,000** |
| Grant and Other Funds | $103,868 | $0 | $0 |
| **Total Budget All Funds** | **$851,012** | **$721,898** | **$678,000** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 11.0 | 10.0 | 9.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 11.0 | 10.0 | 9.0 |

| Department: | Public Safety | Division Budget |
|---|---|---|
| Division: | 611 Fire Department | |

## Mission & Services

The St. Louis Fire Department is charged with providing fire, rescue, and emergency medical services for the protection of life, property, commerce, and the environment in the City of St. Louis. The Fire Department employs over 600 uniformed fire suppression personnel and 135 emergency medical personnel. These personnel are stationed at 30 engine houses, the Fire Department Shop, Fire Department Headquarters, and the Bureau of Emergency Medical Services administrative offices. Additionally, fire suppression personnel are stationed at Lambert International Airport. Civilian employees, including dispatchers, also occupy positions at Headquarters and EMS offices.

## FY07 Highlights

In FY07, the Fire Department will work toward improving public trust and confidence in the organization. The Department will also offer increased training and services to improve employee safety and morale.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 45,743,849 | 48,482,492 | 47,564,324 |
| Materials and Supplies | 983,487 | 999,653 | 1,019,653 |
| Equipment, Lease & Assets | 47,510 | 83,300 | 83,300 |
| Contractual and Other Services | 495,527 | 623,593 | 667,393 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$47,270,373** | **$50,189,038** | **$49,334,670** |
| Grant and Other Funds | $433,231 | $75,861 | $342,961 |
| Riverfront Gaming Fund | $2,509 | $25,000 | $25,000 |
| **Total Budget All Funds** | **$47,706,113** | **$50,289,899** | **$49,702,631** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 830.0 | 830.0 | 830.0 |
| Other | 0.0 | 1.0 | 1.0 |
| Total | 830.0 | 831.0 | 831.0 |

| | | |
|---|---|---|
| **Department:** | **Public Safety** | **Program Budget** |
| **Division:** | **611 Fire Department** | |
| **Program:** | **01 Fire Prevention Bureau** | |

## Mission & Services

The Bureau of Fire Prevention has three major divisions; code enforcement, fire investigation, and public education. The code enforcement division is responsible for enforcing provisions of the Fire Prevention Code, two carbon monoxide detector ordinances, the smoke detector ordinance, and the hazardous material ordinance. The fire investigation division investigates the cause and origin of all fires that can not be determined by the Suppression Bureau.

## FY07 Highlights

In FY07, the Fire Prevention Bureau will increase its prevention and data collection efforts for at at-risk population groups to reduce injury and deaths caused by fire. To increase revenues, the Bureau will work to improve the permit and certification processes.

| **Performance Measurement** | **FY05** | **FY06** | **FY07** |
|---|---|---|---|
| o Fires | 5,300 | 4,902 | 5,000 |
| o Ruptures, explosions, & overheatings | 44 | 56 | 50 |
| o Good intent calls | 3,205 | 3,308 | 3,250 |

| **General Fund Budget By Expenditure Category** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| Personal Services | 1,058,095 | 1,120,082 | 1,072,880 |
| Materials and Supplies | 5,115 | 5,560 | 5,560 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 10,732 | 11,400 | 11,400 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$1,073,942** | **$1,137,042** | **$1,089,840** |
| Grant and Other Funds | $5,894 | $0 | $0 |
| **Total Budget All Funds** | **$1,079,836** | **$1,137,042** | **$1,089,840** |

| **Number of Full Time Positions** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| General Fund | 17.0 | 17.0 | 17.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 17.0 | 17.0 | 17.0 |

| | | |
|---|---|---|
| **Department:** | **Public Safety** | **Program Budget** |
| **Division:** | **611 Fire Department** | |
| **Program:** | **02 Fire Suppression** | |

## Mission & Services

The Fire Suppression Program maintains 34 four-person fire companies, a marine unit and two six-person heavy duty rescue squads 24 hours a day to meet the City's fire suppression needs. Stationed at 30 firehouses throughout the City, these personnel are also called to respond to rescue situations and incidents involving the containment of hazardous materials.

## FY07 Highlights

In FY07, Fire Suppression will work to improve firefighter safety, and to reduce fire deaths. The program will also continue engine house renovations.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Responses < 6 minutes | 59% | 57% | 56% |
| o Responses < 7 minutes | 75% | 73% | 73% |
| o Cost per fire | $6,617 | $8,199 | $8,200 |
| o Cost per response | $818 | $1,036 | $1,000 |

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 35,014,477 | 37,173,658 | 36,562,481 |
| Materials and Supplies | 493,008 | 484,513 | 504,513 |
| Equipment, Lease & Assets | 15,732 | 28,050 | 28,050 |
| Contractual and Other Services | 248,135 | 339,193 | 345,693 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$35,771,352** | **$38,025,414** | **$37,440,737** |
| Grant and Other Funds | $501,050 | $75,861 | $0 |
| Riverfront Gaming Fund | $2,509 | $25,000 | $25,000 |
| **Total Budget All Funds** | **$36,274,911** | **$38,126,275** | **$37,465,737** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 624.0 | 624.0 | 624.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 624.0 | 624.0 | 624.0 |

| | | |
|---|---|---|
| **Department:** | **Public Safety** | **Program Budget** |
| **Division:** | **611 Fire Department** | |
| **Program:** | **03 Administration** | |

## Mission & Services

The Administration Section of the Fire Department provides management and support for payroll services, financial and budgeting services, information systems & services, fire prevention, fire suppression, Emergency Medical Service, EMS Billing, and department training programs.

## FY07 Highlights

In FY07, the Administration program will make an effort to improve employee morale and pride. Employee safety will be improved, along with citizen emergency medical services.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 448,620 | 462,859 | 464,473 |
| Materials and Supplies | 7,099 | 7,300 | 7,300 |
| Equipment, Lease & Assets | 9,898 | 10,000 | 10,000 |
| Contractual and Other Services | 12,238 | 12,700 | 12,700 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$477,855** | **$492,859** | **$494,473** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$477,855** | **$492,859** | **$494,473** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 9.0 | 9.0 | 9.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 9.0 | 9.0 | 9.0 |

| | | |
|---|---|---|
| **Department:** | **Public Safety** | **Program Budget** |
| **Division:** | **611 Fire Department** | |
| **Program:** | **04 Fire Training** | |

## Mission & Services

The St. Louis Fire Academy provides training for St. Louis firefighters. Training activities include certifying recruits for active duty as firefighters and training Fire Department personnel on the response procedures for fire incidents, hazardous waste spills, medical and other emergencies. Over the past decade, the Fire Academy has greatly improved its training by providing certifiable, performance based training.

## FY07 Highlights

In FY07, Fire Training will work to decrease the frequency and severity of firefighter injuries through improved safety programs. The Academy will improve training record keeping through increased automation. In addition, expanded and enhanced EMS delivery capabilities will be introduced.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Hazardous condition calls | 1,650 | 1,599 | 1,600 |
| o EMS responses | 70,892 | 63,070 | 63,000 |
| o Fire Dept. injuries | 187 | 171 | 165 |
| o Cost of workers comp. claims | $1,007,117 | $706,376 | $800,000 |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 488,643 | 516,353 | 508,742 |
| Materials and Supplies | 18,964 | 19,500 | 19,500 |
| Equipment, Lease & Assets | 7,085 | 9,850 | 9,850 |
| Contractual and Other Services | 42,644 | 45,300 | 45,300 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$557,336** | **$591,003** | **$583,392** |
| Grant and Other Funds | ($73,713) | $0 | $0 |
| **Total Budget All Funds** | **$483,623** | **$591,003** | **$583,392** |

| Number of Full Time Positions | Actual FY03 | Budget FY04 | Budget FY05 |
|---|---|---|---|
| General Fund | 7.0 | 7.0 | 7.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 7.0 | 7.0 | 7.0 |

| | | |
|---|---|---|
| **Department:** | **Public Safety** | **Program Budget** |
| **Division:** | **611 Fire Department** | |
| **Program:** | **05 Emergency Medical Services** | |

## Mission & Services

Emergency Medical Services provides emergency medical care and transportation to citizens and visitors of the City who are stricken with sudden illness or injury. Each EMS ambulance is equipped as a mobile intensive care unit and is staffed with state licensed paramedics and emergency medical technicians.

## FY07 Highlights

In FY07, Emergency Medical Services will improve public confidence in the Bureau, and raise employee morale. The Bureau will work towards a goal of reducing the number of frivolous or unnecessary calls for emergency service. Furthermore, dispatch and medical care protocols will be enhanced.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Refusals and non-transports | 32,682 | 26,232 | 27,000 |
| o Regular misusers | 369 | 158 | 160 |
| o Service complaints | 36 | 26 | 30 |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 8,379,382 | 8,835,476 | 8,585,221 |
| Materials and Supplies | 453,174 | 476,480 | 476,480 |
| Equipment, Lease & Assets | 13,232 | 32,400 | 32,400 |
| Contractual and Other Services | 84,817 | 94,800 | 130,300 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$8,930,605** | **$9,439,156** | **$9,224,401** |
| Grant and Other Funds | $0 | $0 | $342,961 |
| **Total Budget All Funds** | **$8,930,605** | **$9,439,156** | **$9,567,362** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 164.0 | 164.0 | 164.0 |
| Other | 0.0 | 1.0 | 1.0 |
| Total | 164.0 | 165.0 | 165.0 |

| | | |
|---|---|---|
| **Department:** | **Public Safety** | **Program Budget** |
| **Division:** | **611 Fire Department** | |
| **Program:** | **06 EMS Billing** | |

## Mission & Services

Emergency Medical Services billing collects revenue for the emergency medical transport services provided by the Fire Department. The billing section is working to implement new procedures and automation to improve efficiency, effectiveness, and economy.

## FY07 Highlights

In FY07, EMS Billing hopes to exceed the previous fiscal years' collections. The program will also develop and implement advanced billing methods and technology.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Billable EMS responses | 44,247 | 47,580 | 47,000 |
| o EMS invoices paid | 50% | 45% | 45% |
| o EMS billing cost per bill | $9 | $7 | $8 |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 354,632 | 374,064 | 370,527 |
| Materials and Supplies | 6,127 | 6,300 | 6,300 |
| Equipment, Lease & Assets | 1,563 | 3,000 | 3,000 |
| Contractual and Other Services | 96,961 | 120,200 | 122,000 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$459,283** | **$503,564** | **$501,827** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$459,283** | **$503,564** | **$501,827** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 9.0 | 9.0 | 9.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 9.0 | 9.0 | 9.0 |

| Department: | Public Safety | Division Budget |
|---|---|---|
| Division: | 612 Firefighter's Retirement System | |

## Mission & Services

The Fire Retirement System is one of three pension systems funded by the City of St. Louis. The Fire Retirement System is governed by a Board of Trustees, comprised of 3 elected firefighters, 1 elected retired firefighter, the Chief of the Fire Department, the Comptroller or designee, and 2 individuals appointed by the Mayor.

## FY07 Highlights

The FY07 budget allocates an amount equal to last years contribution to the Fire Retirement System as well as continued payment on an outstanding pension obligation debt issue.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 1,870,730 | 3,741,460 | 3,741,460 |
| Materials and Supplies | 0 | 0 | 0 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 0 | 0 | 0 |
| Debt Service and Special Charges | 2,806,354 | 2,801,100 | 2,797,712 |
| **Total General Fund** | **$4,677,084** | **$6,542,560** | **$6,539,172** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$4,677,084** | **$6,542,560** | **$6,539,172** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 0.0 | 0.0 | 0.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 0.0 | 0.0 | 0.0 |

| Department: | Public Safety | Division Budget |
|---|---|---|
| Division: | 616 Excise Commissioner | |

## Mission & Services

The mission of the Excise Division is to efficiently and expeditiously administer the liquor licensing process, collection of fees, enforcement of the Liquor Ordinances and monitoring of liquor related businesses as they affect the quality of life in the City of St. Louis. The Excise Division issues and renews liquor licenses and permits to businesses and enforces the liquor code.

## FY07 Highlights

In FY07, the Excise Commissioner has multiples objectives including: 1) Increasing fees for liquor licenses, applications, and permits 2) Preventing felons from working at licensed establishments through an employee work card 3) Securing approval of revised Liquor Ordinances, presented in February 2004 4) Minimizing underage drinking and overall consumption.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o CSB complaints responded to within 2 weeks | 56% | 75% | 80% |
| o I.D. training/ Badges in Business seminars conducted for retailers | 51 | 14 | 14 |
| o Investigations/ inspections | 241 | 96 | 96 |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 302,524 | 337,216 | 335,148 |
| Materials and Supplies | 3,174 | 4,550 | 4,600 |
| Equipment, Lease & Assets | 6,189 | 2,061 | 2,261 |
| Contractual and Other Services | 4,989 | 6,200 | 6,300 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$316,876** | **$350,027** | **$348,309** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$316,876** | **$350,027** | **$348,309** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 6.0 | 6.0 | 6.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 6.0 | 6.0 | 6.0 |

| Department: | Public Safety | Division Budget |
|---|---|---|
| Division: | 620 Building Commissioner | |

## Mission & Services

The Building Division is responsible for ensuring that residents and businesses comply with the City building code. The Building Division issues building permits, conducts building inspections, demolishes vacant buildings, and enforces zoning ordinances. This division also operates the Housing Conservation program, designed to preserve the City's housing stock.

## FY07 Highlights

In FY07, the Building Commissioner will continue to administer the $3 million in annual allocations of Local Use Tax revenues for the demolition of derelict buildings, as well as the considerable grant funded Lead Poisoning prevention efforts.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 6,694,760 | 7,070,568 | 6,632,891 |
| Materials and Supplies | 75,127 | 110,700 | 110,700 |
| Equipment, Lease & Assets | 20,130 | 50,300 | 50,300 |
| Contractual and Other Services | 268,632 | 210,435 | 210,435 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$7,058,649** | **$7,442,003** | **$7,004,326** |
| Total Use Tax Fund | $5,176,781 | $4,867,270 | $4,907,910 |
| Grant and Other Funds | $5,605,846 | $7,040,938 | $6,665,745 |
| **Total Budget All Funds** | **$17,841,276** | **$19,350,211** | **$18,577,981** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 132.0 | 132.0 | 128.0 |
| Use Tax Fund | 36.0 | 34.0 | 35.0 |
| Other | 56.0 | 66.0 | 69.0 |
| Total | 224.0 | 232.0 | 232.0 |

| | | |
|---|---|---|
| **Department:** | **Public Safety** | **Program Budget** |
| **Division:** | **620 Building Commissioner** | |
| **Program:** | **01 Administrative Services** | |

## Mission & Services

To enforce the ordinances and codes of the City of St. Louis honestly, fairly, and efficiently, recognizing that public health & safety and welfare is our primary mission, but also realizing that the citizens of St. Louis are its customers and they must be served in a courteous and respectful manner. This program provides management and policy direction for the entire Building Division. This program is responsible for ensuring that the outputs of all Sections directly contributes to accomplishing the overall mission of the Building Division. This program is responsible for the coordination of budgets, monitoring of expenditures, all financial transactions, all payroll and personnel matters, and providing all support services for the Division.

## FY07 Highlights

In FY07, the Building Commissioner hopes to implement a modern, web based operating system for both the Healthy Home Repair and Lead Poisoning Prevention programs. Inspectors will be able to enter data in the field and customers will be able to check their project status online

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 513,176 | 549,942 | 511,582 |
| Materials and Supplies | 9,641 | 14,206 | 14,206 |
| Equipment, Lease & Assets | 1,201 | 3,000 | 3,000 |
| Contractual and Other Services | 8,681 | 6,800 | 6,800 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$532,699** | **$573,948** | **$535,588** |
| Grant and Other Funds | ($501) | $597,050 | $0 |
| **Total Budget All Funds** | **$532,198** | **$1,170,998** | **$535,588** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 8.0 | 9.0 | 9.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 8.0 | 9.0 | 9.0 |

| | | |
|---|---|---|
| **Department:** | **Public Safety** | **Program Budget** |
| **Division:** | **620 Building Commissioner** | |
| **Program:** | **02 Code Enforcement** | |

## Mission & Services

To protect public safety via a comprehensive inspection program that utilizes effective enforcement of all applicable Building Codes for new construction, the rehabilitation of existing structures, and the safe occupancy of residential and commercial structures. This program responds to diverse service requests from citizens via the CSB, maintaining an average three day response time. This program provides a minimum of one site visit per week for all construction related permits. Occupancy and demolition inspections are also performed, contributing to increase public safety. This program also contains the Project 87 & Project 88 Sections, which work closely with police to close drug nuisance properties.

## FY07 Highlights

In FY07, Code Enforcement section will strive to improve customer service throughout the year, and work to improve the training, knowledge, skill, and abilities of its staff.

| **Performance Measurement** | **FY05** | **FY06** | **FY07** |
|---|---|---|---|
| o Hours per inspection | 0.70 | 0.61 | 0.60 |
| o Cost per inspection | $21 | $20 | $20 |
| o Days from request to inspection | 3 | 3 | 3 |
| o Occupancy inspections | 30,000 | 34,000 | 35,000 |

| **General Fund Budget By Expenditure Category** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| Personal Services | 2,438,072 | 2,574,397 | 2,368,315 |
| Materials and Supplies | 20,699 | 30,500 | 30,500 |
| Equipment, Lease & Assets | 6,739 | 16,840 | 16,840 |
| Contractual and Other Services | 140,233 | 109,853 | 109,853 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$2,605,743** | **$2,731,590** | **$2,525,508** |
| Grant and Other Funds | $2,918,509 | $3,180,405 | $3,377,610 |
| **Total Budget All Funds** | **$5,524,252** | **$5,911,995** | **$5,903,118** |

| **Number of Full Time Positions** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| General Fund | 50.0 | 50.0 | 49.0 |
| Other | 23.0 | 25.0 | 40.0 |
| Total | 73.0 | 75.0 | 89.0 |

| | | |
|---|---|---|
| **Department:** | **Public Safety** | **Program Budget** |
| **Division:** | **620 Building Commissioner** | |
| **Program:** | **03 Zoning** | |

## Mission & Services

To protect public safety via the review of all building and occupancy permit applications, responding to zoning inquires, administering the flood plain ordinance, and administering the Board of Adjustment. This program reviews all routed building permits for compliance with the zoning ordinance and is involved with the Board of Public Service's permit process. It advises the Planning Commission on zoning matters and conducts conditional use hearings to ensure compliance with the zoning ordinance.

## FY07 Highlights

In FY07, the Building Commissioner will work to provide enhanced customer service by increasing the number of over the counter, same day permits. This effort will also allow customers to better schedule preliminary plan reviews, and allow the Department to maintain service levels customers have come to expect.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Adjustment hearings processed | 178 | 188 | 190 |
| o Conditional use hearings processed | 633 | 575 | 600 |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 340,519 | 366,633 | 406,481 |
| Materials and Supplies | 2,715 | 4,000 | 4,000 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 8,681 | 6,800 | 6,800 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$351,915** | **$377,433** | **$417,281** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$351,915** | **$377,433** | **$417,281** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 7.0 | 7.0 | 8.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 7.0 | 7.0 | 8.0 |

| | | |
|---|---|---|
| **Department:** | **Public Safety** | **Program Budget** |
| **Division:** | **620 Building Commissioner** | |
| **Program:** | **04 Courts** | |

## Mission & Services

To provide an effective prosecution of building code violations for non-compliant landlords/owner occupants. The Court section is responsible for filing cases for violation of all ordinances, for prosecution in Housing Court. The filing of a court case is the final attempt to gain compliance with existing ordinances when all other attempts at voluntary compliance have failed.

## FY07 Highlights

In FY07, the Building Division expects to see the implementation of an administrative fine process. This change should reduce demand for court referral services, and allow for a 20% reduction in program staff.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Court referrals processed | 3,348 | 4,000 | 4,000 |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 159,188 | 208,654 | 172,549 |
| Materials and Supplies | 1,357 | 2,000 | 2,000 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 3,191 | 2,500 | 2,500 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$163,736** | **$213,154** | **$177,049** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$163,736** | **$213,154** | **$177,049** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 4.0 | 5.0 | 4.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 4.0 | 5.0 | 4.0 |

| | | |
|---|---|---|
| **Department:** | **Public Safety** | **Program Budget** |
| **Division:** | **620 Building Commissioner** | |
| **Program:** | **05 Housing Conservation Districts** | |

## Mission & Services

To protect public safety via a comprehensive inspection program to preserve the quality of the City's housing stock and protect its neighborhoods from deterioration while providing the City with significant, proactive lead prevention services. The Housing Conservation District Program achieves its mission by inspecting housing units whenever there is a sale of residential property or a change of tenant in a residential unit.

## FY07 Highlights

In FY07, the Housing Conservation Program will expand to include 80% of the entire city, with the addition of areas in Ward 1 not previously covered by a Housing Conservation District. With the increased demand, the Building Division will make an effort to provide a matching level of increased services.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Inspection certificates issued | 17,906 | 18,294 | 18,500 |

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 1,612,634 | 1,777,520 | 1,818,160 |
| Materials and Supplies | 19,230 | 29,000 | 29,000 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 771,086 | 60,750 | 60,750 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total Use Tax Fund** | **$2,402,950** | **$1,867,270** | **$1,907,910** |
| Total General Fund | $0 | $0 | $0 |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$2,402,950** | **$1,867,270** | **$1,907,910** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 0.0 | 0.0 | 0.0 |
| Use Tax Fund | 34.0 | 34.0 | 35.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 34.0 | 34.0 | 35.0 |

| | | |
|---|---|---|
| **Department:** | **Public Safety** | **Program Budget** |
| **Division:** | **620 Building Commissioner** | |
| **Program:** | **06 Fire Safety Unit** | |

## Mission & Services

To protect public safety via enforcement of selected provisions of the Fire Prevention code. This program is primarily inspecting places of public assembly and commercial businesses. Inspections involve exits, exit signs, means of egress, occupancy loads, fire protection systems and other items related to fire safety.

## FY07 Highlights

In FY07, the Fire Safety Unit will continue to play an important role in protecting public safety, and will make an effort to achieve constant improvement.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Fire safety inspections | 6,759 | 7,101 | 7,100 |
| o Man hours per inspection | 2.10 | 1.90 | 1.90 |
| o Cost per inspection | $52.61 | $54.15 | $54.15 |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 421,305 | 387,440 | 388,200 |
| Materials and Supplies | 6,579 | 9,694 | 9,694 |
| Equipment, Lease & Assets | 3,202 | 8,000 | 8,000 |
| Contractual and Other Services | 766 | 600 | 600 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$431,852** | **$405,734** | **$406,494** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$431,852** | **$405,734** | **$406,494** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 8.0 | 8.0 | 8.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 8.0 | 8.0 | 8.0 |

| | | |
|---|---|---|
| **Department:** | **Public Safety** | **Program Budget** |
| **Division:** | **620 Building Commissioner** | |
| **Program:** | **07 Plan Exam** | |

## Mission & Services

To protect public safety via comprehensive plan reviews on new construction, alterations, and additions to ensure that the proposed projects comply with the Building Code. This program, staffed by professional engineers and architects, conducts preliminary plan reviews for proposed projects, provides technical information to permit applicants, and provides field support to building inspectors as needed. This section also administers the Board Of Building Appeals. The Plan Exam Program is a critical component of the 'One Stop Shop' for permits.

## FY07 Highlights

By providing preliminary reviews and support, the Plan Exam Program will assist the Permit Section in achieving its permit issuing goals, in FY07. This program will also seek continuous improvements in other areas, in an effort to improve efficiency and service.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Plan reviews | 6,600 | 6,900 | 7,000 |
| o Board of Building appeals processed | 181 | 170 | 170 |

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 410,522 | 432,169 | 437,263 |
| Materials and Supplies | 3,393 | 5,000 | 5,000 |
| Equipment, Lease & Assets | 600 | 1,500 | 1,500 |
| Contractual and Other Services | 20,265 | 15,875 | 15,875 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$434,780** | **$454,544** | **$459,638** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$434,780** | **$454,544** | **$459,638** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 6.0 | 6.0 | 6.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 6.0 | 6.0 | 6.0 |

| | | |
|---|---|---|
| **Department:** | **Public Safety** | **Program Budget** |
| **Division:** | **620 Building Commissioner** | |
| **Program:** | **08 Permit Section** | |

## Mission & Services

To streamline the building permit process, making the process more efficient and responsive to customer needs, thereby producing increased customer satisfaction and a climate conducive to development. This Section receives all applications for building, occupancy and demolition permits, monitoring the progress of these applications and issues permits after the routing process has been completed. This Section is headquarters for the ONE STOP SHOP for Building permits.

## FY07 Highlights

In FY07, the Permit Section will maintain its goal of issuing 85% of permits on a same day, over the counter basis.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Permits issued same day | 86.4% | 81.6% | 85.0% |
| o Net revenue per permit | $956 | $1,441 | $1,500 |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 404,507 | 433,166 | 433,807 |
| Materials and Supplies | 5,836 | 8,600 | 8,600 |
| Equipment, Lease & Assets | 3,434 | 8,580 | 8,580 |
| Contractual and Other Services | 10,851 | 8,500 | 8,500 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$424,628** | **$458,846** | **$459,487** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$424,628** | **$458,846** | **$459,487** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 10.0 | 10.0 | 10.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 10.0 | 10.0 | 10.0 |

| | | |
|---|---|---|
| **Department:** | **Public Safety** | **Program Budget** |
| **Division:** | **620 Building Commissioner** | |
| **Program:** | **09 Trades** | |

## Mission & Services

To protect public safety via a comprehensive inspection/licensing program for ensuring compliance with Plumbing, Electrical and Mechanical Ordinances. The Trades Section is composed of the Plumbing, Electrical, and Mechanical Equipment Sections. Each of these sections performs field inspections and issues permits. This program issues licenses for Apprentice, Journeyman, Master plumbers, Drain Layers, Stationary Engineers, Electrical Contractors, Journeyman Pipe fitters, Mechanical Contractors, Apprentice and Journeyman Sprinkler Contractors. Licenses are issued after the applicant has successfully completed the appropriate examination and has been certified by the appropriate examining board.

## FY07 Highlights

In FY07, the Building Division will develop and implement a system that enables electrical contractors to establish escrow accounts within the Department.

| **Performance Measurement** | **FY05** | **FY06** | **FY07** |
|---|---|---|---|
| o Man hours per inspection | 1.20 | 1.40 | 1.40 |
| o Cost per inspection | $34.30 | $45.30 | $45.30 |
| o Cost per permit | $91.10 | $79.90 | $79.90 |

| **General Fund Budget By Expenditure Category** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| Personal Services | 1,704,391 | 1,809,692 | 1,752,935 |
| Materials and Supplies | 8,212 | 12,100 | 12,100 |
| Equipment, Lease & Assets | 2,833 | 7,080 | 7,080 |
| Contractual and Other Services | 41,133 | 32,222 | 32,222 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$1,756,569** | **$1,861,094** | **$1,804,337** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$1,756,569** | **$1,861,094** | **$1,804,337** |

| **Number of Full Time Positions** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| General Fund | 30.0 | 30.0 | 30.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 30.0 | 30.0 | 30.0 |

| | | |
|---|---|---|
| **Department:** | **Public Safety** | **Program Budget** |
| **Division:** | **620 Building Commissioner** | |
| **Program:** | **10 Building Demolition and Board-up** | |

## Mission & Services

To protect public safety and to stabilize neighborhoods via the board-up and removal of unsafe, structurally unsound buildings, and to provide a more attractive environment by the elimination of unsightly, abandoned buildings, detrimental to property values. This program administers all demolition activity including demolitions, funded with Special Use Tax, federal grants and emergency demolitions from the Special Demolition Fund

## FY07 Highlights

In FY07, the Building Commissioner will continue to provide rapid response and "on call" service, resulting in the securing of buildings within five business days of notification, and immediate board-up for emergency demolition situations.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Building board-ups | 1,447 | 1,500 | 1,700 |
| o Buildings demolished | 776 | 638 | 600 |

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 0 | 0 | 0 |
| Materials and Supplies | 0 | 0 | 0 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 0 | 0 | 0 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$0** | **$0** | **$0** |
| Total Use Tax Fund (Demolition) | $2,773,831 | $3,000,000 | $3,000,000 |
| Grant and Other Funds | $2,687,838 | $2,181,692 | $2,159,063 |
| **Total Budget All Funds** | **$5,461,669** | **$5,181,692** | **$5,159,063** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 0.00 | 0.00 | 0.00 |
| Other | 19.00 | 19.00 | 19.00 |
| Total | 19.00 | 19.00 | 19.00 |

| | | |
|---|---|---|
| **Department:** | **Public Safety** | **Program Budget** |
| **Division:** | **620 Building Commissioner** | |
| **Program:** | **11 Lead Abatement** | |

## Mission & Services

To provide the City of St. Louis with significant, proactive lead prevention services via making homes lead safe utilizing certified contractors and in-house crew and offering free lead inspections/lead abatement services as part of lead poisoning awareness presentations made at public schools in conjunction with the Board of Education. This program administers a certified private contractor program to abate lead contaminated buildings on a Health Division referral basis.

## FY07 Highlights

In FY07, the Division will train all staff to use the new computer operating system. The Division will endeavor to meet all grant deliverables on established timelines.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Homes remediated | 208 | 236 | 250 |

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 303,080 | 308,475 | 161,759 |
| Materials and Supplies | 16,695 | 24,600 | 24,600 |
| Equipment, Lease & Assets | 2,121 | 5,300 | 5,300 |
| Contractual and Other Services | 34,831 | 27,285 | 27,285 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$356,727** | **$365,660** | **$218,944** |
| Total Use Tax Fund (Demolition) | $0 | $0 | $0 |
| Grant and Other Funds | $0 | $1,081,791 | $1,129,072 |
| **Total Budget All Funds** | **$356,727** | **$1,447,451** | **$1,348,016** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 9.00 | 7.00 | 4.00 |
| Other | 16.00 | 22.00 | 10.00 |
| Total | 25.00 | 29.00 | 14.00 |

| Department: | Public Safety | Division Budget |
|---|---|---|
| Division: | 622 Neighborhood Stabilization | |

## Mission & Services

Work with citizens and government to improve and sustain a quality environment in city neighborhoods through problem solving, addressing public safety needs and addressing issues related to the delivery of city services. The CSB provides customer service to the citizens of St. Louis by efficiently and courteously registering and routing their requests for services and educating the public about governmental functions and responsibilities.

## FY07 Highlights

In FY07, Neighborhood Stabilization will partner with the City Counselor's Office and the Building Division for the "Vacant Building Initiative." Also In FY07, local funds will be necessary where possible to compensate for the expiration of the Local Law Enforcement Block Grant.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 1,734,410 | 1,711,109 | 2,083,128 |
| Materials and Supplies | 4,077 | 3,755 | 4,400 |
| Equipment, Lease & Assets | 9,356 | 6,168 | 9,000 |
| Contractual and Other Services | 50,523 | 27,870 | 50,100 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$1,798,366** | **$1,748,902** | **$2,146,628** |
| Grant and Other Funds | $2,271,421 | $2,223,739 | $1,021,440 |
| **Total Budget All Funds** | **$4,069,787** | **$3,972,641** | **$3,168,068** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 34.8 | 35.8 | 40.5 |
| Other | 6.2 | 5.3 | 0.6 |
| Total | 41.0 | 41.0 | 41.0 |

| | | |
|---|---|---|
| **Department:** | **Public Safety** | **Program Budget** |
| **Division:** | **622 Neighborhood Stabilization** | |
| **Program:** | **01 Neighborhood Stabilization Team** | |

## Mission & Services

Work with citizens and government to improve and sustain a quality environment in city neighborhoods through problem solving, addressing public safety needs and issues related to the delivery of City services. NST assigns 26 Neighborhood Stabilization Officers to work with residents and elected officials of each of the 79 city neighborhoods on increasing the communities' quality of life, specifically addressing public safety concerns.

## FY07 Highlights

In FY07, the Team, in coordination with the Police and City Counselor's Office, will implement crime prevention strategies in key areas of the City. The Team will also take over the Vehicle Anti-Theft program from Operation Safestreet. Furthermore, one Neighborhood Improvement Specialist will be added to reduce the number of Specialists providing services to multiple neighborhoods.

| **Performance Measurement** | **FY05** | **FY06** | **FY07** |
|---|---|---|---|
| o Cases initiated | 544 | 2,000 | 2,500 |
| o Cases resolved informally | N/A | 1,000 | 1,300 |
| o Cases resolved formally | N/A | 1,000 | 1,200 |

| **General Fund Budget By Expenditure Category** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| Personal Services | 1,377,168 | 1,350,182 | 1,683,520 |
| Materials and Supplies | 3,046 | 3,255 | 3,000 |
| Equipment, Lease & Assets | 8,356 | 5,040 | 3,000 |
| Contractual and Other Services | 46,226 | 24,200 | 45,700 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$1,434,796** | **$1,382,677** | **$1,735,220** |
| Grant and Other Funds | $2,271,421 | $2,223,739 | $1,021,440 |
| **Total Budget All Funds** | **$3,706,217** | **$3,606,416** | **$2,756,660** |

| **Number of Full Time Positions** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| General Fund | 26.8 | 27.8 | 30.5 |
| Other | 6.2 | 5.3 | 0.6 |
| Total | 33.0 | 33.0 | 31.0 |

| | | |
|---|---|---|
| **Department:** | **Public Safety** | **Program Budget** |
| **Division:** | **622 Neighborhood Stabilization** | |
| **Program:** | **02 Citizen Service Bureau** | |

**Mission & Services**

The CSB provides customer service to the citizens of St. Louis by efficiently and courteously registering and routing their requests for services and educating the public about governmental functions and responsibilities. The CSB staff of Customer Service Representatives (CSR) answer the 622-4800 complaint line and answer citizen questions about City department procedures. The CSRs also answer the City Hall Information Line, respond to complaints received via our on-line system, and conduct follow-up citizen satisfaction surveys.

**FY07 Highlights**

In FY07, the CSB will fully implement the Service Request Management System (SRMS). The system will allow more detailed tracking of the complaint resolution process. Help from ITSA and the Community Information Network will produce a "knowledge base" of City services, which can be accessed through the Internet. A new online complaint registration process will also compliment the SRMS system.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Cost per response | $2.28 | $2.34 | $2.34 |
| o Average talk time per call | 2:11 | 2:05 | 2:05 |
| o Calls with no wait time | 71% | 70% | 70% |
| o E-mails received | 9,618 | 6,149 | 6,149 |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 357,242 | 360,927 | 399,608 |
| Materials and Supplies | 1,031 | 500 | 1,400 |
| Equipment, Lease & Assets | 1,000 | 1,128 | 6,000 |
| Contractual and Other Services | 4,297 | 3,670 | 4,400 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$363,570** | **$366,225** | **$411,408** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$363,570** | **$366,225** | **$411,408** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 8.0 | 8.0 | 10.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 8.0 | 8.0 | 10.0 |

| Department: | Public Safety | Division Budget |
|---|---|---|
| Division: | 625 City Emergency Management Agency | |

## Mission & Services

The City Emergency Management Agency (CEMA) directs the operation and maintenance of the Emergency Operations Center and its communication equipment, oversees the operation and maintenance of an outdoor warning siren system and maintains the City's mobile emergency communications van. CEMA is the main agency for planning and developing response plans to events of disaster or other emergencies. CEMA is the main training facility in the St. Louis area for the State Emergency Management Agency.

## FY07 Highlights

CEMA has been consolidated with the Director of Public Safety's Office.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Emergency response drills/exercises | N/A | N/A | N/A |
| o Emergency response incidents | N/A | N/A | N/A |
| o Emergency management class days | N/A | N/A | N/A |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 0 | 0 | 0 |
| Materials and Supplies | 0 | 0 | 0 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 0 | 0 | 0 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$0** | **$0** | **$0** |
| Grant and Other Funds | $643,752 | $0 | $0 |
| **Total Budget All Funds** | **$643,752** | **$0** | **$0** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 0.0 | 0.0 | 0.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 0.0 | 0.0 | 0.0 |

| Department: | Public Safety | Division Budget |
|---|---|---|
| Division: | 632 Corrections / MSI | |

## Mission & Services

To enhance public safety throughout the community and within the Medium Security Institution. Through the MSI Inmate Housing Program the City provides facilities and staff to house and provide for the basic needs of pre-trial inmates. To enhance public safety throughout the City by conducting investigations (PSI, Needs Assessments, Risk Assessments, Indecency Investigations), supervise offenders (Diversion, Pre-Trial, Probation and Parole/re-entry) and establish and manage programs serving as alternatives to incarceration.

## FY07 Highlights

In FY07, MSI will continue to effectively manage staff by maximizing the number of inmates that can be held at the Medium Security Institution. Furthermore, MSI will work towards American Correctional Association (ACA) accreditation.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Provide housing, food, and clothing | | | |
| - Average prisoners/day | 1,040 | 1057 | 950 |
| o Per Diem direct cost to confine inmates | | | |
| - In facilities | $40.93 | $39.32 | $39.54 |
| o Average daily population | 917 | 966 | 1,010 |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 10,706,861 | 11,136,195 | 11,040,383 |
| Materials and Supplies | 331,423 | 322,000 | 261,291 |
| Equipment, Lease & Assets | 56,159 | 22,000 | 22,000 |
| Contractual and Other Services | 3,637,480 | 3,997,580 | 4,186,763 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$14,731,923** | **$15,477,775** | **$15,510,437** |
| Grant and Other Funds | $358 | $0 | $0 |
| **Total Budget All Funds** | **$14,732,281** | **$15,477,775** | **$15,510,437** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 252.0 | 244.0 | 245.0 |
| Other | 4.0 | 0.0 | 0.0 |
| Total | 256.0 | 244.0 | 245.0 |

| | | |
|---|---|---|
| **Department:** | **Public Safety** | **Program Budget** |
| **Division:** | **632 Corrections / MSI** | |
| **Program:** | **01 Inmate Housing - Medium Security Institution** | |

## Mission & Services

To enhance public safety throughout the community and within the Medium Security Institution. Through the MSI Inmate Housing Program the City provides facilities and staff to house and provide for the basic needs of pre-trial inmates.

## FY07 Highlights

In FY07, MSI will improve its ability to gather and monitor data, to achieve objectives supported by the City View process. Furthermore, MSI will identify improvements that enhance security and efficiency.

| **Performance Measurement** | **FY05** | **FY06** | **FY07** |
|---|---|---|---|
| o Number of escapes | 0 | 0 | 0 |
| o Work orders completed in 24 hrs | 75% | 95% | 95% |
| o Preventative maintenance completed | 75% | 100% | 100% |
| o Mandatory inspections completed | 100% | 100% | 100% |

| **General Fund Budget By Expenditure Category** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| Personal Services | 8,823,986 | 9,113,694 | 9,039,352 |
| Materials and Supplies | 306,964 | 298,208 | 239,082 |
| Equipment, Lease & Assets | 33,695 | 13,199 | 13,199 |
| Contractual and Other Services | 3,600,406 | 3,962,809 | 4,152,516 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$12,765,051** | **$13,387,910** | **$13,444,149** |
| Grant Funds | $358 | $0 | $0 |
| **Total Budget All Funds** | **$12,765,409** | **$13,387,910** | **$13,444,149** |

| **Number of Full Time Positions** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| General Fund | 211.0 | 203.0 | 203.0 |
| Other | 2.0 | 0.0 | 0.0 |
| Total | 213.0 | 203.0 | 203.0 |

| | | |
|---|---|---|
| **Department:** | **Public Safety** | **Program Budget** |
| **Division:** | **632 Corrections / MSI** | |
| **Program:** | **02 Probation, Parole & Alternative Sentencing** | |

## Mission & Services

To enhance public safety throughout the City by conducting investigations (PSI, Needs Assessments, Risk Assessments, Indecency Investigations), supervise offenders (Diversion, Pre-Trial, Probation and Parole/re-entry) and establish and manage programs serving as alternatives to incarceration.
Parole and Probation provides supervision and services to State and Municipal Court offenders as a sentencing alternative to incarceration.

## FY07 Highlights

In FY07, MSI will continue to identify and implement effective and efficient Probation and Alternative Sentencing programs. MSI will also be improving data collection measures implemented in FY05. Another program goal is to reduce the cost per case load and the number of case loads per officer.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 730,313 | 786,890 | 773,719 |
| Materials and Supplies | 6,552 | 3,685 | 3,919 |
| Equipment, Lease & Assets | 22,464 | 8,801 | 8,801 |
| Contractual and Other Services | 32,511 | 30,371 | 30,359 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$791,840** | **$829,747** | **$816,798** |
| Grant Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$791,840** | **$829,747** | **$816,798** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 15.0 | 15.0 | 15.0 |
| Other | 2.0 | 0.0 | 0.0 |
| Total | 17.0 | 15.0 | 15.0 |

| | | |
|---|---|---|
| **Department:** | **Public Safety** | **Program Budget** |
| **Division:** | **632 Corrections / MSI** | |
| **Program:** | **03 Administration** | |

## Mission & Services

To ensure that pre-trial detention facilities and Parole and Probation services are efficiently and professionally managed. The Administration program provides executive and centralized support and services to MSI, CJC and Parole and Probation.

## FY07 Highlights

In FY07, MSI will develop and implement employee retention and recruitment efforts, and expand divisional training programs. In addition, MSI will develop a cost effective employee incentive program, while working toward American Correctional Association (ACA) accreditation for the Department.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 1,152,562 | 1,235,611 | 1,227,312 |
| Materials and Supplies | 17,907 | 20,107 | 18,290 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 4,563 | 4,400 | 3,888 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$1,175,032** | **$1,260,118** | **$1,249,490** |
| Grant Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$1,175,032** | **$1,260,118** | **$1,249,490** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 26.0 | 26.0 | 27.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 26.0 | 26.0 | 27.0 |

| Department: | Public Safety | Division Budget |
|---|---|---|
| Division: | 633 City Justice Center | |

## Mission & Services

The CJC Intake Services Program is responsible for processing all individuals held by the SLMPD or admitted to the Division of Corrections into the system as well as the release of these individuals. Through this program individuals are provided meals, medical care, hygiene supplies, wearing apparel, and social services.

## FY07 Highlights

In FY07, corrections will continue to effectively manage staff to maintain a population at CJC below 550. Furthermore, CJC will work towards implementation of inmate transportation strategies that will result in operational efficiencies and effectiveness.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Average prisoners per day | 546 | 550 | 550 |
| o Escapes | 0 | 0 | 0 |
| o Medical Services Provided | 16,000 | 17,000 | 17,000 |
| o Inmate grievances | 47 | 40 | 40 |
| o Mandatory inspections completed | 100% | 100% | 100% |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 9,046,480 | 9,590,669 | 9,161,514 |
| Materials and Supplies | 392,007 | 394,000 | 295,859 |
| Equipment, Lease & Assets | 30,594 | 30,000 | 30,000 |
| Contractual and Other Services | 3,926,212 | 4,548,313 | 4,951,722 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$13,395,293** | **$14,562,982** | **$14,439,095** |
| Grant Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$13,395,293** | **$14,562,982** | **$14,439,095** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 224.0 | 223.0 | 223.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 224.0 | 223.0 | 223.0 |

| | | |
|---|---|---|
| **Department:** | **Public Safety** | **Program Budget** |
| **Division:** | **633 City Justice Center** | |
| **Program:** | **01 Inmate Housing** | |

## Mission & Services

To enhance public safety throughout the community and within the City Justice Center. Through the Inmate Housing Program the City provides facilities and staff to house and provide for the basic needs of a pre-trial inmates.

## FY07 Highlights

The FY07 Budget increases inmate medical services by over $300,000.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Escapes | 0 | 0 | 0 |
| o Accurate inmate counts | 99% | 100% | 100% |
| o Prisoners days | 199,290 | 200,750 | 200,000 |
| o Inmate-staff assaults | 8 | 5 | 5 |

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 5,049,828 | 4,566,181 | 4,385,531 |
| Materials and Supplies | 310,659 | 299,639 | 222,582 |
| Equipment, Lease & Assets | 15,297 | 15,000 | 30,000 |
| Contractual and Other Services | 3,654,378 | 4,193,588 | 4,672,535 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$9,030,162** | **$9,074,408** | **$9,310,648** |
| Grant Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$9,030,162** | **$9,074,408** | **$9,310,648** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 121.0 | 104.0 | 104.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 121.0 | 104.0 | 104.0 |

| | | |
|---|---|---|
| **Department:** | **Public Safety** | **Program Budget** |
| **Division:** | **633 City Justice Center** | |
| **Program:** | **02 Intake Services** | |

**Mission & Services**

To enhance public safety throughout the City by effectively and efficiently processing individuals held and released at CJC under the SLMPD jurisdiction as well as individuals admitted and released from the Division of Corrections. The CJC Intake Services Program is responsible for processing all individuals held by the SLMPD or admitted to the Division of Corrections into the system as well as the release of these individuals. Through this program individuals are provided meals, medical care, hygiene supplies, wearing apparel, and social services.

**FY0 Highlights**

CJC estimates that over 40,000 arrestees will be processed through the intake center in FY 2007.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Inmate escapes | 0 | 0 | 0 |
| o Arrestees processed | 41,171 | 42,000 | 42,000 |
| o Inmates admitted | 6,747 | 6,500 | 6,500 |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 3,996,652 | 5,024,488 | 4,775,983 |
| Materials and Supplies | 81,348 | 94,361 | 73,277 |
| Equipment, Lease & Assets | 15,297 | 15,000 | 0 |
| Contractual and Other Services | 271,834 | 354,725 | 279,187 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$4,365,131** | **$5,488,574** | **$5,128,447** |
| Grant Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$4,365,131** | **$5,488,574** | **$5,128,447** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 103.0 | 119.0 | 119.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 103.0 | 119.0 | 119.0 |

| Department: | Public Safety | Division Budget |
|---|---|---|
| Division: | 650 Police Department | |

## Mission & Services

The City of St. Louis Police Department is governed by a Board of Police Commissioners, who are appointed by the Governor of the State of Missouri. The Mayor of the City is an ex officio member of the board and the City appropriates the funds necessary to operate the Department.

## FY07 Highlights

In FY07, the STLMPD will continue to recruit and train new personnel at the Police Academy to maintain its uniform strength and emphasize a new fitness test for commissioned officers implemented on January 1, 2006. The Department will focus efforts on enhancing its forensic science and computer programming capabilities and will continue to work with the City to secure funding for an interoperable communications platform for the entire City.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 114,540,272 | 119,980,813 | 115,515,365 |
| Materials and Supplies | 4,302,756 | 5,049,199 | 5,647,790 |
| Equipment, Lease & Assets | 3,655,558 | 1,950,954 | 1,891,822 |
| Contractual and Other Services | 7,729,419 | 8,432,039 | 8,740,233 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$130,228,005** | **$135,413,005** | **$131,795,210** |
| Grant Funds | $6,167,228 | $5,963,991 | $6,238,000 |
| Riverfront Gaming Fund | $650,000 | $950,000 | $1,350,000 |
| Local Use Tax | $1,109,000 | $1,250,000 | $3,755,500 |
| **Total Budget All Funds** | **$138,154,233** | **$143,576,996** | **$143,138,710** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Police Commissioned | 1,325.7 | 1,334.8 | 1,334.2 |
| Police Commissioned - Special Funds | 51.3 | 57.2 | 57.8 |
| Police Civilian | 522.0 | 524.0 | 527.0 |
| Total | 1,899.0 | 1,916.0 | 1,919.0 |

| | | |
|---|---|---|
| **Department:** | **Public Safety** | **Program Budget** |
| **Division:** | **650 Police Department** | |
| **Program:** | **01 Board of Police Commissioners** | |

## Mission & Services

The Board of Police Commissioners is responsible for establishing the rules, regulations, discipline and promotions of the Police Department's commissioned and civilian employees. It is also responsible for the licensing and regulation of over 5,000 licensed watchmen in the City of St. Louis. Units under the Board include the Secretary to the Board, Internal Audit, Purchasing Division and Budget and Finance Division.

## FY07 Highlights

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 8,355,679 | 9,355,742 | 9,552,798 |
| Materials and Supplies | 2,041 | 1,860 | 1,250 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 213,740 | 335,906 | 432,760 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$8,571,460** | **$9,693,508** | **$9,986,808** |
| Grant Funds | $0 | $0 | $0 |
| Riverfront Gaming Fund | $0 | $0 | $0 |
| **Total Budget All Funds** | **$8,571,460** | **$9,693,508** | **$9,986,808** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Police Commissioned | 2.0 | 2.0 | 1.0 |
| Police Civilian | 16.0 | 16.0 | 16.0 |
| Total | 18.0 | 18.0 | 17.0 |

| | | |
|---|---|---|
| **Department:** | **Public Safety** | **Program Budget** |
| **Division:** | **650 Police Department** | |
| **Program:** | **02 Chief of Police** | |

## Mission & Services

The Office of the Chief of Police is responsible for the efficient and effective operation of the Department and implementation of all policies established by the Board of Police Commissioners. The Chief of Police provides command, coordination and control for five support divisions (Planning and Technology, Legal, Human Resources and Public Information, and Operational Planning) and two investigative units (Intelligence and Asset Removal).

## FY07 Highlights

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 26,632,774 | 26,118,393 | 26,143,783 |
| Materials and Supplies | 539,949 | 577,974 | 423,917 |
| Equipment, Lease & Assets | 3,162,937 | 1,691,082 | 1,610,989 |
| Contractual and Other Services | 4,979,964 | 5,380,342 | 5,298,347 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$35,315,624** | **$33,767,791** | **$33,477,036** |
| Grant Funds | $0 | $0 | $0 |
| Riverfront Gaming Fund | $0 | $0 | $0 |
| **Total Budget All Funds** | **$35,315,624** | **$33,767,791** | **$33,477,036** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Police Commissioned | 57.0 | 49.0 | 48.0 |
| Police Civilian | 50.0 | 51.0 | 61.0 |
| Total | 107.0 | 100.0 | 109.0 |

| | | |
|---|---|---|
| **Department:** | **Public Safety** | **Program Budget** |
| **Division:** | **650 Police Department** | |
| **Program:** | **03 Bureau of Community Policing** | |

**Mission & Services**

The primary mission of the Bureau of Community Policing is to provide uniformed patrol services to the Citizens of St. Louis. The officers, supervisors and commanders assigned to the Bureau, in addition to responding to citizens' requests for service, interact with various neighborhood groups in an effort to address issues of mutual concern, i.e., problems which detract from the peace and tranquility of those neighborhoods. Also, this Bureau will now provide tactical support for special operations for Community Policing

**FY07 Highlights**

In FY07, the video surveillance project will expand to include more neighborhoods. The reduction in stolen autos will be encouraged through an anti-crime task force, bait cars, and a campaign to promote use of "The Club." The Compstat program willl be evaluated and modified accordingly to improve timeliness and accuracy. Also, the Bureau will create a unit to relieve commanders of their information gathering responsibilities. In addition, this Bureau has assumed the staff and duties of the Patrol Support Bureau.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 47,104,693 | 49,870,350 | 51,027,548 |
| Materials and Supplies | 98,186 | 105,207 | 192,256 |
| Equipment, Lease & Assets | 0 | 0 | 22,060 |
| Contractual and Other Services | 734 | 750 | 62,212 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$47,203,613** | **$49,976,307** | **$51,304,076** |
| Grant Funds | $6,167,228 | $5,963,991 | $6,238,000 |
| Use Tax Fund | $1,109,000 | $1,250,000 | $3,755,500 |
| Riverfront Gaming Fund | $650,000 | $950,000 | $1,350,000 |
| **Total Budget All Funds** | **$55,129,841** | **$58,140,298** | **$62,647,576** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Police Commissioned - General Fund | 943.0 | 981.0 | 1,082.2 |
| Police Comm. - Gaming Fund | 0.0 | 0.0 | 20.6 |
| Police Comm. - Grant & Other Funds | 51.3 | 57.2 | 37.2 |
| Police Civilian | 31.0 | 33.0 | 40.0 |
| Total | 1,025.3 | 1,071.2 | 1,180.0 |

| | | |
|---|---|---|
| **Department:** | **Public Safety** | **Program Budget** |
| **Division:** | **650 Police Department** | |
| **Program:** | **04 Bureau of Investigation** | |

## Mission & Services

The Bureau of Investigations conducts criminal investigations concerning crimes of homicide, sex crimes, child abuse, domestic abuse, fraud, auto theft, bombing and arson, vice and narcotics. Additionally, the Bureau handles all juvenile related incidents at schools and school buses, and investigates reports of missing children. Prisoner Processing and the Laboratory Divisions also report to this Bureau. All prisoners are detained in the police holdover after their initial arrest. The Laboratory processes all evidence, drugs, and crime scene data. State-of-the-art training and equipment ensures that the Laboratory meets the highest of standards demanded by the scientific community.

## FY07 Highlights

In FY07, the Bureau will reduce the backlog of DNA cases in the Laboratory Division. In elementary schools, juvenile education and gang suppression will be focused on. The operations of the Prisoner Processing Division will be evaluated, along with its function within the Department.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 12,772,325 | 12,994,354 | 13,287,797 |
| Materials and Supplies | 310,502 | 329,826 | 365,417 |
| Equipment, Lease & Assets | 8,700 | 23,790 | 21,340 |
| Contractual and Other Services | 174,341 | 233,730 | 286,569 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$13,265,868** | **$13,581,700** | **$13,961,123** |
| Grant Funds | $0 | $0 | $0 |
| Riverfront Gaming Fund | $0 | $0 | $0 |
| **Total Budget All Funds** | **$13,265,868** | **$13,581,700** | **$13,961,123** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Police Commissioned | 168.7 | 164.6 | 162.0 |
| Police Civilian | 111.0 | 111.0 | 114.0 |
| Total | 279.7 | 275.6 | 276.0 |

| | | |
|---|---|---|
| **Department:** | **Public Safety** | **Program Budget** |
| **Division:** | **650 Police Department** | |
| **Program:** | **05 Bureau of Patrol Support** | |

## Mission & Services

The mission of the Bureau of Patrol Support is to provide tactical support through special operations to the districts and divisions throughout the St. Louis Metropolitan Police Department. Personnel assigned to this Bureau are the first responders to all terrorist/hazardous material incidents. This mission is accomplished by various divisions assigned within the bureau of patrol support. The purpose of the Bureau of Patrol Support is to provide support services to the uniformed officer on the street.

## FY07 Highlights

In FY07, the Bureau's duties and staff have been combined under the Bureau of Community Policing.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 5,879,789 | 5,653,260 | 0 |
| Materials and Supplies | 80,989 | 80,683 | 0 |
| Equipment, Lease & Assets | 43,353 | 23,570 | 0 |
| Contractual and Other Services | 45,396 | 48,150 | 0 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$6,049,527** | **$5,805,663** | **$0** |
| Grant and Other Funds | $0 | $0 | $0 |
| Riverfront Gaming Fund | $0 | $0 | $0 |
| **Total Budget All Funds** | **$6,049,527** | **$5,805,663** | **$0** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Police Commissioned | 110.0 | 99.2 | 0.0 |
| Police Civilian | 7.0 | 7.0 | 0.0 |
| Total | 117.0 | 106.2 | 0.0 |

| | | |
|---|---|---|
| **Department:** | **Public Safety** | **Program Budget** |
| **Division:** | **650 Police Department** | |
| **Program:** | **06 Bureau of Auxiliary Services** | |

## Mission & Services

The Staff Office - Bureau of Auxiliary Services has responsibility for providing the necessary support services required by the various units of the St. Louis Police Department. This includes operations analysis and research, technical services, transportation, building maintenance and maintenance of records, supplies and materials. The Bureau is commanded by the Deputy Chief who is directly responsible to the Chief of Police for accomplishing the goals and objectives of the Bureau and its divisions. The divisions of the bureau are: 1) Communications 2) Communication Support 3) Telephone Reporting 4) Records 5) Fleet Services 6) Buildings and 7) Supply.

## FY07 Highlights

In FY07, the Bureau will continue improving its documentation and accounting of the Department's fixed asset inventory. The Administration will continuously monitor all Bureau and Division Budgets to ensure that they are properly managed. The Program will also coordinate major projects and goals, along with working to achieve ergonomic standards Department-wide.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 11,107,909 | 11,628,066 | 10,760,625 |
| Materials and Supplies | 3,130,669 | 3,666,016 | 4,318,778 |
| Equipment, Lease & Assets | 385,596 | 182,012 | 230,933 |
| Contractual and Other Services | 2,171,144 | 2,247,611 | 2,475,067 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$16,795,318** | **$17,723,705** | **$17,785,403** |
| Grant Funds | $0 | $0 | $0 |
| Riverfront Gaming Fund | $0 | $0 | $0 |
| **Total Budget All Funds** | **$16,795,318** | **$17,723,705** | **$17,785,403** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Police Commissioned | 7.0 | 8.0 | 8.0 |
| Police Civilian | 292.0 | 291.0 | 280.0 |
| Total | 299.0 | 299.0 | 288.0 |

| | | |
|---|---|---|
| **Department:** | **Public Safety** | **Program Budget** |
| **Division:** | **650 Police Department** | |
| **Program:** | **07 Bureau of Professional Standards** | |

## Mission & Services

The Bureau of Professional Standards consists of the Internal Affairs Division which is responsible for accepting and investigating complaints and matters brought against Department members, the Police Academy (which includes the training section, armory, library and television units), and is responsible for all training needs Department-wide; the Special Services Division, which is responsible for coordinating the activities associated with the Limited Duty Section, Secondary Employment Unit and Private Security Section; and the Information Services Division.

## FY07 Highlights

In FY07, the Bureau will implement a computerized Employee Performance Evaluation System to comply with the Commission on Accreditation for Law Enforcement Agencies (CALEA) standards. Officers Department-wide will receive continued training in use of force, research, and other advanced areas. The updated "Fitness" test, implemented on January, 1 2006, for commissioned officers will continue to be administered.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 2,687,103 | 4,360,648 | 4,742,814 |
| Materials and Supplies | 140,420 | 287,633 | 346,172 |
| Equipment, Lease & Assets | 54,972 | 30,500 | 6,500 |
| Contractual and Other Services | 144,100 | 185,550 | 185,278 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$3,026,595** | **$4,864,331** | **$5,280,764** |
| Grant Funds | $0 | $0 | $0 |
| Riverfront Gaming Fund | $0 | $0 | $0 |
| **Total Budget All Funds** | **$3,026,595** | **$4,864,331** | **$5,280,764** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Police Commissioned | 38.0 | 31.0 | 33.0 |
| Police Civilian | 15.0 | 15.0 | 16.0 |
| Total | 53.0 | 46.0 | 49.0 |

| Department: | Public Safety | Division Budget |
|---|---|---|
| Division: | 651 Police Retirement System | |

## Mission & Services

The Police Retirement System is one of three pension systems funded by the City of St. Louis. The Police Retirement System is governed by a Board of Trustees, comprised of 3 elected police officers, 2 elected retired police officers, a member of the Board of Police Commissioners, the Comptroller or designee, and 3 individuals appointed by the Mayor. The City is required by statute to fund fifty percent of the Police Retirement Board's salary and benefit expenses.

## FY07 Highlights

The FY07 budget continues Pension System contributions at the same amount as the previous fiscal year.

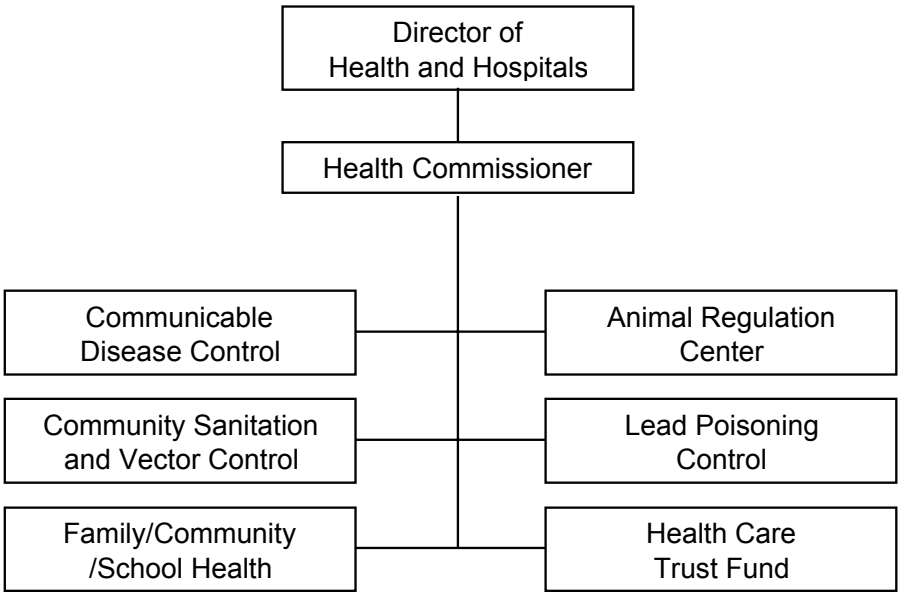
| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 4,399,155 | 8,486,263 | 8,498,315 |
| Materials and Supplies | 0 | 0 | 0 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 0 | 0 | 0 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$4,399,155** | **$8,486,263** | **$8,498,315** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$4,399,155** | **$8,486,263** | **$8,498,315** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 0.0 | 0.0 | 0.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 0.0 | 0.0 | 0.0 |

# DEPARTMENT OF
# HEALTH AND HOSPITALS

# DEPARTMENT OF HEALTH AND HOSPITALS

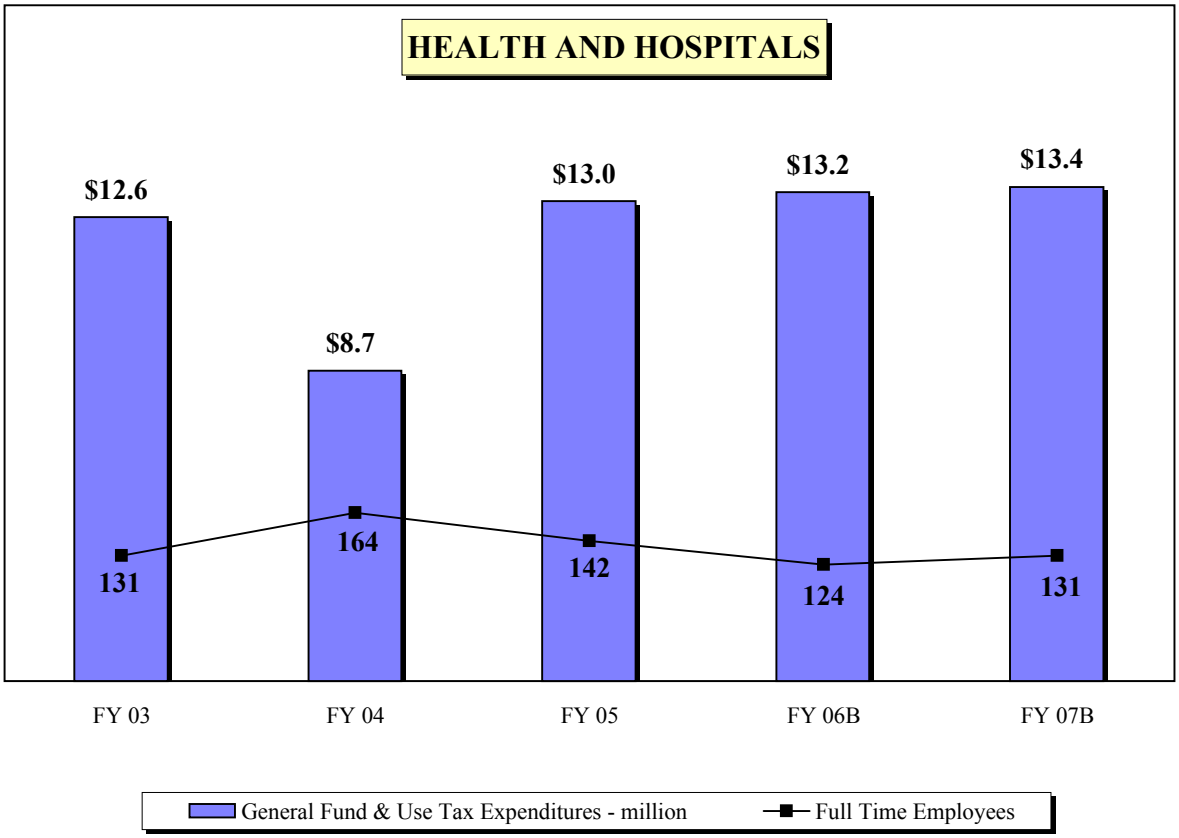


# HEALTH AND HOSPITALS

| Budget By Division | | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|---|
| 700 | Director, Health and Hospitals | 682,875 | 749,587 | 951,725 |
| 710 | Health Commissioner | 1,139,509 | 1,134,616 | 1,285,328 |
| 711 | Communicable Disease Control | 1,629,966 | 2,174,708 | 2,307,203 |
| 713 | Laboratory | 457,796 | 0 | 0 |
| 714 | Rabies Control | 927,618 | 945,925 | 858,761 |
| 715 | Community Sanitation and Vector | 1,747,022 | 2,346,802 | 2,216,256 |
| 716 | Lead Poisoning Control | 168,594 | 230,114 | 212,311 |
| 719 | Family / Community / School Health | 617,726 | 665,472 | 546,639 |
| 720 | Food Control Section | 640,296 | 0 | 0 |
| 737 | Health Care Trust Fund | 5,000,000 | 5,000,000 | 5,000,000 |
| Total Local Use Tax Fund | | $13,011,402 | $12,497,637 | $13,378,223 |
| Total General Fund | | $0 | $749,587 | $0 |
| **Total General Fund & Local Use Tax** | | **$13,011,402** | **$13,247,224** | **$13,378,223** |
| Total Health Care Special Fund | | $200,000 | $0 | $0 |
| Total Grant and Other Funds | | $11,251,045 | $12,859,279 | $13,411,634 |
| **Total Department All Funds** | | **$24,462,447** | **$26,106,503** | **$26,789,857** |

| Personnel By Division | | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|---|
| 700 | Director, Health and Hospitals | 4.0 | 4.0 | 5.0 |
| 710 | Health Commissioner | 18.0 | 17.0 | 18.0 |
| 711 | Communicable Disease Control | 26.5 | 23.2 | 27.0 |
| 713 | Laboratory | 8.0 | 0.0 | 0.0 |
| 714 | Rabies Control | 21.0 | 20.0 | 21.0 |
| 715 | Community Sanitation and Vector | 33.5 | 44.5 | 45.5 |
| 716 | Lead Poisoning Control | 5.0 | 4.0 | 4.0 |
| 719 | Family / Community / School Health | 12.0 | 11.0 | 10.0 |
| 720 | Food Control Section | 14.0 | 0.0 | 0.0 |
| Total Local Use Tax Fund | | 142.0 | 119.7 | 130.5 |
| Total General Fund | | 0.0 | 4.0 | 0.0 |
| **Total General Fund & Local Use Tax** | | **142.0** | **123.7** | **130.5** |
| Total Grant and Other Funds | | 78.5 | 69.5 | 78.0 |
| **Total Department All Funds** | | **220.5** | **193.1** | **208.5** |

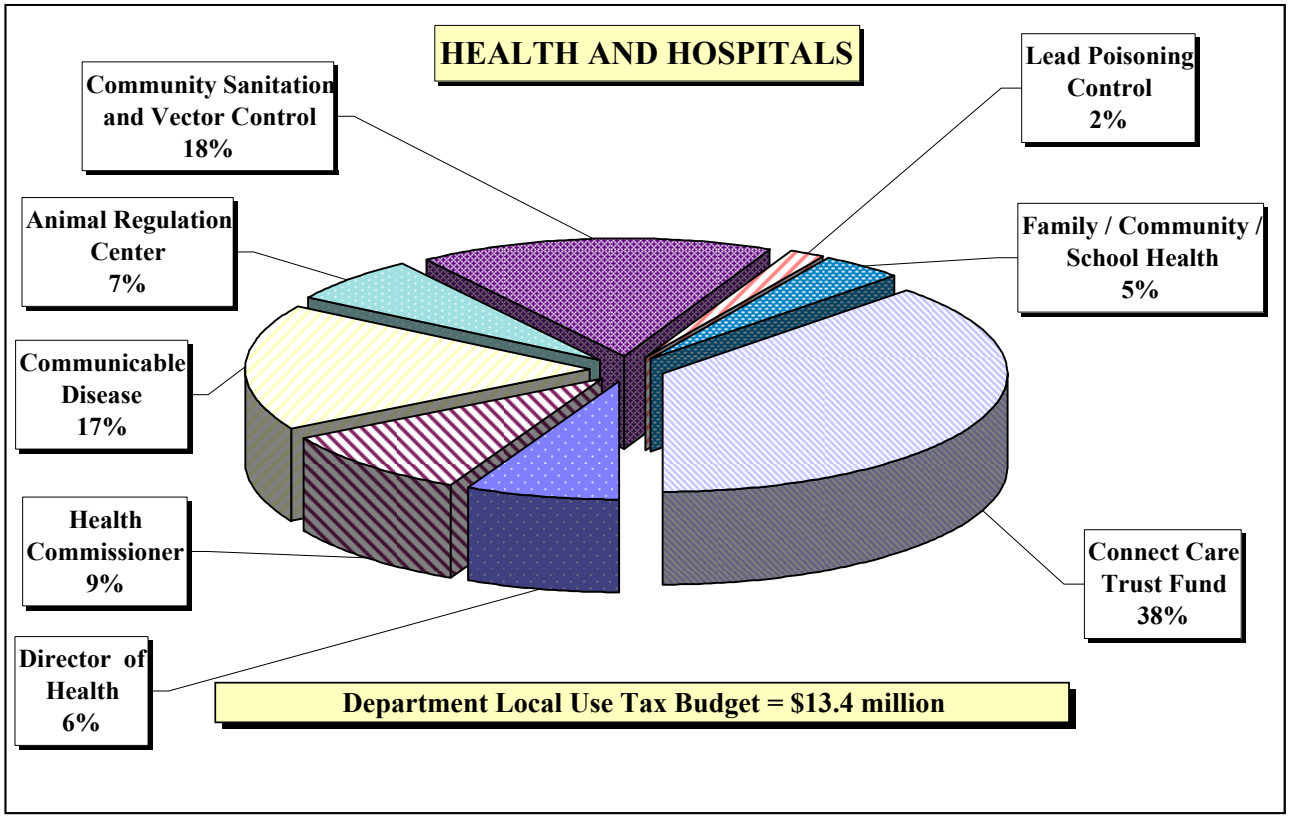
# HEALTH AND HOSPITALS




## Major Goals & Highlights

- Health Department to develop a strategic reengineering plan which will improve health care and management controls
- Community Sanitation and Vector Control to work with neighborhood organizations to increase public education
- A standardized food safety program to be used to educate food handlers and training inspectors
- The Rabies Control Program will apprehend and process an estimated 7,000 animals in FY07
- Provide 900 health screenings and 4,000 consultations through Family/ Community/ School Health

# HEALTH AND HOSPITALS




## Major Goals & Highlights

- Family/ Community/ School Health to develop bio-hazard plans for the City
- Communicable Disease Control to carry on the Health Street, Safe Futures, Home Visitation, Harm Reduction, and other programs
- Rabies Control to continue to encourage the Animal House Fund, Vaccination, Registration, and Spay/ Neuter programs.
- The Community Outreach Risk Reduction (CORR) Program to increase citizen access to health delivery services
- 100% of emissions permits to be issued within 90 days
- Lead Poisoning Control to increase its education efforts concerning lead hazards

| Department: | Health and Hospitals | Division Budget |
|---|---|---|
| Division: | 700 Director of Health and Hospitals | |

## Mission & Services

The Director of Health is responsible for providing leadership, vision and direction in planning, developing, implementing and evaluating programs and services for the Department, establishing Department direction and ensuring consistency in the Department's programmatic vision. The Director represents the Department to community groups and stakeholders in meetings to garner support for public health programs and increase awareness of public health issues; forges partnerships with other agencies and community organizations to undertake joint public health projects; coordinates the strategic planning efforts for the Department; ar consults with other representatives from other departments to determine the most appropriate response to issues affecting a cross section of City departments.

## FY07 Highlights

In FY07, the Director's Office of the Health Department will develop a strategic reengineering plan for the Department of Health & Hospitals which will improve health care and management controls by increasing core competence activities and reducing activities that do not fit into its mission.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| Local Use Tax Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 164,650 | 371,337 | 429,475 |
| Materials and Supplies | 5,762 | 50,500 | 50,500 |
| Equipment, Lease & Assets | 29,130 | 50,000 | 50,000 |
| Contractual and Other Services | 483,333 | 277,750 | 421,750 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total Local Use Tax Fund** | **$682,875** | **$0** | **$951,725** |
| **Total General Fund** | **$0** | **$749,587** | **$0** |
| Total Grant and Other Funds | $388,932 | $741,625 | $974,575 |
| **Total Budget All Funds** | $1,071,807 | $1,491,212 | $1,926,300 |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Local Use Tax Fund | 4.0 | 0.0 | 5.0 |
| General Fund | 0.0 | 4.0 | 0.0 |
| Other | 5.0 | 4.0 | 8.0 |
| Total | 9.0 | 8.0 | 13.0 |

| Department: | Heath and Hospitals | Division Budget |
|---|---|---|
| Division: | 710 Health Commissioner | |

## Mission & Services

The Commissioner of Health provides oversight of the City's Public Health Programs by planning, organizing, and directing personnel engaged in the delivery of public health services and determines the standards by which delivery will be evaluated. In addition, the Commissioner of Health directs the preparation of annual budgets and funding applications, monitors and evaluates delivery, performance and expenditures; enforces rules, orders and statutes related to all public health, environmental health and animal health; ensures the successful implementation of the Department's strategic plan; and monitors contractor and program performance and impact measures for efficiency, effectiveness, and quality of service delivery. This program supports health education and promotion activities, which assist with marketing preventive programs that are the core of public health.

## FY07 Highlights

In FY07, the Health Commissioner's Office will assist in implementation of the strategic reengineering plan for the Department of Health & Hospitals.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| Local Use Tax Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 896,074 | 992,116 | 1,019,228 |
| Materials and Supplies | 21,413 | 11,000 | 29,600 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 222,022 | 131,500 | 236,500 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total Local Use Tax Fund** | **$1,139,509** | **$1,134,616** | **$1,285,328** |
| Total General Fund | $0 | $0 | $0 |
| Total Grant and Other Funds | $596,206 | $0 | $0 |
| **Total Budget All Funds** | **$1,735,715** | **$1,134,616** | **$1,285,328** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Local Use Tax Fund | 18.0 | 17.0 | 18.0 |
| General Fund | 0.0 | 0.0 | 0.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 18.0 | 17.0 | 18.0 |

| Department: | Health and Hospitals | Division Budget |
|---|---|---|
| Division: | 711 Communicable Disease Control | |

## Mission & Services

The Bureau of Communicable Disease Section provides continuous protection, prevention and promotion of the public's health. This is achieved through diagnostic testing, treatment, follow-up, prevention and contact investigations for all reportable communicable diseases. The Communicable Disease Section consists of several programs: Disease Prevention Services, Tuberculosis Control, HIV/AIDS, Sexually Transmitted Diseases, and Laboratory Services.

## FY07 Highlights

The Community Outreach Risk Reduction (CORR) Program continues to increase citizen access to health delivery services via its Health Street, Safe Futures, Home Visitation, Harm Reduction, and other component programs.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o HIV/AIDS cases | 482 | 367 | 380 |
| o Sexually Transmitted Diseases | | | |
| -Chlamydia | 4,130 | 4,231 | 4,250 |
| -Gonorrhea | 2,440 | 2,435 | 2,400 |
| -Syphilis | 115 | 87 | 70 |
| o Tuberculosis infections | 738 | 700 | 650 |
| o West Nile cases | 9 | 5 | 5 |

| Local Use Tax Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 1,405,484 | 1,395,211 | 1,439,206 |
| Materials and Supplies | 77,041 | 17,000 | 19,000 |
| Equipment, Lease & Assets | 11,628 | 0 | 0 |
| Contractual and Other Services | 135,813 | 762,497 | 848,997 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total Local Use Tax Fund** | **$1,629,966** | **$2,174,708** | **$2,307,203** |
| Total General Fund | $0 | $0 | $0 |
| Total Grant and Other Funds | $7,842,472 | $9,020,436 | $8,903,705 |
| **Total Budget All Funds** | **$9,472,438** | **$11,195,144** | **$11,210,908** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Local Use Tax Fund | 26.5 | 23.2 | 27.0 |
| General Fund | 0.0 | 0.0 | 0.0 |
| Other | 33.0 | 28.0 | 28.0 |
| Total | 59.5 | 51.2 | 55.0 |

| Department: | Health and Hospitals | Division Budget |
|---|---|---|
| Division: | 713 Laboratory | |

## Mission & Services

The Public Health Laboratory provides clinical laboratory testing services for the various sections of the Department of Health and clinics in the City of St. Louis, which includes microbiology services, (i.e. tests on ice cream, food and water), clinical microbiology services (i.e. tests for food borne pathogens, gonorrhea, chlamydia), chemical analyses, lead analysis, hematology, and serological testing for syphilis.

## FY07 Highlights

In FY06, the Public Health Laboratory was integrated into Department 711, Communicable Disease Control. Most testing capabilities, except for blood lead level testing, are now provided through a partnership with the State Laboratory and other outside laboratories.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Syphilis & Gonorrhea Tests | 31,800 | N/A | N/A |
| o Chlamydia & Stat Lab Tests | 41,000 | N/A | N/A |

| Local Use Tax Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 245,650 | 0 | 0 |
| Materials and Supplies | 48,143 | 0 | 0 |
| Equipment, Lease & Assets | 4,877 | 0 | 0 |
| Contractual and Other Services | 159,126 | 0 | 0 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total Local Use Tax Fund** | **$457,796** | **$0** | **$0** |
| Total General Fund | $0 | $0 | $0 |
| Total Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$457,796** | **$0** | **$0** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Local Use Tax Fund | 8.0 | 0.0 | 0.0 |
| General Fund | 0.0 | 0.0 | 0.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 8.0 | 0.0 | 0.0 |

| Department: | Health and Hospitals | Division Budget |
|---|---|---|
| Division: | 714 Rabies Control | |

## Mission & Services

The Animal Regulation Center protects the general public from animal bites, possible disease and the nuisance of stray animals. They also enforce animal-related ordinances in the City of St. Louis, including those related to vaccination and registration. Services include providing public education about proper pet care, the responsibilities of pet ownership, and animal adoption.

## FY07 Highlights

In FY07, the center will continue to promote animal adoption and public awareness regarding population control of pets. Rabies Control will continue to supervise and encourage the Animal House Fund, Vaccination, Registration, and Spay/ Neuter programs.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Apprehend and process animals | 6,935 | 6,905 | 7,000 |
| o Animals picked up per day | 19.0 | 18.9 | 20.0 |
| o Euthanasia/ adoption ratio | 1.0 | 1.5 | 2.0 |

| General Fund & Local Use Tax Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 766,122 | 862,189 | 755,011 |
| Materials and Supplies | 40,689 | 44,836 | 54,500 |
| Equipment, Lease & Assets | 6,128 | 0 | 0 |
| Contractual and Other Services | 114,679 | 38,900 | 49,250 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$0** | **$0** | **$0** |
| **Total Local Use Tax Fund** | **$927,618** | **$945,925** | **$858,761** |
| Total Grant and Other Funds | $6,515 | $20,000 | $20,000 |
| **Total Budget All Funds** | **$934,133** | **$965,925** | **$878,761** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 0.0 | 0.0 | 0.0 |
| Local Use Tax Fund | 21.0 | 20.0 | 21.0 |
| Other | 1.0 | 0.0 | 0.0 |
| Total | 22.0 | 20.0 | 21.0 |

| Department: | Health and Hospitals | Division Budget |
|---|---|---|
| Division: | 715 Community Sanitation and Vector Control | |

**Mission & Services**

The Community Environmental Health Services protects public health. The Community Environmental Health Services section of the Department of Health provides services in mosquito control, rat control, hazardous materials management, minimizing housing violations, water quality monitoring, sanitation control and air pollution control.

**FY07 Highlights**

In FY07, Community Sanitation and Vector Control will continue increasing public education about hazards by working with neighborhood organizations.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Restaurants inspected in 120 days | 66% | 50% | 70% |
| o Total facilities inspected | 10,450 | 8,159 | 8,250 |
| o Establishments receiving a grade < A | 1% | 0.37% | 0.5% |
| o Positive mosquito pools | 6 | 1 | 5 |
| o Mosquito complaints | 2,312 | 2,005 | 1,750 |
| o Air quality data recovered | 99% | 99% | 100% |
| o Emissions permits issued w/ in 90 days | 100% | 100% | 100% |

| General Fund & Local Use Tax Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 1,591,786 | 2,248,016 | 2,114,652 |
| Materials and Supplies | 50,835 | 61,300 | 66,300 |
| Equipment, Lease & Assets | 9,646 | 12,136 | 9,954 |
| Contractual and Other Services | 94,755 | 25,350 | 25,350 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General** | **$0** | **$0** | **$0** |
| Total Local Use Tax Fund | $1,747,022 | $2,346,802 | $2,216,256 |
| Total Grant and Other Funds | $1,120,883 | $1,337,224 | $1,592,810 |
| **Total Budget All Funds** | **$2,867,905** | **$3,684,026** | **$3,809,066** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 0.0 | 0.0 | 0.0 |
| Local Use Tax Fund | 33.5 | 44.5 | 45.5 |
| Other | 19.5 | 21.5 | 25.0 |
| Total | 53.0 | 66.0 | 70.5 |

| Department: | Health and Hospitals | Division Budget |
|---|---|---|
| Division: | 716 Lead Poisoning Control | |

## Mission & Services

Lead Poisoning Control's mission is to decrease the prevalence of childhood lead poisoning in the City of St. Louis in children between the ages of six months and six years with emphasis on those children under the age of three. Case Management is provided to assure that appropriate care, follow up testing and environmental lead inspections are accessible for children with elevated blood lead levels. Other parts of the program are outreach, education, data/surveillance, and testing in our Public Health Laboratory.

## FY07 Highlights

In FY07, Lead Poisoning Control will continue increasing public education about lead hazards by working with neighborhood organizations.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Child lead poison screenings | 13,249 | 9,160 | 10,000 |
| o Screening prevalence rate | 9% | 15% | 15% |
| o Health education events | 68 | 138 | 125 |
| o Screenings by Health Department | 8% | 18% | 20% |

| Local Use Tax Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 116,738 | 225,814 | 206,311 |
| Materials and Supplies | 6,441 | 1,300 | 2,000 |
| Equipment, Lease & Assets | 2,842 | 0 | 0 |
| Contractual and Other Services | 42,573 | 3,000 | 4,000 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total Local Use Tax Fund** | **$168,594** | **$230,114** | **$212,311** |
| Total General Fund | $0 | $0 | $0 |
| Total Grant and Other Funds | $368,697 | $670,131 | $1,613,329 |
| **Total Budget All Funds** | **$537,291** | **$900,245** | **$1,825,640** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Local Use Tax Fund | 5.0 | 4.0 | 4.0 |
| General Fund | 0.0 | 0.0 | 0.0 |
| Other | 10.0 | 11.0 | 14.0 |
| Total | 15.0 | 15.0 | 18.0 |

| Department: | Health and Hospitals | Division Budget |
|---|---|---|
| Division: | 719 Family / Community / School Health | |

**Mission & Services**

Family/ Community/ School Health is a combination of programs meant to reorganize the Department of Health. The Program works towards reaching the most high risk populations for chronic and communicable disease, including youth, refugee, immigrant, and incarcerated populations. The Division manages grants such as the Regional Public Health Emergency Planning and Prep, Early Dection and Control of Breast and Cervical Cancer, and the Maternal Child Health Services grants.

**FY07 Highlights**

In FY07, Family / Community / School Health will undergo a reorganization of its grant activities. In addition, the department is developing bio-hazard plans for the City.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Health screenings performed | 259 | 837 | 900 |
| o Consultations | 1,320 | 4,873 | 4,000 |
| o Noncompliant school immunizations | 26,902 | 28,953 | 27,500 |
| o Pregnant women prenatal care | 74% | 73% | 75% |
| o EPSDT's completed children< 2 yrs. | 93.0% | 92.3% | 95.0% |
| o Show Me Healthy Women case mgmt. | 852 | 1,625 | 1,750 |

| Local Use Tax Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 600,722 | 657,522 | 539,559 |
| Materials and Supplies | 8,574 | 250 | 30 |
| Equipment, Lease & Assets | 947 | 1,000 | 800 |
| Contractual and Other Services | 7,483 | 6,700 | 6,250 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total Local Use Tax Fund** | **$617,726** | **$665,472** | **$546,639** |
| Total General Fund | $0 | $0 | $0 |
| Total Grant and Other Funds | $927,340 | $1,069,863 | $307,215 |
| **Total Budget All Funds** | **$1,545,066** | **$1,735,335** | **$853,854** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Local Use Tax Fund | 12.0 | 11.0 | 10.0 |
| General Fund | 0.0 | 0.0 | 0.0 |
| Other | 9.0 | 5.0 | 3.0 |
| Total | 21.0 | 16.0 | 13.0 |

| Department: | Health and Hospitals | Division Budget |
|---|---|---|
| Division: | 720 Food Control Section | |

## Mission & Services

The Food Control Program has the responsibility of ensuring that the food products consumed by the public in the City of St. Louis are safe and wholesome. This is done by routine inspection of food establishments. Food Control responds to all complaints pertaining to food within its jurisdiction. The Food Control Section works closely with the License Collector's Office, the Excise Division, Central Business Index of the Comptroller's Office, USDA, FDA, and the Missouri Department of Health and Senior Services.

## FY07 Highlights

In FY06, the Food Control Section was consolidated with Community Sanitation and Vector Control to produce a standardized food safety presentation to educate food handlers, and training inspectors as environmental health generalists.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| Local Use Tax Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 568,927 | 0 | 0 |
| Materials and Supplies | 3,405 | 0 | 0 |
| Equipment, Lease & Assets | 3,026 | 0 | 0 |
| Contractual and Other Services | 64,938 | 0 | 0 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total Local Use Tax Fund** | **$640,296** | **$0** | **$0** |
| Total General Fund | $0 | $0 | $0 |
| Total Grant and Other Funds | | $0 | $0 |
| **Total Budget All Funds** | **$640,296** | **$0** | **$0** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Local Use Tax Fund | 14.0 | 0.0 | 0.0 |
| General Fund | 0.0 | 0.0 | 0.0 |
| Other | 1.0 | 0.0 | 0.0 |
| Total | 15.0 | 0.0 | 0.0 |

| Department: | Health and Hospitals | Division Budget |
|---|---|---|
| Division: | 737 Health Care Trust Fund | |

## Mission & Services

The Health Care Trust Fund was established in FY00 as a means for funding health care for uninsured and under-insured City residents. In FY00, the City entered into a contract with Saint Louis ConnectCare to provide health care services to the medically indigent. In FY02, funds received through a settlement of old regional debt served as the ConnectCare subsidy. Beginning in FY03 and continuing through the present, $5.0 million in Local Use Tax revenues will be allocated for Public Health Care efforts provided through contract with St. Louis ConnectCare.

## FY07 Highlights

Continuing in FY07, $5.0 million per year in Local Use Tax revenues have been allocated for this purpose.

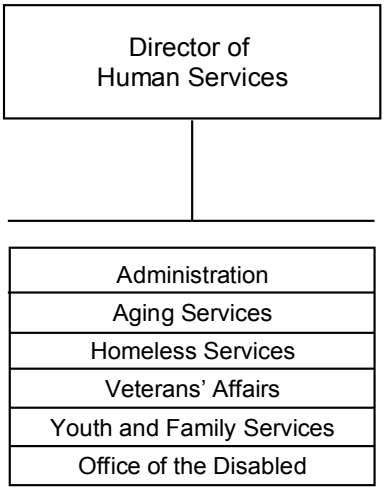
| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| Local Use Tax Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 0 | 0 | 0 |
| Materials and Supplies | 0 | 0 | 0 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 0 | 0 | 0 |
| Debt Service and Special Charges | 5,000,000 | 5,000,000 | 5,000,000 |
| **Total Local Use Tax Fund** | **$5,000,000** | **$5,000,000** | **$5,000,000** |
| Total General Fund | $0 | $0 | $0 |
| Total Grant and Other Funds | $200,000 | $0 | $0 |
| **Total Budget All Funds** | **$5,200,000** | **$5,000,000** | **$5,000,000** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Local Use Tax Fund | 0.0 | 0.0 | 0.0 |
| General Fund | 0.0 | 0.0 | 0.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 0.0 | 0.0 | 0.0 |

# DEPARTMENT OF HUMAN SERVICES

# DEPARTMENT OF HUMAN SERVICES

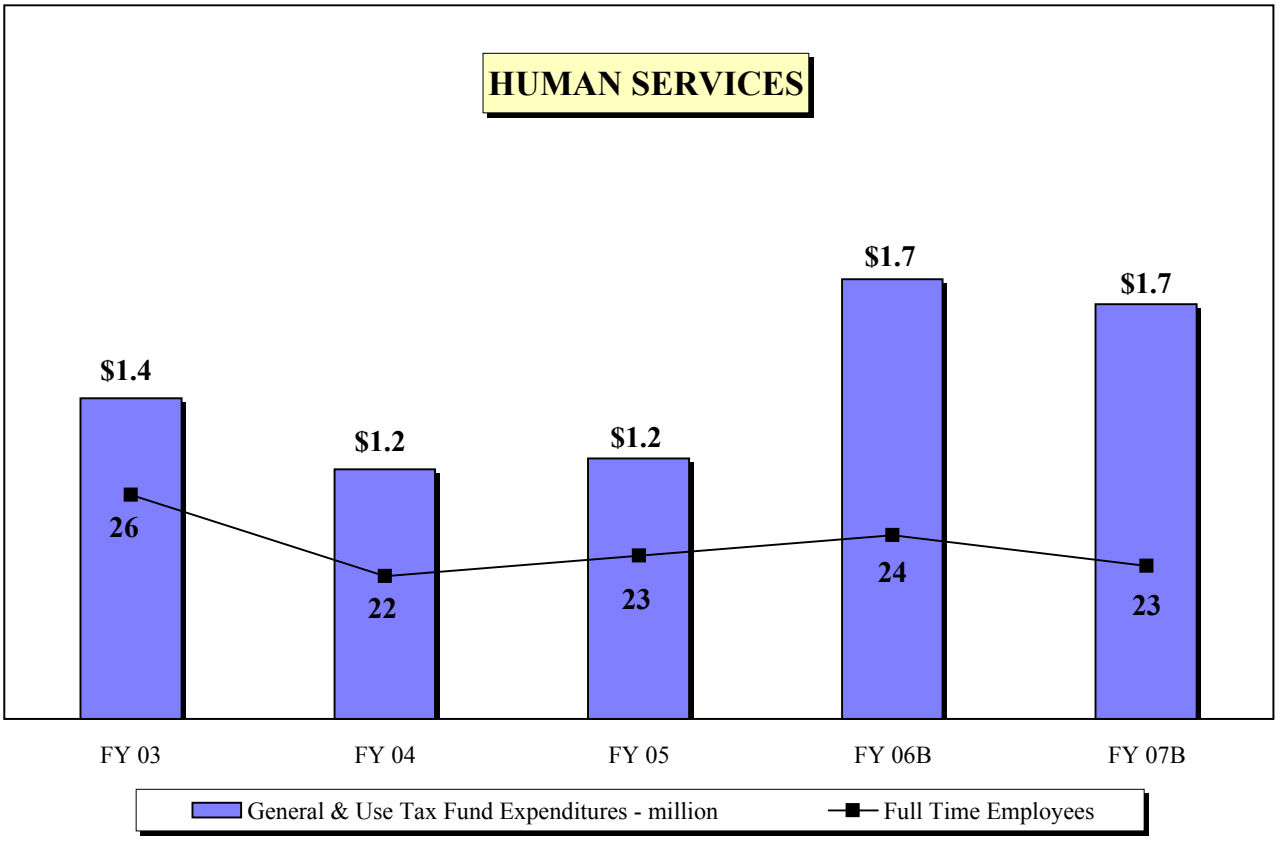


# HUMAN SERVICES

| Budget By Division | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| 800 Director of Human Services | 1,229,333 | 1,388,862 | 1,321,484 |
| **Total General Fund** | **$1,229,333** | **$1,388,862** | **$1,321,484** |
| Total Use Tax Fund | $0 | $343,914 | $341,389 |
| **Total General Fund & Local Use Tax** | **$1,229,333** | **$1,732,776** | **$1,662,873** |
| Grant and Other Funds | $8,306,098 | $15,766,726 | $15,110,972 |
| **Total Department All Funds** | **$9,535,431** | **$17,499,502** | **$16,773,845** |

| Personnel By Division | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| 800 Director of Human Services | 18.5 | 18.0 | 16.5 |
| **Total General Fund** | **18.5** | **18.0** | **16.5** |
| **Total Use Tax Fund** | **4.5** | **6.0** | **6.0** |
| **Total General Fund & Local Use Tax** | **23.0** | **24.0** | **22.5** |
| Grant and Other Funds | 26.00 | 22.00 | 22.50 |
| **Total Department All Funds** | **49.00** | **46.00** | **45.00** |

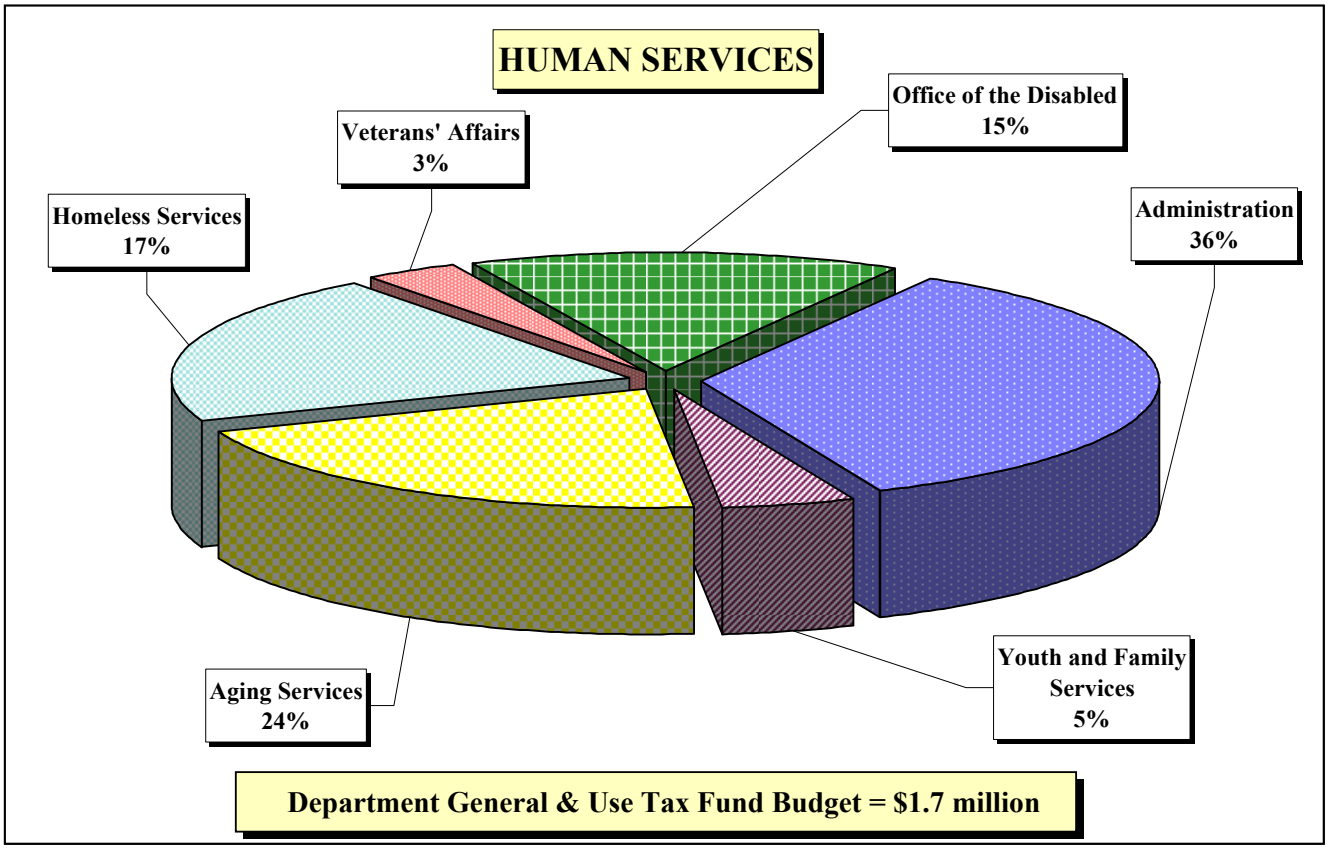
# HUMAN SERVICES




## Major Goals & Highlights

- Youth and Family Services to send out advantages of program participation
- Update and verify Residential Disabled Parking Permit holders' applications and documentation by sending out 3,800 letters
- Work with the Board of Election Commissioners to implement the Help America Vote Act
- $1.2M grant to direct non-violent, mentally ill offenders to appropriate community-based programs
- Human Services to the 10 Year Plan to End Chronic Homelessness
- $6,500 worth of bus tickets to be distributed to agencies through the Office of Veteran's Affairs
- Homeless Service to receive 3,490 requests for shelter in FY07

# HUMAN SERVICES




## Major Goals & Highlights

- Funding to be maintained for the Mentoring, Instruction, Nutrition, and Esteem (MINE) Program
- An increasing number of sites to be added to the Summer Food Service Program (SFSP)
- The use of technology to be encouraged among agency employees and in the senior population to increase case handling capacity
- The Department to target a reduction of the number chronic homeless persons to 1,940, from 2,042 the previous fiscal year
- Increased transportation and legal services to be provided to the veteran population
- Foster Comprehensive Continuum of Care Activities

| Department: Human Services | Division Budget |
|---|---|
| Division: 800 Director of Human Services | |

## Mission & Services

The Department of Human Services enhances the quality of life of the citizens of the City of St. Louis through the provision of Social Services, via subcontracts, direct services, and partnerships with public and private entities. The City of St. Louis' Department of Human Services is that unit of City government mandated by the City charter to administer social welfare programs.

## FY07 Highlights

In FY07, the Department's goals include: 1) Increasing collaborative planning and program development activities 2) Furthering the Comprehensive Continuum of Care activities 3) Continuing to implement the recommendations of the 10 Year Plan to End Chronic Homelessness.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 1,131,278 | 1,228,283 | 1,152,040 |
| Materials and Supplies | 18,176 | 20,693 | 19,697 |
| Equipment, Lease & Assets | 14,105 | 13,000 | 10,200 |
| Contractual and Other Services | 65,774 | 126,886 | 139,547 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$1,229,333** | **$1,388,862** | **$1,321,484** |
| Total Use Tax Fund | $366,119 | $343,914 | $341,389 |
| **Total General Fund & Local Use Tax** | **$1,595,452** | **$1,732,776** | **$1,662,873** |
| Grant and Other Funds | $8,306,098 | $15,766,726 | $15,210,972 |
| **Total Budget All Funds** | **$9,901,550** | **$17,499,502** | **$16,873,845** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 18.5 | 18.0 | 16.5 |
| Use Tax Fund | 4.5 | 6.0 | 6.0 |
| **Total General Fund & Local Use Tax** | **23.0** | **24.0** | **22.5** |
| Other | 26.0 | 22.0 | 22.5 |
| Total | 49.0 | 46.0 | 45.0 |

| | | |
|---|---|---|
| **Department:** | **Human Services** | **Program Budget** |
| **Division:** | **800 Director of Human Services** | |
| **Program:** | **01 Administration** | |

## Mission & Services

The Administration Section provides administrative guidance and support to all divisions within the Department. The fiscal unit of the department coordinates the overall budget; including but not limited to receipt of funds, payment of vouchers, coordinating fiscal issues for the Board of E&A and establishing the Department's chart of accounts.

## FY07 Highlights

In FY07, the Department will follow its strategic plan by increasing collaborative planning and program development activities. Human Services will continue to implement the 10 Year Plan to End Chronic Homelessness. Moreover, the Department will work to maintain revenue enhancement activities while ensuring effective and efficient operations.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 511,316 | 563,181 | 535,685 |
| Materials and Supplies | 4,023 | 4,881 | 4,550 |
| Equipment, Lease & Assets | 3,906 | 3,600 | 2,400 |
| Contractual and Other Services | 17,581 | 36,484 | 45,641 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$536,826** | **$608,146** | **$588,276** |
| Grant and Other Funds | $157,000 | $246,000 | $264,000 |
| **Total Budget All Funds** | **$693,826** | **$854,146** | **$852,276** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 7.5 | 7.0 | 6.5 |
| Other | 0.0 | 1.0 | 0.0 |
| Total | 7.5 | 8.0 | 6.5 |

| | | |
|---|---|---|
| **Department:** | **Human Services** | **Program Budget** |
| **Division:** | **800 Director of Human Services** | |
| **Program:** | **02 Aging Services** | |

## Mission & Services

The St. Louis Area Agency on Aging (SLAA) plans & administers a comprehensive and coordinated service system for older St. Louisans within the mandate of the Older Americans Act. The Agency's objectives are to secure and maintain maximum independence and dignity in a home environment; and encourage economic, social and personal independence for older persons by providing opportunities for employment, socialization, and activities in the community.

## FY07 Highlights

In FY07, SLAA will work to increase public awareness of aging issues, and for an increased advocacy program. Furthermore, the Agency will work to increase its case handling capacity by promoting the use of technology in the agency and among the seniors it serves. The Agency will expand its efforts to provide home delivered meals, and increase its health awareness, promotion, and disease prevention efforts among the senior population.

| **Performance Measurement** | **FY05** | **FY06** | **FY07** |
|---|---|---|---|
| o Conduct hearings to identity needs | 1 | 3 | 3 |
| o Increase awareness of aging issues | 10% | 10% | 10% |
| o Identify funding to meet increased needs | 10% | 10% | 10% |

| **General Fund Budget By Expenditure Category** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| Personal Services | 334,324 | 309,762 | 307,810 |
| Materials and Supplies | 7,643 | 8,595 | 8,241 |
| Equipment, Lease & Assets | 4,340 | 4,000 | 3,000 |
| Contractual and Other Services | 12,416 | 28,743 | 29,589 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$358,723** | **$351,100** | **$348,640** |
| Aging Services Grants | $3,050,423 | $7,318,831 | $6,302,517 |
| **Total Budget All Funds** | **$3,409,146** | **$7,669,931** | **$6,651,157** |

| **Number of Full Time Positions** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| General Fund | 6.0 | 5.0 | 5.0 |
| Other | 14.8 | 13.0 | 13.3 |
| Total | 20.8 | 18.0 | 18.3 |

| | | |
|---|---|---|
| **Department:** | **Human Services** | **Program Budget** |
| **Division:** | **800 Director of Human Services** | |
| **Program:** | **03 Homeless Services** | |

## Mission & Services

The Homeless Services Division mission is to effectively promote systematic changes that will positively impact people's lives and move them from homelessness to independence and self-sufficiency by increasing the availability of resources and services, eliminate barriers and strengthen the continuum of care. The Division acts as the central administration point for the comprehensive delivery of services to the homeless. On a contractual basis, it provides intake, assessment and referral, outreach services, emergency shelter, transitional housing, prevention and permanent housing options to move the homeless to independence and self-sufficiency. The Homeless Services Network Board represents an interagency collaborative of social and human services organizations aimed at combating homelessness.

## FY07 Highlights

In FY07, the Department will work to prevent homelessness, and to reduce the problem of chronic homelessness, targeting a 3% reduction from the previous year.

| **Performance Measurement** | **FY05** | **FY06** | **FY07** |
|---|---|---|---|
| o Occupancy rate at housing facility | 80% | 85% | 90% |
| o Requests for shelter | 2,850 | 3,674 | 3,490 |
| o Chronic homeless persons | 1,003 | 2,042 | 1,940 |

| **Local Use Tax Fund Budget By Expenditure Category** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| Personal Services | 225,901 | 312,593 | 308,597 |
| Materials and Supplies | 4,051 | 4,407 | 4,203 |
| Equipment, Lease & Assets | 1,386 | 2,400 | 2,400 |
| Contractual and Other Services | 134,781 | 24,514 | 26,189 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total Use Tax Fund** | **$366,119** | **$343,914** | **$341,389** |
| Homeless Services Grants | $3,896,530 | $6,299,142 | $5,431,681 |
| **Total Budget All Funds** | **$4,262,649** | **$6,643,056** | **$5,773,070** |

| **Number of Full Time Positions** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| General Fund | 0.0 | 0.0 | 0.0 |
| Use Tax Fund | 4.5 | 6.0 | 6.0 |
| Other | 5.5 | 3.5 | 4.3 |
| Total | 10.0 | 9.5 | 10.3 |

| | | |
|---|---|---|
| **Department:** | **Human Services** | **Program Budget** |
| **Division:** | **800 Director of Human Services** | |
| **Program:** | **04 Office of Veterans' Affairs** | |

## Mission & Services

The Office of Veterans' Affairs advocates for military veterans residing within the City of St. Louis, particularly those who are considered at-risk because of their poverty, homelessness or poor living conditions. The office administers programs funded by grants derived from federal, local and private sources. Information and referral is provided daily through the 100 page Veterans' Resource Directory, which is produced, updated, and distributed annually.

## FY07 Highlights

In FY07, the Office of Veterans' Affairs will use increased technology to provide services to veterans' groups. The Office will work to provide increased transportation and legal services to the veteran population. Veteran's Affairs will also work for an increase in the number of homeless veterans employed. Also,

| **Performance Measurement** | **FY05** | **FY06** | **FY07** |
|---|---|---|---|
| o Increase benefits counseling & assistance to veterans and families | 10% | 10% | 10% |
| o Distribute bus tickets to agencies | $6,000 | $6,000 | $6,500 |

| **General Fund Budget By Expenditure Category** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| Personal Services | 46,595 | 52,206 | 51,892 |
| Materials and Supplies | 479 | 714 | 550 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 2,378 | 4,104 | 3,809 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$49,452** | **$57,024** | **$56,251** |
| Grant and Other Funds | $157,857 | $451,245 | $434,798 |
| **Total Budget All Funds** | **$207,309** | **$508,269** | **$491,049** |

| **Number of Full Time Positions** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| General Fund | 1.0 | 1.0 | 1.0 |
| Other | 0.3 | 1.0 | 0.5 |
| Total | 1.3 | 2.0 | 1.5 |

| | | |
|---|---|---|
| **Department:** | **Human Services** | **Program Budget** |
| **Division:** | **800 Director of Human Services** | |
| **Program:** | **05 Youth and Family Services** | |

**Mission & Services**

The Division of Youth and Family Services will advocate for, collaborate toward, and provide a wide range of programs for youth and families who are exposed to negative risk factors, including social and economic deprivation, family conflict and low academic achievement. The Youth and Family Services division partners with the Public Safety Neighborhood Stabilization Team, the St. Louis Metropolitan Police Dept., the Recreation Division, the MO Dept. of Health Bureau of Nutrition and Child Care Programs, the City of St. Louis Dept. of Health, the MO Dept. of Public Safety, the St. Louis Public Schools and 200 institutions and local social service agencies.

**FY07 Highlights**

with increasing the number of sites participating in the Summer Food Service Program (SFSP), and maintaining funding for the Mentoring, Instruction, Nutrition, and Esteem (MINE) Program. Additionally, a $1.2 million grant from Substance Abuse & Mental Health Services Administration will be used to implement a three year project to divert nonviolent offenders who suffer from mental illness from jail into appropriate community based programs.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Mailings to notify organizations about the advantage of program participation | N/A | 2 | 4 |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 62,297 | 104,095 | 57,464 |
| Materials and Supplies | 3,602 | 3,003 | 2,856 |
| Equipment, Lease & Assets | 2,604 | 2,400 | 1,800 |
| Contractual and Other Services | 5,004 | 11,155 | 12,908 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$73,507** | **$120,653** | **$75,028** |
| Grant and Other Funds | $1,044,288 | $1,451,508 | $2,777,976 |
| **Total Budget All Funds** | **$1,117,795** | **$1,572,161** | **$2,853,004** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 1.0 | 2.0 | 1.0 |
| Other | 5.5 | 3.5 | 4.5 |
| Total | 6.5 | 5.5 | 5.5 |

| | | |
|---|---|---|
| **Department:** | **Human Services** | **Program Budget** |
| **Division:** | **800 Director of Human Services** | |
| **Program:** | **06 Office on the Disabled** | |

## Mission & Services

The Office on the disabled will substantially increase the accessibility for people with disabilities in the City of St. Louis. The Office on the Disabled serves as the Americans with Disabilities Act (ADA) Coordinator, providing information on the ADA; reasonable accommodations for applicants & employees; and training on the ADA. The office also provides current and reliable information on personal services, programs, and other issues for persons with disabilities.

## FY07 Highlights

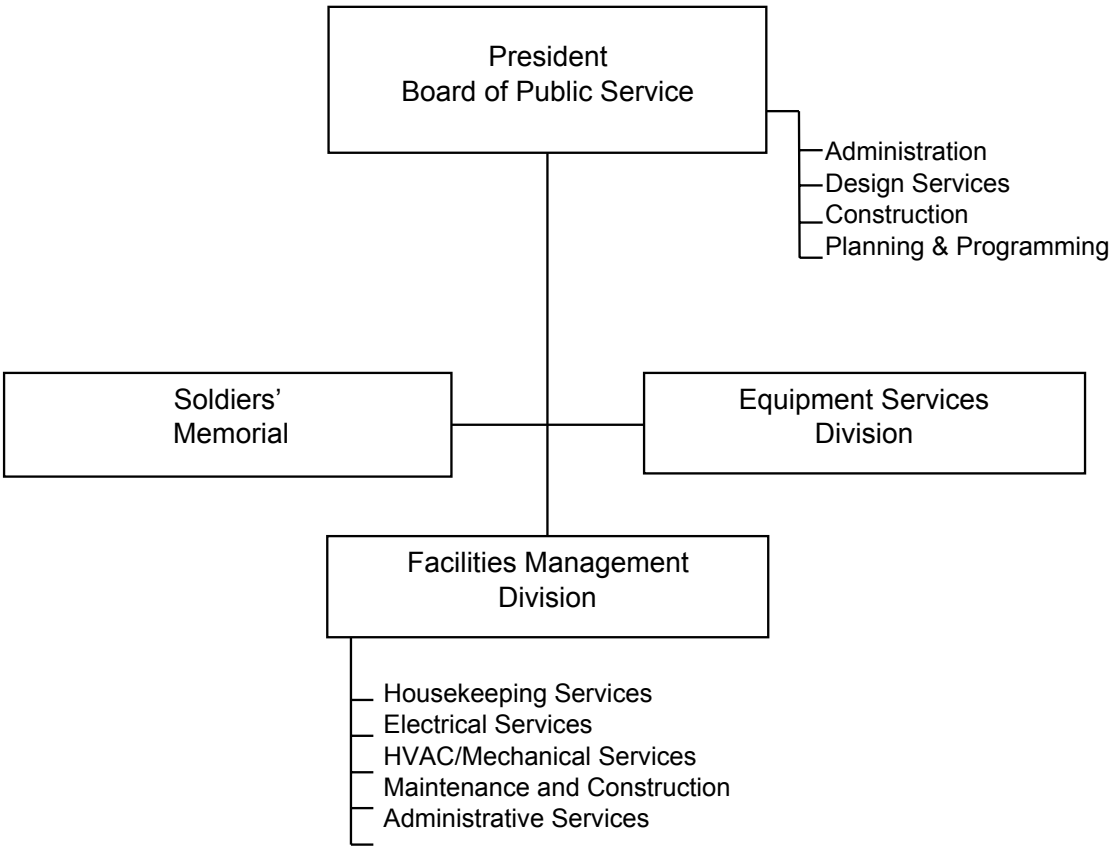
The FY07 goals for the Office on the Disabled are: (1) Update and verify Residential Disabled Parking Program (RDPP) holders' applications and documentation (2) Work with the Board of Election Commissioners to implement the Help America Vote Act (3) Increase City building inspectors and design professionals understanding of the International Building Code (IBC), adopted by the City of St. Louis.

| **Performance Measurement** | **FY05** | **FY06** | **FY07** |
|---|---|---|---|
| o Letters to RDPP space holders | N/A | N/A | 3,800 |
| o Provide information on disability rights | N/A | N/A | 100 |
| o Respond to non-compliance complaints | N/A | N/A | 230 |

| **General Fund Budget By Expenditure Category** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| Personal Services | 176,746 | 199,039 | 199,189 |
| Materials and Supplies | 2,429 | 3,500 | 3,500 |
| Equipment, Lease & Assets | 3,255 | 3,000 | 3,000 |
| Contractual and Other Services | 28,395 | 46,400 | 47,600 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$210,825** | **$251,939** | **$253,289** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$210,825** | **$251,939** | **$253,289** |

| **Number of Full Time Positions** | **Actual FY05** | **Budget FY06** | **Budget FY07** |
|---|---|---|---|
| General Fund | 3.0 | 3.0 | 3.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 3.0 | 3.0 | 3.0 |

# BOARD OF PUBLIC SERVICE

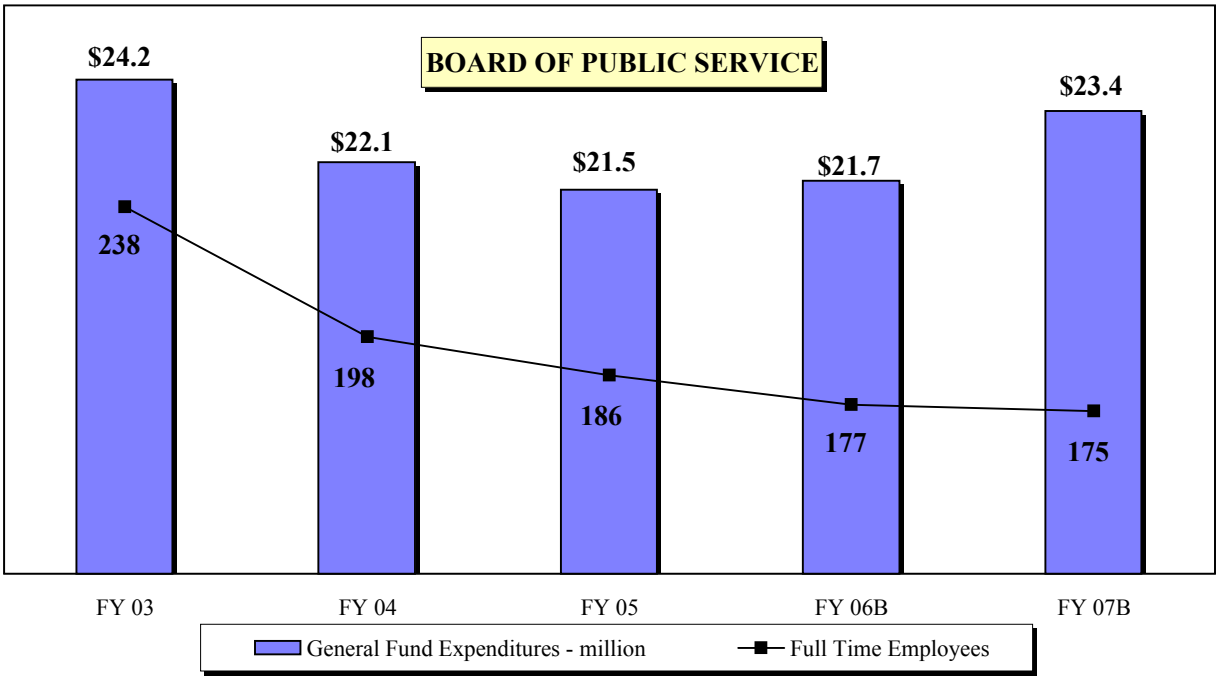

President
Board of Public Service
Administration
Design Services
Construction
Planning & Programming
Soldiers' Memorial
Equipment Services Division
Facilities Management Division
Housekeeping Services
Electrical Services
HVAC/Mechanical Services
Maintenance and Construction
Administrative Services

# BOARD OF PUBLIC SERVICE

| Budget By Division | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| 900 President, BPS | 2,744,643 | 3,113,425 | 2,944,237 |
| 903 Facilities Management | 8,768,318 | 8,768,883 | 9,720,832 |
| 910 Equipment Services Division | 9,740,957 | 9,595,484 | 10,530,070 |
| 930 Soldiers' Memorial | 198,489 | 207,775 | 200,886 |
| **Total General Fund** | **$21,452,407** | **$21,685,567** | **$23,396,025** |
| Grant and Other Funds | $157,915 | $220,498 | $199,622 |
| **Total Department All Funds** | **$21,610,322** | **$21,906,065** | **$23,595,647** |

| Personnel By Division | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| 900 President, BPS | 54.0 | 52.0 | 50.0 |
| 903 Facilities Management | 52.0 | 48.0 | 48.0 |
| 910 Equipment Services Division | 77.0 | 74.0 | 74.0 |
| 930 Soldiers' Memorial | 3.0 | 3.0 | 3.0 |
| **Total General Fund** | **186.0** | **177.0** | **175.0** |
| Grant and Other Funds | 17.0 | 16.0 | 16.0 |
| **Total Department All Funds** | **203.0** | **193.0** | **191.0** |

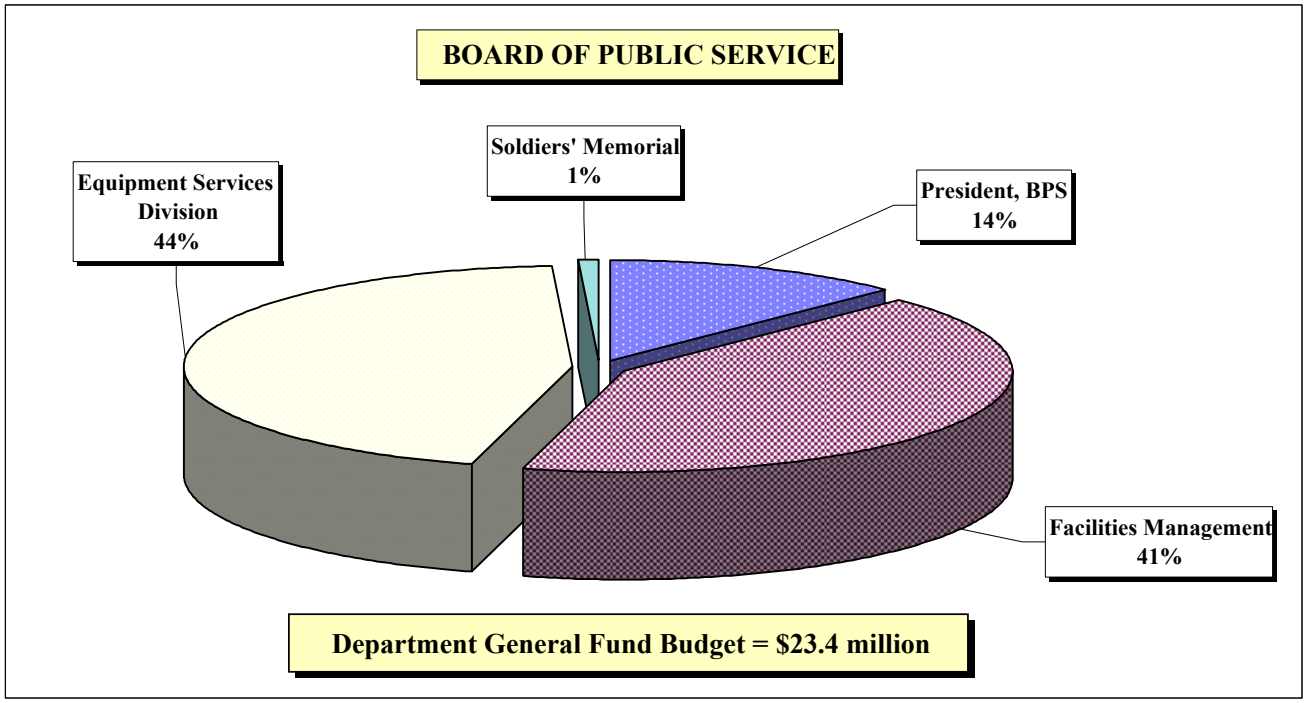
# BOARD OF PUBLIC SERVICE




## Major Goals & Objectives

- The Soldiers' Memorial to receive 41,000 visitors in FY07 and host 97 meetings for various groups
- $1.0 Million increase in cost of utilities for City facilities
- Facilities Maintenance and Construction Program to decrease Contractual Services by $65,000
- $1.0 Million increase in funding for fuel for City vehicles
- Complete design of 100% projects on schedule and 96% at or below budget

# BOARD OF PUBLIC SERVICE




## Major Goals & Objectives

- St. Louis Strassenfest, the Rib America Festival, and the Veterans' Day Parade to be presented at the Soldiers' Memorial
- Facilities Management to provide maintenance and minor construction for 150 City facilities, including fire stations
- Complete 95% of major construction projects on time and 100% within budget
- 100% of Critical Task Inspections to be completed by the Office of the President
- Complete a reporting system to capture the cost and status of Ward projects

| Department: | Board of Public Service | Division Budget |
|---|---|---|
| Division: | 900 President, BPS | |

## Mission & Services

The Office of the President of the Board of Public Service is responsible for all public work and improvements undertaken by the City or in which the City is interested. Its mission is to maintain and improve the City's infrastructure for the benefit of the residential and business community. Duties include the design and construction supervision of public work projects. BPS provides design services in-house and manages design and construction projects performed by contractors. A President's Office program also coordinates the City's requests for Federal Funds for public works and development projects. It also has administrative supervision over Facilities Management, Equipment Services and Soldiers' Memorial operations.

## FY07 Highlights

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Respond within 10 days of request | 100% | 100% | 100% |
| o Critical tasks inspections | 100% | 100% | 100% |
| o Review completed projects | 100% | 100% | 100% |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 2,280,021 | 2,459,840 | 2,464,227 |
| Materials and Supplies | 29,845 | 59,585 | 45,010 |
| Equipment, Lease & Assets | 52,849 | 66,500 | 40,000 |
| Contractual and Other Services | 381,928 | 527,500 | 395,000 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$2,744,643** | **$3,113,425** | **$2,944,237** |
| Grant and Other Funds | $157,915 | $220,498 | $199,622 |
| **Total Budget All Funds** | **$2,902,558** | **$3,333,923** | **$3,143,859** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 54.0 | 52.0 | 50.0 |
| Other | 11.0 | 10.0 | 10.0 |
| Total | 65.0 | 62.0 | 60.0 |

| | | |
|---|---|---|
| **Department:** | **Board of Public Service** | **Program Budget** |
| **Division:** | **900 President, BPS** | |
| **Program:** | **01 Administration** | |

## Mission & Services

The Administration Section provides support and supervision for the engineering design and construction programs of the City. This section also processes BPS applications, project contracts, payroll, and department requisitions. BPS manages much of the new construction work resulting from the 1/2 Cent sales tax for capital improvements and the 1998 Public Safety Bond Issue. In an effort to reduce staffing and duplication of duties, many of the clerical functions for other divisions under BPS such as payroll and accounts payable etc., have been combined in the President's Office. In addition the program handles the Service Desk operations which coordinate all needed service and repair requests needed in City facilities.

## FY07 Highlights

In FY07, BPS will continue to administer the renovation projects funded by the Public Safety Bond Issue and various capital fund projects, and projects funded through the recent Capital Appreciation Bond Issue. Also, in FY07 this program will institute modules within the Facility Focus program in order to capture utility usage.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 978,377 | 1,095,741 | 1,186,278 |
| Materials and Supplies | 29,710 | 59,315 | 45,010 |
| Equipment, Lease & Assets | 52,849 | 66,500 | 40,000 |
| Contractual and Other Services | 142,635 | 197,000 | 154,000 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$1,203,571** | **$1,418,556** | **$1,425,288** |
| Grant and Other Funds | $157,915 | $0 | $0 |
| **Total Budget All Funds** | **$1,361,486** | **$1,418,556** | **$1,425,288** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 16.0 | 16.0 | 17.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 16.0 | 16.0 | 17.0 |

| | | |
|---|---|---|
| **Department:** | **Board of Public Service** | **Program Budget** |
| **Division:** | **900 President, BPS** | |
| **Program:** | **02 Design Services** | |

## Mission & Services

The Design Section provides professional multi-disciplinary architectural and engineering services to the various user agencies of the City. The staff conducts investigations and prepares reports, studies and cost estimates for its clients. They also maintain an archival library of City buildings, structures, streets, alleys, and subdivisions. In addition, the Design Section reviews all plans, specifications and cost estimates prepared by outside professional consultants in order to assure compliance with project scope, budget and schedules. Federally mandated bridge inspections are also handled under this program. The Design Section provides professional services for administering the Underground Storage Tank program and the asbestos/lead paint abatement programs.

## FY07 Highlights

This program's goals for FY07 are to assure timely response to requesting agencies and assure that plans, specifications and cost estimates are completed accurately and in a timely manner. In FY07, part of the reimbursement from the Capital Budget for engineering, design and administration personal services has been moved to Planning & Programming.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o New projects assigned | 104 | 26 | 26 |
| o Active projects | 951 | 588 | 588 |
| o Completed design projects | 71 | 27 | 27 |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 246,935 | 222,775 | 498,913 |
| Materials and Supplies | 0 | 0 | 0 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 0 | 0 | 0 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$246,935** | **$222,775** | **$498,913** |
| Grant and Other Funds | $0 | $91,203 | $82,875 |
| **Total Budget All Funds** | **$246,935** | **$313,978** | **$581,788** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 11.0 | 11.0 | 9.0 |
| Other | 6.0 | 6.0 | 6.0 |
| Total | 17.0 | 17.0 | 15.0 |

| | | |
|---|---|---|
| **Department:** | **Board of Public Service** | **Program Budget** |
| **Division:** | **900 President, BPS** | |
| **Program:** | **03 Construction** | |

## Mission & Services

The mission of this program is to assure all public works projects are completed in compliance with all contract documents, project scopes, budgets and schedules. The Construction Section provides project management for public works projects. Projects include street and alley improvements, bridge repair or replacement, building alterations or additions, and renovations & repair. The Construction Section oversees much of the new construction activity related to the Capital Improvements and the Public Safety Bond Issue projects.

## FY07 Highlights

In FY07, the Construction Section will assure that qualified and capable personnel are provided to inspect projects and also assure that regular inspections are done accurately and in a timely manner.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Total projects completed | 66 | 67 | 60 |
| o Cost of finalized construction projects | | | |
| - City projects | $7,239,371 | $1,980,551 | $2,000,000 |
| - MoDOT projects | $3,947,166 | $12,391,500 | $12,000,000 |
| - Ward capital projects | $3,082,776 | $7,812,111 | $8,000,000 |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 541,931 | 596,005 | 579,460 |
| Materials and Supplies | 135 | 270 | 0 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 239,293 | 330,500 | 241,000 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$781,359** | **$926,775** | **$820,460** |
| Grant and Other Funds | $0 | $129,295 | $116,747 |
| **Total Budget All Funds** | **$781,359** | **$1,056,070** | **$937,207** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 18.0 | 17.0 | 17.0 |
| Other | 5.0 | 4.0 | 4.0 |
| Total | 23.0 | 21.0 | 21.0 |

| | | |
|---|---|---|
| **Department:** | **Board of Public Service** | **Program Budget** |
| **Division:** | **900 President, BPS** | |
| **Program:** | **04 Planning & Programming** | |

## Mission & Services

The mission is to assure all programs, projects, tasks or responsibilities undertaken by the Department, and all divisions there under, are appropriately staffed and financed and fulfill missions, goals or complete projects and tasks successfully. This section plans for Ward Capital Improvement Projects it will develop with input from the Alderman. Planning & Programming prepares grant applications for various Federal Highway Administration (FHWA) and Federal Transit Administration (FTA) grants and administers funds obtained through grants and Federal programs.

## FY07 Highlights

In FY07, emphasis will be to assure all output is completed in a cost efficient and timely manner. Also, in FY07, part of the reimbursement from the Capital Budget for engineering, design and administration personal services has been moved into this program from the Design Services program.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Total projects assigned | 35 | 39 | 40 |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 512,778 | 545,319 | 199,576 |
| Materials and Supplies | 0 | 0 | 0 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 0 | 0 | 0 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$512,778** | **$545,319** | **$199,576** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$512,778** | **$545,319** | **$199,576** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 9.0 | 8.0 | 7.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 9.0 | 8.0 | 7.0 |

| Department: | Board of Public Service | Division Budget |
|---|---|---|
| Division: | 903 Facilities Management | |

## Mission & Services

The Division of Facilities Management is involved with or is responsible for the operating and maintenance of 260 City facilities. The maintenance function of Facilities Management is divided into four programs, housekeeping, electrical services, HVAC/Mechanical (heating and cooling services), and maintenance and construction. In FY04 the operations of the Service Desk along with some other clerical staff were moved to the President's Office of the Board of Public Service (BPS).

## FY07 Highlights

In FY07, Facilities Management will work closely with the Service Desk to provide supervision of staff processing requested services. This effort will increase capability to monitor and track types and costs of services needed to maintain City facilities.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 2,510,255 | 2,715,738 | 2,695,332 |
| Materials and Supplies | 269,194 | 279,594 | 294,500 |
| Equipment, Lease & Assets | 29,797 | 42,000 | 40,000 |
| Contractual and Other Services | 5,959,072 | 5,731,551 | 6,691,000 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$8,768,318** | **$8,768,883** | **$9,720,832** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$8,768,318** | **$8,768,883** | **$9,720,832** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 52.0 | 48.0 | 48.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 52.0 | 48.0 | 48.0 |

| | | |
|---|---|---|
| **Department:** | **Board of Public Service** | **Program Budget** |
| **Division:** | **903 Facilities Management** | |
| **Program:** | **01 Housekeeping Services** | |

## Mission & Services

The Housekeeping programs mission is to assure all offices and public areas of City Hall are cleaned and maintained. Services include housekeeping, trash pick-up, carpet and floor cleaning, and daily restroom cleaning. This program maintains a regular cleaning schedule. This program also contracts for the pest control, window cleaning, and specialized cleaning services.

## FY07 Highlights

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 335,373 | 354,076 | 351,963 |
| Materials and Supplies | 28,884 | 30,000 | 30,000 |
| Equipment, Lease & Assets | 709 | 1,000 | 1,000 |
| Contractual and Other Services | 51,585 | 50,000 | 50,000 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$416,551** | **$435,076** | **$432,963** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$416,551** | **$435,076** | **$432,963** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 12.0 | 11.0 | 11.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 12.0 | 11.0 | 11.0 |

| | | |
|---|---|---|
| **Department:** | **Board of Public Service** | **Program Budget** |
| **Division:** | **903 Facilities Management** | |
| **Program:** | **02 Electrical Services** | |

## Mission & Services

The Electrical Services Program mission is to assure all electrical systems within City facilities are maintained and in proper working order, and oversee installation of new equipment by outside contractors. The services include maintaining & repairing equipment, installation of new electrical fixtures or services and revamping City facilities. This program does the aforementioned services for 260 facilities. This program also contracts for maintenance for 11 elevators and pays the electrical bills for City facilities. Electrical Services will continue to monitor electric power usage at various City facilities to help identify any problems with electrical systems and track costs for budget analysis. In FY04 this program worked with the Service Desk Operation in order to determine types and costs of services provided and identify contracting opportunities.

## FY07 Highlights

In FY07, Electric services will assess the data collected by the Service Desk Operation in order to identify costs and assure delivery of services.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Respond within 2 working days | 90% | 90% | 90% |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 507,138 | 537,857 | 535,086 |
| Materials and Supplies | 67,396 | 70,000 | 70,000 |
| Equipment, Lease & Assets | 0 | 0 | 4,000 |
| Contractual and Other Services | 3,445,862 | 3,340,000 | 3,159,000 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$4,020,396** | **$3,947,857** | **$3,768,086** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$4,020,396** | **$3,947,857** | **$3,768,086** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 9.0 | 8.0 | 8.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 9.0 | 8.0 | 8.0 |

| | | |
|---|---|---|
| **Department:** | **Board of Public Service** | **Program Budget** |
| **Division:** | **903 Facilities Management** | |
| **Program:** | **03 HVAC/Mechanical Services** | |

## Mission & Services

The HVAC/Mechanical Program mission is to assure all HVAC, mechanical & plumbing systems within City facilities are maintained and in proper working order, and oversee installation of new equipment by outside contractors. The services include maintenance & repair of HVAC and mechanical equipment systems, repair & replacement of plumbing fixtures in approximately 88 City buildings. The program also oversees the maintenance of fire sprinkler systems, hot water systems, freezers, and water coolers, etc. The City's heating costs are included in this section's budget. The HVAC program monitors the heating energy costs at 100 City facilities to identify any problems with the systems and to track the utility costs for budget analysis.

## FY07 Highlights

In FY07, HVAC/Mechanical Services will assess the data collected by the Service Desk Operation in order to identify costs and assure delivery of services. An increase in the budget for utility costs, reflects the increased cost of providing natural gas and steam heating for City facilities.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Respond within 2 working days | 90% | 90% | 90% |

| General Fund<br>Budget By Expenditure Category | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| Personal Services | 930,568 | 975,321 | 971,109 |
| Materials and Supplies | 103,983 | 108,000 | 108,000 |
| Equipment, Lease & Assets | 29,088 | 41,000 | 35,000 |
| Contractual and Other Services | 2,196,479 | 2,084,551 | 3,320,000 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$3,260,118** | **$3,208,872** | **$4,434,109** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$3,260,118** | **$3,208,872** | **$4,434,109** |

| Number of Full Time Positions | Actual<br>FY05 | Budget<br>FY06 | Budget<br>FY07 |
|---|---|---|---|
| General Fund | 18.0 | 16.0 | 16.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 18.0 | 16.0 | 16.0 |

| | | |
|---|---|---|
| **Department:** | **Board of Public Service** | **Program Budget** |
| **Division:** | **903 Facilities Management** | |
| **Program:** | **04 Facilities Maintenance and Construction** | |

## Mission & Services

The Facilities Maintenance Section is charged with the repair for all walls, doors and windows at City Facilities and the overall maintenance of City buildings. This Section provides "in-house" carpentry and painting, as well as the key and lock systems for most facilities. Also, Facilities Maintenance and Construction is responsible for contractual maintenance and minor construction services to 150 City facilities, including fire stations. This program is also responsible for the overhead door and fire extinguisher contracts, and for contracting for specialized emergency service repairs which are beyond the scope of the Facilities Division.

## FY07 Highlights

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Respond within 2 working days | 90% | 90% | 90% |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 570,172 | 655,662 | 646,559 |
| Materials and Supplies | 62,582 | 65,000 | 65,000 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 180,547 | 175,000 | 110,000 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$813,301** | **$895,662** | **$821,559** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$813,301** | **$895,662** | **$821,559** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 10.0 | 10.0 | 10.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 10.0 | 10.0 | 10.0 |

| | | |
|---|---|---|
| **Department:** | **Board of Public Service** | **Program Budget** |
| **Division:** | **903 Facilities Management** | |
| **Program:** | **05 Administrative Services** | |

## Mission & Services

The Administrative Section provides overall management, technical and some clerical support to all Facilities Management programs. This program provides technical review of plans and specifications for repair projects, and conducts inspections and testing of those systems. This Section supervises the staff that works with the Service Desk for handling requests for service and dispatching the appropriate tradesmen to the site for the repair.

## FY07 Highlights

The majority of Facilities Management administrative services were consolidated into the Office of the President of the Board of Public Service in FY05.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 167,004 | 192,822 | 190,615 |
| Materials and Supplies | 6,349 | 6,594 | 21,500 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 84,599 | 82,000 | 52,000 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$257,952** | **$281,416** | **$264,115** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$257,952** | **$281,416** | **$264,115** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 3.0 | 3.0 | 3.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 3.0 | 3.0 | 3.0 |

| Department: | Board of Public Service | Division Budget |
|---|---|---|
| Division: | 910 Equipment Services Division | |

## Mission & Services

The Equipment Services Division (ESD) provides maintenance to City vehicles and equipment and provides fuel services to most City departments. ESD operates six garage repair facilities throughout the City. ESD controls the quantity, type and specifications of vehicles used in City service. ESD also manages the fleet fueling procedures for City vehicles. In FY05 ESD consolidated automobile maintenance at the Police Department maintenance facility.

## FY06 Highlights

The FY07 Budget reflects an increase of $1.0 million for the cost of fuel for City vehicles. Fuel costs will be monitored throughout the year, with budget adjustments taken as necessary, to ensure continued fueling of City service vehicles.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Hours of vehicle down time | | | |
| - Scheduled | 176,151 | 181,530 | 125,000 |
| - Unscheduled | 645,623 | 540,298 | 350,000 |
| o Units downed | | | |
| - Scheduled | 2,716 | 2,803 | 2,000 |
| - Unscheduled | 14,657 | 12,657 | 9,000 |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 4,097,177 | 4,304,560 | 4,197,087 |
| Materials and Supplies | 4,394,011 | 4,048,388 | 5,077,847 |
| Equipment, Lease & Assets | 5,244 | 8,300 | 5,700 |
| Contractual and Other Services | 1,244,525 | 1,234,236 | 1,249,436 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$9,740,957** | **$9,595,484** | **$10,530,070** |
| Grant and Other Funds | $0 | $0 | $0 |
| **Total Budget All Funds** | **$9,740,957** | **$9,595,484** | **$10,530,070** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 77.0 | 74.0 | 74.0 |
| Other | 6.0 | 6.0 | 6.0 |
| Total | 83.0 | 80.0 | 80.0 |

| Department: | Board of Public Service | Division Budget |
|---|---|---|
| Division: | 930 Soldiers' Memorial | |

## Mission & Services

Soldiers' Memorial Military Museum is dedicated as a memorial for veterans and as a museum for preserving an historic collection of military artifacts and is one of the best examples of "Art Deco" architecture in St. Louis. The memorial building is open to the public and has meeting space available for veterans and other groups. Soldiers' Memorial routinely participates in a multitude of events honoring the nations veterans including the annual Veterans' Day parade, American Legion flag raising ceremony, AMVETS Pearl Harbor day service and the POW/MIA March to the Arch. Also, the museum staff coordinates and hosts the "Stand-Down" program to assist homeless veterans.

## FY07 Highlights

Over the past five years, cleaning and restoration work has been on going at the facility, all funded by donations. In FY06, restoration work was begun on the tile in the inner plaza area of the Memorial, and is expected to be completed in early FY07. This will complete the exterior restorations. Also, in FY07, the facility will be the staging area and act as operations base for the St. Louis Strassenfest and the Rib America Festival. Also, the Memorial will coordinate and will host the Veterans' Day Parade, which is one of the largest Veterans' Day parades in the Nation.

| Performance Measurement | FY05 | FY06 | FY07 |
|---|---|---|---|
| o Facilitate meetings - various groups | 145 | 125 | 97 |
| o Facilitate ceremonies | 27 | 28 | 24 |
| o Visitors annually | 48,500 | 48,000 | 41,000 |
| o Group tours and off site presentations | 123 | 125 | 85 |

| General Fund Budget By Expenditure Category | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| Personal Services | 145,024 | 154,325 | 153,354 |
| Materials and Supplies | 0 | 0 | 0 |
| Equipment, Lease & Assets | 0 | 0 | 0 |
| Contractual and Other Services | 53,465 | 53,450 | 47,532 |
| Debt Service and Special Charges | 0 | 0 | 0 |
| **Total General Fund** | **$198,489** | **$207,775** | **$200,886** |
| Grant and Other Funds | $30,395 | $0 | $0 |
| **Total Budget All Funds** | **$228,884** | **$207,775** | **$200,886** |

| Number of Full Time Positions | Actual FY05 | Budget FY06 | Budget FY07 |
|---|---|---|---|
| General Fund | 3.0 | 3.0 | 3.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 3.0 | 3.0 | 3.0 |

# CAPITAL IMPROVEMENTS

Since the establishment of the Capital Fund in 1989, the City has successfully begun the process of restoring and improving its capital assets. In August 1993, voters passed a one-half cent sales tax dedicated to capital improvement projects. This new source of revenue has greatly enhanced the City's ability to meet its capital needs. Major accomplishments and highlights of St. Louis' capital improvement program are shown on the table on the following page.

This section presents an overview of St. Louis' capital improvement program, including the planning process, the five-year Capital Improvements Plan, and the FY2007 Capital Budget. The entire Capital Improvements Plan, including a budget for each fund, account, and subaccount within the Capital Fund, is presented in a separately bound volume.

## CAPITAL PLANNING PROCESS

To address the City's pressing capital infrastructure and equipment needs, the City of St. Louis established capital planning policies and the Capital Fund in 1989. City ordinances require the Budget Division, together with the Capital Committee, to develop a five-year capital improvement plan (CIP) annually. Each year, a Capital Budget must be prepared, based on the first year of the CIP. Both the CIP and Capital Budget must be submitted by the Budget Division to the Board of Estimate and Apportionment and Board of Aldermen for approval. The CIP and Capital Budget are submitted in the same manner and time as the general operating budget of the City.

CAPITAL IMPROVEMENT PROGRAM
ACCOMPLISHMENTS

***Roads and Bridges***

- Replacement of several major bridges in the City, including the Lansdowne Ave South Kingshighway, Arsenal Street, Morganford, Alabama and Natural Bridge Road.

- Truman Parkway (Phase I), and resurfacing of arterial and residential streets throughout the City.

***Neighborhood Stabilization***

- Improvements, such as lighting, street resurfacing, and new playground equipment in the City's six major parks and many neighborhood parks

- Enhanced street lighting at all recreation centers, neighborhood parks, community schools and churches throughout the City.

- Demolition of abandoned buildings

- Improvements at the City's recreation centers

***Facility Improvements and Equipment Replacement***

- Repair, expansion, and construction of City-owned buildings, including the Civil Courts Building, the Justice Center, Carnahan Courthouse and the Police Department Area Command Stations.

- Implementation of a rolling stock replacement program
- Progress toward complying with Federal mandates
- Flood protection projects
- Warning Siren System

The Capital Committee is responsible for the assessment and review of capital needs and must develop and recommend the CIP and Capital Budget. As established by ordinance, the Capital Committee consists of the following members: the Budget Director, who serves as Chairperson, the Community Development Agency Director, the President of the Board of Public Service, the President of the Board of Aldermen (or his designee), one other Alderman appointed by the President of the Board of Aldermen, the Comptroller (or his designee), one other person from the Comptroller's office, the Mayor (or his designee), and the Chairperson of the Ways and Means Committee.

A committee of City residents, the Citizen's Advisory Committee for Capital Expenditures, is involved in the capital planning process. This committee reviews and assesses capital needs, advises the Capital Committee on the development and recommendation of the CIP and Capital Budget, and reviews the City's capital accomplishments.

The Capital Committee selects and prioritizes capital projects using established criteria. The following criteria are used to evaluate projects:

- Capital improvements that will foster St. Louis' goal of preserving and improving municipal buildings and other assets;
- Capital improvements that will foster St. Louis' goal of fiscal stability and soundness;
- Capital improvements that will foster St. Louis' goal of preserving its infrastructure and heritage;
- Projects that reduce the cost of operations or energy consumption;
- Projects that promote operational safety.

In January 1994, the Capital Committee adopted additional selection criteria. Projects are evaluated and funding recommendations are made according to the following priorities:

1) Required payment for existing debt service
2) Local match amounts for bridge and street improvements et al
3) Funding for State and Federal mandates, including underground storage tank abatement, ADA compliance, asbestos and lead paint abatement
4) Ongoing replacements necessary for City operations

**FIVE-YEAR CAPITAL IMPROVEMENT PLAN**

The 2007-2011 Capital Improvements Plan identifies the projects funded in the FY2007 capital budget and those projects scheduled for the next four years. Projects included in the Capital Improvements Plan (CIP) from FY2007-FY2011 have a projected cost of $385 million. The projects will be funded through a combination of local, state and federal sources. Over the five-year period, approximately $196 million will be appropriated to pay for the projects. This amount includes outright purchases as well as debt service payments, and in the case of road and bridge projects, the City's local matching share of the total cost. Continuing in FY07 the City will allocate funds from the new Capital Appreciation Bond Issue (CABs). Projects funded by the CABs are tourism related, with the majority of funds being used for the Convention Center Debt Service, asset preservation and renovations. The CABs will provide an estimated $6.3 million of which all or part would have been funded by the City's General or Capital Funds. In FY08 CABs will also fund $5.02 million for needed infrastructure projects including, the Multimodal Station, major bridge and street reconstruction projects. The City will allocate funds from the General Obligation Bond Issue (G.O. Bonds) which will provide an estimated $13.0 million of which part would have come from either the General or Capital Funds. In FY07 the G. O. Bonds Issue will provide funds for Road & Bridge, Flood Protection and Public Safety Communications Systems Interoperability. The CABs and G.O. Bonds funding amounts are shown on Table I and details are available in the Capital Improvements Plan presented in a separately bound volume.

Projects included in the CIP have been grouped into three major categories. These categories are road and bridge improvements, neighborhood stabilization projects, and facility improvements and equipment replacement. Table 1 presents a summary of proposed capital projects for the next five years. The projects presented in the FY2007 column represent the FY2007 Capital Budget, while projects in subsequent years will be reviewed and updated on an annual basis. A detailed description of each proposed project is included in the separately bound Capital Improvements Plan.

# TABLE I
# CAPITAL IMPROVEMENTS PLAN
# USE OF FUNDS

| | | FY2007 | FY2008 | FY2009 | FY2010 | FY2011 |
|---|---|---|---|---|---|---|
| **ROAD AND BRIDGE PROJECTS** | | | | | | |
| ARTERIAL STREET RESURFACING | | 0 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| BRIDGE REPAIR/RESURFACING | | 200,000 | 350,000 | 350,000 | 350,000 | 350,000 |
| BRIDGE RECONSTRUCT/REPLACEMENT (ISTEA) | | 200,000 | 6,350,000 | 1,950,000 | 2,530,000 | 2,050,000 |
| ENHANCEMENT PROJECTS (ISTEA) | | 0 | 0 | 0 | 0 | 0 |
| EQUIPMENT REPLACEMENT (ISTEA) | | 550,000 | 480,000 | 110,000 | 0 | 0 |
| STREET RECONSTRUCTION (ISTEA) | | 112,000 | 1,040,000 | 70,000 | 210,000 | 0 |
| **ROAD AND BRIDGE PROJECTS** | **Total** | **$1,062,000** | **$9,220,000** | **$3,480,000** | **$4,090,000** | **$3,400,000** |
| **NEIGHBORHOOD STABILIZATION PROJECTS** | | | | | | |
| MAJOR PARKS IMPROVEMENTS (1/2 CENT & METRO & GRANTS) | | 3,305,700 | 3,387,700 | 3,471,100 | 3,557,200 | 3,645,000 |
| POLICE DEPARTMENT IMPROVEMENTS | | 1,320,240 | 1,966,395 | 1,000,000 | 1,000,000 | 1,000,000 |
| METRO PARKS - (NEIGHBORHOOD PARKS) | | 936,000 | 959,400 | 983,400 | 1,008,000 | 1,033,200 |
| RECREATION CENTER IMPROVEMENTS | | 473,000 | 484,900 | 496,900 | 509,200 | 521,700 |
| WARD IMPROVEMENT PROJECTS | | 7,887,500 | 8,082,000 | 8,281,500 | 8,486,000 | 8,695,500 |
| **NEIGHBORHOOD STABILIZATION PROJECTS** | **Total** | **$13,922,440** | **$14,880,395** | **$14,232,900** | **$14,560,400** | **$14,895,400** |
| **FACILITY IMPROVEMENTS AND EQUIPMENT REPLACEMENT** | | | | | | |
| BUILDING IMPROVEMENTS | | 2,387,713 | 3,260,000 | 1,350,000 | 1,350,000 | 1,350,000 |
| CIVIL COURTS BUILDING IMPROVEMENTS | | 2,754,450 | 2,769,000 | 2,769,000 | 2,769,000 | 2,769,000 |
| EQUIPMENT REPLACEMENT | | 3,202,892 | 3,100,000 | 3,100,000 | 3,100,000 | 3,100,000 |
| FEDERAL MANDATES | | 225,000 | 400,000 | 400,000 | 400,000 | 400,000 |
| JUSTICE CENTER PROJECT | | 10,349,250 | 11,163,000 | 11,163,000 | 11,163,000 | 11,163,000 |
| NEW CONSTRUCTION | | 0 | 0 | 0 | 0 | 0 |
| IMPROVEMENT PROJECTS | | 0 | 30,000 | 30,000 | 30,000 | 10,000 |
| **FACILITY IMPROVEMENTS AND EQUIPMENT REPLACEMENT** | **Total** | **$18,919,305** | **$20,722,000** | **$18,812,000** | **$18,812,000** | **$18,792,000** |
| **ENGINEERING, DESIGN AND ADMINISTRATION** | **Total** | **$1,000,000** | **$1,030,000** | **$1,061,000** | **$1,093,000** | **$1,126,000** |
| **All Capital Improvement Projects** | | **$34,903,745** | **$45,852,395** | **$37,585,900** | **$38,555,400** | **$38,213,400** |
| **Capital Appreciation Bond Issue (CABs) Projects** | | **$6,301,000** | **$5,020,000** | **$0** | **$0** | **$0** |
| **G. O. Bond Issue Projects** | | **$13,000,000** | **$0** | **$0** | **$0** | **$0** |

**Road and Bridge Improvement Projects**

Most of the costs of the transportation projects are funded through the Federal Surface Transportation Program. The CIP will provide a total of $21.3 million toward road and bridge improvements over the next five years. This amount will serve as the City's local match for federally funded projects with an estimated value of over $85.1million. This represents about 25 percent of the total CIP projects either in progress or begun during the five-year-period.

The CIP also includes $4.0 million for arterial street resurfacing and $1.6 million for bridge repair/resurfacing. These street and bridge improvements will be funded entirely with City dollars. Prior to the passage of the capital improvement sales tax, many needed arterial street and bridge repairs went undone.

**Neighborhood Stabilization Projects**

Neighborhood stabilization capital projects include improvements in the City's 28 wards, recreation centers, parks, and Police Department. Approximately $72.49 million in neighborhood stabilization projects is included in the five-year plan. Proposed five-year plan funding includes the following:

- $41.32 million for ward improvements
- $17.37 million for major park improvements
- $8.28 million for Police Department improvements
- $2.48 million for recreation center improvements
- $4.92 million for neighborhood park improvements

The majority of neighborhood stabilization projects will be improvements in the City's neighborhoods and parks. In FY2007, each ward will receive $281,700 for capital improvements recommended by the Aldermen. In the past, Aldermen have spent these funds to resurface residential streets, improve neighborhood parks, reconstruct alleys, enhance street lighting and replace refuse dumpsters.

**Facility Improvement and Equipment Replacement**

Approximately $96.91 million in facility improvements and equipment replacement is planned for the next five years. More than 82% of this amount will be expended to retire the debt associated with the new downtown Justice Center and the expansion of the Medium Security Institution, the renovations to the Civil Courts Building and the Carnahan Courthouse, the Rolling Stock, Computer Systems and 911 System debts. The Capital Appreciation Bond Issue will fund $2.0 million in debt service for the Multimodal Station and CABs will fund $4.81 million for Convention Center renovations. In addition, the General Obligation Bond Issue will fund $4.0 million for Communications Systems Interoperability equipment and $6.0 million for Flood Protection.

Facility improvement and equipment replacement projects proposed in the five-year plan include:

- $55.78 million for the MSI expansion and Justice Center financing
- $13.83 million for renovations to the Civil Courts building
- $5.54 million for renovations to the Carnahan Courthouse
- $15.50 million for rolling stock, 911 systems and computer equipment replacement
- $4.39 million for renovations & repairs to City projects and buildings
- $1.85 million for Federal mandate compliance

**Funding Sources**

The capital projects included in this plan will be financed through a combination of local, state, and federal sources. Table II presents a summary of estimated resources available for capital expenditures for the next five years. A brief description of the funding sources follows.

# TABLE II
# CAPITAL IMPROVEMENTS PLAN
# SOURCE OF FUNDS

| | FY2007 | FY2008 | FY2009 | FY2010 | FY2011 |
|---|---|---|---|---|---|
| 1/10 Cent Sales Tax for Metro Parks (40% Major Parks) | 624,000 | 639,600 | 655,600 | 672,000 | 688,800 |
| 1/10 Cent Sales Tax for Metro Parks (60% Neighborhood Parks) | 936,000 | 959,400 | 983,400 | 1,008,000 | 1,033,200 |
| 1/2 Cent Sales Tax for Capital Improvement | 16,775,000 | 17,194,000 | 17,624,000 | 18,065,000 | 18,517,000 |
| Beginning Balance (Debt Service Reserve Earnings) | 25,000 | 0 | 0 | 0 | 0 |
| Courthouse Restoration Fund - Municipal Courts | 150,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| Courthouse Restoration Fund - State Courts | 1,350,000 | 1,400,000 | 1,400,000 | 1,400,000 | 1,400,000 |
| FY06 Justice Center Refinancing Balance | 300,000 | 0 | 0 | 0 | 0 |
| Gasoline Tax Revenue - (County Share) | 630,000 | 630,000 | 630,000 | 630,000 | 630,000 |
| General Fund Transfer - Carnahan Courthouse Debt Service | 970,000 | 939,000 | 939,000 | 939,000 | 939,000 |
| General Fund Transfer -Justice Center Lease Payment | 4,602,356 | 6,700,000 | 6,700,000 | 6,700,000 | 6,700,000 |
| General Fund Transfer for Civil Courts Debt | 1,450,000 | 1,400,000 | 1,400,000 | 1,400,000 | 1,400,000 |
| Income from Sale of Condemned Property | 300,000 | 350,000 | 350,000 | 350,000 | 350,000 |
| Previous Year General Fund Balance | 4,057,644 | 0 | 0 | 0 | 0 |
| Release of Interest from Rolling Stock Debt Service | 35,000 | 0 | 0 | 0 | 0 |
| Transfer from Gaming Revenue Fund | 2,700,000 | 5,000,000 | 5,000,000 | 5,000,000 | 5,000,000 |
| **TOTAL SOURCES OF REVENUE** | **$34,905,000** | **$35,412,000** | **$35,882,000** | **$36,364,000** | **$36,858,000** |

**Local Sources**

The major local funding source is the one-half cent sales tax for capital improvements. This tax was passed in 1993 and should provide about $16.77 million this year for capital improvements. Proceeds from the capital improvement sales tax are distributed among the City's 28 wards (50%), citywide improvements (20%), major parks (17%), the Police Department (10%), and recreation centers (3%).

The City's General fund, supported by local taxes and fees, contributes to the Capital Fund. In most years, the general fund budget will include a transfer to the Capital Fund to offset debt service charges. In FY2007, the general fund budget will include a transfer to the Capital Fund of $7.38 million to offset debt service charges. Additional local revenue of approximately $300,000 is expected from the sale of assets.

In FY2002, the City Parks and Recreation system began receiving funds from the regional 1/10 Cent Metro Parks Sales Tax. Over the next five years, the City's portion of the tax will be approximately $8.2 million with 40% going to the major parks and 60% going to the neighborhood parks.

In FY2002, the City passed an ordinance imposing court costs of $5.00 on certain cases adjudicated in Municipal Courts. Revenue from these cases is estimated to be $150,000 annually and will be used to offset debt service financing to provide improvements at City owned courthouses.

Also, if any general fund operating surpluses become available in future years, the City will budget these funds in the Capital Budget on a year-by-year basis. In FY2007 this amount will be $3.7 million. Another local source of funds is revenue derived from riverboat gaming, which is discussed later in this section.

**State Sources**

The Capital Fund receives funding through several taxes and fees imposed by the State of Missouri. The City has allocated a portion of the proceeds of the statewide gasoline tax to be used for capital improvements. In FY2007, $0.63 million in gasoline tax revenues will be transferred to the Capital Fund. These revenues are used to help fund the City's local match requirements on bridge replacement and street repair projects financed through the Federal STP program.

In 1995 the state legislature imposed an additional $35 court filing fee on cases filed in the 22nd Judicial Circuit Court in St. Louis. The fee has since been raised to $45 per case. Revenues generated from this filing fee are being used to assist in financing renovations to the Civil Courts Building. This additional filing fee generates about $1.35 million annually.

**Federal Sources**

The City of St. Louis relies heavily upon Federal funding to finance its road and bridge improvement projects. Federal funding is available through the Surface Transportation Program (STP), which was established through the Intermodal Surface Transportation Efficiency Act (ISTEA & TEA-21). The ISTEA program provides 75 to 100 percent of the cost of major bridge renovation or replacement projects and certain street improvement projects. The St. Louis Metropolitan region receives approximately $14 million annually in such matching funds and is currently on a three year planning cycle.

**Gaming Revenues**

Currently, the City benefits from three direct sources of gaming revenues. The first is a 10% share of the state tax on gaming adjusted gross receipts, (AGR). With the state tax set at 20%, the City's share is equal to 2% of AGR. The state also imposes a two-dollar fee for all admissions to a gaming boat, with the City receiving one-half of this fee, or a dollar per admission. A third source of revenue is the lease between the City's Port Authority and the riverboat operator. The current lease with the President Casino specifies a payment of 2% of AGR.

Based on AGR at the President Casino since the move to a more favorable location along with an unrestricted admissions policy, the City projects annual revenues of approximately $5.4 million per year from these three sources of gaming revenues.

In appropriating these revenues the City has opted for a spending formula that maximizes the impact of these receipts without making ongoing City operations dependent on the success of the gaming industry. By state statute, the 2% of AGR the City receives from the state is set aside for use in providing services necessary for the safety of the public visiting gaming boats. Funds from this source are therefore appropriated primarily for Police Department services on the riverfront and for riverfront street lighting, and for public right-of-way improvements. Revenue from the admission fee is unrestricted as to use and will be used to supplement funds available for capital improvement projects.

**FY2007 CAPITAL BUDGET**

The capital budget for FY2007 is $34.9 million. Table III presents a summary of the FY2007 capital budget. Citywide capital projects comprise over 53% of the total capital budget and ward improvement projects are about 25% of the budget. The remainder is divided among major parks, recreation centers, and the Police Department. The one-half cent sales tax for capital improvements is the largest source of capital funding and will provide approximately $16.78 million in revenue for capital improvements in FY2007. Other major sources of funding include income from the sale of assets, court fees, gasoline tax revenues, and gaming revenues.

The FY2007 capital budget is about 15% higher than the previous year's budget. Debt service charges for the major construction and equipment are above last year, due to the debt service costs in FY2006 that were in part funded by the Capital Appreciation Bond Issue (CABs). Roads and Bridges Reconstruction programs funded by the Capital Budget have had a major increase, due in part to CABs funding of these projects in FY2006. Funding for City Building Improvements and Equipment has also increased. Funds available for Neighborhood Stabilization projects supported by the sales tax for capital improvements are 6% higher than FY2006.

The major areas of capital improvement spending are summarized in the following table. A more detailed break down of the sources and uses of funds are listed in the exhibits at the end of this section. A complete detail of the five-year Capital Improvements Plan (CIP) can be found in a separate volume.

**TABLE III**
**FY07 CAPITAL BUDGET**

| | FY06 Budget | FY07 Budget |
|---|---|---|
| **SOURCES** | | |
| Capital Improvement Sales Tax | 16,450,000 | 16,775,000 |
| Metro Parks Sales Tax | 1,059,484 | 1,560,000 |
| Unused Lease Debt Appropriation | 450,000 | 0 |
| Excess Proceeds - Forest Park Refunding | 2,300,000 | 0 |
| Release Deposits for Projects Now Funded by CAB | 2,138,147 | 0 |
| Beginning Balance (Debt Service Reserve Earnings) | 60,000 | 25,000 |
| Prior Year General Fund Balance (1/2 of Fund Balance) | 0 | 4,057,644 |
| Gaming Revenues | 3,700,000 | 2,700,000 |
| Gasoline Tax - (County Share) | 625,000 | 630,000 |
| General Fund Transfer - Civil Courts Debt Service | 824,625 | 1,450,000 |
| General Fund Transfer - Justice Center Lease Payment | 0 | 4,602,356 |
| General Fund Transfer - Caranahan Courthouse Debt Service | 1,058,713 | 970,000 |
| FY06 Justice Center Refinancing Balance | 0 | 300,000 |
| Courthouse Restoration Funds | 1,500,000 | 1,500,000 |
| Release of Interest from Rolling Stock Debt Service | 0 | 35,000 |
| Income from Sale of City Assets | 850,000 | 300,000 |
| **Total Sources** | 31,015,969 | 34,905,000 |
| **USES** | | |
| Citywide | | |
| Existing Debt | 16,258,772 | 17,165,305 |
| Surface Transportation Program Match (T-21) | 0 | 1,062,000 |
| Federal Mandates | 20,000 | 225,000 |
| City Building Improvements & Equipment | 542,000 | 1,529,000 |
| Total Citywide | 16,820,772 | 19,981,305 |
| Engineering, Design and Administration | 1,000,000 | 1,000,000 |
| Ward Improvements | 7,725,000 | 7,887,500 |
| Major & Neighborhood Parks Debt & Improvements | 3,685,884 | 4,241,700 |
| Police Department Improvements | 1,320,240 | 1,320,240 |
| Recreation Center Improvements | 463,500 | 473,000 |
| | 14,194,624 | 14,922,440 |
| **Total Uses of Funds** | **31,015,396** | **34,903,745** |
| **Operating Balance** | **$573** | **$1,255** |

**Citywide**

Approximately $19.7 million in citywide capital improvement projects are funded for FY2007. Highlights include:

- $13.9 million in lease purchase payments for the renovation of the Civil Courts Building and the Carnahan Courthouse and the Justice Center
- $3.0 million for the debt service for the rolling stock replacement program, computer equipment and the new 911 System upgrades
- $1.7 million for City building projects and rolling stock
- $225,000 for projects required under Federal mandates
- $862,000 for Bridge and Street Match (TEA-21) projects

**Ward Improvements**

In FY2007, $7.8 million will be appropriated for ward improvements. Each of the 28 wards will receive $281,700 for capital improvements specific to each ward. Projects typically include improvements in neighborhood parks, residential street & alley resurfacing, repairs to streets & alleys, street lighting enhancement, and dumpster replacement.

**Major Parks**

The City's six major parks will receive approximately $3.31 million in FY2007 for capital improvement projects from the Half-Cent and Metro Parks sales tax funds. The distribution of these funds among the parks is based upon the acreage of the park. The FY2007 Capital Budget appropriates the following amounts for each park:

| | |
|---|---|
| Forest Park | $2,026,400 |
| Tower Grove Park | $429,700 |
| Carondelet Park | $281,000 |
| Fairground Park | $205,000 |
| O'Fallon Park | $198,300 |
| Willmore Park | $165,300 |

**Recreation Centers**

$473,000 is appropriated for capital improvements at recreation centers. The City currently operates 10 recreation centers located throughout the City. The Capital improvements planned for FY2007 is the completion of the demolition of the Police Station Addition at the West End Recreation Center.

**Metro Parks – Neighborhood Parks**

In addition to the major parks, various neighborhood parks and recreation centers will benefit from the new Metro Parks sales tax. In FY2007 the tax will provide $0.93 million which will be used to begin improvement projects at 12 locations.

**Police Department**

A portion of the capital improvement sales tax allocated to the Police Department will be used for debt service on the area command stations. The debt service payment scheduled for FY2007 is $1.32 million. Funds remaining after debt service on the area command stations will be used to augment lease payments on the Downtown Justice Center.

**EXHIBIT A**
**FY07 CAPITAL BUDGET**
**CITYWIDE ACCOUNT (FUND 1217)**

| | | |
|---|---|---|
| **SOURCES OF FUNDS:** | | |
| Gaming Revenues - Admissions Receipts | 2,700,000 | |
| Gasoline Tax - (County Share) | 630,000 | |
| Courthouse Restoration Fund - Municipal Courts | 150,000 | |
| Courthouse Restoration Fund - State Courts | 1,350,000 | |
| General Fund Transfer - Carnahan Courthouse Debt Service | 970,000 | |
| General Fund Transfer - Civil Courts Debt Service | 1,450,000 | |
| General Fund Transfer - Justice Center Debt Service | 4,602,356 | |
| Prior Year General Fund Balance (1/2 of Fund Balance) | 4,057,644 | |
| FY06 Justice Center Refinancing Balance | 300,000 | |
| Release of Interest from Rolling Stock Debt Service | 35,000 | |
| Income from Sale of City Assets | 300,000 | |
| **Total Funds Available for Appropriation** | | **$16,545,000** |
| **USES OF FUNDS:** | | |
| Existing Debt | | **13,879,653** |
| Justice Center Lease Purchase | 10,066,490 | |
| Carnahan Courthouse Debt Service | 1,058,713 | |
| Civil Courts Lease Payment | 2,754,450 | |
| Bridge and Street Match (T-21) | | **862,000** |
| North & South Broadway Traffic Signal Interconnect | 300,000 | |
| Traffic Signal Pre-Emption | 250,000 | |
| Southwest Ave. Bridge at River des Peres | 200,000 | |
| Street Repairs - Riverview -Bircher to Halls Ferry Circle | 112,000 | |
| City Buildings, Equipment and Projects | | **1,802,000** |
| Juvenile Detention Facility - HVAC & Roof Repairs | 325,000 | |
| Underground Storage Tanks | 200,000 | |
| Refuse Division Masonry Repairs | 400,000 | |
| Roof Replacement - Salt Storage Facilities | 110,000 | |
| Rolling Stock Purchase | 100,000 | |
| Computer Network Equipment Purchase | 100,000 | |
| Bridge Maintenance | 200,000 | |
| Asbestos and Lead Abatement | 23,000 | |
| Police Headquarters Roof Replacements | 164,000 | |
| City Hall - Exterior Roof & Masonry Repairs | 180,000 | |
| **Total Uses of Funds** | | **16,543,653** |
| **ESTIMATED YEAR END SURPLUS (DEFICIT)** | | **$1,347** |

**EXHIBIT B**
**FY07 CAPITAL BUDGET**
**CITYWIDE ACCOUNT (FUND 1220)**

| | | |
|---|---|---|
| **SOURCES OF FUNDS:** | | |
| Capital Improvement Sales Tax | 3,155,000 | |
| **Total Funds Available for Appropriation** | | **$3,155,000** |
| **USES OF FUNDS:** | | |
| City Buildings, Equipment and Projects | | **152,000** |
| Municipal Garage Repairs | 100,000 | |
| Medium Security Gate & Cell Hardware Replacements | 50,000 | |
| Asbestos and Lead Abatement | 2,000 | |
| Rolling Stock Replacement Program / Computer Equipment and Systems Debt Service | | **3,002,892** |
| Rolling Stock | 2,462,892 | |
| Desktop Computers | 300,000 | |
| 911 System Upgrade | 240,000 | |
| **Total Uses of Funds** | | **3,154,892** |
| **ESTIMATED YEAR END SURPLUS (DEFICIT)** | | **$108** |

**EXHIBIT C**
**FY07 CAPITAL BUDGET**
**WARD IMPROVEMENTS ACCOUNT (FUND 1220)**

| | | |
|---|---|---|
| **SOURCES OF FUNDS:** | | |
| Capital Improvement Sales Tax | 7,887,500 | |
| **Total Funds Available for Appropriation** | | **$7,887,500** |
| **USES OF FUNDS:** | | |
| Residential Street & Alley Resurfacing and Repairs | 2,262,912 | |
| Neighborhood Park Improvements - Metro Parks Match | 123,000 | |
| Neighborhood Park Improvements | 413,750 | |
| Neighborhood Street Lighting Additions & Enhancements | 94,000 | |
| 50/50 Sidewalk Program | 1,197,530 | |
| Sidewalk Tree Planting | 98,000 | |
| Refuse Container Replacement | 484,113 | |
| Alley, Sidewalk or Curb Reconstruction | 735,248 | |
| Other Improvements | 551,546 | |
| Contingency Fund | 1,927,401 | |
| **Total Uses of Funds** | | **7,887,500** |
| **ESTIMATED YEAR END SURPLUS (DEFICIT)** | | **$0** |

**EXHIBIT D**
**FY07 CAPITAL BUDGET**
**MAJOR PARKS ACCOUNT (FUND 1220)**

| | | |
|---|---|---|
| **SOURCES OF FUNDS:** | | |
| Capital Improvement Sales Tax | 2,681,800 | |
| Beginning Balance | 0 | |
| **Total Funds Available for Appropriation** | | **2,681,800** |
| **USES OF FUNDS:** | | |
| **FOREST PARK SUBACCOUNT (FUND 1220)** | | |
| Debt Service On Forest Park Bonds | 1,350,000 | |
| Reconstruct Park Roadways | 293,900 | |
| **TOWER GROVE PARK SUBACCOUNT (FUND 1220)** | | |
| Reconstruct Roads & Trails, Equipment Replacement, & Trees | 208,000 | |
| Stupp Center, Tennis Courts & Historic Structures Renovations | 140,600 | |
| **CARONDELET PARK SUBACCOUNT (FUND 1220)** | | |
| Phase II of Path System, Benches and Picnic Tables | 228,000 | |
| **FAIRGROUND PARK SUBACCOUNT (FUND 1220)** | | |
| Projects to be determined by Parks Master Plan | 166,300 | |
| **O'FALLON PARK SUBACCOUNT (FUND 1220)** | | |
| Construct Nature Trails and Trash Containers at the Lake | 160,900 | |
| **WILLMORE PARK SUBACCOUNT (FUND 1220)** | | |
| Reforestation, Drainage Improvements and Trash Containers | 134,100 | |
| **Total Uses of Funds** | | **2,681,800** |
| **ESTIMATED YEAR END SURPLUS (DEFICIT)** | | **$0** |

**EXHIBIT E**
**FY07 CAPITAL BUDGET**
**RECREATION CENTER ACCOUNT (FUND 1220)**

| | | |
|---|---|---|
| **SOURCES OF FUNDS:** | | |
| Capital Improvement Sales Tax | 473,000 | |
| **Total Funds Available for Appropriation** | | **$473,000** |
| **USES OF FUNDS: Capital Improvement Sales Tax** | | |
| **West End Recreation Center** | | |
| Demolish Police Station Addition | 473,000 | |
| **Total Uses of Funds** | | **473,000** |
| **ESTIMATED YEAR END SURPLUS (DEFICIT)** | | **$0** |

**EXHIBIT F**
**FY07 CAPITAL BUDGET**
**POLICE DEPARTMENT ACCOUNT (FUND 1220)**

| | | |
|---|---|---|
| **SOURCES OF FUNDS:** | | |
| Capital Improvement Sales Tax | 1,577,500 | |
| Beginning Balance | 25,000 | |
| **Total Funds Available for Appropriation** | | **1,602,500** |
| **USES OF FUNDS: Capital Improvement Sales Tax** | | |
| Debt Service for Police Superstations | 1,320,240 | |
| Debt Service for Justice Center | 282,260 | |
| **Total Uses of Funds** | | **1,602,500** |
| **ESTIMATED YEAR END SURPLUS (DEFICIT)** | | **$0** |

**EXHIBIT G**
**FY07 CAPITAL BUDGET**
**ENGINEERING, DESIGN AND ADMINISTRATION (FUND 1220)**

| | | |
|---|---|---|
| **SOURCES OF FUNDS:** | | |
| Capital Improvement Sales Tax | 1,000,000 | |
| **Total Funds Available for Appropriation** | | **$1,000,000** |
| **USES OF FUNDS:** | | |
| Engineering, Design and Administration- BPS | 600,000 | |
| Engineering, Design and Administration - Street Dept | 400,000 | |
| **Total Uses of Funds** | | **1,000,000** |
| **ESTIMATED YEAR END SURPLUS (DEFICIT)** | | **$0** |

**EXHIBIT H**
**FY07 CAPITAL BUDGET**
**METRO PARKS - MAJOR PARKS ACCOUNT (FUND 1219)**

| | | |
|---|---|---|
| **SOURCES OF FUNDS:** | | |
| Capital Improvement Sales Tax | 624,000 | |
| Beginning Balance | 0 | |
| **Total Funds Available for Appropriation** | | **624,000** |
| **USES OF FUNDS:** | | |
| **FOREST PARK SUBACCOUNT (FUND 1219)** | | |
| Rolling Stock, Mowers and Grounds Maintenance Equipment | 382,500 | |
| **TOWER GROVE PARK SUBACCOUNT (FUND 1219)** | | |
| New Trees & Planting Material | 81,100 | |
| **CARONDELET PARK SUBACCOUNT (FUND 1219)** | | |
| Mowers, Rolling Stock and Grounds Maintenance Equipment | 53,000 | |
| **FAIRGROUND PARK SUBACCOUNT (FUND 1219)** | | |
| Mowers, Rolling Stock and Grounds Maintenance Equipment | 38,700 | |
| **O'FALLON PARK SUBACCOUNT (FUND 1219)** | | |
| Mowers, Rolling Stock and Grounds Maintenance Equipment | 37,400 | |
| **WILLMORE PARK SUBACCOUNT (FUND 1219)** | | |
| Mowers and Grounds Maintenance Equipment | 31,200 | |
| **Total Uses of Funds** | | **623,900** |
| **ESTIMATED YEAR END SURPLUS (DEFICIT)** | | **$100** |

**EXHIBIT I**
**FY07 CAPITAL BUDGET**
**METRO PARKS - NEIGHBORHOOD PARKS ACCOUNT (FUND 1219)**

| | | | |
|---|---|---|---|
| **SOURCES OF FUNDS:** | | | |
| Metro Parks Sales Tax - (Neighborhood Parks Portion) | | 936,000 | |
| Beginning Balance | | 0 | |
| **Total Funds Available for Appropriation** | | | **936,000** |
| **USES OF FUNDS: Metro Parks Sales Tax** | | | |
| **Park** | **Projects** | **Metro Parks Tax Funds** | |
| Windsor Park | Renovate Tennis Courts and Replace Benches Replace Drinking Fountains | 49,000 | |
| Tandy Park | Repair Interior Asphalt Walks | 11,250 | |
| So. St. Louis Square Park | Playground Renovation | 75,000 | |
| Sammuel Kennedy Park | Development of Park Playground | 75,000 | |
| Tink Bradley Park | Drainage Improvements | 27,750 | |
| Benton Park | Install Lake Liner | 50,000 | |
| Barrett Brothers Park | Renovate Comfort Station | 56,250 | |
| Lindenwood Park | Replace Drinking Fountains & Widen Driveway | 18,375 | |
| Joe Leisure Park | Rubberized Playground Surface & Benches | 38,250 | |
| Francis Park | Playground Renovation | 81,250 | |
| Russell Park | Playground Renovation | 93,750 | |
| Dwight Davis Park | Renovate Comfort Station, Replace Benches and Repair Interior Walks | 78,750 | |
| Prior Year Projects | Neighborhood Parks FY06 Projects | 281,375 | |
| | Total | 936,000 | |
| **Total Uses of Funds** | | | **936,000** |
| **ESTIMATED YEAR END SURPLUS (DEFICIT)** | | | **$0** |

# BUDGET PROCESS

## Budget As Operating Plan

The budget for the City is an Annual Operating Plan serving as the guidebook for the fiscal year. It sets policy, identifies new initiatives and allocates the resources necessary to maintain City services and meet the objectives of the fiscal year. The fiscal year for the City of St. Louis runs from July 1 to June 30. In accordance with state law, the budget must be balanced when adopted.

## Budget Basis

The General Fund and most special fund budgets are formulated on a modified accrual basis. Encumbrances, including outstanding purchase orders, are budgeted as expenses but revenues are recognized only when they are actually received. Enterprise fund appropriations including the Airport and Water Divisions are budgeted on a cash basis. Both expenditures and revenues are recognized when actually paid or received. The City' Comprehensive Annual Financial Report (CAFR) accounts for the City's finances according to generally accepted accounting principles (GAAP). This method differs from the budget basis primarily in that revenues are recognized when they are measurable and available as opposed to actually received and expenditures are recognized when the obligation is incurred rather than paid or encumbered. For this reason, the CAFR also contains financial statements expressed on a "budget" basis so that end-of-year results can be compared with the budget.

## The Budget Process

- The budget process begins in the Fall when the Budget Division issues a request for departmental revenue estimates. The information submitted by the departments will be incorporated into the Budget Division's initial revenue estimate for the coming fiscal year.

- At the same time the department heads are asked to identify any new initiatives or programs so that they may be included in the budget planning process.

- In January, having arrived at a preliminary revenue estimate for the coming fiscal year and incorporating any new initiatives or areas that will experience an increase in costs, the Budget Division issues budget allocations to departments.

- Departments respond by submitting their budget requests and service level information to the Budget Division.

- In February, the Budget Division holds budget meetings with the departments and the administration to discuss budget requests and, where necessary, reconcile discrepancies between allocations and requests.

- Revenue estimates are continually updated throughout this period. In March, departmental budget proposals are adjusted to reflect the latest revenue projections.

- In April, the Budget Division prepares the budget document and submits its proposed budget to the Board of Estimate and Apportionment, (E&A) comprised of the Mayor, the Comptroller and the President of the Board of Aldermen. The Board of E&A reviews the proposed budget, holds hearings with departments and conducts a public hearing at which citizens may voice their concerns. Following the hearings, the Board of E&A may recommend changes to the proposed budget.

**Next Steps - Charter Requirements**

- The Board of E&A must submit its proposed budget to the Board of Aldermen not less than 60 days prior to the beginning of the fiscal year, or May 1.

- During May and June, the Ways and Means Committee of the Board of Aldermen conducts public hearings on each segment of the proposed budget prior to taking any action. The proposed budget is reviewed and then considered by the Board of Aldermen.

- The Board of Aldermen may reduce the amount of any item in a budget bill, except amounts fixed by statute or ordinance obligations. The Board of Aldermen may not increase any appropriation amount nor insert new items unless specifically approved by the Board of E&A. (As a general rule, should increases for particular items be desired, the Ways and Means committee will submit a list of items for the Board of E&A to consider, with which it may or may not agree.)

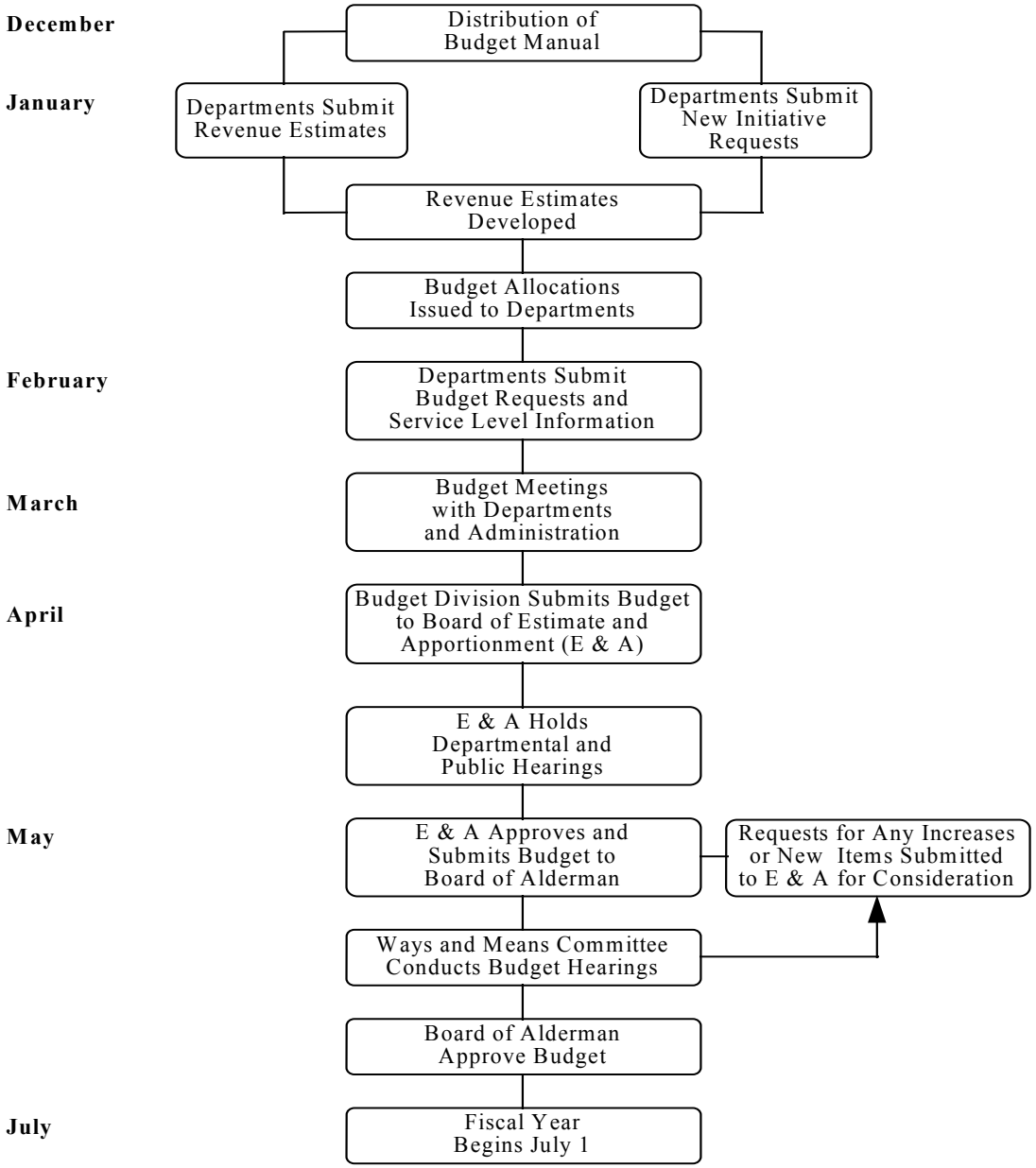
- If the Board of E&A does not submit its proposed budget to the Board of Aldermen by May 1, the Budget Director would be required to submit a budget directly to the Board of Aldermen.

- If the Board of Aldermen does not approve a budget by the beginning of the fiscal year, the proposed budget by the Board of E&A or, in its absence, the submission by the Budget Director, shall be deemed to have been approved by the Board of Aldermen.

**Budget / Operating Plan Administration**

- As needs arise during the fiscal year, limited transfers within or among departments or funds may occur with approval of the Board of Estimate and Apportionment. Any accruing or unappropriated City revenue may be appropriated by ordinance recommended by the Board of E&A and passed by the Board of Aldermen.

## BUDGET PROCESS



# *FINANCIAL AND BUDGETARY POLICIES*

The budget document for the City is an Annual Operating Plan serving as the guidebook for the fiscal year. It sets policy, identifies new initiatives and allocates the resources necessary to maintain City services and meet the objectives of the fiscal year.

A summary of the new initiatives and how the budget allocates this year's resources is described in the Executive Summary section of the budget document. Financial and budgetary policies as well as a draft vision statement and summary of program missions are outlined on the following pages.

## BUDGET PREPARATION AND ADMINISTRATION

1) Annual budgets will be developed for the general and all required special funds by the Budget Division for review by the Board of Estimate and Apportionment

2) A five-year expense and revenue projection will be developed for the general fund and the capital improvements fund to match revenue capacity with expenditure needs as a planning and decision making tool.

3) Appropriations will be based on reasonable estimates of revenue

4) Revenue and expenditures will be accounted for on a cash basis for budgetary purposes

5) The City will prepare a Comprehensive Annual Financial Report which it believes will meet all of the guidelines necessary to receive the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association

6) Annual budget appropriations will be made in a timely manner. In accordance with the City Charter, the Board of Estimate and Apportionment shall submit a balanced budget proposal to the Board of Aldermen at least sixty days before the beginning of the new fiscal year.

## GENERAL FUND BUDGET

1) Revenue estimates will be developed for the ensuing fiscal year by the Budget Division, with independent review and commentary provided by the staff of the City Comptroller.

2) A revenue manual will be developed and updated annually with information concerning the assumptions underlying the projections.

## GENERAL FUND BUDGET (cont.)

3) The City will maintain the unreserved portion of the General Fund Balance at a minimum of 5% of the total General Fund Budget.

4) The general fund budget for on-going operations will be developed to match recurring revenues.

5) Revenues will be monitored monthly with official review and updates provided to the Board of Estimate and Apportionment on a quarterly basis.

6) Apparent shortfalls will be analyzed for their impact on future years.

7) Expenditures will be monitored monthly and apparent overspending will be handled on a departmental basis.

8) Known cyclical costs such as the 27th pay which occurs every eleven years will be funded at an appropriate amount in each budget.

9) Appropriations will be made annually to cover the expenses of the self-insurance fund.

10) Each request for a new program must be accompanied by an analysis that shows the long-term impact of the program on existing revenue sources and on existing programs.

## CAPITAL IMPROVEMENTS

1) The City shall prepare a five-year Capital Improvements Plan and a Capital Budget annually in accordance with its Policy and Procedures Manual.

2) The five-year Capital Improvement Plan shall identify sources of funding.

3) For major capital projects, an analysis should accompany the proposed projects with information on expected annual operating costs, projected revenue benefits (if any) and any other indirect costs or benefits to the City.

4) The City shall fund capital projects with resources made available to the Capital Fund including but not limited to the proceeds from the 1/2 cent sales tax.

## CITY DEBT

1) Bonding should be used to finance or refinance only those long-term assets or projects that benefit a significant portion of citizens in St. Louis and for which repayment sources have been identified.

2) The scheduled maturity of bond issues shall not exceed the expected useful life of the capital project or asset financed.

3) For property tax supported bonds, the Comptroller will strive for a debt service reserve in an amount not less than the succeeding year' principal and interest requirements. Reserve requirements for other bond issues will be set forth in respective bond covenants.

4) All long term debt shall be structured with prepayment options, except when alternative structures are more advantageous to the City. The City will consider prepayments when available resources are identified.

5) Bond refunding shall be considered if one or more of following conditions exist:
   1) present value savings of 3% of par value of the refunding bonds
   2) bond covenants restrictive or outdated
   3) restructuring debt is deemed desirable (e.g. desire to keep debt payments level from year to year, opportunity to release excess debt payment reserves, etc..)

6) Bond insurance shall be considered when present value of debt service savings is equal to or greater than the insurance premium.

7) The City will take all steps necessary to maintain its credit rating on outstanding debt and comply with bond covenants.

8) The Comptroller will select underwriters and bond counsel from a pre-qualified list to be revised at least every two years.

## *CITY VISION AND PROGRAM MISSIONS*

The City of St. Louis is a city of safe neighborhoods, attractive parks and recreation, affordable housing, desirable neighborhoods, good schools and efficient transportation and utilities. The City is a home to citizens of good health and well being, a vibrant and diverse economy and an effective and efficient government.

### SAFE NEIGHBORHOODS

- Pursue a community oriented Policing strategy that protects the public from the occurrence of crime and increases public safety both in perception and reality
- Ensure the administration of justice through a fair and efficient judicial system
- Prepare the City's government, emergency responders, private agencies and citizens to prevent, respond to and recover from disasters and other emergency events
- Operate a community-based Fire Department that improves the quality of life in and around the City by protecting life, health, property, commerce and the environment
- Enforce the building codes and ordinances of the City honestly, fairly and efficiently
- Protect the safety of the public and preserve neighborhoods through the removal of structurally unsound and derelict buildings
- Protect the safety of the public through professional management of adult detention facilities and the delivery of comprehensive correctional and rehabilitative services

### ATTRACTIVE PARKS AND RECREATION

- Provide a full range of recreational and educational activities to City residents particularly City youth through recreation centers, recreation outposts and summer day camps.
- Ensure the attractiveness, safety and quality of parks and neighborhoods through the maintenance and care of the urban forest.
- Provide safe, attractive and accessible parks and open spaces within the confines of a densely populated urban center conducive to a variety of active and passive recreational opportunities

## AFFORDABLE HOUSING AND DESIRABLE NEIGHBORHOODS

- Promote neighborhood preservation through the aggressive prosecution of building, environmental, health and nuisance law violations
- Promote City living and neighborhood stabilization through the preservation of affordable and accessible housing and support services that enhance the quality of life for those in need.
- Promote neighborhood preservation and enhanced quality of life through an aggressive program of weed and debris removal.
- Remove derelict vehicles that are in violation of City ordinances
- Provide City residents with courteous and efficient collection and disposal of solid waste in an environmentally safe manner
- Promote conservation of housing stock via a comprehensive inspection program to enforce all applicable building codes.
- Work with citizens and government to improve and sustain a quality environment in City neighborhoods through problem solving, addressing public safety needs and other issues related to the delivery of City services.

## EFFICIENT TRANSPORTATION AND UTILITIES

- Efficiently provide a plentiful supply of the highest quality drinking water to City residents, businesses and other valued customers
- Provide an Airport known for superior safety, operational efficiency and service to customers and one that meets both current and future air travel needs of the St. Louis region
- Oversee and evaluate public right-of-way conditions for streets, sidewalks and ramps and provide for efficient and cost effective programs for their repair and maintenance
- Manage the City's street signage, signals and lighting in a manner that efficiently and effectively moves traffic through the City
- Provide City commuters with safe, clean, and well-maintained streets, alleys and bridges in a cost effective manner
- Provide an efficient and well-maintained infrastructure for intermodal shipping through the City's port district

## CITIZENRY OF GOOD HEALTH AND WELL BEING

- Develop and maintain a world class EMS system to provide the best possible pre-hospital emergency medical care

## CITIZENRY OF GOOD HEALTH AND WELL BEING (cont.)

- Provide the City with significant, pro-active lead poisoning prevention services through inspection, abatement and clinical efforts
- Help City residents live longer, healthier and happier lives through health promotion and disease prevention efforts
- Protect the public from biting incidents, animal nuisances and the potential for the spread of disease through the enforcement of animal related ordinances
- Protect the public from insect and rodent borne disease through effective and efficient prevention and treatment efforts
- Promote clean air through air monitoring and emissions inspection efforts
- Inspect food establishments, producers and retail outlets to prevent food borne illness and ensure that foods produced and distributed in the City are safe and wholesome
- Enhance the quality of life of citizens through the provision of social service programs to the aged, homeless, veterans, disabled, youth and families in need

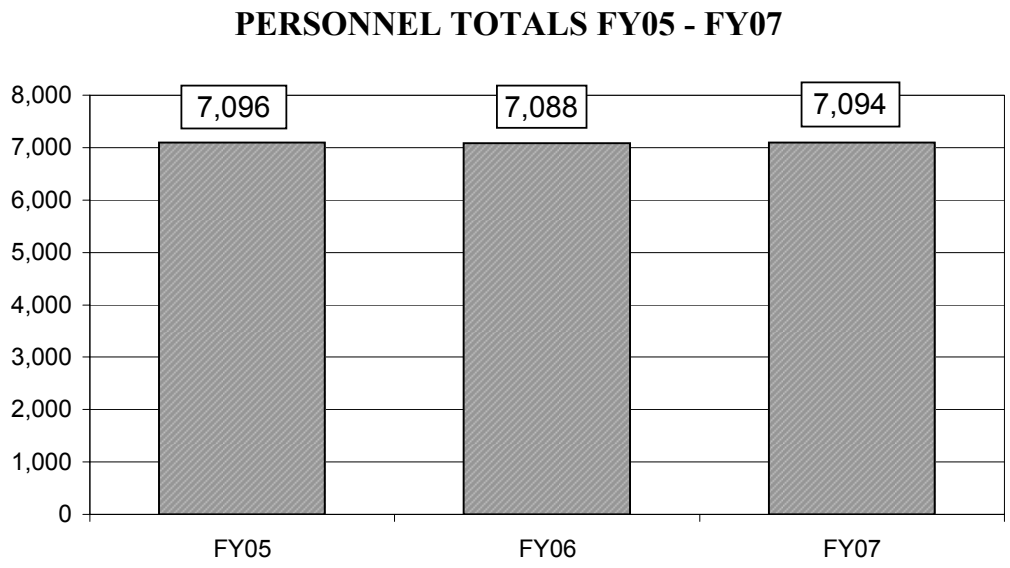
## VIBRANT AND DIVERSE ECONOMY

- Provide leadership and promote collaboration among public and private partners to develop a quality workforce that meets the economic and labor market needs of the St. Louis region
- Enhance quality of life and economic vitality of the City through preparation of city-wide neighborhood plans, preservation of cultural resources and provision of research, graphics and design standard capabilities
- Promote neighborhood growth and or stabilization through federal funds administered by the U.S. Department of Housing and Urban Development (HUD)
- Promote economic vitality through continued maintenance and preservation of the City's convention and sports related venues
- Promote a favorable environment for economic development through a judicious use of TIFs and other economic incentives
- Ensure building and occupancy permits are compliant with zoning ordinances that reflect the best economic and quality of life interests of the City

## EFFICIENT AND EFFECTIVE GOVERNMENT

- Provide a well-qualified, diverse City workforce utilizing progressive human resource programs based on merit and equal employment opportunity principles
- Utilize Information Technology to enhance the efficiency and effectiveness of City services
- Ensure effective legal representation of City departments and agencies
- Ensure the effective monitoring of the City's fiscal affairs through a modern and efficient accounting, payroll and auditing system
- Ensure a continuous and uninterrupted supply of materials, goods, services and equipment to support City departments and agencies
- Provide for an effective and efficient system for assessing and collecting City revenues
- Promote Citywide voter registration and ensure fair and well run public elections
- Effectively register and route city service requests in an efficient and customer friendly way and provide City departments with statistics as needed
- Ensure an equitable public contracting and procurement environment within City government in which ready, willing and able M/W/DBEs are able to participate
- Provide for a well maintained public infrastructure
- Provide safe, comfortable, clean and well maintained City-owned facilities
- Ensure the service capabilities of City departments by repairing and maintaining an effective and efficient rolling stock and equipment fleet

# PERSONNEL SUMMARY



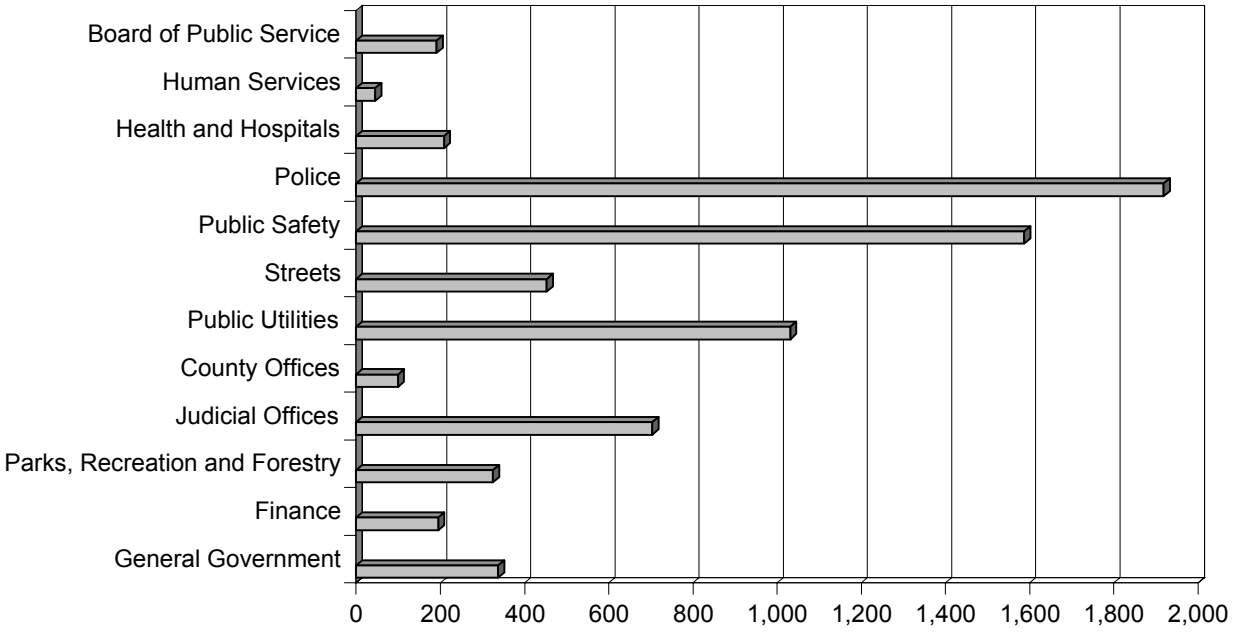

## Personnel Trends FY05 - FY07

The total number of personnel budgeted in FY07 will remain relatively constant with slight increases mostly offset by decreases in all funds from the previous fiscal year. The General Fund will realize a net decrease of 8 positions. This reduction is offset in part by a net increase in special and enterprise fund totals. Notable changes in personnel include an increase of 14 positions in the Department of Health and Hospitals, 7 of which are funded through local use tax funds targeting mostly contract compliance and communicable disease efforts with the remaining funded through grants. The expiration of public safety related block grants will result in a net decline of 7 positions mostly in judicial offices. Five new positions were added to SLATE for job placement counseling. Other position changes are minor and scattered throughout departments.

In the enterprise funds, Lambert International Airport is increasing its staffing by 11 positions. These new positions are intended to address staffing requirements related to Airport expansion projects. The Water Division is reducing its total by 4 positions.

# PERSONNEL SUMMARY

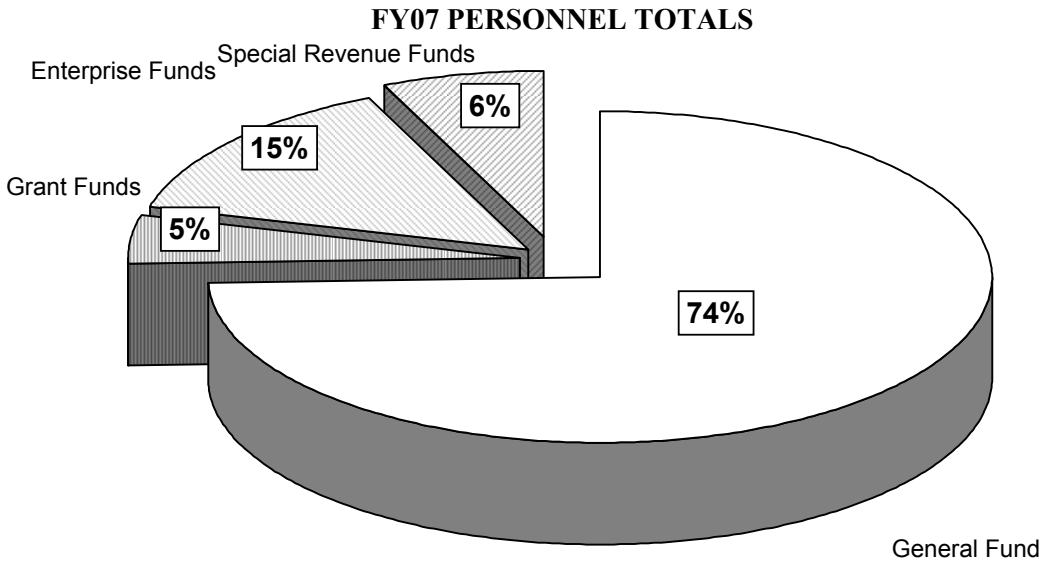
## FY07 PERSONNEL TOTALS BY DEPARTMENT




### Authorized Full-Time Personnel Totals - By Department All Fund

| Department | FY05 | FY06 | FY07 |
|---|---|---|---|
| General Government | 337.00 | 333.00 | 337.00 |
| Finance | 198.00 | 198.00 | 195.00 |
| Parks, Recreation and Forestry | 331.00 | 328.00 | 325.00 |
| Judicial Offices | 726.00 | 716.51 | 703.90 |
| County Offices | 99.00 | 99.00 | 99.00 |
| Public Utilities | 985.00 | 1,024.00 | 1,031.00 |
| Streets | 456.00 | 454.00 | 453.00 |
| Public Safety | 1,591.00 | 1,587.00 | 1,587.00 |
| Police | 1,899.00 | 1,916.00 | 1,919.00 |
| Health and Hospitals | 221.50 | 194.13 | 208.50 |
| Human Services | 49.00 | 45.00 | 45.00 |
| Board of Public Service | 203.00 | 193.00 | 191.00 |
| **Totals** | **7,095.50** | **7,087.64** | **7,094.40** |

# PERSONNEL SUMMARY




## Authorized Full-Time Personnel Totals - By Fun

| Fund | FY05 | FY06 | FY07 |
|---|---|---|---|
| **General Fund** | 5,316.09 | 5,295.19 | 5,287.28 |
| **Special Revenue and Other Funds** | | | |
| Local Use Tax Funds | 205.50 | 185.65 | 197.00 |
| Assessment Fund | 72.00 | 71.00 | 71.00 |
| Communications Fund | 19.00 | 19.00 | 19.00 |
| Lateral Sewer Fund | 16.51 | 16.60 | 16.53 |
| 1116-9 Special Funds | 89.50 | 96.50 | 97.50 |
| Surface Transportation Projects Fund | 2.00 | 1.00 | 1.00 |
| Street Improvements Fund | 39.00 | 39.00 | 39.00 |
| Tax Increment Financing Fund | 1.90 | 5.30 | 5.80 |
| Mail Center - Special Fund | 7.25 | 7.30 | 7.27 |
| Employees Health and Hospital Fund | 8.15 | 8.15 | 9.15 |
| **Grant Funds** | | | |
| SLATE | 39.00 | 30.00 | 29.00 |
| Community Development Block Grant | 112.11 | 115.85 | 113.05 |
| Other Grant Funds | 193.11 | 183.72 | 181.82 |
| **Enterprise Funds** | | | |
| Water Division | 385.00 | 383.00 | 379.00 |
| Airport | 589.38 | 630.38 | 641.50 |
| **Totals** | 7,095.50 | 7,087.64 | 7,094.90 |

# PERSONNEL SUMMARY

| Department (All Funds) | FY05 | FY06 | FY07 |
|---|---|---|---|
| **General Government** | | | |
| 110 Board of Aldermen | 45.00 | 44.00 | 45.00 |
| 120 Mayor's Office | 23.00 | 23.00 | 23.00 |
| 121 SLATE | 38.00 | 29.00 | 33.00 |
| 123 Dept. Of Personnel | 48.00 | 48.00 | 50.00 |
| 124 Register | 3.00 | 3.00 | 3.00 |
| 126 CREA | 6.00 | 6.00 | 6.00 |
| 127 Technology & Information Sys Agency | 43.00 | 44.00 | 44.00 |
| 137 Budget Division | 7.00 | 7.00 | 7.00 |
| 139 City Counselor | 56.00 | 60.00 | 60.00 |
| 141 Planning and Urban Design | 22.00 | 22.00 | 19.00 |
| 142 Community Development Administration | 42.00 | 43.00 | 43.00 |
| 143 Affordable Housing Commission | 4.00 | 4.00 | 4.00 |
| **Total General Government** | **337.00** | **333.00** | **337.00** |
| **Finance** | | | |
| 160 Comptroller | 84.00 | 85.00 | 82.00 |
| 162 Municipal Garage | 7.00 | 7.00 | 7.00 |
| 163 Microfilm | 7.00 | 7.00 | 7.00 |
| 170 Supply Commissioner | 9.75 | 9.70 | 9.73 |
| 171 Multigraph | 11.00 | 11.00 | 11.00 |
| 172 Mail Room | 7.25 | 7.30 | 7.27 |
| 180 Assessor | 72.00 | 71.00 | 71.00 |
| **Total Finance** | **198.00** | **198.00** | **195.00** |
| **Parks, Recreation and Forestry** | | | |
| 210 Director, PR&F | 5.00 | 5.00 | 4.00 |
| 213 Recreation | 29.00 | 28.00 | 26.00 |
| 214 Forestry | 123.00 | 123.00 | 123.00 |
| 220 Parks | 174.00 | 172.00 | 172.00 |
| **Total Parks, Recreation and Forestry** | **331.00** | **328.00** | **325.00** |
| **Circuit Clerk and Court En Banc** | | | |
| 310 Circuit Clerk | 1.00 | 1.00 | 1.00 |
| 311 Circuit Court | 73.00 | 73.00 | 73.00 |
| 313 Board of Jury Spvrs | 10.00 | 10.00 | 10.00 |
| 314 Probate Court | 0.00 | 0.00 | 0.00 |
| 320 Probation & Juvenile Det. | 257.00 | 245.51 | 238.90 |
| **Total Circuit Clerk and Court En Banc** | **341.00** | **329.51** | **322.90** |
| **Other Judicial Offices** | | | |
| 312 Circuit Attorney | 144.00 | 146.00 | 142.00 |
| 315 Sheriff | 178.00 | 180.00 | 180.00 |
| 316 City Courts | 37.00 | 35.00 | 33.00 |
| 317 City Marshal | 26.00 | 26.00 | 26.00 |
| **Total Other Judicial Offices** | **385.00** | **387.00** | **381.00** |

# PERSONNEL SUMMARY

| Department (All Funds) | FY05 | FY06 | FY07 |
|---|---|---|---|
| **County Offices** | | | |
| 330 Tax Equalization Board | 0.00 | 0.00 | 0.00 |
| 333 Recorder of Deeds | 45.00 | 45.00 | 45.00 |
| 334 Election & Registration | 32.00 | 32.00 | 32.00 |
| 335 Medical Examiner | 12.00 | 12.00 | 12.00 |
| 340 Treasurer | 10.00 | 10.00 | 10.00 |
| **Total County Offices** | **99.00** | **99.00** | **99.00** |
| **Public Utilities** | | | |
| 401 Communications Division | 17.00 | 17.00 | 17.00 |
| 414 Soulard Market | 4.00 | 4.00 | 4.00 |
| 415 Water Division | 382.00 | 380.00 | 376.00 |
| 420 Airport | 582.00 | 623.00 | 634.00 |
| **Total Public Utilities** | **985.00** | **1,024.00** | **1,031.00** |
| **Streets** | | | |
| 510 Director of Streets | 39.00 | 39.00 | 39.00 |
| 511 Transportation and Traffic | 85.00 | 83.00 | 83.00 |
| 513 Auto Towing | 29.00 | 29.00 | 29.00 |
| 514 Street Division | 139.00 | 139.00 | 139.00 |
| 516 Refuse | 164.00 | 164.00 | 163.00 |
| **Total Streets** | **456.00** | **454.00** | **453.00** |
| **Public Safety** | | | |
| 610 Director, Public Safety | 11.00 | 10.00 | 9.00 |
| 611 Fire Department | 830.00 | 831.00 | 831.00 |
| 616 Excise Commissioner | 6.00 | 6.00 | 6.00 |
| 620 Building Commissioner | 223.00 | 232.00 | 232.00 |
| 622 Neighborhood Stabilization | 41.00 | 41.00 | 41.00 |
| 625 CEMA | 0.00 | 0.00 | 0.00 |
| 632 MSI | 256.00 | 244.00 | 245.00 |
| 633 City Justice Center | 224.00 | 223.00 | 223.00 |
| **Total Public Safety** | **1,591.00** | **1,587.00** | **1,587.00** |
| **Police** | | | |
| 650 Police Department | 1,899.00 | 1,916.00 | 1,919.00 |
| **Total Police Department** | **1,899.00** | **1,916.00** | **1,919.00** |
| **Health and Hospitals** | | | |
| 700 Director, H & H | 9.00 | 8.00 | 13.00 |
| 710 Health Commissioner | 18.00 | 17.00 | 18.00 |
| 711 Communicable Disease Control | 60.50 | 51.15 | 55.00 |

# PERSONNEL SUMMARY

| Department (All Funds) | FY05 | FY06 | FY07 |
|---|---|---|---|
| 713 Public Health Lab | 8.00 | 0.00 | 0.00 |
| 714 Animal Regulation Center | 22.00 | 21.00 | 21.00 |
| 715 Community Sanitation | 53.00 | 65.98 | 70.50 |
| 716 Lead Poisoning Clinic | 15.00 | 15.00 | 18.00 |
| 719 Immunizations | 21.00 | 16.00 | 13.00 |
| 720 Food Control | 15.00 | 0.00 | 0.00 |
| **Total Health and Hospitals** | **221.50** | **194.13** | **208.50** |
| **Human Services** | | | |
| 800 Human Services | 49.00 | 45.00 | 45.00 |
| **Total Human Services** | **49.00** | **45.00** | **45.00** |
| **Board of Public Service** | | | |
| 900 President, BPS | 65.00 | 62.00 | 60.00 |
| 903 Facilities Management | 52.00 | 48.00 | 48.00 |
| 910 ESD | 83.00 | 80.00 | 80.00 |
| 930 Soldiers' Memorial | 3.00 | 3.00 | 3.00 |
| **Total Board of Public Service** | **203.00** | **193.00** | **191.00** |
| **TOTALS** | **7,095.50** | **7,087.64** | **7,094.40** |

# CITY DEBT

## General Discussion

The City of St. Louis is authorized to issue general obligation bonds payable from unlimited and ad valorem taxes to finance capital improvements upon a two-thirds majority vote of the qualified voters voting on the specific proposition. The Missouri Constitution provides that the amount of bonds payable out of tax receipts (which includes bonds payable from special assessments) shall not exceed 10% of the total assessed valuation of the taxable property of the City. The Constitution permits the City to become indebted for an additional 10% of the value of the taxable tangible property for the purpose of acquiring a right-of-way, constructing, extending and improving a sanitary or storm sewer system.

**Legal Debt Margin**
as of March 31, 2006

| | City Purposes Basic Limit | Streets and Sewers Additional Limit |
|---|---|---|
| 2004 Assessed Value: | $3,365,725,220 | $3,365,725,220 |
| Debt Limit | | |
| 10% of AV: | 336,572,521 | 336,572,521 |
| Less: General Obligation Bonds | 45,219,742 | 0 |
| Legal Debt Margin | $291,352,779 | $336,572,521 |

*Note: Legal Debt Margin refers to only tax supported debt; other forms of debt including revenue bonds or lease debt do not fall under the constitutional limitation.*

Source: Office of the Comptroller

The City is also authorized to issue revenue bonds to finance capital improvements to its water system, sewer system and airport facilities. These types of revenue bonds require a two-thirds vote of the qualified electorate voting on the specific proposition. All revenue bonds issued by the City are payable solely out of the revenue derived from the operation of the facility that is financed from the proceeds of such bonds. Revenue bonds do not pledge the full faith and credit of the City in servicing the bonded indebtedness and such bonds are not considered in determining the legal debt margins resulting from the limitations described above.

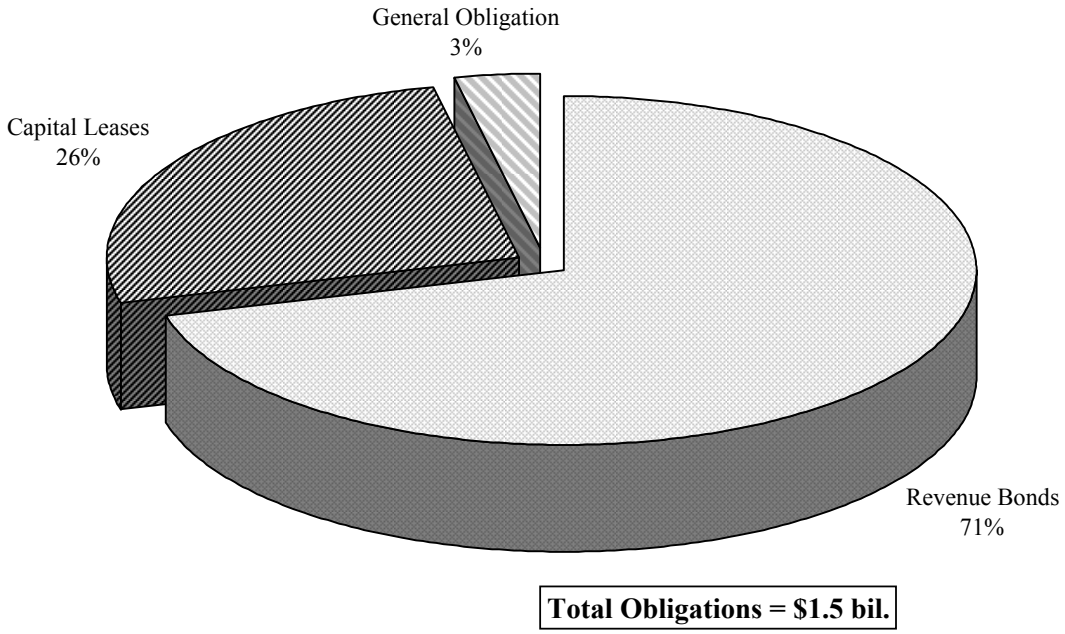
The City is also authorized by statute to issue "Tax Increment Financing" obligations pertaining to development projects. In July, 1991, the City issued $15,000,000 of Tax Increment Revenue Bonds for the St. Louis Marketplace project. Such obligations are secured by increments of revenues attributable to property and other taxes generated by improvements to the project area, and may also be secured by annual appropriations from the City's General Fund. As part of the St. Louis Marketplace financing, the City covenanted to request annual appropriations from the General Fund beginning in fiscal year 1993 to cover any shortfalls in the payments of debt service on these bonds until such time as the aforementioned incremental revenues are at least equal to 150% of the annual debt service payments on said bonds for five consecutive years. Shortfalls in Marketplace debt are anticipated beginning in FY06 and to continue in FY07 where they are budgeted in the amount of approximately $1.0 million per year.

# CITY DEBT

## Outstanding Debt and Lease Obligations

In addition to those financing mechanisms already discussed, the City uses capital leases as a means of financing major development and construction projects. The City's total outstanding debt and lease obligations at the end of March, 2006 amount to about $1.5 billion. As illustrated below, over two thirds of this amount is in the form of revenue bonds issued primarily by the Airport and to a lesser extent the Water and Parking Divisions.

TOTAL CITY DEBT AND LEASE OBLIGATIONS




Outstanding obligations as of 3/31/06 per Office of the Comptroller

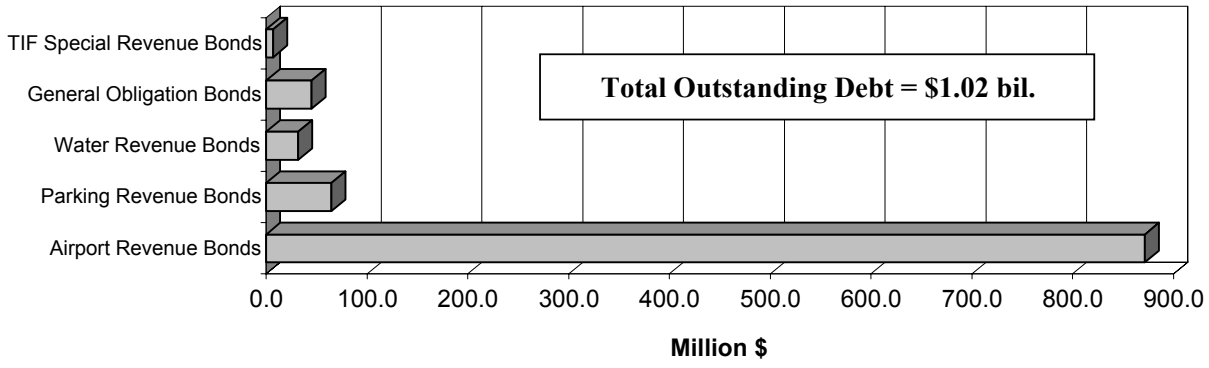
# CITY DEBT

## General Obligation and Revenue Bonds

Payments on general obligation debt are made from ad valorem property tax and license receipts. In 1999, the City issued $65 million in general obligation bonds. With the bond proceeds, the City's Fire Department is replacing its existing fire fighting fleet and conducting renovations to its firehouses. The St. Louis Police Department has received funds to upgrade its crime lab and make improvements to its headquarters building on Clark Street. The bonds have also provided $11 million for the demolition of abandoned and derelict buildings throughout the City. Another debt instrument known as revenue bonds are limited obligations of the City payable solely from the revenues of the department or facility financed by the bonds. By far the largest component of debt in this or any other debt category are the revenue bonds related to the Airport expansion project.

| Bond Type | Amount Outstanding as of March 31, 2006 |
|---|---|
| General Obligation Bonds | $45,219,742 |
| Water Revenue Bonds | 31,820,000 |
| Parking Revenue Bonds | 64,772,000 |
| Airport Revenue Bonds | 871,345,000 |
| TIF Revenue Bonds (gen fund backed) | 7,050,000 |
| **Total** | **$1,020,206,742** |

OUTSTANDING DEBT



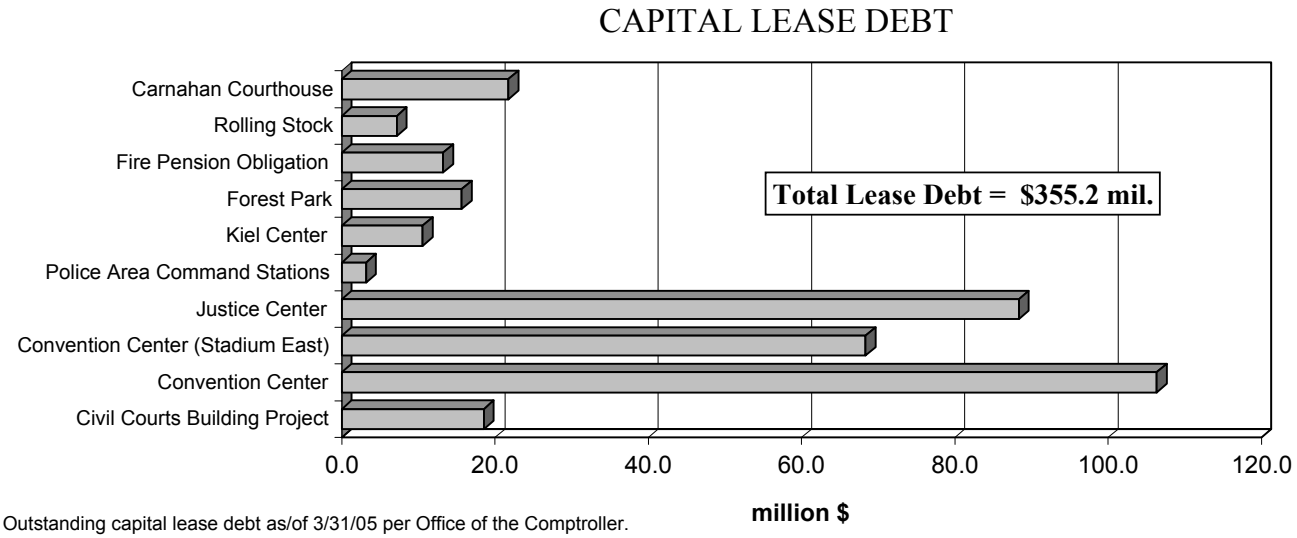
# CITY DEBT

## Capital Leases

The City has outstanding a number of lease-purchase agreements which can be characterized as capital leases. In capital lease financing, a non-profit authority issues debt to fund a project. This debt is secured by lease payments to the authority by a municipality leasing the project or equipment that is being financed. A list of the City's major existing agreements is presented below.

| Description | Amount Outstanding March 31, 2006 | Remaining Term In Years | Issue Date |
|---|---|---|---|
| Civil Courts Building Project | $18,560,000 | 7 | Jun-94 |
| Convention Center (East) [1] | 68,376,000 | 16 | Feb-97 |
| Convention Center - 1993A | 2,567,205 | 8 | Jun-93 |
| Convention Cntr Leasehold Refunding - 2003 | 103,765,000 | 8 | Jun-93 |
| Kiel Center Refunding- A | 6,240,000 | 14 | Aug-97 |
| Kiel Center Refunding -B | 4,355,000 | 11 | Aug-97 |
| Police Area Command Stations | 3,200,000 | 2 | Jun-94 |
| Justice Center - 1996A | 4,725,000 | 2 | Aug-96 |
| Justice Center - 1996B | 2,475,000 | 7 | Aug-96 |
| Justice Center - 2000 | 3,765,000 | 4 | Feb-00 |
| Justice Center - 2001 | 62,010,000 | 15 | Sep-01 |
| Justice Center - 2005 | 15,370,000 | 14 | Aug-05 |
| Forest Park - 2004 | 15,685,000 | 17 | Mar-97 |
| Fire Pension Obligation Bonds | 13,230,000 | 5 | Apr-98 |
| Carnahan Courthouse | 21,750,000 | 21 | Apr-02 |
| Rolling Stock | 7,195,529 | 12 | Mar-00 |
| MDNR Energy Efficiency Program | 1,917,827 | 3 / 7 | Jul-01 |
| **Total** | **$355,186,561** | | |

[1] Pertains to the lease financing by the City, County and State of Missouri of an east expansion of the Convention Convention Center. Includes $1M per year in asset preservation funds to the Regional Convention and Sports Authority through the term of the bonds.




Outstanding capital lease debt as/of 3/31/05 per Office of the Comptroller.

# CITY DEBT

## Capital Leases (cont.)

While General Obligation debt is funded through property tax revenues and revenue debt is paid through the revenues of the project being financed, capital lease debt does not specifically have a dedicated revenue source for making lease payments. These payments are generally obligations of the City's General Fund. In as much as possible, the City has sought to lessen this burden on the general fund by pursuing new sources of revenue that may directly or indirectly be linked to the particular project being financed. The southern expansion of the convention center for instance, was accompanied by the successful propositions of a 1/2 cent restaurant tax and a hotel sales tax, with the idea that these two industries are the most likely beneficiaries of increased convention activity. The civil courts building improvement financing was followed by the imposition of a fee on court cases to help offset the cost of debt service. Likewise, the debt service on the new justice center is being funded in part by reimbursements the City receives from the state for holding prisoners charged with state criminal violations. Police Department and Forest Park improvement leases are funded utilizing 1/2 cent sales tax proceeds that are dedicated to those departments. Approximately one half of the lease debt service requirements of $46.3 million in FY07 are supported by direct and indirect sources of revenue. Below are debt service requirements for existing capital leases over the next three fiscal years. From time to time when economically viable, refinancing of some of these issues may occur, thus impacting future debt service requirements.

**Schedule of Lease Debt Payment**

| | FY07 | FY08 | FY09 |
|---|---|---|---|
| Cervantes Convention Center - 1993 (refinanced) | $14,374,423 | $17,722,000 | $15,363,000 |
| Civil Courts Lease - 1994 | 2,754,450 | 2,752,000 | 2,744,000 |
| Convention Center East / Stadium - 1997[1] | 6,000,000 | 6,000,000 | 6,000,000 |
| CCC Energy Lighting Debt | 387,836 | 387,835 | 387,835 |
| Fire Pension Obligation Bonds - 1998 | 3,113,568 | 3,104,000 | 3,100,000 |
| Forest Park Lease - 1997 | 1,372,000 | 1,370,000 | 1,372,000 |
| Justice Center Lease | 11,154,250 | 11,124,000 | 11,128,000 |
| Kiel Center - 1997 | 990,796 | 973,000 | 970,000 |
| Police Area Command Stations - 1994 | 1,320,240 | 1,966,000 | --- |
| Rolling Stock Lease / ITSA 2000-06 | 3,098,843 | 3,100,000 | 3,100,000 |
| Carnahan Courthouse -2002 | 1,143,713 | 1,139,000 | 1,139,000 |
| 911 System Upgrades | 240,000 | 240,000 | 240,000 |
| MDNR Loan - 2001 | 395,000 | 394,000 | 394,000 |
| **Total** | **$46,345,119** | **$50,271,835** | **$45,937,835** |

[1] includes asset preservation payment

# CITY DEBT

## Tax Increment Financing Projects

Tax Increment Financing (TIF) is a funding mechanism used to support financing of development projects. In a TIF financing, bonds are issued to finance infrastructure and other improvements related to a development project. A portion of the incremental tax revenues resulting from the development are then dedicated to service the debt. In most instances, the debt remains an obligation of the developer and debt service is dependent solely on the incremental taxes to be generated by the project. The City's first TIF project known as St. Louis Marketplace is unique in that City general revenue is to be made available should there be any shortfall in project revenue. So while the outstanding debt table listed earlier includes all outstanding TIF debt, only the Marketplace debt remains a potential obligation of the City. A listing of actual outstanding TIF debt as well as approved TIF projects and estimated costs follow:

| TIF Project | Debt Outstanding |
|---|---|
| Cupples Station #3 | $2,005,000 |
| West Pine TIF Note #5 | 40,595 |
| Chouteau Compton #6 | 3,240,000 |
| Robert E. Lee #9 | 600,000 |
| 100 N. Condo #10 | 15,206 |
| Emerging Technologies #11 | 774,890 |
| 3800 Park #12 | 382,703 |
| Gravois Plaza #13 | 4,049,000 |
| Tech Electronics #19 | 900,000 |
| 1505 Missouri #20 | 659,540 |
| WKF #22 | 979,760 |
| 920/1000 #24 | 2,667,732 |
| Paul Brown #26 | 3,264,200 |
| 1141-1151 So. 7th Street #27 | 1,131,600 |
| Terra Cotta #28 | 3,505,000 |
| Southtowne #30 | 7,500,000 |
| Soulard Apts. #32 | 2,760,533 |
| 1619 Washington #37 | 1,930,000 |
| Maryland Plaza South | 4,133,176 |
| | 40,538,935 |
| **Industrial Development Auth. Bonds** | |
| Edison Brothers #8 | 5,226,000 |
| M:LK Plaza #18 | 2,565,000 |
| | 7,791,000 |
| **Total TIF Debt Outstanding** | **$48,329,935** |

# CITY DEBT

| TIF Project | Estimated TIF Cost | TIF Area Approved |
|---|---|---|
| St. Louis Marketplace (Scullin) | $15,000,000 | 07/20/90 |
| Cupples | 52,200,000 | 03/08/91 |
| 4548 West Pine | 300,000 | 12/22/97 |
| Argyle | 3,000,000 | 12/11/98 |
| Chouteau / Compton | 3,600,000 | 12/17/98 |
| Center for Emerging Technology | 1,493,000 | 09/24/99 |
| Edison Brothers | 5,450,000 | 01/29/00 |
| Robert E. Lee | 600,000 | 01/29/00 |
| 100 North Condominium LLC | 400,000 | 02/09/00 |
| Convention Center Hotel | 50,000,000 | 02/05/99 |
| 3800 Park | 390,000 | 08/01/01 |
| Gravois Plaza | 4,049,000 | 11/30/01 |
| 4100 Forest Park | 7,000,000 | 12/20/01 |
| Lafayette Square | 2,040,250 | 12/26/01 |
| Tech Electronics | 900,000 | 02/21/02 |
| MLK Development | 2,250,000 | 03/18/02 |
| 4200 Laclede | 925,400 | 06/20/02 |
| Post Office Square | 6,655,220 | 07/23/02 |
| 1505 Missouri | 621,100 | 08/05/02 |
| Grand Center | 79,795,000 | 02/02/02 |
| 1141-1151 S. Seventh St. | 1,136,800 | 12/10/02 |
| Paul Brown / Arcade | 3,264,200 | 12/10/02 |
| 1100 Locust - Louderman Building | 2,444,400 | 12/21/02 |
| 920 Olive / 1000 Locust | 2,667,732 | 12/21/02 |
| Walter Knoll Florist | 1,036,000 | 12/21/02 |
| Grace Loft | 1,550,000 | 02/25/03 |
| 1312 Washington Ave. | 500,000 | 04/25/03 |
| Terra Cotta Annex / Parking | $3,500,000 | 04/25/03 |
| 1601 Washington | 3,000,000 | 07/23/03 |
| 2500 South 18th Street | 550,000 | 07/23/03 |
| City Hospital Complex | 5,000,000 | 07/23/03 |
| Fashion Square Lofts | 3,700,000 | 07/23/03 |
| Pinter's Lofts | 3,880,000 | 07/24/03 |
| Soulard Market Apartments | 4,800,000 | 07/23/03 |
| Southtown Centre | 7,500,000 | 07/23/03 |
| 1619 Washington | 1,583,379 | 03/10/04 |
| The Security Building | 3,000,000 | 03/10/04 |
| Highland at Forest Park | 2,400,000 | 03/21/04 |
| Catalin Town homes | 415,000 | 03/30/04 |
| Shenandoah Place | 231,540 | 03/30/04 |
| 1133 Washington | 1,100,000 | 08/02/04 |

# CITY DEBT

| TIF Project | Estimated TIF Cost | TIF Area Approved |
|---|---|---|
| Maryland Plaza South | 5,367,052 | 08/05/04 |
| 410 Jefferson (at Locust St.) | 1,525,000 | 08/02/04 |
| Barton Loft (2401 S. 12th St.) | 370,000 | 08/02/04 |
| Warehouse of Fixtures | 6,100,000 | 08/02/04 |
| Maryland Plaza North | 1,033,418 | 08/05/04 |
| Marquette Building | 3,600,000 | 12/22/04 |
| Gaslight Square East | 1,500,000 | 12/22/04 |
| 1136 Washington Ave. | 3,650,000 | 12/22/04 |
| Washington East Condominiums | 1,400,000 | 12/22/04 |
| Bottle District | 41,900,000 | 12/22/04 |
| Automobile Row (Project 1) | 1,800,000 | 12/22/04 |
| Automobile Row (Project 2) | 3,000,000 | 12/22/04 |
| 1300 Convention | 925,000 | 01/03/05 |
| Mississippi Place | 825,000 | 01/03/05 |
| Loughborough Commons | 11,000,000 | 02/28/05 |
| 5700 Arsenal | 1,340,000 | 02/28/05 |
| Adler Loft Condominiums | 1,300,000 | 12/06/04 |
| Dogtown Walk | 415,000 | 02/28/05 |
| East Bank Lofts | 1,414,000 | 02/28/05 |
| Ludwig Lofts | 850,000 | 03/22/06 |
| The Pet Building | 3,300,000 | 04/29/05 |
| Moon Bros. Carriage Company | 1,300,000 | 08/03/05 |
| Switzer Building | 1,500,000 | 08/05/05 |
| 2300 Locust | 1,800,000 | 06/23/05 |
| 1635 Washington | 2,574,000 | 08/05/05 |
| 3949 Lindell | 3,440,000 | 08/05/05 |
| I-70 & Goodfellow (4800-4850) | 5,652,458 | 08/03/05 |
| Ely Walker Lofts (1520 Washington) | 6,000,000 | 08/03/05 |
| West Town Lofts | 2,400,000 | 8/9/2005 |
| Southside National Bank | 1,400,000 | 8/9/2005 |
| Packard Lofts | 1,300,000 | 8/9/2005 |
| Bee Hat Company | 1,500,000 | 8/9/2005 |
| Lindell Condos | 9,500,000 | 1/3/2006 |
| 5819 Delmar | 1,200,000 | 1/3/2006 |
| Delmar East Loop | 6,000,000 | 1/3/2006 |
| 6175-81 Delmar | 2,100,000 | 1/3/2006 |
| Delmar Loop Center North | 1,500,000 | 1/3/2006 |
| Syndicate Trust | 8,200,000 | 1/18/2006 |
| Euclid / Buckingham | 2,500,000 | 3/22/2006 |
| Union Club | 1,900,000 | 3/22/2006 |
| **Total** | **$444,308,949** | |

# CITY DEBT

**Principal and Interest Requirements on Direct Debt**
as of March 31, 2006

| Fiscal Year | General Obligation Bonds Principal | Interest | Total |
|---|---|---|---|
| 2006-2007 | 3,400,000 | 2,020,000 | 5,420,000 |
| 2007-2008 | 3,570,000 | 1,856,000 | 5,426,000 |
| 2008-2009 | 695,000 | 4,640,000 | 5,335,000 |
| 2009-2010 | 3,085,000 | 1,680,000 | 4,765,000 |
| 2011-2014 | 17,345,000 | 5,262,000 | 22,607,000 |
| 2015-2019 | 17,125,000 | 2,085,000 | 19,210,000 |
| | $45,220,000 | $17,543,000 | $62,763,000 |

Source: Office of the Comptroller, City of St. Louis

**Debt Ratios**
as of March 31, 2006

| | Net Debt Per Capita |
|---|---|
| Direct Debt (incl. Lease debt) | $1,228 |
| Overall Debt | $1,891 |

Source: City of St. Louis Budget Division: based on 2005 revised U.S. census population of 352,572

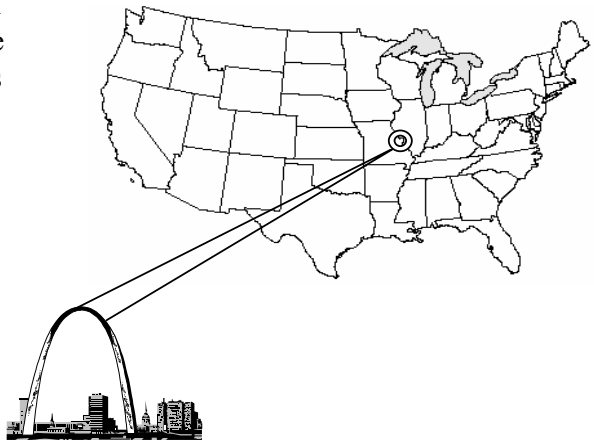
| **Bond Ratings** | |
|---|---|
| Moody's | A3 |
| Standard & Poor's | A |
| Fitch | A- |

The $45.2 million in outstanding Public Safety General Obligation bonds is the sole outstanding issue of general obligation debt. In November, 2005, City voters approved additional general obligation debt of $13 million. In total, the City remains well under the 10% cap established by the Missouri Constitution. Overall net debt for the City remains moderate at about $1,891 per capita. The City's ability to manage its finances and maintain positive fund balances are key to the City's debt issuance policy. On June 2, 2006, Standard and Poor's Ratings Service upgraded the City's credit rating from A- to A with a stable outlook. Fitch Ratings and Moody's Investors Service also affirmed their A- and A3 ratings, respectively, and raised their long-term outlooks from stable to positive on the City's outstanding general obligation bond debt. This is the sixth credit rating upgrade for the City over the last ten years. These improved ratings allow the City to borrow money at lower interest rates thus resulting in decreased costs. These ratings also serve as a postive indicator for companies and investors looking to do business in St. Louis.

# CITY OF ST. LOUIS, MISSOURI PROFILE

The City of St. Louis is located on the Mississippi River, the eastern boundary of the State of Missouri, just below its confluence with the Missouri River. The City occupies approximately 61.4 square miles of land and its area has remained constant since 1876. The City, a constitutional charter city not part of any county, is organized and exists under and pursuant to its Charter and the Constitution and the laws of the State of Missouri.

The City is popularly known as the "Gateway to the West," due to its central location and historic role in the nation's westward expansion. Commemorating this role is the 630-foot stainless steel Gateway Arch, the world's tallest man-made monument, which is the focal point of the 86-acre Jefferson National Expansion Memorial on the downtown riverfront.



## City of St. Louis

| | |
|---|---|
| Date of Incorporation | 1823 |
| City Charter Adopted | 1914 |
| Form of Government | Mayor/Council |
| Population (2000) | 348,189 |

Population (2005) 352,572

## City Demographics

| Population By Age | | |
|---|---|---|
| Under 5 | 23,477 | 6.7% |
| 5 to 9 | 26,709 | 7.7% |
| 10 to 14 | 25,014 | 7.2% |
| 15 to 19 | 24,729 | 7.1% |
| 20 to 24 | 26,541 | 7.6% |
| 25 to 34 | 54,395 | 15.6% |
| 35 to 44 | 53,144 | 15.3% |
| 45 to 54 | 41,260 | 11.8% |
| 55 to 59 | 13,466 | 3.9% |
| 60 to 64 | 11,612 | 3.3% |
| 65 to 74 | 23,047 | 6.6% |
| 75 to 84 | 17,482 | 5.0% |
| 85 + | 7,313 | 2.1% |
| Total Population | 348,189 | 100.0% |
| Median Age | 33.7 | |

| Sex | | |
|---|---|---|
| Male | 163,567 | 47.0% |
| Female | 184,622 | 53.0% |

| Race | | |
|---|---|---|
| White | 152,666 | 43.8% |
| Black | 178,266 | 51.2% |
| Asian | 6,891 | 2.0% |
| Other | 10,366 | 3.0% |
| Hispanic Orig. (of any race) | 7,022 | 2.0% |

| Educational Achievement (age 25>) | | |
|---|---|---|
| < 9th Grade | 21,291 | 9.6% |
| 9-12 (no diploma) | 42,424 | 19.1% |
| HS grad (incl GED) | 61,046 | 27.5% |
| College (no deg) | 45,154 | 20.3% |
| Associates | 9,698 | 4.4% |
| Bach. Degree | 25,431 | 11.5% |
| Grad. Degree | 16,907 | 7.6% |

| Housing Units | | |
|---|---|---|
| Total | 176,354 | |
| Occupied | 147,076 | |
| % Owner Occupied | | 46.9% |
| % Renter Occupied | | 53.1% |

*Source: 2000 Census Data*

# CITY OF ST. LOUIS, MISSOURI PROFILE

## City Government By The Numbers

| | |
|---|---|
| Wards | 28 |
| Precincts | 208 |
| Registered Voters | 217,278 |
| Authorized No. Fire Fighters | 631 |
| Fire Stations | 30 |
| Auth. No. Police Officers | 1,300 |
| Auth. No. Civ. Police Emp. | 522 |
| Police Area Command Bldgs. | 3 |
| Airport - Major Airlines | 10 |
| Airport - Commuter Airlines | 14 |
| Airport - Air Cargo Carriers | 6 |
| Airport - Passengers (mil.) | 7.0 |
| Aircraft - Operations | 293,474 |

| | |
|---|---|
| Parks | 105 |
| Park Acreage | 3,000 |
| Recreation Centers | 9 |
| Golf Courses | 3 |
| Streets (miles) | 11,100 |
| Alleys (miles) | 400 |
| Intersections w/ Signals | 630 |
| Street Lights | 57,000 |
| Alley Lights | 16,000 |
| Easement Lights | 2,100 |
| Water Treatment Plants | 2 |
| Mil. Gal. capacity per day | 340 |
| Mil. Gal. storage capacity | 128 |
| Mil. Gal. daily demand | 152 |

*Sources: Comptroller's Annual Report, City Departments*

## City Economic and Employment Data

| | |
|---|---|
| Per Capita Personal Income 2004: [1] | $26,908 |
| City Labor Force - April 2006 [2] | 159,994 |
| No. Employed - April 2006 | 149,612 |
| % Unemployed - April 2006 | 6.5% |
| Total Employment - September 2005 [2] | 224,244 |
| Number of Establmnts - 3rd Q '05p | 8,082 |
| Total Wages (in thous) - 3rd Qtr 05p | $2,531,884 |
| Avg. Weekly Wage - 2nd Qtr 05p | $869 |
| Avg. Annual Pay - 2004 | $44,154 |

*Source:*

*[1] U.S. Bureau of Economic Analysis*

*[2] U.S. Bureau of Labor Statistics*

## 2005 Top 15 Employers

| Company | Employees |
|---|---|
| BJC Health System | 15,059 |
| Washington University | 12,278 |
| St. Louis University | 9,223 |
| City of St. Louis | 9,064 |
| St. Louis Board of Education | 7,649 |
| SBC | 6,405 |
| U.S. Postal Service | 6,400 |
| State of Missouri | 5,582 |
| Tenet Health System | 5,426 |
| Anheuser Busch | 5,022 |
| A.G. Edwards | 5,014 |
| May Company | 4,789 |
| Defense, Finance, & Accounting Service | 3,359 |
| National Finance Center | 3,306 |
| Bank of America | 2,806 |

*Source: Comptroller's Annual Report*

# CITY OF ST. LOUIS, MISSOURI PROFILE

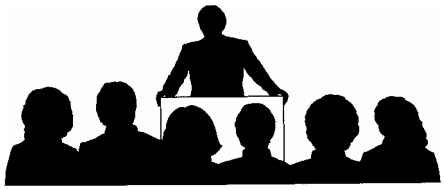
## City Building and Construction

**(Activity in mil. $)**

| | Residential Construction | | Commerical Construction | |
|---|---|---|---|---|
| | New | Rehab | New | Rehab |
| 2001 | $47.43 | $157.84 | $232.05 | $234.54 |
| 2002 | $66.44 | $105.55 | $93.67 | $191.00 |
| 2003 | $113.04 | $113.55 | $118.33 | $228.94 |
| 2004 | $50.36 | $112.37 | $265.47 | $231.86 |
| 2005 | $115.86 | $193.21 | $113.38 | $308.33 |

*Source: Building Division, City of St. Louis*

## America's Center - Convention Center



| | |
|---|---|
| Contiguous Exhibit Space - sq. ft. | 502,000 |
| Flexible Meeting Rooms | 84 |
| 3-Level Lecture Hall - Seats | 1,411 |
| Grand Ball Room - sq. ft. | 28,000 |
| Downtown Hotel Rooms (approx.) | 7,600 |

*Source: America's Center*

## Largest Tourist Attractions

| | 2004 Attendance |
|---|---|
| Jefferson National Expansion Memorial | 3,103,756 |
| Saint Louis Zoo | 3,025,816 |
| St. Louis Cardinals (MLB) | 3,000,000 |
| President Casino St. Louis Riverfront | 1,600,000 |
| St. Louis Science Center | 1,126,000 |
| Missouri Botanical Garden | 870,321 |
| St. Louis Rams | 660,000 |
| City Museum | 638,990 |
| Fox Theatre | 588,871 |
| The Magic House, St. Louis Children's Museum | 479,930 |
| The Muny | 456,142 |
| Saint Louis Art Museum | 421,057 |

*Source: St. Louis Business Journal Book of Lists 2006*

# GLOSSARY

**Accrual Basis of Accounting**
Accounting method where revenues and expenditures are recognized when incurred as opposed to actually received or paid. The City's general fund and most special fund budgets use a modified accrual basis where encumbrances, including outstanding purchase orders, are budgeted as expenses but revenues are recognized only when they are actually received. (see also cash basis of accounting)

**Affordable Housing Trust Fund**
Fund created in 2001 from a portion of receipts of the local use tax. Funds are dedicated to providing for the development and preservation of affordable and accessible housing in the City. Loan and grant programs are administered by the Affordable Housing Commission. In November 2002, City voters replaced the existing local use tax with a new local use tax. Under a new allocation formula, a total of $5.0 mil. per year is to be allocated to the Affordable Housing Trust Fund beginning in FY04.

**Airport, City of St. Louis**
An enterprise fund used to account for the revenues and expenses of Lambert-St. Louis International Airport. The Airport is owned by the City of St. Louis and operated by an Airport Commission. The use of Airport revenues, derived primarily from airline payments for use of the facilities, parking fees and interest earnings, are limited to purposes of the Airport.

**Aldermen, Board of**
28 elected individuals representing the 28 wards of the City and a President elected citywide who make up the City's legislative body.

**Appropriation**
A legal authorization to make expenditures and incur obligations for specific purposes.

**Assessment**
The valuation of property for the purpose of taxation.

**Assessment Fund**
Fund which supports the operations of the Assessor's office.

**Balanced Budget**
A budget in which resources available for appropriation equal planned expenditures.

**Battered Persons Shelter Fund**
Established by ordinance in 1992, the Battered Persons Shelter fund is used solely for providing operating expenses for shelters for battered persons. The fund is supported by a $1.00 fee imposed on municipal ordinance violations cases filed in municipal court.

**Bond Issue**
Debt instrument used to fund large capital projects or other obligations for a period of more than one year. The debt is typically repaid following a fixed schedule of principal and/or interest payments over the term of the debt issued.

**Budget**
A financial plan based on anticipated revenues and expenditures for a given period.

**Budget Transfer**
The act of moving appropriated funds from one expenditure account to another. The budget transfer is used to adjust the budget to meet changes in planned expenditures that may occur during the fiscal year.

**Building Demolition Fund**
Fund established to finance the demolition and board-up of dangerous buildings. The Building Demolition Fund is funded through a fee of $2.00 per $1,000 estimated value of any building permit issued by the City.

**Capital Improvements Fund**
Fund for long-term improvements and maintenance of the City's infrastructure and/or acquisition of equipment or property for public use.

**Capital Improvement Sales Tax Trust Fund**
Fund established for revenues received from the one-half cent sales tax for capital improvements. This fund consists of the following five accounts: Ward Capital Improvements Account (50%), Major Park Capital Improvements Account (17%), Recreation Center Capital Improvements Account (3%), Citywide Capital Improvements Account (20%) and Police Department Capital Improvements Account (10%).

**Capital Improvement Plan (CIP)**
A document prepared each year concurrently with the City's annual budget that identifies planned capital improvement expenditures and resources available to fund those expenditures over the next five years.

**Capital Improvement Expenditures**
Any action or expenditure taken or made to replace, install, refurbish, rehabilitate, reconstruct, update or otherwise improve the City's public infrastructure, including but not limited to, roads, bridges, parks and other public places, sidewalks, arterial streets, alleys and municipal buildings and efforts or expenditures taken or made to improve the quality of the City's fleet of rolling stock or other major equipment items.

**Capital Improvement Sales Tax Trust Fund**
Fund established for revenues received from the one-half cent sales tax for capital improvements. This fund consists of the following five accounts: Ward Capital Improvements Account (50%), Major Park Capital Improvements Account (17%), Recreation Center Capital Improvements Account (3%), Citywide Capital Improvements Account (20%) and Police Department Capital Improvements Account (10%).

**Capital Lease Debt**
A form of financing where a non-profit authority issues debt to fund a project. The debt is secured by lease payments to the authority by the municipality leasing the project or equipment that is being financed.

**Cash Basis of Accounting**
Accounting method where revenues and expenses are recognized when actually received or paid. The City's enterprise funds are budgeted on a cash basis. (see also accrual basis of accounting)

**Child Support Unit (Parent Locator Fund)**
State supported fund through which the Circuit Attorney's Office conducts its program for recovering child support payments.

**Columbia Bottoms Fund**
Fund established to account for transactions relating to Columbia Bottoms, a parcel of land along the Missouri River which the City owns and leases out for private farming. With the recent sale of most of the property to the Missouri Department of Conservation, activity in this fund has been significantly reduced.

**Communications (Cable) Fund**
Fund established for the purpose of overseeing the cable television and communications industry in the city and establishing and managing a government access channel and necessary studio facilities. The Cable Division is funded through a 5% franchise fee imposed on Cable operators.

**Community Development Agency**
City agency responsible for planning and implementing the housing and economic development plans of the City of St. Louis. CDA also oversees operation, administration and programmatic and compliance monitoring of the Community Development Block Grant program as well as other federal housing programs.

**Community Development Block Grant (CDBG)**
A variety of funds received from the Federal Government for providing housing, community and economic development programs to economically distressed neighborhoods and segments of the population. The annual appropriation of CDBG program funds is typically approved in December of each year, separate from the City's overall general budget.

**Comprehensive Annual Financial Report (CAFR)**
The audited financial report containing statements and reports of the City's financial activity for a given fiscal year.

**Convention and Tourism Fund**
Fund established to foster and promote the City's convention and tourism industry. Expenditures from the fund are approved by members of the C & T Board consisting of the Mayor, the Comptroller and the President of the Board of Aldermen.

**Convention and Sports Facility Trust Fund**
Fund established to help pay for the construction of the convention center expansion project. Revenues to the fund consist of the 3.5% gross receipts tax on hotel/motel receipts. These revenues are transferred to the City's General Fund and used to help pay the City's debt on the convention facility.

**Debt Service**
Expenditures for principal and interest payments on loans, notes and bonds.

**Debt Service Fund**
Fund used to specifically track payments of principal, interest and expenses on general obligation debt.

**Department**
Major unit of organization in the City comprised of subunits called divisions.

**Earnings Tax**
A one percent tax levied against employee gross compensation and business net profits. The tax applies to all residents of the City of St. Louis regardless of where they work. It also applies to the earnings of non-residents who work within the City limits.

**Effectiveness Measure**
A measure used to gauge how well a given service results in a desired out come.

**Efficiency Measure**
A measure used to gauge the amount of resources required to deliver a given unit of service.

**Employee Health & Hospital (Benefits) Fund**
A fund financed jointly by the City, its employees and retirees to ensure adequate health and hospital care for employees and retirees of the City. The income for this fund is derived from appropriations made in other City funds.

**Encumbrance**
An obligation for which payment is anticipated but has not yet been made. Typically encumbrances represent outstanding purchase orders or contracts. The funds appropriated for these expenses are set aside in a reserve for payment. An item will remain an encumbrance until the obligation is paid or otherwise released.

**Enterprise Fund**
A fund used to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the cost of providing goods or services to the public on a continuing basis be financed or recovered primarily through user charges. The City's Airport, Water and Parking Meter Divisions are enterprises.

**Estimate and Apportionment, Board of**
The City's chief fiscal body - comprised of the Mayor, the Comptroller and the President of the Board of Aldermen.

**Expenditure**
Money actually spent by the City for the programs and projects included in the approved budget.

**Federal Mandate**
A regulation or requirement imposed on state or local governments by the Federal government. Federal mandates include the Clean Air Act, Clean Water Act, Americans with Disabilities Act and Underground Storage Tank Regulations.

**Fee Office**
Office which by State statute is funded by a commission fee or portion of the revenues it is charged to collect. Fee offices are not included in annual City appropriations. Fee offices in the City include the Collector of Revenue, License Collector and Public Administrator.

**Fiscal Year**
Twelve month period to which the budget applies. In St. Louis this is July 1 to June 30.

**Franchise Tax**
Any one of a series of taxes on the gross receipts of utility companies operating within the City, including sales of electricity, natural gas, telephone services, water, steam and on the gross receipts of the Airport.

**Fund Balance**
The level of funds remaining as measured generally at the conclusion of a fiscal year, after allocating for all encumbrances and other commitments. The fund balance often includes reserves set-aside to meet future obligations, (e.g. 27th pay reserve, rainy day reserve). From a fiscal policy standpoint, emphasis is often placed on the level of "unreserved" fund balance as an indicator of fiscal stability. The City's policy is to achieve and maintain an unreserved general fund balance at a minimum of 5% of the general fund budget.

**General Fund**
The main operating fund of the City.

**General Obligation Bonds**
Debt issue that is supported by the full faith and credit of the City's taxing authority. Debt issuance requires approval of two-thirds of voters. Retirement of general obligation debt is funded through a levy of the property tax.

**Generally Accepted Accounting Principles (GAAP)**
The common set of accounting standards and procedures for reporting financial activity.

**Health Care Trust Fund**
Fund created in 2001 from a portion of receipts from the local use tax. Funds are dedicated to providing public health care services within the City of St. Louis. In November 2002, voters replaced the existing local use tax with a new local use tax.

**Intergovernmental Revenue**
Revenue received from federal, state or other governmental agencies.

**Internal Service Fund**
Funds used to account for the financing of goods or services provided by one department or agency to other departments or agencies on a cost reimbursement basis.

**Lateral Sewer Repair Fund**
Fund established in 1989 to provide the cost of the repairs of leaking lateral sewer service lines on residential properties. The Lateral Sewer Repair Program is funded by a $28.00 annual fee on all residential property having six or less dwelling units.

**Local Use Tax**
Originally approved by City voters in April, 2001, the local use tax is a tax imposed on purchases made from out of state vendors. The local use tax rate is equal to the City's local sales tax rate. The local use tax was replaced by voters in November, 2002 with a new local use tax. Proceeds from the new local use tax are to be allocated each fiscal year in the amount of $5 million each to the Health Care Trust Fund and the Affordable Housing Trust Fund, $3 million for derelict building demolition and any excess amounts shall be dedicated collectively to any of the following: derelict building demolition, public safety, neighborhood preservation, development and preservation of affordable and accessible housing and public health care services.

**Output Measure**
A measure used to gauge workload or units of service provided through or by a program.

**Parking Funds**
Funds used to track revenues and expenses of the Parking Meter Division and Kiel Parking Facility. Both of these operations are managed as separate enterprise funds by the Treasurer's Office.

**Payroll Expense Tax**
A tax of one-half of one percent of total compensation paid by a business to its employees for work performed in the City of St. Louis. Non-for-profit charitable or civic organizations are exempt from the payroll expense tax.

**Performance Measure**
Any one of a number of measures used to gauge a program's efficiency, effectiveness or output.

**Personal Services**
Account group of expenditures related to salaries, overtime, social security payments, health insurance and other fringe benefit costs of personnel.

**Port Authority Fund**
Fund established to manage all phases of the harbor and wharves operation including enforcement of all regulations with the guidance of a Port Development Commission.

**Program**
A set of activities conducted by a department or division to provide a specific service.

**Property Tax**
A tax levied on the assessed value of property (e.g. personal, real estate).

**Public Facilities Protection Corporation**
A not-for-profit corporation established to provide the City with Surety Bond and Insurance

coverage and general protection from judgements rendered against the City. Each year the City makes a contribution to PFPC out of the General Fund.

**Revenue**
Income received by the City government from sources, such as taxes, fees, user charges, grants and fines, which is used to support the government's facilities and services to the community.

**Revenue Bonds**
Debt issue used to finance capital improvements payable solely out of the revenue derived from the facility that is financed from the proceeds of the bonds. Most often used by enterprise funds (e.g. Water Division, Airport)

**Riverboat Gaming Fund**
Fund established to account for revenues from riverboat gaming. Appropriations from this fund are used for three primary purposes, 1) public safety on the riverfront, 2)capital expenditures (i.e. local bridge match, etc.) and 3) economic development. Revenue from riverboat gaming leases is received through the Port Authority Fund.

**Special Revenue Fund**
A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or major capital projects) that are legally restricted to expenditures for specified purposes.

**Street Improvement Fund (St. Louis Works)**
A street and sidewalk improvement program funded primarily from a portion of City utility taxes and State motor vehicle sales tax revenues. St. Louis Works funds are appropriated under a separate ordinance on a calendar year basis.

**Tax Increment Financings**
Funding mechanism that uses the tax benefits generated by a development to pay the debt for improvements related to the development.

**Transportation Fund**
Fund used to account for revenues and appropriations from the 0.5% transportation sales tax and the 0.25% metrolink sales tax. All revenues into the transportation fund are currently appropriated to the Bi-State Development Agency that operates the regional mass transit system.

**Trust and Agency Funds**
Funds used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or funds.

**Twenty-Seventh Pay Reserve**
Reserve set aside for fiscal years in which a 27th pay day occurs. With bi-weekly pay periods, a 27th pay day will occur once every 11 years. FY06, the previous fiscal year, contained 27 pays.

**Unreserved Fund Balance**
That portion of the fund balance that does not include reserves set-aside to meet future obligations (see also fund balance)

**User Fees**
Fees paid directly by citizens for a service used (i.e. park fees, bus fares)

**Water Division Fund**
An enterprise fund used to account for the revenues and expenses of the Water Division, which is owned and operated by the City and funded primarily through water sales.

## COMMON ACRONYMS

| | |
|---|---|
| **ADA** | Americans with Disabilities Act |
| **BPS** | Board of Public Service |
| **CAFR** | Comprehensive Annual Financial Report |
| **CDA** | Community Development Agency |
| **CDBG** | Community Development Block Grant |
| **CEMA** | City Emergency Management Agency |
| **CIP** | Capital Improvement Plan |
| **CJC** | City Justice Center |
| **COPS** | Community Oriented Policing Services |
| **CORR** | Community Outreach for Risk Reduction |
| **CREA** | Civil Rights Enforcement Agency |
| **C&T** | Convention and Tourism Fund |
| **CSB** | Citizens' Service Bureau |
| **E&A** | Board of Estimate and Apportionment |
| **EMS** | Emergency Medical Service |
| **ESD** | Equipment Services Division |
| **HCD** | Housing Conservation District |
| **ITSA** | Information Technology Services Agency |
| **ISTEA** | Inter-modal Surface Transportation Efficiency Act |
| **LLEBG** | Local Law Enforcement Block Grant |
| **MBE** | Minority Business Enterprise |
| **MSI** | Medium Security Institution |
| **NSO/T** | Neighborhood Stabilization Officer/Team |
| **PFPC** | Public Facilities Protection Corporation |
| **REJIS** | Regional Justice Information Service |
| **SLAA** | St. Louis Area Agency on Aging |
| **SLATE** | St. Louis Agency on Training and Employment |
| **SLDC** | St. Louis Development Corporation |

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|---|---|
| **SLPD** | St. Louis Metropolitan Police Department |
| **TIF** | Tax Increment Financing |
| **WBE** | Women's Business Enterprise |