CITY OF ST. LOUIS, MISSOURI

FISCAL YEAR 2008

ANNUAL OPERATING PLAN

AS ADOPTED

June 22, 2007

BOARD OF ESTIMATE AND APPORTIONMENT

Francis G. Slay, Mayor
Darlene Green, Comptroller
Lewis E. Reed, President Board of Aldermen

BOARD OF ALDERMEN

Charles Quincy Troupe, Ward 1
Dionne M. Flowers, Ward 2
Freeman Bosley, Ward 3
Sam Moore, Ward 4
April Ford Griffin, Ward 5
Kacie Starr Triplett,Ward 6
Phyllis Young, Ward 7
Stephen Conway, Ward 8
Kenneth A. Ortmann, Ward 9
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Alfred Wessels, Jr., Ward 13
Stephen Gregali, Ward 14
Jennifer Florida, Ward 15
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Marlene E. Davis, Ward 19
Craig Schmid, Ward 20
Bennice Jones King, Ward 21
Jeffrey L. Boyd, Ward 22
Kathleen Hanrahan, Ward 23
William Waterhouse, Ward 24
Dorothy Kirner, Ward 25
Frank A. Williamson, Ward 26
Gregory Carter, Ward 27
Lyda Krewson, Ward 28

CITY OF ST. LOUIS

BUDGET DIVISION

Paul W. Payne
Budget Director

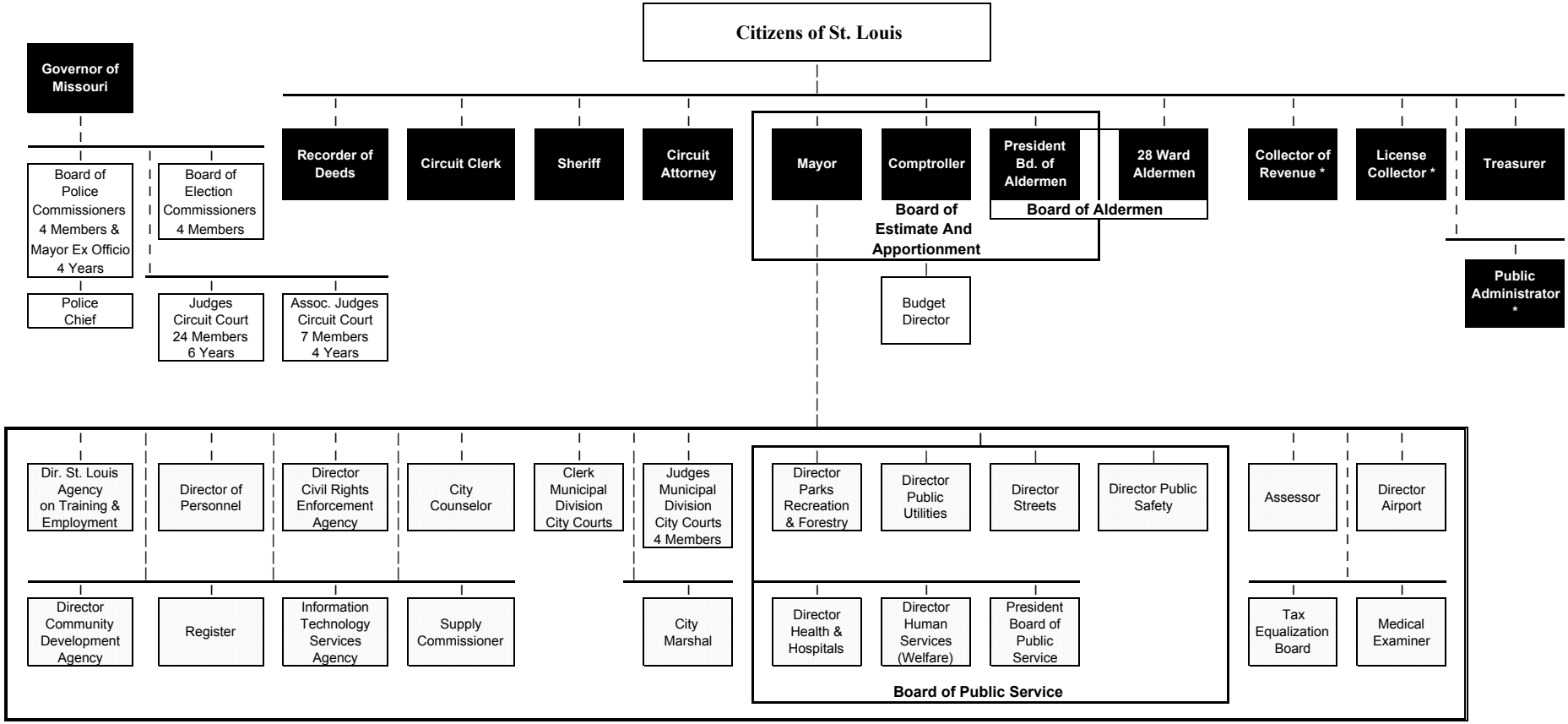
Ed Bess
Senior Budget Analyst

Brandon Jackson
Budget Analyst

Secretaries
Sandra Hayes & Michelle Robinson

Special thanks to the Department and Division Heads; Pete Joergensen and the entire Multigraph staff for their work on the cover and reproduction of this document; Ruth Brown and all the Records Retention staff for their work on the reproduction of this document.

Government of the City of St. Louis, Missouri



Elective Offices - 4 Years

Offices appointed by Mayor

* Indicates a fee office (not included in general appropriation)

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

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Missouri

For the Fiscal Year Beginning

July 1, 2006

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the Budget Division, City of St. Louis for its annual budget for the fiscal year beginning July 1, 2006.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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EXECUTIVE SUMMARY

FY2008 Annual Operating Plan

Each annual operating plan has as its primary task the charge of allocating resources in a manner that furthers City government's mission namely to provide safe neighborhoods, attractive parks and recreation, affordable housing, efficient transportation, a healthy citizenry, a vibrant and diverse economy and an efficient and effective government.

The FY2008 Annual Operating Plan contains both opportunities and challenges to furthering the quality of life goals valued by City residents, businesses and visitors alike. Opportunities exist where a new 1/8 cent sales tax will be providing funds for the construction of two new state of the art recreation centers and additional recreation programming. Likewise, an increase in graduated business license fees has been allocated to furthering public safety and problem property initiatives. Meanwhile a new parks lease will provide a source of revenue for maintenance of Forest Park as well as neighborhood parks in the City. Challenges exist in providing sufficient detention capacity at the City's Justice Center where the fifth floor of that facility will be made fully operational. With recent adverse court decisions regarding two of the City's three pension systems, the City faces the challenge of providing pension contributions that will maintain the health of all three systems while not overextending the City's budget. Modest revenue growth over the past couple of fiscal years, has improved the City's fiscal position, but the potential for a slowing in the economy will ensure that the need for balancing the City's needs against a recurring revenue stream without resorting to one-time sources will continue to remain a challenge.

The Annual Operating Plan for FY2008 allocates a total of $867.7 million. The proposed appropriation amount represents a 4.6% increase over the current year appropriation of $828.4 million. While some of this growth is due to the usual trend during times of a growing economy, another portion of this growth can be attributed to the new

sources of revenue for those special initiatives.

Employee Pay and Health Benefits

Approximately 70% of costs in providing the wide array of City services are related to the pay and benefits of City employees. While subject to final pay negotiations, the FY08 budget assumes the provision of a mid-year 2% merit increase. The cost of the increase for city employees and the equivalent for uniformed police and firefighters is $3.1 million with $2.25 million of this cost to the City's general fund. Negotiated increases with the City's health insurance provider have resulted in an overall net increase of 10% in health insurance costs, for a $1.8 million increase for all funds, $1.3 million of which is to the City's general fund.

Employee Pensions

The largest of personnel related cost issues in FY08 is the funding of the City's pension systems. Each of the three systems is currently considered to be well funded, 84%, 93% and 80% for the Police, Fire and Employee Retirement Systems respectively. However, the difference between budgeted amounts and the fully requested amounts has exceeded $30 million per year in recent years. These differences between requests and budget can lead to a decline in the funded status of the systems over the long run, yet they also serve to underscore their high cost. Meanwhile, a recent Missouri State Supreme Court ruling has affirmed that the City is required to pay both Police and Fire pension amounts at the requested levels. Through FY07, the differences between requests and budgets for the two systems has amounted to $75 million excluding interest. To address the current funding issue, the FY08 plan assumes the financing of its existing obligations through FY08 and anticipates a combination of increased contributions as well as pay and benefit adjustments to bring ongoing pension costs for all three systems to more affordable levels.

New Recreation Center Funding

On November 7, 2006 voters approved a

1/8 cent sales tax for funding the construction of two new recreation centers on the City's north and south sides respectively as well as improvements to a number of existing recreation centers. In the FY08 operating plan, $3.2 million of the new sales tax will be appropriated as the anticipated cost of financing the construction costs of the projects. The estimated cost of $48 million will provide for the two new state of the art recreation facilities estimated to cost $19 million each and for $10 million in improvements to existing centers. The new tax will also provide $600,000 in new recreation program funding. An additional $600,000 in funds to be used for membership subsidies to the new centers will not be required until opening in FY09, so in FY08, these funds will be appropriated to an asset preservation fund to maintain the new facilities. The total budget for this new source of revenue is $4.2 million.

Forest Park Lease with BJC

The FY08 operating plan incorporates the funds to be provided from the newly adopted lease of Forest Park property to BJC hospital. In the Parks Division of the Parks Department, $1.6 million of operating costs will be moved to a BJC/City trust fund for Forest Park maintenance. Supplemented with additional lease revenues, the Forest Park Maintenance budget totals $2.0 million. The $1.6 million in general revenues are now allocated to a new Neighborhood Parks Fund. In FY08, these funds will go toward park projects within the existing Hudlin Park vicinity. These funds will be supplemented by an additional $1.5 million in lease revenues deposited into the Forest Park Fund for Hudlin Park relocation and Clayton road improvements

New Public Safety and Problem Property Initiatives

In August, 2006, voters approved an increase in the graduated business license tax. The increase in revenues estimated at $3.2 million per year have been allocated by formula as 75% for new Police initiatives, 15% for enhanced prosecution efforts of the Circuit

Attorney's office and 10% for City Counselor prosecution of problem property owners. Both the Circuit Attorney and the City Counselor's office have been budgeted for a full year of the new activities at $480,000 and $320,000 respectively. The Police Department anticipates hiring 40 additional police officers, though not achieving this level of staffing until later in the fiscal year and at a cost of $1.5 million. Approximately $3.0 million in funds that will have accrued in both the current fiscal year and FY08 and remain otherwise unallocated have been appropriated to fund other Police Department operations.

Justice Center Operations

Due to increasing census counts, the Division of Corrections of the Department of Public Safety has recently opened a portion of the fifth floor of the City's Justice Center. The fifth floor of the facility built for detainees held for more serious crimes has been held vacant in recent years as changes in housing configurations both at the Justice Center and medium security facilities made it feasible to manage the prisoner population without the added space. The FY08 budget for Corrections has been increased approximately $2.8 million to fully staff and operate the entire floor of the Justice Center. This will add a total of 750 beds to existing detention capacity, bringing the total detention capacity at both MSI and CJC to 1,850 beds.

I-64 Construction Project

The pending I-64 construction project will have an impact on City operations by increasing traffic flow on the City's side streets and arterial roadways. The FY08 budget allocates an additional $150,000 in staffing to address anticipated increases in citizen call volume at the Traffic Division as well as increased need for towing to keep the routes clear by the City's Towing Division. In addition the City's capital fund includes $400,000 for new traffic count and temporary signal equipment as well as funding for other traffic mitigation measures.

Gateway Transportation Center

In anticipation of the opening of the new Gateway Transportation Center, the FY08 budget allocates $365,000 for staffing and operating costs of the facility. Expected to open in mid-year, the new center will provide a single site for interstate bus and rail travel as well as a connection with local transportation service. Operations of the center will be funded through rents paid by the tenants of the facility.

New Gaming Facility

The new gaming development by Pinnacle casinos is also expected to open on the City's riverfront landing by mid–FY08. In anticipation of this development the FY08 operating plan contains a conservative estimate of $1.5 million in additional gaming revenues. Given the location of the development, the new facility will not be subject to Port Authority lease payments. A total $700,000 of the increased revenues will be allocated to the Port Authority to offset this potential loss. A total of $1.2 million in revenues consisting of the remaining new gaming funds and existing gaming fund balances are being utilized to increase funding to the City's capital fund. The total appropriation for the gaming fund is $6.2 million, an increase of $1.9 million over the previous fiscal year.

Miscellaneous Department Items

City Wide Accounts

Included in the City Wide Accounts appropriation is an increase of $3.4 million for scheduled debt service payments on the City's convention center. Also included is the proposed general fund amount of $2.25 million for employee merit increases. A $100,000 item has also been proposed as a subsidy to an after school program initiative.

Parks Department

Includes the new special funds previously mentioned for Forest Park maintenance as well as the 1/8 cent parks and recreation sales tax.

County Offices

A presidential primary is the sole election scheduled costs for FY08 and so Election

Board are costs expected to decline by approximately $700,000.

Street Department

A regular use of snow fighting supplies this past season has led to an increase in the appropriation for supplies for the Street Division. The snow chemical and other supplies at the Department of Streets have increased by $400,000. An additional $175,000 has been allocated for disposal costs of City landfill material made necessary with the closing of the old disposal site on Hall Street.

Police and Public Safety

Other than the new initiatives discussed pertaining to corrections and the public safety trust fund, most departments in the Public Safety Department are held to funding levels comparable to the previous year. Police uniform staffing has been held constant at 1,334 uniformed officers pending the addition of the 40 officers to be funded with the graduated business license revenues.

Health and Human Services

While overall funding remains comparable to the previous fiscal year, some of the internal divisions are being realigned within the department. Community Sanitation and Food inspection services have been combined under an Environmental Health Services section. Likewise animal regulation and pest control have been merged into a single Animal Care and Control section.

Board of Public Service

Fuel costs and the cost of maintaining the City's aging fleet of vehicles has resulted in an increase of $300,000 to the City Equipment Services Division of the Board of Public Service to fund fuel and fleet supply items.

Fund Groups

The total recommended budget for FY2008 is $867.7 million, and is funded by a combination of local tax and fee collections, dedicated funds for enterprise functions and project specific grants. The vast majority of local taxes and fees collected are used in support of general fund activities. The remaining local

collections are deposited in special accounts due to legal requirements and are used to augment the services provided by the general fund. These special funds include those containing the Local Use Tax, revenues from gaming operations, the cable television gross receipts tax, the state subsidy for property tax assessment, building demolition, lead abatement and other special funds. In the budget, these amounts are further broken down by departmental activities using specific projects and accounts, with appropriate distinctions being made between operating and capital expenditures.

GENERAL FUND OPERATIONS

The general fund budget in combination with a variety of special funds supports those recurring activities necessary for the operation of City government. These activities are supported by a combination of revenues derived from taxes, fees, fines and intergovernmental transfer payments.

At $435.8 million, the FY2008 general fund budget is the largest of the City funding units. In turn, the largest allocation under the general fund is for public safety at $238.7 million, of which $137.9 million is for police services. The remaining public safety allocation from the general fund provides for fire protection, pre-trial inmate housing, emergency medical services, and various permitting, inspection and neighborhoods stabilization activities. The general fund budget also funds the majority of park and recreation operations at $19.3 million, streets, traffic and refuse collection for $29.5 million and government and finance operations at $29.4 million. Functioning as both a City and County the general fund also includes appropriations for the 22nd judicial circuit of Missouri and a number of county office functions for $51.9 million. Debt service payments for large projects funded through lease arrangements are included in the general fund allocation in the amount of $32.5 million which funds the annual lease payments on the Justice Center, Kiel Center, Carnahan

Courthouse, Civil Courts Building, St. Louis Marketplace, and the Convention Center/Stadium complex. The remainder of the general fund budget can be categorized as paying for engineering services, maintenance and operations of public buildings, and fleet services.

SPECIAL FUNDS

Federal and State Grants

The largest category of special funds is grant funds secured from agencies at both the State and Federal level. These finds are included in the proposed Plan in the amount of $52.0 million, a 3.9% decrease from the current year. The largest portion of these grant funds are dedicated to health programs and social service programs administered by the Department of Health and the Department of Human Services respectively. In FY2008, $26.6 million in grant funds will be allocated for use by these two departments. Public safety and neighborhood stabilization issues are addressed with miscellaneous project specific grants administered by the Police Department and various Public Safety Block Grants. Grants for this category total $7.5 million in FY2008. The remaining grant funds support the City's efforts in the provision of job training services through the St. Louis Agency for Training and Employment and with providing administrative support for the Law Department and the Community Development Agency.

Other Special Revenue Funds

The remaining special fund allocations in the budget come from revenues which are legally required to be accounted for separately from the general fund. This category includes the new funds previously mentioned, relating to the 1/8 cent sales tax for recreation and the new public safety trust fund and the special Forest Park lease revenues. Other funds include $28.3 million expected in FY 2008 from the Local Use Tax. Programs funded by the Local Use Tax include health care, building demolition, affordable housing, police services, and neighborhood preservation. This budget also allocates $6.2 million from gaming

operations which is used for capital improvements and enhancing the safety of the public visiting the riverfront. Special revenue funds also allocated in this budget include the convention and tourism fund, the assessment fund, communications fund and other miscellaneous special for demolition of condemned buildings, and repair of sewer lines.

DEBT SERVICE FUND

The budget allocates $6.5 million in debt service payments on the City's outstanding general obligation debt. New general obligation debt in the amount of $13 million was issued in the past year for financing matching grants for street and bridge projects as well as floodwall repairs and for public safety communications systems. The new bonds are in addition to bonds issued in 1999 for public safety related capital equipment and improvements. In total, $54.8 million in G.O. bonds remains outstanding.

CAPITAL IMPROVEMENTS The budget allocates $38.4 million in funds dedicated to equipment purchases and capital improvements. The sources include a dedicated ½ cent sales tax, a portion of a 1/10 cent sales tax, a portion of the state gasoline tax, gaming admissions receipts, and proceeds from asset sales. Projects funded include infrastructure improvements to bridges, streets, and buildings, as well as debt service on previously approved projects such as the Justice Center and Civil Courts Building

ENTERPRISE FUND OPERATIONS

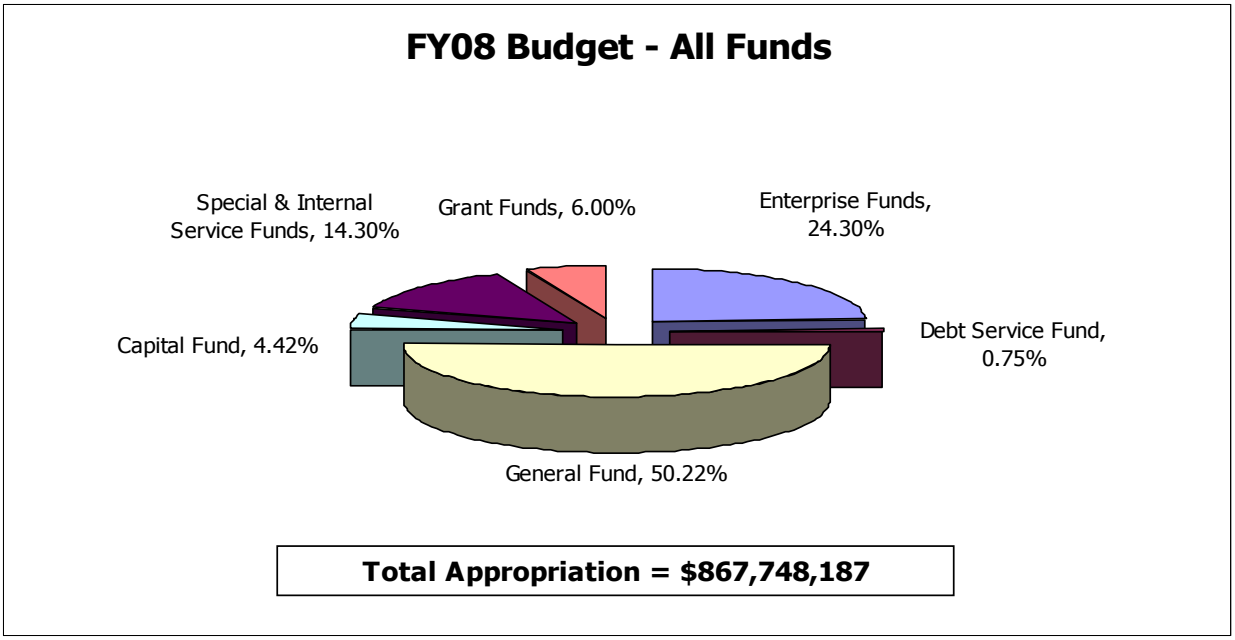
The Water Division and the Airport are the City's two enterprise funds. Allocations for these departments are included in the FY2008 budget at $51.6 million and $159.3 million, respectively. The Water Division receives its income from the sale of water to residents of the City and recently from the sale of water to other municipalities in the metropolitan area. Approximately 8% of the Water Division's budget or $4.1 million is devoted to retirement of revenue bonds issued for capital improvements to the divisions' two treatment facilities and an upgrade of the supporting infrastructure.

With a budget of $159.3 million, the Airport is the City's largest cost center and is supported entirely by user fees paid by airlines and concessionaires, along with federal funds. Over 40% of the airport's budget is devoted to debt service payments on revenue bonds for Airport expansion and to facilitate repair and maintenance of the runways and terminals. The remaining budget amounts provide for the administration and daily operations of both the Airport and Water Division.

INTERNAL SERVICE FUNDS

The City's internal service funds are funds used to account for the financing of goods or services provided by one department or agency to other departments or agencies. These include the City's mailroom and employee health benefits fund. Appropriations for these funds total $0.8 million and $32.6 million respectively.

The graph below illustrates the total budget distributed among fund groups. The following page presents a summary of highlights of the FY2008 Annual Operating Plan.



FY2008 Operating Plan Highlights

- $2.3 million in general fund for 2% merit pay increases for City employees
- $1.8 million for a 10% net increase in Health insurance cost for City employees of all funds
- $4.4 million in new 1/8 cent sales tax funds for financing of recreation programming, 2 new recreation centers and other center improvements
- $2.0 million in BJC / City Trust funds for maintenance of Forest Park
- $1.6 million in general revenues to Neighborhood Parks fund
- $5.3 million in public safety trust fund revenues for enhanced criminal and problem property prosecution efforts and additional 40 Police officers
- $365,000 for staffing and operating costs of new Gateway Transportation Center
- $165,000 in Street Dept. staffing costs and $400,000 in traffic equipment and mitigation measures in anticipation of I-64 construction project
- $3.4 million increase in scheduled debt service payments on City's convention center
- $800,000 increase in operations of Circuit Court
- $700,000 reduction in Election Board costs due to reduced election schedule
- $400,000 increase in snow chemical and other supplies of the Street Department
- $175,000 increase for City landfill costs of the Street Department
- $2.8 million increase in the Division of Corrections for full operation of 5th floor of the Justice Center
- $300,000 increase in fuel and fleet supply items of the Equipment Services Division
- $100,000 for an after school program initiative
- Net increase of 131 positions in all funds of which 36 are general fund positions

SUMMARY

In summary, the total budget appropriation for FY2008 is $867.7 million. Over 50%, or $435.8 million, is appropriated from general revenue to pay for day-to-day City operations. City general funds are supplemented by approximately $52.0 million in grants from State and Federal Sources. The remainder of the budget comes from a variety of special and enterprise funds maintained by the City in compliance with specific ordinances or agreements. The FY08 proposed annual operating plan allocates its resources in a manner intended to meet the City's fiscal obligations as well as make the most of new opportunities granted by its citizens to provide additional initiatives in the areas of public safety, neighborhood preservation and parks and recreation. It is through the efficient and effective allocation of these and other resources that City government will successfully meet the challenge of providing those desirable quality of life goals while ensuring the growing and diverse economy necessary to sustain them.

GENERAL FUND OVERVIEW

Sources of Funds

General fund revenues for FY2008 are forecast at $435.8 million, an increase of 2.6% over the current year's revised estimate of $424.1 million. The current revised estimate is slightly higher than the FY07 original estimate of $421.6 million. The overall increase in tax receipts for FY07 is projected to end the year at 3.9%. FY08 projections for tax receipts assume a more moderate 2.2% increase.

Earnings tax, the largest single revenue producer is predicted to grow at a rate of 2.5% over the revised FY2007 estimate. Much of the year to date growth has been generated by corporate receipts and from individuals from whom earnings tax is not appropriately withheld. Underlying receipts from withholdings has grown at a somewhat slower rate. The 2.5% overall estimate is more in line with long term trends. The payroll expense tax has actually declined over the past year, however this is mainly due to technical adjustments and timing of payments dating to FY05 that occurred in FY06 and skew the base year to date comparisons. The payroll tax is also anticipated to revert to normal growth of about 2.5%. Property tax revenues have historically accounted for approximately 11% of the general fund total and are predicted to do so again in FY2008. Property tax revenues are projected to be up nearly 8% in FY07 due in part to an influx of delayed payments from the previous year in which reassessments resulted in an increase in delinquent payments. Due to this occurrence, property tax receipts are projected to grow a more modest 1.7% over the revised estimate. The assessed value of real property has consistently grown over the past years, fueled by the ending of tax abatement periods and significant investment in rehabbing formerly vacant properties.

General sales tax revenues continue to grow as year to date receipts are up just under 4% for the year. These receipts have been helped in the twelve months by such events at the opening of the new ballpark and baseball playoffs and World Series that occurred last fall. FY08

estimates continued growth albeit at a slower pace of 2%. Revenues from the state of Missouri representing the city's share of automobile sales tax are forecast to remain at the current level. Gasoline tax revenues which are based on a statewide tax and ultimately distributed to local government units have also continued unabated in spite of the recent fluctuations in fuel prices. The forecast for FY2008 is in line with historical receipts.

Franchise and utility tax revenue is forecast to increase by 2.4%. Telecommunications revenues have continued to decline in FY07 along with natural gas revenues. While the former is more a function of changes in the industry, the latter is more dependent on of weather as well as fuel prices. The FY08 estimate assumes 3% inflationary growth in electric, natural gas and steam utility revenues. Most others franchise revenues are held flat with the exception of 3.6% airport gross receipts.

With the elimination of amusement tax receipts on baseball games, overall license tax receipts were down in FY07. Adjusting for this change in the amusement tax overall license fees are projected to finish FY07 up 2.8%. FY08 estimates assume continued decline in cigarette taxes yet continued growth in parking, restaurant and remaining amusement taxes on sporting events. Overall license fees are projected to increase 1.4% over revised FY07 estimates.

Departmental collections for fees and permits has slowed in the recent fiscal year with building permit receipts projected to be down over $600,000 for the year. This has been offset somewhat by increases in professional license revenue. FY08 estimates building permit activity to remain at current levels. Other noted developments in departmental revenue is an anticipated increase in EMS revenues which have grown with new rates for medical transports as well as City Court revenues which are expected to grow as a result of several initiatives related to traffic law enforcement.

Uses of Funds

The FY2008 General Fund budget is generally viewed along departmental lines

with the Police Department and other departments of Public Safety representing over 50% of the total allocation. In FY08, a these funds will be supplemented by the public safety trust fund revenues described earlier. The largest increase among the public safety departments is a net increase of $2.8 million in the Division of Corrections for the Justice Center 5th Floor operations.

The Judicial Offices including the 22nd Judicial Circuit of Missouri, the Circuit Clerk, Circuit Attorney and Sheriff represent the majority of the next largest share of the general revenue budget. Increases in the cleaning contracts for the courthouses as well as additional personnel at the Juvenile Division has resulted in an overall increase of approximately $800,000 in the Courts budgets.

City-Wide Accounts refers to those items that are not department specific. These also include debt service payments on the City's various lease debt issues. In FY08 City Wide Accounts include a $3.0 million increase in scheduled debt service on the convention center, $2.3 million for City Wide merit pay increases and a $100,000 allocation for a neighborhood schools initiative.

The Department of Streets includes increases of $400,000 for snow chemical and other supplies and $175,000 as the estimated cost of landfill disposal costs. Both the Traffic and Towing divisions will be adding personnel to address increased demand related to the I-64 construction project

The Parks Department does not have many changes in terms of the level of general fund support. Forest Park maintenance personnel have been budgeted under the new BJC / City Trust Fund as a result of the recently approved lease with BJC hospital. The general fund program for Forest Park Maintenance has a $1.6 million contribution to the Neighborhood Parks Fund under terms of the new agreement.

The Board of Public Service has responsibility for providing engineering services as well as providing for the City's public buildings and fleet of rolling stock.

SUMMARY AND OVERVIEW

The Equipment Services Division will see an increase of $300,000 for fuel and fleet supplies

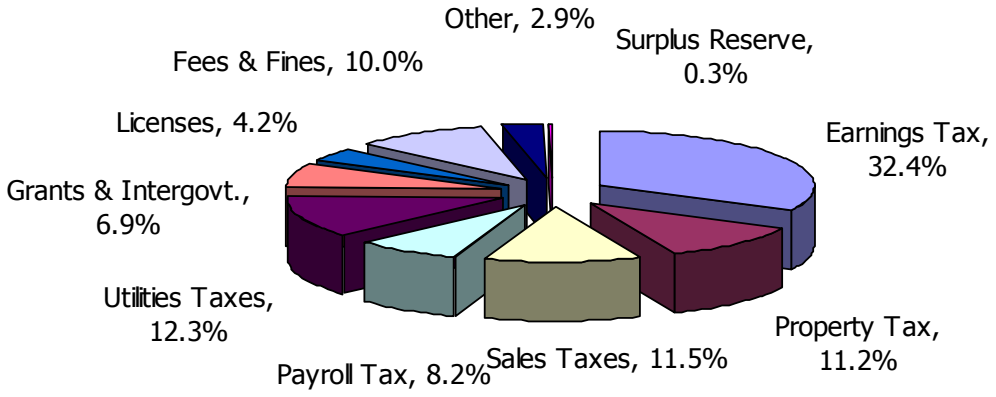
General Government agencies have submitted slight reductions as a continued effort to reduce managerial and administrative costs.

Health and Human Services are funded primarily with local use tax special revenues and grant funds and thus not represent a significant portion of the general fund budget.

The proposed general fund budget is in balance with projected revenues. While existing balances in other funds have provided some leeway in the FY08 allocations, the proposed operating plan remains consistent in its goal to preserve its unreserved operating fund equal to five percent of the general fund budget.

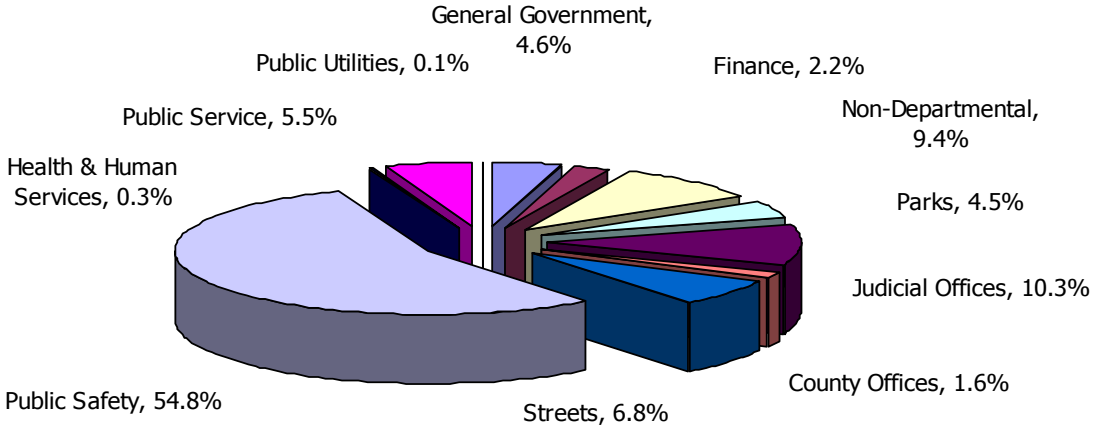
The following charts illustrate the sources and uses of funds.

FY08 General Fund Revenues



Total General Revenue = $435,810,250

FY08 General Fund Budget by Department



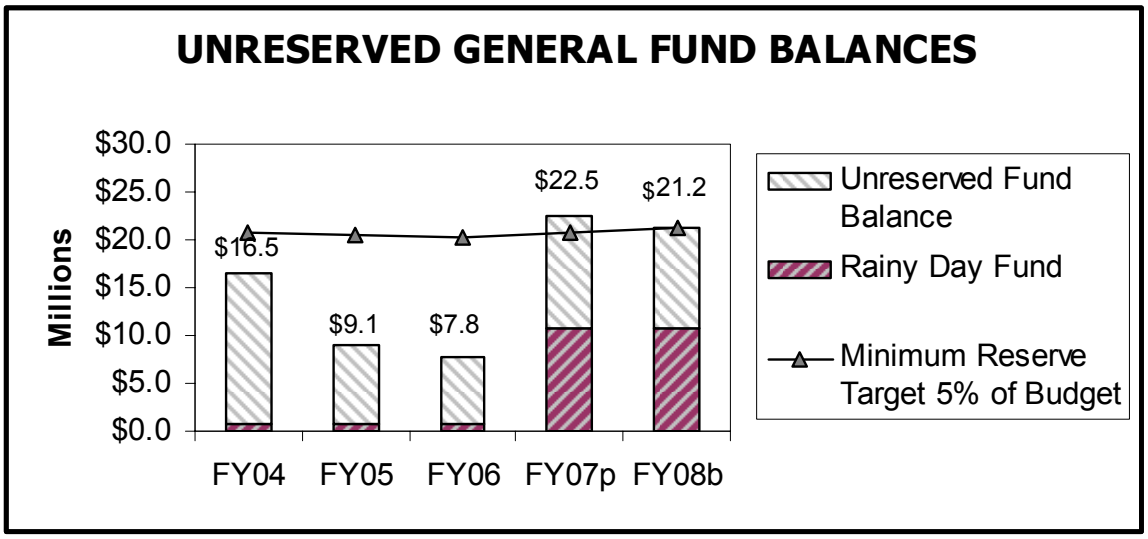
Total General Fund Budget = $435,803,340

Projected Operating Results

The adjacent table presents the projected general fund operating results for FY08. The proposed general fund appropriation is balanced at $435.3 million.

The current FY07 budget planned a draw of $3.75 million from the previous year's operating surplus. $2.5 million of this amount is expected to be realized in revised revenue estimates for FY07, leaving the draw upon reserves at $1.25 million pending end of year results. The projection unreserved general fund balance for FY08 is at the minimum reserve target of 5% of the general fund budget.

FY08 General Fund Projected Operating Results	
Estimated Revenue	435,810,250
General Fund Appropriation	$435,803,340
Operating Balance	$ 6,910



OTHER FUNDS

Projected Operating Results

While much of the budgetary focus is placed on discretionary spending of the General Fund, the operating balances of other funds can also have an impact on budget development.

In the Special Funds category, Local Use Tax Fund revenues are expected to increase with the increase in the sales tax rate. Along with anticipated reversions in the current year budget, a total estimated fund balance of $1.7 million has been appropriated in FY08. Assessment fund balances can vary with timing of payments from the state. At the end of FY06, the state changed its timing of reimbursement payments leading to a one time balance of $250,000 that is being utilized to reduce the general fund subsidy of the assessor's office to $1.4 million. Communications Fund revenues that are not budgeted for operations of the Communications Division are allocated as a supplement to General Fund revenues in the amount of $35,000.

Riverboat gaming fund revenues are projected to increase in FY08 with the opening of the new gaming facility on Laclede's Landing. A $1.5 million estimated increase in gaming revenues is supplemented by approximately $800,000 in gaming fund balances to provide additional funds for capital projects as well as economic development.

In the Enterprise Funds, the Water Division's budget is basically crafted to meet projected revenues, whereas the Airport generally formulates a budget that is less than projected revenues in order to address any contingencies or emergency expenditures that may arise during the fiscal year. Under the Internal Service Funds, The Employee Benefits Fund will continue its amortization payments on a deficit that accrued when the system was self-insured. With a projected deficit of $2.1 million at the end of FY07, it is anticipated that this amount will be eliminated in FY08.

Finally, the Capital Fund is programmed to benefit by receiving one-half of any General Fund Operating surplus from the previous year as well as any unspent or beginning balances from previous years. The proposed Capital Fund budget includes $4.1 million in beginning balance amounts that have accrued to the various capital fund accounts.

CAPITAL IMPROVEMENTS

The City of St. Louis Capital Committee has developed a five-year Capital Improvements Plan containing projects that have an estimated cost of $429 million. These projects will be funded through a combination of local, state and federal funds. Over the five year period, an estimated $198 million will be appropriated for cash payments and debt service requirements, and in some cases the local matching share for road and bridge repair projects and major flood protection projects. The FY2008 Capital Budget funds the first year of the plan with a recommended appropriation of $38.4 million. Sales taxes for capital improvement will generate $18.1 million in FY2008 or approximately 53% of the total revenue. Other revenues supporting the capital budget include $0.35 million from asset sales, $3.9 million from projected gaming revenues, $1.3 million from court fees, $0.6 million from gasoline tax revenues and $6.9 million from the general fund.

Capital expenses planned for FY2008 include those for projects designed to further the City's goal of stabilizing neighborhoods as well as increasing the efficiency of service delivery through replacement of vital equipment required to deliver those services. Funding policy established by the Capital Committee sets a high priority on leveraging non-city funds to the maximum extent possible to effect major improvements to roads and bridges. For FY2008, part of funding for major road and bridge projects will be absorbed by a General Obligation Bond Issue and a Capital Appreciation Bond Issue which combined will provide the sum of $3.5 million in addition to the capital budget appropriation.

Ward Improvements - $9.1 million: Each of the City's 28 wards will be

allocated $304,500 plus their portion of the $558,202 beginning balance, projects such as neighborhood park improvements, street resurfacing, sidewalk replacement, and refuse container replacement. Actual projects were recommended by the ward alderman subject to approval by the Board of Estimate and Apportionment.

Major Parks & Recreation Centers – $4.9 million:

The City's six major parks, Forest, Tower Grove, Carondelet, Fairgrounds, O'Fallon, and Willmore will share $4.1 million, plus $0.5 million from the beginning balance. Planned projects include roadway repairs, equipment replacement and improvements to playgrounds. Recreation Centers will receive a total of $0.8 million, which includes the beginning balance, and will be used for the HVAC repairs at Cherokee, window replacement at Tandy and West End and other renovations at Buder and Gamble Recreation Centers.

Facility Improvements - $15.2 million:

Funds categorized as being for facility improvements will service previously incurred debt for construction and renovations of several City facilities. Projects continued for FY2008 include renovations at Juvenile Detention, Municipal Garage, and Convention Center funded by CAB's.

Equipment Replacement - $3.0 million:

$2.5 million in debt service expenditures include replacement of rolling stock necessary to the refuse collection, street cleaning, and animal regulation functions. A line of credit has been obtained and will be used for a replacement of rolling stock up to the existing available balance. Replacement and upgrading of computer hardware and the 911 emergency response system is included. In addition, Police will receive $0.5 million for equipment purposes.

Bridge & Street Improvements - $5.9 million total:
Bridge and street improvement projects are funded in conjunction with the federal ISTEA program. The City's share of those projects averages 20% of the total cost. For FY2008, the required funding for these projects will come from both the City appropriation and two bond sources and a revenue bond issue.

BUDGET FORMAT

The remainder of this budget document is divided into the following sections:

Budget Overview: This section provides a more detailed discussion of the City's projected revenues and expenditures. The discussion includes an overall economic outlook for the City and includes summary tables illustrating projected revenues and appropriations for all funds.

Department and Program Budgets: This section is divided by major City departments. Each department begins with a summary of budget statistics and is followed by division and program budgets within each department.

The division and program budgets are presented in a format that contains narrative information about respective programs and identifies outputs and projected performance levels.

Capital Improvements: The City's FY2008 Capital Budget and Capital Improvement Plan are presented in this section. A detailed discussion of the five-year plan and description for each capital project are being submitted under a separate cover.

Appendix: The appendix includes supplemental information about the City and its budget including debt issues, the budget process, trends in personnel, etc.

BUDGET OVERVIEW

This section presents summary information on the FY2008 Annual Operating Plan for the City of St. Louis. The discussion that follows describes the economic outlook for the City and region in the context of both the national and state perspective and presents a comprehensive review of the general operating fund budget as well as for enterprise and special revenue funds. Also presented in this section are summary tables of sources and uses of funds for all fund groups and descriptions of the major sources of revenue for FY2008.

ECONOMIC OUTLOOK

U. S. Economic Outlook

Nationally, the economy continues to grow, with latest Federal Reserve District beige book report citing modest expansion in economic activity in most areas although noting signs of slowing in the rate of expansion. The most recent employment figures for March 2007, cited unemployment at 4.4%, which remains quite low by historical standards with growth in jobs and payrolls continuing. Most areas of the country continued to see growth in retail sales excluding vehicles and continued growth in the manufacturing and service sectors. On the downside, housing markets have remained weak and remain a possible drag on future economic growth. Inflation has remained moderate with growth in the national CPI over the last year at 2.7%.

The U.S. economy is projected to continue its growth into FY2008, albeit at a slower pace. Current projections for growth in the Gross Domestic Product (GDP) over the next twelve months remain in the 2.5% range. Of course, at this stage of the economic cycle, any number of factors, including sudden surges in energy costs, higher interest rates and continued deterioration in the housing markets could pose a recessionary risk..

The Missouri Economy and Outlook

The State of Missouri reports continued economic growth with noted weakness in residential construction and the automotive industries. Most of the job losses in the housing and automotive sectors have been more than made up by growth in the service economy. The state has continued to add jobs with over 22,000 added in the previous calendar year. Personal income has also exhibited relatively strong growth over the same period at 5.8%.

The State of Missouri's economic outlook contains continued growth in the service sectors, stabilization in the construction industries and continued weakness relating to the current round of restructurings in the automotive industry. Overall employment growth is projected at just under a 1% annual rate with the growth in personal incomes reverting to their historical averages of 4.5%.

St. Louis Economic Outlook

The City of St. Louis is the core of an eleven county metropolitan area covering parts of both Missouri and Illinois, and as such is the employment and entertainment center of an area containing a population of 2.6 million residents. It is also the office center of the region with over 24 million square feet of office space. The metropolitan area and the City are major industrial centers in the Eastern Missouri-Southwestern Illinois area with a broad range of industries. Although the distribution of jobs across industry sectors has resulted in a decline in the City's share, the City remains a significant source of employment in the region with nearly 20% of all the jobs. Job growth in the City has been concentrated in the service sector since the City is growing as a service center and the outlook is for long-term employment growth in the areas of medical, business, and recreational services, as well as in education and tourism.

Continued economic growth is most

evident through those revenues sensitive to various stages of the economic cycle. Corporate profit taxes over the most recent twelve month period have increased 8.5% with overall earnings tax receipts growing by 4.3% over the same period. Retail sales in the City of St. Louis proper grew at a rate of 5 % over the past year. Property values continue to increase, with the latest assessments to increase an average of 20%. While there has been some slowing in the level of building permit activity, the current volume remains relatively high. The City continues to see evidence that the long trend in population loss has been reversed in recent years. Like the state and national economies, the FY08 Annual Operating Plan assumes more modest economic growth to continue over the next year. While the City remains vulnerable to sudden downturns in the national and state economies, its diversified economy makes it somewhat less vulnerable than in the past.

FY2008 OPERATING PLAN
MAJOR FUND TYPES

GOVERNMENTAL FUNDS

Governmental funds are those through which most governmental functions are financed. Governmental fund categories include:

General Fund - the City's main operating fund through which the majority of City services such as police and fire protection, emergency medical services, and parks and streets maintenance are funded. Most tax receipts and other revenues not required to be accounted for in another fund are considered general revenue. General Fund expenditures account for about one-half of all City expenditures.

Special Revenue Funds - used to account for specified taxes, fees, grants or other sources of revenue that are dedicated by ordinance for a specific purpose. Funds contained in this category include government grants, the Local Use Tax fund, the Convention and

Tourism fund, Gaming Fund, Assessment fund, Lateral Sewer Fund, Tax Increment Financing Funds, Transportation Fund and other miscellaneous special funds.

Debt Service Fund - used to account for revenues and expenses related to the City's existing general obligation (property tax supported) debt.

Capital Project Funds – used to account for revenues and expenditures related to capital equipment purchases, public infrastructure improvements or public projects. The sources of capital funds vary from a dedicated ½ cent sales tax, to proceeds from bond issues and appropriations from the general fund.

PROPRIETARY FUNDS

Proprietary funds are used to account for activities that are similar to those found in the private sector. Proprietary fund categories include:

Enterprise Funds – used to account for funds operated similar to private business type activities; this would include the Airport and City Water Division. The Meter Division is also operated as an enterprise fund and is separately appropriated.

Internal Service Funds - used to account for activities that provide services for certain City programs and operations. These include the City mailroom, workers' compensation and employee health insurance programs.

FIDUCIARY FUNDS

Fiduciary Funds are used to account for resources held for the benefit of individuals or units outside of the City. The City serves as a trustee or has fiduciary responsibilities for the assets. These include the City's various pension funds. While contributions to these funds are appropriated, the activities of the funds themselves are not part of the appropriation process.

Detailed descriptions of funds within each of these fund groups can be found in the glossary in the Appendix of this document.

The tables on the following pages contain summary budget information for all funds. A more detailed discussion of the general fund budget and descriptions of trends in major sources of revenue follow.

FY08 REVENUE SUMMARY - ALL FUNDS (in millions)

Fund	FY06 Actual	FY07 Revised	FY08 Budget	% Change FY07-08
General Fund				
Earnings Tax	$131.7	$137.9	$141.4	2.5%
Property Tax	$44.6	$48.2	$48.9	1.5%
Sales Tax	$47.3	$49.2	$50.2	2.0%
Payroll Tax	$36.3	$34.8	$35.7	2.5%
Franchise (Utilities) Taxes	$52.9	$52.5	$53.7	2.4%
License Fees	$22.7	$18.1	$18.4	1.2%
Grants & Intergovernmental Revenues	$23.7	$29.4	$29.9	1.8%
Department User Fees and Fines	$44.1	$40.6	$43.7	7.7%
Transfers	$21.3	$13.4	$13.9	4.3%
	$424.6	$424.1	$435.8	2.8%
Special Revenue Funds				
Property Tax	$1.6	$1.6	$1.6	0.0%
Franchise (Utilities) Taxes	$4.5	$4.5	$4.5	0.0%
Local Use Tax	$25.7	$26.5	$28.3	6.6%
Other Taxes	$13.7	$12.3	$12.7	3.2%
Grants & Intergovernmental Revenues	$62.4	$59.7	$60.1	0.7%
Department User Fees and Fines	$10.4	$13.9	$24.3	74.3%
Transfers	$1.5	$1.4	$1.4	0.0%
Fund Balances and Other Resources	$5.0	$1.2	$1.2	0.0%
	$124.8	$121.0	$133.9	10.7%
Debt Service Fund				
Property Tax	$5.9	$5.7	$6.5	15.4%
Capital Improvement Funds				
1/2 Cent Sales Tax	$17.2	$17.9	$18.1	1.1%
Metro Parks Sales Tax	$1.6	$1.6	$1.7	1.1%
Grants & Intergovernmental Revenues	$1.4	$0.6	$0.6	0.0%
Department User Fees and Fines	$1.4	$1.5	$1.3	-14.3%
Transfers	$6.0	$9.7	$10.8	10.7%
Other Resources	$0.5	$0.6	$1.2	96.7%
Balances / Surpluses Previous Years	$0.5	$0.0	$0.4	
	$28.5	$32.0	$34.0	6.4%
Enterprise Funds				
Franchise (Utilities) Taxes	$4.1	$4.3	$4.3	0.0%
Enterprise Revenues	$181.9	$210.5	$211.9	0.7%
	$185.9	$214.7	$216.1	0.6%
Internal Service Funds				
Department User Fees and Fines	$31.8	$31.6	$33.3	5.3%
Total General Appropriation	**$801.5**	**$829.1**	**$859.7**	**3.7%**
Funds Appropriated Separately				
Community Development & Housing Grants[1]	$31.8	$28.0	$22.8	-18.5%
Street Improvement Fund	$4.6	$4.4	$4.3	-3.2%
Transportation Fund Revenues	$25.4	$28.9	$31.0	7.4%
Parking Division Revenues	$16.6	$12.8	$12.7	-1.0%
	$78.3	$74.1	$70.8	-4.5%
Total All Sources	**$879.8**	**$903.2**	**$930.5**	**3.0%**

[1] *Excluding CDBG admin. portion*

FY08 BUDGET SUMMARY - ALL FUNDS (in millions)

Fund	FY06 Actual	FY07 Budget	FY08 Budget	% Change FY07-08
General Fund	$413.6	$425.3	$435.8	2.5%
Special Revenue Funds				
Assessment Fund	$4.1	$4.1	$4.2	3.4%
Convention and Tourism Fund	$4.2	$4.5	$4.5	0.5%
Public Safety Trust Fund	$0.0	$0.0	$5.3	
Neighborhood Parks Fund	$0.0	$0.0	$7.8	
Convention and Sport Facility Trust Fund	$5.4	$5.9	$5.9	0.0%
Lateral Sewer Fund	$2.9	$3.5	$3.2	-8.3%
Cable Communications Fund	$1.5	$1.3	$1.4	1.6%
Port Authority	$2.5	$2.6	$2.8	10.7%
Riverfront Gaming Fund	$5.0	$4.3	$6.2	43.9%
Local Use Tax Fund	$26.9	$29.0	$30.5	5.2%
Other Special Revenue Funds	$18.3	$15.9	$18.4	16.0%
	$70.7	$70.9	$90.2	27.2%
Grant Funds				
St. Louis Agency on Training and Employment	$12.1	$8.7	$9.0	3.5%
Community Dev. Planning & Administration	$2.8	$2.9	$3.4	17.8%
Health and Human Services	$11.7	$13.4	$25.4	89.6%
Police Department	$6.3	$6.2	$4.5	-27.9%
Other Grants	$18.3	$19.8	$10.1	-49.0%
	$51.2	$51.0	$52.4	2.8%
Debt Service Fund	$5.5	$5.8	$6.5	12.0%
Capital Funds	$31.2	$34.9	$38.4	10.0%
Enterprise Funds				
Water Division	$44.7	$50.2	$51.6	2.8%
Airport Authority	$165.4	$157.4	$159.3	1.2%
	$210.0	$207.5	$210.9	1.6%
Internal Service Funds				
Mail Room	$0.6	$0.8	$0.8	-5.5%
Employee Benefits Fund	$27.8	$30.8	$32.7	6.1%
	$28.3	$31.7	$33.5	5.8%
Total General Appropriation	**$810.5**	**$827.1**	**$867.7**	**4.9%**
Separate Appropriations [1]				
Community Development (net planning/ admin.)	$31.8	$27.9	$22.8	-18.3%
Street Improvement Fund	$4.6	$4.6	$4.3	-6.5%
Transportation Fund Revenues	$25.4	$28.9	$31.0	7.3%
Parking Division Revenues	$16.6	$12.8	$12.7	-1.0%
	$78.3	$74.2	$70.8	-4.6%
Total Appropriations	**$888.8**	**$901.3**	**$938.5**	**4.1%**

[1] CDBG & housing grants and Street Improvement funds appropriations are for calendar years 2005, 2006, and 2007 and are appropriated separately. Spending for any one grant year appropriation may occur over a period of several years.

FY08 BUDGET SUMMARY - ALL FUNDS BY DEPARTMENT

Department	General Fund	Special Funds Revenue	Special Funds Grant	Enterprise Funds	Total Funds
GENERAL GOVERNMENT					
110 Board of Aldermen	2,505,907	-	-	-	2,505,907
120 Mayor's Office	1,965,000	-	-	-	1,965,000
121 St. Louis Agency on Training and Emp.	220,550	-	8,962,761	-	9,183,311
123 Department of Personnel	2,933,822	222,142	-	-	35,760,293
Employee Benefits Fund	-	32,604,329	-	-	-
124 Register	171,072	-	-	-	171,072
126 Civil Rights Enforcement Agency	364,211	-	170,221	-	534,432
127 Information Technology Service Agenc	5,228,070	144,032	-	-	5,372,102
137 Budget Division	617,936	-	-	-	617,936
139 City Counselor	5,760,008	565,789	852,484	-	7,178,281
141 Planing and Urban Design	131,373	-	1,570,000	-	1,701,373
142 Community Development Administratio	-	-	3,415,113	-	3,415,113
143 Affordable Housing Commission	-	5,506,910	-	-	5,506,910
Subtotal	**19,897,949**	**39,043,202**	**14,970,579**	**-**	**73,911,730**
FINANCE					
160 Comptroller	7,447,262	-	-	-	13,651,138
Lateral Sewer Fund	-	67,294	-	-	-
Tax Increment Financings	-	2,304,779	-	-	-
Trustee Lease Fund	-	871,300	-	-	-
Grant and Other Funds	-	2,214,219	746,284	-	-
162 Municipal Garage	289,053	-	-	-	289,053
163 Microfilm	337,299	-	-	-	337,299
170 Supply Commissioner	598,695	-	-	-	598,695
171 Multigraph	975,000	-	-	-	975,000
172 Mail Room	-	768,860	-	-	768,860
180 Assessor	-	4,201,133	-	-	4,201,133
Subtotal	**9,647,309**	**10,427,585**	**746,284**	**-**	**20,821,178**
NON-DEPARTMENTAL					
190 City Wide Accounts	40,980,830	-	-	-	50,314,830
Convention and Tourism Fund	-	4,484,000	-	-	-
Riverfront Gaming Fund	-	4,850,000	-	-	-
Subtotal	**40,980,830**	**9,334,000**	**-**	**-**	**50,314,830**
PARKS, RECREATION & FORESTRY					
210 Director Parks, Recreation, and Forestr	404,000	9,570,000	-	-	9,974,000
213 Division of Recreation	1,996,825	86,120	-	-	2,082,945
214 Division of Forestry	6,914,756	129,395	-	-	7,044,151
220 Division of Parks	9,414,373	1,996,555	117,984	-	11,528,912
250 Tower Grove Park	750,000	-	-	-	750,000
Subtotal	**19,479,954**	**11,782,070**	**117,984**	**-**	**31,380,008**
JUDICIAL OFFICES					
310 Circuit Clerk	1,003,990	-	-	-	1,003,990
311 Circuit Court	7,736,816	-	-	-	7,736,816
312 Circuit Attorney	6,028,727	2,640,256	1,007,355	-	9,676,338
313 Board of Jury Supervisors	1,437,905	-	-	-	1,437,905
314 Probate Court	96,250	-	-	-	96,250
315 Sheriff	8,138,048	-	-	-	8,138,048
316 City Courts	2,796,508	-	36,493	-	2,833,001
317 City Marshal	1,265,260	34,503	-	-	1,299,763
320 Probation and Juvenile Detention	15,932,071	470,345	44,711	-	16,447,127
321 Circuit Drug Court	406,762	-	-	-	406,762
Subtotal	**44,842,337**	**3,145,104**	**1,088,559**	**-**	**49,076,000**
COUNTY OFFICES					
330 Tax Equalization Board	9,900	-	-	-	9,900
331 License Collector	-	5,884,000	-	-	5,884,000

FY08 BUDGET SUMMARY - ALL FUNDS BY DEPARTMENT

Department	General Fund	Special Funds Revenue	Special Funds Grant	Enterprise Funds	Total Funds
333 Recorder of Deeds	2,383,320	-	-	-	2,383,320
334 Board of Election Commissioners	2,337,461	-	-	-	2,337,461
335 Medical Examiner	1,722,725	-	230,000	-	1,952,725
340 Treasurer	671,738	-	-	-	671,738
Subtotal	**7,125,144**	**5,884,000**	**230,000**	**-**	**13,239,144**
PUBLIC UTILITIES					
401 Communications Division	-	1,211,077	-	-	1,211,077
414 Soulard Market	268,129	-	-	-	268,129
415 Water Division	-	-	-	51,581,032	51,581,032
420 Airport Authority	-	-	-	159,297,476	159,297,476
Subtotal	**268,129**	**1,211,077**	**-**	**210,878,508**	**212,357,714**
STREETS					
510 Director of Streets	931,250	209,549	-	-	3,869,439
Lateral Sewer Fund	-	2,728,640	-	-	-
511 Traffic and Lighting	7,829,496	400,000	-	-	8,229,496
513 Auto Towing and Storage	1,624,543	-	-	-	1,624,543
514 Street Division	5,997,265	598,857	-	-	6,596,122
516 Refuse Division	13,069,341	1,072,174	417,488	-	14,559,003
520 Port Authority	-	2,825,083	-	-	2,825,083
Subtotal	**29,451,895**	**7,834,303**	**417,488**	**-**	**37,703,686**
PUBLIC SAFETY					
610 Director of Public Safety	823,110	-	175,000	-	998,110
611 Fire Department	50,939,287	25,000	59,465	-	51,023,752
612 Firefighter's Retirement System	6,535,373	-	-	-	6,535,373
616 Excise Commissioner	368,388	-	-	-	368,388
620 Building Commissioner	6,905,233	9,739,081	2,487,550	-	19,131,864
622 Neighborhood Stabilization	2,132,408	-	939,654	-	3,072,062
632 Medium Security Institution	15,635,367	-	-	-	15,635,367
633 City Justice Center	17,606,920	-	-	-	17,606,920
650 Police Department	129,341,284	10,975,141	4,472,214	-	144,788,639
651 Police Retirement System	8,526,027	-	-	-	8,526,027
Subtotal	**238,813,397**	**20,739,222**	**8,133,883**	**-**	**267,686,502**
HEALTH AND HOSPITALS					
700 Director, Health and Hospitals	-	1,198,409	2,132,014	-	3,330,423
710 Health Commissioner	-	1,285,677	-	-	1,285,677
711 Communicable Disease Control	-	2,165,872	7,662,056	-	9,827,928
714 Animal Care and Control	-	1,386,971	5,269	-	1,392,240
715 Environmental Health Services	-	1,832,924	1,276,863	-	3,109,787
716 Lead Poisoning Control	-	-	128,000	-	128,000
719 Family/ Community/ School Health	-	597,684	321,255	-	918,939
737 Health Care Trust Fund	-	5,000,000	-	-	5,000,000
Subtotal	**-**	**13,467,537**	**11,525,457**	**-**	**24,992,994**
HUMAN SERVICES					
800 Director of Human Services	1,338,223	578,180	14,801,770	-	16,718,173
Subtotal	**1,338,223**	**578,180**	**14,801,770**	**-**	**16,718,173**
BOARD OF PUBLIC SERVICE					
900 President, Board of Public Service	3,169,290	644,092	-	-	3,813,382
903 Facilities Management	9,716,963	-	-	-	9,716,963
910 Equipment Services Division	10,866,955	-	-	-	10,866,955
930 Soldier's Memorial	204,964	-	-	-	204,964
Subtotal	**23,958,172**	**644,092**	**-**	**-**	**24,602,264**
CAPITAL IMPROVEMENTS FUND	-	38,397,315	-	-	38,397,315
DEBT SERVICE FUND	-	6,546,648	-	-	6,546,648
TOTAL BUDGET	**$435,803,339**	**$169,034,335**	**$52,032,004**	**$210,878,508**	**$867,748,186**

FY08 BUDGET SUMMARY - ALL DEPARTMENTS
BY FUND

Fund		Department Name	FY06 Actual	FY07 Budget	FY08 Budget
1010 GENERAL FUND					
1010	110	Board of Aldermen	2,333,549	2,449,595	2,505,907
1010	120	Mayor's Office	1,906,165	1,972,767	1,965,000
1010	121	St Louis Agency on Training & Employm	0	249,771	220,550
1010	123	Department of Personnel	3,117,829	2,857,852	2,933,822
1010	124	Register	146,361	168,053	171,072
1010	126	Civil Rights Enforcement Agency	324,638	358,705	364,211
1010	127	Information Technology Services Agency	5,220,807	5,188,356	5,228,070
1010	137	Division of the Budget	561,039	646,422	617,936
1010	139	City Counselor	5,662,333	5,683,835	5,760,008
1010	141	Planning and Urban Design	0	0	131,373
1010	160	Comptroller	7,410,057	7,565,566	7,447,262
1010	162	Municipal Garage	279,251	283,353	289,053
1010	163	Microfilm Section	321,753	331,178	337,299
1010	170	Supply Commissioner	583,219	594,942	598,695
1010	171	Multigraph Section	900,435	1,084,257	975,000
1010	190	City Wide Accounts	25,892,305	36,075,894	40,980,830
1010	210	Director, Parks, Recreation & Forestry	418,299	408,065	404,000
1010	213	Division of Recreation	1,989,287	2,013,353	1,996,825
1010	214	Division of Forestry	6,785,344	6,615,912	6,914,756
1010	220	Division of Parks	9,454,020	9,316,239	9,414,373
1010	250	Tower Grove Park	696,000	696,000	750,000
1010	310	Circuit Clerk	1,190,453	1,007,718	1,003,990
1010	311	Circuit Court (General)	6,508,473	7,538,225	7,736,816
1010	312	Circuit Attorney	5,755,811	5,863,110	6,028,727
1010	313	Board of Jury Supervisors (Cir. Judges)	1,443,936	1,458,476	1,437,905
1010	314	Probate Court (Probate Judge)	79,946	98,420	96,250
1010	315	Sheriff	7,878,595	7,913,429	8,138,048
1010	316	City Courts	2,750,152	2,681,129	2,796,508
1010	317	City Marshal	1,232,958	1,247,771	1,265,260
1010	320	Probation Dept. & Juvenile Detention Ctr	14,500,281	14,984,750	15,932,071
1010	321	Circuit Drug Court	135,676	474,824	406,762
1010	330	Tax Equalization Board	8,355	10,400	9,900
1010	333	Recorder of Deeds	2,271,140	2,359,486	2,383,320
1010	334	Election and Registration	2,198,695	3,077,245	2,337,461
1010	335	Medical Examiner	1,556,833	1,671,789	1,722,725
1010	340	Treasurer	642,560	657,681	671,738
1010	414	Soulard Market	244,637	262,033	268,129
1010	510	Director of Streets	1,071,565	947,124	931,250
1010	511	Traffic and Lighting Division	7,566,161	7,407,705	7,829,497
1010	513	Auto Towing and Storage	1,560,923	1,698,458	1,624,543
1010	514	Street Division	5,329,541	5,463,859	5,997,265
1010	516	Refuse Division	12,892,286	12,872,081	13,069,341

FY08 BUDGET SUMMARY - ALL DEPARTMENTS
BY FUND

Fund		Department Name	FY06 Actual	FY07 Budget	FY08 Budget
1010	610	Director of Public Safety	723,698	678,000	823,110
1010	611	Fire Department	50,960,765	49,334,670	50,939,287
1010	612	Firefighters Retirement System	6,541,714	6,539,172	6,535,373
1010	616	Excise Commissioner	324,990	348,309	368,388
1010	620	Building Commissioner	7,200,228	7,004,326	6,905,233
1010	622	Neighborhood Stabilization	1,906,174	2,146,628	2,132,408
1010	632	Corrections / MSI	14,583,527	15,510,437	15,635,367
1010	633	City Justice Center	13,620,849	14,439,095	17,606,920
1010	650	Police Department	133,371,533	131,795,210	129,341,284
1010	651	Police Pension Fund	8,480,628	8,498,315	8,526,027
1010	700	Director, Health & Hospitals	657,253	0	0
1010	710	Health Commissioner	0	0	0
1010	800	Director of Human Services	1,376,326	1,321,484	1,338,223
1010	900	President, Board of Public Service	2,647,026	2,944,237	3,169,290
1010	903	Facilities Management	9,488,043	9,720,832	9,716,963
1010	910	Equipment Services Division	10,651,447	10,530,070	10,866,955
1010	930	Soldier's Memorial Building	207,506	200,886	204,964
		Subtotal	**413,563,375**	**425,267,499**	**435,803,340**
1110 USE TAX FUND					
1110	123	Department of Personnel	0	0	109,008
1110	143	Affordable Housing Commission	7,631,404	5,498,621	5,506,910
1110	160	Comptroller	0	23,114	23,061
1110	516	Refuse Division	1,097,121	1,052,780	1,072,174
1110	6200010	Building Commissioner - Housing Conser	1,799,112	1,907,910	1,944,218
1110	6200011	Building Commissioner - Building Demolit	2,701,404	3,000,000	3,000,000
1110	650	Police Department	1,250,000	3,755,500	5,025,999
1110	700	Director, Health & Hospitals	25,811	951,725	1,198,409
1110	710	Health Commissioner	1,014,369	1,285,328	1,285,677
1110	711	Communicable Disease Control	1,894,427	2,307,203	2,165,872
1110	713	Public Health Laboratory	16,735	0	0
1110	714	Animal Care and Control	979,322	858,761	1,366,971
1110	715	Environmental Health Services	2,267,014	2,216,256	1,832,924
1110	716	Lead Poisoning Control	268,212	212,311	0
1110	719	Family / Community / School Health	643,516	546,639	597,684
1110	720	Food Control Section	-3	0	0
1110	737	Health Care Trust Fund	5,000,000	5,000,000	5,000,000
1110	800	Director of Human Services	311,341	341,389	338,180
		Subtotal	**26,899,785**	**28,957,537**	**30,467,087**
1111 CONVENTION & TOURISM					
1111	160	Convention and Tourism Fund	4,177,731	4,461,000	4,484,000
1111	331	Convention & Sports Facility Trust Fund	5,387,923	5,990,000	5,884,000
		Subtotal	**9,565,654**	**10,451,000**	**10,368,000**

FY08 BUDGET SUMMARY - ALL DEPARTMENTS
BY FUND

Fund		Department Name	FY06 Actual	FY07 Budget	FY08 Budget
1113 DEMOLITION FUND					
1113	214	Division of Forestry	48,195	0	0
1113	620	Building Commissioner - Bldg. Demolitio	819,163	0	0
		Subtotal	**867,358**	**0**	**0**
1115 ASSESSMENT FUND					
1115	180	Assessor	4,093,076	4,061,253	4,201,133
		Subtotal	**4,093,076**	**4,061,253**	**4,201,133**
1116 BUDGETED SPECIAL FUNDS					
1116	120	Mayor's Office	57,998	0	0
1116	139	City Counselor	99,507	257,947	250,674
1116	1600013	Comptroller - Abram Building Operations	0	0	1,449,390
1116	1600019	Comptroller - Gateway Transportation Ce	0	0	356,545
1116	210	Director PRF - Forest Park Fund	1,040,201	2,100,000	3,600,000
1116	213	Division of Recreation	0	63,910	0
1116	214	Division of Forestry	121,890	126,739	129,395
1116	220	Div. Of Parks - Forest Park Maint Fund	0	600,000	0
1116	312	Circuit Attorney (Child Sup.Unit, Tax Unit	0	0	26,912
1116	3120002	Circuit Attorney (Training Fund)	2,295	2,500	2,500
1116	3120003	Circuit Attorney (Tax Section)	115,510	134,239	141,910
1116	3120005	Circuit Attorney (Child Support Unit)	1,565,996	1,846,786	1,922,489
1116	3120007	Circuit Attorney (HUD Grant)	62,459	55,705	57,859
1116	316	City Courts - Specialty Courts	48,792	0	0
1116	317	City Marshal	0	33,691	34,503
1116	320	Probation Dept. & Juvenile Detention	508,985	794,657	470,345
1116	510	Director of Streets - Excavation & Restor	366,819	409,648	209,549
1116	511	Traffic and Lighting Division	0	0	400,000
1116	514	Street Division - Excavation & Restoratio	0	0	221,167
1116	520	Port Administration Division	2,297,272	2,552,720	2,825,083
1116	6200001	Building Commissioner - Code Enforceme	1,367,659	1,835,753	2,534,312
1116	6200003	Building Commissioner - Building Demolit	1,530,094	2,161,870	2,260,551
1116	632	Corrections / MSI	0	0	0
1116	650	Police Dept. - Peace Officer Training	91,795	100,000	100,000
1116	700	Director, Health & Hospitals	124	50,000	0
1116	711	Communicable Disease Control	0	0	0
1116	714	Animal Care and Control	8,449	20,000	20,000
1116	716	Lead Poisoning Control	9,569	200,000	128,000
1116	737	Special Health Care Fund	0	0	0
1116	800	Director of Human Services	182,000	264,000	240,000
1116	900	President, Board of Public Service	0	199,622	644,092
		Subtotal	**9,477,414**	**13,809,787**	**18,025,276**

FY08 BUDGET SUMMARY - ALL DEPARTMENTS
BY FUND

Fund		Department Name	FY06 Actual	FY07 Budget	FY08 Budget
1117 COMMUNICATIONS DIVISION					
1117	127	Information Technology Services Agency	132,275	140,840	144,032
1117	401	Communications Division	1,342,651	1,192,660	1,211,077
1117	650	Police Department	0	0	0
		Subtotal	**1,474,926**	**1,333,500**	**1,355,109**
1118 LATERAL SEWER LINES					
1118	160	Comptroller - Lateral Sewer Line	63,034	62,664	67,294
1118	510	Director of Streets - Lateral Sewer	2,525,129	3,052,875	2,728,640
1118	514	Street Division	0	0	377,690
		Subtotal	**2,588,163**	**3,115,539**	**3,173,624**
1119 UNBUDGETED SPECIAL FUNDS					
1119	139	City Counselor	249,647	0	0
1119	143	Affordable Housing Commission	10,000	0	0
1119	210	Director PRF - Forest Park Fund	0	0	0
1119	213	Division of Recreation	9,556	0	0
1119	214	Division of Forestry	5,933	0	0
1119	220	Division of Parks	41,952	0	0
1119	312	Circuit Att. (Contingency & Tax Section)	2,962	0	0
1119	315	Sheriff - Auction Proceeds	36,229	0	0
1119	320	Probation Dept. & Juvenile Detention	277,731	0	0
1119	334	Election and Registration	183,594	0	0
1119	414	Soulard Market	21,661	0	0
1119	511	Transportation and Traffic Division	238,136	0	0
1119	520	Port Administration Division	202,773	0	0
1119	611	Fire Department	5,800	0	0
1119	700	Director, Health & Hospitals	0	0	0
1119	711	Communicable Disease Control	1,256	0	0
1119	714	Animal Care and Control	10,380	0	0
1119	930	Soldier's Memorial Building	22,421	0	0
		Subtotal	**1,320,031**	**0**	**0**
1120 PUBLIC SAFETY FUND					
1120	139	City Counselor	0	0	315,115
1120	312	Circuit Attorney	0	0	488,586
1120	650	Police - Public Safety Trust Fund	0	0	4,499,142
		Subtotal	**0**	**0**	**5,302,843**
1121 LICENSED GAMING					
1121	190	City Wide Accounts - Riverfront Gaming	4,000,000	2,950,000	4,850,000
1121	611	Fire Department - Riverfront Gaming	31,159	25,000	25,000
1121	650	Police Department - Riverfront Gaming	950,000	1,350,000	1,350,000
		Subtotal	**4,981,159**	**4,325,000**	**6,225,000**

FY08 BUDGET SUMMARY - ALL DEPARTMENTS
BY FUND

Fund		Department Name	FY06 Actual	FY07 Budget	FY08 Budget
1122 PARKS AND RECREATION SPECIAL FUND					
1122	2100010	Dir. Of Parks 1/8 Cent Sales Tax Fund	0	0	4,370,000
1122	2100020	Director of Parks - Neighborhood Park Fu	0	0	1,600,000
1122	2200010	Parks Division - Barnes/City Trust	0	0	1,996,555
		Subtotal	**0**	**0**	**7,966,555**
1140 POLICE DEPARTMENT GRANTS					
1140	312	Circuit Attorney	0	51,632	0
1140	650	Police Department - Misc. Grants	6,329,320	6,138,000	4,472,214
		Subtotal	**6,329,320**	**6,189,632**	**4,472,214**
1162 SLATE					
1162	121	St. Louis Agency on Training & Employm	12,090,715	8,657,307	8,962,761
1162	160	Comptroller	67,519	47,683	91,291
		Subtotal	**12,158,234**	**8,704,990**	**9,054,052**
1163 C.D.B.G. 14.218					
1163	139	City Counselor	550,192	823,676	852,484
1163	141	Planning and Urban Design	1,568,899	1,484,188	1,570,000
1163	142	Community Development Administration	2,117,679	1,999,292	2,533,615
1163	160	Comptroller	401,599	424,156	452,938
1163	213	Division of Recreation	381,833	0	86,120
1163	316	City Courts - Problem Properties	6,475	0	0
1163	611	Fire Department	0	0	0
1163	620	Building Commissioner	317,712	342,133	339,161
1163	622	Neighborhood Stabilization	14,832	8,446	9,519
1163	800	Director of Human Services	314,267	354,000	354,000
1163	900	President, Board of Public Service	110,170	0	0
		Subtotal	**5,783,658**	**5,435,891**	**6,197,837**
1164 MISCELLANEOUS HUD PROGRAMS					
1164	141	Planning and Urban Design	0	0	0
1164	142	Community Development Administration	717,145	900,365	881,498
1164	220	Division of Parks	112,509	0	0
1164	620	Building Commissioner	1,842,416	2,325,989	2,148,389
1164	700	Director, Health & Hospitals	0	0	625,201
1164	716	Lead Poisoning Control	237,172	505,487	0
		Subtotal	**2,909,242**	**3,731,841**	**3,655,088**

FY08 BUDGET SUMMARY - ALL DEPARTMENTS
BY FUND

Fund		Department Name	FY06 Actual	FY07 Budget	FY08 Budget
1166 MISCELLANEOUS GRANTS -3/31 YR END					
1166	160	Comptroller - Health Grant Auditing	0	46,414	144,447
1166	700	Director, Health & Hospitals	304,948	924,575	1,506,813
1166	710	Health Commissioner	624,267	0	0
1166	711	Communicable Disease Control	8,297,167	8,903,705	7,662,056
1166	714	Animal Care and Control	0	0	5,269
1166	715	Environmental Health Services	1,212,694	1,592,810	1,276,863
1166	716	Lead Poisoning Control	251,920	907,842	0
1166	719	Family / Community / School Health	746,434	307,215	321,255
		Subtotal	**11,437,430**	**12,682,561**	**10,916,703**
1167 MISCELLANEOUS GRANTS -6/30 YR END					
1167	160	Comptroller	0	35,345	57,608
1167	800	Director of Human Services	11,913,233	14,592,972	14,447,770
		Subtotal	**11,913,233**	**14,628,317**	**14,505,378**
1168 MISCELLANEOUS GRANTS -9/30 YR END					
1168	126	CREA - EEOC Contract	37,476	56,872	170,221
1168	160	Comptroller	9,806	0	0
1168	213	Division of Recreation	0	0	0
1168	214	Division of Forestry	0	0	0
1168	220	Division of Parks	125,818	0	0
1168	312	Circuit Attorney-(Victim Srvcs, Drug Pros	665,846	575,207	600,730
1168	320	Probation Dept. & Juvenile Det. Cntr.	728,296	0	0
1168	321	Circuit Drug Court	126,742	0	0
1168	334	Election and Registration	1,021,931	0	0
1168	335	Medical Examiner	2,338	125,000	125,000
1168	516	Refuse Division - Recycling	269,086	314,645	417,488
1168	611	Fire Department	771,057	342,961	59,465
1168	620	Building Commissioner	54,619	0	0
1168	625	City Emergency Management Agency	0	0	0
1168	900	President, Board of Public Service	4,283	0	0
		Subtotal	**3,817,298**	**1,414,685**	**1,372,904**

FY08 BUDGET SUMMARY - ALL DEPARTMENTS
BY FUND

Fund		Department Name	FY06 Actual	FY07 Budget	FY08 Budget
1169 MISCELLANEOUS GRANTS -12/31 YR END					
1169	220	Division of Parks	0	115,781	117,984
1169	312	Circuit Attorney (LLEBG/JAG/PSN/Gun Vi	2,435	45,093	406,625
1169	316	City Courts - Community Courts	0	36,493	36,493
1169	320	Probation Dept. & Juvenile Det. Cntr.	325,017	0	44,711
1169	321	Circuit Drug Court	72,931	0	0
1169	335	Medical Examiner	44,808	105,000	105,000
1169	610	Director of Public Safety	0	0	175,000
1169	611	Fire Department	887	0	0
1169	622	Neighborhood Stabilization - Grants	2,574,958	1,012,994	930,135
1169	625	City Emergency Management Agency	480,010	0	0
		Subtotal	**3,501,046**	**1,315,361**	**1,815,948**
1217 CAPITAL IMPROVEMENT FUND					
1217	160	Capital Improvements - Regular Sources	13,506,012	16,543,653	14,857,000
		Subtotal	**13,506,012**	**16,543,653**	**14,857,000**
1218 LEASE AGREEMENTS					
1218	160	Trustee Lease Fund	4,956,651	871,300	871,300
		Subtotal	**4,956,651**	**871,300**	**871,300**
1219 METRO PARKS SALES TAX CAP IMPR FND					
1219	160	Metro Parks - Sales Tax Fund	821,876	1,559,900	1,663,000
		Subtotal	**821,876**	**1,559,900**	**1,663,000**
1220 SALES TAX CAPITAL IMPROVE FUND					
1220	160	Capital Improvements - Sales Tax Fund	16,450,000	16,799,692	21,877,315
		Subtotal	**16,450,000**	**16,799,692**	**21,877,315**
1311 DEBT SERV. ON BONDS AFTER TRA 1986					
1311	160	G.O. Debt Service Fund	5,492,674	5,845,331	6,546,648
		Subtotal	**5,492,674**	**5,845,331**	**6,546,648**
1413 TAX INCREMENT FINANCING					
1413	160	Tax Increment Financing	4,153,313	2,189,131	2,304,779
		Subtotal	**4,153,313**	**2,189,131**	**2,304,779**
1510 WATER DIVISION					
1510	123	Department of Personnel	0	0	113,134
1510	160	Comptroller	0	0	82,905
1510	415	Water Division	44,652,628	50,154,522	51,581,032
		Subtotal	**44,652,628**	**50,154,522**	**51,777,071**

FY08 BUDGET SUMMARY - ALL DEPARTMENTS
BY FUND

Fund		Department Name	FY06 Actual	FY07 Budget	FY08 Budget
1511 AIRPORT AUTHORITY (CITY BOOKS)					
1511	160	Comptroller	0	0	302,318
1511	420	The City of St. Louis Airport Commission	165,382,944	157,389,549	159,297,476
		Subtotal	**165,382,944**	**157,389,549**	**159,599,794**
1611 MAIL ROOM SERVICES FUND					
1611	172	Mail Room	550,811	813,434	768,860
		Subtotal	**550,811**	**813,434**	**768,860**
1613 SELF INSURANCE FUND					
1613	123	Dept. Of Personnel - Employee Benefits	5,017,087	5,653,502	5,482,561
		Subtotal	**5,017,087**	**5,653,502**	**5,482,561**
1713 GENERAL INSURANCE FUNDS					
1713	123	Dept. of Personnel - Employee Benefits	22,739,982	25,104,819	27,029,840
		Subtotal	**22,739,982**	**25,104,819**	**27,029,840**
1719 P.F.P.C. TRUST FUND					
1719	123	Department of Personnel	0	90,285	91,928
		Subtotal	**0**	**90,285**	**91,928**
Grand Total			**816,404,380**	**828,439,511**	**867,748,187**

FY08 BUDGET SOURCES AND USES OF FUNDS SUMMARY (in millions)

Sources and Uses	1010 General Fund	1110 Local Use Tax Fund	Tourism Fund	Convention & Sports Facility	Assessment Fund	1116 Special Funds	Communications Fund	Lateral Sewer Fund	Public Safety Trust Fund	Riverboat Gaming Fund	Special Park Funds
Beginning Fund Balance	**$21.300**	**$14.785**	**$0.000**	**$0.000**	**$0.255**	**$2.840**	**$0.294**	**$2.409**	**$2.716**	**$0.644**	**$0.000**
Revenues											
Earnings Tax	141.366	-	-	-	-	-	-	-	-	-	-
Property Tax	48.947	-	-	-	1.611	-	-	-	-	-	-
Sales & Use Taxes	50.156	28.200	-	-	-	-	-	-	-	-	4.560
Motor Vehicle Sales Tax	3.823	-	-	-	-	-	-	-	-	-	-
Gasoline Tax	10.100	-	-	-	-	-	-	-	-	-	-
Payroll Tax	35.698	-	-	-	-	-	-	-	-	-	-
Franchise (Utilities) Taxes	53.726	-	-	-	-	-	1.700	2.750	-	-	-
Restaurant Taxes	2.365	-	4.484	-	-	-	-	-	-	-	-
3.5% Hotel Sales Tax	-	-	-	5.884	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-	-	-	-	-
License Fees	18.371	-	-	-	-	-	-	-	-	-	-
Grants / Intergovernmental	7.208	-	-	-	0.839	-	-	-	3.200	5.955	-
User Fees, Fines & Other	42.073	-	-	-	0.127	17.126	-	-	-	0.010	-
Transfers In	21.973	-	-	-	1.370	0.900	-	-	-	-	1.600
Other Resources	0.000	-	-	-	-	-	-	0.110	-	-	2.000
Total Sources of Funds	**$435.806**	**$28.200**	**$4.484**	**$5.884**	**$3.947**	**$18.026**	**$1.700**	**$2.860**	**$3.200**	**$5.965**	**$8.160**
Appropriations											
Personal Services	305.304	15.182	-	-	3.510	5.888	1.236	0.785	5.226	1.350	2.016
Materials & Supplies	18.272	0.354	-	-	0.038	0.708	0.040	0.037	0.024	0.010	0.109
Rental & Non Capital Leases	1.609	0.102	-	-	0.010	0.110	0.005	0.005	0.001	0.000	0.004
Non Capital Equipment	0.314	0.007	-	-	0.004	0.120	0.005	0.000	0.012	0.010	0.020
Capital Assets	1.950	0.000	-	-	0.000	0.145	0.009	0.082	0.000	0.000	0.095
Contractual & Other Services	56.803	14.821	0.135	-	0.639	10.855	0.060	2.265	0.040	0.195	2.553
Debt Service	40.985	0.001	-	-	-	-	-	-	-	-	3.170
Transfers Out :											
Capital Lease Payments	6.646	-	-	-	-	-	-	-	-	-	-
Other Transfers Out	3.920	-	4.349	5.884	-	0.200	0.350	-	-	4.660	-
Total Uses of Funds	**$435.803**	**$30.467**	**$4.484**	**$5.884**	**$4.201**	**$18.026**	**$1.705**	**$3.174**	**$5.303**	**$6.225**	**$7.967**
Ending Fund Balance	**$21.303**	**$12.518**	**$0.000**	**$0.000**	**$0.001**	**$2.840**	**$0.290**	**$2.095**	**$0.613**	**$0.384**	**$0.193**

FY08 BUDGET SOURCES AND USES OF FUNDS SUMMARY (in millions)

Sources and Uses	SLATE	1163 CDA*	1164-9 Grant Funds	Street Improve-ment Fund*	1217-22 Capital Improve-ments	General Obligation Debt Service	Tax Increment Financing	Water Division Enterprise Fund	Airport Enter-prise Fund	Mail Internal Service Fund	Employee Health & Hospital Funds
Beginning Fund Balance	**n/a**	**n/a**	**n/a**	**$0.788**	**$4.563**	**$6.869**	**$0.000**	**$8.874**	**$85.046**	**($0.215)**	**($2.100)**
Revenues											
Property Tax	-	-	-	-	-	6.546	-	-	-	-	-
Sales & Use Taxes	-	-	-	-	19.744	-	-	-	-	-	-
Motor Vehicle Sales Tax	-	-	-	0.755	-	-	-	-	-	-	-
Gasoline Tax	-	-	-	-	0.630	-	-	-	-	-	-
Franchise (Utility) Taxes	-	-	-	3.530	-	-	-	4.250	-	-	-
Other Taxes	-	-	-	-	-	-	1.305	-	-	-	-
License Fees	-	-	-	-	-	-	-	-	-	-	-
Enterprise Revenues	-	-	-	-	-	-	-	45.370	170.737	-	-
Grants / Intergovernmental	9.054	30.754	36.737	-	-	-	-	-	-	-	-
User Fees, Fines & Other	-	-	-	-	1.285	-	-	-	-	0.768	34.705
Transfers In	-	-	-	-	10.765	-	1.000	-	-	-	-
Other Resources	-	-	-	0.015	1.415	-	-	-	-	-	-
Total Sources of Funds	**$9.054**	**$30.754**	**$36.737**	**$4.300**	**$33.839**	**$6.546**	**$2.305**	**$49.620**	**$170.737**	**$0.768**	**$34.705**
Appropriations											
Personal Services	-	5.072	13.587	-	1.030	-	0.455	21.519	40.596	0.292	0.615
Materials & Supplies	-	0.025	0.388	-	-	-	0.015	9.149	5.891	0.006	0.007
Rental & Non Capital Leases	-	0.491	0.007	-	-	-	-	0.381	0.235	-	0.004
Non Capital Equipment	2.131	0.011	0.177	-	-	-	0.015	0.193	0.639	-	0.009
Capital Assets	0.073	0.031	0.012	-	-	-	0.005	0.717	2.239	0.000	0.000
Contractual & Other Services	0.634	25.124	22.566	4.300	21.672	-	0.005	15.748	45.165	0.470	31.970
Debt Service	-	-	0.000	-	15.696	6.546	1.810	4.070	64.835	-	-
Transfers Out :		-									
Capital Lease Payments	6.216	-	-	-	-	-	-	-	-	-	-
Other Transfers Out	-	-	-	-	-	-	-	-	-	-	-
Total Uses of Funds	**$9.054**	**$30.754**	**$36.737**	**$4.300**	**$38.398**	**$6.546**	**$2.305**	**$51.777**	**$159.600**	**$0.768**	**$32.605**
Ending Fund Balance	**$0.000**	**$0.000**	**$0.000**	**$0.788**	**$0.004**	**$6.869**	**$0.000**	**$6.717**	**$96.183**	**($0.215)**	**$0.000**

* CDBG funds and Street Improvement funds are appropriated on a calendar year basis and are under separate appropriating ordinances. Fund balances rollover and do not require reaappropriation.

FY2008 GENERAL FUND BUDGET

The FY2008 general fund budget is proposed at $435.8 million, an increase of 2.4% over the budget for FY2007. For the most part, except where new revenue sources have given rise to the new initiatives previously discussed, most departments will maintain services at existing levels. Where reductions have been necessary, there is continued effort to focus these efforts toward the managerial and administrative ranks rather than direct service providers.

Employee Pay and Benefits

Some of the major challenges facing the general fund budget in FY2008 are the employee pay and benefit related issues. On the issue of pay, $2.25 million has been included in a City Wide Account to fund the equivalent of a 2% merit increase for City employees. In the second year of its contract with United Health care, the City will see a net increase of 10% in the costs of providing health insurance to its employees. The cost to the general fund of this increase in FY08 is $1.3 million. By far the largest issue in the benefit area is the funding for the three pension systems funded by the City. In FY07, the City budgeted a total of $30 million in pension costs of which just over $24 million was budgeted in the general fund. Total requests from the three systems (Police, Fire and Employee Retirement), however exceeded budget amounts by $34 million. In FY08, the requests remained approximately $29 million over FY07 budget amounts, with the general fund faced with the prospect of a $24 million increase. Meanwhile, the City is facing the recent State Supreme Court ruling that the City must fund previous requests from both the Police and Fire systems at the full amounts which through FY07 amounted to approximately $75 million. The FY08 proposed budget assumes the financing of its existing obligations through FY08 and anticipates a combination of increased contributions as well as pay and benefit adjustments to bring ongoing pension costs for all three systems to more affordable levels.

Police and Public Safety

The Police Department and other

departments of Public Safety represent over 50% of the total general fund budget with a total appropriation for FY2008 of $238.7 million. In FY2008, these funds will be supplemented by the public safety trust fund revenues described earlier. The largest increase among the public safety departments is an increase of $2.8 million in the Division of Corrections for the Justice Center 5th Floor operations. The proposed Police Department general fund appropriation of $128.8 million when combined with additional appropriations from the local use tax, gaming and public safety trust funds will total $139.8 million. This amount should be sufficient to maintain a uniformed officer strength of 1,334 with an additional 40 officers to be added later in the fiscal year.

Judicial Offices

The Judicial Offices including the 22nd Judicial Circuit of Missouri, the Circuit Clerk, Circuit Attorney and Sheriff represent the majority of the next largest share of the general revenue budget. Increases in the cleaning contracts for the courthouses as well as additional personnel at the Juvenile Division has resulted in an overall increase of approximately $800,000 in the Courts budgets.

City Wide Accounts

City-Wide Accounts refers to those items that are not department specific. These also include debt service payments on the City's various lease debt issues. In FY08 City Wide Accounts include a $3.4 million increase in scheduled debt service on the convention center, $2.3 million for City Wide merit pay increases and a $100,000 allocation for an after school program initiative.

Street Department

The Department of Streets includes increases of $400,000 for snow chemical and other supplies and $175,000 as the estimated cost of landfill disposal costs. Both the Traffic and Towing divisions will be adding personnel to address increased demand related to the I-64 construction project.

Parks Department

The Parks Department does not have many changes in terms of the level of general fund support. Forest Park maintenance personnel have been budgeted under the new BJC / City Trust Fund as a result of the recently approved lease with BJC hospital. The general fund program for Forest Park Maintenance has a $1.6 million contribution to the Neighborhood Parks Fund under terms of the new agreement.

Board of Public Service

The Board of Public Service has responsibility for providing engineering services as well as providing for the City's public buildings and fleet of rolling stock. The Equipment Services Division will see an increase of $300,000 for fuel and fleet supplies.

General Government and Finance

General Government agencies have submitted slight reductions as a continued effort to reduce managerial and administrative costs.

Health and Human Services

Health and Human Services are funded primarily with local use tax special revenues and grant funds and thus do not represent a significant portion of the general fund budget.

The proposed general fund budget is in balance with projected revenues. While existing balances in other funds have provided some leeway in the FY08 allocations, the proposed operating plan remains consistent in its goal to preserve its unreserved operating fund equal to five percent of the general fund budget.

FY2008 General Fund Budget Highlights

- $2.3 million allocated for 2% merit increases for City employees
- $1.3 million increase for employee health insurance
- $0.7 million net increase in pension and debt costs to service contribution requirements for Police, Fire and Employee Retirement Systems
- $3.4 million increase in scheduled debt service payments on City's convention center
- $165,000 in Traffic and Towing Division staffing costs in anticipation of I-64 construction project
- $1.6 million in general revenues to Neighborhood Parks fund
- $100,000 for an after school program initiative
- $800,000 increase in operations of Circuit Court
- $700,000 reduction in Election Board costs due to reduced election schedule
- $400,000 increase in snow chemical and other supplies of Street Department
- $175,000 increase for City landfill costs of Street Department
- $2.8 million increase in Division of Corrections for full operation of 5th floor of Justice Center
- $300,000 increase in fuel and fleet supply items of the Equipment Services Division
- Net increase of 41 general fund positions

FY2008 GENERAL FUND REVENUES

General fund revenues for FY2008 are forecast at $435.8 million, an increase of 2.6% over the current year's revised estimate of $424.1 million. The current revised estimate is slightly higher than the FY07 original estimate of $421.6 million. General fund revenues are comprised of a variety of sources, and have been designed over the years to grow with the City's economy. Employment based taxes, a category which includes the earnings tax, payroll expense tax, and the graduated business license fee provide the largest share of general fund revenues.

Earnings tax, the largest single revenue producer is predicted to grow at a rate of 2.5% over the revised FY2007 estimate. Much of the year to date growth has been generated by business and individual proprietorship receipts. Underlying receipts from withholdings has grown at a somewhat slower rate. The 2.5% overall estimate is more in line with long term trends. The payroll expense tax has actually declined over the past year, however this is mainly due to technical adjustments and timing of payments dating to FY05 that occurred in FY06 and skew the base year to date comparisons. The payroll tax is also anticipated to revert to normal growth of about 2.5%. Property tax revenues have historically accounted for approximately 11% of the general fund total and are predicted to do so again in FY2008. Property tax revenues are projected to be up nearly 8% in FY07 due in part to an influx of delayed payments from the previous year in which reassessments resulted in an increase in delinquent payments. Due to this occurrence, property tax receipts are projected to grow a more modest 1.7% over the revised estimate. The assessed value of real property has consistently grown over the past years, fueled by the ending of tax abatement periods and significant investment in rehabbing former vacant properties.

General fund sales tax revenues continue to grow as year to date receipts are up just under 4% for the year. These receipts have been helped in the twelve months by such events at the opening of

the new ballpark and baseball playoffs and World Series that occurred last fall. FY08 estimates continued growth albeit at a slower pace of 2%. Revenues from the state of Missouri representing the city's share of automobile sales tax are forecast to remain at the current level. Gasoline tax revenues which are based on a statewide tax and ultimately distributed to local government units have also continued unabated in spite of the recent fluctuations in fuel prices. The forecast for FY2008 is in line with historical receipts.

Franchise and utility tax revenue is forecast to increase by 2.4%. Telecommunications revenues have continued to decline in FY07 along with natural gas revenues. While the former is more a function of changes in the industry, the latter is more a function of weather as well as fuel prices. The FY08 estimate assumes 3% inflationary growth in electric, natural gas and steam utility revenues. Most others franchise revenues are held flat with the exception of 3.6% airport gross receipts.

With the exclusion of amusement tax receipts on baseball games, overall license tax receipts were down in FY07. Adjusting for this change in the amusement tax, overall license fees are projected to finish FY07 up 2.8%. FY08 estimates assume continued decline in cigarette taxes yet continued growth in parking, restaurant and remaining amusement taxes on sporting events. Overall license fees are projected to increase 1.4% over revised FY07 estimates.

Departmental collections for fees and permits has slowed in the recent fiscal year with building permit receipts projected to be down over $600,000 for the year. This has been offset somewhat by increases in professional license revenue. FY08 estimates building permit activity to remain at current levels. Other noted developments in departmental revenue is an anticipated increase in EMS revenues which have grown with new rates for medical transports as well as City Court revenues which are expected to grow as a result of several initiatives related to traffic law

enforcement.

Earnings and Payroll Tax

At about 40% of general revenue, employment based tax revenue, i.e. earnings and payroll taxes provide the largest share of the City's general revenue. The City's Earnings Tax is comprised of tax withholdings from individuals working or living in the City as well as the tax applied to corporate net profits. Strong growth in individual business taxes have contributed to overall projected growth of just under 5% for the current fiscal year. With an anticipated slow down in the rate of growth, earnings tax receipts are projected to grow 2.5% in FY08. The Payroll tax is a business tax applied to the wages paid to employees for work performed in the city is slightly. Its base is slightly different from the Earnings tax as it does not include wages for non-profit entities and excludes the corporate profit component. As previously mentioned, Payroll tax receipts have declined in the past year mostly due to technical factors which delayed the receipt of some payments from FY05 into the 2006 fiscal year, thus skewing year to year comparisons. Projections for FY08 assume a return to a more normal growth rate of 2.5%. Combined, Earnings and Payroll taxes are projected to provide $177.1 million in general revenues, consistent with the 40% share of the total general fund budget.

Tourism and Amusement Tax

Convention and tourism based revenues contributing to the general fund consists of a gross receipts tax on hotels and restaurants. In FY2008, hotel and restaurant gross receipts taxes are expected to provide $12.6 million, an increase of 3% over the current year's budget amount of $12.2 million. Both restaurant and hotel tax receipts which are up by 4% and 6% respectively in the current fiscal year. Amusement tax revenues, after discounting for the elimination of the tax on baseball tickets are projected to rise 10% in the current fiscal year and a more modest 4.7% in FY2008, following growth trends in ticket prices for major sporting events.

Sales Tax

Local sales tax revenues are projected to

account for $50.2 million or over 11% of general revenue. General fund sales taxes are comprised of both a 1 cent and 3/8 cent sales tax. In FY2007, total receipts are projected to increase just under 4% for the year. This growth is stronger than the historical trend, boosted in part by such events as the opening of the new baseball stadium and subsequent baseball playoffs and World Series games. The estimate for FY2008 assumes growth of 2% over the revised FY07 estimate.

Property Tax

Property tax revenues are estimated to provide $49 million or just over 11% of general revenue in FY2008. Certain contested property tax payments held over from the previous fiscal year have been received in FY2007 thus boosting receipts by a projected 8% for the fiscal year. The forecast for next year continues to assume growth in the real estate assessments of about 2.5% per year and with adjustments for delinquent payments results bringing the net growth in projected growth in projected property tax revenues to 1.8%.

Franchise Tax

Revenues from franchise taxes are forecast at $53.7 million. Because a large majority of these revenues are based on the gross receipts of utility companies, they are to a great extent dependent on changes in weather patterns and to a lesser extent on the actions of State regulatory agencies that have the authority to approve or disallow rate changes. An expected decline in revenues based on telecommunications company receipts will be more than offset by price increases already in place for natural gas and electricity.

Licenses and Permits

License and permit revenue is expected to be stable to slightly lower in FY2008. Building permit activity has slowed in the recent fiscal year as major projects near completion. FY2008 assumes these revenues will be held to current year levels. Meanwhile certain licenses renewed biannually will result in a cyclical decline from the previous year.

Intergovernmental Revenues

The major intergovernmental revenues received from the State include the motor vehicle sales tax and a gasoline tax, both of which are imposed statewide and distributed to local jurisdictions based on a constitutional formula. The projection for FY2008 for both the state automobile and gasoline tax revenues presume no significant increase from the currently expected amounts. This category also includes state reimbursements for the cost of housing pre-trial inmates and placements of juvenile offenders. Prisoner Housing reimbursements are forecast at approximately the same level receipts in the current fiscal year. This forecast incorporates the increase in the census of the City's detention facilities and continues the expectation that the state budget appropriation will be sufficient to pay for the reimbursable amounts.

CITY OF ST. LOUIS
GENERAL FUND REVENUE ESTIMATE

Revenue Category	Actual Receipts FY06	Projected Receipts FY07	Projected Receipts FY08	Percent Change
Earnings Tax	131,735,560	137,918,000	141,366,000	2.5%
Sales Taxes	47,346,639	49,173,000	50,156,000	2.0%
Property Tax	44,590,572	48,215,000	48,947,000	1.5%
Payroll Expense Tax	36,280,566	34,828,000	35,698,000	2.5%
Franchise / Utility Taxes:				
Electricity	22,589,626	22,620,000	23,299,000	3.0%
Natural Gas	11,693,773	11,100,000	11,433,000	3.0%
Telephone	8,229,350	7,975,000	7,975,000	0.0%
Water	4,054,338	4,250,000	4,250,000	0.0%
Airport	5,325,580	5,525,000	5,725,000	3.6%
All Other franchise fees	958,335	1,014,000	1,044,000	3.0%
Subtotal	52,851,002	52,484,000	53,726,000	2.4%
Intergovernmental Revenues:				
Gasoline Tax	9,952,657	10,000,000	10,100,000	1.0%
Health Care Payments	3,699,070	4,320,000	4,320,000	0.0%
Prisoner Housing Reimbursement	3,955,258	8,660,000	9,050,000	4.5%
Juvenile Detention Reimbursements	2,499,490	2,468,000	2,468,000	0.0%
Motor Vehicle Sales Tax	3,573,545	3,785,000	3,823,000	1.0%
Intangible Tax	56,673	178,000	175,000	-1.7%
Subtotal	23,736,693	29,411,000	29,936,000	1.8%
Licenses:				
Graduated Business License	8,077,692	7,800,000	7,800,000	0.0%
Cigarette Occupational License	2,005,991	1,880,100	1,800,100	-4.3%
Sports and Amusement	8,019,310	3,391,000	3,550,000	4.7%
Automobile	1,345,872	1,355,000	1,365,000	0.7%
Parking Garages and Lots	2,501,800	2,555,000	2,606,000	2.0%
Other Licenses	777,882	1,164,575	1,249,550	7.3%
Subtotal	22,728,547	18,145,675	18,370,650	1.2%
Departmental Revenues:				
Fines and Forfeits	6,196,970	5,079,500	8,112,500	59.7%
Building and Occupancy Permits	8,443,766	8,217,900	8,010,900	-2.5%
Departmental User Fees & Other	29,448,340	27,280,040	27,559,200	1.0%
Subtotal	44,089,076	40,577,440	43,682,600	7.7%

CITY OF ST. LOUIS
GENERAL FUND REVENUE ESTIMATE

Revenue Category	Actual Receipts FY06	Projected Receipts FY07	Projected Receipts FY08	Percent Change
Convention and Tourism Taxes:				
Hotel / Motel Gross Receipts [1]	5,387,923	5,712,000	5,884,000	3.0%
Restaurant Gross Receipts - 1 cent [1]	4,042,731	4,240,000	4,349,000	2.6%
Restaurant Gross Receipts - 1/2 cent	2,115,487	2,308,000	2,365,000	2.5%
Subtotal	11,546,141	12,260,000	12,598,000	2.8%
All other revenues and transfers	969,802	1,097,000	1,330,000	21.2%
27th Pay Reserve	8,758,348	0	0	
Subtotal	9,728,150	1,097,000	1,330,000	
TOTAL GENERAL FUND REVENUES	**$424,632,946**	**$424,109,115**	**$435,810,250**	**2.8%**

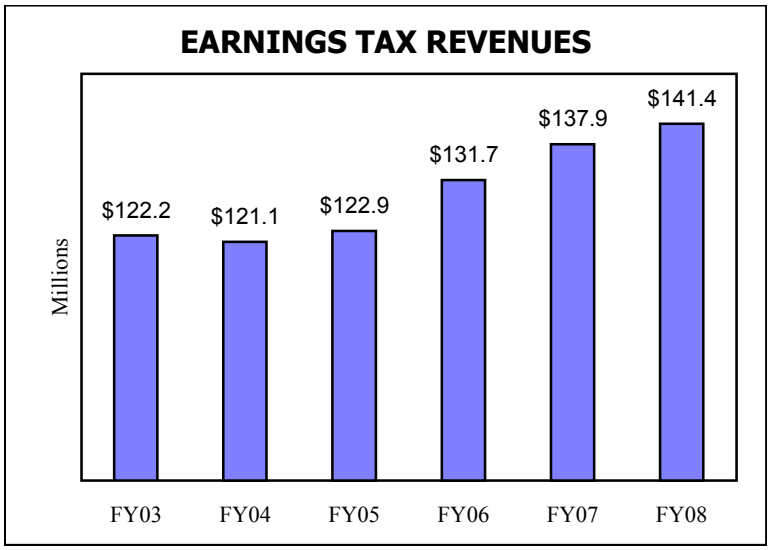
[1] Transfers from convention and sports facility trust fund and convention and tourism fund respectively

EARNINGS TAX

Definition

A one percent tax levied against employee gross compensation and business net profits.

The tax applies to all residents of the City of St. Louis regardless of where they work. It also applies to the earnings of non-residents who work within the city limits.



Discussion

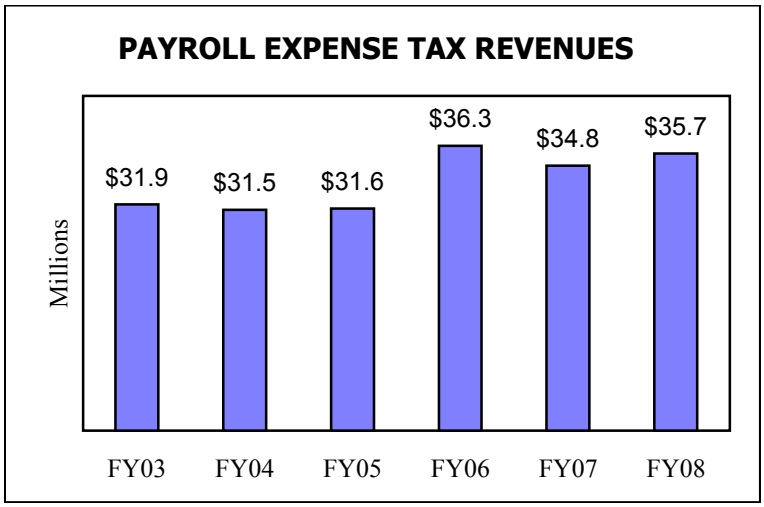
The city earnings tax is the most significant single source of general fund revenues, comprising approximately 30% of the total revenues. Receipts from individual taxpayers comprise about 85 percent of total earnings tax revenues, with businesses paying the remaining 15 percent. The Collector of Revenue is authorized by State law to retain a percentage of collections to pay for office operations. Funds not used for operations, including interest, are returned to the city.

Earnings Tax revenues are projected to end FY07 with an increase of approximately 4.5% in FY07. Much of this growth has been generated with strong results from corporate earnings and individual proprietorships. Revenue from individual taxpayer withholding continues to grow though at a slower pace. FY08 estimates assume continued growth in earnings tax receipts but at a more modest rate of 2.5% to match anticipated slower growth in the overall economy.

PAYROLL EXPENSE TAX

Definition

A tax of one-half of one percent of total compensation paid by a business to its employees for work performed in the City of St. Louis. Not-for-profit charitable or civic organizations are exempt from the payroll expense tax.



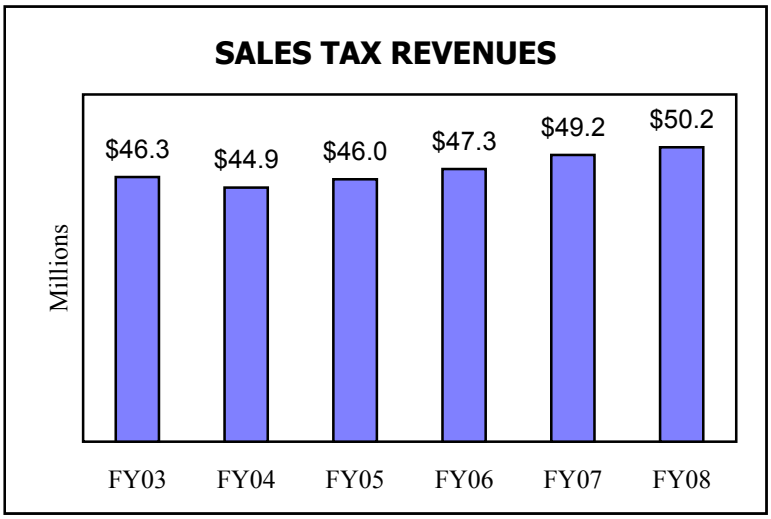
Discussion

The payroll expense tax was implemented in 1988 as part of an overall tax reform package, the aim of which was to redesign the city revenue base to be more attuned to changes in the economy. Payroll expense tax receipts follow trends in earnings tax collections, but grows at a different rate, due to a somewhat different base and exemptions noted above. Some of the apparent downturn in FY07 receipts can be attributed to technical factors where receipts in FY06 included payments from FY05. The underlying growth is projected to return to a more normal pattern in FY08 as revenues are forecast to increase by 2.5%.

SALES TAX

Definition

A one and three-eighths percent tax levied on retail sales in the City of St. Louis. Sales tax is not levied on certain items, including motor fuels, prescription drugs, food purchased with food stamps, all sales by or to not for profit organizations and residential utility charges.



Discussion

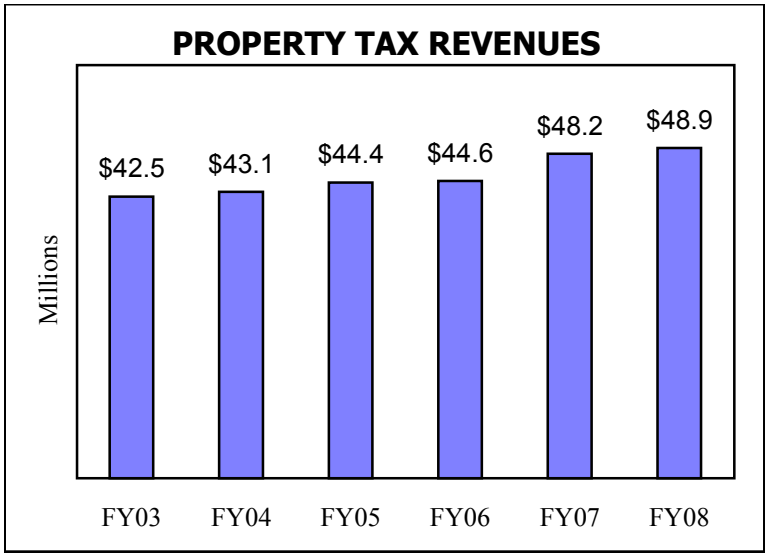
Sales tax receipts have continued the growth experienced from recent years, with FY07 receipts on track to exceed 3.5%. Projections for FY08 assume continuation of the growth trend but at a slower 2% rate.

Separate sales taxes not included in the above figures are the City's 0.5% (half cent) sales tax for capital improvement purposes (described in another section) as well as 0.5% and 0.25% sales taxes for transportation purposes that are allocated to the regional transit authority, a 0.10% regional parks sales tax, a 0.66% education sales tax and a new 0.125% (1/8 cent) parks/recreation sales tax which brings the total local sales tax rate in the city to 3.516%.

REAL AND PERSONAL PROPERTY TAXES

Definition

A tax levied on the assessed value of all real and personal property. The current tax rate is $6.9903 per $100 assessed value



Discussion

Real and personal property tax revenues are distributed to the following taxing jurisdictions.

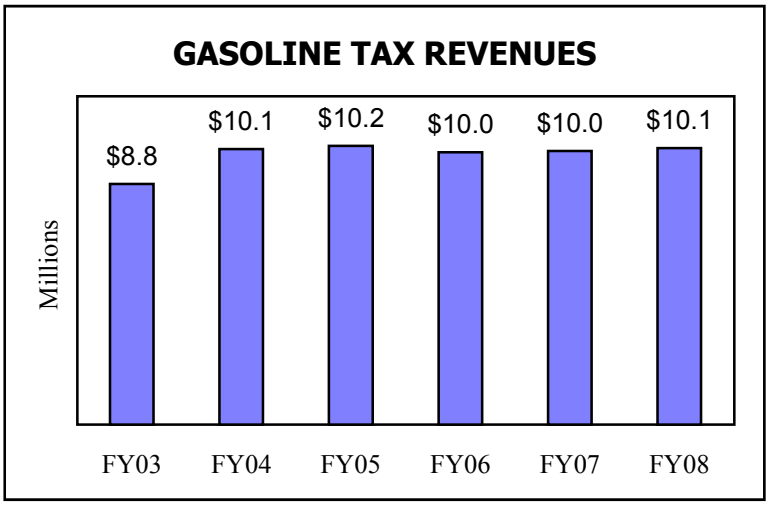
State	$0.0300
Schools	4.0193
Community College	0.2233
Library	0.5171
Zoo, Museum, Garden District	0.2611
Sewer District	0.0687
Sheltered Workshop	0.1386
Community Mental Health	0.0832
Community Children's Services Fund	0.1900
City - General Purposes	1.3262
City - Public Debt	0.1328
TOTAL	$6.9903

Taxes are levied on all real and personal property owned as of January 1 in each year. Tax bills are normally mailed in November and payment is due by December 31, after which taxes become delinquent. Assessment ratios are 19% for residential property, 32% for commercial property, and 12% for agricultural real estate. Personal property is assessed at 33.3% of the appraised market value. In addition to the rate shown, commercial real property is taxed at a rate of $1.64 per $100 assessed valuation, as a replacement for the Manufacturer's Inventory tax. assessed valuation, as a replacement for the Manufacturer's Inventory tax. With FY07 receipts including some payments contested from FY06 reassessments, projected receipts for FY08 are projected to return to a more normal growth rate.

GASOLINE TAX

Definition

A per unit tax levied on the sale of motor fuel purchased statewide. The gasoline tax is levied by the state and remitted monthly to local jurisdictions based on the proportionate share of the total population.



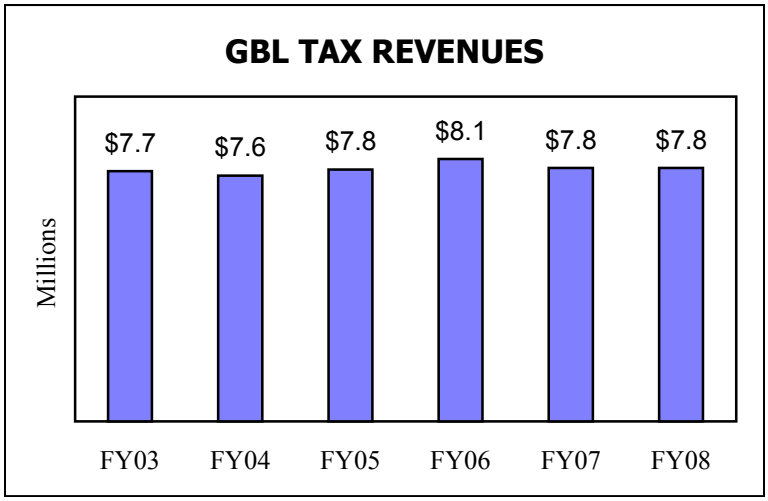
Discussion

The gasoline tax rate imposed by the State of Missouri is $0.17 per gallon. The City receives distributions from the state both for its status as a city and a county. The formula for distribution for these revenues is based on the jurisdiction's population as a percentage of all jurisdictions. As a result of the 2000 census, the City has seen a decline in its share of gasoline tax revenue distributions beginning in FY02. Amounts depicted in the chart above represent the city's allocation based on its status as a city and are deposited to the general fund to offset the cost of maintaining streets and highways. An additional $0.6 million is received based on the city's status as a county and is deposited to the capital fund to offset the cost of road and bridge projects.

GRADUATED BUSINESS LICENSE TAX

Definition

A flat rate tax on businesses based on the number of persons a business employs within the city limits. The tax rate ranges from $150 for employers with two or fewer employees to $25,000 for employers with more than five hundred employees.



Discussion

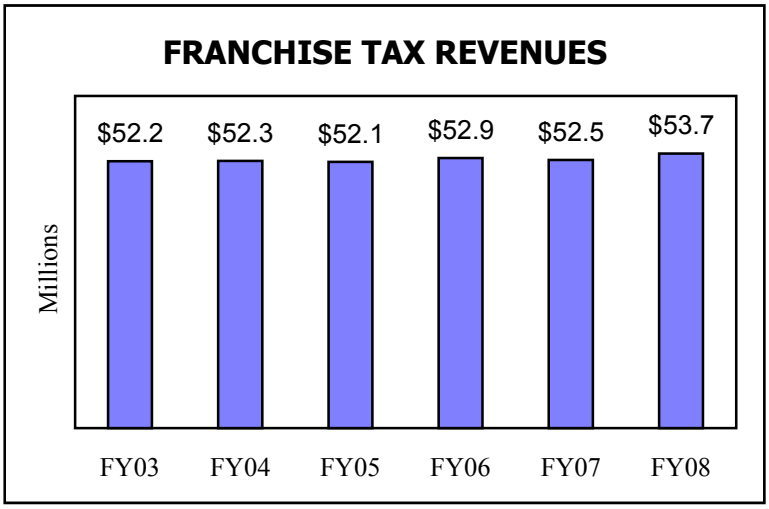
The graduated business license tax and provides a consistent source of revenue of just under $8.0 million per year. As indicated by the chart above, the level of employment activity has remained relatively constant. In 2006, voters approved a new rate schedule with the estimated increase in revenues of $3.2 million to be allocated to a Public Safety Trust Fund. The license fee structure under the new schedule is as follows:

Number of Employees	GBL Tax
501 or more	$37,500
401-500	$34,500
301-400	$30,000
201-3002	$25,500
151-200	$20,250
101-150	$15,000
76-100	$11,250
51-75	$7,500
41-50	$4,500
31-40	$3,000
21-30	$2,250
11-20	$1,500
6-10	$675
3-5	$325
2 or fewer	$200

FRANCHISE TAX

Definition

A tax on the gross receipts of utility companies operating within the city, including sales of electricity, natural gas, telephone services, water and steam, and on the gross receipts of the Airport.



Discussion

The tax rate for companies supplying natural gas and electricity is 10% of the gross receipts from their commercial customers and 4% of the gross receipts from residential customers. Companies supplying telephone service, steam and water are taxed at 10% of their gross receipts from all customers. The taxes are passed on to the ultimate consumers.

The tax on natural gas and electricity account for about two-thirds of all franchise tax revenue. Rate changes for supplying natural gas, electricity, and telephone service are subject to approval by the Missouri Public Service Commission. A continued decline in telephone gross receipts and as well as a drop in natural gas receipts has resulted in a slight decline overall in FY07 revenues. FY08 revenues are projected to return to modest growth approraching the rate of inflation.

CITY OF ST. LOUIS
SPECIAL AND OTHER FUNDS REVENUE ESTIMATE

Revenue Category	Actual Receipts FY06	Projected Receipts FY07	Projected Receipts FY08	Percent Change
SPECIAL AND OTHER FUND REVENUES:				
Local Use Tax Fund	$25,733,809	$26,500,000	$28,250,000	6.6%
Interest	229,909	35,000	35,000	
	25,963,718	26,535,000	28,285,000	6.6%
Convention and Tourism Fund				
Restaurant Gross Receipts Tax (1%)	4,177,810	4,375,000	4,484,000	2.5%
	4,177,810	4,375,000	4,484,000	2.5%
Convention and Sports Facility Fund				
Hotel and Motel Sales Tax (3.5%)	5,388,007	5,712,000	5,884,000	3.0%
	5,388,007	5,712,000	5,884,000	3.0%
Assessment Fund				
Real Estate Tax	1,578,498	1,611,000	1,611,000	0.0%
State Reimbursements	1,241,446	839,000	839,000	0.0%
Other	91,727	133,000	133,000	0.0%
General Fund Subsidy	1,525,000	1,370,000	1,370,000	0.0%
Fund Balance	0	0	0	
	4,436,671	3,953,000	3,953,000	0.0%
Miscellaneous Special 1116-1122 Funds				
Forest Park Fund	1,346,720	1,316,500	1,216,500	-7.6%
1/8 Cent Sales Tax Fund	0	0	4,300,000	
Neighborhood Parks Fund	0	0	1,600,000	
BJC / City Trust Fund	0	0	2,000,000	
Public Safety Trust Fund	0	2,800,000	3,200,000	14.3%
Child Support Unit	1,330,019	1,350,000	1,350,000	0.0%
Street Excavation Fund	411,769	405,000	405,000	0.0%
Underground Cable Repair Fund	0	0	400,000	
Port Authority (incl. gaming lease)	2,530,634	2,365,000	2,825,000	19.5%
Building Commissioner - Lead Remediation	1,854,282	1,601,000	1,601,000	0.0%
Building Commisioner - Bldg. Demolition	2,157,389	1,847,000	1,847,000	0.0%
Police Officer Training Fund	59,313	80,000	80,000	0.0%
Health Division - Other Special Revenue	26,583	50,000	0	
Equitable Relief from Utility Tax	144,248	120,000	120,000	0.0%
Battered Persons Shelter Fund	92,172	92,000	92,000	0.0%
BPS Special Project Funds	0	200,000	645,000	222.5%
Other Special Revenue Funds	308,594	1,567,000	2,452,500	56.5%
Fund Balances	0	0	0	
	10,261,723	13,793,500	24,134,000	75.0%

CITY OF ST. LOUIS
SPECIAL AND OTHER FUNDS REVENUE ESTIMATE

Revenue Category	Actual Receipts FY06	Projected Receipts FY07	Projected Receipts FY08	Percent Change
Communications Fund				
Cable Television Gross Receipts Tax	1,719,068	1,700,000	1,700,000	0.0%
	1,719,068	1,700,000	1,700,000	0.0%
Lateral Sewer Fund				
Tax receipts and interest	2,734,320	2,750,000	2,750,000	0.0%
Fund Balance	0	350,000	350,000	
	2,734,320	3,100,000	3,100,000	0.0%
Riverfront Gaming Revenues (excl. port lease)				
Adjusted Gross Receipts Tax (2%)	1,428,495	1,405,000	1,925,000	37.0%
Admissions Tax ($1)	3,371,030	3,150,000	4,025,000	27.8%
Interest	8,685	20,000	20,000	
Fund Balance	0	0	0	
	4,808,210	4,575,000	5,970,000	30.5%
Government Grant Fund Revenues				
St. Louis Agency on Training & Employment	13,114,662	8,700,000	8,970,000	3.1%
Police Department Grants	6,077,519	6,140,000	4,500,000	-26.7%
Community Development (admin. portion)	5,783,658	5,400,000	6,200,000	14.8%
Other Government Grants	30,075,254	32,669,000	32,267,000	-1.2%
	55,051,093	52,909,000	51,937,000	-1.8%
Capital Improvements Funds				
1/2 Cent Sales Tax	17,179,497	17,881,000	18,081,000	1.1%
Metro Parks Sales Tax	1,573,811	1,645,000	1,663,000	1.1%
Gasoline Tax	625,000	630,000	630,000	0.0%
Intergovernmental Aid	781,628	0	0	
Previous Year Surpluses	0	4,058,000	3,873,365	-4.5%
Income From Sale Of City Assets	534,016	300,000	350,000	16.7%
Transfers from General and Other Funds	5,972,007	9,722,000	10,765,000	10.7%
Courthouse Restoration Funds	1,406,252	1,500,000	1,285,000	-14.3%
Previous Appropriation Rollover	450,000	0	425,000	
Lease Debt Refunding Proceeds	0	300,000	830,000	176.7%
Interest Earnings	327,819	35,000	0	-100.0%
	28,850,030	36,071,000	37,902,365	5.1%
Debt Service Fund				
Property Taxes	5,852,464	5,675,000	6,547,000	15.4%
	5,852,464	5,675,000	6,547,000	15.4%

CITY OF ST. LOUIS
SPECIAL AND OTHER FUNDS REVENUE ESTIMATE

Revenue Category	Actual Receipts FY06	Projected Receipts FY07	Projected Receipts FY08	Percent Change
Tax Increment Financing	4,153,313	2,190,000	2,305,000	5.3%
Trustee Lease Fund - Interest & DSR Earnings	4,956,651	872,000	872,000	0.0%
Mail Services Internal Service Fund	402,618	810,000	770,000	-4.9%
Employee Benefits Funds	31,429,022	30,800,000	32,530,000	5.6%
Fund Balance	0	0	0	
	31,429,022	30,800,000	32,530,000	5.6%
Subtotal Special and Other Fund Revenues	**190,184,718**	**193,070,500**	**210,373,365**	**9.0%**
ENTERPRISE FUND REVENUES:				
Water Division				
Net Sales of Water	41,266,619	41,540,000	39,884,000	-4.0%
All Other Income	4,716,729	4,613,000	5,485,800	18.9%
	45,983,348	46,153,000	45,369,800	-1.7%
Lambert St. Louis Airport				
Landing Fees	49,521,768	70,169,000	71,063,000	1.3%
Rents	30,385,847	28,792,000	30,555,000	6.1%
Utilities and Charges	1,483,714	1,268,000	903,000	-28.8%
Concessions	21,171,395	22,894,000	22,514,000	-1.7%
Interest	5,451,189	4,197,000	4,279,000	2.0%
Parking and Miscellaneous	13,173,248	15,358,000	15,536,000	1.2%
Pledged PFC Revenues	18,766,000	25,884,000	25,887,000	0.0%
	139,953,161	168,562,000	170,737,000	1.3%
Subtotal Enterprise Funds	**185,936,509**	**214,715,000**	**216,106,800**	**0.6%**
Total Special and Enterprise Revenues	**$376,121,227**	**$407,785,500**	**$426,480,165**	**4.6%**

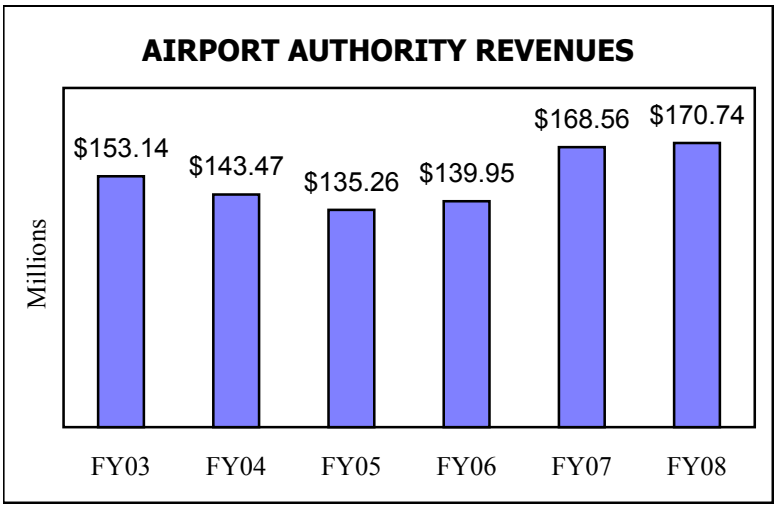
CITY OF ST. LOUIS
SPECIAL AND OTHER FUNDS REVENUE ESTIMATE

Revenue Category	Actual Receipts FY06	Projected Receipts FY07	Projected Receipts FY08	Percent Change
Revenues Appropriated Separately:				
Street Improvement Fund				
Motor Vehicle Sales Tax	750,755	755,000	755,000	0.0%
Franchise (Utility) Taxes	4,038,268	3,630,000	3,630,000	0.0%
Interest	79,559	15,000	15,000	
	4,868,582	4,400,000	4,400,000	0.0%
Community Dev. Block Grants / Housing Grants (excluding admin. listed above)	20,248,225	25,410,000	24,610,000	-3.1%
Total All Special and Other Fund Revenues	**$401,238,034**	**$437,595,500**	**$455,490,165**	**4.1%**

AIRPORT AUTHORITY
(Lambert-St. Louis International Airport)

Definition

Airport revenue comes from Signatory Airline Fees, Concession Revenues, Interest Income and Parking fees, in addition to funds provided by the Federal Aviation Administration.



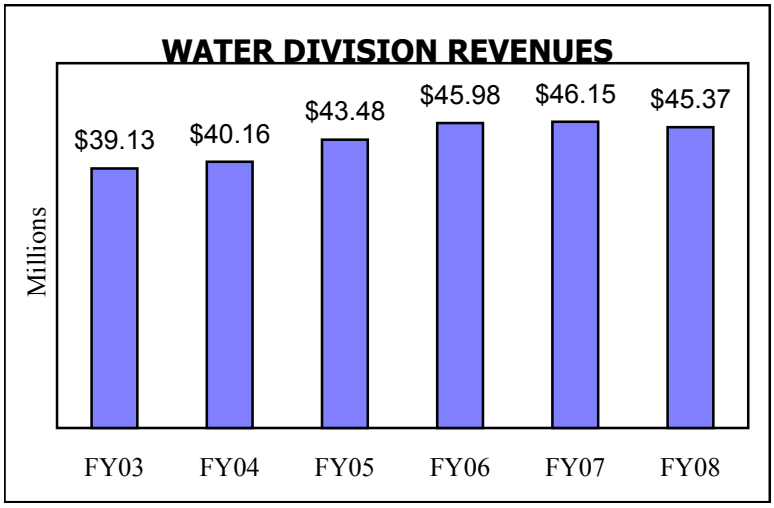
Discussion

Lambert - St. Louis International Airport receives just over half of its operating revenues from signatory airlines in the form of landing fees and terminal rents. Signatory airlines are those airlines serving the Airport who have signed use agreements and include: American, America West, Continental, Delta, Frontier, Northwest, USAir, Southwest, Trans States and United. The Airport also receives revenues from concessions that operate on Airport property. Concession fees include revenues from the following activities: food & beverage sales, gift shops, coin devices, ground transportation, public parking, car rentals, space rental, in-flight catering and other concession revenues. Other revenues include non-signatory airline fees, cargo, hangar, tenant improvement surcharges, employee lot, gain on sale of investments and other miscellaneous revenues.

WATER DIVISION

Definition

Water Division revenues include sales of water to residential and commercial customers and to other jurisdictions, along with miscellaneous charges for service.



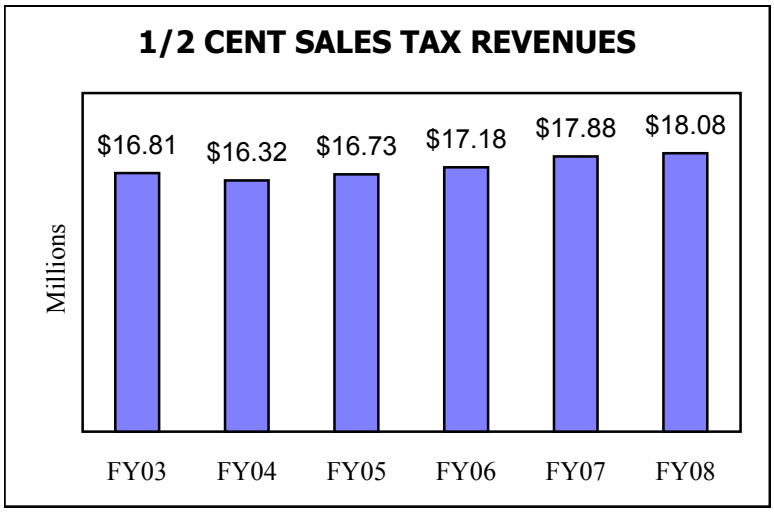
Discussion

Revenues from net sales of Water include sales to flat-rate and metered customers and sales to other governmental jurisdictions. While the number of metered and unmetered customers has decreased reflecting the city's population decline, increases in the sales to other governmental jurisdictions has offset some of the decrease. The other miscellaneous income is mostly revenue from services the Water Division performs, such as repairing damaged fire hydrants or tapping water lines for new buildings and interest income from investments.

1/2 CENT CAPITAL SALES TAX

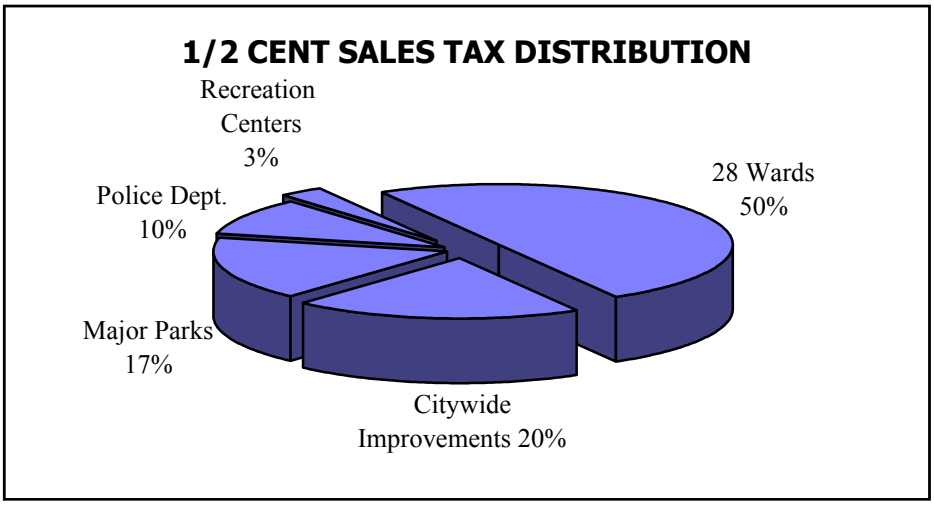
Definition

A one half percent tax levied on retail sales in the City of St. Louis is dedicated to Capital expenditures. The sales tax is not levied on certain items, including motor fuels, prescription drugs, food purchased with food stamps, all sales by or to not for profit organizations and residential utility charges.



Discussion

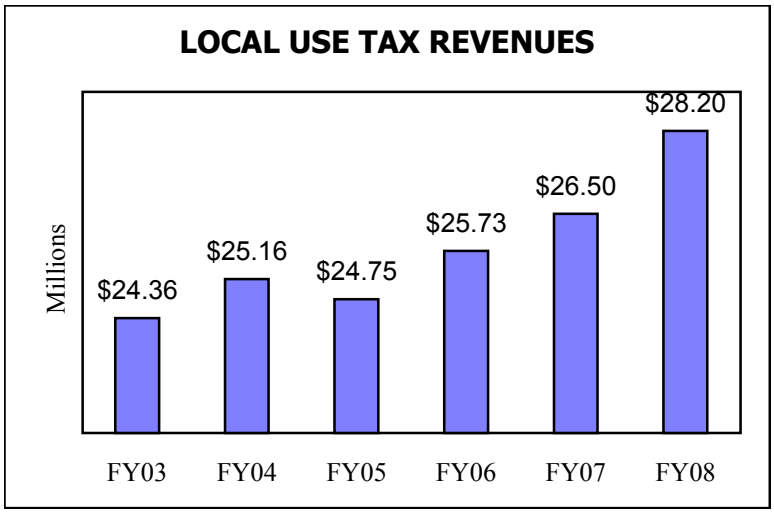
City voters approved the 1/2 cent sales tax for capital improvements in August, 1993. Projected revenue for FY08 is projected to total $18.1 million. The City ordinance authorizing the 1/2 cent sales tax included a formula for allocating the proceeds among various capital spending areas. This allocation is illustrated in the pie chart below:



LOCAL USE TAX

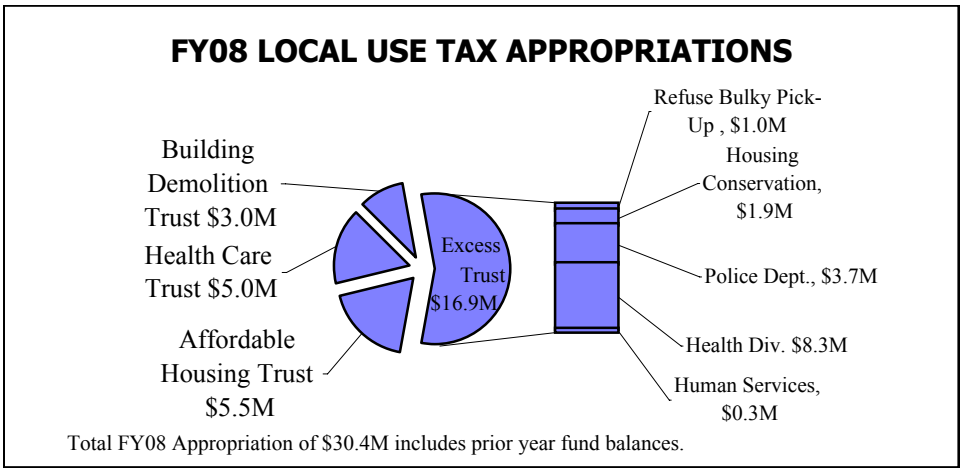
Definition

The Local Use Tax is a tax applied, in lieu of the local sales tax, on transactions that individuals and businesses conduct with out-of-state vendors, including catalog and direct market sales. The use tax rate is equal to the total local sales tax rate imposed by the City. With the passage of a new 1/8 cent sales tax, the local use rises from 2.725% to 2.85%



Discussion

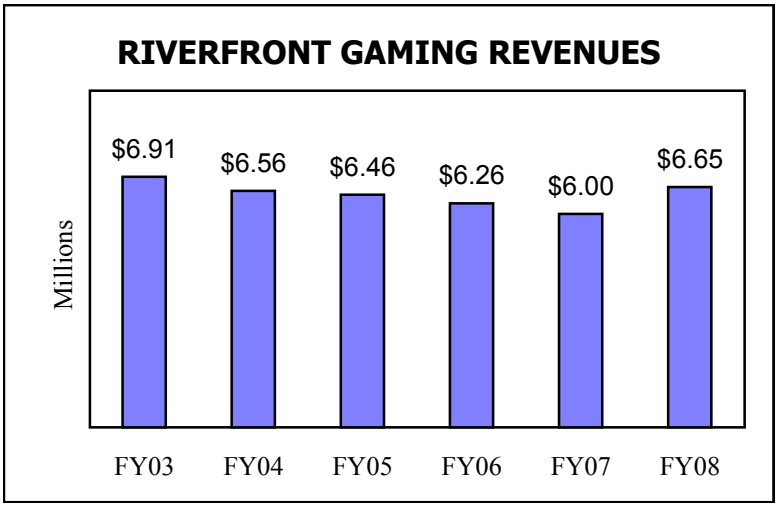
City voters approved the current Local Use Tax in November, 2002 and has generated revenue consistently in the $25-26M range. The FY08 estimate of $28.2 million incorporates both a 2.5% growth in the base as well as the increase in the new rate. The current tax replaced an earlier version approved a year earlier. The current City ordinance annually allocates $5M each to the Health Care Trust Fund and Affordable Housing Trust Fund and $3M for derelict building demolition. Amounts in excess of $13M can be allocated collectively to any of the following: derelict building demolition, public safety, neighborhood preservation, development and preservation of affordable and accessible housing and public health care services.



RIVERFRONT GAMING

Definition

Riverfront Gaming revenues come primarily from three sources: 1) the local share of the state gaming tax, 2) the local share of the state admissions tax, and 3) the lease agreement with the City Port Authority



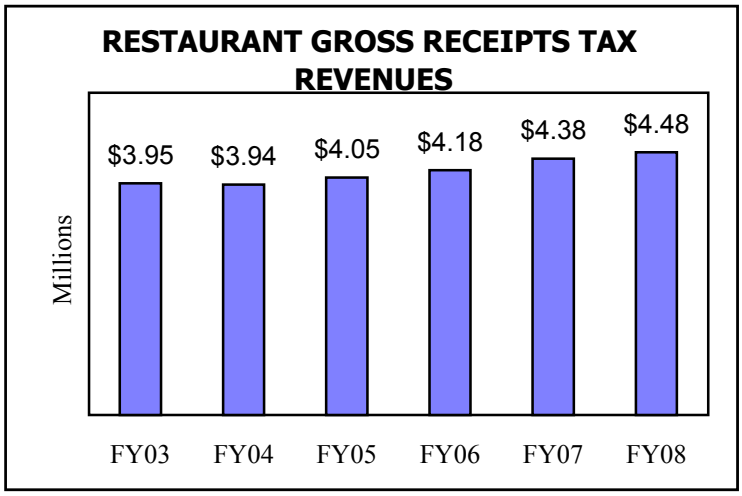
Discussion

Riverboat gaming on the St. Louis riverfront began in May, 1994 with the opening of President Casino's Admiral riverboat. The State of Missouri imposes a 20% tax on the adjusted gross receipts (AGR) of riverboat gambling facilities as well as a $2 head tax on the number of admissions. By state statute, the City receives a 10% share of the state tax or 2% of AGR. The City is also entitled to one-half the state admission fee or $1 per admission. The City receives an additional 2% of AGR through a lease between the riverboat operator and the City's Port Authority.
In FY08 a new gaming facility operated by Pinnacle Casinos is to open mid-year on Laclede's Landing. The new facility though not subject to Port lease payments due to its location will provide an increase in gaming revenues. An estimated $1.4 million in increased gaming revenue offset in part by a projected $700,000 reduction of lease revenues leaves the net projected increase for FY08 at approximately $700,000.

RESTAURANT GROSS RECEIPTS TAX

Definition

A 1% tax levied on the gross receipts of restaurants, excluding the sale of alcoholic beverages.



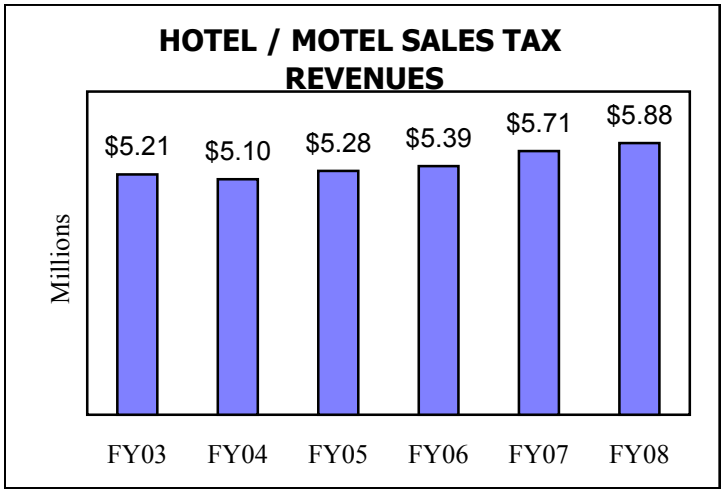
Discussion

The 1% restaurant gross receipts tax serves as the source of revenue to the City's Convention and Tourism Fund. The fund was established to foster and promote the City's convention and tourism industry. Revenues from this source together with hotel tax receipts from the Convention and Sports Facility Fund are used to offset debt service payments on the Convention Center as well as minor subsidies to convention and tourism related organizations. Recent growth in restaurant gross receipts tax revenues is expected to continue in FY07, with the increase projected at 3.5%

HOTEL / MOTEL SALES TAX

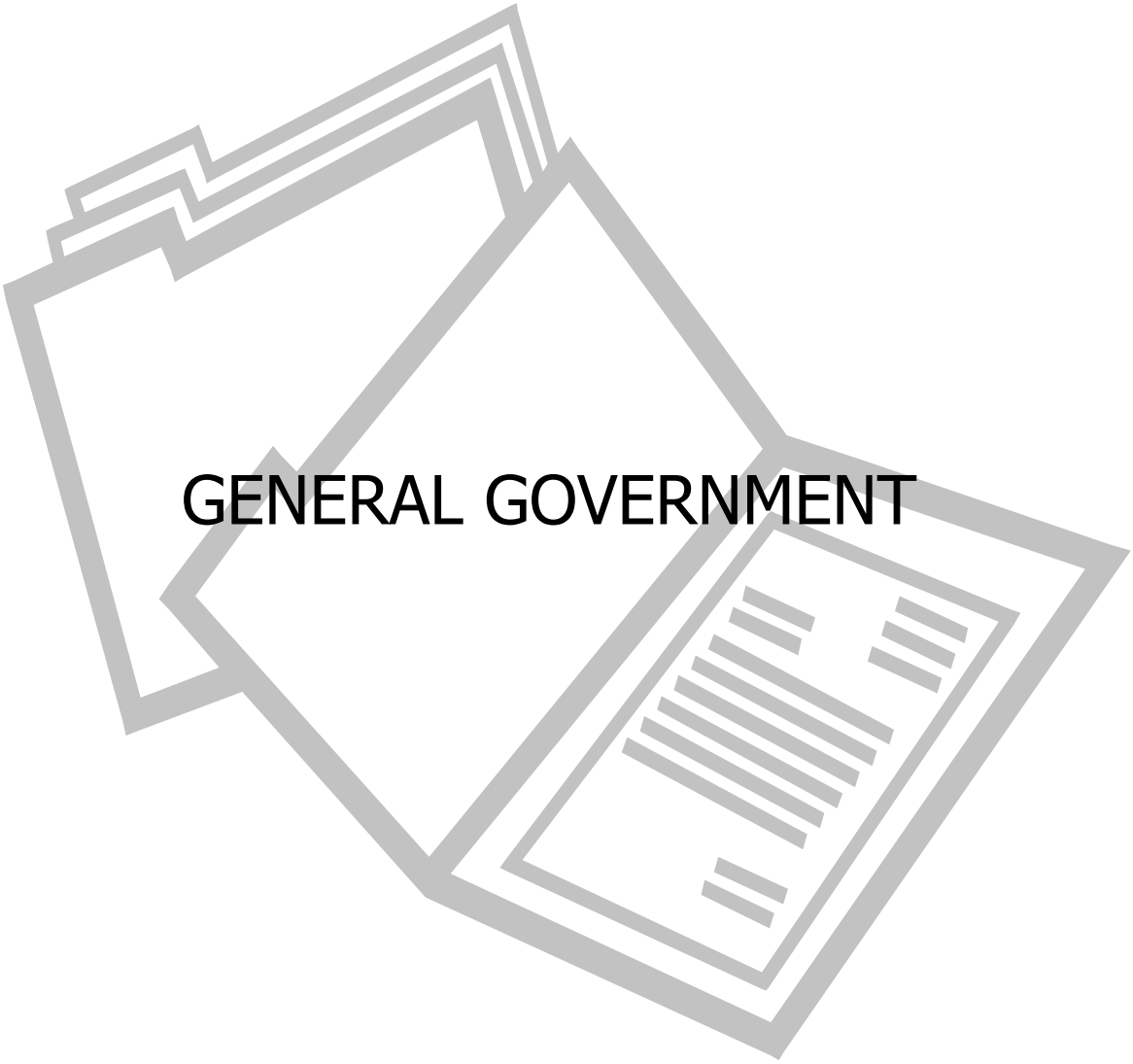
Definition

A 3.5% tax levied on the price of a hotel room.



Discussion

The change from a flat amount per occupied room to a gross receipts based tax has provided the opportunity for this source of revenue to grow with inflationary increases in the cost of a hotel room. Hotel Tax receipts have exhibited consistent growth with the addition of hotel developments in the downtown area. Proceeds from this tax are deposited into a Convention and Sports Facility trust fund and together with restaurant tax revenues are used to offset debt payments on the convention center. The City has added a significant number of hotel rooms in recent years adding to the growth of hotel tax receipts. Receipts are projected to increase 3% in FY08.

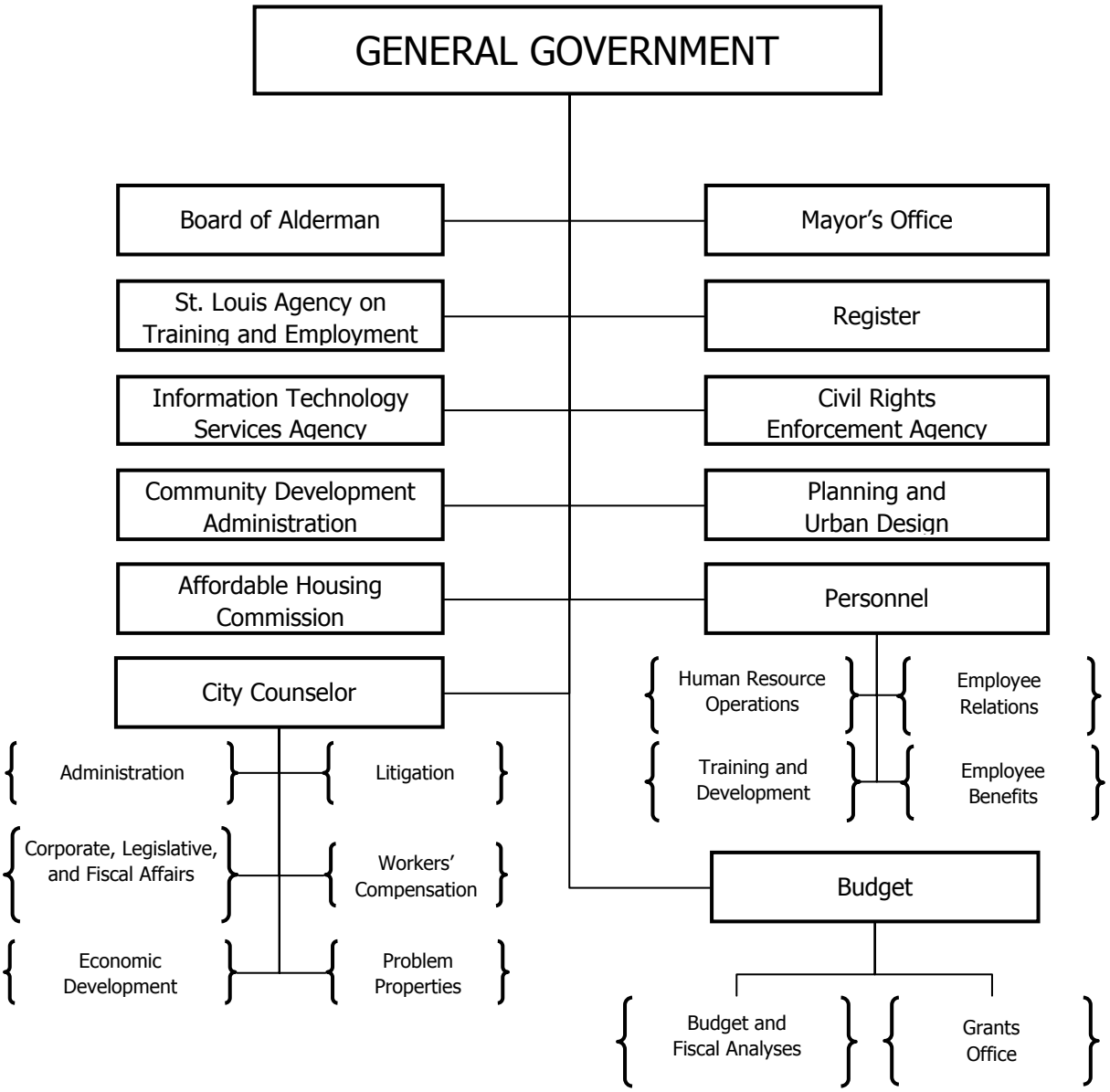


GENERAL GOVERNMENT

DEPARTMENT MAJOR GOALS

EFFICIENT AND EFFECTIVE GOVERNMENT

- Provide a well-qualified, diverse City workforce utilizing progressive human resource programs based on merit and equal employment opportunity principles.
- Utilize information technology to enhance the efficiency and effectiveness of City Services.
- Ensure effective legal representation of City departments and agencies.

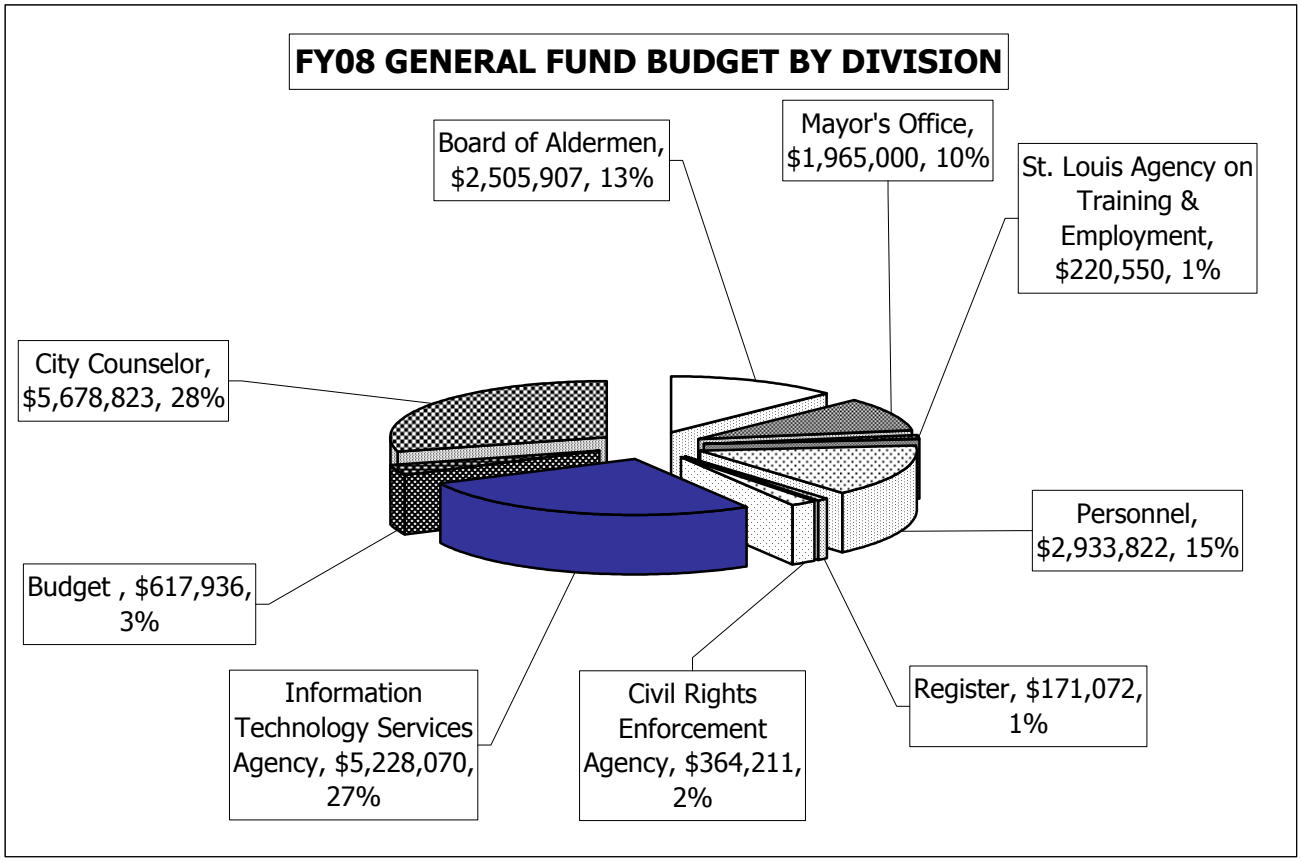

GENERAL GOVERNMENT
Board of Alderman
St. Louis Agency on Training and Employment
Information Technology Services Agency
Community Development Administration
Affordable Housing Commission
City Counselor
Administration
Litigation
Corporate, Legislative, and Fiscal Affairs
Workers' Compensation
Economic Development
Problem Properties
Mayor's Office
Register
Civil Rights Enforcement Agency
Planning and Urban Design
Personnel
Human Resource Operations
Employee Relations
Training and Development
Employee Benefits
Budget
Budget and Fiscal Analyses
Grants Office

GENERAL GOVERNMENT

BUDGET BY DIVISION	ACTUAL FY06	BUDGET FY07	BUDGET FY08
110 Board of Aldermen	2,333,549	2,449,595	2,505,907
120 Mayor's Office	1,906,165	1,972,767	1,965,000
121 St. Louis Agency on Training & Emp	0	249,771	220,550
123 Personnel	3,117,829	2,857,852	2,933,822
124 Register	146,361	168,053	171,072
126 Civil Rights Enforcement Agency	324,638	358,705	364,211
127 Information Technology Services Ag	5,220,807	5,188,356	5,228,070
137 Budget	561,039	646,422	617,936
139 City Counselor	5,662,333	5,683,835	5,760,008
141 Planning and Urban Design	0	0	131,373
General Fund	$19,272,721	$19,575,356	$19,766,576
141 Planning and Urban Design	1,568,899	1,484,188	1,570,000
142 Community Development Administra	2,834,824	2,899,657	3,415,113
143 Affordable Housing Commission	7,641,404	5,498,621	5,506,910
Grant and Other Funds	42,553,778	40,785,248	48,615,879
TOTAL DEPARTMENT ALL FUNDS	**$73,871,626**	**$70,243,070**	**$78,874,478**

PERSONNEL BY DIVISION	ACTUAL FY06	BUDGET FY07	BUDGET FY08
110 Board of Aldermen	44.0	45.0	45.0
120 Mayor's Office	22.5	23.0	23.0
121 St. Louis Agency on Training & Emp	0.0	5.0	5.0
123 Personnel	37.8	38.8	39.8
124 Register	3.0	3.0	3.0
126 Civil Rights Enforcement Agency	5.0	5.0	5.0
127 Information Technology Services Ag	42.0	42.0	42.0
137 Budget	7.0	7.0	7.0
139 City Counselor	43.0	43.0	45.0
141 Planning and Urban Design	0.0	0.0	2.0
General Fund	204.3	211.8	214.8
141 Planning and Urban Design	22.0	19.0	20.0
142 Community Development Administra	43.0	43.0	43.0
143 Affordable Housing Commission	4.0	4.0	4.0
Grant and Other Funds	59.2	59.7	70.2
TOTAL DEPARTMENT ALL FUNDS	**332.5**	**337.5**	**352.0**

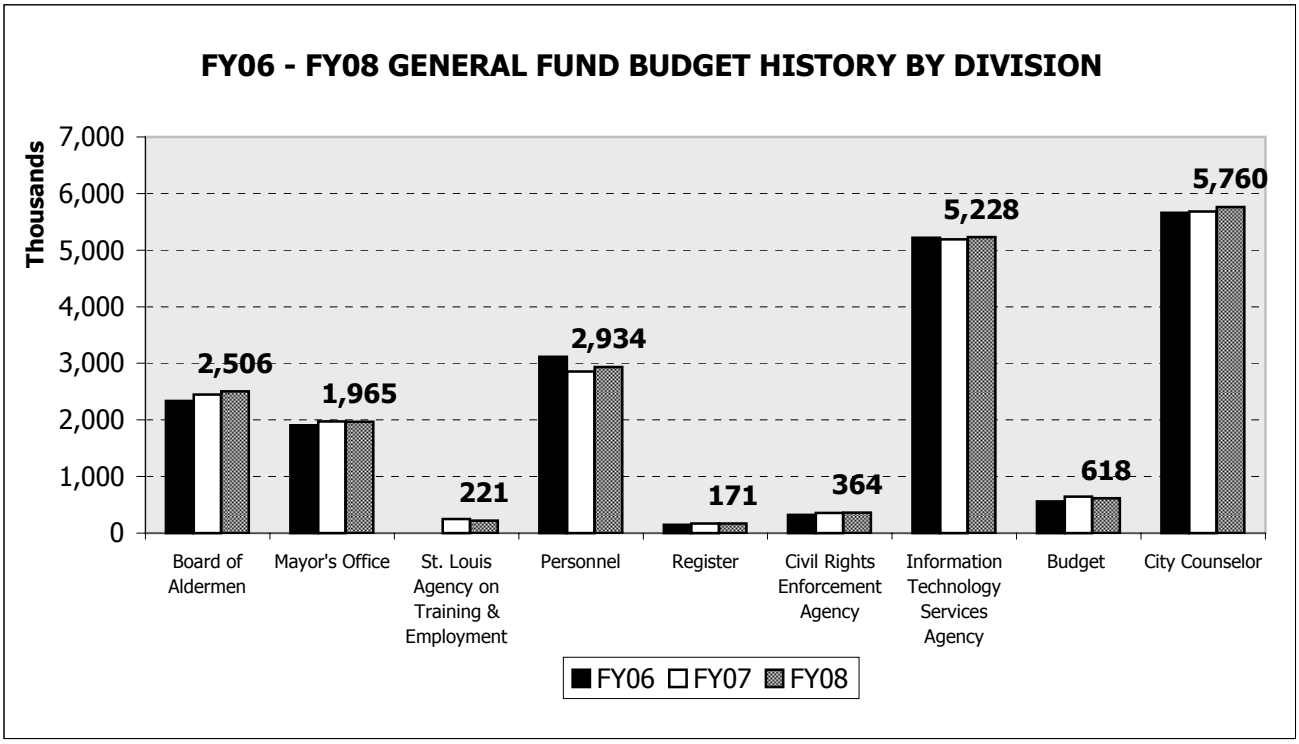
GENERAL GOVERNMENT

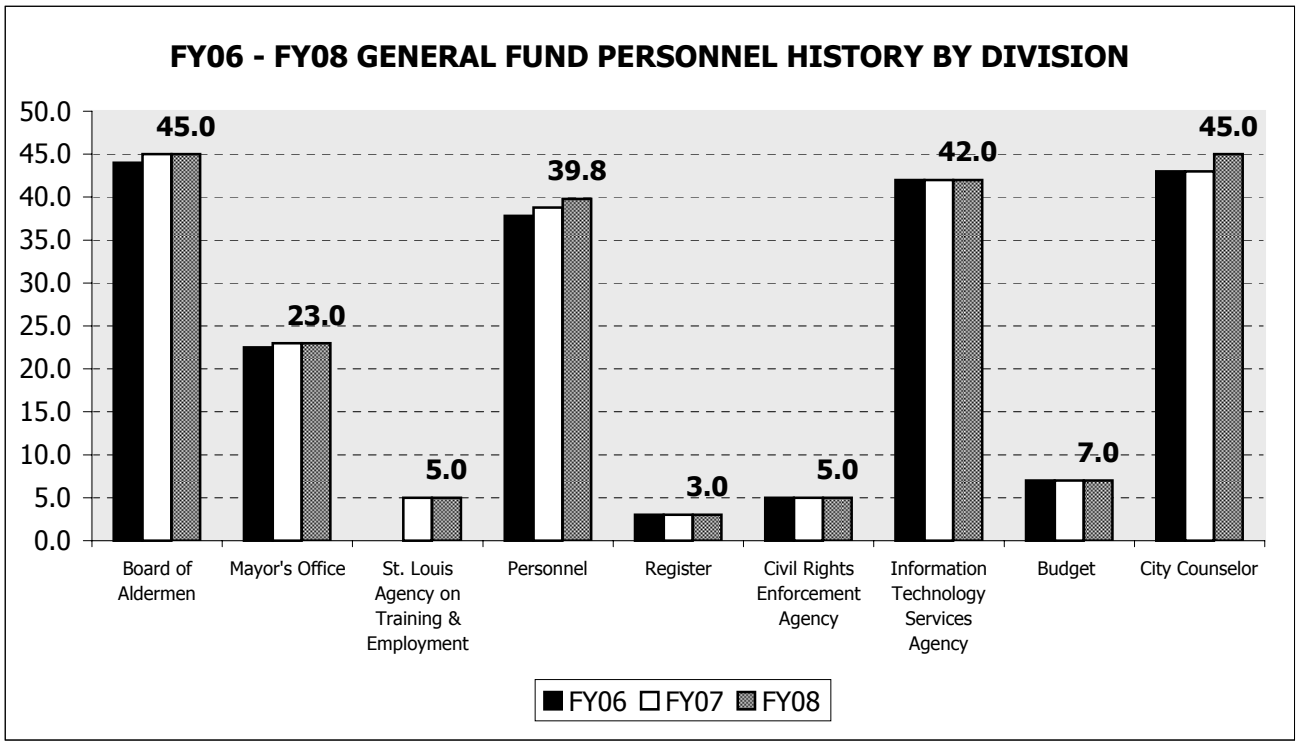


DIVISION MAJOR HIGHLIGHTS

- Register to microfilm past ordinances and historical documents to make office more accessible
- SLATE to increase number of customized/ incumbent worker relationships by developing partnerships with Webster University and St. Louis Community College.
- Personnel to provide testing for fire captain and battalion chief positions
- City Counselor to expand Problem Properties Unit with receipt of estimated $320,000 from new Public Safety Trust Fund

GENERAL GOVERNMENT





Division: 110 Board of Aldermen
Program: Ø
Department: General Government

Division Budget 110

MISSION & SERVICES

The Board of Aldermen, the legislative body of the City of St. Louis, is comprised of 28 members representing the City's 28 wards and a board president, who is elected citywide. The Board of Aldermen is responsible for the approval and enactment of ordinances, the review of policy matters, and the review and passage of the annual budget. The President of the Board of Aldermen is one of three members of the City's Board of Estimate and Apportionment.

FY08 HIGHLIGHTS

The proposed budget for the Board of Aldermen contains some additional funding for computer equipment as well as additional education and training funds.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	2,151,961	2,240,615	2,283,927
Materials and Supplies	32,458	48,000	48,000
Equipment, Lease, and Assets	29,199	29,500	34,500
Contractual and Other Services	119,931	131,480	139,480
Debt Service and Special Charges	0	0	0
General Fund	$2,333,549	$2,449,595	$2,505,907
Grant and Other Funds	$0	$0	$0
All Funds	**$2,333,549**	**$2,449,595**	**$2,505,907**

FULL TIME POSITIONS

General Fund	44.0	45.0	45.0
Other Funds	0.0	0.0	0.0
All Funds	44.0	45.0	45.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 120 Mayor's Office
Program: Ø
Department: General Government

Division Budget 120

MISSION & SERVICES

As the chief executive officer of the City, the Mayor's primary responsibilities include policy formulation and executive direction and coordination of the activities of City departments and agencies. The Mayor serves as chair of the three member Board of Estimate and Apportionment.

FY08 HIGHLIGHTS

In FY08, the Mayor's office anticipates reduced staffing costs and participating in an office internship program.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	1,686,497	1,742,967	1,738,397
Materials and Supplies	25,017	24,700	24,700
Equipment, Lease, and Assets	12,203	24,900	24,900
Contractual and Other Services	182,448	180,200	177,003
Debt Service and Special Charges	0	0	0
General Fund	$1,906,165	$1,972,767	$1,965,000
Grant and Other Funds	$57,998	$0	$0
All Funds	**$1,964,163**	**$1,972,767**	**$1,965,000**

FULL TIME POSITIONS

General Fund	22.5	23.0	23.0
Other Funds	0.0	0.0	0.0
All Funds	22.5	23.0	23.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 121 St. Louis Agency on Training and Employment
Program: Ø
Department: General Government

Division Budget 121

MISSION & SERVICES

The mission of the St. Louis Agency on Training and Employment (SLATE) is to provide leadership and promote collaboration among public and private partners to develop a quality workforce that meets the economic and labor market needs of the St. Louis region. SLATE administers and operates the Workforce Investment Act, a federal program to aid in the employment and training of unemployed and underemployed workers.

FY08 HIGHLIGHTS

In FY08 SLATE will increase customized/ incumbent worker training opportunities for businesses by developing relationships with Webster University and St. Louis Community College. Also, SLATE will continue monitoring the ShareNetwork neighborhood project.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	0	249,771	220,550
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	$0	$249,771	$220,550
Grant and Other Funds	$12,090,715	$8,657,307	$8,962,761
All Funds	**$12,090,715**	**$8,907,078**	**$9,183,311**

FULL TIME POSITIONS

General Fund	0.0	5.0	5.0
Other Funds	29.0	28.0	33.0
All Funds	29.0	33.0	38.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 123 Personnel
Program: Ø
Department: General Government

Division Budget 123

MISSION & SERVICES

The Division of Personnel's mission is to provide a well qualified, diverse workforce and support management's efforts to serve the citizens of St. Louis through progressive human resource programs based on merit and equal employment opportunity principles. The division is charged with the task of hiring, training, and maintaining the City's workforce.

FY08 HIGHLIGHTS

In FY08 the Department of Personnel will be working toward approval of a new pay plan for City employees and provide Fire Department testing for Captain and Battalion Chief positions. Personnel will, in cooperation with individual departments, administer an employee incentive program.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	2,739,917	2,471,452	2,547,422
Materials and Supplies	18,036	26,500	26,500
Equipment, Lease, and Assets	19,809	32,900	32,900
Contractual and Other Services	340,067	327,000	327,000
Debt Service and Special Charges	0	0	0
General Fund	$3,117,829	$2,857,852	$2,933,822
Grant and Other Funds	$27,757,069	$30,848,606	$32,826,471
Local Use Tax Fund	$0	$0	$109,008
All Funds	**$30,874,898**	**$33,706,458**	**$35,760,293**
FULL TIME POSITIONS			
General Fund	37.8	38.8	39.8
Other Funds	10.2	11.7	12.2
All Funds	48.0	50.5	52.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 123 Personnel
Program: 01 Human Resource Operations
Department: General Government

Program Budget 123-01

MISSION & SERVICES

The duties of the program include recruitment, development and administration of examinations, administration of service rating systems, maintaining City personnel records, and administration of the classification and compensation functions.

FY08 HIGHLIGHTS

In FY07 the Employee Safety program was merged with the Human Resource Operations program.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	1,561,752	1,589,208	1,630,350
Materials and Supplies	8,253	15,022	15,022
Equipment, Lease, and Assets	10,492	17,425	17,425
Contractual and Other Services	141,812	151,004	151,974
Debt Service and Special Charges	0	0	0
General Fund	$1,722,309	$1,772,659	$1,814,771
Grant and Other Funds	$0	$90,285	$205,062
Local Use Tax	$0	$0	$109,008
All Funds	**$1,722,309**	**$1,862,944**	**$2,019,833**
FULL TIME POSITIONS			
General Fund	21.8	27.8	28.8
Other Funds	0.0	1.0	2.0
All Funds	21.8	28.8	30.8

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Probationary service ratings	221	238	238

Division: 123 Personnel
Program: 02 Employee Relations
Department: General Government

Program Budget 123-02

MISSION & SERVICES

Employee Relations provides personnel policies and procedure guidelines to City management and employees so that they can fairly and consistently follow City policies.

FY08 HIGHLIGHTS

In FY08 Employee Relations will track the status of family medical leaves and administer the drug and alcohol program.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	712,378	635,019	662,330
Materials and Supplies	8,253	7,730	7,730
Equipment, Lease, and Assets	10,492	9,810	9,810
Contractual and Other Services	141,812	91,598	91,597
Debt Service and Special Charges	0	0	0
General Fund	$872,935	$744,157	$771,467
Grant and Other Funds	$0	$0	$0
All Funds	**$872,935**	**$744,157**	**$771,467**

FULL TIME POSITIONS

General Fund	6.0	6.0	6.0
Other Funds	0.0	0.5	0.0
All Funds	6.0	6.5	6.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Service rating appeals	14	30	30
Service ratings amended	4	4	4

Division: 123 Personnel
Program: 03 Training/ Development
Department: General Government

Program Budget 123-03

MISSION & SERVICES

The program's mission is to train and develop City employees to provide the best possible service to citizens. The program is responsible for most of the employee and supervisory training conducted for City employees.

FY08 HIGHLIGHTS

In FY08 the Training and Development program will provide the training opportunity programs which funds local training programs for employees.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	273,992	247,225	254,742
Materials and Supplies	2,551	3,748	3,748
Equipment, Lease, and Assets	3,411	5,665	5,666
Contractual and Other Services	87,771	84,398	84,398
Debt Service and Special Charges	0	0	0
General Fund	$367,725	$341,036	$348,554
Grant and Other Funds	$0	$0	$0
All Funds	**$367,725**	**$341,036**	**$348,554**

FULL TIME POSITIONS

General Fund	5.0	5.0	5.0
Other Funds	0.0	0.0	0.0
All Funds	5.0	5.0	5.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 123 Personnel
Program: 04 Employee Safety
Department: General Government

Program Budget 123-04

MISSION & SERVICES

The Employee Safety program's mission is to lead the City's occupational safety and health program with emphasis on control of employment risk areas.

FY08 HIGHLIGHTS

The Employee Safety Program was merged with the Human Resource Operations program in FY07.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	191,794	0	0
Materials and Supplies	1,971	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	15,226	0	0
Debt Service and Special Charges	0	0	0
General Fund	$208,991	$0	$0
Grant and Other Funds	$0	$0	$0
All Funds	**$208,991**	**$0**	**$0**

FULL TIME POSITIONS

General Fund	5.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	5.0	0.0	0.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 123 Personnel
Program: 05 Employee Benefits
Department: General Government

Program Budget 123-05

MISSION & SERVICES

The Employee Benefits program aims to reduce benefit costs by advocating good health and rebidding providers of benefit programs. This includes health insurance plan options along with life insurance and other optional and supplemental insurance plans.

FY08 HIGHLIGHTS

In FY08 Employee Benefits will experience an increase in health insurance costs.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	485,912	516,633	522,516
Materials and Supplies	6,818	7,100	7,100
Equipment, Lease, and Assets	0	15,800	12,800
Contractual and Other Services	27,264,339	30,218,788	31,969,985
Debt Service and Special Charges	0	0	0
Grant and Other Funds	$27,757,069	$30,758,321	$32,512,401
General Fund	$0	$0	$0
All Funds	**$27,757,069**	**$30,758,321**	**$32,512,401**

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	10.2	10.2	10.2
All Funds	10.2	10.2	10.2

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Deferred comp. participation	49%	49%	49%

Division: 124 Register
Program: Ø
Department: General Government

Division Budget 124

MISSION & SERVICES

The Register's primary charge is to ensure City records are retained and made available to City agencies and the general public.

FY08 HIGHLIGHTS

In FY08 the Register will save space by microfilming past ordinances and historical data along with binding together past City Journals. The Register will also design public survey/ comment cards for evaluation of services.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	141,513	148,353	151,372
Materials and Supplies	3,438	15,000	15,000
Equipment, Lease, and Assets	60	200	200
Contractual and Other Services	1,350	4,500	4,500
Debt Service and Special Charges	0	0	0
General Fund	$146,361	$168,053	$171,072
Grant and Other Funds	$0	$0	$0
All Funds	**$146,361**	**$168,053**	**$171,072**

FULL TIME POSITIONS

General Fund	3.0	3.0	3.0
Other Funds	0.0	0.0	0.0
All Funds	3.0	3.0	3.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Cost per oath	$18.00	$26.00	$26.00
Register cost per City Journal	$1.13	$2.00	$2.00

Division: 126 Civil Rights Enforcement Agency
Program: Ø
Department: General Government

Division Budget 126

MISSION & SERVICES

The Civil Rights Enforcement Agency's (CREA) mission is to treat and eliminate discrimination in housing, employment, education, services, public accommodations, and real property transaction and uses, while providing equal opportunity. CREA investigates alleged violations of the laws governing discrimination.

FY08 HIGHLIGHTS

In FY08 CREA will continue its efforts towards preventing discrimination through education and outreach initiatives.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	304,074	321,755	327,461
Materials and Supplies	12,984	15,700	15,500
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	7,580	21,250	21,250
Debt Service and Special Charges	0	0	0
General Fund	$324,638	$358,705	$364,211
Grant and Other Funds	$37,476	$56,872	$170,221
All Funds	**$362,114**	**$415,577**	**$534,432**

FULL TIME POSITIONS

General Fund	5.0	5.0	5.0
Other Funds	1.0	1.0	2.0
All Funds	6.0	6.0	7.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Complaints received	70	130	130
Investigations completed	70	130	130

Division: 127 Information Technology Services Agency
Program: Ø
Department: General Government

Division Budget 127

MISSION & SERVICES

Information Technology Services Agency's (ITSA) mission is to provide mainframe and personal computer network support and programming along with web site development and maintenance.

FY08 HIGHLIGHTS

In FY08 the capital budget will continue to fund the purchase of personal computers and equipment.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	3,058,075	3,089,294	3,110,240
Materials and Supplies	93,621	49,550	55,500
Equipment, Lease, and Assets	3,899	43,960	3,900
Contractual and Other Services	1,897,236	2,005,552	2,058,430
Debt Service and Special Charges	167,976	0	0
General Fund	$5,220,807	$5,188,356	$5,228,070
Grant and Other Funds	$132,275	$140,840	$144,032
All Funds	**$5,353,082**	**$5,329,196**	**$5,372,102**

FULL TIME POSITIONS

General Fund	42.0	42.0	42.0
Other Funds	2.0	2.0	2.0
All Funds	44.0	44.0	44.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 137 Budget
Program: Ø
Department: General Government

Division Budget 137

MISSION & SERVICES

The Budget division serves under the Board of Estimate and Apportionment and is responsible for the development and monitoring of the City's annual budget and operating plan. It includes a grants office for assisting departments in identifying grant funding possibilities and application processes.

FY08 HIGHLIGHTS

In FY08 the Budget Division will continue to assist the Board of E&A in developing strategies to achieve structurally balanced budgets.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	518,969	530,822	503,136
Materials and Supplies	2,829	5,400	5,400
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	39,241	110,200	109,400
Debt Service and Special Charges	0	0	0
General Fund	$561,039	$646,422	$617,936
Grant and Other Funds	$0	$0	$0
All Funds	**$561,039**	**$646,422**	**$617,936**

FULL TIME POSITIONS

General Fund	7.0	7.0	7.0
Other Funds	0.0	0.0	0.0
All Funds	7.0	7.0	7.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 137 Budget
Program: 01 Budget and Fiscal Analyses
Department: General Government

Program Budget 137-01

MISSION & SERVICES

The Budget Division works closely with operating departments in identifying budgetary requirements and new service initiatives, and finding potential revenue and operating efficiencies. The Budget Division performs various projects including fiscal analyses in preparation for bond issues and revenue and expenditure trend analyses. The division reviews and distributes proposed state legislation affecting the City, and conducts fiscal impact studies to determines the effects of such legislation.

FY08 HIGHLIGHTS

In FY08, through various budget and fiscal analyses, the Budget Division will continue to address growth in major cost centers including pensions, and assist with developing a mix of cost containment and revenue initiatives to ensure continued funding of essential City services.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	413,363	418,905	396,608
Materials and Supplies	2,656	5,100	5,100
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	39,027	110,000	109,200
Debt Service and Special Charges	0	0	0
General Fund	$455,046	$534,005	$510,908
Grant and Other Funds	$0	$0	$0
All Funds	**$455,046**	**$534,005**	**$510,908**

FULL TIME POSITIONS

General Fund	5.0	5.0	5.0
Other Funds	0.0	0.0	0.0
All Funds	5.0	5.0	5.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Unreserved general fund balance	3.5%	5.0%	5.0%
Revenue projection accuracy	100%	100%	100%

Division: 137 Budget
Program: 02 Grants Office
Department: General Government

Program Budget 137-02

MISSION & SERVICES

The Grants Office serves as a clearinghouse and networking mechanism for the City of St. Louis' grants activities and a source of information concerning federal, state, and private funding. The Grants Office provides technical assistance in the development, submission, and negotiation of the grant application process.

FY08 HIGHLIGHTS

In FY08 the Grants Office will seek opportunities to enhance grants management and compliance outcomes of the City's grant funded departments.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	105,606	111,917	106,528
Materials and Supplies	173	300	300
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	214	200	200
Debt Service and Special Charges	0	0	0
General Fund	$105,993	$112,417	$107,028
Grant and Other Funds	$0	$0	$0
All Funds	**$105,993**	**$112,417**	**$107,028**

FULL TIME POSITIONS

General Fund	2.0	2.0	2.0
Other Funds	0.0	0.0	0.0
All Funds	2.0	2.0	2.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 139 City Counselor
Program: Ø
Department: General Government

Division Budget 139

MISSION & SERVICES

The City Counselor is the director and representative in all legal matters involving the City. The City Counselor direct the management of all litigation in which the City is a party, including service in the City Courts. Moreover, the City Counselor advises the Mayor, department heads, and other officers of the City.

FY08 HIGHLIGHTS

In FY08 the City Counselor's Problem Properties unit will receive an estimated $320,000 per year from a new Public Safety Trust Fund from a portion of the increase in Graduated Business License revenues approved by voters in 2006.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	3,635,624	3,453,487	3,481,388
Materials and Supplies	80,298	73,500	93,500
Equipment, Lease, and Assets	12,897	15,200	15,200
Contractual and Other Services	1,933,514	2,141,648	2,169,920
Debt Service and Special Charges	0	0	0
General Fund	$5,662,333	$5,683,835	$5,760,008
Grant and Other Funds	$899,346	$1,081,623	$1,418,273
All Funds	**$6,561,679**	**$6,765,458**	**$7,178,281**

FULL TIME POSITIONS

General Fund	43.0	43.0	45.0
Other Funds	17.0	17.0	21.0
All Funds	60.0	60.0	66.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 139 City Counselor
Program: 01 Administration
Department: General Government

Program Budget 139-01

MISSION & SERVICES

The Administration program support the City Counselor's office and provides legal support staff. Administrative personnel re responsible for tracking budget expenditures, maintaining records for billable hours, vouchering, and providing general employee development and computer systems management.

FY08 HIGHLIGHTS

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	650,887	623,610	581,331
Materials and Supplies	3,824	3,500	3,500
Equipment, Lease, and Assets	7,382	8,700	8,700
Contractual and Other Services	47,620	40,160	60,160
Debt Service and Special Charges	0	0	0
General Fund	$709,713	$675,970	$653,691
Grant and Other Funds	$0	$0	$0
All Funds	**$709,713**	**$675,970**	**$653,691**

FULL TIME POSITIONS

General Fund	11.0	11.0	11.0
Other Funds	0.0	0.0	0.0
All Funds	11.0	11.0	11.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 139 City Counselor
Program: 02 Litigation
Department: General Government

Program Budget 139-02

MISSION & SERVICES

The Litigation program represent the City in all litigation including damage suits, workers' compensation, appellate court, and equity matters. It handles the prosecution of cases in the City Courts and processes all claims presented against the City.

FY08 HIGHLIGHTS

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	1,933,560	1,798,029	1,837,893
Materials and Supplies	40,422	37,000	47,000
Equipment, Lease, and Assets	5,430	6,400	6,400
Contractual and Other Services	1,852,404	2,066,212	2,066,212
Debt Service and Special Charges	0	0	0
General Fund	$3,831,816	$3,907,641	$3,957,505
Grant and Other Funds	$0	$0	$0
All Funds	**$3,831,816**	**$3,907,641**	**$3,957,505**

FULL TIME POSITIONS

General Fund	20.0	20.0	21.0
Other Funds	0.0	0.0	0.0
All Funds	20.0	20.0	21.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 139 City Counselor
Program: 03 Corporate, Fiscal Affairs
Department: General Government

Program Budget 139-03

MISSION & SERVICES

Corporate, Legislative, and Fiscal Affairs program represents the Board of Estimate and Apportionment and is responsible for all legal aspects of financial transactions and contracts.

FY08 HIGHLIGHTS

In FY08 Corporate and Fiscal Affairs will review all City contracts, draft proposed state and local legislation, and represent the TIF commission, Board of Adjustment, and other administrative agencies.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	894,502	879,902	907,594
Materials and Supplies	36,052	33,000	43,000
Equipment, Lease, and Assets	85	100	100
Contractual and Other Services	33,490	35,276	43,548
Debt Service and Special Charges	0	0	0
General Fund	$964,129	$948,278	$994,242
Grant and Other Funds	$0	$0	$0
All Funds	**$964,129**	**$948,278**	**$994,242**

FULL TIME POSITIONS

General Fund	10.0	10.0	11.0
Other Funds	0.0	0.0	0.0
All Funds	10.0	10.0	11.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 139 City Counselor
Program: 04 Workers' Compensation
Department: General Government

Program Budget 139-04

MISSION & SERVICES

This program defends, litigates, negotiates, and settles workers' compensation claims.

FY08 HIGHLIGHTS

The Workers' Compensation program anticipates no budget changes in FY08.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	156,675	151,946	154,570
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	$156,675	$151,946	$154,570
Grant and Other Funds	$0	$0	$0
All Funds	**$156,675**	**$151,946**	**$154,570**

FULL TIME POSITIONS

General Fund	2.0	2.0	2.0
Other Funds	0.0	0.0	0.0
All Funds	2.0	2.0	2.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 139 City Counselor
Program: 05 Problem Properties
Department: General Government

Program Budget 139-05

MISSION & SERVICES

The Problem Properties program's mission is to aggressively enforce building, environmental, health, and nuisance laws in order to promote public safety and to recover special tax bills when City services are provided to problem properties. The unit identifies and locates owners of problem properties, seeks to evict nuisance tenants, condemns properties through an administrative proves, and pursues liens on properties

FY08 HIGHLIGHTS

Through the passage of an increase in the Graduated Business License tax last year, the Problem Properties unit will receive an estimated $320,000 per year from a Public Safety Trust Fund to address the prosecution of problem property owners.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	668,800	720,084	977,851
Materials and Supplies	2,012	3,000	17,100
Equipment, Lease, and Assets	258	1,500	14,184
Contractual and Other Services	1,233	10,272	48,172
Debt Service and Special Charges	0	0	0
Grant and Other Funds	$672,303	$734,856	$1,057,307
General Fund	$0	$0	$0
All Funds	**$672,303**	**$734,856**	**$1,057,307**

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	12.0	12.0	16.0
All Funds	12.0	12.0	16.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Cease and desist letters issued	450	500	500
Special tax bill liens authorized	175	200	200

Division: 139 City Counselor
Program: 06 Economic Dev. & Real Estate
Department: General Government

Program Budget 139-06

MISSION & SERVICES

Legal representation of the St. Louis Development Corporation (SLDC) and the City's other development related agencies is performed by the Economic Development and Real Estate program.

FY08 HIGHLIGHTS

In FY08 Economic Development and Real Estate will continue to meet the increased need for legal assistance related to the increased level of development activity in the City.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	$0	$0	$0
Grant and Other Funds	$227,043	$346,767	$360,966
All Funds	**$227,043**	**$346,767**	**$360,966**

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	5.0	5.0	5.0
All Funds	5.0	5.0	5.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 141 Planning and Urban Design
Program: Ø
Department: General Government

Division Budget 141

MISSION & SERVICES

Planning and Urban Design (PDA) provides vision and direction for the enhancement of the quality of life and economic vitality of the City. PDA staffs the Planning Commission, prepares City-wide and neighborhood plans, oversees the preservation of cultural resources, and provides the research, graphics, and design standards associated with such plans.

FY08 HIGHLIGHTS

In FY08 Planning and Urban Design will implement the Strategic Land Use Plan. PDA will also receive funding from the general fund in FY08.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	1,396,769	1,294,688	1,380,500
Materials and Supplies	1,357	4,000	4,000
Equipment, Lease, and Assets	133,296	174,500	174,500
Contractual and Other Services	37,477	11,000	11,000
Debt Service and Special Charges	0	0	0
Grant and Other Funds	$1,568,899	$1,484,188	$1,570,000
General Fund	$0	$0	$131,373
All Funds	**$1,568,899**	**$1,484,188**	**$1,701,373**

FULL TIME POSITIONS

General Fund	0.0	0.0	2.0
Other Funds	22.0	19.0	20.0
All Funds	22.0	19.0	22.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Redevelopment plan review	200	200	200
Urban design projects	25	45	45

Division: Community Development Administration
Program: Ø
Department: General Government

Division Budget 142

MISSION & SERVICES

The Community Development Administration's (CDA) primary goal is to promote neighborhood growth and stabilization.

FY08 HIGHLIGHTS

In FY08 Community Development Administration will provide funding through loans for acquisition, financing, and development.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	2,271,237	2,171,886	2,696,239
Materials and Supplies	7,387	2,000	2,525
Equipment, Lease, and Assets	366,036	293,119	349,630
Contractual and Other Services	190,164	432,652	366,719
Debt Service and Special Charges	0	0	0
Grant and Other Funds	$2,834,824	$2,899,657	$3,415,113
General Fund	$0	$0	$0
All Funds	**$2,834,824**	**$2,899,657**	**$3,415,113**

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	43.0	43.0	43.0
All Funds	43.0	43.0	43.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: Affordable Housing Commission
Program: Ø
Department: General Government

Division Budget 143

MISSION & SERVICES

The Affordable Housing Commission's mission is to promote City living and neighborhood stabilization through the preservation and production of affordable housing and support services that enhance the quality of life for those in need.

FY08 HIGHLIGHTS

In FY08 Affordable Housing Commission will carry out projects that impact the 10 Year Plan to Eliminate Chronic Homelessness.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	262,613	272,476	287,886
Materials and Supplies	6,273	19,000	18,000
Equipment, Lease, and Assets	30,299	50,830	45,830
Contractual and Other Services	7,332,219	5,151,315	5,154,194
Debt Service and Special Charges	0	5,000	1,000
Local Use Tax Fund	$7,631,404	$5,498,621	$5,506,910
Grant and Other Funds	$10,000	$0	$0
All Funds	**$7,641,404**	**$5,498,621**	**$5,506,910**

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Local Use Tax Fund	4.0	4.0	4.0
All Funds	4.0	4.0	4.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

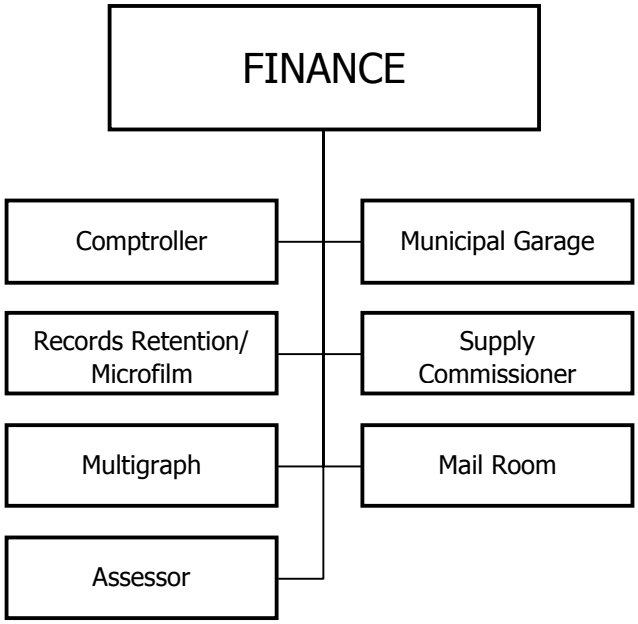
DEPARTMENT MAJOR GOALS

EFFICIENT AND EFFECTIVE GOVERNMENT

- Ensure the effective monitoring of the City's fiscal affairs through a modern and efficient accounting, payroll, and auditing system.
- Provide for an effective and efficient system for assessing and collecting City revenues.
- Ensure a continuous and uninterrupted supply of materials, goods, services, and equipment to support City departments and agencies.

VIBRANT AND DIVERSE ECONOMY

- Promote a favorable environment for economic development through a judicious use of TIFs and other economic incentives.

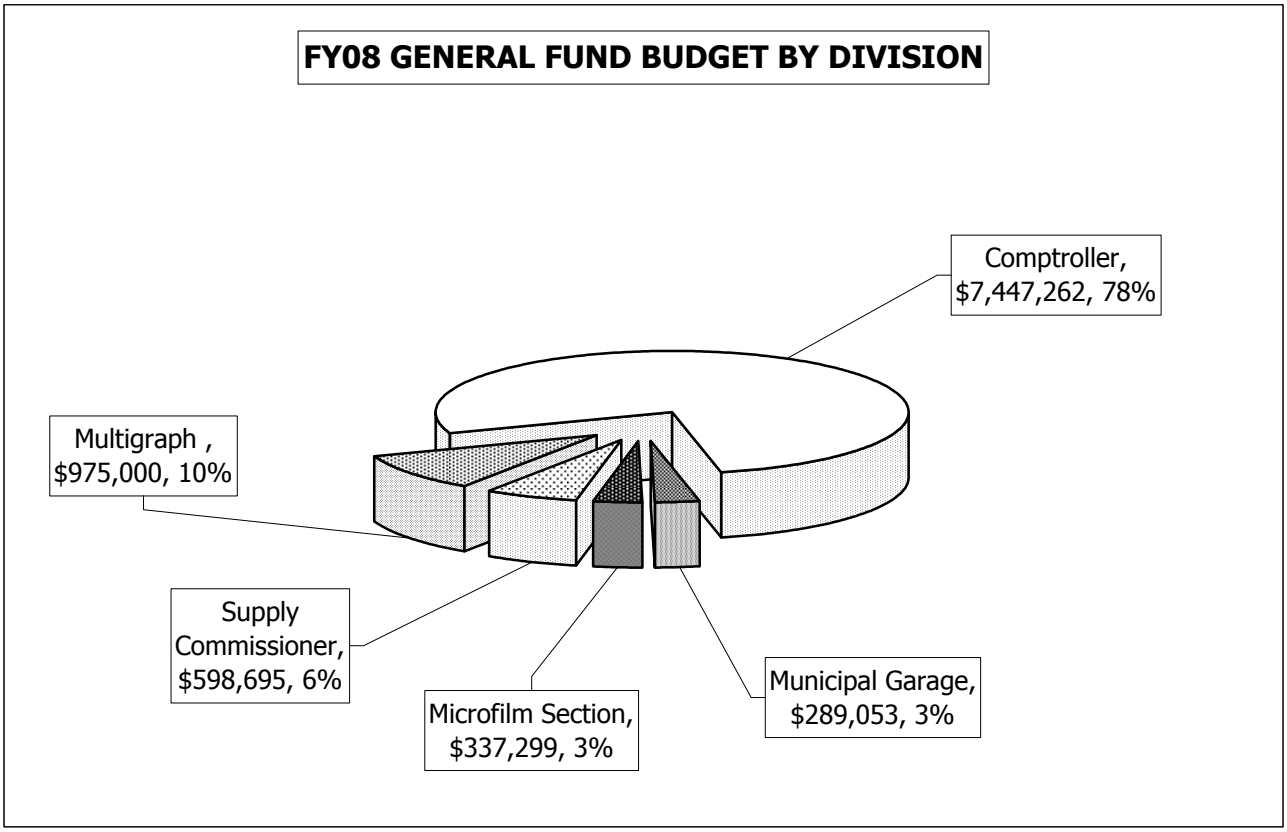

FINANCE
Comptroller
Municipal Garage
Records Retention/ Microfilm
Supply Commissioner
Multigraph
Mail Room
Assessor

FINANCE

BUDGET BY DIVISION	ACTUAL FY06	BUDGET FY07	BUDGET FY08
160 Comptroller	7,410,057	7,565,566	7,447,262
162 Municipal Garage	279,251	283,353	289,053
163 Microfilm Section	321,753	331,178	337,299
170 Supply Commissioner	583,219	594,942	598,695
171 Multigraph	900,435	1,084,257	975,000
General Fund	$9,494,715	$9,859,296	$9,647,309
Lateral Sewer Fund	63,034	62,664	67,294
Tax Increment Financings	4,153,313	2,189,131	2,304,779
Trustee Lease Fund	4,956,651	871,300	871,300
Mail Room Service Fund	550,811	813,434	768,860
180 Assessor	4,093,076	4,061,253	4,201,133
Grant and Other Funds	478,924	553,598	2,937,442
TOTAL DEPARTMENT ALL FUNDS	**$23,790,524**	**$18,410,676**	**$20,798,117**

PERSONNEL BY DIVISION	ACTUAL FY06	BUDGET FY07	BUDGET FY08
160 Comptroller	62.7	59.7	59.7
162 Municipal Garage	7.0	7.0	7.0
163 Microfilm Section	7.0	7.0	7.0
170 Supply Commissioner	9.7	9.7	9.7
171 Multigraph	11.0	11.0	10.0
General Fund	97.4	94.4	93.4
172 Mail Room	7.3	7.3	7.3
180 Assessor	71.0	71.0	71.0
Grant and Other Funds	22.3	22.3	29.4
TOTAL DEPARTMENT ALL FUNDS	**198.0**	**195.0**	**201.0**

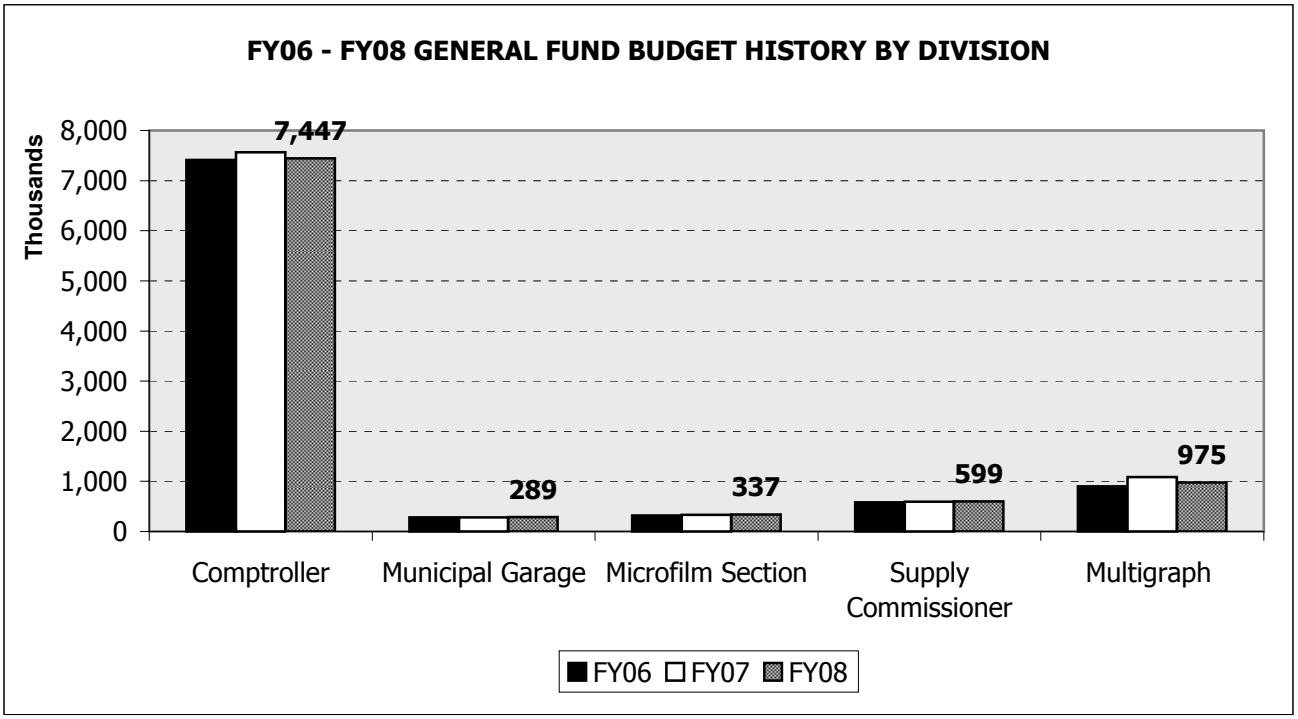
FINANCE

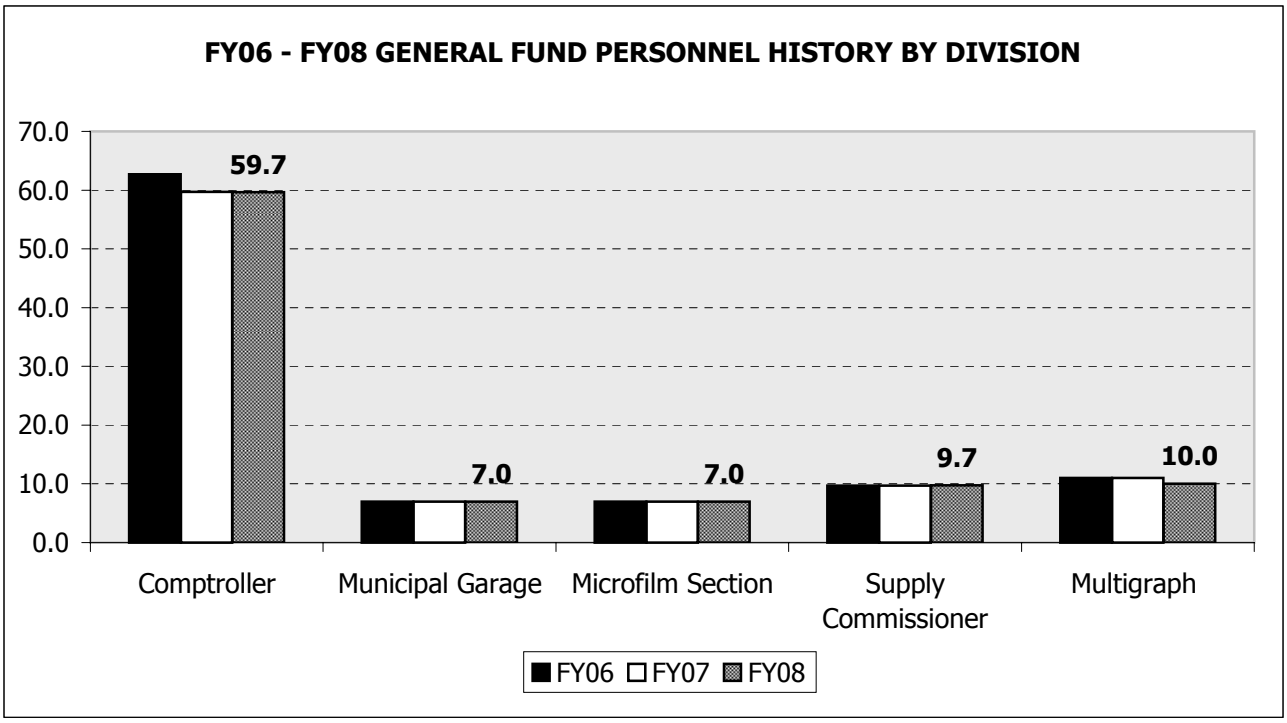


DIVISION MAJOR HIGHLIGHTS

- Assessor to expand personal property section of website to provide information to citizens.
- Multigraph to experience reduced printing costs due to reduced number of elections.
- Full year of funding for Abrams building operations.
- Anticipated opening of Gateway Transportation Center.

FINANCE


FY06 - FY08 GENERAL FUND BUDGET HISTORY BY DIVISION
Thousands
8,000
7,000
6,000
5,000
4,000
3,000
2,000
1,000
0
7,447
289
337
599
975
Comptroller
Municipal Garage
Microfilm Section
Supply Commissioner
Multigraph
FY06
FY07
FY08


FY06 - FY08 GENERAL FUND PERSONNEL HISTORY BY DIVISION
70.0
60.0
50.0
40.0
30.0
20.0
10.0
0.0
59.7
7.0
7.0
9.7
10.0
Comptroller
Municipal Garage
Microfilm Section
Supply Commissioner
Multigraph
FY06
FY07
FY08

Division: 160 Comptroller
Program: Ø
Department: Finance

Division Budget 160

MISSION & SERVICES

The Comptroller supervises the fiscal affairs of the City. The division is responsible for accounting, payroll, and auditing functions. The Comptroller's office manages the City's telecommunications services and oversees payment on such items as sewer bills. The Comptroller is a member of the Board of Estimate and Apportionment.

FY08 HIGHLIGHTS

The FY08 Comptroller budget includes funding for Abram building maintenance and for Gateway Transportation Center. These operations will be funded through rents from federal agencies and rail and bus service providers respectively.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	3,837,261	3,736,745	3,691,300
Materials and Supplies	27,170	28,734	23,570
Equipment, Lease, and Assets	106,230	110,000	98,500
Contractual and Other Services	3,439,396	3,690,087	3,633,892
Debt Service and Special Charges	0	0	0
General Fund	$7,410,057	$7,565,566	$7,447,262
Local Use Tax Fund	0	23,114	23,061
Lateral Sewer Fund	63,034	62,664	67,294
Tax Increment Financings	4,153,313	2,189,131	2,304,779
Trustee Leases Fund	4,956,651	871,300	871,300
Grant and Other Funds	478,924	553,598	2,937,442
All Funds	**$17,061,979**	**$11,265,373**	**$13,651,138**
FULL TIME POSITIONS			
General Fund	62.7	59.7	59.7
Other Funds	22.3	22.3	29.4
All Funds	85.0	82.0	89.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 162 Municipal Garage
Program: Ø
Department: Finance

Division Budget 162

MISSION & SERVICES

The division is responsible for the maintenance of the Municipal Garage and the City owned vehicles located in the garage.

FY08 HIGHLIGHTS

In FY08 no budget changes are anticipated for the Municipal Garage.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	264,114	262,203	267,903
Materials and Supplies	9,462	10,150	10,150
Equipment, Lease, and Assets	1,041	2,500	2,500
Contractual and Other Services	4,634	8,500	8,500
Debt Service and Special Charges	0	0	0
General Fund	$279,251	$283,353	$289,053
Grant and Other Funds	$0	$0	$0
All Funds	**$279,251**	**$283,353**	**$289,053**

FULL TIME POSITIONS

General Fund	7.0	7.0	7.0
Other Funds	0.0	0.0	0.0
All Funds	7.0	7.0	7.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 163 Microfilm
Program: Ø
Department: Finance

Division Budget 163

MISSION & SERVICES

Microfilm is responsible for scanning documents and maintaining and providing records in the archival library. The division provides document reproduction and general copying services.

FY08 HIGHLIGHTS

In FY08 Microfilm will scan and retain City records. The division will also maintain a library of microfilmed documents.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	262,397	262,178	268,299
Materials and Supplies	8,008	20,000	20,000
Equipment, Lease, and Assets	26,295	37,000	37,000
Contractual and Other Services	25,053	12,000	12,000
Debt Service and Special Charges	0	0	0
General Fund	$321,753	$331,178	$337,299
Grant and Other Funds	$0	$0	$0
All Funds	**$321,753**	**$331,178**	**$337,299**
FULL TIME POSITIONS			
General Fund	7.0	7.0	7.0
Other Funds	0.0	0.0	0.0
All Funds	7.0	7.0	7.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 170 Supply Commissioner
Program: Ø
Department: Finance

Division Budget 170

MISSION & SERVICES

The Supply Commissioner is responsible for the procurement of all supplies and equipment and equipment maintenance.

FY08 HIGHLIGHTS

In FY08 the Supply Commissioner will have 100% of contracts in place prior to the expiration date.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	568,654	575,842	579,595
Materials and Supplies	2,724	3,000	3,000
Equipment, Lease, and Assets	6,667	7,300	7,300
Contractual and Other Services	5,174	8,800	8,800
Debt Service and Special Charges	0	0	0
General Fund	$583,219	$594,942	$598,695
Grant and Other Funds	$0	$0	$0
All Funds	**$583,219**	**$594,942**	**$598,695**

FULL TIME POSITIONS

General Fund	9.7	9.7	9.7
Other Funds	0.0	0.0	0.0
All Funds	9.7	9.7	9.7

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
MBE bid participation	2.77%	2.50%	2.50%
WBE bid participation	9.79%	5.00%	5.00%

Division: 171 Multigraph
Program: Ø
Department: Finance

Division Budget 171

MISSION & SERVICES

Multigraph provides forms, brochures, letterheads, and information materials. Multigraph provides typesetting, graphic design, photography, press work, and bindery services. Multigraph is responsible for writing specifications and bids for specialized printing to private vendors.

FY08 HIGHLIGHTS

In FY08 Multigraph will experience reduced printing costs because of an off election year.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	495,096	543,555	522,929
Materials and Supplies	142,037	200,000	177,847
Equipment, Lease, and Assets	50,864	48,252	53,252
Contractual and Other Services	212,438	292,450	220,972
Debt Service and Special Charges	0	0	0
General Fund	$900,435	$1,084,257	$975,000
Grant and Other Funds	$0	$0	$0
All Funds	**$900,435**	**$1,084,257**	**$975,000**

FULL TIME POSITIONS

General Fund	11.0	11.0	10.0
Other Funds	0.0	0.0	0.0
All Funds	11.0	11.0	10.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 172 Mail Room
Program: Ø
Department: Finance

Division Budget 172

MISSION & SERVICES

The Mail Room coordinates both outgoing City mail and mail between City offices. The division offers an inserting service.

FY08 HIGHLIGHTS

The Mail Room anticipates replacing a mail service van in Fy08.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	239,176	283,934	292,160
Materials and Supplies	2,246	4,000	6,200
Equipment, Lease, and Assets	15,843	25,000	0
Contractual and Other Services	293,546	500,500	470,500
Debt Service and Special Charges	0	0	0
Mail Room Services Fund	$550,811	$813,434	$768,860
Grant and Other Funds	$0	$0	$0
All Funds	**$550,811**	**$813,434**	**$768,860**

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	7.3	7.3	7.3
All Funds	7.3	7.3	7.3

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 180 Assessor
Program: Ø
Department: Finance

Division Budget 180

MISSION & SERVICES

The Assessor's mission is to assess all property to fairly reflect market value and to accurately record and provide real estate and personal property information to customers in a courteous manner. In every odd year the Assessor will assess all real property located within the City.

FY08 HIGHLIGHTS

In FY08 the Assessor will expand the personal property section data available on the Assessor's Office website to provide information regarding filing of personal property tax returns, obtaining tax waivers, assessment procedure, and payment of tax bills.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	3,478,424	3,436,786	3,510,487
Materials and Supplies	33,334	30,312	38,206
Equipment, Lease, and Assets	17,759	22,655	13,500
Contractual and Other Services	563,559	571,500	638,940
Debt Service and Special Charges	0	0	0
Assessment Fund	$4,093,076	$4,061,253	$4,201,133
Grant and Other Funds	$0	$0	$0
All Funds	**$4,093,076**	**$4,061,253**	**$4,201,133**

FULL TIME POSITIONS

Other Funds	71.0	71.0	71.0
All Funds	71.0	71.0	71.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Residential real estate inspections	34,419	25,000	36,000
Commercial real estate inspections	3,888	3,100	3,800

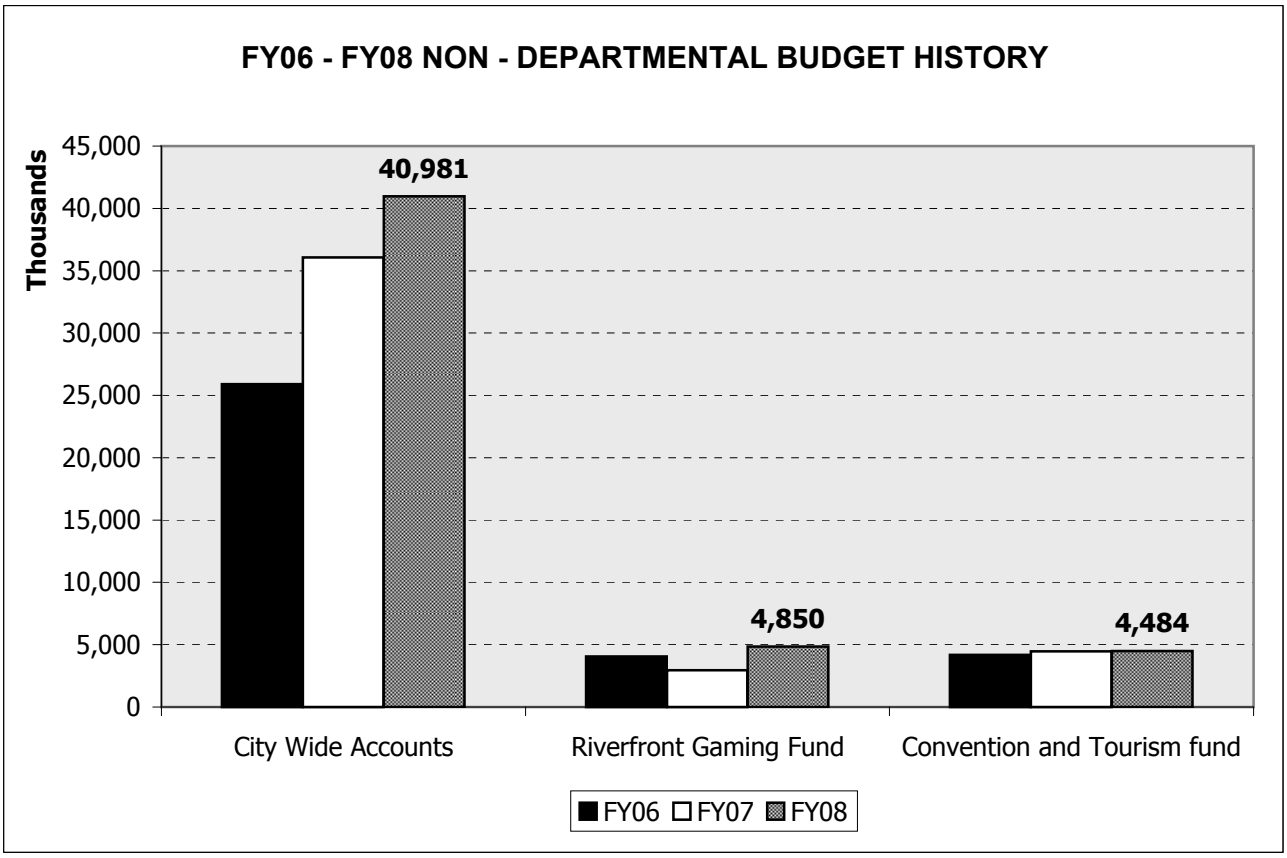
NON-DEPARTMENTAL

NON-DEPARTMENTAL

BUDGET BY DIVISION	ACTUAL FY06	BUDGET FY07	BUDGET FY08
190 City Wide Accounts	25,892,305	36,075,894	40,980,830
General Fund	$25,892,305	$36,075,894	$40,980,830
Riverfront Gaming Fund	4,050,000	2,950,000	4,850,000
Convention and Tourism fund	4,177,731	4,461,000	4,484,000
TOTAL DEPARTMENT ALL FUNDS	**$34,120,036**	**$43,486,894**	**$50,314,830**

PERSONNEL BY DIVISION	ACTUAL FY06	BUDGET FY07	BUDGET FY08
190 City Wide Accounts	0.0	0.0	0.0
TOTAL DEPARTMENT ALL FUNDS	**0.0**	**0.0**	**0.0**

NON-DEPARTMENTAL



DEPARTMENT MAJOR HIGHLIGHTS

- $3.4 million increase in scheduled debt service on convention center
- $2.25 million allocated for equivalent of a 2% merit pay increase for City employees
- Approx. $160,000 in savings from refinancing of Carnahan Courthouse debt
- $100,000 in support of an after school program initiative
- $75,000 in a subsidy for the Teach for America program
- C&T Fund to continue Sister Cities and Grand Center subsidies of $75,000 and $60,000 respectively

Division: 190 City Wide Accounts
Program: Ø
Department: Non-Departmental

Division Budget 190

MISSION & SERVICES

The City Wide Accounts include funding for general purpose items not specific to any one department. These include unemployment compensation, workers' compensation, various subsidies, and lease debt payments

FY08 HIGHLIGHTS

The FY08 budget for City Wide accounts includes a $3.4M scheduled increase in Convention Center Debt, a net increase of $0.4M in proposed pension fund financing, an $80,000 increase in Workers' Comp. payments and a $200,000 reduction in costs related to the Carnahan courthouse due to savings from a refinancing completed earlier this year.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	6,230,431	4,270,000	6,450,000
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	750,000	0	0
Contractual and Other Services	12,253,315	2,310,783	2,056,000
Debt Service and Special Charges	6,658,559	29,495,111	32,474,830
General Fund	$25,892,305	$36,075,894	$40,980,830
Riverfront Gaming Fund	$4,050,000	$2,950,000	$4,850,000
All Funds	**$29,942,305**	**$39,025,894**	**$45,830,830**

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

Division: 160 Convention and Tourism Fund
Program: Ø
Department: Non-Departmental

Division Budget 160

MISSION & SERVICES

The Convention and Tourism (C&T) fund was established to foster and promote the City's convention and tourism industry. It is funded by a 1% tax on restaurant gross receipts. Expenditures from the fund are approved by members of the C&T Board, which consists of the Mayor, Comptroller, and President of the Board of Alderman.

FY08 HIGHLIGHTS

The C&T budget for FY08 continues funding subsidies for the Sister Cities program at $65,000 and Grand Center at $75,000. The remaining appropriation is transferred to the general fund to offset debt service payments on the City's convention center.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	4,177,731	4,461,000	4,484,000
Debt Service and Special Charges	0	0	0
Grant and Other Funds	$4,177,731	$4,461,000	$4,484,000
General Fund	$0	$0	$0
All Funds	**$4,177,731**	**$4,461,000**	**$4,484,000**

FULL TIME POSITIONS

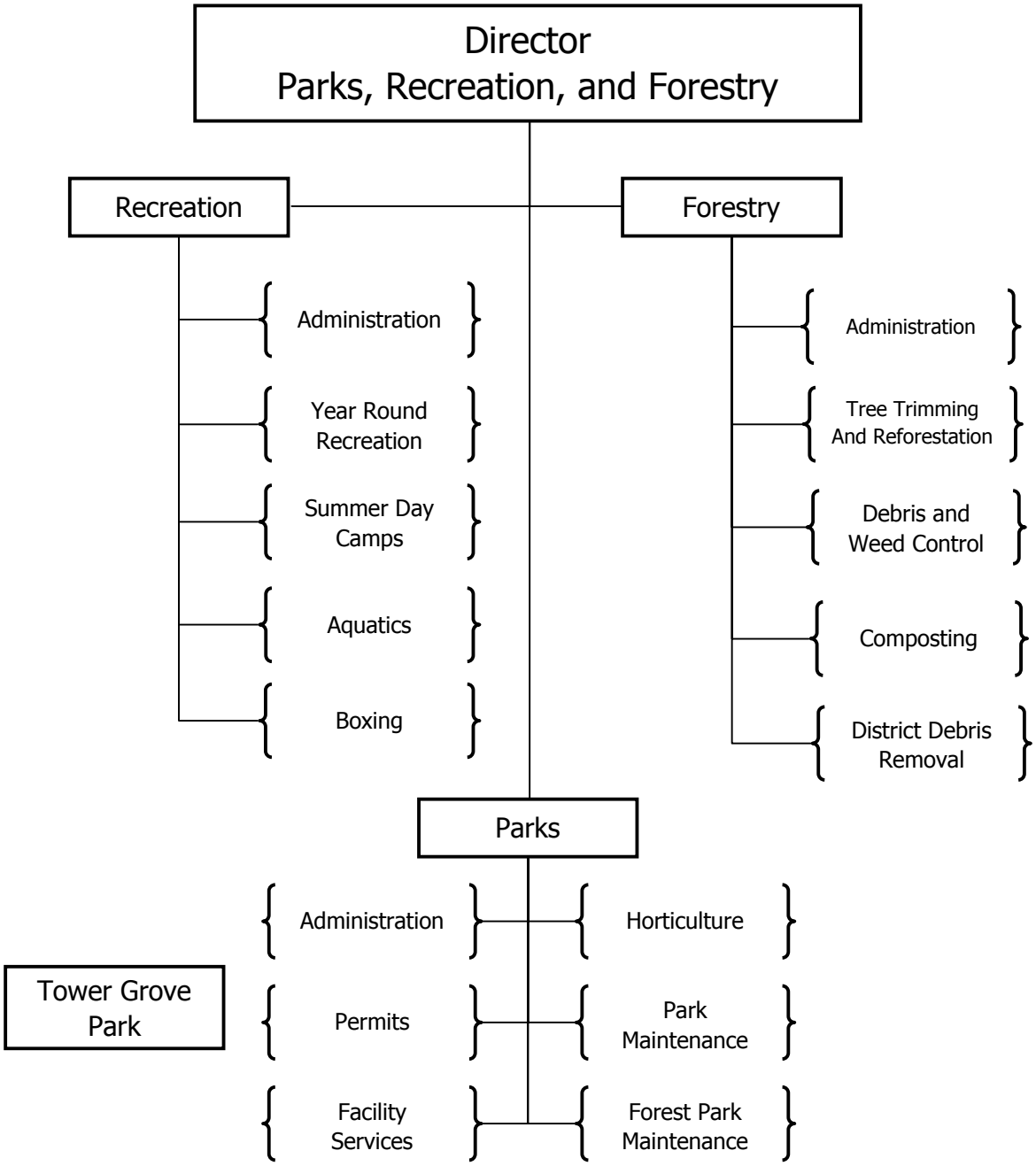
General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

PARKS, RECREATION, AND FORESTRY

DEPARTMENT MAJOR GOALS

ATTRACTIVE PARKS AND RECREATION

- Ensure the attractiveness, safety, and quality of parks and neighborhoods through the maintenance of the urban forest.
- Provide a full range of recreational and educational activities to City residents particularly City youth through recreation centers, recreation outposts, and summer day camps.
- Provide safe, attractive, and accessible parks and open spaces.


Director
Parks, Recreation, and Forestry
Recreation
Administration
Year Round Recreation
Summer Day Camps
Aquatics
Boxing
Forestry
Administration
Tree Trimming And Reforestation
Debris and Weed Control
Composting
District Debris Removal
Parks
Administration
Permits
Facility Services
Horticulture
Park Maintenance
Forest Park Maintenance
Tower Grove Park

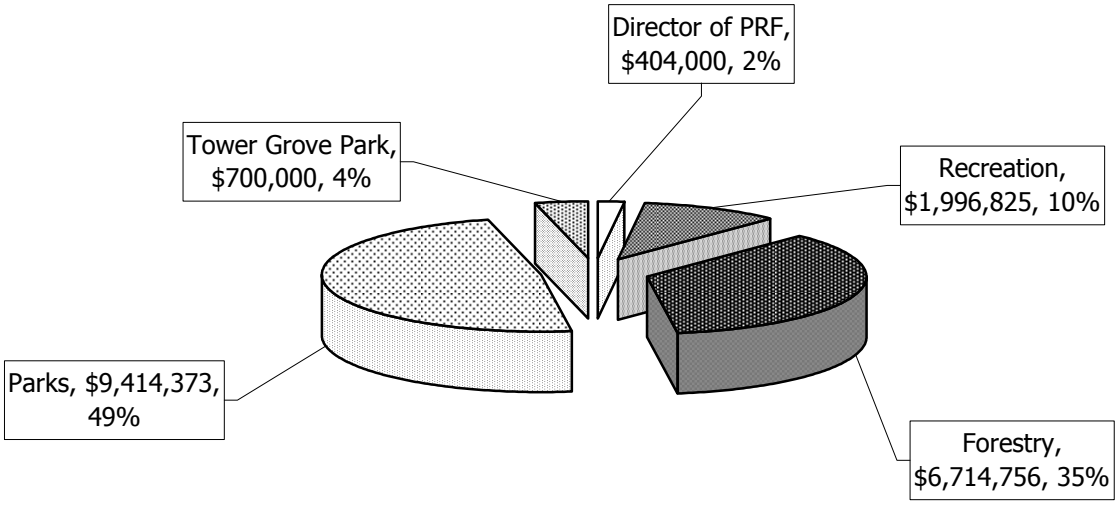
PARKS, RECREATION, AND FORESTRY

BUDGET BY DIVISION	ACTUAL FY06	BUDGET FY07	BUDGET FY08
210 Director of PRF	418,299	408,065	404,000
213 Recreation	1,989,287	2,013,353	1,996,825
214 Forestry	6,785,344	6,615,912	6,914,756
220 Parks	9,454,019	9,316,239	9,414,373
250 Tower Grove Park	696,000	696,000	750,000
General Fund	$19,342,949	$19,049,569	$19,479,954
Grant and Other Funds	$1,496,498	$3,006,430	$11,900,054
TOTAL DEPARTMENT ALL FUNDS	**$20,839,447**	**$22,055,999**	**$31,380,008**

PERSONNEL BY DIVISION	ACTUAL FY06	BUDGET FY07	BUDGET FY08
210 Director of PRF	5.0	4.0	4.0
213 Recreation	28.0	26.0	26.0
214 Forestry	119.0	119.0	119.0
220 Parks	171.0	170.0	142.0
250 Tower Grove Park	0.0	0.0	0.0
General Fund	323.0	319.0	291.0
Grand and Other Funds	6.0	6.0	40.0
TOTAL DEPARTMENT ALL FUNDS	**329.0**	**325.0**	**331.0**

PARKS, RECREATION, AND FORESTRY

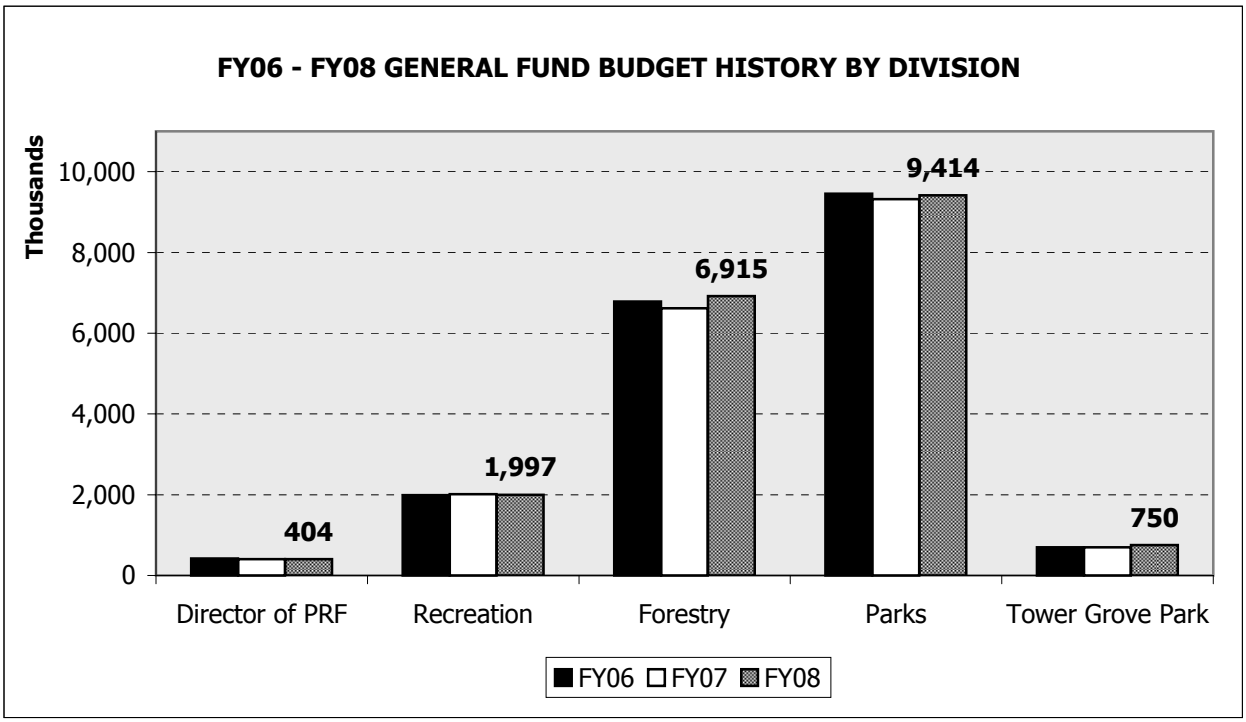
FY08 GENERAL FUND BUDGET BY DIVISION

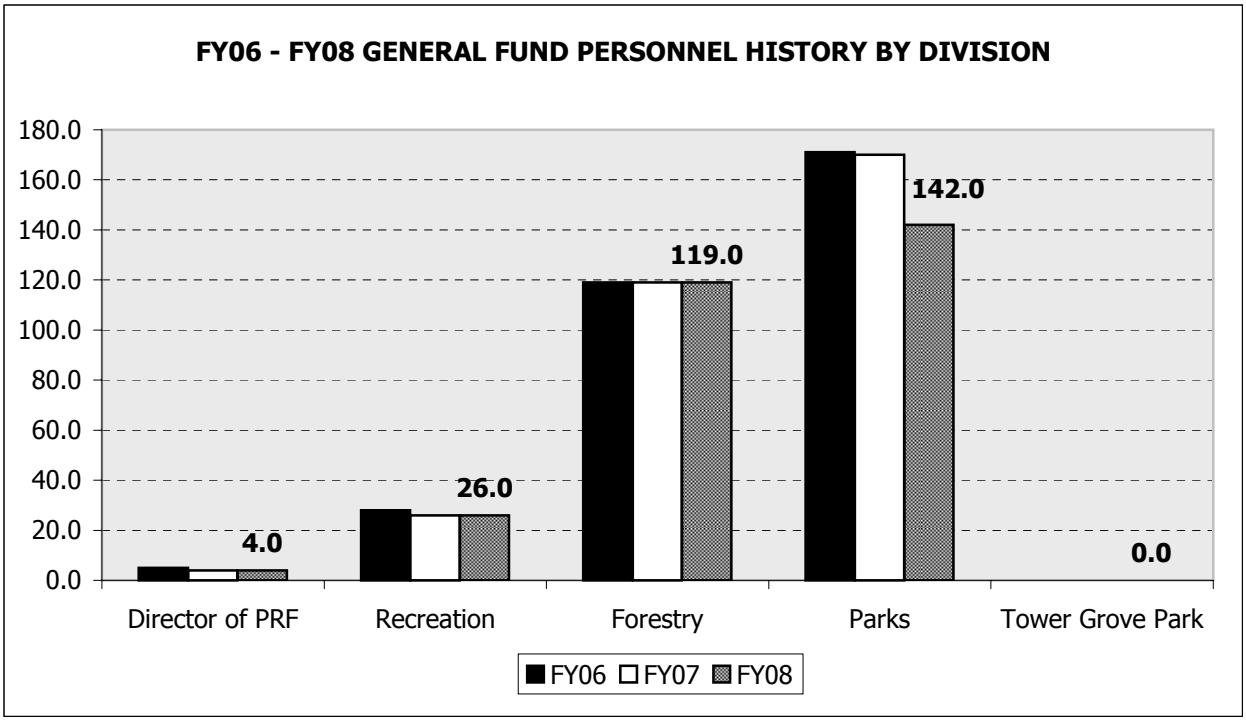


DIVISION MAJOR HIGHLIGHTS

- Parks Administration program to begin design and construction of two new recreation centers, utilizing new 1/8 cent sales tax proceeds.
- Recreation division to develop volunteer and intern programs.
- Forestry Composting program to research potential revenue sources for recycled materials.
- Parks' Facility Services to install back up generators at five recreation centers, and rehabilitate two playgrounds.
- $2.0 million in BJC/ City Trust for Forest Park Management.
- $1.6 million in general revenues to newly created neighborhood parks fund.

PARKS, RECREATION, AND FORESTRY





Division: 210 Director, PRF
Program: Ø
Department: Parks, Recreation, and Forestry

Division Budget 210

MISSION & SERVICES

The Director of Parks, Recreation, and Forestry is responsible for the supervision and coordination of all activities in the department. The office works to coordinate efforts of community groups to maximize their positive impact on City parks and activities. The division has oversight for the purchasing and accounts payable and receivable for the department

FY08 HIGHLIGHTS

In FY08 the Director of Parks, Recreation, and Forestry will develop and implement master plans for major and neighborhood parks. New special funds include $4.2 million in the local parks fund from the 1/8 cent sales tax for recreation, and $1.6 million in the neighborhood parks fund for relocation of Hudlin Park and related road repairs.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	395,431	363,192	359,127
Materials and Supplies	18,099	28,473	28,473
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	4,769	16,400	16,400
Debt Service and Special Charges	0	0	0
General Fund	$418,299	$408,065	$404,000
Grants and Other Funds	$1,040,201	$2,100,000	$9,570,000
All Funds	**$1,458,500**	**$2,508,065**	**$9,974,000**

FULL TIME POSITIONS

General Fund	5.0	4.0	4.0
Other Funds	0.0	0.0	2.0
All Funds	5.0	4.0	6.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 213 Recreation
Program: Ø
Department: Parks, Recreation, and Forestry

Division Budget 213

MISSION & SERVICES

The Recreation Division's mission is to utilize recreation centers by offering a variety of programs that reflect the needs and desires of the community, while providing a safe environment for youth during non-school hours.

FY08 HIGHLIGHTS

In FY08 Recreation will provide a wide variety of leisure activities and community services.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	1,860,539	1,868,982	1,859,665
Materials and Supplies	76,223	78,181	74,500
Equipment, Lease, and Assets	600	600	600
Contractual and Other Services	51,925	65,590	62,060
Debt Service and Special Charges	0	0	0
General Fund	$1,989,287	$2,013,353	$1,996,825
Grant and Other funds	$0	$63,910	$86,120
All Funds	**$1,989,287**	**$2,077,263**	**$2,082,945**

FULL TIME POSITIONS

General Fund	28.0	26.0	26.0
Other Funds	0.0	0.0	0.0
All Funds	28.0	26.0	26.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 213 Recreation
Program: 01 Administration
Department: Parks, Recreation, and Forestry

Program Budget 213-01

MISSION & SERVICES

The Administration program's mission is to provide programs and services that foster social, health, and educational development leading to a stronger citizenry and neighborhoods.

FY08 HIGHLIGHTS

In FY08 Administration will partner with City agencies and service providers to offer additional programs and identify additional revenues from grants and facility usage.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	441,211	451,913	450,287
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	8,431	10,650	10,650
Debt Service and Special Charges	0	0	0
General Fund	$449,642	$462,563	$460,937
Grant and Other Funds	$0	$0	$0
All Funds	**$449,642**	**$462,563**	**$460,937**
FULL TIME POSITIONS			
General Fund	7.0	7.0	7.0
Other Funds	0.0	0.0	0.0
All Funds	7.0	7.0	7.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 213 Recreation
Program: 02 Year-Round Recreation Centers
Department: Parks, Recreation, and Forestry

Program Budget 213-02

MISSION & SERVICES

The Year-Round Recreation Centers program offers a variety of leisure activities. The program provides supervised sports and recreational activities and develops partnerships with other services providers.

FY08 HIGHLIGHTS

In FY08 Year Round Recreation Centers will develop volunteer and intern programs along with providing continued staff training. The program will also increase building usage during non peak hours.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	1,156,000	1,152,948	1,146,712
Materials and Supplies	43,994	46,681	43,000
Equipment, Lease, and Assets	600	600	600
Contractual and Other Services	33,656	42,513	38,410
Debt Service and Special Charges	0	0	0
General Fund	$1,234,250	$1,242,742	$1,228,722
Grant and Other Funds	$0	$0	$0
All Funds	**$1,234,250**	**$1,242,742**	**$1,228,722**

FULL TIME POSITIONS

General Fund	21.0	19.0	19.0
Other Funds	0.0	0.0	0.0
All Funds	21.0	19.0	19.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Enroll and serve new residents	-	20,000	20,000
Cost per registrant (no admin.)	-	$61	$60

Division: 213 Recreation
Program: 03 Summer Day Camps
Department: Parks, Recreation, and Forestry

Division Budget 213-03

MISSION & SERVICES

During summer months, the Summer Day Camps program offers twelve day camp sites. The division aims to maximize camp participation through efforts with other service providers.

FY08 HIGHLIGHTS

In FY08 Summer Day Camps will work with other service providers to avoid duplication of services.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	$0	$0	$0
Grant and Other Funds	$0	$63,910	$86,120
All Funds	**$0**	**$63,910**	**$86,120**

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 213 Recreation
Program: 05 Aquatics
Department: Parks, Recreation, and Forestry

Division Budget 213-05

MISSION & SERVICES

The Aquatics program offers learn to swim, open swim, water aerobics, lap swim, and tiny tots activities.

FY08 HIGHLIGHTS

In FY08 Aquatics will recruit more registrants through increased promotion of program activities.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	203,921	204,535	204,535
Materials and Supplies	30,694	30,000	30,000
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	$234,615	$234,535	$234,535
Grant and Other Funds	$0	$0	$0
All Funds	**$234,615**	**$234,535**	**$234,535**

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Regulate pool chemicals	-	100%	100%
Cost per registrant	-	$46.91	$46.91

Division: 213 Recreation
Program: 06 Boxing
Department: Parks, Recreation, and Forestry

Program Budget 213-06

MISSION & SERVICES

The Boxing program's mission is to foster development of youth through an organized amateur boxing program. Coach instruct young males and females in the self discipline, sporting spirit, individual integrity, character, and physical and mental fitness needed to become responsible adults.

FY08 HIGHLIGHTS

In FY08 Boxing will participate in six tournaments and work with Ozark USA Boxing to raise new private funds to offset program cost increases.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	59,407	59,586	58,131
Materials and Supplies	1,535	1,500	1,500
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	9,838	12,427	13,000
Debt Service and Special Charges	0	0	0
General Fund	$70,780	$73,513	$72,631
Grant and Other Funds	$0	$0	$0
All Funds	**$70,780**	**$73,513**	**$72,631**

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Cost per boxer	-	$485	$485

Division: 214 Forestry
Program: Ø
Department: Parks, Recreation, and Forestry

Division Budget 214

MISSION & SERVICES

The Forestry Division's mission is to enhance public safety and appearance of the urban forest by responding to service requests and managing the systematic tree maintenance plan. The division works to beautify neighborhoods and provide a safe environment by maintaining public and private properties on a scheduled or as requested basis.

FY08 HIGHLIGHTS

In FY08 Forestry will work to improve efficiency, reduce complaints, and supplement revenues.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	6,563,374	6,426,992	6,688,486
Materials and Supplies	95,094	96,200	116,172
Equipment, Lease, and Assets	76,769	37,600	47,600
Contractual and Other Services	50,107	55,120	62,498
Debt Service and Special Charges	0	0	0
General Fund	$6,785,344	$6,615,912	$6,914,756
Grant and Other Funds	$176,018	$126,739	$129,395
All Funds	**$6,961,362**	**$6,742,651**	**$7,044,151**

FULL TIME POSITIONS

General Fund	119.0	119.0	119.0
Other Funds	4.0	4.0	4.0
All Funds	123.0	123.0	123.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 214 Forestry
Program: 01 Administration
Department: Parks, Recreation, and Forestry

Program Budget 214-01

MISSION & SERVICES

The Administration program is responsible for coordinating all policies, procedures, and activities of the Forestry division. The program manages the computerized billing system which issues Forestry division charges and building demolition and board-up charges.

FY08 HIGHLIGHTS

In FY08 Administration will eliminate duplicative accounts in weed/ debris billing system with assistance from ITSA.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	201,674	287,057	289,250
Materials and Supplies	7,415	9,360	25,332
Equipment, Lease, and Assets	11,676	8,000	8,000
Contractual and Other Services	12,351	14,700	22,700
Debt Service and Special Charges	0	0	0
General Fund	$233,116	$319,117	$345,282
Grant and Other Funds	$0	$0	$0
All Funds	**$233,116**	**$319,117**	**$345,282**

FULL TIME POSITIONS

General Fund	4.0	4.0	4.0
Other Funds	0.0	0.0	0.0
All Funds	4.0	4.0	4.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Work orders processed	34,300	53,736	28,000
Average monthly revenue	$50,952	$88,689	$70,000

Division: 214 Forestry
Program: 02 Tree Trimming and Reforestation
Department: Parks, Recreation, and Forestry

Program Budget 214-02

MISSION & SERVICES

The program is responsible for the maintenance of trees located between curbs and sidewalks. The program provides regular maintenance and responds to citizens' requests. On-call personnel are available to respond to all public safety related emergencies.

FY08 HIGHLIGHTS

In FY08 Tree Trimming and Reforestation will increase trees trimmed per day by 5% for both district trim and service request trim programs. Tree Trimming and Reforestation will also work to provide a response within 48 hours for all emergency services.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	1,781,276	1,763,769	1,778,070
Materials and Supplies	25,406	25,033	25,033
Equipment, Lease, and Assets	2,919	2,000	2,000
Contractual and Other Services	10,698	12,598	12,598
Debt Service and Special Charges	0	0	0
General Fund	$1,820,299	$1,803,400	$1,817,701
Grant and Other Funds	$176,018	$126,739	$129,395
All Funds	**$1,996,317**	**$1,930,139**	**$1,947,096**

FULL TIME POSITIONS

General Fund	41.0	40.0	40.0
Other Funds	4.0	4.0	4.0
All Funds	45.0	44.0	44.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Service request trims	4,395	3,022	8,000
Haz. request completed < 48 hrs.	85%	80%	90%

Division: 214 Forestry
Program: 03 Debris and Weed Control
Department: Parks, Recreation, and Forestry

Division Budget 214-03

MISSION & SERVICES

The program is responsible for maintaining vacant and occupied properties. Work crews remove weeds and debris from vacant building and lots.

FY08 HIGHLIGHTS

In FY08 Debris and Weed Control will completed eight full vacant lot rotations and four full vacant building rotations. Debris and Weed Control will also reduce CSB target response times.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	3,291,364	3,151,070	3,377,475
Materials and Supplies	40,333	40,327	44,327
Equipment, Lease, and Assets	61,298	27,000	37,000
Contractual and Other Services	23,945	24,622	24,000
Debt Service and Special Charges	0	0	0
General Fund	$3,416,940	$3,243,019	$3,482,802
Grant and Other Funds	$0	$0	$0
All Funds	**$3,416,940**	**$3,243,019**	**$3,482,802**

FULL TIME POSITIONS

General Fund	44.0	45.0	46.0
Other Funds	0.0	0.0	0.0
All Funds	44.0	45.0	46.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Debris loads removed	31,927	31,966	45,000
Man hours per service	1.64	2.26	1.50

Division: 214 Forestry
Program: 05 Composting
Department: Parks, Recreation, and Forestry

Division Budget 214-05

MISSION & SERVICES

The Composting program recycles organic wastes generated by the Forestry division and leaves generated during fall leaf collection.

FY08 HIGHLIGHTS

In FY08 Composting will research potential revenue sources for recycled material.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	386,211	340,141	401,480
Materials and Supplies	11,052	10,820	10,820
Equipment, Lease, and Assets	876	600	600
Contractual and Other Services	2,140	2,200	2,200
Debt Service and Special Charges	0	0	0
General Fund	$400,279	$353,761	$415,100
Grant and Other Funds	$0	$0	$0
All Funds	**$400,279**	**$353,761**	**$415,100**

FULL TIME POSITIONS

General Fund	8.0	8.0	8.0
Other Funds	0.0	0.0	0.0
All Funds	8.0	8.0	8.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Cubic yards delivered	10,970	2,106	12,000
Man hours per ton received	1.5	1.8	1.3

Division: 214 Forestry
Program: 06 District Debris Removal
Department: Parks, Recreation, and Forestry

Program Budget 214-06

MISSION & SERVICES

The District Debris Removal program maintains all vacant properties, alleys, easements, and right of ways on a 28 ward rotation.

FY08 HIGHLIGHTS

In FY08 District Debris Removal will reduce aldermanic and neighborhood stabilization complaints by 10%. Park Maintenance will also coordinate with the City Counselor's Office to monitor and track public nuisance areas in each ward.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	902,849	884,955	842,211
Materials and Supplies	10,888	10,660	10,660
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	973	1,000	1,000
Debt Service and Special Charges	0	0	0
General Fund	$914,710	$896,615	$853,871
Grant and Other Funds	$0	$0	$0
All Funds	**$914,710**	**$896,615**	**$853,871**

FULL TIME POSITIONS

General Fund	22.0	22.0	21.0
Other Funds	0.0	0.0	0.0
All Funds	22.0	22.0	21.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Debris loads removed	5,598	7,234	5,000
CSB debris complaints	10,098	8,500	8,000

Division: 220 Parks
Program: Ø
Department: Parks, Recreation, and Forestry

Division Budget 220

MISSION & SERVICES

The mission of the Parks division is to provide attractive, open space and to offer a variety of recreational opportunities. Facilities, programs, and open space areas shall be accessible and safe.

FY08 HIGHLIGHTS

The City's regional parks (Forest Park, Tower Grove, Carondelet, Fairground, O'Fallon, and Willmore) along with many neighborhood parks will benefit from funds provided by the 1/2 cent and Metro Parks sales tax for capital improvements.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	8,712,724	8,522,023	7,084,661
Materials and Supplies	393,169	402,894	338,667
Equipment, Lease, and Assets	29,737	23,000	23,000
Contractual and Other Services	318,389	368,322	1,968,045
Debt Service and Special Charges	0	0	0
General Fund	$9,454,019	$9,316,239	$9,414,373
Grant and Other Funds	$280,279	$715,781	$2,114,539
All Funds	**$9,734,298**	**$10,032,020**	**$11,528,912**

FULL TIME POSITIONS

General Fund	171.0	170.0	142.0
Other Funds	2.0	2.0	34.0
All Funds	173.0	172.0	176.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 220 Parks
Program: 01 Administration
Department: Parks, Recreation, and Forestry

Program Budget 220-01

MISSION & SERVICES

The Administration program is responsible for the management and operation of the Parks Division. The program's responsibilities include preparing the Parks division budget, establishing goals and objectives, responding to citizen inquiries, and monitoring expenditures.

FY08 HIGHLIGHTS

In FY08 Administration will begin design and construction of two community centers.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	398,896	392,389	396,039
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	38,714	44,785	44,785
Debt Service and Special Charges	0	0	0
General Fund	$437,610	$437,174	$440,824
Grant and Other Funds	$280,279	$115,781	$117,984
All Funds	**$717,889**	**$552,955**	**$558,808**

FULL TIME POSITIONS

General Fund	5.0	5.0	5.0
Other Funds	2.0	2.0	2.0
All Funds	7.0	7.0	7.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 220 Parks
Program: 02 Horticulture
Department: Parks, Recreation, and Forestry

Program Budget 220-02

MISSION & SERVICES

The Horticulture program is responsible for greenhouse operations. Responsibilities include operation of the Jewel Box. The program also provides plants for Operation Brightside for neighborhood plantings.

FY08 HIGHLIGHTS

In FY08 select Horticulture personnel will be transferred to the Neighborhood Parks Fund.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	243,809	238,811	66,051
Materials and Supplies	47,329	48,500	4,977
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	$291,138	$287,311	$71,028
Grant and Other Funds	$0	$0	$0
All Funds	**$291,138**	**$287,311**	**$71,028**

FULL TIME POSITIONS

General Fund	5.0	6.0	1.0
Other Funds	0.0	0.0	0.0
All Funds	5.0	6.0	1.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Cost per plant	$0.28	$0.26	$0.26
Plants propagated	11,000	11,000	12,000

Division: 220 Parks
Program: 03 Permits
Department: Parks, Recreation, and Forestry

Program Budget 220-03

MISSION & SERVICES

The Permit program is responsible for all use permits issued by the department. Permits are issued for athletic fields, picnics, vending and concession, and for major functions such as weddings at the Jewel Box. The program arranges for delivery and set up of equipment requested for special events.

FY08 HIGHLIGHTS

In FY08 Permits expect the number of permits to increase.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	157,907	155,141	152,214
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	1,768	2,045	2,045
Debt Service and Special Charges	0	0	0
General Fund	$159,675	$157,186	$154,259
Grant and Other Funds	$0	$0	$0
All Funds	**$159,675**	**$157,186**	**$154,259**

FULL TIME POSITIONS

General Fund	3.0	3.0	3.0
Other Funds	0.0	0.0	0.0
All Funds	3.0	3.0	3.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Cost per permit	$53.08	$55.45	$53.00
Permits issued	2,999	2,835	2,910

Division: 220 Parks
Program: 04 Park Maintenance
Department: Parks, Recreation, and Forestry

Program Budget 220-04

MISSION & SERVICES

The Park Maintenance program mows and trims medians, park strips, and the City parks system. The program's duties include litter and debris removal, restroom maintenance, athletic field preparation, trash collection, playground inspection, lake cleaning, and set up of special events equipment.

FY08 HIGHLIGHTS

In FY08 Parks Maintenance will provide support for major improvement projects. The FY08 budget reflects the addition of $2.0 million.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	3,196,295	3,115,794	3,116,023
Materials and Supplies	57,566	58,990	58,990
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	864	1,000	1,000
Debt Service and Special Charges	0	0	0
General Fund	$3,254,725	$3,175,784	$3,176,013
Grant and Other Funds	$0	$0	$0
All Funds	**$3,254,725**	**$3,175,784**	**$3,176,013**

FULL TIME POSITIONS

General Fund	63.0	63.0	63.0
Other Funds	0.0	0.0	0.0
All Funds	63.0	63.0	63.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 220 Parks
Program: 05 Facility Services
Department: Parks, Recreation, and Forestry

Program Budget 220-05

MISSION & SERVICES

Facility Services program is responsible for maintaining all facilities within the City's parks. The program maintains all water/ sewer lines, removes graffiti, and winterizes the park system.

FY08 HIGHLIGHTS

In FY08 Facility Services will install emergency back-up generators in five recreation centers, and rehabilitate two playgrounds.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	3,335,999	3,261,888	3,354,334
Materials and Supplies	268,020	274,649	274,700
Equipment, Lease, and Assets	29,737	23,000	23,000
Contractual and Other Services	276,784	320,192	320,215
Debt Service and Special Charges	0	0	0
General Fund	$3,910,540	$3,879,729	$3,972,249
Grant and Other Funds	$0	$0	$0
All Funds	**$3,910,540**	**$3,879,729**	**$3,972,249**

FULL TIME POSITIONS

General Fund	71.0	70.0	70.0
Other Funds	0.0	0.0	0.0
All Funds	71.0	70.0	70.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Cost per work order	$1,064	$1,045	$1,030

Division: 220 Parks
Program: 06 Forest Park Maintenance
Department: Parks, Recreation, and Forestry

Program Budget 220-06

MISSION & SERVICES

The responsibilities of the program include mowing and trimming, litter and debris removal, comfort station cleaning, collecting trash, preparing athletic fields, posting of permits, and cleaning catch basins and lakes.

FY08 HIGHLIGHTS

In FY08 Forest Park Maintenance will reduce citizen complaints by more aggressive park inspection activities. The FY08 budget reflects the moving of Forest Park Maintenance personnel to a BJC/ City Trust Fund for Forest Park Maintenance. Lease revenues will provide $2.0 million for Forest Park maintenance in FY08.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	1,379,818	1,358,000	0
Materials and Supplies	20,254	20,755	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	259	300	1,600,000
Debt Service and Special Charges	0	0	0
General Fund	$1,400,331	$1,379,055	$1,600,000
Grant and Other Funds	$0	$600,000	$1,996,555
All Funds	**$1,400,331**	**$1,979,055**	**$3,596,555**

FULL TIME POSITIONS

General Fund	24.0	23.0	0.0
Other Funds	0.0	0.0	32.0
All Funds	24.0	23.0	32.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 250 Tower Grove Park
Program: Ø
Department: Parks, Recreation, and Forestry

Division Budget 250

MISSION & SERVICES

The budget presented below for Tower Grove Park represents only the City's general fund subsidy. The park also benefits from the 1/2 cent sales tax for capital improvements and the metro parks 1/10 tax for park purposes.

FY08 HIGHLIGHTS

In FY08 Tower Grove Park will receive $508,230 from the 1/2 cent and Metro Parks taxes.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	696,000	696,000	750,000
Debt Service and Special Charges	0	0	0
General Fund	$696,000	$696,000	$750,000
Grant and Other Funds	$0	$0	$0
All Funds	**$696,000**	**$696,000**	**$750,000**

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

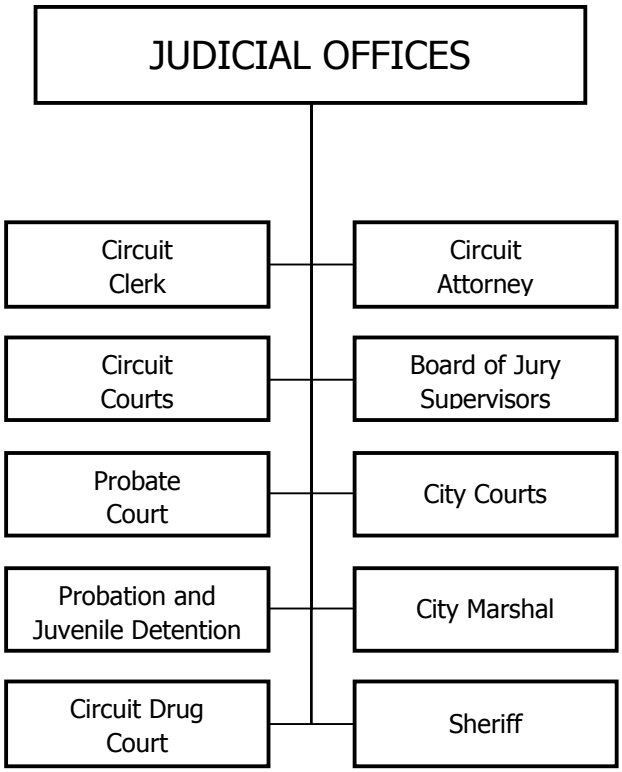
PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

JUDICIAL OFFICES

DEPARTMENT MAJOR GOALS

SAFE NEIGHBORHOODS

- Ensure the administration of justice through a fair and efficient judicial system.

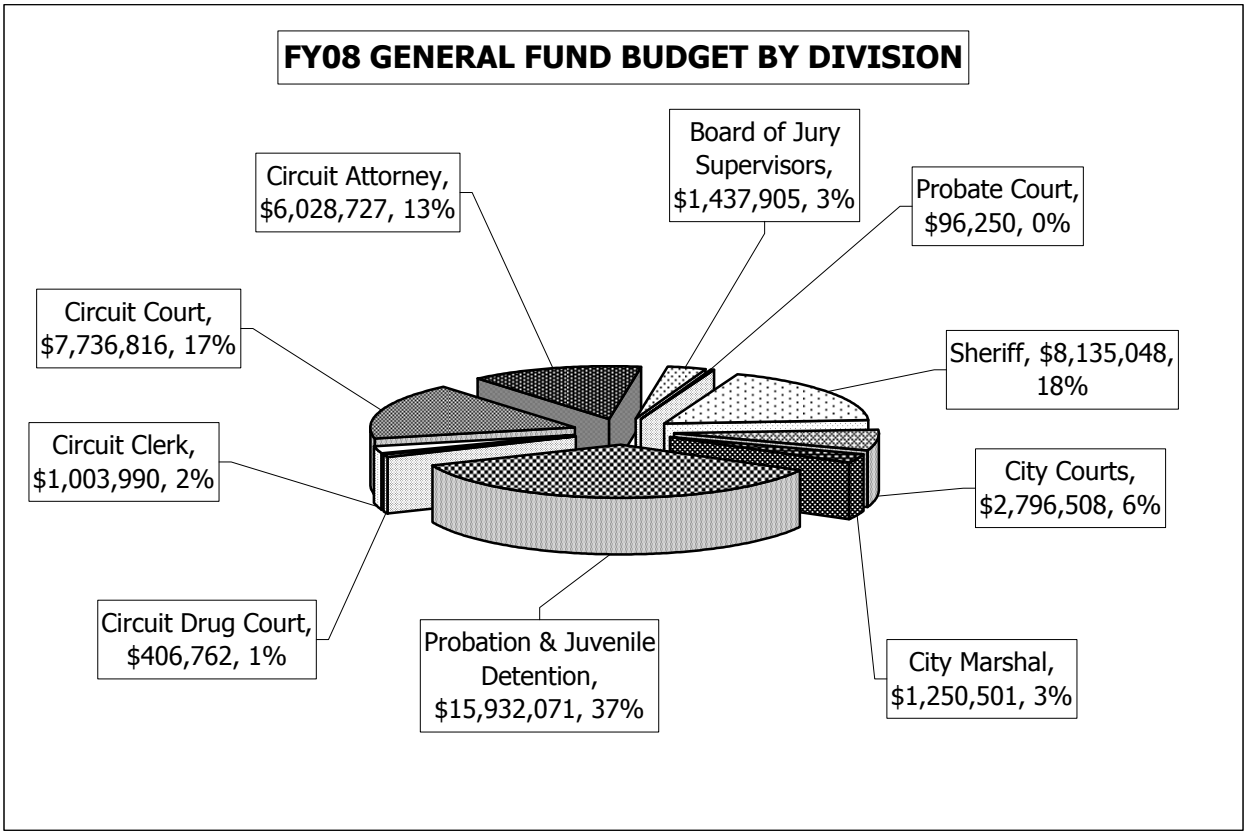

JUDICIAL OFFICES
Circuit Clerk
Circuit Attorney
Circuit Courts
Board of Jury Supervisors
Probate Court
City Courts
Probation and Juvenile Detention
City Marshal
Circuit Drug Court
Sheriff

JUDICIAL OFFICES

BUDGET BY DIVISION	ACTUAL FY06	BUDGET FY07	BUDGET FY08
310 Circuit Clerk	1,190,453	1,007,718	1,003,990
311 Circuit Court	6,508,473	7,538,225	7,736,816
312 Circuit Attorney	5,755,811	5,863,110	6,028,727
313 Board of Jury Supervisors	1,443,936	1,458,476	1,437,905
314 Probate Court	79,946	98,420	96,250
315 Sheriff	7,878,595	7,913,429	8,138,048
316 City Courts	2,750,152	2,681,129	2,796,508
317 City Marshal	1,232,958	1,247,771	1,265,260
320 Probation & Juvenile Detention	14,500,281	14,984,750	15,932,071
321 Circuit Drug Court	135,676	474,824	406,762
General Fund	$41,476,281	$43,267,852	$44,842,337
Grant and Other Funds	$4,548,701	$3,576,003	$4,233,663
TOTAL DEPARTMENT ALL FUNDS	**$46,024,982**	**$46,843,855**	**$49,076,000**

PERSONNEL BY DIVISION	ACTUAL FY06	BUDGET FY07	BUDGET FY08
310 Circuit Clerk	1.0	1.0	1.0
311 Circuit Court	73.0	73.0	72.0
312 Circuit Attorney	94.0	94.0	94.0
313 Board of Jury Supervisors	10.0	10.0	10.0
314 Probate Court	0.0	0.0	0.0
315 Sheriff	178.0	180.0	180.0
316 City Courts	35.0	33.0	36.0
317 City Marshal	25.0	25.0	25.0
320 Probation & Juvenile Detention	229.5	228.4	237.1
321 Circuit Drug Court	0.0	0.0	0.0
General Fund	645.5	644.4	655.1
Grand and Other Funds	69.0	59.5	62.2
TOTAL DEPARTMENT ALL FUNDS	**714.5**	**703.9**	**717.3**

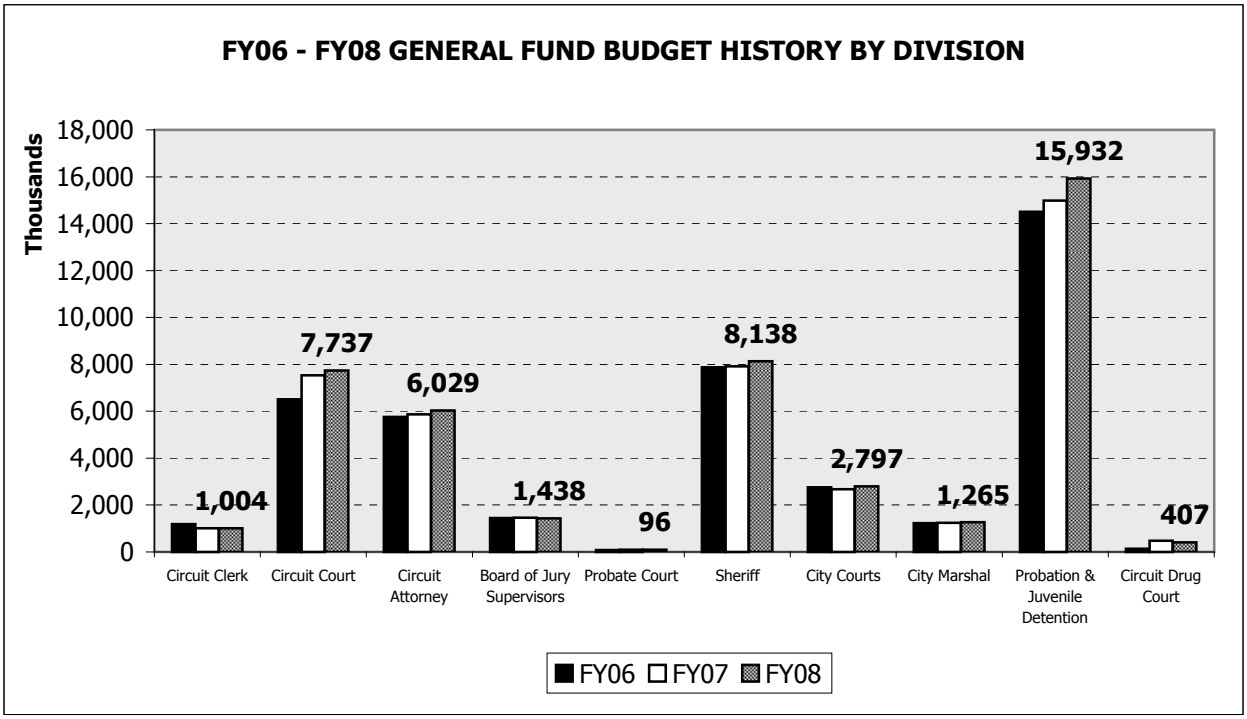
JUDICIAL OFFICES

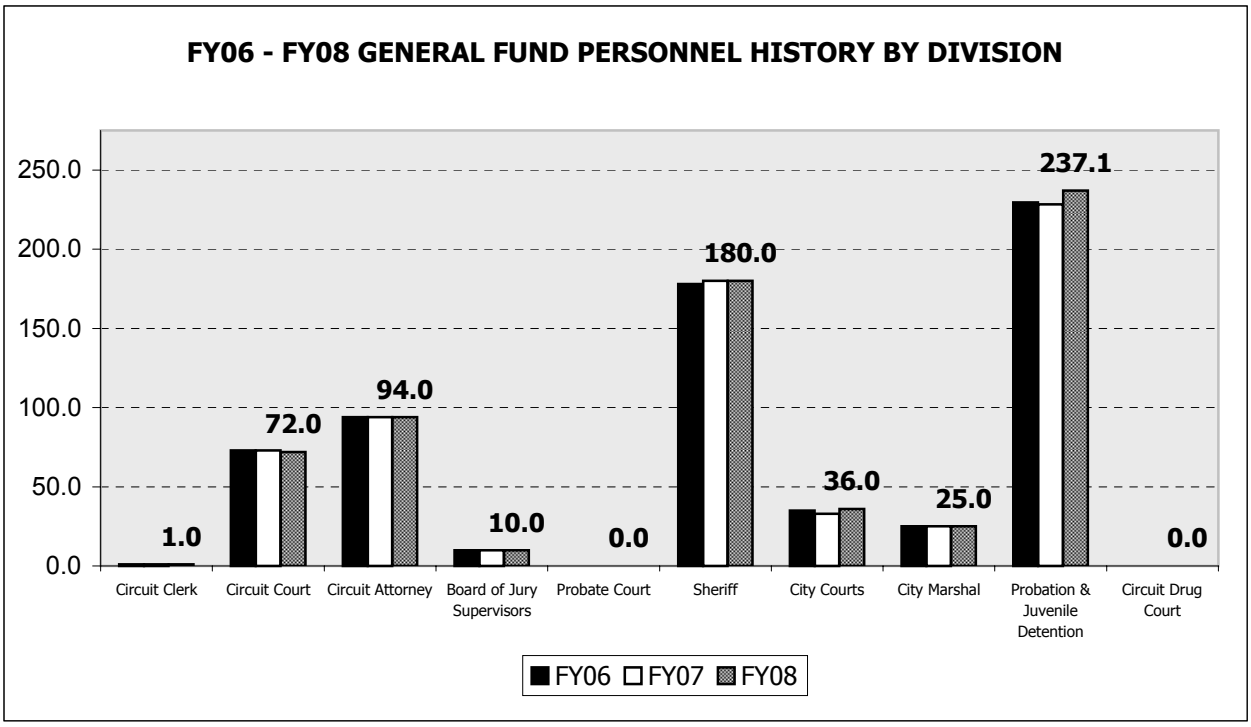


DIVISION MAJOR HIGHLIGHTS

- Circuit Attorney to establish a career criminal unit through the Public Safety Trust Fund.
- City Courts to administer red light camera violations and park ranger tickets.
- Probation and Juvenile Detention to receive $900,000 additional funding for capital needs through the capital fund.

JUDICIAL OFFICES





Division: 310 Circuit Clerk
Program: Ø
Department: Judicial Offices

Division Budget 310

MISSION & SERVICES

The Circuit Clerk is responsible for recording the judgments, rules, orders, and other proceedings of the Circuit Court En Banc. The Circuit Clerk handles and accounts for funds generated from Circuit Court fees. The budget for personal services contains only those salary costs of the position of the Circuit Clerk, as employees of the office are employed by the state.

FY08 HIGHLIGHTS

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	133,651	117,994	123,785
Materials and Supplies	322,262	353,450	384,775
Equipment, Lease, and Assets	210,517	264,145	221,467
Contractual and Other Services	524,023	272,129	273,963
Debt Service and Special Charges	0	0	0
General Fund	$1,190,453	$1,007,718	$1,003,990
Grant and Other Funds	$0	$0	$0
All Funds	**$1,190,453**	**$1,007,718**	**$1,003,990**

FULL TIME POSITIONS

General Fund	1.0	1.0	1.0
Other Funds	0.0	0.0	0.0
All Funds	1.0	1.0	1.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 311 Circuit Court (General)
Program: Ø
Department: Judicial Offices

Division Budget 311

MISSION & SERVICES

The division's duties include budget preparation, personnel management, data processing, and pretrial release.

FY08 HIGHLIGHTS

In FY08 Circuit Court personnel will receive a 3% merit increase.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	3,563,897	3,976,681	4,047,113
Materials and Supplies	199,451	304,700	295,030
Equipment, Lease, and Assets	27,224	88,105	58,830
Contractual and Other Services	2,717,901	3,168,739	3,335,843
Debt Service and Special Charges	0	0	0
General Fund	$6,508,473	$7,538,225	$7,736,816
Grant and Other Funds	$0	$0	$0
All Funds	**$6,508,473**	**$7,538,225**	**$7,736,816**

FULL TIME POSITIONS

General Fund	73.0	73.0	72.0
Other Funds	0.0	0.0	0.0
All Funds	73.0	73.0	72.0

PERFORMANCE MEASUREMENT	ACTUAL FY04	ACTUAL FY05	ACTUAL FY06
Civil cases filed	34,406	33,373	34,959
Criminal cases filed	15,414	16,527	16,261

Division: 312 Circuit Attorney
Program: Ø
Department: Judicial Offices

Division Budget 312

MISSION & SERVICES

The Circuit Attorney's office is responsible for the prosecution of all felony and misdemeanor crimes. The division enforces child support obligations on behalf of dependent children living with the City.

FY08 HIGHLIGHTS

In FY08 the Circuit Attorney will fully fund a Career Criminal unit funded through an increase in the Graduated Business License receipts approved in 2006.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	5,285,854	5,419,590	5,584,407
Materials and Supplies	110,091	88,000	88,000
Equipment, Lease, and Assets	67,725	69,070	69,070
Contractual and Other Services	292,141	286,450	287,250
Debt Service and Special Charges	0	0	0
General Fund	$5,755,811	$5,863,110	$6,028,727
Grant and Other Funds	$2,417,503	$2,711,162	$3,647,611
All Funds	**$8,173,314**	**$8,574,272**	**$9,676,338**

FULL TIME POSITIONS

General Fund	94.0	94.0	94.0
Other Funds	52.0	48.0	54.3
All Funds	146.0	142.0	148.3

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 313 Board of Jury Supervisors
Program: Ø
Department: Judicial Offices

Division Budget 313

MISSION & SERVICES

The Board of Jury Supervisors exercises general supervisory control over the Jury Commissioner and the method of obtaining jurors fro the Circuit Court. The division budget includes funds for payment of juror fees and expenses.

FY08 HIGHLIGHTS

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	479,985	489,017	506,459
Materials and Supplies	42,383	45,000	42,900
Equipment, Lease, and Assets	5,390	6,740	8,730
Contractual and Other Services	916,178	917,719	879,816
Debt Service and Special Charges	0	0	0
General Fund	$1,443,936	$1,458,476	$1,437,905
Grant and Other Funds	$0	$0	$0
All Funds	**$1,443,936**	**$1,458,476**	**$1,437,905**

FULL TIME POSITIONS

General Fund	10.0	10.0	10.0
Other Funds	0.0	0.0	0.0
All Funds	10.0	10.0	10.0

PERFORMANCE MEASUREMENT	ACTUAL FY04	ACTUAL FY05	ACTUAL FY06
Jury days - civil	609	659	660
Jury days - criminal	673	615	726

Division: 314 Probate Court
Program: Ø
Department: Judicial Offices

Division Budget 314

MISSION & SERVICES

The Probate Court is responsible for hearing cases and making orders pertaining to the appointment of guardians and conservators for incapacitated, disabled, and minor persons. The division provides for the appointment of personal representatives for decedent estates, the oversight of estates, guardianships, and involuntary civil commitments.

FY08 HIGHLIGHTS

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	0	0	0
Materials and Supplies	41,372	56,050	55,875
Equipment, Lease, and Assets	22,076	18,450	18,000
Contractual and Other Services	16,498	23,920	22,375
Debt Service and Special Charges	0	0	0
General Fund	$79,946	$98,420	$96,250
Grant and Other Funds	$0	$0	$0
All Funds	**$79,946**	**$98,420**	**$96,250**

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

PERFORMANCE MEASUREMENT	ACTUAL FY04	ACTUAL FY05	ACTUAL FY06
Probate cases filed	1,371	1,398	1,369

Division: 315 Sheriff
Program: Ø
Department: Judicial Offices

Division Budget 315

MISSION & SERVICES

The Sheriff's office is responsible for the courtroom security of the Circuit Court and the transportation of prisoners between the courts and detention facilities. The Sheriff's office has the duty of serving court papers and eviction notice and issuing jury summons and gun permits.

FY08 HIGHLIGHTS

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	7,657,008	7,634,929	7,854,548
Materials and Supplies	48,399	71,500	71,500
Equipment, Lease, and Assets	0	9,000	3,000
Contractual and Other Services	173,188	198,000	209,000
Debt Service and Special Charges	0	0	0
General Fund	$7,878,595	$7,913,429	$8,138,048
Grant and Other Funds	$36,229	$0	$0
All Funds	**$7,914,824**	**$7,913,429**	**$8,138,048**

FULL TIME POSITIONS

General Fund	178.0	180.0	180.0
Other Funds	0.0	0.0	0.0
All Funds	178.0	180.0	180.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 316 City Courts
Program: Ø
Department: Judicial Offices

Division Budget 316

MISSION & SERVICES

The City Courts' mission is to expediently deal with cases, bring restitution to victims, and refer defendants to treatment and assistance. Court functions include Community Court, Alcohol/ Drug Court, Earnings Tax Court, Truancy Court, and Problem Property Court.

FY08 HIGHLIGHTS

In FY08 City Courts will collect delinquent earnings taxes via the Earnings Tax Court. City Courts will also handle red light camera violations and park ranger tickets.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	1,646,447	1,614,940	1,759,561
Materials and Supplies	11,470	18,000	43,747
Equipment, Lease, and Assets	342,000	382,500	360,000
Contractual and Other Services	750,235	665,689	633,200
Debt Service and Special Charges	0	0	0
General Fund	$2,750,152	$2,681,129	$2,796,508
Grant and Other Funds	$55,267	$36,493	$36,493
All Funds	**$2,805,419**	**$2,717,622**	**$2,833,001**

FULL TIME POSITIONS

General Fund	35.0	33.0	36.0
Other Funds	0.0	0.0	0.0
All Funds	35.0	33.0	36.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 317 City Marshal
Program: Ø
Department: Judicial Offices

Program Budget 317

MISSION & SERVICES

The City Marshall provides security for the City Courts courtrooms and entrances. The City Marshal provides security for City Hall.

FY08 HIGHLIGHTS

In FY08 City Marshal will provide a secure and user friendly environment at City Hall.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	1,206,272	1,204,571	1,207,501
Materials and Supplies	7,248	11,200	25,959
Equipment, Lease, and Assets	1,464	3,800	5,600
Contractual and Other Services	17,974	28,200	26,200
Debt Service and Special Charges	0	0	0
General Fund	$1,232,958	$1,247,771	$1,265,260
Grant and Other Funds	$0	$33,691	$34,503
All Funds	**$1,232,958**	**$1,281,462**	**$1,299,763**

FULL TIME POSITIONS

General Fund	25.0	25.0	25.0
Other Funds	1.0	1.0	1.0
All Funds	26.0	26.0	26.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
City Hall incidents	2	3	3
Court operations incidents	9	10	10

Division: 320 Probation & Juvenile Detention Center
Program: Ø
Department: Judicial Offices

Program Budget 320

MISSION & SERVICES

The division's purpose is to facilitate the care, protection, and discipline of children who come under the jurisdiction of the Juvenile Court.

FY08 HIGHLIGHTS

In FY08 Probation & Juvenile Detention Center will receive $900,000 additional funding for capital needs through the capital fund.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	12,724,818	13,027,976	13,726,384
Materials and Supplies	256,624	255,455	239,990
Equipment, Lease, and Assets	135,259	131,944	188,974
Contractual and Other Services	1,383,580	1,569,375	1,776,723
Debt Service and Special Charges	0	0	0
General Fund	$14,500,281	$14,984,750	$15,932,071
Grant and Other Funds	$1,840,029	$794,657	$515,056
All Funds	**$16,340,310**	**$15,779,407**	**$16,447,127**

FULL TIME POSITIONS

General Fund	229.5	228.4	237.1
Other Funds	16.0	10.5	6.9
All Funds	245.5	238.9	244.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 321 Circuit Drug Court
Program: Ø
Department: Judicial Offices

Division Budget 321

MISSION & SERVICES

The purpose of the Circuit Drug Court is to address defendants repeatedly appearing before the court on drug offenses and intervene with a system of counseling and treatment.

FY08 HIGHLIGHTS

In FY08 the Circuit Drug Court budget will be supplemented by $68,000 from other sources.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	0	0	0
Materials and Supplies	23,344	47,000	47,000
Equipment, Lease, and Assets	8,308	3,800	0
Contractual and Other Services	104,024	424,024	359,762
Debt Service and Special Charges	0	0	0
General Fund	$135,676	$474,824	$406,762
Grant and Other Funds	$199,673	$0	$0
All Funds	**$335,349**	**$474,824**	**$406,762**

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

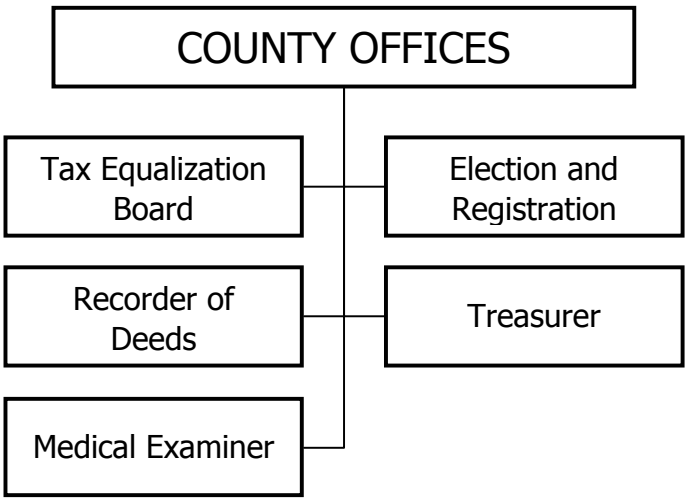
PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

COUNTY OFFICES

DEPARTMENT MAJOR GOALS

EFFICIENT AND EFFECTIVE GOVERNMENT

- Promote City-wide voter registration and ensure fair and well run public elections.
- Ensure the effective monitoring of the City's fiscal affairs through a modern and efficient accounting, payroll, and auditing system.

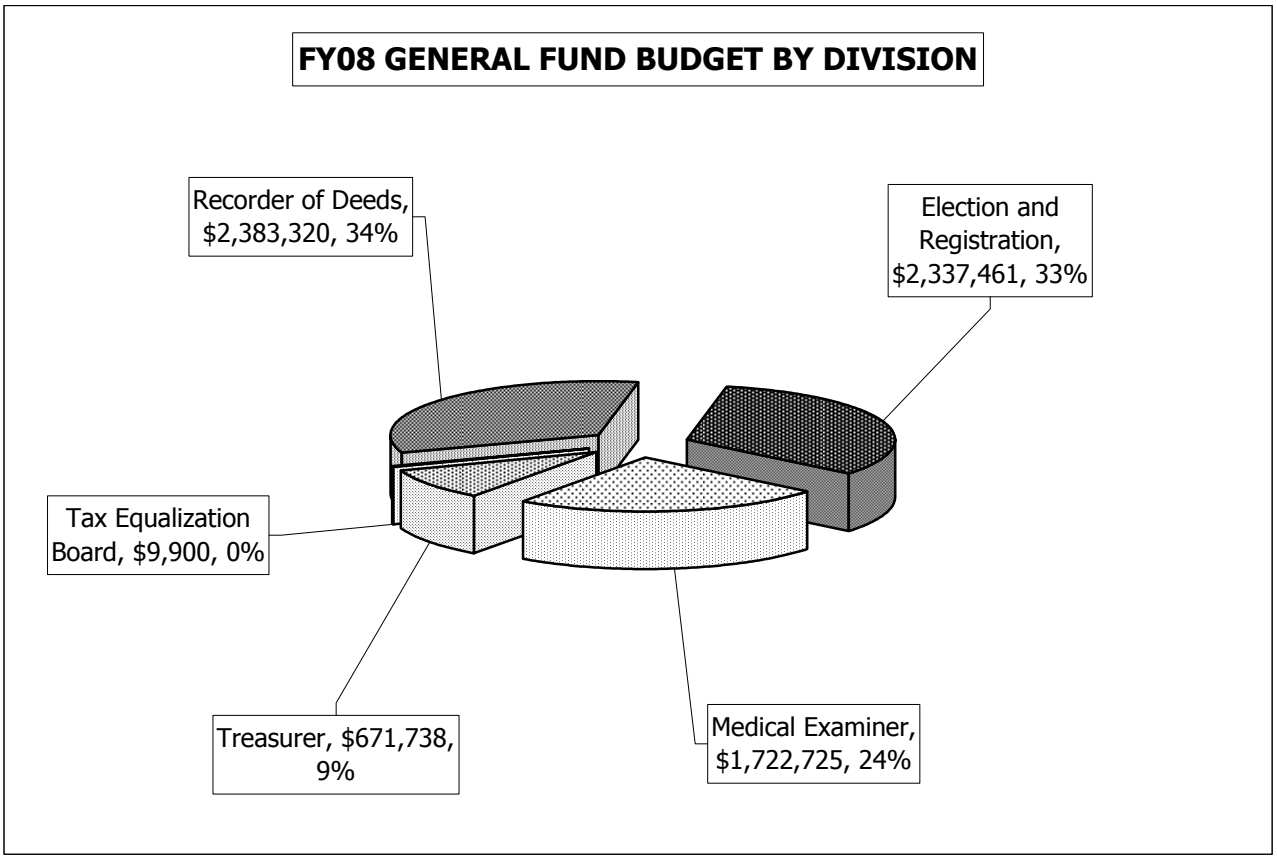

COUNTY OFFICES
Tax Equalization Board
Election and Registration
Recorder of Deeds
Treasurer
Medical Examiner

COUNTY OFFICES

BUDGET BY DIVISION	ACTUAL FY06	BUDGET FY07	BUDGET FY08
330 Tax Equalization Board	8,355	10,400	9,900
333 Recorder of Deeds	2,271,140	2,359,486	2,383,320
334 Election and Registration	2,198,695	3,077,245	2,337,461
335 Medical Examiner	1,556,833	1,671,789	1,722,725
340 Treasurer	642,560	657,681	671,738
General Fund	$6,677,583	$7,776,601	$7,125,144
Grant and Other Funds	$1,252,671	$230,000	$230,000
Convention and Sports Facility Trust	5,387,923	5,990,000	5,884,000
TOTAL DEPARTMENT ALL FUNDS	**$13,318,177**	**$13,996,601**	**$13,239,144**

PERSONNEL BY DIVISION	ACTUAL FY06	BUDGET FY07	BUDGET FY08
330 Tax Equalization Board	0.0	0.0	0.0
333 Recorder of Deeds	45.0	45.0	45.0
334 Election and Registration	32.0	32.0	32.0
335 Medical Examiner	12.0	12.0	12.0
340 Treasurer	10.0	10.0	10.0
General Fund	99.0	99.0	99.0
Grant and Other Funds	0.0	0.0	0.0
TOTAL DEPARTMENT ALL FUNDS	**99.0**	**99.0**	**99.0**

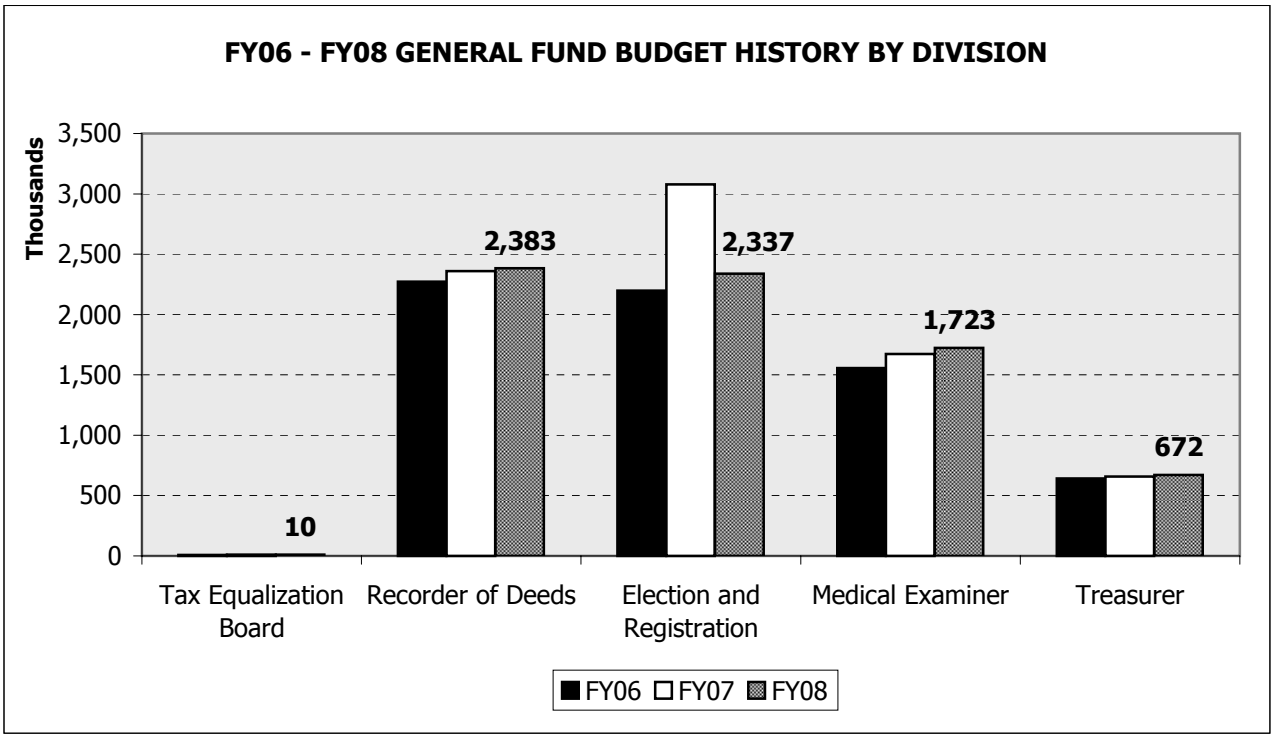
COUNTY OFFICES

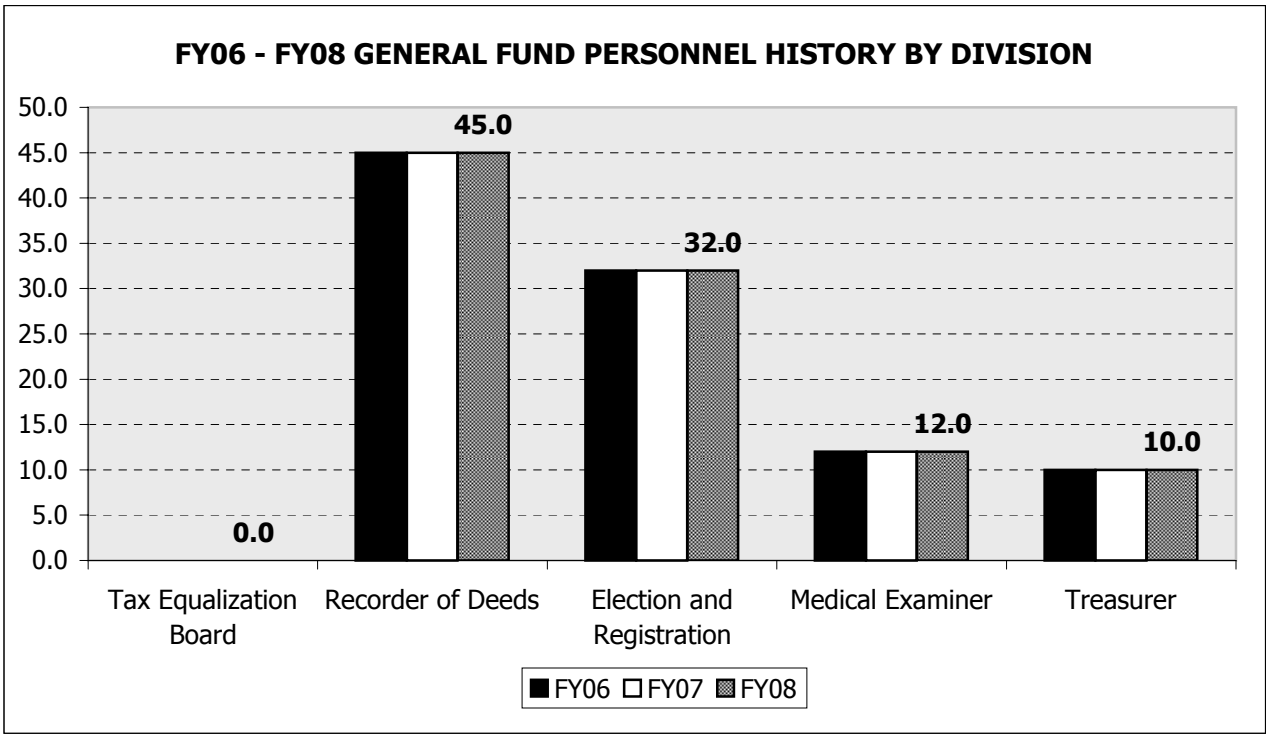


DIVISION MAJOR HIGHLIGHTS

- Records of Deeds to establish duplicate server outside of New Madrid fault zone.
- Board of Election Commissioners' budget to provide for presidential primary election.
- Medical Examiner to archive and code past coroner records.

COUNTY OFFICES





Division: 330 Tax Equalization Board
Program: Ø
Department: County Offices

Division Budget 330

MISSION & SERVICES

The Tax Equalization Board has the power to adjust, review, and correct license tax books, determine whether all required persons are listed and have made correct returns.

FY08 HIGHLIGHTS

The FY08 Tax Equalization Board budget will provide reimbursement to board members for days in session and for incidental meeting costs.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	8,217	10,000	9,500
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	138	400	400
Debt Service and Special Charges	0	0	0
General Fund	$8,355	$10,400	$9,900
Grant and Other Funds	$0	$0	$0
All Funds	**$8,355**	**$10,400**	**$9,900**

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 331 License Collector - Convention & Sports Facility Trust Funds
Program: Ø
Department: County Offices

Division Budget 331

MISSION & SERVICES

The Convention and Sports Facility Trust Fund was authorized by state statute to facilitate debt payments on the City's convention center. The source of revenue is the 3.5% tax on hotel room sales and is collected monthly by the License Collector. Proceeds from the tax are deposited in the trust fund before being transferred to the general fund for purposes of retiring convention center related debt. Payments on the debt are contained in the division 190 City Wide Accounts.

FY08 HIGHLIGHTS

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	$0	$0	$0
Convention & Sports Facility Fund	$5,387,923	$5,990,000	$5,884,000
All Funds	**$5,387,923**	**$5,990,000**	**$5,884,000**

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 333 Recorder of Deeds
Program: Ø
Department: County Offices

Division Budget 333

MISSION & SERVICES

The Recorder of Deeds is the public library of marriage licenses, birth, death, and real estate records for the City. The division preserves and provides public access to personal and property records. The office accepts filings which affect title of commercial personal property, and microfilms all recorded documents.

FY08 HIGHLIGHTS

In FY08 the Recorder of Deeds will begin the final phase of its disaster recovery plan. The Recorder of Deeds will also beginning scanning marriage documents to provide an online index.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	2,007,199	2,002,686	2,023,320
Materials and Supplies	37,715	45,900	47,900
Equipment, Lease, and Assets	38,452	29,000	30,500
Contractual and Other Services	187,774	281,900	281,600
Debt Service and Special Charges	0	0	0
General Fund	$2,271,140	$2,359,486	$2,383,320
Grant and Other Funds	$0	$0	$0
All Funds	**$2,271,140**	**$2,359,486**	**$2,383,320**

FULL TIME POSITIONS

General Fund	45.0	45.0	45.0
Other Funds	0.0	0.0	0.0
All Funds	45.0	45.0	45.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 334 Board of Election Commissioners
Program: Ø
Department: County Offices

Division Budget 334

MISSION & SERVICES

The Board of Election Commissioners is a state mandated agency which conducts all public elections within the City. The division is responsible for the registration of voters and maintenance of voter registration records. The budget follows election year cycles.

FY08 HIGHLIGHTS

The FY08 Board of Election Commissioners budget reflects reduced costs associated with only one scheduled election, a presidential primary in 2008.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	1,619,972	2,166,245	1,702,461
Materials and Supplies	100,893	245,000	140,000
Equipment, Lease, and Assets	261,897	307,000	280,000
Contractual and Other Services	215,933	359,000	215,000
Debt Service and Special Charges	0	0	0
General Fund	$2,198,695	$3,077,245	$2,337,461
Grant and Other Funds	$1,205,525	$0	$0
All Funds	**$3,404,220**	**$3,077,245**	**$2,337,461**

FULL TIME POSITIONS

General Fund	32.0	32.0	32.0
Other Funds	0.0	0.0	0.0
All Funds	32.0	32.0	32.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 335 Medical Examiner
Program: Ø
Department: County Offices

Division Budget 335

MISSION & SERVICES

The Medical Examiner's primary responsibility is to investigate death in the City that occur as a result of unusual or suspicious circumstances as well as for certain death that by law fall under its jurisdiction. These death investigations may require a post-mortem examination which includes, radiology, toxicology, histology, chemistry, microbiology, and other special exams.

FY08 HIGHLIGHTS

In FY08 the Medical Examiner will continue to archive and code past coroner records, along with current and past records of the Medical Examiner's office.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	649,690	688,414	720,164
Materials and Supplies	18,870	22,500	22,500
Equipment, Lease, and Assets	3,966	13,000	13,000
Contractual and Other Services	884,307	947,875	967,061
Debt Service and Special Charges	0	0	0
General Fund	$1,556,833	$1,671,789	$1,722,725
Grant and Other Funds	$47,146	$230,000	$230,000
All Funds	**$1,603,979**	**$1,901,789**	**$1,952,725**

FULL TIME POSITIONS

General Fund	12.0	12.0	12.0
Other Funds	0.0	0.0	0.0
All Funds	12.0	12.0	12.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Conduct medical examination	488	600	600
Livery and funereal home services	553	660	660

Division: 340 Treasurer
Program: Ø
Department: County Offices

Division Budget 340

MISSION & SERVICES

The Treasurer's office controls and monitors all bank accounts of the City. The office provides a check for the Comptroller's office by daily reconciling accounts. The division issues all payroll deductions and is responsible for making all investments for the City.

FY08 HIGHLIGHTS

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	621,604	630,107	684,936
Materials and Supplies	3,845	5,710	5,482
Equipment, Lease, and Assets	0	1,000	0
Contractual and Other Services	17,111	20,864	19,300
Debt Service and Special Charges	0	0	0
General Fund	$642,560	$657,681	$671,738
Grant and Other Funds	$0	$0	$0
All Funds	**$642,560**	**$657,681**	**$671,738**

FULL TIME POSITIONS

General Fund	10.0	10.0	10.0
Other Funds	0.0	0.0	0.0
All Funds	10.0	10.0	10.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

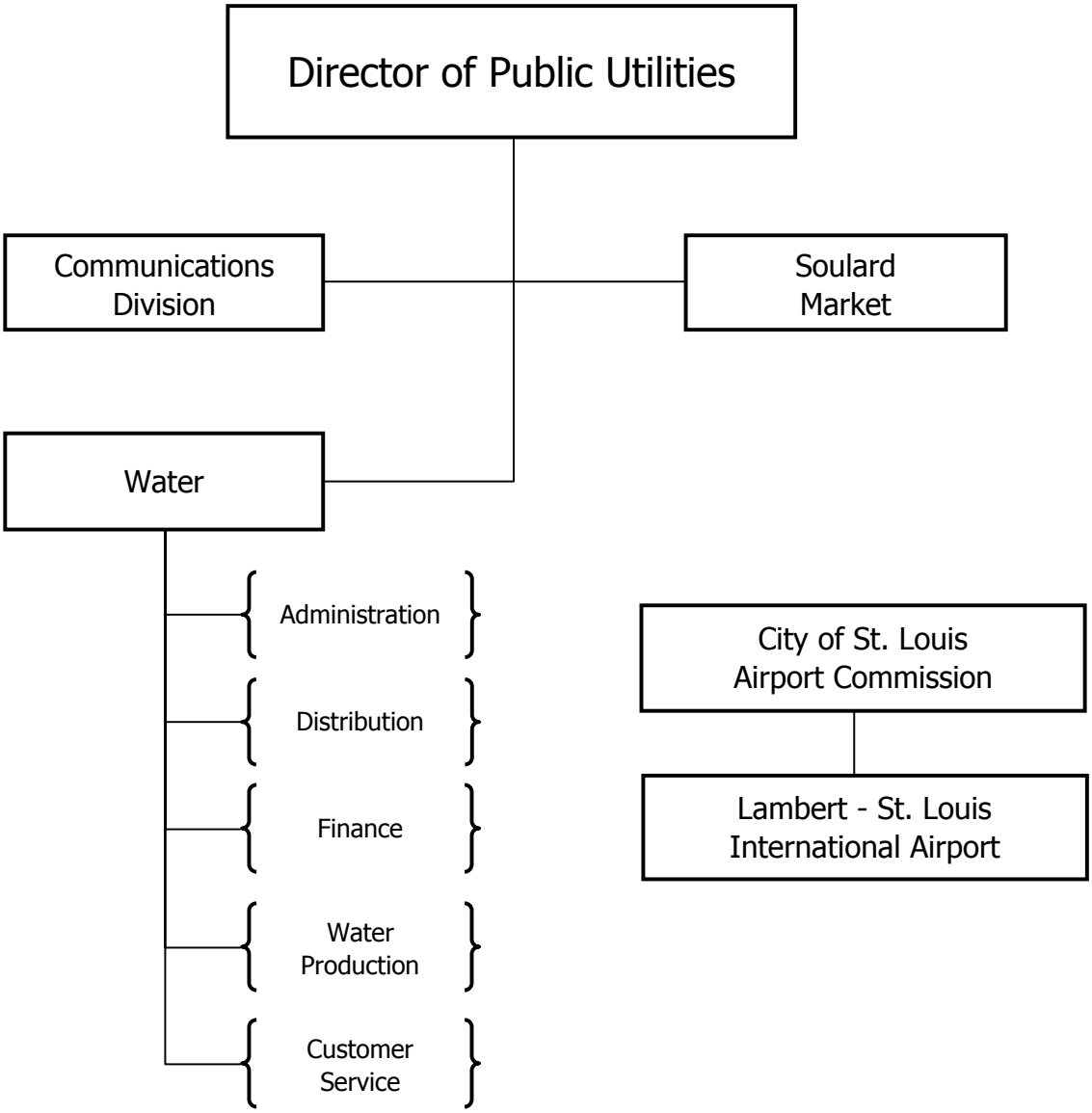
PUBLIC UTILITIES

DEPARTMENT MAJOR GOALS

EFFICIENT TRANSPORTATION AND UTILITIES

- Efficiently provide a plentiful supply of the highest quality drinking water to City residents, businesses, and other valued customers.

- Provide an airport known for superior safety, operational efficiency, and service to customers and one that meets both current and future air travel needs of the St. Louis region.

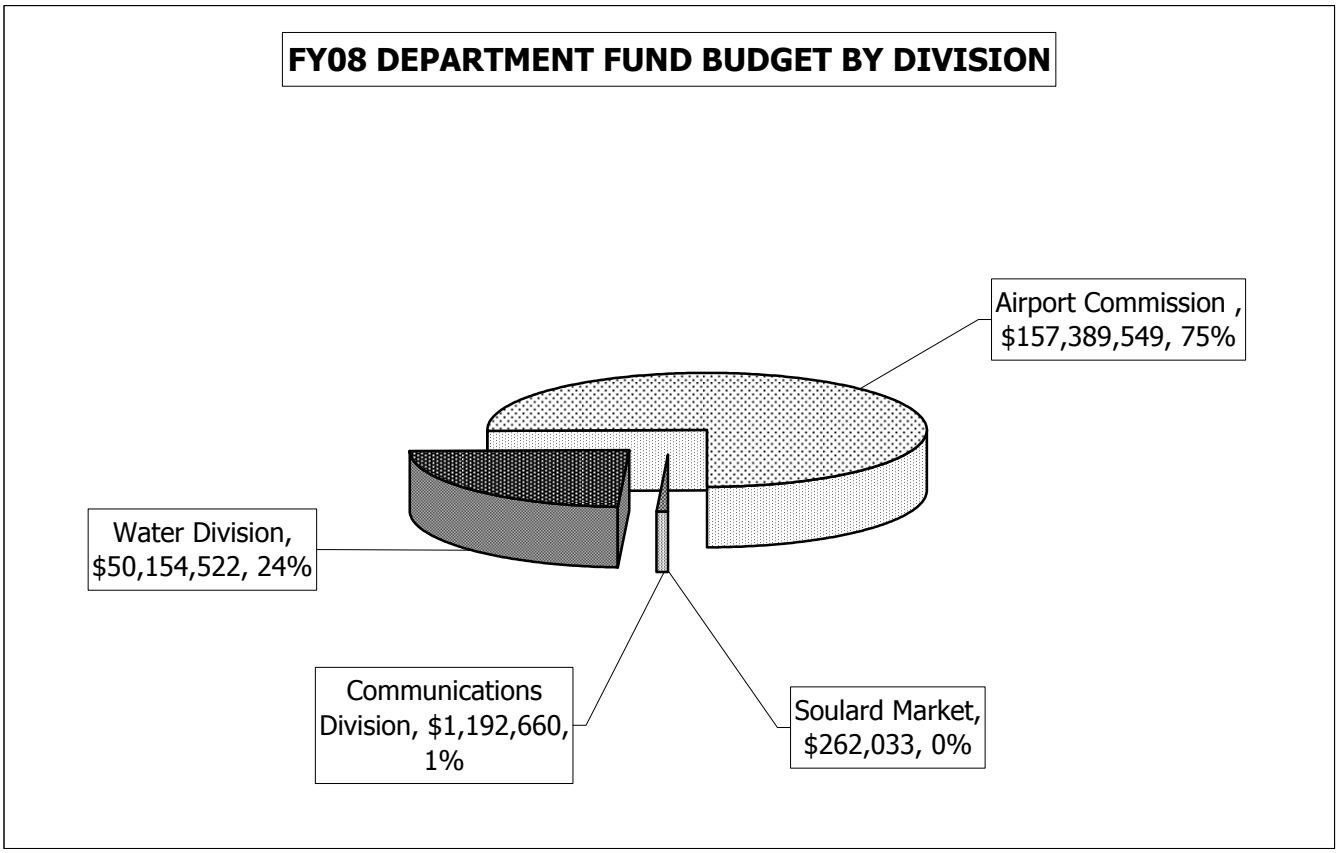

Director of Public Utilities
Communications Division
Soulard Market
Water
Administration
Distribution
Finance
Water Production
Customer Service
City of St. Louis Airport Commission
Lambert - St. Louis International Airport

PUBLIC UTILITIES

BUDGET BY DIVISION	ACTUAL FY06	BUDGET FY07	BUDGET FY08
414 Soulard Market	244,637	262,033	268,129
General Fund	$244,637	$262,033	$268,129
401 Communications Division	1,342,651	1,192,660	1,211,077
415 Water Division	44,652,628	50,154,522	51,581,032
420 Airport Commission	165,382,944	157,389,549	159,297,476
TOTAL DEPARTMENT ALL FUNDS	**$211,622,860**	**$208,998,764**	**$212,357,714**

PERSONNEL BY DIVISION	ACTUAL FY06	BUDGET FY07	BUDGET FY08
414 Soulard Market	4.0	4.0	4.0
General Fund	4.0	4.0	4.0
401 Communications Division	17.0	17.0	17.0
415 Water Division	380.0	376.0	376.0
420 Airport Commission	623.0	634.0	637.0
TOTAL DEPARTMENT ALL FUNDS	**1,024.0**	**1,031.0**	**1,034.0**

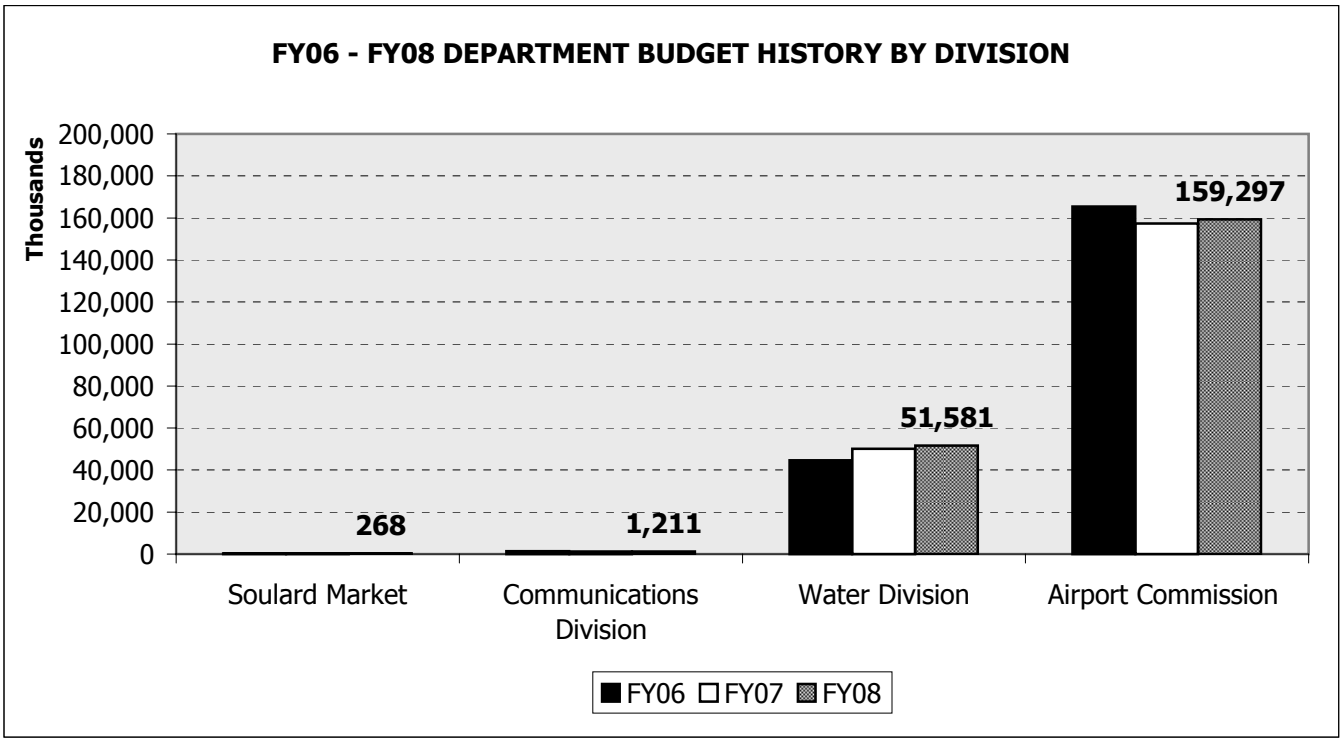
PUBLIC UTILITIES

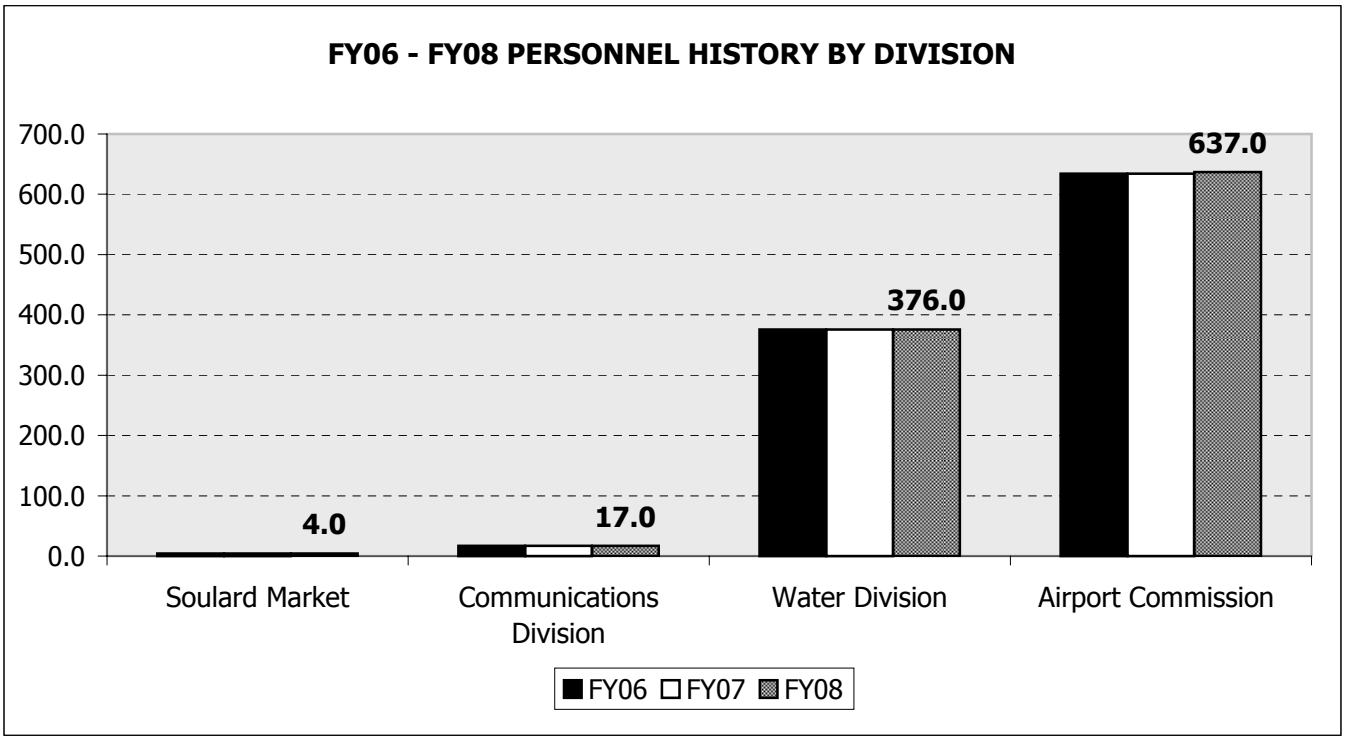


DIVISION MAJOR HIGHLIGHTS

- Water Production to collect, analyze, and report all compliance samples following EPA and MODNR requirements.
- Communications division to offer web streaming of channel programming.
- Communications division to issue telecommunications permits within 30 days.
- Soulard market to continue presentations to schools, organizations, and business groups to help promote the market.
- Airport to experience increased costs due to addition of new runway and other airport facilities, in addition to expected utility increases.

PUBLIC UTILITIES





Division: 401 Communications Division
Program: Ø
Department: Public Utilities

Division Budget 401

MISSION & SERVICES

The Communications division enforces the cable franchise ordinances, and monitors the performance of the cable franchise grantee, resolving complaints received from subscribers. The division inspects cable installations and plant construction, enforces ordinances pertaining to telecommunications networks built by privates businesses and institutions, maintains a television studio, and produces programming for government access channels.

FY08 HIGHLIGHTS

In FY08 the Communications division will issues telecommunications permits within 30 days. The division will also complete a five year performance review of cable franchise agreements and inspect telecommunications right-of-ways construction sites. TV 10 will offer web streaming of channel programming

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	1,113,054	1,068,360	1,091,977
Materials and Supplies	33,720	45,300	40,200
Equipment, Lease, and Assets	4,651	10,500	18,500
Contractual and Other Services	191,226	68,500	60,400
Debt Service and Special Charges	0	0	0
Cable Fund	$1,342,651	$1,192,660	$1,211,077
General Fund	$0	$0	$0
All Funds	**$1,342,651**	**$1,192,660**	**$1,211,077**

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	17.0	17.0	17.0
All Funds	17.0	17.0	17.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 414 Soulard Market
Program: Ø
Department: Public Utilities

Division Budget 414

MISSION & SERVICES

Soulard Market's mission is to provide a safe, inviting, efficient, and customer friendly market for the citizens.

FY08 HIGHLIGHTS

In FY08 Soulard Market will continue to make presentations to schools, organizations, and business groups to promote the market.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	165,920	173,273	177,439
Materials and Supplies	7,314	8,700	10,200
Equipment, Lease, and Assets	0	80	100
Contractual and Other Services	71,403	79,980	80,390
Debt Service and Special Charges	0	0	0
General Fund	$244,637	$262,033	$268,129
Convention & Sports Facility Fund	$21,661	$0	$0
All Funds	**$266,298**	**$262,033**	**$268,129**

FULL TIME POSITIONS

General Fund	4.0	4.0	4.0
Other Funds	0.0	0.0	0.0
All Funds	4.0	4.0	4.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Market revenue	$221,000	$227,500	$240,000
Daily vendors	1,052	1,000	1,100

Division: 415 Water
Program: Ø
Department: Public Utilities

Division Budget 415

MISSION & SERVICES

The Water division's mission is to efficiently provide a plentiful supply of the highest quality water and outstanding service. The Water division operates as an enterprise fund.

FY08 HIGHLIGHTS

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	20,569,319	20,631,772	21,322,782
Materials and Supplies	8,637,936	8,426,300	9,149,300
Equipment, Lease, and Assets	1,279,761	1,219,100	1,290,600
Contractual and Other Services	10,141,818	15,807,350	15,748,350
Debt Service and Special Charges	4,023,794	4,070,000	4,070,000
Total	**$44,652,628**	**$50,154,522**	**$51,581,032**

FULL TIME POSITIONS

Total	380.0	376.0	376.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 415 Water
Program: 01 Administration
Department: Public Utilities

Program Budget 415-01

MISSION & SERVICES

The Administration program provides overall direction and human resources support of the various operational sections of the Water division. The program is responsible for the Kingshighway facility, division wide telephone systems, and office management functions for office of the Water Commissioner and Director of Public Utilities.

FY08 HIGHLIGHTS

In FY08 Administration will continue enhancing security through increased use of video surveillance and computer monitored doors. These steps should reduce losses and the need for security personnel, along with increasing employee accountability.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	1,788,307	1,571,766	1,640,636
Materials and Supplies	70,599	65,000	65,500
Equipment, Lease, and Assets	54,415	76,500	77,600
Contractual and Other Services	663,708	940,500	908,000
Debt Service and Special Charges	0	0	0
Total	**$2,577,029**	**$2,653,766**	**$2,691,736**

FULL TIME POSITIONS

Total	14.0	13.0	13.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Unscheduled network outage	2 hrs.	10 hrs.	3 hrs.
Surveillance camera availability	95%	95%	95%

Division: 415 Water
Program: 02 Distribution
Department: Public Utilities

Program Budget 415-02

MISSION & SERVICES

The Distribution program maintains and services valves, fire hydrants, and water mains. The program includes leak inspection, engineering, and meter and tap services.

FY08 HIGHLIGHTS

In FY08 Distribution will continue converting meters to radio read. Distribution will also continue to work with the Street Department to keep manhole covers exposed after street paving.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	6,831,184	6,921,139	7,323,095
Materials and Supplies	2,808,151	2,546,000	2,667,000
Equipment, Lease, and Assets	758,179	661,900	733,500
Contractual and Other Services	476,459	827,000	868,000
Debt Service and Special Charges	0	0	0
Total	**$10,873,973**	**$10,956,039**	**$11,591,595**

FULL TIME POSITIONS

Total	147.0	146.0	146.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Adjust manhole covers to street	400	400	700
Replace hersey meters	10	11	10

Division: 415 Water
Program: 03 Finance
Department: Public Utilities

Program Budget 415-03

MISSION & SERVICES

The Finance program mission is to provide financial coordination and review to other Water division programs. All invoices are paid through the Finance program and all billing, other than water consumption, is invoiced through the program.

FY08 HIGHLIGHTS

In FY08 Finance will continue improving financial reporting, along with performing external rate sufficiency analysis, as required.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	628,076	645,649	643,858
Materials and Supplies	58,270	55,300	57,300
Equipment, Lease, and Assets	22,940	22,500	21,500
Contractual and Other Services	4,325,569	6,622,250	6,692,250
Debt Service and Special Charges	4,023,794	4,070,000	4,070,000
Total	**$9,058,649**	**$11,415,699**	**$11,484,908**

FULL TIME POSITIONS

Total	11.0	11.0	11.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 415 Water
Program: 04 Water Production
Department: Public Utilities

Program Budget 415-04

MISSION & SERVICES

The Water Production program operates two water treatment plants. At the Chain of Rocks and Howard Bend plants, large pumps deliver river water for treatment. The program maintains full compliance with federal, state, and local regulations concerning water quality, environmental impacts, and public health.

FY08 HIGHLIGHTS

In FY08 Water Production will collect, analyze, and report all compliance samples following EPA and MODNR requirements, along with making improvements and upgrades at both plant operations.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	10,076,429	10,194,257	10,398,756
Materials and Supplies	5,686,164	5,746,000	6,331,000
Equipment, Lease, and Assets	442,093	415,200	421,000
Contractual and Other Services	4,148,449	6,610,300	6,474,300
Debt Service and Special Charges	0	0	0
Total	**$20,353,135**	**$22,965,757**	**$23,625,056**

FULL TIME POSITIONS

Total	179.0	177.0	177.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 415 Water
Program: 05 Customer Service
Department: Public Utilities

Program Budget 415-05

MISSION & SERVICES

Customer Service's mission is to provide professional and friendly services while meeting fiscal and legal requirement of the Water division. The program is responsible for billing and collecting payments for water service from flat rate and metered customers. The program handles the investigation of damage claims against the Water division, including main breaks and vehicle and injury claims.

FY08 HIGHLIGHTS

In FY08 Customer Service will decrease lost call volume, and ensure timely and accurate initiation of service for newly constructed buildings.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	1,245,323	1,298,961	1,316,437
Materials and Supplies	14,752	14,000	28,500
Equipment, Lease, and Assets	2,134	43,000	37,000
Contractual and Other Services	527,633	807,300	805,800
Debt Service and Special Charges	0	0	0
Total	**$1,789,842**	**$2,163,261**	**$2,187,737**

FULL TIME POSITIONS

Total	29.0	29.0	29.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Lost call volume	8%	5%	5%

Division: 420 Airport Commission
Program: Ø
Department: Public Utilities

Division Budget 420

MISSION & SERVICES

The City of St. Louis Airport Authority operates Lambert - St. Louis International Airport.

FY08 HIGHLIGHTS

The FY08 Airport Commission budget will increase by almost $2 million. Contractual services will increase due to higher utility and professional services costs associated with the opening of the new runway and additional airport facilities.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	37,081,469	38,568,048	40,293,674
Materials and Supplies	4,325,834	5,637,649	5,890,719
Equipment, Lease, and Assets	2,811,699	3,339,591	3,112,829
Contractual and Other Services	34,531,149	44,424,027	45,165,078
Debt Service and Special Charges	86,632,793	65,420,234	64,835,176
Total	**$165,382,944**	**$157,389,549**	**$159,297,476**

FULL TIME POSITIONS

Total	623.0	634.0	637.0

PERFORMANCE MEASUREMENT	ACTUAL FY04	ACTUAL FY05	ACTUAL FY06
Dom. & Int. enplanements	8,017,619	7,048,359	7,623,184
Air Cargo (pounds)	234,562,069	226,214,866	205,452,084

STREETS

DEPARTMENT MAJOR GOALS

AFFORDABLE HOUSING AND DESIRABLE NEIGHBORHOODS

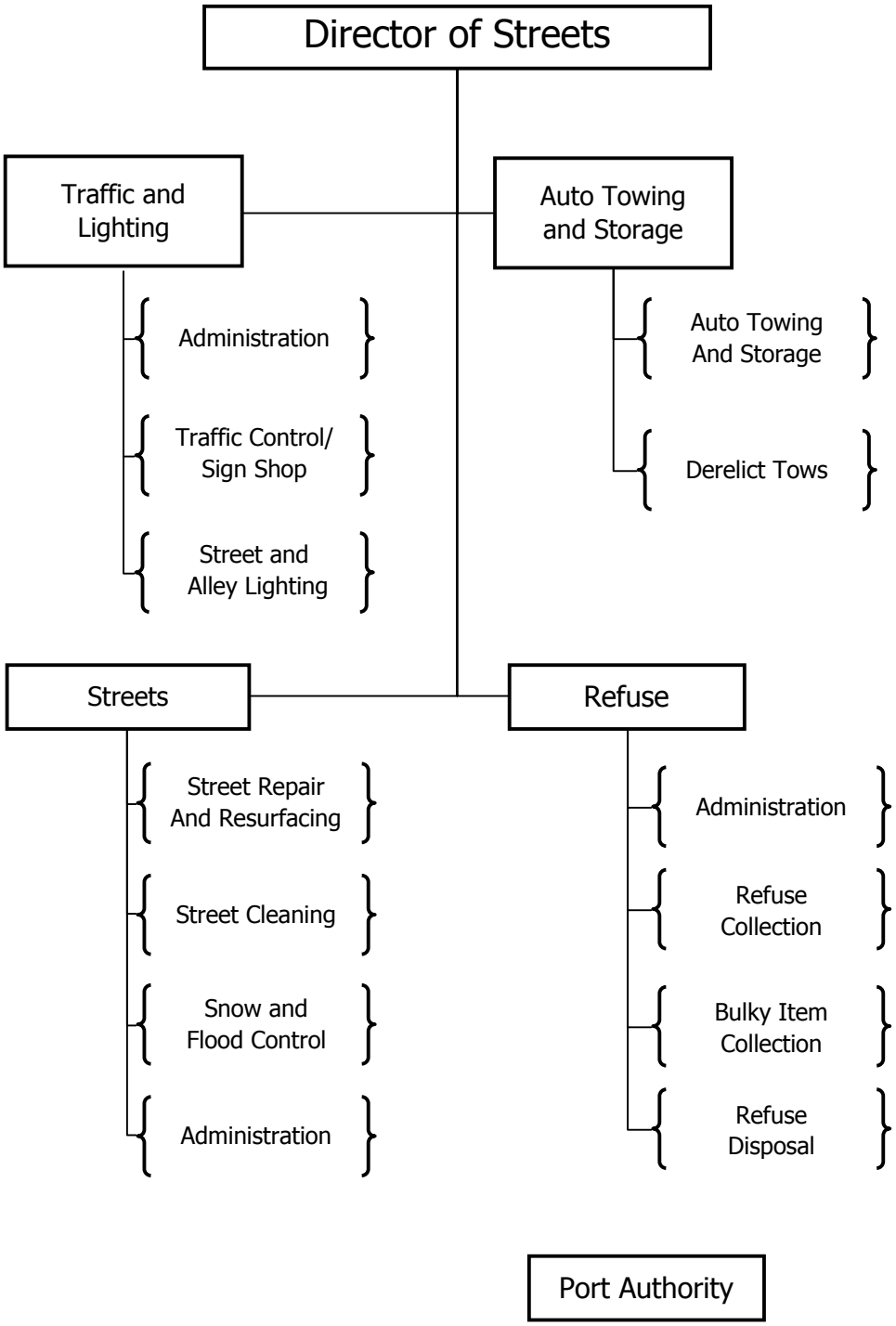
- Provide City residents with courteous and efficient collection and disposal of solid waste in an environmentally safe manner.

EFFICIENT TRANSPORTATION AND UTILITIES

- Provide an efficient and well maintained infrastructure for intermodal shipping through the City's port district.

- Oversee and evaluate public right-of-way conditions for streets, sidewalks, and ramps and provide for efficient and cost effective programs for their repair and maintenance.

- Provide City commuters with safe, clean, and well maintained streets, alleys, and bridges in a cost effective manner.

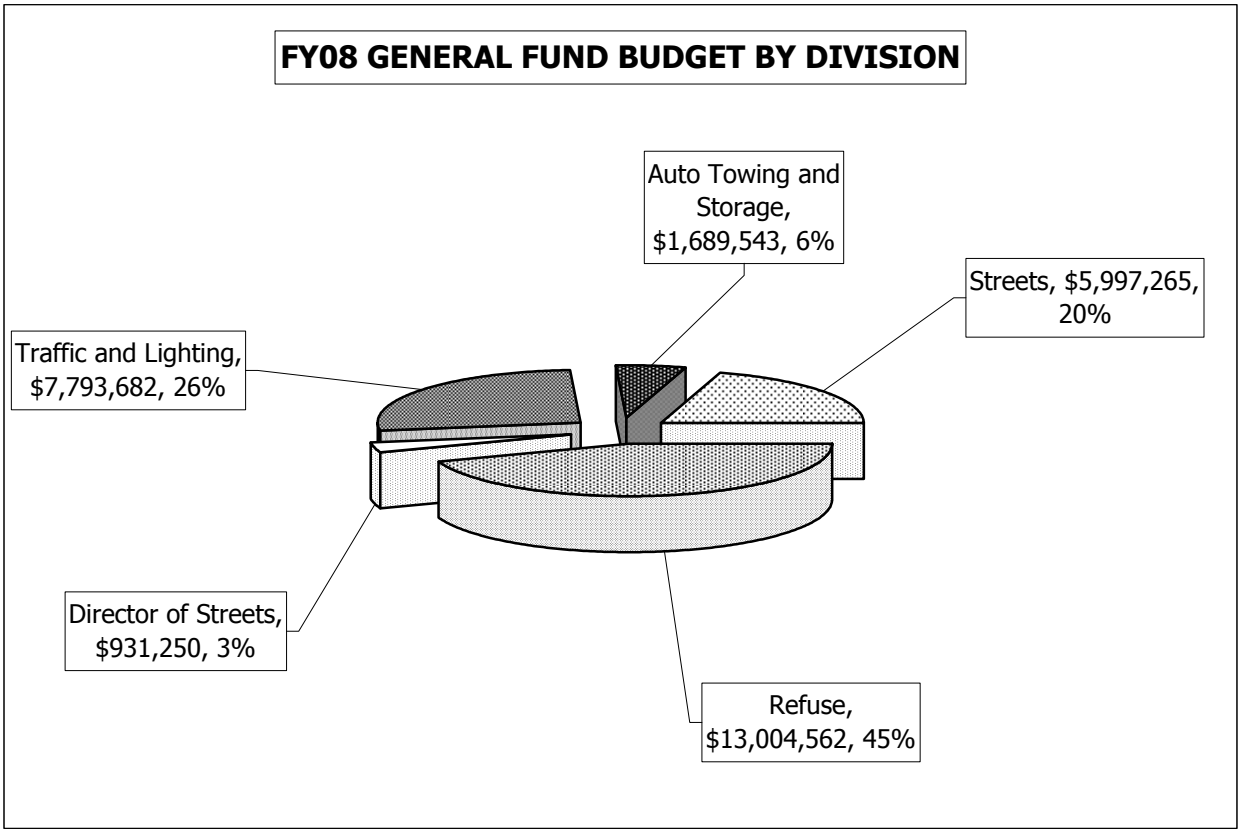

Director of Streets
Traffic and Lighting
Administration
Traffic Control/ Sign Shop
Street and Alley Lighting
Auto Towing and Storage
Auto Towing And Storage
Derelict Tows
Streets
Street Repair And Resurfacing
Street Cleaning
Snow and Flood Control
Administration
Refuse
Administration
Refuse Collection
Bulky Item Collection
Refuse Disposal
Port Authority

STREETS

BUDGET BY DIVISION	ACTUAL FY06	BUDGET FY07	BUDGET FY08
510 Director of Streets	1,071,565	947,124	931,250
511 Traffic and Lighting	7,566,159	7,407,705	7,829,496
513 Auto Towing and Storage	1,560,923	1,698,458	1,624,543
514 Streets	5,329,542	5,463,859	5,997,265
516 Refuse	12,892,285	12,872,081	13,069,341
General Fund	$28,420,474	$28,389,227	$29,451,895
Port Authority	2,500,045	2,552,720	2,825,083
Lateral Sewer Repair Fund	2,525,129	3,052,875	2,728,640
Grant and Other Funds	1,971,162	1,777,073	2,099,211
TOTAL DEPARTMENT ALL FUNDS	**$35,416,810**	**$35,771,895**	**$37,104,829**

PERSONNEL BY DIVISION	ACTUAL FY06	BUDGET FY07	BUDGET FY08
510 Director of Streets	15.4	14.5	14.5
511 Traffic and Lighting	84.0	83.0	86.0
513 Auto Towing and Storage	29.0	29.0	30.0
514 Streets	112.0	112.1	112.0
516 Refuse	143.0	142.0	144.0
General Fund	383.4	380.6	386.5
Port Authority	0.0	0.0	0.0
Local Use Tax	0.0	0.0	21.0
Grant and Other Funds	71.6	72.5	51.5
TOTAL DEPARTMENT ALL FUNDS	**455.0**	**453.1**	**459.0**

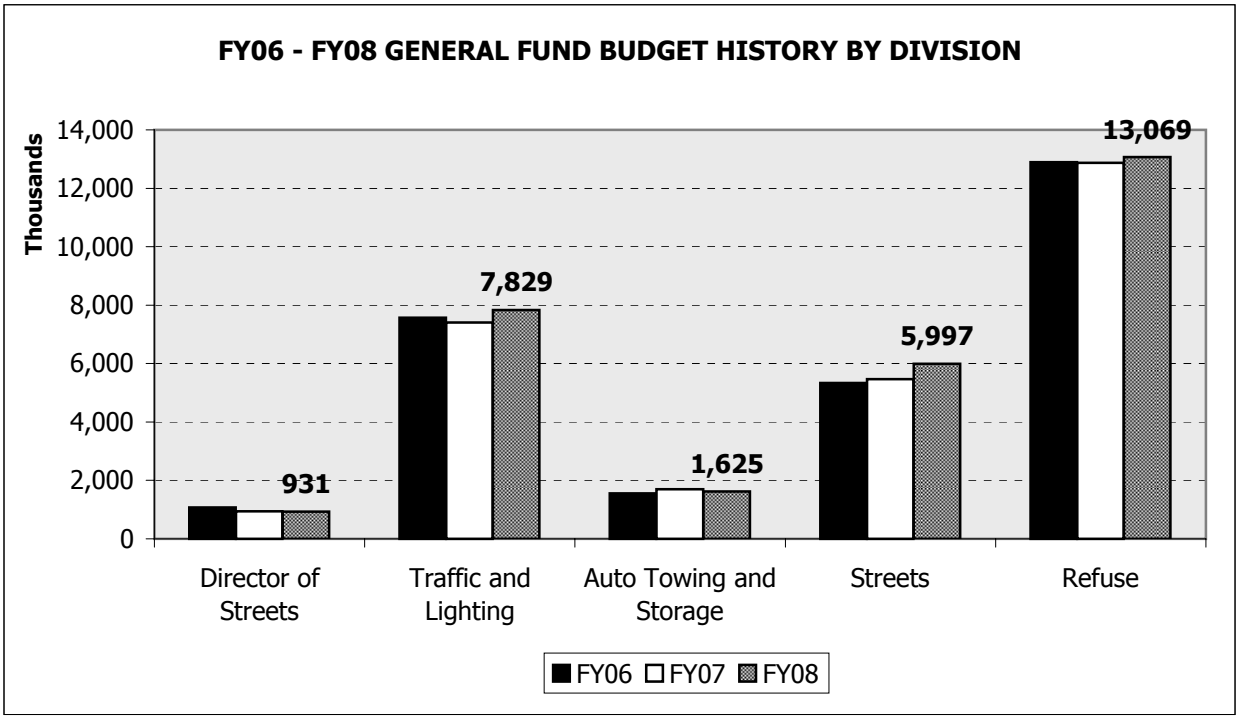
STREETS

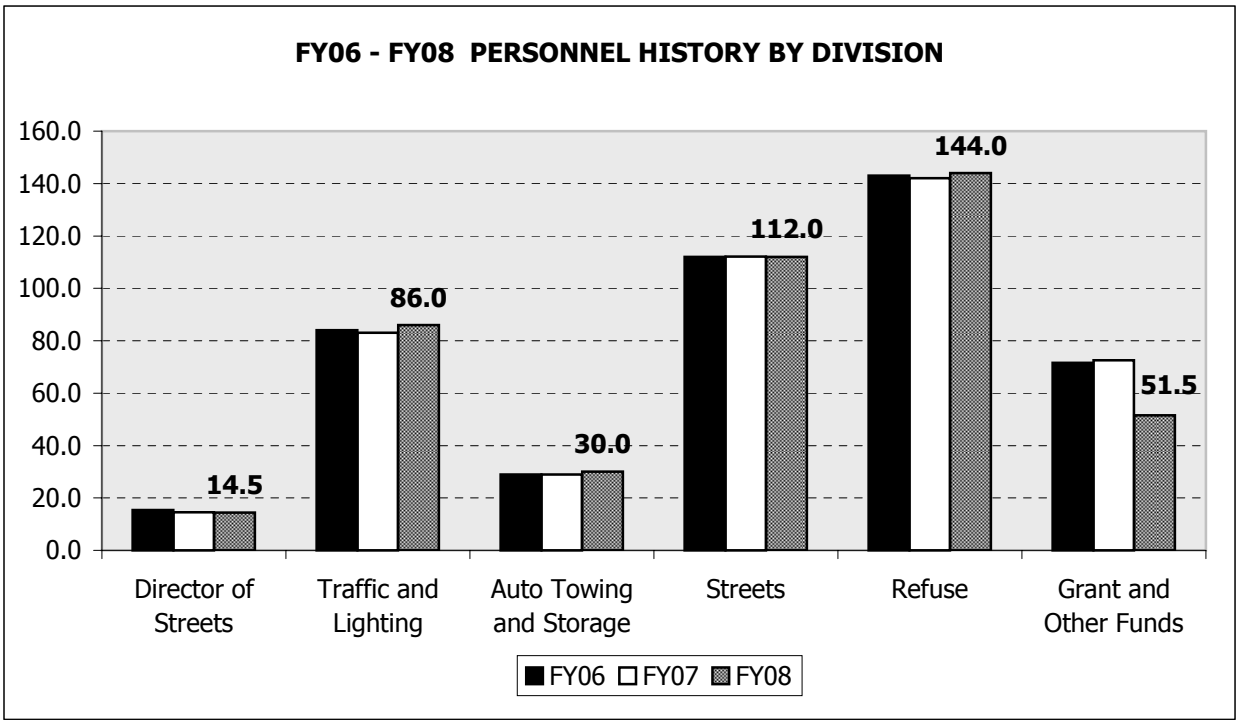


DIVISION MAJOR HIGHLIGHTS

- Traffic & Lighting staff increase for 24hr emergency dispatching for repairs
- Traffic & Lighting traffic mitigation equipment; sensors, traffic counters and temporary signals, from the Capital Budget, in preparation for the I-64 Project
- Auto Towing to increase staff for towing in preparation for the I-64 Project
- Street Division revising schedules to allow for repairs to streets affected by the I-64 Project at an off peak time
- Street Division cost increases $400,000 for salt and other supplies and $175,000 for landfill services

STREETS


FY06 - FY08 GENERAL FUND BUDGET HISTORY BY DIVISION
Thousands
14,000
12,000
10,000
8,000
6,000
4,000
2,000
0
931
7,829
1,625
5,997
13,069
Director of Streets
Traffic and Lighting
Auto Towing and Storage
Streets
Refuse
FY06
FY07
FY08


FY06 - FY08 PERSONNEL HISTORY BY DIVISION
160.0
140.0
120.0
100.0
80.0
60.0
40.0
20.0
0.0
14.5
86.0
30.0
112.0
144.0
51.5
Director of Streets
Traffic and Lighting
Auto Towing and Storage
Streets
Refuse
Grant and Other Funds
FY06
FY07
FY08

Division: 510 Director of Streets
Program: Ø
Department: Streets

Division Budget 510

MISSION & SERVICES

The Director of Streets is responsible for overseeing the repair, cleaning, and maintenance of all public alleys, streets, and right of ways, along with the collection and disposal of refuse. The Director's off oversees the Lateral Sewer Repair program and manages the 50/50 Sidewalk program

FY08 HIGHLIGHTS

In FY08 the Director of Streets will coordinate efforts to mitigate the effects of I-64 renovations.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	1,055,198	929,084	908,510
Materials and Supplies	8,842	11,900	16,600
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	7,525	6,140	6,140
Debt Service and Special Charges	0	0	0
General Fund	$1,071,565	$947,124	$931,250
Grant and Other Funds	$366,819	$409,648	$209,549
Lateral Sewer Fund	$2,525,129	$3,052,875	$2,728,640
All Funds	**$3,963,513**	**$4,409,647**	**$3,869,439**
FULL TIME POSITIONS			
General Fund	15.4	14.5	14.5
Other Funds	23.6	24.5	11.5
All Funds	39.0	39.0	26.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 510 Director of Streets
Program: 01 Administration
Department: Streets

Program Budget 510-01

MISSION & SERVICES

The Administration program is responsible for overseeing all permits, plans, and ordinances pertaining to right of way use. The program issues permits for street blockages, parades, parking, transportation, and sidewalks and driveways. The program supervises the school crossing guard activities and 50/50 Sidewalk program billing.

FY08 HIGHLIGHTS

In FY08 the Director of Streets will coordinate with the other divisions to mitigate the effects of highway I-64 renovations by the state.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	790,610	730,764	715,952
Materials and Supplies	8,027	10,900	12,600
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	7,335	5,990	5,990
Debt Service and Special Charges	0	0	0
General Fund	$805,972	$747,654	$734,542
Grant and Other Funds	$366,819	$409,648	$209,549
All Funds	**$1,172,791**	**$1,157,302**	**$944,091**

FULL TIME POSITIONS

General Fund	10.2	10.3	10.3
Other Funds	5.0	6.0	1.0
All Funds	15.2	16.3	11.3

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 510 Director of Streets
Program: 02 Right of Way Mngmnt.
Department: Streets

Program Budget 510-02

MISSION & SERVICES

The program maintains the right of way safety on streets, alleys, and sidewalks for both motorists and pedestrians.

FY08 HIGHLIGHTS

In FY08 Right of Way Management will repair lateral sewer lines funded through the Lateral Sewer Repair Fund.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	264,588	198,320	192,558
Materials and Supplies	815	1,000	4,000
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	190	150	150
Debt Service and Special Charges	0	0	0
General Fund	$265,593	$199,470	$196,708
Lateral Sewer Repair Fund	$2,525,129	$3,052,875	$2,728,640
All Funds	**$2,790,722**	**$3,252,345**	**$2,925,348**

FULL TIME POSITIONS

General Fund	5.2	4.2	4.2
Other Funds	18.6	18.5	10.5
All Funds	23.8	22.7	14.7

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 511 Traffic and Lighting
Program: Ø
Department: Streets

Division Budget 511

MISSION & SERVICES

The division manages the City's traffic and lighting needs. It is responsible for maintenance and repair of traffic signals, traffic signs, street painting, etc.

FY08 HIGHLIGHTS

In FY08 Traffic and Lighting will add telecommunications personnel to mitigate the effects of highway I-64 renovations by the State. Also, the FY08 Traffic and Lighting budget will experience increased supply costs due increased raw material costs.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	4,175,645	4,201,206	4,373,173
Materials and Supplies	610,913	615,450	865,450
Equipment, Lease, and Assets	3,449	4,900	4,900
Contractual and Other Services	2,381,353	2,191,350	2,058,350
Debt Service and Special Charges	394,799	394,799	527,623
General Fund	$7,566,159	$7,407,705	$7,829,496
Grant and Other Funds	$238,136	$0	$400,000
All Funds	**$7,804,295**	**$7,407,705**	**$8,229,496**

FULL TIME POSITIONS

General Fund	84.0	83.0	86.0
Other Funds	0.0	0.0	1.0
All Funds	84.0	83.0	87.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 511 Traffic and Lighting
Program: 01 Administration
Department: Streets

Program Budget 511-01

MISSION & SERVICES

All work orders and Citizen Service Bureau requests are monitored under this program. The program provides payroll supervision and purchasing.

FY08 HIGHLIGHTS

The FY08 capital budget includes funding for temporary signals to handle increased traffic flow from the I-64 project.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	904,027	909,151	915,335
Materials and Supplies	28,488	28,700	28,700
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	34,871	35,750	35,750
Debt Service and Special Charges	0	0	0
General Fund	$967,386	$973,601	$979,785
Grant and Other Funds	$0	$0	$0
All Funds	**$967,386**	**$973,601**	**$979,785**

FULL TIME POSITIONS

General Fund	15.0	14.0	15.0
Other Funds	0.0	0.0	0.0
All Funds	15.0	14.0	15.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 511 Traffic and Lighting
Program: 02 Traffic Control
Department: Streets

Program Budget 511-02

MISSION & SERVICES

The program maintains signalized intersections, makes and installs street signs, and inspects and repairs school crosswalks.

FY08 HIGHLIGHTS

The FY08 capital budget includes funding for traffic mitigation measures and traffic counting equipment to assist in the I-64 renovation.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	1,687,776	1,717,059	1,816,830
Materials and Supplies	405,241	408,250	533,250
Equipment, Lease, and Assets	915	1,300	1,300
Contractual and Other Services	30,238	31,000	31,000
Debt Service and Special Charges	0	0	0
General Fund	$2,124,170	$2,157,609	$2,382,380
Grant and Other Funds	$0	$0	$0
All Funds	**$2,124,170**	**$2,157,609**	**$2,382,380**

FULL TIME POSITIONS

General Fund	36.0	36.0	36.0
Other Funds	0.0	0.0	1.0
All Funds	36.0	36.0	37.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Street miles striped and marked	1,950	1,950	1,950
Traffic signals maintained	655	655	655

Division: 511 Traffic and Lighting
Program: 03 Street and Alley Lighting
Department: Streets

Program Budget 511-03

MISSION & SERVICES

The program provides the repair and maintenance of the City's street and alley lights.

FY08 HIGHLIGHTS

In FY08 a contract for fiber-optic repairs will be setup to fix lines damaged by construction projects.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	1,583,842	1,574,996	1,641,008
Materials and Supplies	177,184	178,500	303,500
Equipment, Lease, and Assets	2,534	3,600	3,600
Contractual and Other Services	2,316,244	2,124,600	1,991,600
Debt Service and Special Charges	394,799	394,799	527,623
General Fund	$4,474,603	$4,276,495	$4,467,331
Grant and Other Funds	$238,136	$0	$400,000
All Funds	**$4,712,739**	**$4,276,495**	**$4,867,331**

FULL TIME POSITIONS

General Fund	33.0	33.0	35.0
Other Funds	0.0	0.0	0.0
All Funds	33.0	33.0	35.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Street light maintenance	51,250	51,250	51,250
CSB street light service requests	5,200	5,200	5,200

Division: 513 Auto Towing and Storage
Program: Ø
Department: Streets

Division Budget 513

MISSION & SERVICES

The division manages the towing of cars within the City.

FY08 HIGHLIGHTS

In FY08 Auto Towing and Storage will add towing personnel and equipment to improve response and maintain traffic flow in areas affected by the renovation of I-64.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	1,245,355	1,341,708	1,357,593
Materials and Supplies	5,372	8,050	8,250
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	310,196	348,700	258,700
Debt Service and Special Charges	0	0	0
General Fund	$1,560,923	$1,698,458	$1,624,543
Grant and Other Funds	$0	$0	$0
All Funds	**$1,560,923**	**$1,698,458**	**$1,624,543**

FULL TIME POSITIONS

General Fund	29.0	29.0	30.0
Other Funds	0.0	0.0	0.0
All Funds	29.0	29.0	30.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Response times < 30 minutes	85%	85%	85%

Division: 513 Auto Towing and Storage
Program: 01 Auto Towing and Storage
Department: Streets

Program Budget 513-01

MISSION & SERVICES

The program manages the towing of cars within the City.

FY08 HIGHLIGHTS

In FY08 Auto Towing and Storage will respond to all Police and Treasurer's tows in a timely and safe manner. Two towing positions are to assist with keeping City side street and arterial traffic flowing due to anticipated volume from I-64 project.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	1,214,845	1,310,494	1,357,593
Materials and Supplies	5,372	8,050	8,250
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	308,417	346,700	258,700
Debt Service and Special Charges	0	0	0
General Fund	$1,528,634	$1,665,244	$1,624,543
Grant and Other Funds	$0	$0	$0
All Funds	**$1,528,634**	**$1,665,244**	**$1,624,543**

FULL TIME POSITIONS

General Fund	28.0	28.0	30.0
Other Funds	0.0	0.0	0.0
All Funds	28.0	28.0	30.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Vehicle sales	12,750	13,000	13,000
Tow and redeem vehicles	6,000	5,800	5,800

Division: 513 Auto Towing and Storage
Program: 02 Derelict Tows
Department: Streets

Program Budget 513-02

MISSION & SERVICES

The program manages the towing of derelict cars within the City.

FY08 HIGHLIGHTS

In FY08 the functions of the Derelict Tows program will be assumed by Auto Towing and Storage.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	30,510	31,214	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	1,779	2,000	0
Debt Service and Special Charges	0	0	0
General Fund	$32,289	$33,214	$0
Grant and Other Funds	$0	$0	$0
All Funds	**$32,289**	**$33,214**	**$0**

FULL TIME POSITIONS

General Fund	1.0	1.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	1.0	1.0	0.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Derelict vehicles towed	625	650	650

Division: 514 Streets
Program: Ø
Department: Streets

Division Budget 514

MISSION & SERVICES

The Streets division is responsible for the maintenance of streets and alley within the City. The division performs street resurfacing and repair, street cleaning, snow removal, and wharf cleaning and maintenance.

FY08 HIGHLIGHTS

The FY08 budget reflects the increased cost of disposal of construction waste due to the closure of the current landfill.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	4,531,122	4,767,763	4,711,265
Materials and Supplies	647,411	633,096	1,048,000
Equipment, Lease, and Assets	22,846	33,000	33,000
Contractual and Other Services	128,163	30,000	205,000
Debt Service and Special Charges	0	0	0
General Fund	$5,329,542	$5,463,859	$5,997,265
Grant and Other Funds	$0	$0	$598,857
All Funds	**$5,329,542**	**$5,463,859**	**$6,596,122**

FULL TIME POSITIONS

General Fund	112.0	112.1	112.0
Other Funds	27.0	27.0	39.0
All Funds	139.0	139.1	151.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 514 Streets
Program: 01 Repair and Resurfacing
Department: Streets

Program Budget 514-01

MISSION & SERVICES

The Repair and Resurfacing program performs the majority of street maintenance on streets and alleys. Maintenance efforts include pothole repairs, crack sealing, curb repairs, and bridge maintenance.

FY08 HIGHLIGHTS

In FY08 Streets to reschedule some repairs on streets adjacent to I-64, to off peak times so not to impede the increased traffic due to the renovation of I-64.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	2,741,612	2,785,845	2,755,927
Materials and Supplies	463,354	488,652	781,860
Equipment, Lease, and Assets	12,337	19,420	19,420
Contractual and Other Services	26,514	22,870	197,870
Debt Service and Special Charges	0	0	0
General Fund	$3,243,817	$3,316,787	$3,755,077
Grant and Other Funds	$0	$0	$598,857
All Funds	**$3,243,817**	**$3,316,787**	**$4,353,934**

FULL TIME POSITIONS

General Fund	72.4	71.4	71.4
Other Funds	0.0	0.0	14.0
All Funds	72.4	71.4	85.4

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Sq. yards of streets patched	305,000	305,000	305,000
Cu. feet of repaired cave-ins	47,000	47,000	47,000

Division: 514 Streets
Program: 02 Street Cleaning
Department: Streets

Program Budget 514-02

MISSION & SERVICES

Street Cleaning is responsible for cleaning all City streets and responding to accidents and oils spills to reduce hazardous road conditions. The Downtown Business District receives special emphasis and is swept nightly.

FY08 HIGHLIGHTS

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	773,341	849,085	855,712
Materials and Supplies	33,817	33,950	33,950
Equipment, Lease, and Assets	9,595	9,660	9,660
Contractual and Other Services	1,285	1,330	1,330
Debt Service and Special Charges	0	0	0
General Fund	$818,038	$894,025	$900,652
Grant and Other Funds	$0	$0	$0
All Funds	**$818,038**	**$894,025**	**$900,652**

FULL TIME POSITIONS

General Fund	19.0	20.0	20.2
Other Funds	0.0	0.0	0.0
All Funds	19.0	20.0	20.2

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Miles of residential street cleaning	12,300	12,300	12,300
Miles of business district cleaning	9,800	9,800	9,800

Division: 514 Streets
Program: 03 Snow Removal and Flood Control
Department: Streets

Program Budget 514-03

MISSION & SERVICES

The Snow Removal and Flood Control program removes snow and ice from major and secondary arterial streets. The program maintains floodwalls, levees, and flood relief wells which protect the City from flooding.

FY08 HIGHLIGHTS

The FY08 Snow Removal and Flood Control budget reflects the increased cost of salt and other snow removal chemicals. Also, the large volume of material needed to replenish supplies, due to the ice storms of the prior year, have increased costs.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	787,762	822,897	808,828
Materials and Supplies	147,575	107,319	229,015
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	7,521	2,900	2,900
Debt Service and Special Charges	0	0	0
General Fund	$942,858	$933,116	$1,040,743
Grant and Other Funds	$0	$0	$0
All Funds	**$942,858**	**$933,116**	**$1,040,743**

FULL TIME POSITIONS

General Fund	16.6	16.7	16.4
Other Funds	0.0	0.0	0.0
All Funds	16.6	16.7	16.4

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: Streets
Program: 04 Administration
Department: Streets

Program Budget 514-04

MISSION & SERVICES

The Administration program provides all budgeting, planning, management, custodial, and administrative work for the Streets division. The Streets division manages the St. Louis Works street improvement program, which is funded through a separate appropriation.

FY08 HIGHLIGHTS

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	228,407	309,936	290,798
Materials and Supplies	2,665	3,175	3,175
Equipment, Lease, and Assets	914	3,920	3,920
Contractual and Other Services	92,843	2,900	2,900
Debt Service and Special Charges	0	0	0
General Fund	$324,829	$319,931	$300,793
Grant and Other Funds	$0	$0	$0
All Funds	**$324,829**	**$319,931**	**$300,793**

FULL TIME POSITIONS

General Fund	4.0	4.0	4.0
Other Funds	27.0	27.0	25.0
All Funds	31.0	31.0	29.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 516 Refuse
Program: Ø
Department: Streets

Division Budget 516

MISSION & SERVICES

The mission of the Refuse division is to provide residents with efficient collection of solid waste and customer satisfaction.

FY08 HIGHLIGHTS

The FY08 Refuse budget reflects increased landfill disposal costs.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	6,311,841	6,273,726	6,510,486
Materials and Supplies	144,309	170,040	157,040
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	6,436,135	6,428,315	6,401,815
Debt Service and Special Charges	0	0	0
General Fund	$12,892,285	$12,872,081	$13,069,341
Local Use Tax Fund	$1,097,121	$1,052,780	$1,072,174
Grant and Other Funds	$269,086	$314,645	$417,488
All Funds	**$14,258,492**	**$14,239,506**	**$14,559,003**
FULL TIME POSITIONS			
General Fund	143.0	142.0	144.0
Local Use Tax Fund	0.0	0.0	21.0
Other Funds	21.0	21.0	0.0
All Funds	164.0	163.0	165.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
New carts delivered	2,095	2,000	2,000

Division: 516 Refuse
Program: 01 Administration
Department: Streets

Program Budget 516-01

MISSION & SERVICES

The Administration program manages and supervises the collection and disposal of the City's waste. It is accountable for all division records pertaining to tons collected, citizen complaints, personnel files, and expenditures.

FY08 HIGHLIGHTS

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	578,738	649,737	663,300
Materials and Supplies	38,950	45,895	40,895
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	208,905	209,815	183,315
Debt Service and Special Charges	0	0	0
General Fund	$826,593	$905,447	$887,510
Grant and Other Funds	$269,086	$314,645	$417,488
All Funds	**$1,095,679**	**$1,220,092**	**$1,304,998**

FULL TIME POSITIONS

General Fund	11.0	10.0	10.0
Other Funds	0.0	0.0	0.0
All Funds	11.0	10.0	10.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Aldermanic service requests	717	700	700
Direct service requests	17,131	17,000	17,000

Division: 516 Refuse
Program: 02 Refuse Collection
Department: Streets

Program Budget 516-02

MISSION & SERVICES

The Refuse Collection program is responsible for the collection of household waste form all City residents.

FY08 HIGHLIGHTS

The FY08 budget allocates additional funds for a litter control initiative that will focus on the installation and pick-up of refuse containers in high traffic areas.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	5,586,579	5,477,989	5,697,737
Materials and Supplies	99,966	117,790	111,790
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	18,420	18,500	18,500
Debt Service and Special Charges	0	0	0
General Fund	$5,704,965	$5,614,279	$5,828,027
Grant and Other Funds	$0	$0	$0
All Funds	**$5,704,965**	**$5,614,279**	**$5,828,027**

FULL TIME POSITIONS

General Fund	128.0	128.0	130.0
Other Funds	0.0	0.0	0.0
All Funds	128.0	128.0	130.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Vehicle accident claims	453	450	450
Missed collection complaints	2,239	2,200	2,200

Division: 516 Refuse
Program: 03 Bulky Item Collection
Department: Streets

Program Budget 516-03

MISSION & SERVICES

The Bulky Item Collection program provides monthly bulk item collection. The program also assists in the retrieval and repair of refuse containers.

FY08 HIGHLIGHTS

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	1,088,161	1,032,080	1,051,474
Materials and Supplies	8,347	15,700	15,700
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	613	5,000	5,000
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	$1,097,121	$1,052,780	$1,072,174
General Fund	$0	$0	$0
All Funds	**$1,097,121**	**$1,052,780**	**$1,072,174**

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Local Use Tax Fund	21.0	21.0	21.0
All Funds	21.0	21.0	21.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Man hours per ton	73.6	74.0	74.0
Complaints	636	600	600

Division: 516 Refuse
Program: 04 Resident and Bulk Waste
Department: Streets

Program Budget 516-04

MISSION & SERVICES

The Resident and Bulk Waste program monitors the waste disposal contract for the City's two transfer stations.

FY08 HIGHLIGHTS

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	146,524	146,000	149,449
Materials and Supplies	5,393	6,355	4,355
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	6,208,810	6,200,000	6,200,000
Debt Service and Special Charges	0	0	0
General Fund	$6,360,727	$6,352,355	$6,353,804
Grant and Other Funds	$0	$0	$0
All Funds	**$6,360,727**	**$6,352,355**	**$6,353,804**

FULL TIME POSITIONS

General Fund	4.0	4.0	4.0
Other Funds	0.0	0.0	0.0
All Funds	4.0	4.0	4.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Tons collected at drop off sites	2,738	2,800	2,800
Tons collected curbside	979	1,000	1,000

Division: 520 Port Administration
Program: Ø
Department: Streets

Division Budget 520

MISSION & SERVICES

The Port Authority of St. Louis primary function is the management of City owned land and mooring rights in the designated port district.

FY08 HIGHLIGHTS

In FY08 Port Administration revenues will be supplemented by $700,000 in anticipated gaming revenues from a new gaming facility to open mid year.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	32,196	8,000	8,000
Contractual and Other Services	2,261,664	2,544,720	2,817,083
Debt Service and Special Charges	206,185	0	0
Port Authority Fund	**$2,500,045**	**$2,552,720**	**$2,825,083**

FULL TIME POSITIONS

Total	0.0	0.0	0.0

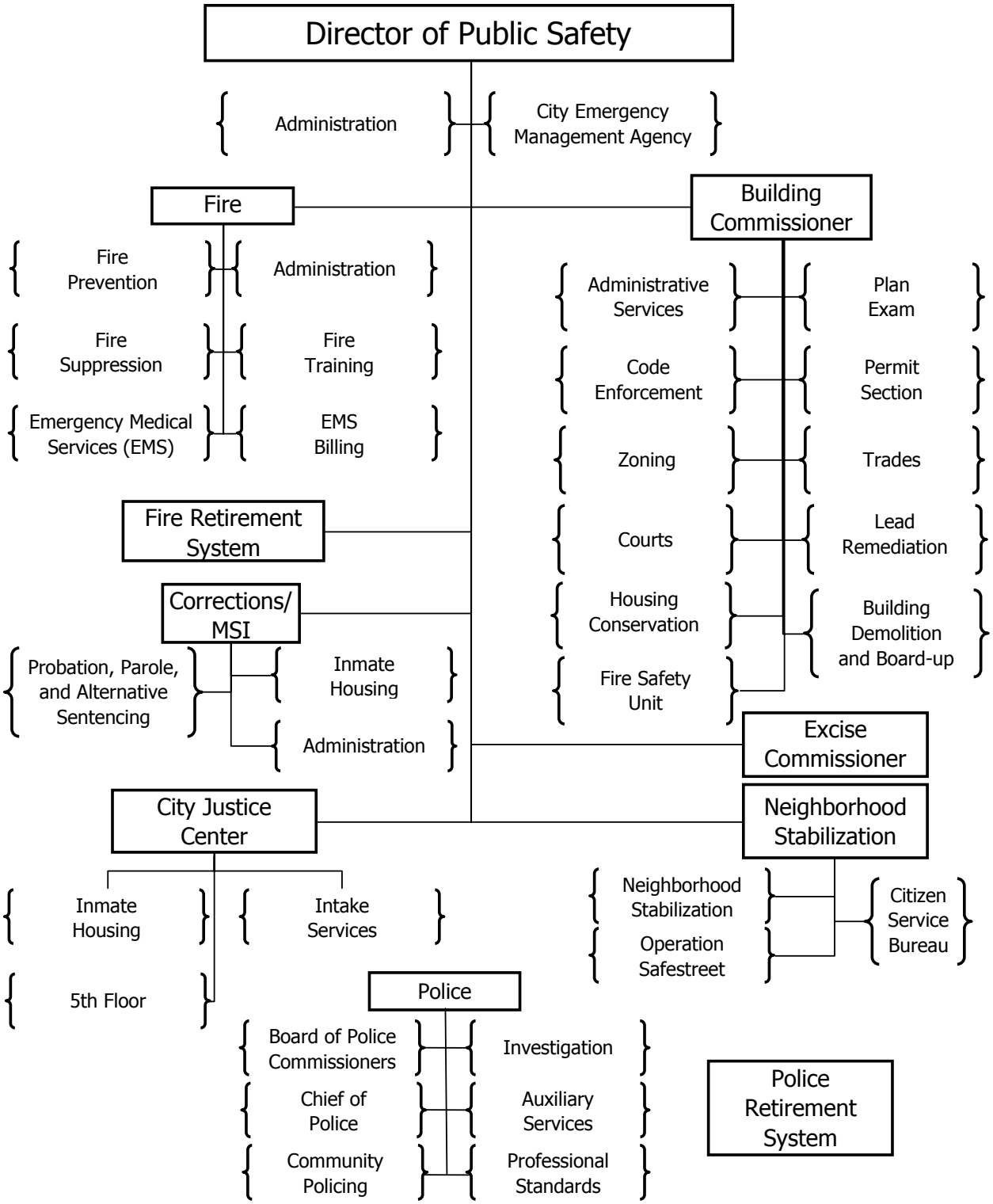
PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

PUBLIC SAFETY

DEPARTMENT MAJOR GOALS

SAFE NEIGHBORHOODS

- Enforce the building codes and ordinances of the City honestly, fairly, and efficiently.
- Operate a community based Fire Department that improves the quality of life in and around the City by protecting life, health, property, commerce, and the environment.
- Prepare the City's government, emergency responders, private agencies, and citizens to prevent, respond to, and recover from disasters and other emergency events.
- Protect the safety of the public through professional management of adult detention facilities and the delivery of comprehensive correctional and rehabilitative services.
- Pursue a community oriented policing strategy that protects the public from the occurrence of crime and increase public safety both in perception and reality.

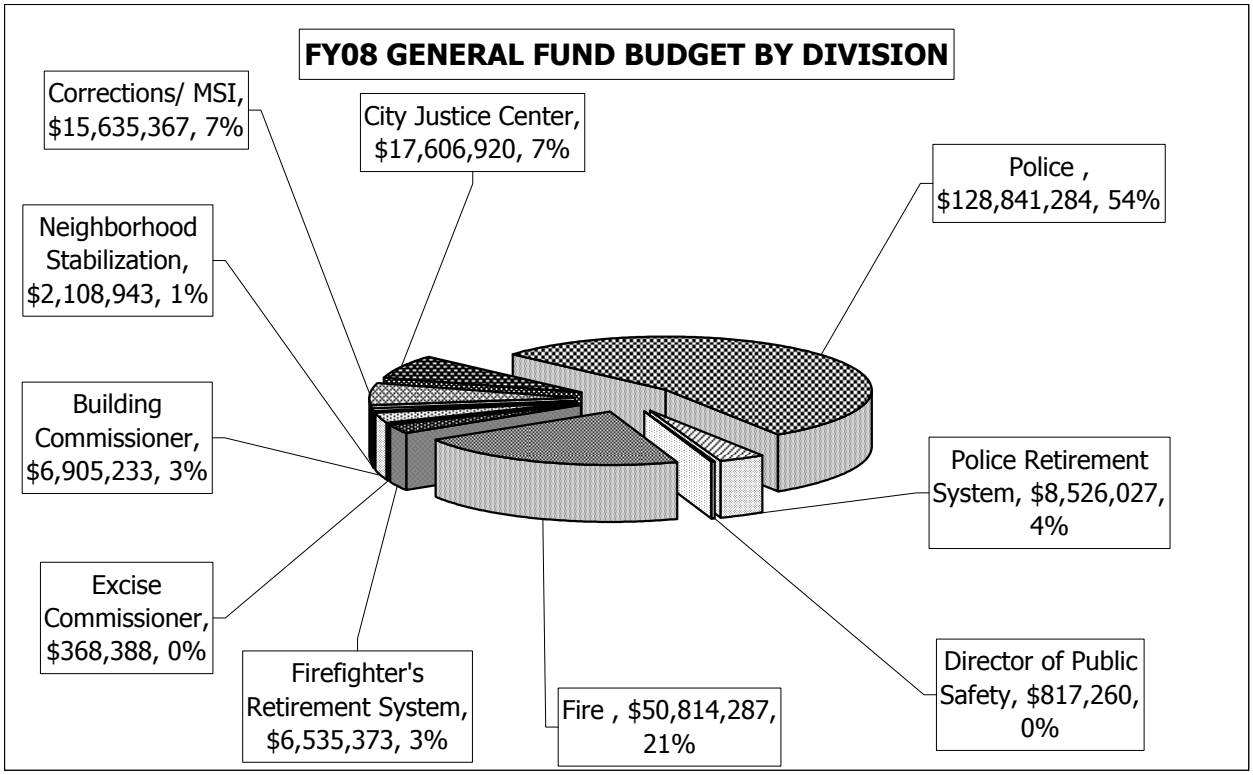

Director of Public Safety
Administration
City Emergency Management Agency
Fire
Fire Prevention
Administration
Fire Suppression
Fire Training
Emergency Medical Services (EMS)
EMS Billing
Fire Retirement System
Corrections/ MSI
Probation, Parole, and Alternative Sentencing
Inmate Housing
Administration
City Justice Center
Inmate Housing
Intake Services
5th Floor
Building Commissioner
Administrative Services
Plan Exam
Code Enforcement
Permit Section
Zoning
Trades
Courts
Lead Remediation
Housing Conservation
Building Demolition and Board-up
Fire Safety Unit
Excise Commissioner
Neighborhood Stabilization
Neighborhood Stabilization
Operation Safestreet
Citizen Service Bureau
Police
Board of Police Commissioners
Investigation
Chief of Police
Auxiliary Services
Community Policing
Professional Standards
Police Retirement System

PUBLIC SAFETY

BUDGET BY DIVISION	ACTUAL FY06	BUDGET FY07	BUDGET FY08
610 Director of Public Safety	723,698	678,000	823,110
611 Fire	50,960,767	49,334,670	50,939,287
612 Firefighter's Retirement System	6,541,714	6,539,172	6,535,373
616 Excise Commissioner	324,990	348,309	368,388
620 Building Commissioner	7,200,229	7,004,326	6,905,233
622 Neighborhood Stabilization	1,906,174	2,146,628	2,132,408
632 Corrections/ MSI	14,583,527	15,510,437	15,635,367
633 City Justice Center	13,620,849	14,439,095	17,606,920
650 Police	133,371,530	131,795,210	129,341,284
651 Police Retirement System	8,480,628	8,498,315	8,526,027
General Fund	$237,714,106	$236,294,162	$238,813,397
Local Use Tax Fund	$5,750,516	$8,663,410	$9,970,217
Grant and Other Funds	$15,720,311	$14,268,146	$17,527,888
TOTAL DEPARTMENT ALL FUNDS	**$401,037,091**	**$259,225,718**	**$404,178,813**

PERSONNEL BY DIVISION	ACTUAL FY06	BUDGET FY07	BUDGET FY08
610 Director of Public Safety	10.0	9.0	10.6
611 Fire	830.0	830.0	830.0
612 Firefighter's Retirement System	0.0	0.0	0.0
616 Excise Commissioner	6.0	6.0	6.0
620 Building Commissioner	132.0	128.0	124.0
622 Neighborhood Stabilization	35.8	40.5	38.8
632 Corrections/ MSI	244.0	245.0	235.0
633 City Justice Center	223.0	223.0	280.0
650 Police (Commissioned)	1,334.8	1,334.2	1,334.0
650 Police (Civilian)	524.0	527.0	534.0
651 Police Retirement System	0.0	0.0	0.0
General Fund	3,339.6	3,342.7	3,392.4
Local Use Tax Fund	34.0	35.0	35.0
Grant and Other Funds - Commissioned	57.2	57.8	96.0
Grant and Other Funds - All Other	72.3	70.6	72.6
TOTAL DEPARTMENT ALL FUNDS	**3,503.1**	**3,506.1**	**3,596.0**

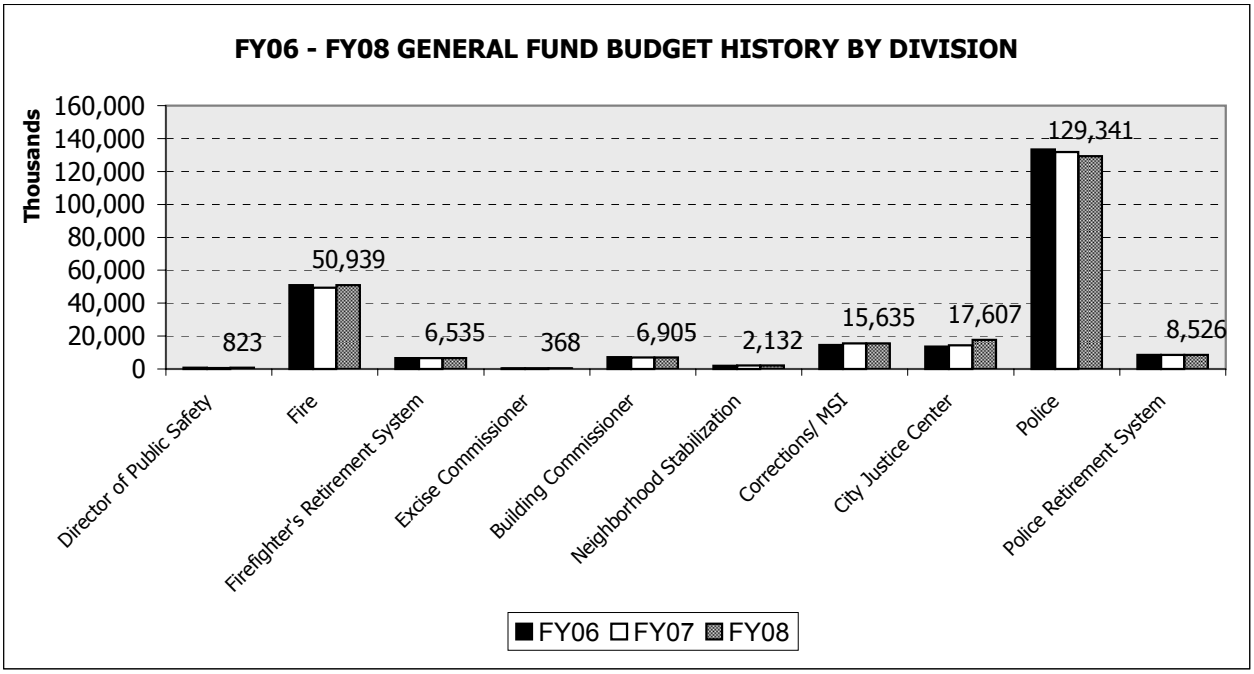
PUBLIC SAFETY

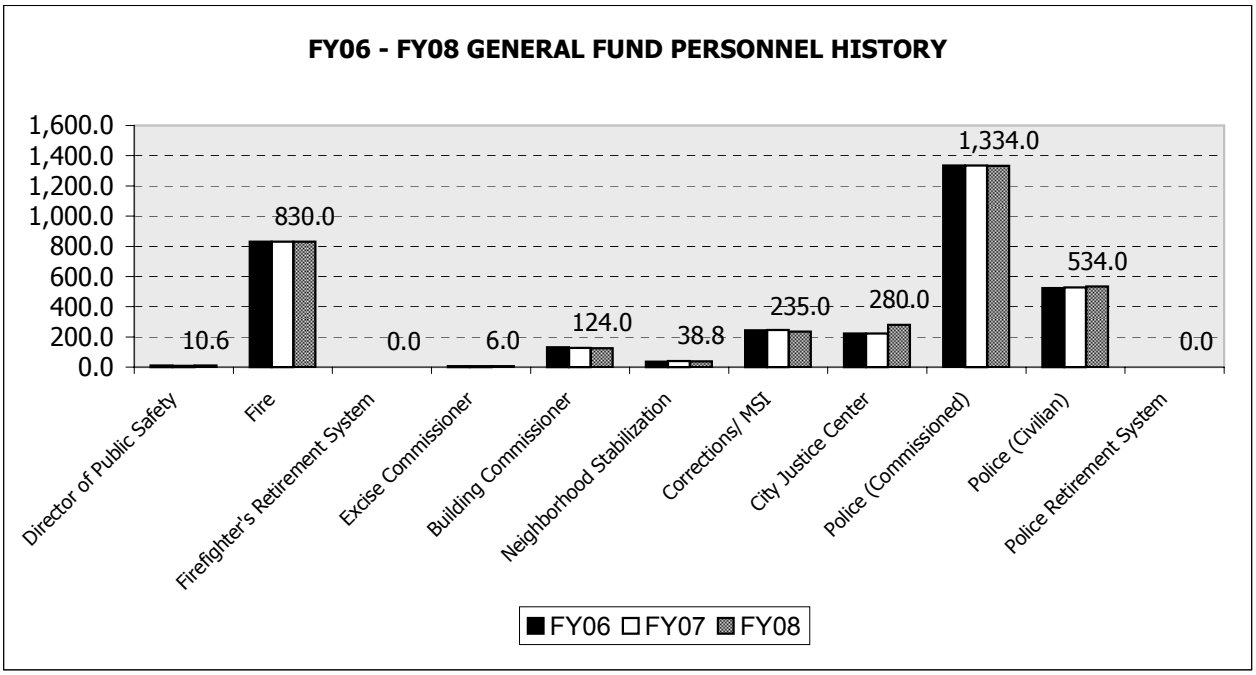


DIVISION MAJOR HIGHLIGHTS

- $2.8 million in additional funds to corrections division for full operation of 5th Floor of Justice Center.
- Police Department to add 40 officers during fiscal year utilizing new public safety trust funds.
- Fire Training to provide monthly in-service training for hazardous materials teams.
- Building Division Code Enforcement to inspect one-third of City via door to door inspections.
- Housing Conservation District program to expand City-wide.
- Police Department's Bureau of Professional Standards to restructure the current sick/ limited duty policy.
- Police Department's Bureau of Patrol Support will increase patrol activity and reduce crime in Forest Park.

PUBLIC SAFETY





Division: 610 Director of Public Safety
Program: Ø
Department: Public Safety

Division Budget 610

MISSION & SERVICES

The Director of Public Safety oversees the operation of the public safety divisions including the Building Division, Division of Corrections, Excise Division, Fire Department, City Emergency Management Agency, and Neighborhood Stabilization Division.

FY08 HIGHLIGHTS

In FY08 the Director of Public Safety will oversee all public safety activities. Also, the Director will perform billing functions for inmate reimbursement, and administer the Alarm Registration and False Alarm Reduction program. The FY08 budget incorporates some administrative positions from Neighborhood Stabilization into the Director's office.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	694,918	628,300	773,410
Materials and Supplies	10,230	17,050	15,550
Equipment, Lease, and Assets	2,393	6,400	5,400
Contractual and Other Services	16,157	26,250	28,750
Debt Service and Special Charges	0	0	0
General Fund	$723,698	$678,000	$823,110
Grant and Other Funds	$0	$0	$175,000
All Funds	**$723,698**	**$678,000**	**$998,110**

FULL TIME POSITIONS

General Fund	10.0	9.0	10.6
Other Funds	0.0	0.0	0.0
All Funds	10.0	9.0	10.6

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 611 Fire
Program: Ø
Department: Public Safety

Division Budget 611

MISSION & SERVICES

The St. Louis Fire Department is charged with providing fire, rescue, and emergency medical services for the protection of life, property, commerce, and the environment in the City of St. Louis.

FY08 HIGHLIGHTS

In FY08 the Fire Department will continue to enforce fire codes and respond to fire and other emergency incidents in a manner to ensure the public safety and trust.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	49,279,185	47,564,324	48,959,691
Materials and Supplies	1,061,332	1,019,653	1,147,500
Equipment, Lease, and Assets	38,257	83,300	82,822
Contractual and Other Services	581,993	667,393	749,274
Debt Service and Special Charges	0	0	0
General Fund	$50,960,767	$49,334,670	$50,939,287
Grant and Other Funds	$777,744	$342,961	$59,465
Riverfront Gaming Fund	$31,159	$25,000	$25,000
All Funds	**$51,769,670**	**$49,702,631**	**$51,023,752**
FULL TIME POSITIONS			
General Fund	830.0	830.0	830.0
Other Funds	1.0	1.0	0.0
All Funds	831.0	831.0	830.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
River front incident responses	47	40	40

Division: 611 Fire
Program: 01 Fire Prevention
Department: Public Safety

Program Budget 611-01

MISSION & SERVICES

Fire Prevention has four major divisions: code enforcement, fire investigation, firefighter safety and health, and public education. These code enforcement division is responsible for enforcing provision of the fire prevention ordinance, the commercial structure carbon monoxide detector ordinance, and the hazardous materials ordinance.

FY08 HIGHLIGHTS

In FY08 Fire Prevention will improve the record keeping and data collection procedures to better assist suppression operation in mitigating hazardous materials incidents.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	1,138,488	1,072,880	1,130,015
Materials and Supplies	5,903	5,560	6,700
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	10,640	11,400	11,900
Debt Service and Special Charges	0	0	0
General Fund	$1,155,031	$1,089,840	$1,148,615
Grant and Other Funds	$6,687	$0	$0
All Funds	**$1,161,718**	**$1,089,840**	**$1,148,615**

FULL TIME POSITIONS

General Fund	17.0	17.0	17.0
Other Funds	0.0	0.0	0.0
All Funds	17.0	17.0	17.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Investigate suspicious fires	223	260	268

Division: 611 Fire
Program: 02 Fire Suppression
Department: Public Safety

Program Budget 611-02

MISSION & SERVICES

Fire Suppression maintain fire companies, a marine unit, and heavy duty rescue squads to meet the City's fire suppression needs. Fire Suppression also responds to rescue situations and incidents involving the containment of hazardous materials.

FY08 HIGHLIGHTS

In FY08 Fire Suppression will reduce fire death and improve firefighter safety with continued improvement of all aspects of fire suppression including smoke detector installations, familiarization surveys, suppression equipment, training, record keeping, research and development, public education, and personnel.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	37,784,517	36,562,481	37,682,722
Materials and Supplies	514,408	504,513	626,360
Equipment, Lease, and Assets	12,882	28,050	24,700
Contractual and Other Services	316,565	345,693	402,474
Debt Service and Special Charges	0	0	0
General Fund	$38,628,372	$37,440,737	$38,736,256
Grant and Other Funds	$771,057	$0	$0
Riverfront Gaming Fund	$31,159	$25,000	$25,000
All Funds	**$39,399,429**	**$37,440,737**	**$38,736,256**
FULL TIME POSITIONS			
General Fund	624.0	624.0	624.0
Other Funds	0.0	0.0	0.0
All Funds	624.0	624.0	624.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Incident responses	40,499	43,335	43,000

Division: 611 Fire
Program: 03 Administration
Department: Public Safety

Program Budget 611-03

MISSION & SERVICES

The Administration program provides management and support for payroll services, financial and budgeting services, information systems, fire prevention, fire suppression, emergency medical service, EMS billing, and fire training.

FY08 HIGHLIGHTS

In FY08 Administration will improve employee morale and pride along with employee safety.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	470,465	464,473	473,738
Materials and Supplies	7,750	7,300	6,300
Equipment, Lease, and Assets	4,593	10,000	13,622
Contractual and Other Services	11,853	12,700	13,100
Debt Service and Special Charges	0	0	0
General Fund	$494,661	$494,473	$506,760
Grant and Other Funds	$0	$0	$0
All Funds	**$494,661**	**$494,473**	**$506,760**

FULL TIME POSITIONS

General Fund	9.0	9.0	9.0
Other Funds	0.0	0.0	0.0
All Funds	9.0	9.0	9.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 611 Fire
Program: 04 Fire Training
Department: Public Safety

Program Budget 611-04

MISSION & SERVICES

Fire Training program provides training for St. Louis firefighters. Training activities include certifying recruits for active duty as firefighters, and training Fire Department personnel on response procedures for fire incidents, hazardous waste spills, medical emergencies, and other emergencies.

FY08 HIGHLIGHTS

In FY08 Fire Training will provide monthly in-service training for hazardous materials teams, along with hazardous materials refresher training and hazardous materials technician level training.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	524,838	508,742	519,882
Materials and Supplies	20,703	19,500	19,500
Equipment, Lease, and Assets	4,524	9,850	12,100
Contractual and Other Services	42,278	45,300	42,500
Debt Service and Special Charges	0	0	0
General Fund	$592,343	$583,392	$593,982
Grant and Other Funds	$0	$0	$0
All Funds	**$592,343**	**$583,392**	**$593,982**

FULL TIME POSITIONS

General Fund	7.0	7.0	7.0
Other Funds	0.0	0.0	0.0
All Funds	7.0	7.0	7.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Provide training	5,278	5,580	6,120

Division: 611 Fire
Program: 05 Emergency Medical Services
Department: Public Safety

Program Budget 611-05

MISSION & SERVICES

Emergency Medical Services provides emergency medical care and transportation to citizens and City visitors who are stricken with sudden illness or injury. Each ambulance is equipped as a mobile intensive care unit and is staffed with state licensed paramedics and emergency medical technicians.

FY08 HIGHLIGHTS

In FY08 Emergency Medical Services will improve dispatch and medical care protocols along with improving strategic planning for unusual incidents, such as multi-casualty and hazardous materials incidents.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	8,980,666	8,585,221	8,780,060
Materials and Supplies	505,879	476,480	482,340
Equipment, Lease, and Assets	14,880	32,400	29,400
Contractual and Other Services	88,476	130,300	155,300
Debt Service and Special Charges	0	0	0
General Fund	$9,589,901	$9,224,401	$9,447,100
Grant and Other Funds	$0	$342,961	$59,465
All Funds	**$9,589,901**	**$9,567,362**	**$9,506,565**

FULL TIME POSITIONS

General Fund	164.0	164.0	164.0
Other Funds	1.0	1.0	0.0
All Funds	165.0	165.0	164.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Emergency medical services	59,428	61,438	60,000

Division: 611 Fire
Program: 06 EMS Billing
Department: Public Safety

Program Budget 611-06

MISSION & SERVICES

Emergency Medical Services (EMS) Billing collects revenue for the emergency medical transport services provided by the Fire Department.

FY08 HIGHLIGHTS

In FY08 EMS Billing will improve collections to exceed the previous year's total.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	380,211	370,527	373,274
Materials and Supplies	6,689	6,300	6,300
Equipment, Lease, and Assets	1,378	3,000	3,000
Contractual and Other Services	112,181	122,000	124,000
Debt Service and Special Charges	0	0	0
General Fund	$500,459	$501,827	$506,574
Grant and Other Funds	$0	$0	$0
All Funds	**$500,459**	**$501,827**	**$506,574**

FULL TIME POSITIONS

General Fund	9.0	9.0	9.0
Other Funds	0.0	0.0	0.0
All Funds	9.0	9.0	9.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Billable incidents	43,027	44,346	43,100

Division: 612 Firefighters' Retirement System
Program: Ø
Department: Public Safety

Division Budget 612

MISSION & SERVICES

The Fire Retirement System is one of the three pension systems funded by the City of St. Louis. The Fire Retirement System is governed by a Board of Trustees, comprised of 3 elected firefighters, 1 elected retired firefighter, the Chief of the Fire Department, the Comptroller or designee, and 2 individuals appointed by the Mayor.

FY08 HIGHLIGHTS

The proposed budget for FY08 assumes the financing of existing obligations to the Fire Retirement System and anticipates a combination of increased contributions as well as pay and benefit adjustments to bring ongoing pension costs to more affordable levels in the future.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	3,741,460	3,741,460	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	2,800,254	2,797,712	6,535,373
General Fund	$6,541,714	$6,539,172	$6,535,373
Grant and Other Funds	$0	$0	$0
All Funds	**$6,541,714**	**$6,539,172**	**$6,535,373**

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 616 Excise Commissioner
Program: Ø
Department: Public Safety

Division Budget 616

MISSION & SERVICES

The Excise division issues and renews liquor licenses and permits to businesses and enforces the liquor code.

FY08 HIGHLIGHTS

In FY08 the Excise Commissioner will improve quality of life issues regarding liquor licensed establishments through compliance efforts and combative approaches.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	316,249	335,148	355,088
Materials and Supplies	2,124	4,600	4,700
Equipment, Lease, and Assets	2,059	2,261	2,300
Contractual and Other Services	4,558	6,300	6,300
Debt Service and Special Charges	0	0	0
General Fund	$324,990	$348,309	$368,388
Grant and Other Funds	$0	$0	$0
All Funds	**$324,990**	**$348,309**	**$368,388**

FULL TIME POSITIONS

General Fund	6.0	6.0	6.0
Other Funds	0.0	0.0	0.0
All Funds	6.0	6.0	6.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Cost per license/ renewal	$135.09	$168.89	$160.01
Cost per enforcement	$435.11	$227.50	$144.01

Division: 620 Building Commissioner
Program: Ø
Department: Public Safety

Division Budget 620

MISSION & SERVICES

The Building division is responsible for ensuring that residents and businesses comply with the City building code. The Building Division issues building permits, conducts building inspections, demolishes vacant buildings, and enforces zoning ordinances. The division also operation the Housing Conservation Program designed to preserve the City's housing stock.

FY08 HIGHLIGHTS

In FY08 the Building Commissioner will administer $3 million of Local Use Tax revenues for the demolition of derelict buildings.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	6,865,939	6,632,891	6,593,483
Materials and Supplies	80,253	110,700	86,100
Equipment, Lease, and Assets	26,715	50,300	45,000
Contractual and Other Services	227,322	210,435	180,650
Debt Service and Special Charges	0	0	0
General Fund	$7,200,229	$7,004,326	$6,905,233
Local Use Tax Fund	$4,500,516	$4,907,910	$4,944,218
Grant and Other Funds	$5,931,662	$6,665,745	$7,282,413
All Funds	**$17,632,407**	**$18,577,981**	**$19,131,864**

FULL TIME POSITIONS

General Fund	132.0	128.0	124.0
Local Use Tax Fund	34.0	35.0	35.0
Other Funds	66.0	69.0	72.0
All Funds	232.0	232.0	231.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 620 Building Commissioner
Program: 01 Administrative Services
Department: Public Safety

Program Budget 620-01

MISSION & SERVICES

Administrative Services' primary mission is to ensure that citizens receive service in a customer friendly and respectful manner. The program coordinates and monitors budgets, expenditures, and all financial transactions along with managing payroll and personnel matters.

FY08 HIGHLIGHTS

In FY08 Administration will modernize the IT capability of the Electrical Section via a web based system. Customers will be able to establish escrow accounts to pay for multiple permits on an ongoing basis, and will be able to check the status of their permits online and pay using credit/ debit cards.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	534,026	511,582	475,511
Materials and Supplies	10,299	14,206	14,206
Equipment, Lease, and Assets	1,593	3,000	3,000
Contractual and Other Services	7,346	6,800	6,800
Debt Service and Special Charges	0	0	0
General Fund	$553,264	$535,588	$499,517
Grant and Other Funds	$275,160	$0	$0
All Funds	**$828,424**	**$535,588**	**$499,517**

FULL TIME POSITIONS

General Fund	9.0	9.0	9.0
Other Funds	0.0	0.0	0.0
All Funds	9.0	9.0	9.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 620 Building Commissioner
Program: 02 Code Enforcement
Department: Public Safety

Program Budget 620-02

MISSION & SERVICES

Code Enforcement's purpose is to protect public safety via a comprehensive inspection program of new construction, rehab of existing structures, and safe occupancy of residential and commercial structures.

FY08 HIGHLIGHTS

In FY08 Code Enforcement will inspect one-third of the City via door to door inspections. The program will also encourage staff development via pursuit of professional building certificates.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	2,499,892	2,368,315	2,445,958
Materials and Supplies	22,111	30,500	30,500
Equipment, Lease, and Assets	8,944	16,840	16,840
Contractual and Other Services	118,668	109,853	109,853
Debt Service and Special Charges	0	0	0
General Fund	$2,649,615	$2,525,508	$2,603,151
Grant and Other Funds	$2,684,699	$3,377,610	$3,942,176
All Funds	**$5,334,314**	**$5,903,118**	**$6,545,327**

FULL TIME POSITIONS

General Fund	50.0	49.0	49.0
Other Funds	25.0	40.0	47.0
All Funds	75.0	89.0	96.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Cost per inspection	$16.00	$15.21	$16.00
Man hours per inspection	0.61	0.62	0.50

Division: 620 Building Commissioner
Program: 03 Zoning
Department: Public Safety

Program Budget 620-03

MISSION & SERVICES

Zoning's purpose is to protect public safety via the review of all building and occupancy permit applications and responding to Zoning requests. The program processes conditional use hearings and Board of Adjustment hearings.

FY08 HIGHLIGHTS

In FY08 Zoning will review all zoning applications within five business days.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	356,022	406,481	418,634
Materials and Supplies	2,900	4,000	4,000
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	7,346	6,800	4,300
Debt Service and Special Charges	0	0	0
General Fund	$366,268	$417,281	$426,934
Grant and Other Funds	$0	$0	$0
All Funds	**$366,268**	**$417,281**	**$426,934**

FULL TIME POSITIONS

General Fund	7.0	8.0	8.0
Other Funds	0.0	0.0	0.0
All Funds	7.0	8.0	8.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Adjustment hearings	188	242	220
Conditional use hearings	575	426	600

Division: 620 Building Commissioner
Program: 04 Courts
Department: Public Safety

Program Budget 620-04

MISSION & SERVICES

The Courts' purpose is to provide effective prosecution of building code violations for noncompliant landlords and owner occupants. The program files cases in housing court, processes administrative fee letters, provides administrative hearing officer capability for administrative fee appeals.

FY08 HIGHLIGHTS

In FY08 Courts will provide administrative hearings within 14 days of request and docket all necessary court cases within 5 days.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	202,615	172,549	177,234
Materials and Supplies	1,450	2,000	2,000
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	2,701	2,500	2,500
Debt Service and Special Charges	0	0	0
General Fund	$206,766	$177,049	$181,734
Grant and Other Funds	$0	$0	$0
All Funds	**$206,766**	**$177,049**	**$181,734**

FULL TIME POSITIONS

General Fund	5.0	4.0	4.0
Other Funds	0.0	0.0	0.0
All Funds	5.0	4.0	4.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Court referrals	2,055	504	500

Division: 620 Building Commissioner
Program: 05 Housing Conservation
Department: Public Safety

Program Budget 620-05

MISSION & SERVICES

The Housing Conservation's purpose is to protect public safety via comprehensive inspection program to preserve the quality of the City's housing stock and protect its neighborhoods from deterioration while providing significant, proactive lead prevention services.

FY08 HIGHLIGHTS

In FY08 Housing Conservation will expand the Housing Conservation District (HCD) program City-wide and respond to all HCD requests for service within three business days.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	1,732,346	1,818,160	1,854,468
Materials and Supplies	24,795	29,000	29,000
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	41,971	60,750	60,750
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	$1,799,112	$1,907,910	$1,944,218
Grant and Other Funds	$0	$0	$0
All Funds	**$1,799,112**	**$1,907,910**	**$1,944,218**

FULL TIME POSITIONS

Local Use Tax Fund	34.0	35.0	35.0
Other Funds	0.0	0.0	0.0
All Funds	34.0	35.0	35.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Inspection certificates issued	18,294	17,000	18,000
Cost per certificate of inspection	$77.33	$88.98	$70.00

Division: 620 Building Commissioner
Program: 06 Fire Safety
Department: Public Safety

Program Budget 620-06

MISSION & SERVICES

Fire Safety's purpose is to protect public safety via enforcement of selected provisions of the Fire Prevention Code.

FY08 HIGHLIGHTS

In FY08 Fire Safety will maintain 3 day response time for all service requests and continue to inspect all existing assembly use groups to prevent potential public safety fatalities.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	376,227	388,200	381,659
Materials and Supplies	7,028	9,694	9,694
Equipment, Lease, and Assets	4,249	8,000	8,000
Contractual and Other Services	648	600	600
Debt Service and Special Charges	0	0	0
General Fund	$388,152	$406,494	$399,953
Grant and Other Funds	$0	$0	$0
All Funds	**$388,152**	**$406,494**	**$399,953**

FULL TIME POSITIONS

General Fund	8.0	8.0	8.0
Other Funds	0.0	0.0	0.0
All Funds	8.0	8.0	8.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Fire safety inspections	7,196	7,222	7,300
Man hours per inspection	2.0	2.1	2.0

Division: Building Division
Program: 07 Plan Exam
Department: Public Safety

Program Budget 620-07

MISSION & SERVICES

Plan Exam's purpose is to protect public safety via comprehensive plan reviews to ensure code compliance.

FY08 HIGHLIGHTS

In FY08 Plan Exam will review all routed construction documents within 5 business days.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	419,662	437,263	477,332
Materials and Supplies	3,625	5,000	5,000
Equipment, Lease, and Assets	797	1,500	1,500
Contractual and Other Services	17,149	15,875	15,875
Debt Service and Special Charges	0	0	0
General Fund	$441,233	$459,638	$499,707
Grant and Other Funds	$0	$0	$0
All Funds	**$441,233**	**$459,638**	**$499,707**

FULL TIME POSITIONS

General Fund	6.0	6.0	6.0
Other Funds	0.0	0.0	0.0
All Funds	6.0	6.0	6.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Plan reviews	6,900	6,800	7,000
Customer satisfaction	93%	97%	100%

Division: Building Division
Program: 08 Permits
Department: Public Safety

Program Budget 620-08

MISSION & SERVICES

The purpose of the Permits program is to make the permit process produce increased satisfaction and a climate conducive to development.

FY08 HIGHLIGHTS

In FY08 Permits will issued 85% of all permits on a one day, over the counter basis.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	420,630	433,807	445,158
Materials and Supplies	6,234	8,600	8,600
Equipment, Lease, and Assets	4,557	8,580	8,580
Contractual and Other Services	9,182	8,500	8,500
Debt Service and Special Charges	0	0	0
General Fund	$440,603	$459,487	$470,838
Grant and Other Funds	$0	$0	$0
All Funds	**$440,603**	**$459,487**	**$470,838**

FULL TIME POSITIONS

General Fund	10.0	10.0	10.0
Other Funds	0.0	0.0	0.0
All Funds	10.0	10.0	10.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Building permits issued	6,679	6,200	6,500
Man hours per permit issued	6.3	6.8	6.0

Division: Building Division
Program: 09 Trades
Department: Public Safety

Program Budget 620-09

MISSION & SERVICES

Trades will protect public safety via a comprehensive inspection/ licensing program for ensuring compliance with mechanical, plumbing, and electrical ordinances.

FY08 HIGHLIGHTS

In FY08 Trades will implement a web based system that enables electrical contractors to establish escrow accounts.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	1,757,318	1,752,935	1,771,997
Materials and Supplies	8,772	12,100	12,100
Equipment, Lease, and Assets	3,760	7,080	7,080
Contractual and Other Services	34,808	32,222	32,222
Debt Service and Special Charges	0	0	0
General Fund	$1,804,658	$1,804,337	$1,823,399
Grant and Other Funds	$0	$0	$0
All Funds	**$1,804,658**	**$1,804,337**	**$1,823,399**

FULL TIME POSITIONS

General Fund	30.0	30.0	30.0
Other Funds	0.0	0.0	0.0
All Funds	30.0	30.0	30.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Man hours per inspection	1.2	1.2	1.0
Cost per inspection	$36.40	$34.20	$34.20

Division: Building Division
Program: 10 Demolition/ Board-up
Department: Public Safety

Program Budget 620-10

MISSION & SERVICES

Demolition/ Board-up's purpose is to eliminate unsound, unsightly, abandoned buildings and provide a more attractive environment.

FY08 HIGHLIGHTS

In FY08 Demolition/ Board-up will continue to provide rapid response and on call service for emergency demolition situations. The program will also board-up and secure buildings within 10 days of notification of owner.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	$0	$0	$0
Local Use Tax Fund	$2,701,404	$3,000,000	$3,000,000
Grant and Other Funds	$2,349,257	$2,159,063	$2,260,551
All Funds	**$5,050,661**	**$5,159,063**	**$5,260,551**
FULL TIME POSITIONS			
General Fund	0.0	0.0	0.0
Other Funds	19.0	19.0	21.0
All Funds	19.0	19.0	21.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Building board-ups	1,990	1,990	2,000
Buildings demolished	638	760	800

Division: Building Division
Program:11 Lead Abatement
Department: Public Safety

Program Budget 620-11

MISSION & SERVICES

Lead Abatement's purpose is to provide the City with significant, pro-active lead prevention services via remediation and inspection programs.

FY08 HIGHLIGHTS

In FY08 Lead Abatement will work to successfully close out of the first generation of HUD grants, which will ensure continued federal grant funding of this program. Also, all lead abatement positions will be moved to special funds under the department of Health and Hospitals.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	299,547	161,759	0
Materials and Supplies	17,834	24,600	0
Equipment, Lease, and Assets	2,815	5,300	0
Contractual and Other Services	29,474	27,285	0
Debt Service and Special Charges	0	0	0
General Fund	$349,670	$218,944	$0
Grant and Other Funds	$622,546	$1,129,072	$1,079,686
All Funds	**$972,216**	**$1,348,016**	**$1,079,686**

FULL TIME POSITIONS

General Fund	7.0	4.0	0.0
Other Funds	22.0	10.0	4.0
All Funds	29.0	14.0	4.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Housing units remediated	222	294	432
Cost per remediation	$7,146	$7,175	$6,000

Division: 622 Neighborhood Stabilization
Program: Ø
Department: Public Safety

Division Budget 622

MISSION & SERVICES

The purpose of Neighborhood Stabilization is to work with citizens and government to improve and sustain a quality environment in City neighborhoods through problem solving, addressing public safety needs and delivery of City services.

FY08 HIGHLIGHTS

In FY08 Neighborhood Stabilization will enhance relationships with agencies having shared goals, such as Untied Way 211, SLAAA, CEMA, and work out ways to share resources and information.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	1,868,696	2,083,128	2,025,745
Materials and Supplies	4,300	4,400	6,050
Equipment, Lease, and Assets	3,035	9,000	13,563
Contractual and Other Services	30,143	50,100	87,050
Debt Service and Special Charges	0	0	0
General Fund	$1,906,174	$2,146,628	$2,132,408
Grant and Other Funds	$2,589,790	$1,021,440	$939,654
All Funds	**$4,495,964**	**$3,168,068**	**$3,072,062**

FULL TIME POSITIONS

General Fund	35.8	40.5	38.8
Other Funds	5.3	0.6	0.6
All Funds	41.1	41.1	39.4

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 622 Neighborhood Stabilization
Program: 01 Neighborhood Stabilization Team
Department: Public Safety

Program Budget 622-01

MISSION & SERVICES

The purpose of Neighborhood Stabilization Team is to work with citizens and government to improve and sustain a quality environment in City neighborhoods through problem solving, addressing public safety needs and delivery of City services.

FY08 HIGHLIGHTS

In FY08 Neighborhood Stabilization Team will upgrade the problem property database to make it more user friendly and allow more customized reporting. The program will also host several "Team Blitz" projects to coordinate delivery of numerous City services all at one time.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	1,474,529	1,683,520	1,586,647
Materials and Supplies	3,727	3,000	4,050
Equipment, Lease, and Assets	2,480	3,000	11,010
Contractual and Other Services	26,174	45,700	78,640
Debt Service and Special Charges	0	0	0
General Fund	$1,506,910	$1,735,220	$1,680,347
Grant and Other Funds	$2,589,790	$1,021,440	$939,654
All Funds	**$4,096,700**	**$2,756,660**	**$2,620,001**

FULL TIME POSITIONS

General Fund	27.8	30.5	27.8
Other Funds	5.3	0.6	0.6
All Funds	33.1	31.1	28.4

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Problem properties resolved	1,479	1,450	1,200
Issues resolved per NSO	-	715	750

Division: 622 Neighborhood Stabilization
Program: 02 Citizen Service Bureau
Department: Public Safety

Program Budget 622-02

MISSION & SERVICES

Citizens Service Bureau's (CSB) purpose is to effectively and efficiently register and route city service requests, answer citizen requests for information, and provide City departments with statistics as needed.

FY08 HIGHLIGHTS

In FY08 CSB, with ITSA assistance, will implement a new service request management system which will better track service request resolutions and allow departments more control.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	394,167	399,608	439,098
Materials and Supplies	573	1,400	2,000
Equipment, Lease, and Assets	555	6,000	2,553
Contractual and Other Services	3,969	4,400	8,410
Debt Service and Special Charges	0	0	0
General Fund	$399,264	$411,408	$452,061
Grant and Other Funds	$0	$0	$0
All Funds	**$399,264**	**$411,408**	**$452,061**

FULL TIME POSITIONS

General Fund	8.0	10.0	11.0
Other Funds	0.0	0.0	0.0
All Funds	8.0	10.0	11.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Cost per response	$1.23	$1.36	$1.30
Accuracy of information	97.55%	97.90%	97.90%

Division: 632 Corrections/ MSI
Program: Ø
Department: Public Safety

Division Budget 632

MISSION & SERVICES

The mission of Corrections/ MSI is to enhance public safety throughout the community and within the Medium Security Institution. The division enhances public safety by conducting investigations, supervising offenders, and establishing programs servings as alternatives to incarceration.

FY08 HIGHLIGHTS

In FY08 Corrections/ MSI will manage staff to maximize the number of inmates that can be held at the Medium Security Institution.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	10,577,307	11,040,383	10,899,017
Materials and Supplies	348,737	261,291	261,291
Equipment, Lease, and Assets	21,295	22,000	22,000
Contractual and Other Services	3,636,188	4,186,763	4,453,059
Debt Service and Special Charges	0	0	0
General Fund	$14,583,527	$15,510,437	$15,635,367
Grant and Other Funds	$0	$0	$0
All Funds	**$14,583,527**	**$15,510,437**	**$15,635,367**

FULL TIME POSITIONS

General Fund	244.0	245.0	235.0
Other Funds	0.0	0.0	0.0
All Funds	244.0	245.0	235.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Average daily population	966	1,010	1,100

Division: 632 Corrections/ MSI
Program: 01 Inmate Housing
Department: Public Safety

Program Budget 632-01

MISSION & SERVICES

The MSI inmate housing program provides facilities and staff to house an provide for the basic needs of pre-trial inmates.

FY08 HIGHLIGHTS

In FY08 Inmate Housing will improve its ability to gather and monitor data.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	8,656,308	9,039,352	8,952,295
Materials and Supplies	322,969	239,082	239,082
Equipment, Lease, and Assets	12,776	13,199	13,199
Contractual and Other Services	3,604,561	4,152,516	4,418,812
Debt Service and Special Charges	0	0	0
General Fund	$12,596,614	$13,444,149	$13,623,388
Grant and Other Funds	$0	$0	$0
All Funds	**$12,596,614**	**$13,444,149**	**$13,623,388**

FULL TIME POSITIONS

General Fund	203.0	203.0	195.0
Other Funds	0.0	0.0	0.0
All Funds	203.0	203.0	195.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 632 Corrections/ MSI
Program: 02 Probation, Parole, Alt. Sentencing
Department: Public Safety

Program Budget 632-02

MISSION & SERVICES

Probation, Parole, and Alternative Sentencing provide supervision and services to state and municipal court offenders as a sentencing alternative to incarceration.

FY08 HIGHLIGHTS

In FY08 Probation, Parole, and Alternative Sentencing identify and implement effective probation and alternative sentencing programs.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	747,399	773,719	775,227
Materials and Supplies	3,991	3,919	3,919
Equipment, Lease, and Assets	8,519	8,801	8,801
Contractual and Other Services	27,625	30,359	30,359
Debt Service and Special Charges	0	0	0
General Fund	$787,534	$816,798	$818,306
Grant and Other Funds	$0	$0	$0
All Funds	**$787,534**	**$816,798**	**$818,306**
FULL TIME POSITIONS			
General Fund	15.0	15.0	15.0
Other Funds	0.0	0.0	0.0
All Funds	15.0	15.0	15.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 632 Corrections/ MSI
Program: 03 Administration
Department: Public Safety

Program Budget 632-03

MISSION & SERVICES

Administration ensures that pre-trial detention facilities, along with parole and probation services are efficiently and professionally managed

FY08 HIGHLIGHTS

In FY08 Administration will implement employee retention and recruitment efforts.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	1,173,600	1,227,312	1,171,495
Materials and Supplies	21,777	18,290	18,290
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	4,002	3,888	3,888
Debt Service and Special Charges	0	0	0
Total General Fund	**$1,199,379**	**$1,249,490**	**$1,193,673**
Grant and Other Funds	$0	$0	$0
All Funds	**$1,199,379**	**$1,249,490**	**$1,193,673**

FULL TIME POSITIONS

General Fund	26.0	27.0	25.0
Other Funds	0.0	0.0	0.0
All Funds	26.0	27.0	25.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 633 City Justice Center
Program: Ø
Department: Public Safety

Division Budget 633

MISSION & SERVICES

The City Justice Center is responsible for providing housing and basic needs for pretrial inmates along with processing individuals under jurisdiction of the SLMPD and the Division of Corrections.

FY08 HIGHLIGHTS

In FY08 City Justice Center will implement inmate transportation strategies that will improve operational effectiveness. The FY08 budget incorporates funding for the full operation of the 5th floor of the Justice Center. This will bring total capacity at CJC to 750 beds.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	8,936,191	9,161,514	11,510,685
Materials and Supplies	259,937	295,859	384,551
Equipment, Lease, and Assets	111,194	30,000	30,000
Contractual and Other Services	4,313,527	4,951,722	5,681,684
Debt Service and Special Charges	0	0	0
Total General Fund	**$13,620,849**	**$14,439,095**	**$17,606,920**
Grant and Other Funds	$0	$0	$0
All Funds	**$13,620,849**	**$14,439,095**	**$17,606,920**

FULL TIME POSITIONS

General Fund	223.0	223.0	280.0
Other Funds	0.0	0.0	0.0
All Funds	223.0	223.0	280.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Average daily population	550	550	750

Division: 633 City Justice Center
Program: 01 Inmate Housing
Department: Public Safety

Program Budget 633-01

MISSION & SERVICES

The Inmate Housing program provides facilities and staff to house and provide for the basic needs of pretrial inmates.

FY08 HIGHLIGHTS

The FY08 Inmate Housing budget increases contractual services by over $700,000 related in large part to medical and food services for the opening of the 5th floor of the facility.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	4,254,580	4,385,531	4,717,817
Materials and Supplies	197,683	222,582	311,274
Equipment, Lease, and Assets	55,597	30,000	30,000
Contractual and Other Services	3,977,113	4,672,535	5,402,497
Debt Service and Special Charges	0	0	0
Total General Fund	**$8,484,973**	**$9,310,648**	**$10,461,588**
Grant and Other Funds	$0	$0	$0
All Funds	**$8,484,973**	**$9,310,648**	**$10,461,588**

FULL TIME POSITIONS

General Fund	104.0	104.0	112.0
Other Funds	0.0	0.0	0.0
All Funds	104.0	104.0	112.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 633 City Justice Center
Program: 02 Intake Services
Department: Public Safety

Program Budget 633-02

MISSION & SERVICES

Intake Services processes individuals held and released at the City Justice Center. The program is responsible for all individuals held by St. Louis Metropolitan Police Department and the Division of Corrections.

FY08 HIGHLIGHTS

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	4,681,611	4,775,983	4,891,670
Materials and Supplies	62,254	73,277	73,277
Equipment, Lease, and Assets	55,597	0	0
Contractual and Other Services	336,414	279,187	279,187
Debt Service and Special Charges	0	0	0
Total General Fund	**$5,135,876**	**$5,128,447**	**$5,244,134**
Grant and Other Funds	$0	$0	$0
All Funds	**$5,135,876**	**$5,128,447**	**$5,244,134**

FULL TIME POSITIONS

General Fund	119.0	119.0	117.0
Other Funds	0.0	0.0	0.0
All Funds	119.0	119.0	117.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 633 City Justice Center
Program: 03 5th Floor
Department: Public Safety

Program Budget 633-03

MISSION & SERVICES

The 5th Floor will hold detainees accused of more serious crimes. Previously, medium security facilities and the City Justice Center had accommodated all detainees allowing the 5th Floor to remain closed.

FY08 HIGHLIGHTS

The opening of the 5th Floor will create additional capacity at the City Justice Center bringing capacity 750 beds.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	0	0	1,901,198
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
Total General Fund	**$0**	**$0**	**$1,901,198**
Grant and Other Funds	$0	$0	$0
All Funds	**$0**	**$0**	**$1,901,198**

FULL TIME POSITIONS

General Fund	0.0	0.0	51.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	51.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 650 Police Department
Program: Ø
Department: Public Safety

Division Budget 650

MISSION & SERVICES

The City of St. Louis Police Department is governed by a Board of Police Commissioners who are appointed by the Governor of the State of Missouri. The Mayor is an ex-official member of the board and the City appropriates the funds necessary to operate the department.

FY08 HIGHLIGHTS

The Police Department will be adding 40 police officers during the year utilizing new public safety trust funds from an increase in graduated business license receipts approved in 2006.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	117,728,434	115,515,365	112,555,430
Materials and Supplies	4,628,357	5,647,790	5,966,730
Equipment, Lease, and Assets	3,111,848	1,891,822	1,904,528
Contractual and Other Services	7,902,891	8,740,233	8,914,596
Debt Service and Special Charges	0	0	0
General Fund	$133,371,530	$131,795,210	$129,341,284
Grant and Other Funds	$6,421,115	$6,238,000	$4,572,214
Riverfront Gaming Fund	$950,000	$1,350,000	$1,350,000
Local Use Tax	$1,250,000	$3,755,500	$5,025,999
Public Safety Trust Fund	$0	$0	$4,499,142
All Funds	**$141,992,645**	**$143,138,710**	**$144,788,639**
FULL TIME POSITIONS			
Commissioned	1334.8	1334.2	1334.0
Commissioned - Other Funds	57.2	57.8	96.0
Civilian	524.0	527.0	534.0
All Funds	1916.0	1919.0	1964.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 650 Police
Program: 01 Board of Police Commissioners
Department: Public Safety

Program Budget 650-01

MISSION & SERVICES

The Board of Police Commissioners is responsible for establishing the rules, regulations, discipline, and promotions of the Police Department's commissioned and civilian employees. It is also responsible for licensing and regulation of licensed watchmen in the City.

FY08 HIGHLIGHTS

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	9,180,108	9,552,798	8,903,862
Materials and Supplies	1,705	1,250	0
Equipment, Lease, and Assets	0	0	350,000
Contractual and Other Services	314,826	432,760	281,476
Debt Service and Special Charges	0	0	0
General Fund	$9,496,639	$9,986,808	$9,535,338
Grant and Other Funds	$0	$0	$0
All Funds	**$9,496,639**	**$9,986,808**	**$9,535,338**

FULL TIME POSITIONS

Commissioned	2.0	1.0	1.0
Civilian	16.0	16.0	17.0
All Funds	18.0	17.0	18.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 650 Police
Program: 02 Chief of Police
Department: Public Safety

Program Budget 650-02

MISSION & SERVICES

The Chief of Police is responsible for the efficient and effective operation of the Department and implementation of all policies established by the Board of Police Commissioners.

FY08 HIGHLIGHTS

In FY08 the Chief of Police will improve upon efficiency by implementing technological solutions to reduce the amount of man hours required to fulfill organizational functions.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	25,628,077	26,143,783	26,707,021
Materials and Supplies	529,801	423,917	163,028
Equipment, Lease, and Assets	2,697,342	1,610,989	1,296,045
Contractual and Other Services	5,042,702	5,298,347	5,372,945
Debt Service and Special Charges	0	0	0
General Fund	$33,897,922	$33,477,036	$33,539,039
Grant and Other Funds	$0	$0	$0
All Funds	**$33,897,922**	**$33,477,036**	**$33,539,039**

FULL TIME POSITIONS

Commissioned	49.0	48.0	54.0
Civilian	51.0	61.0	63.0
All Funds	100.0	109.0	117.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 650 Police
Program: 03 Bureau of Community Policing
Department: Public Safety

Program Budget 650-03

MISSION & SERVICES

The mission of the Bureau of Community Policing is to provide uniformed patrol services to the citizens of St. Louis. The bureau responds to citizen requests and interacts with neighborhood groups.

FY08 HIGHLIGHTS

In FY08 the Bureau of Community Policing will provide additional officers with specialized training for dealing with the mentally ill.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	48,934,143	51,027,548	43,109,098
Materials and Supplies	96,438	192,256	106,305
Equipment, Lease, and Assets	0	22,060	0
Contractual and Other Services	703	62,212	750
Debt Service and Special Charges	0	0	0
General Fund	$49,031,284	$51,304,076	$43,216,153
Local Use Tax Fund	$1,250,000	$3,755,500	$5,025,999
Grant and Other Funds	$6,421,115	$6,238,000	$4,572,214
Riverfront Gaming Fund	$950,000	$1,350,000	$1,350,000
Public Safety Trust Fund	$0	$0	$4,499,142
All Funds	**$55,452,399**	**$57,542,076**	**$58,663,508**
FULL TIME POSITIONS			
Commissioned - General Fund	981.0	1082.2	983.7
Commissioned - Riverfront Gaming Fund	0.0	20.6	20.6
Commissioned - Grant and Other Funds	57.2	37.2	75.4
Civilian	33.0	40.0	44.0
All Funds	1071.2	1180.0	1123.7

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 650 Police
Program: 04 Bureau of Investigation
Department: Public Safety

Program Budget 650-04

MISSION & SERVICES

The Bureau of Investigation conduct criminal investigations concerning crimes of homicide, sex crimes, child abuse, domestic abuse, fraud, auto theft, bombing, arson, vice, and narcotics. The bureau handles all juvenile related incidents at school and school busses, and investigates reports of missing children.

FY08 HIGHLIGHTS

In FY08 the Bureau of Investigation will focus on juvenile education and gang suppression in neighborhood schools and the community.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	12,750,413	13,287,797	12,856,945
Materials and Supplies	302,336	365,417	571,856
Equipment, Lease, and Assets	37,946	21,340	26,082
Contractual and Other Services	219,062	286,569	256,006
Debt Service and Special Charges	0	0	0
General Fund	$13,309,757	$13,961,123	$13,710,889
Grant and Other Funds	$0	$0	$0
All Funds	**$13,309,757**	**$13,961,123**	**$13,710,889**

FULL TIME POSITIONS

Commissioned	164.6	162.0	162.0
Civilian	111.0	114.0	106.0
All Funds	275.6	276.0	268.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 650 Police
Program: 05 Bureau of Patrol Support
Department: Public Safety

Program Budget 650-05

MISSION & SERVICES

The mission of the Bureau of Patrol Support is to provide tactical support through special operations to the SLMPD.

FY08 HIGHLIGHTS

In FY08 the Bureau of Patrol Support, which was consolidated under the Bureau of Community Policing in FY07, will continue to increase patrol activity and reduce crime in Forest Park.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	5,547,132	0	5,756,032
Materials and Supplies	73,958	0	92,708
Equipment, Lease, and Assets	37,595	0	26,318
Contractual and Other Services	45,128	0	87,162
Debt Service and Special Charges	0	0	0
General Fund	$5,703,813	$0	$5,962,220
Grant and Other Funds	$0	$0	$0
All Funds	**$5,703,813**	**$0**	**$5,962,220**

FULL TIME POSITIONS

Commissioned	99.2	0.0	94.3
Civilian	7.0	0.0	7.0
All Funds	106.2	0.0	101.3

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 650 Police
Program: 06 Bureau of Auxiliary Services
Department: Public Safety

Program Budget 650-06

MISSION & SERVICES

The Bureau of Auxiliary Services provides operations analysis, research, technical services, transportation, building maintenance, records maintenance, and supplies to the SLMPD.

FY08 HIGHLIGHTS

In FY08 the Bureau of Auxiliary Services will continue efforts towards meeting ergonomic guidelines department wide.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	11,409,775	10,760,625	10,866,083
Materials and Supplies	3,360,460	4,318,778	4,768,354
Equipment, Lease, and Assets	290,316	230,933	199,583
Contractual and Other Services	2,106,564	2,475,067	2,704,297
Debt Service and Special Charges	0	0	0
General Fund	$17,167,115	$17,785,403	$18,538,317
Grant and Other Funds	$0	$0	$0
All Funds	**$17,167,115**	**$17,785,403**	**$18,538,317**

FULL TIME POSITIONS

Commissioned	8.0	8.0	8.0
Civilian	291.0	280.0	280.0
All Funds	299.0	288.0	288.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 650 Police
Program: 07 Bureau of Professional Standards
Department: Public Safety

Program Budget 650-07

MISSION & SERVICES

The Bureau of Professional Standards is responsible for investigating complaints brought against department members, and for all department training needs.

FY08 HIGHLIGHTS

In FY08 the Bureau of Professional Standards will restructure the current sick/ limited duty policy, eliminating ambiguity and streamlining daily procedures. The program will also work with the legal division to renovate current insurance regulations and coverage for officers with secondary employment.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	4,278,786	4,742,814	4,356,389
Materials and Supplies	263,659	346,172	264,479
Equipment, Lease, and Assets	48,649	6,500	6,500
Contractual and Other Services	173,906	185,278	211,960
Debt Service and Special Charges	0	0	0
General Fund	$4,765,000	$5,280,764	$4,839,328
Grant and Other Funds	$0	$0	$0
All Funds	**$4,765,000**	**$5,280,764**	**$4,839,328**

FULL TIME POSITIONS

Commissioned	31.0	33.0	31.0
Civilian	15.0	16.0	17.0
All Funds	46.0	49.0	48.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 651 Police Retirement System
Program: Ø
Department: Public Safety

Division Budget 651

MISSION & SERVICES

The Police Retirement System is one of the three pension systems funded by the City of St. Louis. The Police Retirement Systems is governed by a Board of Trustees.

FY08 HIGHLIGHTS

The proposed budget for FY08 assumes the financing of existing obligations to the Police Retirement System and anticipates a combination of increased contributions as well as pay and benefit adjustments to bring ongoing pension costs to more affordable levels in the future.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	8,480,628	8,498,315	432,801
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	8,093,226
General Fund	$8,480,628	$8,498,315	$8,526,027
Grant and Other Funds	$0	$0	$0
All Funds	**$8,480,628**	**$8,498,315**	**$8,526,027**

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

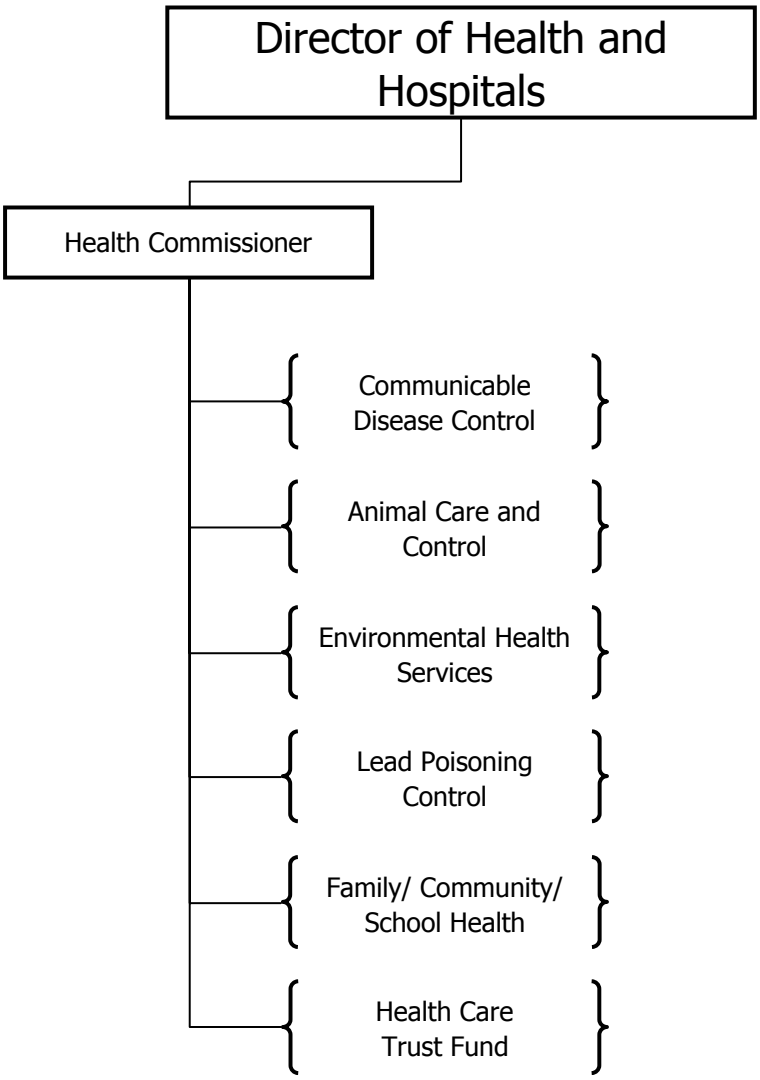
PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
			0

HEALTH AND HOSPITALS

DEPARTMENT MAJOR GOALS

CITIZENRY OF GOOD HEALTH AND WELL BEING

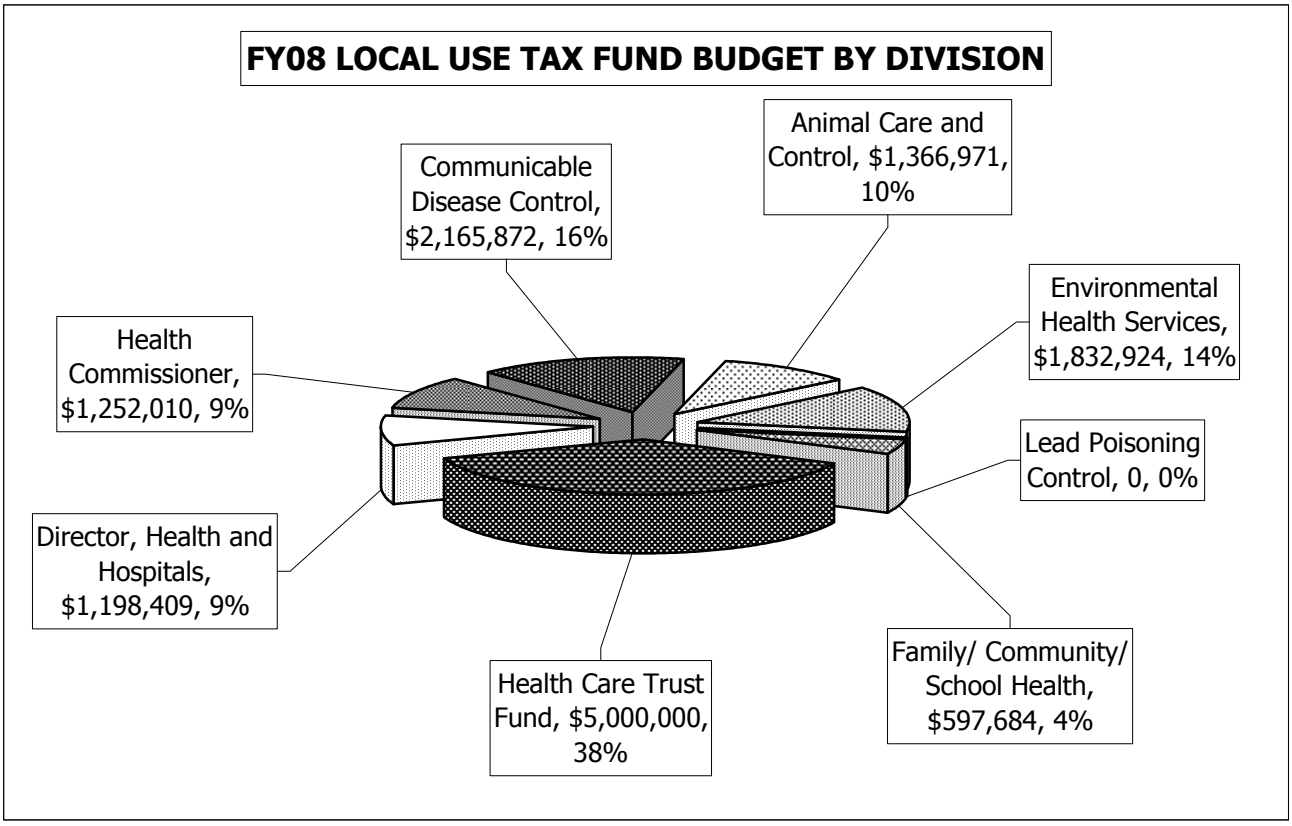
- Provide the City with significant, proactive, lead poisoning prevention services through inspection, abatement, and clinical efforts.
- Help City residents live longer, healthier, and happier lives through health promotion and disease prevention efforts.
- Promote clean air through air monitoring and emissions inspection efforts.
- Protect the public from biting incidents, animal nuisances, and the potential for the spread of disease through the enforcement of animal related ordinances.


Director of Health and Hospitals
Health Commissioner
Communicable Disease Control
Animal Care and Control
Environmental Health Services
Lead Poisoning Control
Family/ Community/ School Health
Health Care Trust Fund

	ACTUAL FY06	BUDGET FY07	BUDGET FY08
700 Director, Health and Hospitals	25,811	951,725	1,198,409
710 Health Commissioner	1,014,369	1,285,328	1,285,677
711 Communicable Disease Control	1,894,427	2,307,203	2,165,872
714 Animal Care and Control	979,322	858,761	1,366,971
715 Environmental Health Services	2,267,014	2,216,256	1,832,924
716 Lead Poisoning Control	268,212	212,311	0
719 Family/ Community/ School Health	643,516	546,639	597,684
737 Health Care Trust Fund	5,000,000	5,000,000	5,000,000
Local Use Tax Fund	12,092,671	13,378,223	13,447,537
General Fund	657,253	0	0
General & Local Use Tax Funds	**$12,092,671**	**$13,378,223**	**$13,447,537**
Grant and Other Funds	11,704,380	13,411,634	11,545,457
TOTAL DEPARTMENT ALL FUNDS	**$23,797,051**	**$26,789,857**	**$24,992,994**

	ACTUAL FY06	BUDGET FY07	BUDGET FY08
700 Director, Health and Hospitals	0.0	5.0	11.0
710 Health Commissioner	17.0	18.0	19.0
711 Communicable Disease Control	23.2	27.0	23.0
714 Animal Care and Control	20.0	21.0	28.9
715 Environmental Health Services	44.5	45.5	35.5
716 Lead Poisoning Control	4.0	4.0	0.0
719 Family/ Community/ School Health	11.0	10.0	11.0
737 Health Care Trust Fund	0.0	0.0	0.0
Local Use Tax Fund	119.7	130.5	128.4
General Fund	0.0	0.0	0.0
General & Local Use Tax Funds	**119.7**	**130.5**	**128.4**
Grant and Other Funds	69.5	78.0	82.6
TOTAL DEPARTMENT ALL FUNDS	**189.2**	**208.5**	**211.0**

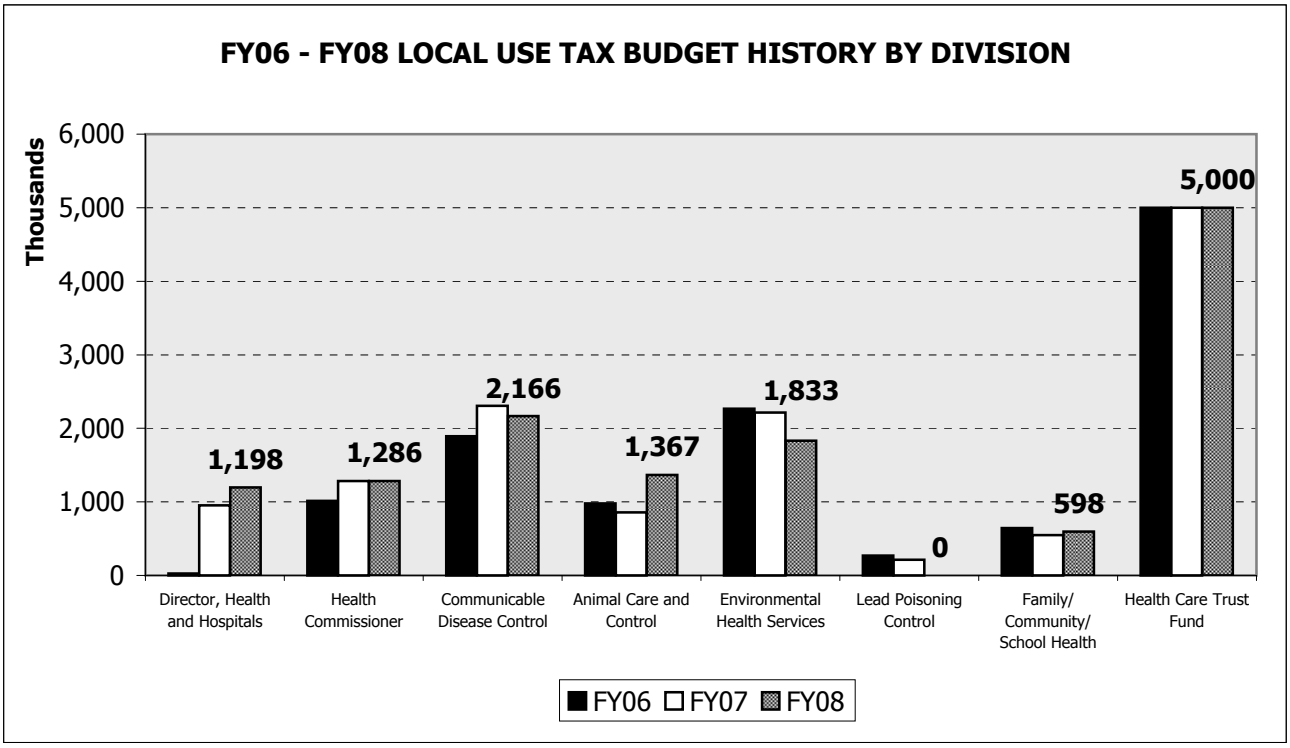
HEALTH AND HOSPITALS

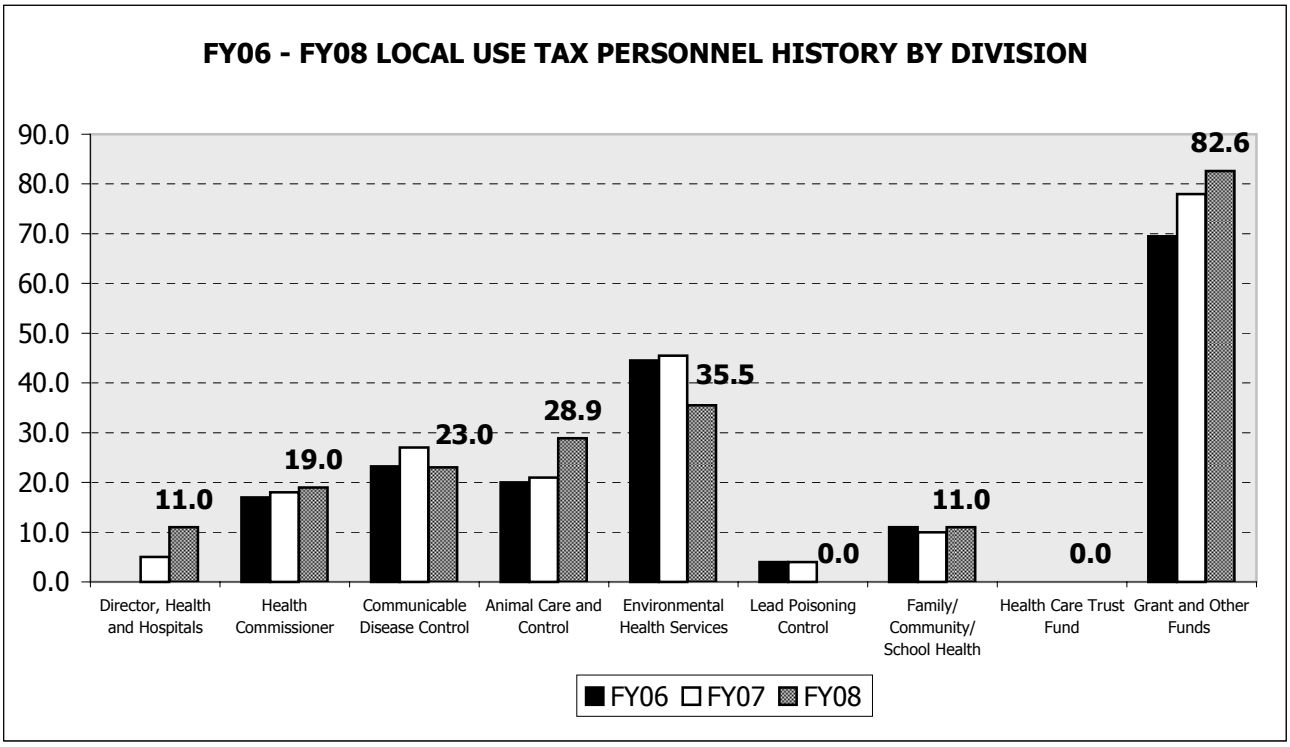


DIVISION MAJOR HIGHLIGHTS

- Animal Care and Control to assure the appropriate care and control of domesticated animal as well as vector control.
- Health and Hospitals to build a fully accredited health agency based on best practices, the National Association of City and County Health Directors Core Competencies, and the Ten Essential Services of Public Health as defined by the Centers for Disease Control and Prevention.
- Health and Hospitals to assure federal clean air standards are met through enforcement and technical assistance necessary to reduce air pollution.
- Health and Hospitals to reduce rates of lead poisoning, sexually transmitted diseases, obesity, asthma, diabetes, and other chronic diseases among children and youth.

HEALTH AND HOSPITALS





Division: 700 Director of Health and Hospitals
Program: Ø
Department: Health and Hospitals

Division Budget 700

MISSION & SERVICES

The Director of Health and Hospitals is responsible for providing leadership, vision, and direction in planning, developing, implementing, and evaluating programs and services, establishing direction, and ensuring programmatic consistency.

FY08 HIGHLIGHTS

In FY08 Lead Poisoning Control activities will be assumed by the Director of Health and Hospitals. The Director of Health and Hospitals will also conduct neighborhood readiness presentations in every ward. Lead control will increase the childhood lead testing rate.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	309,430	429,475	762,519
Materials and Supplies	30,032	50,500	12,500
Equipment, Lease, and Assets	29,647	50,000	56,000
Contractual and Other Services	288,144	421,750	367,390
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	$25,811	$951,725	$1,198,409
Grant and Other Funds	$305,072	$974,575	$2,132,014
General Fund	$657,253	$0	$0
All Funds	**$988,136**	**$1,926,300**	**$3,330,423**
FULL TIME POSITIONS			
Local Use Tax Fund	0.0	5.0	11.0
General Fund	4.0	0.0	0.0
Other Funds	4.0	8.0	28.0
All Funds	8.0	13.0	39.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Health education events	138	300	360

Division: 710 Health Commissioner
Program: Ø
Department: Health and Hospitals

Division Budget 710

MISSION & SERVICES

The Health Commissioner provides oversight of the City's public health programs by planning, organizing, and directing personnel engaged in the delivery of public health services. In addition, the Health Commissioner directs the preparation of annual budgets and funding applications.

FY08 HIGHLIGHTS

In FY08 the Health Commissioner will develop a procedure to that will ensure the proper and timely reconciliation on grants and link the activity to staff evaluations. The Health Commissioner will also continue to expand you Youth Health Advocate Program.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	836,973	1,019,228	1,040,957
Materials and Supplies	4,728	29,600	28,000
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	172,668	236,500	216,720
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	$1,014,369	$1,285,328	$1,285,677
Grant and Other Funds	$624,267	$0	$0
General Fund	$0	$0	$0
All Funds	**$1,638,636**	**$1,285,328**	**$1,285,677**
FULL TIME POSITIONS			
Local Use Tax Fund	17.0	18.0	19.0
General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	17.0	18.0	19.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 711 Communicable Disease Control
Program: Ø
Department: Health and Hospitals

Division Budget 711

MISSION & SERVICES

Communicable Disease Control provides continuous protection, prevention, and continuous promotion of public health. This is achieved through diagnostic testing, treatment, follow up, prevention, and contact investigations for all reportable communicable diseases.

FY08 HIGHLIGHTS

In FY08 Communicable Disease Control will close all STD cases within 30 days. The division will also develop a comprehensive youth health promotion plan.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	1,130,599	1,439,206	1,280,295
Materials and Supplies	8,551	19,000	27,000
Equipment, Lease, and Assets	6,117	0	0
Contractual and Other Services	749,160	848,997	858,577
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	$1,894,427	$2,307,203	$2,165,872
Grant and Other Funds	$8,298,423	$8,903,705	$7,662,056
All Funds	**$10,192,850**	**$11,210,908**	**$9,827,928**

FULL TIME POSITIONS

Local Use Tax Fund	23.2	27.0	23.0
Other Funds	28.0	28.0	28.0
Total	51.2	55.0	51.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Sexually transmitted diseases	6,721	6,720	6,430
Tuberculosis infections	797	750	750

Division: 714 Animal Care and Control
Program: Ø
Department: Health and Hospitals

Division Budget 714

MISSION & SERVICES

Animal Care and Control protects the public from animal bites, possible disease, and nuisance of stray animals. The division enforces animal related ordinances, including vaccination and registration. The division provides public education about proper pet care, the responsibilities of pet ownership, and animal adoption.

FY08 HIGHLIGHTS

In FY08 Rabies Control will be known as Animal Care and Control. Also in FY08, pest control workers will be transferred from Community Sanitation and Vector Control to Animal Care and Control resulting in an expanded budget and personnel schedule.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	759,692	755,011	1,090,651
Materials and Supplies	32,348	54,500	197,170
Equipment, Lease, and Assets	50	0	200
Contractual and Other Services	187,232	49,250	78,950
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	$979,322	$858,761	$1,366,971
Grant and Other Funds	$18,829	$20,000	$25,269
All Funds	**$998,151**	**$878,761**	**$1,392,240**

FULL TIME POSITIONS

Local Use Tax Fund	20.0	21.0	28.9
Other Funds	0.0	0.0	0.1
Total	20.0	21.0	29.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Animal apprehended	6,905	7,000	7,000
Mosquito complaints	2,005	1,750	1,800

Division: 715 Environmental Health Services
Program: Ø
Department: Health and Hospitals

Division Budget 715

MISSION & SERVICES

Environmental Health Services provides services in mosquito control, rat control, hazardous materials management, water quality monitoring, sanitation control, and air pollution control.

FY08 HIGHLIGHTS

In FY08 the division will take the name Environmental Health Services in place of Community Sanitation and Vector Control. The division will increase staff permit training and revise air pollution ordinances.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	1,985,537	2,114,652	1,767,924
Materials and Supplies	52,498	66,300	14,300
Equipment, Lease, and Assets	6,959	9,954	2,000
Contractual and Other Services	222,020	25,350	48,700
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	$2,267,014	$2,216,256	$1,832,924
Grant and Other Funds	$1,212,694	$1,592,810	$1,276,863
All Funds	**$3,479,708**	**$3,809,066**	**$3,109,787**

FULL TIME POSITIONS

Local Use Tax Fund	44.5	45.5	35.5
Other Funds	21.5	25.0	23.5
Total	66.0	70.5	59.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Facilities inspected	8,159	8,250	8,200
Restaurants inspected < 120 days	50%	70%	75%

Division: 716 Lead Poisoning Control
Program: Ø
Department: Health and Hospitals

Division Budget 716

MISSION & SERVICES

Lead Poisoning Control's mission is to decrease the prevalence of childhood lead poisoning in the City. Case management is provided to ensure that appropriate care, follow up testing, and environmental inspections are accessible for children with elevated blood lead levels.

FY08 HIGHLIGHTS

In FY08 local use tax funded lead activities will be transferred to the Director of Health and Hospitals.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	261,071	206,311	0
Materials and Supplies	945	2,000	0
Equipment, Lease, and Assets	1,026	0	0
Contractual and Other Services	5,170	4,000	0
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	$268,212	$212,311	$0
Grant and Other Funds	$498,661	$1,613,329	$128,000
All Funds	**$766,873**	**$1,825,640**	**$128,000**

FULL TIME POSITIONS

Local Use Tax Fund	4.0	4.0	0.0
Other Funds	11.0	14.0	0.0
Total	15.0	18.0	0.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 719 Family/ Community/ School Health
Program: Ø
Department: Health and Hospitals

Division Budget 719

MISSION & SERVICES

Family/ Community/ School Health works toward reaching the most high risk populations for chronic and communicable disease including youth, refugee, immigrant, and incarcerated populations.

FY08 HIGHLIGHTS

In FY08 Family/ Community/ School Health will establish a memorandum of understanding between each school and the Department of Health and Hospitals. The role of the school nurse consultant will be expanded to include teaching and investigating.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	581,474	539,559	578,841
Materials and Supplies	502	30	8,240
Equipment, Lease, and Assets	1,188	800	2,692
Contractual and Other Services	60,352	6,250	7,911
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	$643,516	$546,639	$597,684
Grant and Other Funds	$746,434	$307,215	$321,255
All Funds	**$1,389,950**	**$853,854**	**$918,939**

FULL TIME POSITIONS

Local Use Tax Fund	11.0	10.0	11.0
Other Funds	5.0	3.0	3.0
Total	16.0	13.0	14.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
School Health Screenings	837	900	1,500
School Health Consultation	4,873	4,000	4,000

Division: 737 Health Care Trust Fund
Program: Ø
Department: Health and Hospitals

Division Budget 737

MISSION & SERVICES

The Health Care Trust Fund was established as a means for funding health care for uninsured and under insured City residents.

FY08 HIGHLIGHTS

In FY08 the Health Care Trust Fund will continue to receive $5 million in local use tax funds.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	5,000,000	5,000,000	5,000,000
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	$5,000,000	$5,000,000	$5,000,000
Grant and Other Funds	$0	$0	$0
All Funds	**$5,000,000**	**$5,000,000**	**$5,000,000**

FULL TIME POSITIONS

Local Use Tax Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
Total	0.0	0.0	0.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

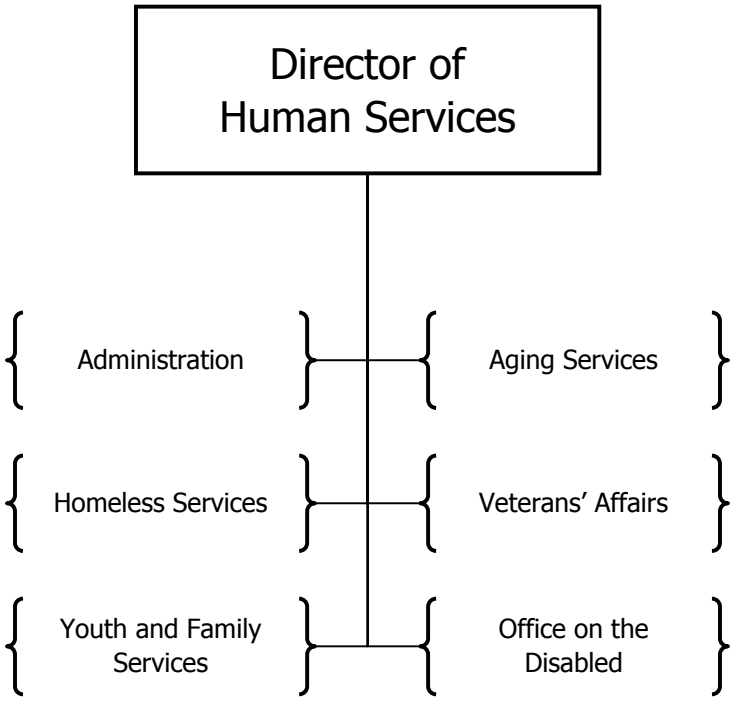
HUMAN SERVICES

DEPARTMENT MAJOR GOALS

CITIZENRY OF GOOD HEALTH AND WELL BEING

- Enhance the quality of life of citizens through the provision of social service programs to the aged, homeless, veterans, disabled, youth, and families in need.

- Promote City living and neighborhood stabilization through the preservation of affordable and accessible housing and support services that enhance the quality of life for those in need.

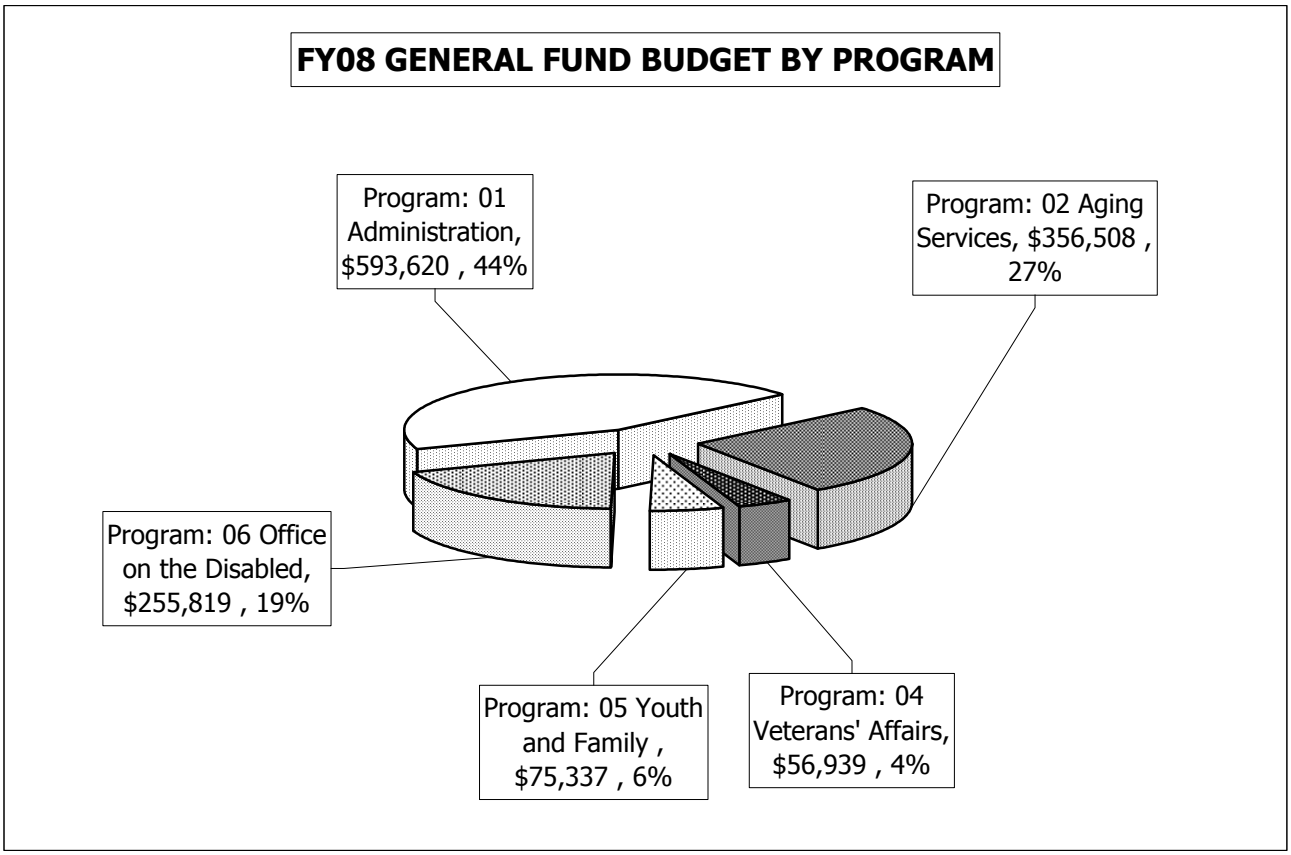

Director of
Human Services
Administration
Aging Services
Homeless Services
Veterans' Affairs
Youth and Family
Services
Office on the
Disabled

HUMAN SERVICES

BUDGET BY DIVISION	ACTUAL FY06	BUDGET FY07	BUDGET FY08
800 Director of Human Services	1,376,328	1,321,484	1,338,223
General Fund	$1,376,328	$1,321,484	$1,338,223
Local Use Tax Fund	311,341	341,389	338,180
General & Local Use Tax Funds	**$1,687,669**	**$1,662,873**	**$1,676,403**
Grant and Other Funds	12,409,500	15,210,972	15,041,770
TOTAL DEPARTMENT ALL FUNDS	**$14,097,169**	**$16,873,845**	**$16,718,173**

PERSONNEL BY DIVISION	ACTUAL FY06	BUDGET FY07	BUDGET FY08
800 Director of Human Services	19.5	16.5	17.0
General Fund	19.5	16.5	17.0
Local Use Tax Fund	6.0	6.0	6.0
General & Local Use Tax Funds	**25.5**	**22.5**	**23.0**
Grant and Other Funds	22.8	21.8	24.0
TOTAL DEPARTMENT ALL FUNDS	**48.3**	**44.3**	**47.0**

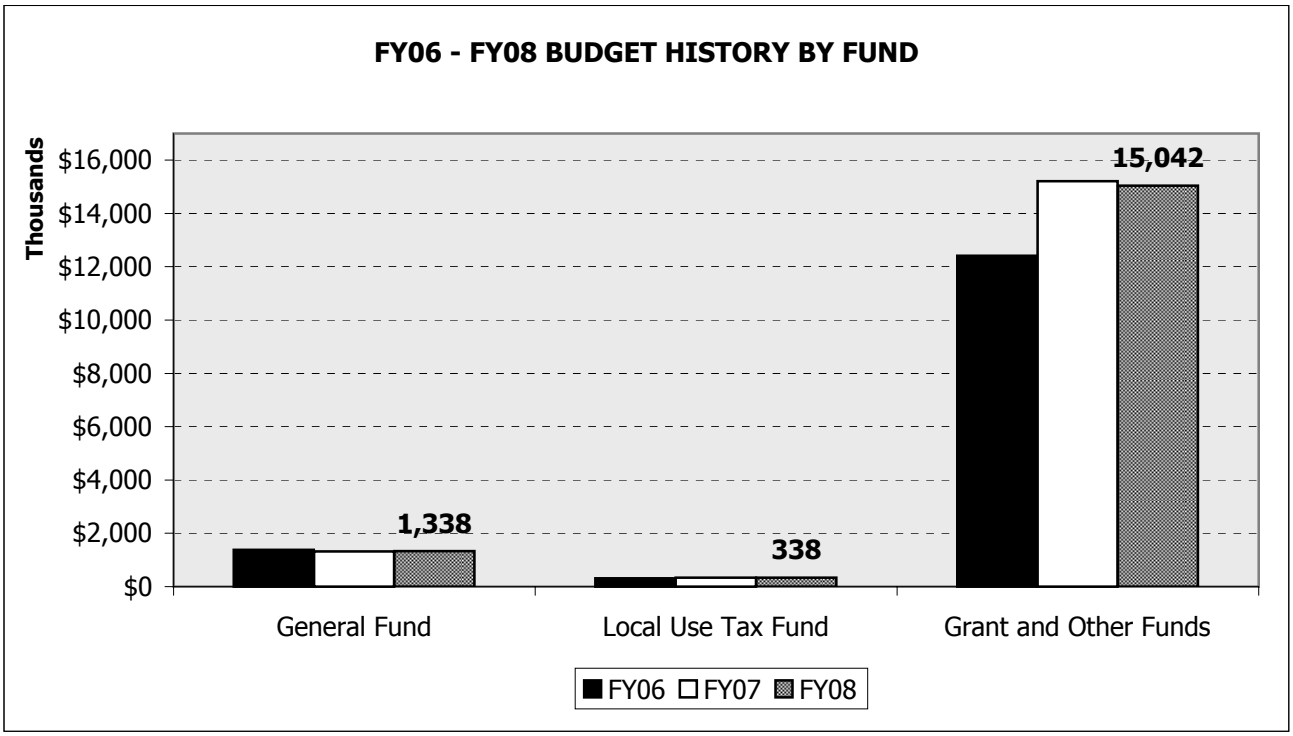
HUMAN SERVICES

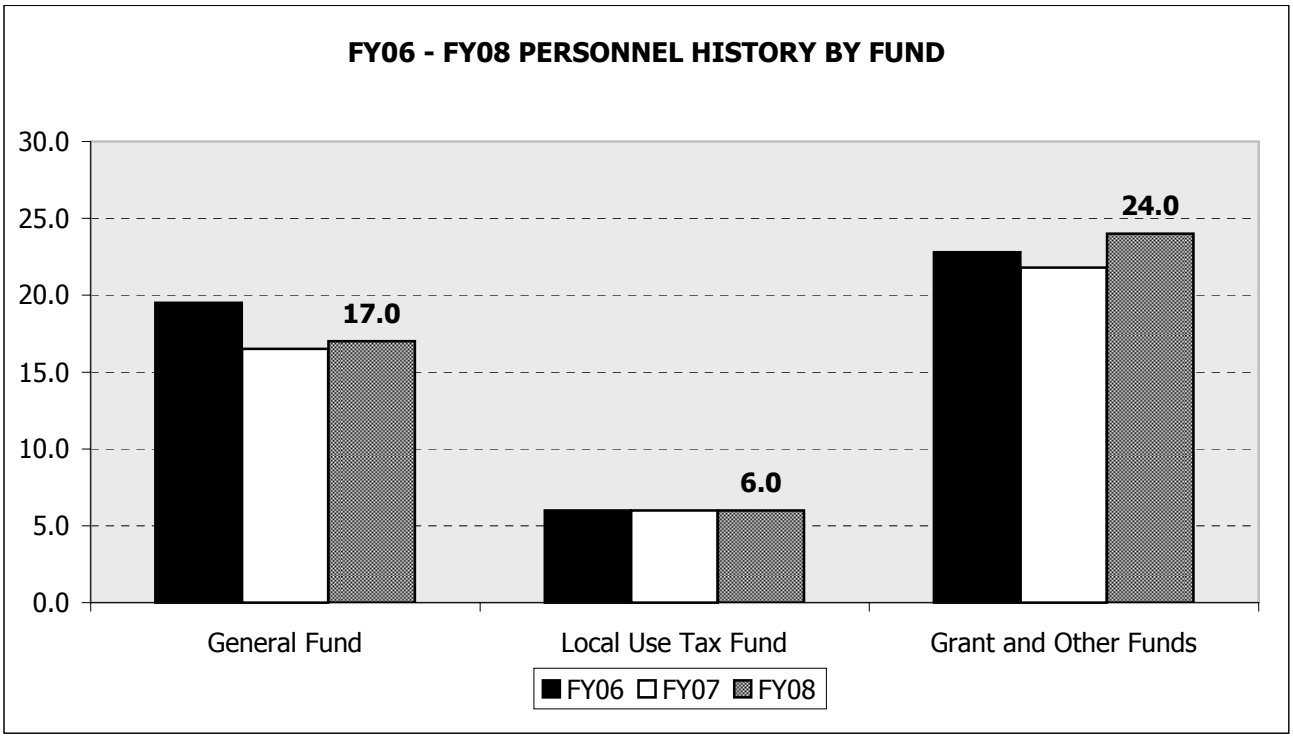


DIVISION MAJOR HIGHLIGHTS

- The Office on the Disabled to work with City Emergency Management Agency to develop a plan to improve emergency preparedness and disaster relief for people with disabilities.
- Youth and Family Services to increase number of sites participating in the SFSP and CACFP while increasing the number of youth fed.
- Homeless Services to establish an additional 14 beds of transitional housing for homeless youth.
- Aging Services to increase health awareness, promotion, and disease prevention services offered to seniors.

HUMAN SERVICES





Division: 800 Director of Human Services
Program: Ø
Department: Human Services

Division Budget 800

MISSION & SERVICES

The Department of Human Services enhances the quality of life of the citizens of St. Louis through the provision of social services via subcontracts, direct services, and partnerships with public and private entities. The department is the unit of City government charter mandated to administer social welfare programs.

FY08 HIGHLIGHTS

In FY08 the Director of Human Services will continue to increase collaborative planning and program development activities and implement the recommendations of the 10 Year Plan to End Chronic Homelessness.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	1,246,475	1,152,040	1,171,002
Materials and Supplies	20,807	19,697	19,912
Equipment, Lease, and Assets	13,058	10,200	10,300
Contractual and Other Services	95,988	139,547	137,009
Debt Service and Special Charges	0	0	0
General Fund	$1,376,328	$1,321,484	$1,338,223
Local Use Tax Fund	$311,341	$341,389	$338,180
Grant and Other Funds	$12,409,500	$15,210,972	$15,041,770
All Funds	**$14,097,169**	**$16,873,845**	**$16,718,173**
FULL TIME POSITIONS			
General Fund	19.5	16.5	17.0
Local Use Tax Fund	6.0	6.0	6.0
Other Funds	22.8	21.8	24.0
All Funds	48.3	44.3	47.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 800 Director of Human Services
Program: 01 Administration
Department: Human Services

Program Budget 800-01

MISSION & SERVICES

The Administration program provides administrative guidance and support to all programs within the department. The fiscal unit of the program coordinates the overall budget; including receipt of funds, payment of vouchers, coordinating issues with the Board of Estimate and Apportionment, and establishing the department's chart of accounts.

FY08 HIGHLIGHTS

In FY08 Administration will complete the jail diversion strategic plan and submit to SAMHSA for approval to begin implementation of the project to divert mentally ill nonviolent offenders from jail into community based services.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	571,522	535,685	542,434
Materials and Supplies	4,908	4,550	4,664
Equipment, Lease, and Assets	3,616	2,400	2,700
Contractual and Other Services	27,599	45,641	43,822
Debt Service and Special Charges	0	0	0
General Fund	$607,645	$588,276	$593,620
Grant and Other Funds	$182,000	$264,000	$718,326
All Funds	**$789,645**	**$852,276**	**$1,311,946**

FULL TIME POSITIONS

General Fund	7.5	6.5	7.0
Other Funds	0.0	0.0	0.0
All Funds	7.5	6.5	7.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 800 Director of Human Services
Program: 02 Aging Services
Department: Human Services

Program Budget 800-02

MISSION & SERVICES

The St. Louis Area Agency on Aging (SLAA) plans and administers a comprehensive and coordinated service system for older St. Louis residents within the mandate of the Older American Act. The program's objectives are to secure and maintain maximum independence and dignity in a home environment, and encourage economic, social, and personal independence for older persons by providing opportunities for employment, socialization, and activities in the community.

FY08 HIGHLIGHTS

In FY08 Aging Services will increase home delivered meals to meet the needs of seniors and the disabled population. Aging Services will also offer increased capacity to handle case management.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	314,350	307,810	313,937
Materials and Supplies	8,642	8,241	8,465
Equipment, Lease, and Assets	4,018	3,000	3,200
Contractual and Other Services	21,744	29,589	30,906
Debt Service and Special Charges	0	0	0
General Fund	$348,754	$348,640	$356,508
Grant and Other Funds	$5,749,470	$6,302,517	$6,686,819
All Funds	**$6,098,224**	**$6,651,157**	**$7,043,327**

FULL TIME POSITIONS

General Fund	6.0	5.0	5.0
Other Funds	14.8	13.3	15.5
All Funds	20.8	18.3	20.5

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 800 Director of Human Services
Program: 03 Homeless Services
Department: Human Services

Program Budget 800-03

MISSION & SERVICES

The Homeless Services program mission is to effectively promote systematic changes that will positively impact people's lives and move them from homelessness to independence and self-sufficiency by increasing the availability of resources and services, eliminating barriers, and strengthening the continuum of care.

FY08 HIGHLIGHTS

In FY08 Homeless Services will establish an additional 140 beds of permanent supportive housing for disabled homeless individuals and families. Homeless Services will also apply for $10 million via HUD's competitive Homeless Assistance Program.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	294,064	308,597	308,801
Materials and Supplies	2,548	4,203	3,988
Equipment, Lease, and Assets	653	2,400	2,300
Contractual and Other Services	14,076	26,189	23,091
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	$311,341	$341,389	$338,180
Grant and Other Funds	$5,010,309	$5,431,681	$5,245,391
All Funds	**$5,321,650**	**$5,773,070**	**$5,583,571**

FULL TIME POSITIONS

Local Use Tax Fund	6.0	6.0	6.0
Other Funds	3.5	3.5	4.0
All Funds	9.5	9.5	10.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Permanent housing for disabled	770	870	950
Chronic homeless persons	2,042	1,805	1,700

Division: 800 Director of Human Services
Program: 04 Veterans' Affairs
Department: Human Services

Program Budget 800-04

MISSION & SERVICES

The Office of Veterans' Affairs advocates for military veterans residing within the City of St. Louis, particularly those at risk because of poverty or poor living conditions. The Office administers programs funded by grants derived from federal, local, and private sources. Information and referral is provided daily through the Veterans' Resource Directory, produced annually.

FY08 HIGHLIGHTS

In FY08 Veterans' Affairs will offer increased capacity to handle benefits counseling and case management for veterans. Veterans' Affairs will also increase public awareness of veterans' issues and increase advocacy for homeless veterans.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	52,979	51,892	52,985
Materials and Supplies	718	550	419
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	3,105	3,809	3,535
Debt Service and Special Charges	0	0	0
General Fund	$56,802	$56,251	$56,939
Grant and Other Funds	$352,210	$434,798	$426,965
All Funds	**$409,012**	**$491,049**	**$483,904**

FULL TIME POSITIONS

General Fund	1.0	1.0	1.0
Other Funds	1.0	0.5	0.0
All Funds	2.0	1.5	1.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Provide Stand Down activities	2	1	1
Work with Homeless Net. Board	25%	50%	100%

Division: 800 Director of Human Services
Program: 05 Youth and Family
Department: Human Services

Program Budget 800-05

MISSION & SERVICES

The Youth and Family Service program will advocate for, collaborate toward, and provide a wide range of programs for youth and families who are exposed to negative risk factors, including social and economic deprivation, family conflict, and low achievement. Youth and Family Services partners with the Neighborhood Stabilization Team, St. Louis Metropolitan Police, Recreation Division, Missouri Department of Health, City of St. Louis Department of Health, and other institutions and social service agencies.

FY08 HIGHLIGHTS

In FY08 Youth and Family Services will reduce MINE program costs by integrating MINE sites into CACFP meal services. Youth and Family Services will also increase the number of sites participating in the SFSP & CACFP programs.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	105,637	57,464	58,627
Materials and Supplies	3,020	2,856	2,864
Equipment, Lease, and Assets	2,411	1,800	1,400
Contractual and Other Services	8,439	12,908	12,446
Debt Service and Special Charges	0	0	0
General Fund	$119,507	$75,028	$75,337
Grant and Other Funds	$1,115,511	$2,777,976	$1,964,269
All Funds	**$1,235,018**	**$2,853,004**	**$2,039,606**

FULL TIME POSITIONS

General Fund	2.0	1.0	1.0
Other Funds	3.5	4.5	4.5
All Funds	0.0	146.0	0.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Total cost per meal	$1.85	$2.03	$2.03
MINE graduation rate	89%	80%	85%

Division: 800 Director of Human Services
Program: 06 Office on the Disabled
Department: Human Services

Program Budget 800-06

MISSION & SERVICES

The Office on the Disabled will substantially increase accessibility for people with disabilities. The Office serves as the Americans with Disabilities Act (ADA) Coordinator, providing information on the ADA, reasonable accommodations for applicants and employees, and ADA training.

FY08 HIGHLIGHTS

The Office on the Disabled will work with the City Emergency Management Agency to develop a plan to improve emergency preparedness and disaster relief for people with disabilities. The Office will also work to reduce communication barriers between people who are deaf and hearing professionals.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	201,987	199,189	203,019
Materials and Supplies	3,519	3,500	3,500
Equipment, Lease, and Assets	3,013	3,000	3,000
Contractual and Other Services	35,101	47,600	46,300
Debt Service and Special Charges	0	0	0
General Fund	$243,620	$253,289	$255,819
Grant and Other Funds	$0	$0	$0
FULL TIME POSITIONS			
General Fund	3.0	3.0	3.0
Other Funds	0.0	0.0	0.0
All Funds	3.0	3.0	3.0

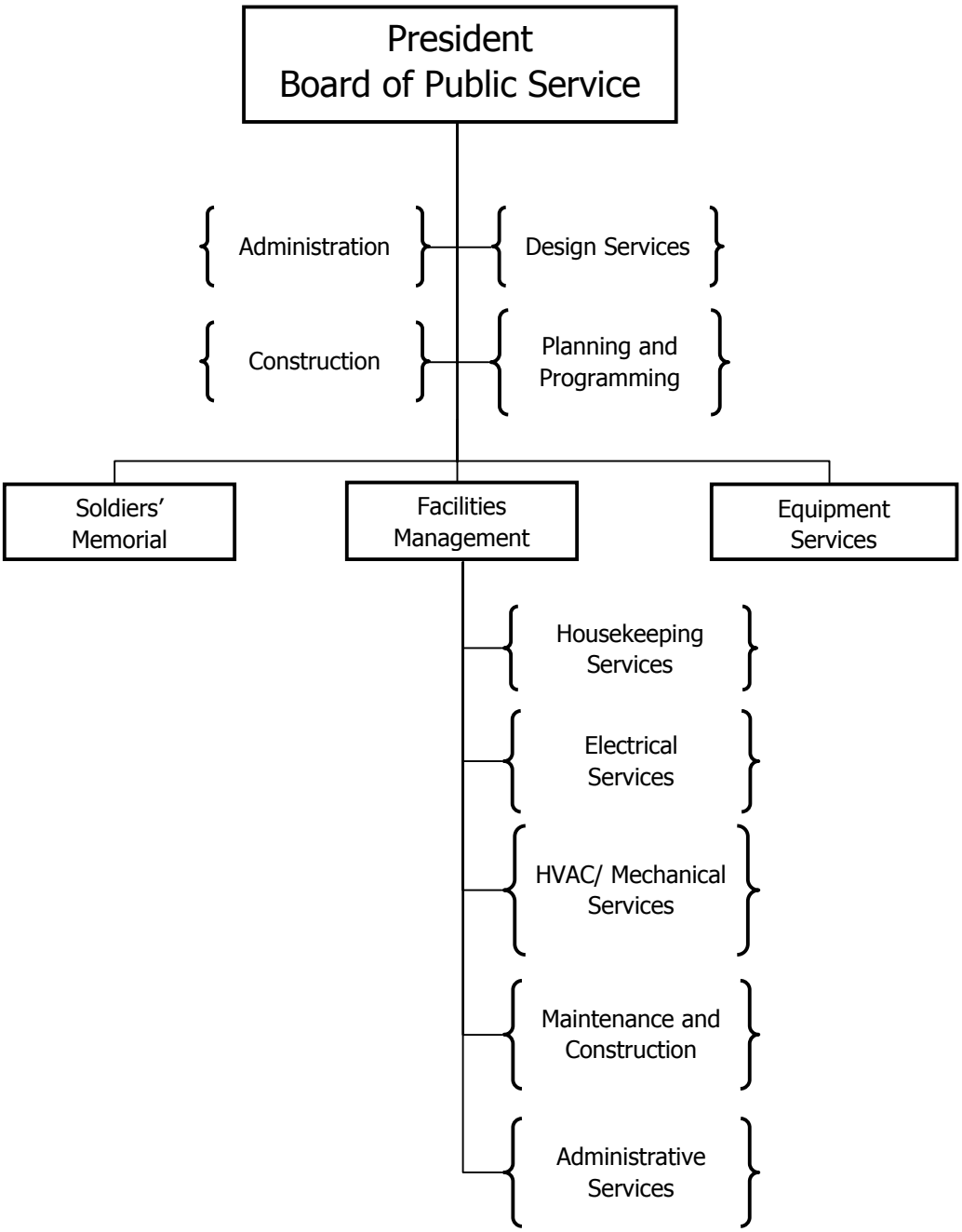
PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
People with disabilities assisted	109,649	175,480	111,200
Customers served in < 48 hours	86%	80%	80%

BOARD OF PUBLIC SERVICE

DEPARTMENT MAJOR GOALS

EFFICIENT AND EFFECTIVE GOVERNMENT

- Provide for a well maintained public infrastructure.
- Provide safe, comfortable, clean, and well maintained City-owned facilities.
- Ensure the capabilities of City departments by repairing and maintaining an effective and efficient rolling stock and equipment fleet.

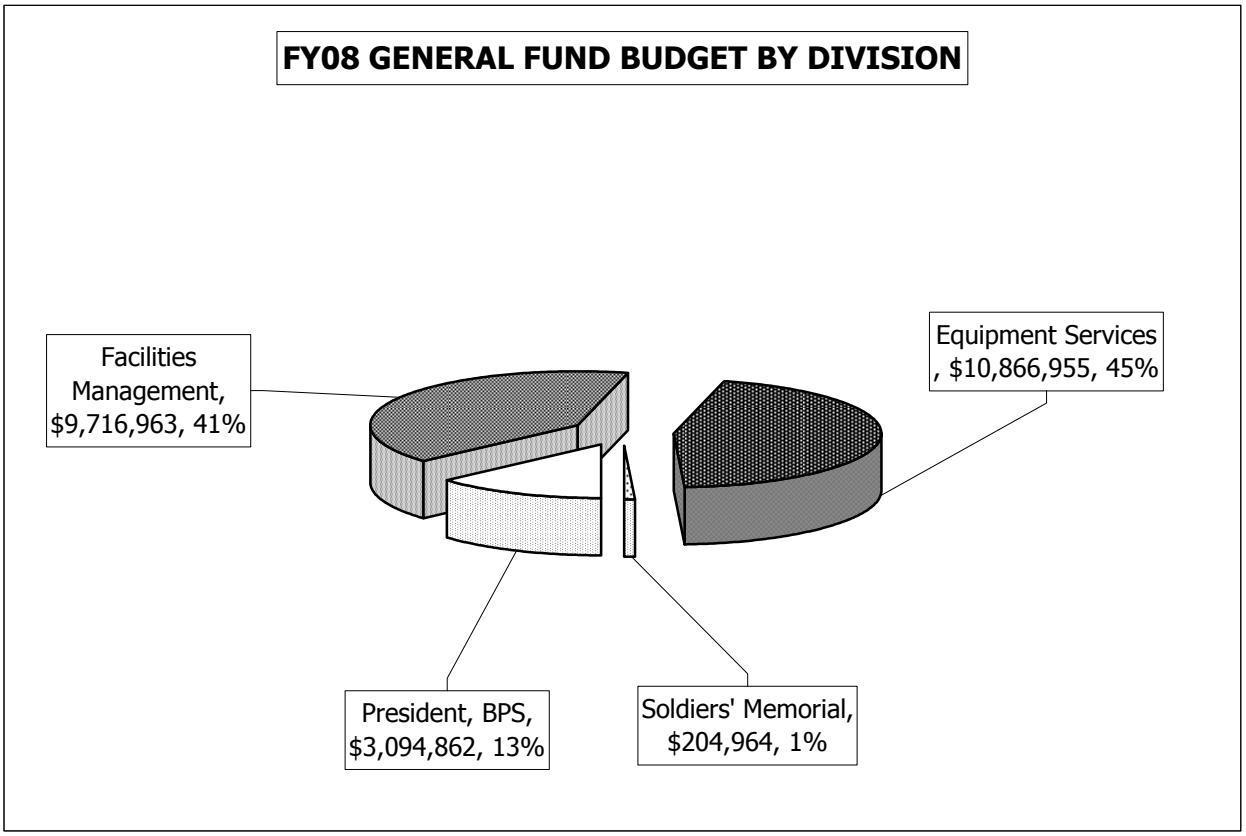

President
Board of Public Service
Administration
Design Services
Construction
Planning and Programming
Soldiers' Memorial
Facilities Management
Equipment Services
Housekeeping Services
Electrical Services
HVAC/ Mechanical Services
Maintenance and Construction
Administrative Services

BOARD OF PUBLIC SERVICE

BUDGET BY DIVISION	ACTUAL FY06	BUDGET FY07	BUDGET FY08
900 President, BPS	2,647,026	2,944,237	3,169,290
903 Facilities Management	9,488,045	9,720,832	9,716,963
910 Equipment Services	10,651,447	10,530,070	10,866,955
930 Soldiers' Memorial	207,506	200,886	204,964
General Fund	$22,994,024	$23,396,025	$23,958,172
Grant and Other Funds	136,874	199,622	644,092
TOTAL DEPARTMENT ALL FUNDS	**$23,130,898**	**$23,595,647**	**$24,602,264**

PERSONNEL BY DIVISION	ACTUAL FY06	BUDGET FY07	BUDGET FY08
900 President, BPS	52.0	50.0	49.0
903 Facilities Management	48.0	48.0	47.0
910 Equipment Services	74.0	74.0	74.0
930 Soldiers' Memorial	3.0	3.0	3.0
General Fund	177.0	175.0	173.0
Grant and Other Funds	16.0	16.0	21.0
TOTAL DEPARTMENT ALL FUNDS	**193.0**	**191.0**	**194.0**

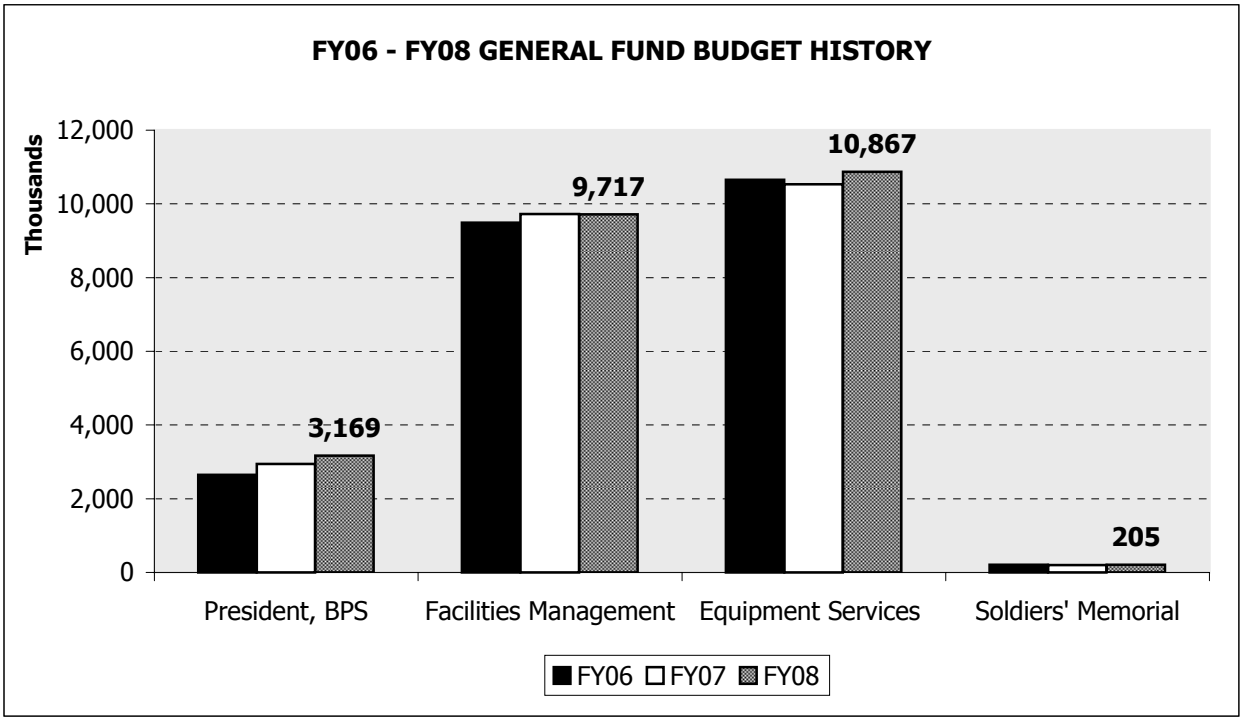
BOARD OF PUBLIC SERVICE

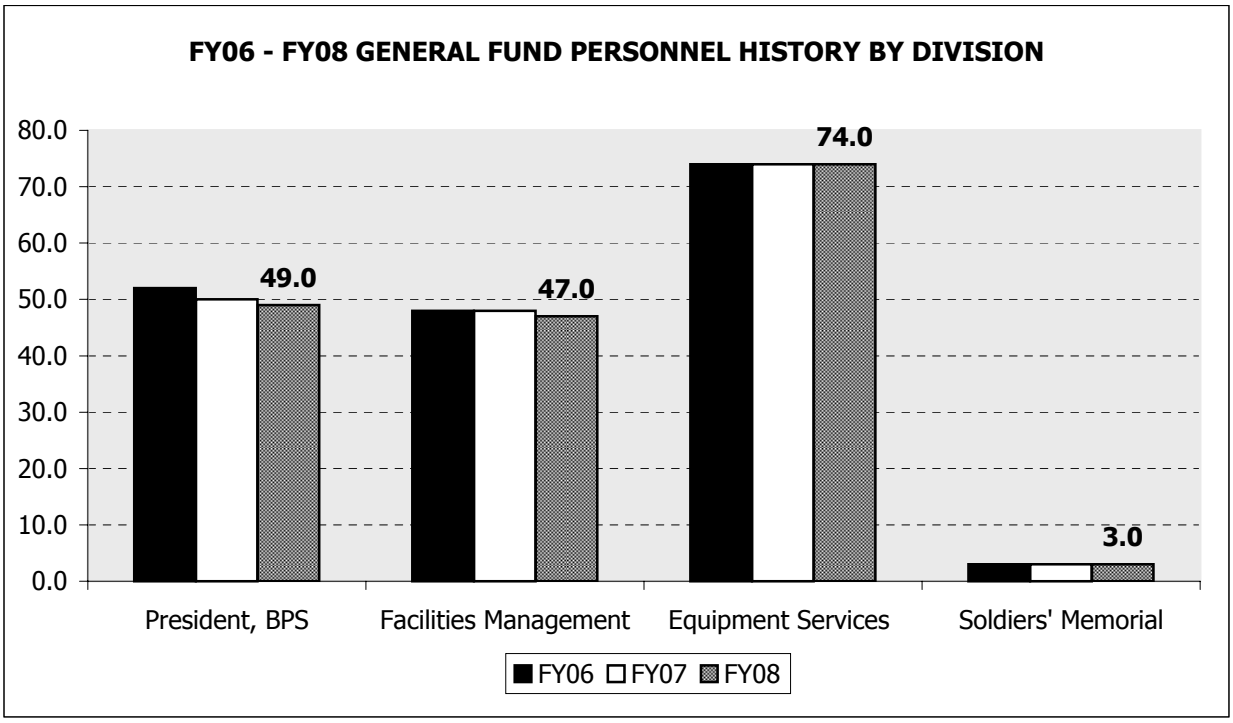


DIVISION MAJOR HIGHLIGHTS

- Facilities Management Electrical Services to develop and implement a re-lamping schedule for all City buildings.
- President, BPS Construction to complete 95% of projects on time and within budget.
- President, BPS to develop an interactive webpage for the Office of the Secretary that allows users to apply for permits online.
- Equipment Services to decrease the ratio of unscheduled vehicle downtime by 50%.

BOARD OF PUBLIC SERVICE





Division: 900 President, BPS
Program: Ø
Department: Board of Public Service

Division Budget 900

MISSION & SERVICES

The President of the Board of Public Service (BPS) is responsible for all public works and improvements undertaken by the City. Its mission is to maintain and improve the infrastructure for the benefit of the residential and business communities. Duties includes the design, construction, and supervision of public works projects. BPS has administrative supervision over Facilities Management, Equipment Services, and Soldiers' Memorial operations.

FY08 HIGHLIGHTS

In FY08 President, BPS will develop an interactive website and focus on completing projects on time and within budget.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	2,307,685	2,464,227	2,704,280
Materials and Supplies	43,543	45,010	42,010
Equipment, Lease, and Assets	16,995	40,000	35,000
Contractual and Other Services	278,803	395,000	388,000
Debt Service and Special Charges	0	0	0
Total General Fund	$2,647,026	$2,944,237	$3,169,290
Grant and Other Funds	$114,453	$199,622	$644,092
All Funds	**$2,761,479**	**$3,143,859**	**$3,813,382**

FULL TIME POSITIONS

General Fund	52.0	50.0	49.0
Other Funds	10.0	10.0	15.0
All Funds	62.0	60.0	64.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 900 President, BPS
Program: 01 Administration
Department: Board of Public Service

Program Budget 900-01

MISSION & SERVICES

Administration provides support and supervision for the engineering design and construction programs. The section processes applications, project contracts, payroll, and department requisitions. In addition, the program handles service desk operations which coordinate all service and repair requests for City facilities.

FY08 HIGHLIGHTS

In FY08 Administration will develop an interactive webpage for the Office of Secretary which will allow users to apply for permits online.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	1,027,963	1,186,278	1,458,939
Materials and Supplies	43,346	45,010	42,010
Equipment, Lease, and Assets	16,995	40,000	35,000
Contractual and Other Services	104,122	154,000	147,000
Debt Service and Special Charges	0	0	0
General Fund	$1,192,426	$1,425,288	$1,682,949
Grant and Other Funds	$114,453	$0	$0
All Funds	**$1,306,879**	**$1,425,288**	**$1,682,949**

FULL TIME POSITIONS

General Fund	16.0	17.0	21.0
Other Funds	0.0	0.0	0.0
All Funds	16.0	17.0	21.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 900 President, BPS
Program: 02 Design Services
Department: Board of Public Service

Program Budget 900-02

MISSION & SERVICES

Design Services staff conduct investigations, and prepares reports, studies, and cost estimates. The program maintains an archival library of City buildings, structures, streets, alleys, and subdivisions. Federally mandated bridge inspections are handled under this program. Design Services administers the underground storage tank and asbestos/ lead paint abatement programs.

FY08 HIGHLIGHTS

In FY08 Design Services will stay within 15% of estimates versus actual bids for 75% of its completed projects.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	208,995	498,913	444,886
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	$208,995	$498,913	$444,886
Grant and Other Funds	$0	$82,875	$289,156
All Funds	**$208,995**	**$581,788**	**$734,042**

FULL TIME POSITIONS

General Fund	11.0	9.0	8.0
Other Funds	6.0	6.0	5.0
All Funds	17.0	15.0	13.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Projects within 15% of actual bids	75%	83%	100%

Division: 900 President, BPS
Program: 03 Construction
Department: Board of Public Service

Program Budget 900-03

MISSION & SERVICES

The mission of the program is to assure all public works projects are completed in compliance with contract documents, project scopes, budgets, and schedules. Projects include street and alley improvements, bridge repair and replacement, and building alterations, additions, renovations, and repair.

FY08 HIGHLIGHTS

In FY08 Construction will complete 95% of projects and time and within budget

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	559,139	579,460	653,303
Materials and Supplies	197	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	174,681	241,000	241,000
Debt Service and Special Charges	0	0	0
General Fund	$734,017	$820,460	$894,303
Grant and Other Funds	$0	$116,747	$354,936
All Funds	**$734,017**	**$937,207**	**$1,249,239**

FULL TIME POSITIONS

General Fund	17.0	17.0	14.0
Other Funds	4.0	4.0	10.0
All Funds	21.0	21.0	24.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Projects on time and budget	100%	86%	100%

Division: 900 President, BPS
Program: 04 Planning & Programming
Department: Board of Public Service

Program Budget 900-04

MISSION & SERVICES

The Planning & Programming mission is to assure all projects undertaken by the department are appropriately staffed and financed. The programs plan, with aldermanic input, for ward capital improvement projects. The program prepares grant applications for various Federal Highway Administration and Federal Transit Administration grants and administers funds obtained.

FY08 HIGHLIGHTS

In FY08 Planning and Programming will reduce the amount of time it takes to design a project.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	511,588	199,576	147,152
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	$511,588	$199,576	$147,152
Grant and Other Funds	$0	$0	$0
All Funds	**$511,588**	**$199,576**	**$147,152**

FULL TIME POSITIONS

General Fund	8.0	7.0	6.0
Other Funds	0.0	0.0	0.0
All Funds	8.0	7.0	6.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Active projects	8	9	9

Division: Facilities Management
Program: Ø
Department: Board of Public Service

Division Budget 903

MISSION & SERVICES

Facilities Management is responsible for operating and maintaining City facilities.

FY08 HIGHLIGHTS

In FY08 Facilities Management will consolidate operations and improve efficiency.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	2,712,507	2,695,332	2,720,903
Materials and Supplies	284,080	294,500	294,500
Equipment, Lease, and Assets	41,398	40,000	40,000
Contractual and Other Services	6,450,060	6,691,000	6,661,560
Debt Service and Special Charges	0	0	0
General Fund	$9,488,045	$9,720,832	$9,716,963
Grant and Other Funds	$0	$0	$0
All Funds	**$9,488,045**	**$9,720,832**	**$9,716,963**

FULL TIME POSITIONS

General Fund	48.0	48.0	47.0
Other Funds	0.0	0.0	0.0
All Funds	48.0	48.0	47.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 903 Facilities Management
Program: 01 Housekeeping Services
Department: Board of Public Service

Program Budget 903-01

MISSION & SERVICES

Housekeeping Services mission is to assure all offices and public areas of City Hall are cleaned and maintained. Services include housekeeping, trash pick up, carpet and floor cleaning, and restroom cleaning.

FY08 HIGHLIGHTS

In FY08 Housekeeping Services will consolidate all operations to City Hall.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	353,655	351,963	411,543
Materials and Supplies	30,481	30,000	30,000
Equipment, Lease, and Assets	986	1,000	1,000
Contractual and Other Services	56,268	50,000	50,000
Debt Service and Special Charges	0	0	0
General Fund	$441,390	$432,963	$492,543
Grant and Other Funds	$0	$0	$0
All Funds	**$441,390**	**$432,963**	**$492,543**

FULL TIME POSITIONS

General Fund	11.0	11.0	12.0
Other Funds	0.0	0.0	0.0
All Funds	11.0	11.0	12.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Work orders completed	183	136	200
Total work orders	194	145	200

Division: 903 Facilities Management
Program: 02 Electrical Services
Department: Board of Public Service

Program Budget 903-02

MISSION & SERVICES

Electrical Services program mission is to assure all electrical systems are maintained and in working order. The program oversees installation of new equipment by outside contractors.

FY08 HIGHLIGHTS

In FY08 Electrical Services will reduce the response time to customer work requests. The program will also develop and implement relamping schedules for all City buildings and baseball fields.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	537,217	535,086	568,068
Materials and Supplies	71,123	70,000	70,000
Equipment, Lease, and Assets	0	4,000	4,000
Contractual and Other Services	3,758,703	3,159,000	2,983,000
Debt Service and Special Charges	0	0	0
General Fund	$4,367,043	$3,768,086	$3,625,068
Grant and Other Funds	$0	$0	$0
All Funds	**$4,367,043**	**$3,768,086**	**$3,625,068**

FULL TIME POSITIONS

General Fund	8.0	8.0	8.0
Other Funds	0.0	0.0	0.0
All Funds	8.0	8.0	8.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Work orders completed	1,798	1,369	1,800
Total work orders	1,820	1,400	1,800

Division: 903 Facilities Management
Program: 03 HVAC/ Mechanical Services
Department: Board of Public Service

Program Budget 903-03

MISSION & SERVICES

HVAC/ Mechanical Services mission is to assure all HVAC and mechanical systems are maintained. The program maintains the fire sprinkler systems, hot water systems, freezers, and water coolers. The City's heating costs are included in this program's budget.

FY08 HIGHLIGHTS

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	974,160	971,109	904,501
Materials and Supplies	109,733	108,000	108,000
Equipment, Lease, and Assets	40,412	35,000	35,000
Contractual and Other Services	2,345,871	3,320,000	3,457,000
Debt Service and Special Charges	0	0	0
General Fund	$3,470,176	$4,434,109	$4,504,501
Grant and Other Funds	$0	$0	$0
All Funds	**$3,470,176**	**$4,434,109**	**$4,504,501**

FULL TIME POSITIONS

General Fund	16.0	16.0	14.0
Other Funds	0.0	0.0	0.0
All Funds	16.0	16.0	14.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Work orders completed	3,394	2,760	3,000
Total work orders	3,420	3,000	3,000

Division: 903 Facilities Management
Program: 04 Construction
Department: Board of Public Service

Program Budget 903-04

MISSION & SERVICES

The Facilities Maintenance and Construction program is charged with the repairs of walls, doors, and windows at City facilities. The program provides carpentry, painting, and lock and key systems for most facilities.

FY08 HIGHLIGHTS

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	654,882	646,559	641,359
Materials and Supplies	66,043	65,000	65,000
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	196,938	110,000	107,000
Debt Service and Special Charges	0	0	0
General Fund	$917,863	$821,559	$813,359
Grant and Other Funds	$0	$0	$0
All Funds	**$917,863**	**$821,559**	**$813,359**

FULL TIME POSITIONS

General Fund	10.0	10.0	10.0
Other Funds	0.0	0.0	0.0
All Funds	10.0	10.0	10.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Work orders completed	1,223	1,200	1,400
Total work orders	2,143	1,973	1,973

Division: 903 Facilities Management
Program: 05 Administrative Services
Department: Board of Public Service

Program Budget 903-05

MISSION & SERVICES

Administrative Services provides management, technical, and clerical support. The program provides technical review of plans, specifications for repair projects, and inspections. The programs supervises staff that work with the service desk.

FY08 HIGHLIGHTS

The bulk of Facilities Management administration activities were moved to the Office of the President in FY08.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	192,593	190,615	195,432
Materials and Supplies	6,700	21,500	21,500
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	92,280	52,000	64,560
Debt Service and Special Charges	0	0	0
General Fund	$291,573	$264,115	$281,492
Grant and Other Funds	$0	$0	$0
All Funds	**$291,573**	**$264,115**	**$281,492**

FULL TIME POSITIONS

General Fund	3.0	3.0	3.0
Other Funds	0.0	0.0	0.0
All Funds	3.0	3.0	3.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08

Division: 910 Equipment Services
Program: Ø
Department: Board of Public Service

Division Budget 910

MISSION & SERVICES

The Equipment Services Division (ESD) provides maintenance to City vehicles and equipment. ESD operates six garage repair facilities. ESD also manages the fleet fueling procedures for City vehicles.

FY08 HIGHLIGHTS

The FY08 Equipment Services budget reflects an increase for the cost of fuel and fleet supplies for City vehicles.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	4,153,605	4,197,087	4,245,445
Materials and Supplies	5,390,511	5,077,847	5,350,200
Equipment, Lease, and Assets	7,421	5,700	5,900
Contractual and Other Services	1,099,910	1,249,436	1,265,410
Debt Service and Special Charges	0	0	0
General Fund	$10,651,447	$10,530,070	$10,866,955
Grant and Other Funds	$0	$0	$0
All Funds	**$10,651,447**	**$10,530,070**	**$10,866,955**

FULL TIME POSITIONS

General Fund	74.0	74.0	74.0
Other Funds	6.0	6.0	6.0
All Funds	80.0	80.0	80.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
% Unscheduled repairs	27%	50%	50%

Division: 930 Soldiers' Memorial
Program: Ø
Department: Board of Public Service

Division Budget 930

MISSION & SERVICES

Soldiers' Memorial is dedicated as a memorial for veterans and as a museum for preserving a historic collection of military artifacts. The memorial building is open to the public and has meeting space available for veterans and other groups. Soldiers' Memorial routinely participates in many events honoring the nation's veterans including the Veterans' Day Parade, American Legion flag raising ceremony, AMVETS Pearl Harbor service, and POW/ MIA March to the Arch.

FY08 HIGHLIGHTS

In FY08 the Soldiers' Memorial will coordinate and host the Veterans' Day Parade. The Memorial will also be the staging areas for the St. Louis Strassenfest and the Rib America Festival.

EXPENDITURE CATEGORY	ACTUAL FY06	BUDGET FY07	BUDGET FY08
Personal Services	154,121	153,354	154,564
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	53,385	47,532	50,400
Debt Service and Special Charges	0	0	0
General Fund	$207,506	$200,886	$204,964
Grant and Other Funds	$22,421	$0	$0
All Funds	**$229,927**	**$200,886**	**$204,964**

FULL TIME POSITIONS

General Fund	3.0	3.0	3.0
Other Funds	0.0	0.0	0.0
All Funds	3.0	3.0	3.0

PERFORMANCE MEASUREMENT	ACTUAL FY06	ESTIMATED FY07	ESTIMATED FY08
Visitors	48,000	41,000	41,000
Group tours and presentations	125	85	85

CAPITAL IMPROVEMENTS

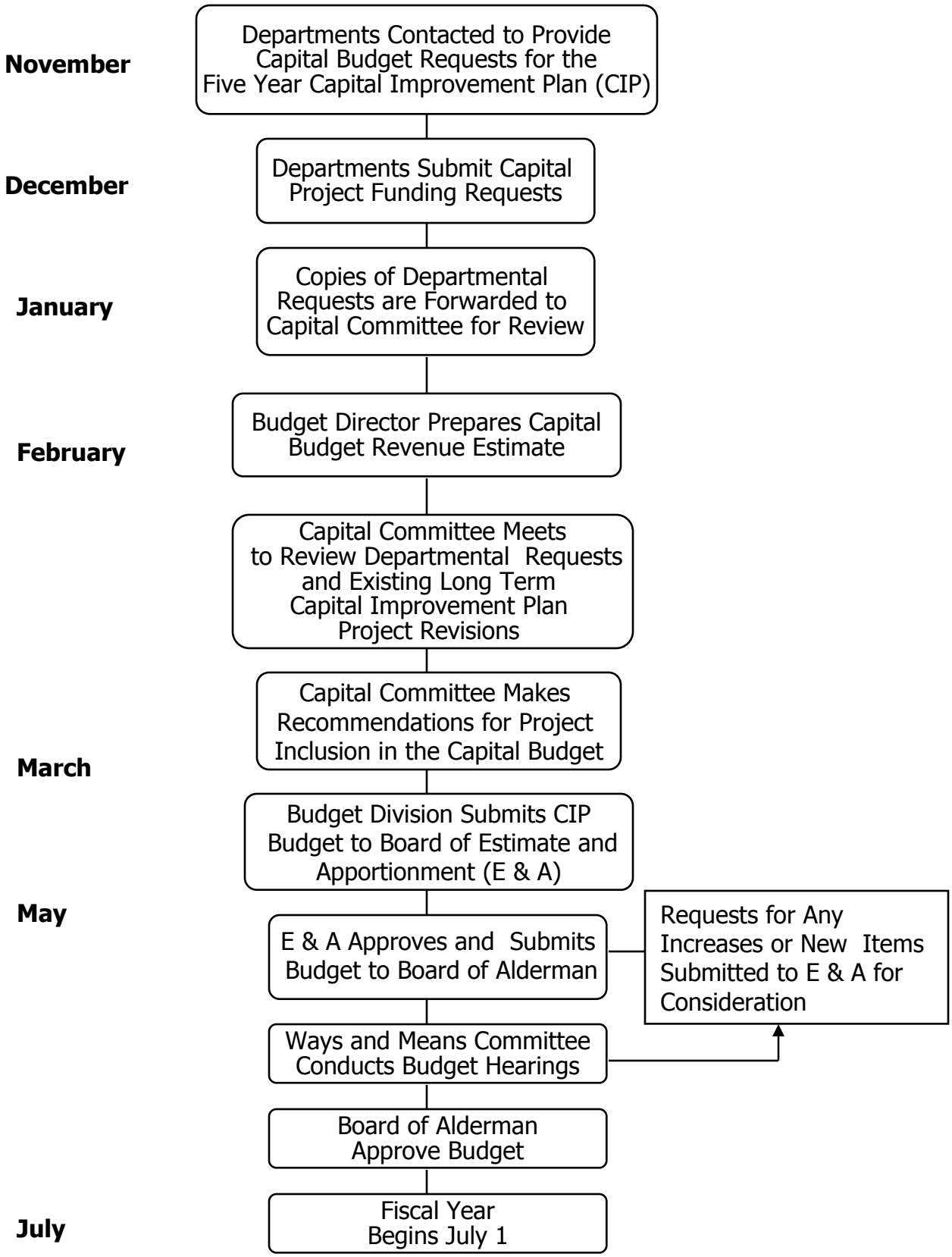
Since the establishment of the Capital Fund in 1989, the City has successfully begun the process of restoring and improving its capital assets. In August 1993, voters passed a one-half cent sales tax dedicated to capital improvement projects. This new source of revenue has greatly enhanced the City's ability to meet its capital needs. Major accomplishments and highlights of St. Louis' capital improvement program are shown on the table on the following page.

This section presents an overview of St. Louis' capital improvement program, including the planning process, the five-year Capital Improvements Plan, and the FY2008 Capital Budget. The entire Capital Improvements Plan, including a budget for each fund, account, and subaccount within the Capital Fund, is presented in a separately bound volume.

CAPITAL PLANNING PROCESS

To address the City's pressing capital infrastructure and equipment needs, the City of St. Louis established capital planning policies and the Capital Fund in 1989. City ordinances require the Budget Division, together with the Capital Committee, to develop a five-year capital improvement plan (CIP) annually. Each year, a Capital Budget must be prepared, based on the first year of the CIP. Both the CIP and Capital Budget must be submitted by the Budget Division to the Board of Estimate and Apportionment and Board of Aldermen for approval. The CIP and Capital Budget are submitted in the same manner and time as the general operating budget of the City.

Capital Improvement Plan (CIP) Budget Process



CAPITAL IMPROVEMENT PROGRAM ACCOMPLISHMENTS

Roads and Bridges

- Replacement of several major bridges in the City, including the Lansdowne Ave South Kingshighway, Arsenal Street, Morganford, Alabama and Natural Bridge Road.

- Truman Parkway (Phase I), and resurfacing of arterial and residential streets throughout the City.

Neighborhood Stabilization

- Improvements, such as lighting, street resurfacing, and new playground equipment in the City's six major parks and many neighborhood parks

- Enhanced street lighting at all recreation centers, neighborhood parks, community schools and churches throughout the City.

- Demolition of abandoned buildings

- Improvements at the City's recreation centers

Facility Improvements and Equipment Replacement

- Repair, expansion, and construction of City-owned buildings, including the Civil Courts Building, the Justice Center, Carnahan Courthouse and the Police Department Area Command Stations.

- Implementation of a rolling stock replacement program
- Progress toward complying with Federal mandates
- Flood protection projects
- Warning Siren System

The Capital Committee is responsible for the assessment and review of capital needs and must develop and recommend the CIP and Capital Budget. As established by ordinance, the Capital Committee consists of the following members: the Budget Director, who serves as Chairperson, the Community Development Agency Director, the President of the Board of Public Service, the President of the Board of Aldermen (or his designee), one other Alderman appointed by the President of the Board of Aldermen, the Comptroller (or his designee), one other person from the Comptroller's office, the Mayor (or his designee), and the Chairperson of the Ways and Means Committee.

A committee of City residents, the Citizen's Advisory Committee for Capital Expenditures, is involved in the capital planning process. This committee reviews and assesses capital needs, advises the Capital Committee on the development and recommendation of the CIP and Capital Budget, and reviews the City's capital accomplishments.

The Capital Committee selects and prioritizes capital projects using established criteria. The following criteria are used to evaluate projects:

- Capital improvements that will foster St. Louis' goal of preserving and improving municipal buildings and other assets;
- Capital improvements that will foster St. Louis' goal of fiscal stability and soundness;
- Capital improvements that will foster St. Louis' goal of preserving its infrastructure and heritage;
- Projects that reduce the cost of operations or energy consumption;
- Projects that promote operational safety.

In January 1994, the Capital Committee adopted additional selection criteria. Projects are evaluated and funding recommendations are made according to the following priorities:

1) Required payment for existing debt service
2) Local match amounts for bridge and street improvements et al
3) Funding for State and Federal mandates, including underground storage tank abatement, ADA compliance, asbestos and lead paint abatement
4) Ongoing replacements necessary for City operations

FIVE-YEAR CAPITAL IMPROVEMENT PLAN

The 2008-2012 Capital Improvements Plan identifies the projects funded in the FY2008 capital budget and those projects scheduled for the next four years. Projects included in the Capital Improvements Plan (CIP) from FY2008-FY2012 have a projected cost of $429 million. The projects will be funded through a combination of local, state and federal sources. Over the five-year period, approximately $198 million will be appropriated to pay for the projects. This amount includes outright purchases as well as debt service payments, and in the case of road and bridge projects, the City's local matching share of the total cost. Continuing in FY08 the City will allocate funds from the new Capital Appreciation Bond Issue (CABs). Projects funded by the CABs are tourism related, with the majority of funds being used for the Convention Center Debt Service, asset preservation and renovations. The CABs will provide an estimated $5.02 million of which all or part would have been funded by the City's General or Capital Funds. In FY08 CABs will also fund $5.02 million for needed infrastructure projects including, Convention Center renovations, major bridge and street reconstruction projects. The City will again allocate funds from the General Obligation Bond Issue (G.O. Bonds) which will provide an estimated $760,000 of which part would have come from either the General or Capital Funds. In FY08 the G. O. Bonds Issue will provide funds for Road & Bridge projects and Traffic Signal Interconnection. The CABs and G.O. Bonds funding amounts are shown on Table I and details are available in the Capital Improvements Plan presented in a separately bound volume.

Projects included in the CIP have been grouped into three major categories. These categories are road and bridge improvements, neighborhood stabilization projects, and facility improvements and equipment replacement. Table 1 presents a summary of proposed capital projects for the next five years. The projects presented in the FY2008 column represent the FY2008 Capital Budget, while projects in subsequent years will be reviewed and updated on an annual basis. A detailed description of each proposed project is included in the separately bound Capital Improvements Plan.

TABLE I
CAPITAL IMPROVEMENTS PLAN
USE OF FUNDS

	FY2008	FY2009	FY2010	FY2011	FY2012
ROAD AND BRIDGE PROJECTS					
ARTERIAL STREET RESURFACING	0	1,000,000	1,000,000	1,000,000	1,000,000
BRIDGE REPAIR/RESURFACING	0	500,000	500,000	500,000	500,000
BRIDGE RECONSTRUCT/REPLACEMENT (ISTEA)	0	4,280,000	3,850,000	3,450,000	500,000
EQUIPMENT REPLACEMENT	400,000	200,000	0	0	0
EQUIPMENT REPLACEMENT (ISTEA)	140,000	280,000	0	0	0
IMPROVEMENT PROJECTS	250,000	0	0	0	0
STREET RECONSTRUCTION (ISTEA)	1,614,000	290,000	0	0	0
ROAD AND BRIDGE PROJECTS Total	**$2,404,000**	**$6,550,000**	**$5,350,000**	**$4,950,000**	**$2,000,000**
NEIGHBORHOOD STABILIZATION PROJECTS					
MAJOR PARKS IMPROVEMENTS (1/2 CENT & METRO & GRANTS)	4,067,195	3,652,000	3,742,400	3,835,100	3,929,900
POLICE DEPARTMENT IMPROVEMENTS	2,230,100	1,000,000	1,000,000	1,000,000	1,000,000
METRO PARKS - (NEIGHBORHOOD PARKS)	997,800	1,022,800	1,048,300	1,074,500	1,101,400
RECREATION CENTER IMPROVEMENTS	821,268	524,200	537,100	550,400	563,900
WARD IMPROVEMENT PROJECTS	9,083,702	8,736,000	8,951,500	9,172,500	9,399,000
NEIGHBORHOOD STABILIZATION PROJECTS Total	**$17,200,065**	**$14,935,000**	**$15,279,300**	**$15,632,500**	**$15,994,200**
FACILITY IMPROVEMENTS AND EQUIPMENT REPLACEMENT					
BUILDING IMPROVEMENTS	2,561,250	2,305,000	2,705,000	2,855,000	2,115,000
CIVIL COURTS BUILDING IMPROVEMENTS	2,752,000	2,752,000	2,752,000	2,752,000	2,752,000
EQUIPMENT REPLACEMENT	2,513,000	2,573,000	2,573,000	2,573,000	2,573,000
FEDERAL MANDATES	0	450,000	450,000	450,000	450,000
JUSTICE CENTER PROJECT	9,937,000	9,970,000	9,970,000	9,970,000	9,970,000
NEW CONSTRUCTION	0	502,980	502,980	502,980	502,980
IMPROVEMENT PROJECTS	0	30,000	30,000	30,000	10,000
FACILITY IMPROVEMENTS AND EQUIPMENT REPLACEMENT Total	**$17,763,250**	**$18,582,980**	**$18,982,980**	**$19,132,980**	**$18,372,980**
ENGINEERING, DESIGN AND ADMINISTRATION Total	**$1,030,000**	**$1,061,000**	**$1,093,000**	**$1,126,000**	**$1,160,000**
All Capital Improvement Projects	**$38,397,315**	**$41,128,980**	**$40,705,280**	**$40,841,480**	**$37,527,180**
Capital Appreciation Bond Issue (CABs) Projects	**$5,020,000**	**$0**	**$0**	**$0**	**$0**
G. O. Bond Issue Projects	**$760,000**	**$0**	**$0**	**$0**	**$0**

Road and Bridge Improvement Projects

Most of the costs of the transportation projects are funded through the Federal Surface Transportation Program. The CIP will provide a total of $15.25 million toward road and bridge improvements over the next five years. This amount will serve as the City's local match for federally funded projects with an estimated value of over $75.2 million. This represents about 25 percent of the total CIP projects either in progress or begun during the five-year-period.

The CIP also includes $4.0 million for arterial street resurfacing and $2.0 million for bridge repair/resurfacing. These street and bridge improvements will be funded entirely with City dollars. Prior to the passage of the capital improvement sales tax, many needed arterial street and bridge repairs went undone.

Neighborhood Stabilization Projects

Neighborhood stabilization capital projects include improvements in the City's 28 wards, recreation centers, parks, and Police Department. Approximately $79.02 million in neighborhood stabilization projects is included in the five-year plan. Proposed five-year plan funding includes the following:

- $45.34 million for ward improvements
- $19.22 million for major park improvements
- $6.23 million for Police Department improvements
- $2.99 million for recreation center improvements
- $5.24 million for neighborhood park improvements

The majority of neighborhood stabilization projects will be improvements in the City's neighborhoods and parks. In FY2008, each ward will receive $304,500, plus their portion of the beginning balance, for capital improvements recommended by the Aldermen. In the past, Aldermen have spent these funds to resurface residential streets, improve neighborhood parks, reconstruct alleys, enhance street lighting and replace refuse dumpsters.

Facility Improvement and Equipment Replacement

Approximately $92.82 million in facility improvements and equipment replacement is planned for the next five years. More than 87% of this amount will be expended to retire the debt associated with the downtown Justice Center and the expansion of the Medium Security Institution, the renovations to the Civil Courts Building and the Carnahan Courthouse, the Rolling Stock, Computer Systems and 911 System debts. In FY2008 the Capital Appreciation Bond Issue will fund $2.27 million for Convention Center renovations.

Facility improvement and equipment replacement projects proposed in the five-year plan include:

- $49.82 million for the MSI expansion and Justice Center financing
- $13.76 million for renovations to the Civil Courts building
- $4.81million for renovations to the Carnahan Courthouse
- $12.41 million for rolling stock, 911 systems and computer equipment replacement
- $7.83 million for renovations & repairs to City projects and buildings
- $1.80 million for Federal mandate compliance

Funding Sources

The capital projects included in this plan will be financed through a combination of local, state, and federal sources. Table II presents a summary of estimated resources available for capital expenditures for the next five years. A brief description of the funding sources follows.

TABLE II
CAPITAL IMPROVEMENTS PLAN
SOURCE OF FUNDS

	FY2008	FY2009	FY2010	FY2011	FY2012
1/10 Cent Sales Tax for Metro Parks (40% Major Parks)	**665,200**	681,800	698,900	716,400	734,300
1/10 Cent Sales Tax for Metro Parks (60% Neighborhood Parks)	**997,800**	1,022,800	1,048,300	1,074,500	1,101,400
1/2 Cent Sales Tax for Capital Improvement	**18,081,000**	18,533,000	18,996,000	19,471,000	19,958,000
1/2 Cent Sales Tax for Capital Improvement - Beginning Balance Major Parks	**503,395**	0	0	0	0
1/2 Cent Sales Tax for Capital Improvement - Beginning Balance Recreation Center	**309,768**	0	0	0	0
1/2 Cent Sales Tax for Capital Improvement - Beginning Balance Ward Accounts	**558,202**	0	0	0	0
1/2 Cent Sales Tax for Capital Improvement - Police Capital Beginning Balance	**650,000**	0	0	0	0
22nd Street Connector Reimbursement	**425,000**	0	0	0	0
Beginning Balance (Debt Service Reserve Earnings)	**25,000**	25,000	25,000	25,000	25,000
Beginning Balance - Caranhan Courthouse Debt Service (Fund 1217)	**190,000**	0	0	0	0
CCC East (Dome) Refinancing Balance	**640,000**	0	0	0	0
CityWide Capital Existing Balance	**1,755,000**	0	0	0	0
Courthouse Restoration Fund - Municipal Courts	**185,000**	185,000	185,000	185,000	185,000
Courthouse Restoration Fund - State Courts	**1,100,000**	1,200,000	1,200,000	1,200,000	1,200,000
Gasoline Tax Revenue - (County Share)	**630,000**	630,000	630,000	630,000	630,000
General Fund Transfer - Carnahan Courthouse Debt Service	**615,000**	1,000,000	1,000,000	1,000,000	1,000,000
General Fund Transfer -Justice Center Lease Payment	**4,800,000**	6,700,000	6,700,000	6,700,000	6,700,000
General Fund Transfer for Civil Courts Debt	**1,230,000**	1,450,000	1,450,000	1,450,000	1,450,000
Income from Sale of City Assets	**350,000**	350,000	350,000	350,000	350,000
Previous Year General Fund Balance	**727,000**	0	0	0	0
Release of Interest from Rolling Stock Debt Service	**65,000**	0	0	0	0
Transfer from Gaming Revenue Fund	**3,900,000**	4,000,000	4,000,000	4,000,000	4,000,000
TOTAL SOURCES OF REVENUE	**$38,402,365**	**$35,777,600**	**$36,283,200**	**$36,801,900**	**$37,333,700**

Local Sources

The major local funding source is the one-half cent sales tax for capital improvements. This tax was passed in 1993 and should provide about $95.04 million over the next five years and $18.08 million this year for capital improvements. Proceeds from the capital improvement sales tax are distributed among the City's 28 wards (50%), citywide improvements (20%), major parks (17%), the Police Department (10%), and recreation centers (3%). In addition, in FY2008, beginning balances from the ½ Cent Sales Tax are available for appropriation in the amount of $3.62 million and will be distributed as detailed in the exhibits.

The City's General fund, supported by local taxes and fees, contributes to the Capital Fund. In most years, the general fund budget will include a transfer to the Capital Fund to offset debt service charges. In FY2008, the general fund budget will include a transfer to the Capital Fund of $6.64 million to offset debt service charges. Additional local revenue of approximately $350,000 is expected from the sale of assets.

In FY2002, the City Parks and Recreation system began receiving funds from the regional 1/10 Cent Metro Parks Sales Tax. Over the next five years, the City's portion of the tax will be approximately $8.74 million with 40% going to the major parks and 60% going to the neighborhood parks. In FY2008, the City's portion of the tax will be approximately $1.66 million.

In FY2002, the City passed an ordinance imposing court costs of $5.00 on certain cases adjudicated in Municipal Courts. Revenue from these cases is estimated to be $185,000 annually and will be used to offset debt service financing to provide improvements at City owned courthouses.

Also, if any general fund operating surpluses become available in future years, the City will budget these funds in the Capital Budget on a year-by-year basis. In FY2008 this amount will be $727,000. Also, the City will receive $640,000 from the refinancing of the Convention Center East (Dome), $425,000 as a reimbursement for the 22nd Street Connector project and $65,000 from the release of the interest from the Rolling Stock Debt

Service. Revenue derived from riverboat gaming is discussed later in this section.

State Sources

The Capital Fund receives funding through several taxes and fees imposed by the State of Missouri. The City has allocated a portion of the proceeds of the statewide gasoline tax to be used for capital improvements. In FY2008, $630,000 in gasoline tax revenues will be transferred to the Capital Fund. These revenues are used to help fund the City's local match requirements on bridge replacement and street repair projects financed through the Federal STP program.

In 1995 the state legislature imposed an additional $35 court filing fee on cases filed in the 22nd Judicial Circuit Court in St. Louis. The fee has since been raised to $45 per case. Revenues generated from this filing fee are being used to assist in financing renovations to the Civil Courts Building. This additional filing fee generates about $1.1 million annually.

Federal Sources

The City of St. Louis relies heavily upon Federal funding to finance its road and bridge improvement projects. Federal funding is available through the Surface Transportation Program (STP), which was established through the Intermodal Surface Transportation Efficiency Act (ISTEA & TEA-21). The ISTEA program provides 75 to 100 percent of the cost of major bridge renovation or replacement projects and certain street improvement projects. The St. Louis Metropolitan region receives approximately $14 million annually in such matching funds and is currently on a three year planning cycle.

Gaming Revenues

Currently, the City benefits from three direct sources of gaming revenues. The first is a 10% share of the state tax on gaming adjusted gross receipts (AGR). With the state tax set at 20%, the City's share is equal to 2% of AGR. The state also imposes a two-dollar fee for all admissions to a gaming boat, with the City receiving one-half of this fee, or a dollar per admission. A third source of revenue is the lease between the City's Port Authority and the riverboat operator. The current lease with the Admiral Riverboat Casinos specifies a payment of 2% of AGR. A new gaming facility on Laclede's Landing operated by the Pinnacle Corp is scheduled to open in mid FY2008. Since the new facility is not located directly on the riverfront, port lease revenue will decline, however overall gaming revenue will increase with the larger development. In FY2008, $3.9 million in revenues will be appropriated to the Capital Fund

In appropriating these revenues the City has opted for a spending formula that maximizes the impact of these receipts without making ongoing City operations dependent on the success of the gaming industry. By state statute, the 2% of AGR the City receives from the state is set aside for use in providing services necessary for the safety of the public visiting gaming boats. Funds from this source are therefore appropriated primarily for Police Department services on the riverfront and for riverfront street lighting, and public right-of-way improvements. Revenue from the admission fee is unrestricted as to use and will be used to supplement funds available for capital improvement projects and to further economic development efforts.

FY2008 CAPITAL BUDGET

The capital budget for FY2008 is $38.4 million. Table III presents a summary of the FY2008 capital budget. Citywide capital projects comprise over 53% of the total capital budget and ward improvement projects are about 24% of the budget. The remainder is divided among major parks, recreation centers, and the Police Department. The one-half cent sales tax for capital improvements is the largest source of capital funding and will provide approximately $18.08 million in revenue for capital improvements in FY2008. Other major sources of funding include income from the sale of assets, court fees, gasoline tax revenues, and gaming revenues.

The FY2008 capital budget is about 8% higher than the previous year's budget. Debt service charges for the major construction and equipment are below last year due to lower debt service costs. Roads and Bridges Reconstruction programs funded by the Capital Budget have increased, due in part to CABs funding of these projects in FY2007. Funding for City Building Improvements and Equipment has had a small increase. Funds available for Neighborhood Stabilization projects supported by the sales tax for capital improvements are 17% higher than FY2007, this is due in part to $3.12 million in beginning balances becoming available for appropriation from various ½ Cent Sales Tax accounts.

The major areas of capital improvement spending are summarized in the following table. A more detailed break down of the sources and uses of funds are listed in the exhibits at the end of this section. A complete detail of the five-year Capital Improvements Plan (CIP) can be found in a separate volume.

TABLE III
FY08 CAPITAL BUDGET

	FY07 Budget	FY08 Budget
SOURCES		
Capital Improvement Sales Tax	16,775,000	18,081,000
Metro Parks Sales Tax	1,560,000	1,663,000
Capital Improvement Sales Tax - Police Beginning Balance	0	650,000
CityWide Capital Existing Balance	0	1,755,000
Capital Improvement Sales Tax - Parks Beginning Balance	0	503,395
Capital Improvement Sales Tax - Rec Centers Beginning Balance	0	309,768
Capital Improvement Sales Tax - Wards Beginning Balance	0	558,202
22nd Street Connector Reimbursement	0	425,000
Beginning Balance (Debt Service Reserve Earnings)	25,000	25,000
Beginning Balance (Caranahan Courthouse Debt Service)	0	190,000
Prior Year General Fund Balance (1/2 of Fund Balance)	4,057,644	727,000
Gaming Revenues	2,700,000	3,900,000
Gasoline Tax - (County Share)	630,000	630,000
General Fund Transfer - Civil Courts Debt Service	1,450,000	1,230,000
General Fund Transfer - Justice Center Lease Payment	4,602,356	4,800,000
General Fund Transfer - Caranahan Courthouse Debt Service	970,000	615,000
FY06 Justice Center Refinancing Balance	300,000	0
Courthouse Restoration Funds	1,500,000	1,285,000
Release of Interest from Rolling Stock Debt Service	35,000	65,000
CCC East (Dome) Refinancing Balance	0	640,000
Income from Sale of City Assets	300,000	350,000
Total Sources	34,905,000	38,402,365
USES		
Citywide		
Existing Debt	17,165,305	15,696,000
Surface Transportation Program Match (T-21)	1,062,000	2,404,000
Federal Mandates	225,000	0
City Building Improvements & Equipment	1,529,000	2,067,250
Total Citywide	19,981,305	20,167,250
Engineering, Design and Administration	1,000,000	1,030,000
Ward Improvements	7,887,500	9,083,702
Major & Neighborhood Parks Debt & Improvements	4,241,700	5,065,395
Police Department Improvements	1,320,240	2,230,100
Recreation Center Improvements	473,000	821,768
	14,922,440	18,230,965
Total Uses of Funds	**34,903,745**	**38,398,215**
Operating Balance	**$1,255**	**$4,150**

Citywide

Approximately $20.67 million in citywide capital improvement projects are funded for FY2008. Highlights include:

- $13.6 million in lease purchase payments for the renovation of the Civil Courts Building and the Carnahan Courthouse and the Justice Center
- $2.1 million for the debt service for the rolling stock replacement program, computer equipment and the new 911 System upgrades
- $2.6 million for City building projects, Police equipment and rolling stock
- $400,000 for traffic mitigation sensors, traffic counters and temporary signals
- $3.1 million for Bridge and Street Match (TEA-21) projects

Ward Improvements

In FY2008, $8.52 million from the ½ Cent Sales Tax and an additional $558,202 from the beginning balance of their account will be appropriated for ward improvements. Each of the 28 Wards will receive $304,500, plus their portion of the beginning balance, for capital improvements recommended by the Aldermen. Projects typically include improvements in neighborhood parks, residential street & alley resurfacing, repairs to streets & alleys, street lighting enhancement, and dumpster replacement.

Major Parks

The City's six major parks will receive approximately $3.54 million in FY2008 for capital improvement projects from ½ Cent and Metro Parks sales tax funds in addition to $503,395 from the beginning balance for these accounts. The distribution of these funds among the parks is based upon the acreage of the park. The FY2008 Capital Budget appropriates the following amounts for each park:

Forest Park	$2,172,906
Tower Grove Park	$508,230
Carondelet Park	$428,942
Fairground Park	$331,059
O'Fallon Park	$349,886
Willmore Park	$276,172

Recreation Centers

$$821,768 is appropriated for capital improvements at recreation centers from ½ Cent Sales Tax funds and the beginning balance. The City currently operates 10 recreation centers located throughout the City. The Capital improvements planned for FY2008 are for HVAC renovations at Cherokee Center. Repairs to entry steps, building lighting, door replacement & painting at Buder Center. Door replacement at Gamble Center and window replacement at Tandy & West End Centers.

Metro Parks – Neighborhood Parks

In addition to the major parks, various neighborhood parks and recreation centers will benefit from the new Metro Parks sales tax. In FY2008 the tax will provide $0.99 million which will be used to begin improvement projects at various locations selected by the Parks Committee.

Police Department

A portion of the capital improvement sales tax allocated to the Police Department will be used for debt service on the area command stations. The debt service payment scheduled for FY2008 is $1.32 million. Funds remaining after debt service on the area command stations will be used to augment lease payments on the Downtown Justice Center. Also in FY2008 the Capital Budget will provide an additional $0.5 million for needed Police equipment.

Capital Improvements Plan - Impact on Operations

One of the criteria used in developing the City's Capital Improvements Plan is based on the impact a capital project may have on current and future operating budgets. Knowing to what extent a given project will increase or decrease future operating costs provides the opportunity to plan ahead once the project is approved and funded. For the most part, projects such as road and bridge improvements, building improvements and rolling stock replacement effectively improve the City's infrastructure and reduce the strain on resources dedicated for street, building and vehicle maintenance. Of course with the increase in the number of projects made possible by 1/2-cent sales tax proceeds, more operating funds have been allocated in recent years for design and engineering. For example, the Board of Public Service staff increased to address increased demand of design work and project management. The enhanced lighting program has increased the City's energy costs, whereas the completion of a salt storage facility should reduce run-off and decrease the amount of salt purchased. While the operating budget impact of this kind of capital spending is not project specific, other large capital projects such as the downtown City Justice Center and take over of the Caranahan Courthouse will have a unique and sometimes identifiable impact on the City's general fund budget. The following is a summary of projects from the FY2008 Capital Budget that have or will have known impacts on current or future operating costs.

CAPITAL IMPROVEMENTS PLAN - IMPACT ON OPERATIONS SUMMARY

Project / Division	Operating Budget Impact
Ward Capital Projects Street Division	The Street Division provides the labor, engineering, design and project management services for the Ward Capital funded paving, street & sidewalk projects. These projects are small in size but collectively they involve a major portion of the departments operational costs. To offset these costs the Capital Budget reimburses the department for a portion of their labor costs as noted below.
Public Works Projects & Ward Capital Projects Board of Public Service (BPS)	The Board of Public Service (BPS) provides the engineering, design and project management services for the City's public work projects and the Ward Capital projects. Many of these projects are small in size and have little impact on the operating budget, however collectively the need to design and manage a greater number of projects has led to increases in the operating budget for BPS. To offset these costs the Capital Budget reimburses the department for a portion of their labor costs, as noted below.
LED Traffic Signal Upgrades Streets - Traffic & Lighting	With a loan from the Missouri Department of Energy the Traffic Signal division of the Street Department has replaced the majority of traffic signal lamps with LED type units. These LED type lamps have a longer operational life and reduced voltage requirements. The repayment costs of the loan are offset by the reduced utility costs and labor savings due to the functional life of the units, as noted below.
Civil Courts Debt Service & Improvements City-Wide Accounts	Of the $2.75M in annual debt service required to retire the debt on the FY94 Civil Courts building improvement lease, $1.23M is from the City's General Fund. Of the remaining $1.52M of the debt, $1.28M is funded by court fees specifically dedicated to the building improvements. The balance has been funded from other capital balances.
Justice Center City-Wide Accounts, Dept of Public Safety & Facilities Management	The debt service on the Justice Center totals approx. $10.35M in FY08. Helping to offset this cost, State of Missouri reimbursements have increased. With additional catch-up payments in FY08, the amount of reimbursements is projected at $9.1M. Future years revenues are estimated at $8.1M annually. The facility has also benefited from the rental of bed space to the U.S. Federal Marshal Service, with an estimated revenue of $0.8M annually. The City has gained added detention capacity with this facility which has an operating budget of $17.6M. The Facilities Management Division is incurring an increase in operating costs for maintenance and has additional utility costs of approximately $800,000 for this facility.

CAPITAL IMPROVEMENTS PLAN - IMPACT ON OPERATIONS SUMMARY

Project / Division	Operating Budget Impact
Carnahan Courthouse Debt Service & Improvements City-Wide Accounts, Board of Public Service, Facilities Management & Circuit Courts	In the spring of 2001, the City acquired the Carnahan Courthouse (Old Federal Courthouse) adjacent to the City's new Justice Center. The debt service on the Carnahan Courthouse renovation totals approx. $0.9 million. The FY08 cost to the General Fund is $616,000 with the balance provided from savings due to refinancing in the past year. The Board of Public Service is experiencing design and management costs associated with repairs and renovations required. The Circuit Courts is incurring operational costs for building maintenance of $800,000 and Facilities Management Division is incurring utility costs of approximately $700,000 for the additional facility.

Project / Division	FY08	FY09	FY10	FY11	FY12
Public Works & Ward Capital Projects					
Street Division - Street Projects	$900,000	$900,000	$900,000	$900,000	$900,000
Street Division - Capital Reimbursements	(412,000)	(424,400)	(437,200)	(450,400)	(464,000)
BPS - Ward & Public Works Projects	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
Board of Public Service - Capital Reimbursements	(618,000)	(636,600)	(655,800)	(675,600)	(696,000)
LED Traffic Signal Upgrades					
Streets - Traffic & Lighting	527,623	527,623	527,623	527,623	527,623
Streets - Traffic & Lighting - Utility Costs	(527,600)	(527,600)	(527,600)	(527,600)	(527,600)
Civil Courts Debt & Improvements					
City-Wide Accounts	1,230,000	1,500,000	1,400,000	1,400,000	1,400,000
Justice Center					
City-Wide Accounts	1,250,000	2,250,000	2,250,000	2,250,000	2,250,000
Dept of Public Safety	16,800,000	17,300,000	17,800,000	18,400,000	18,900,000
Facilities Management	800,000	825,000	850,000	875,000	900,000
Carnahan Courthouse Debt & Improvements					
City-Wide Accounts	616,000	806,000	806,000	1,100,000	1,100,000
Facilities Management	700,000	720,000	740,000	760,000	780,000
Circuit Courts	800,000	825,000	850,000	875,000	900,000
	$23,166,023	$25,165,023	$25,603,023	$26,534,023	$27,070,023

EXHIBIT A
FY08 CAPITAL BUDGET
CITYWIDE ACCOUNT (FUND 1217)

SOURCES OF FUNDS:		
Gaming Revenues - Admissions Receipts	3,900,000	
Gasoline Tax - (County Share)	630,000	
Courthouse Restoration Fund - Municipal Courts	185,000	
Courthouse Restoration Fund - State Courts	1,100,000	
Beginning Balance (Caranahan Courthouse Debt Service)	190,000	
General Fund Transfer - Carnahan Courthouse Debt Service	615,000	
General Fund Transfer - Civil Courts Debt Service	1,230,000	
General Fund Transfer - Justice Center Debt Service	4,800,000	
Prior Year General Fund Balance (1/2 of Fund Balance)	727,000	
22nd Street Connector Reimbursement	425,000	
CCC East (Dome) Refinancing Balance	640,000	
Income from Sale of City Assets	350,000	
Release of Interest from Rolling Stock Debt Service	65,000	
Total Funds Available for Appropriation		**$14,857,000**
USES OF FUNDS:		
Existing Debt		**12,978,000**
Justice Center Lease Purchase	9,487,000	
Carnahan Courthouse Debt Service	894,000	
Civil Courts Lease Payment	2,597,000	
Bridge and Street Improvements & Match (TEA-21)		**1,239,000**
Halls Ferry Circle Traffic Signal Interconnect (CMAQ)	140,000	
1st Street Sewer & Stormwater Drainage Improvements	250,000	
Delor Ave Pavement Reconstruction & Widening	335,000	
Dr. M.L. King Pavement Reconstruction	430,000	
North Grand Ave. Pavement Reconstruction	84,000	
City Buildings, Equipment and Projects		**640,000**
Convention Center - HVAC & Chillers	640,000	
Total Uses of Funds		**14,857,000**
ESTIMATED YEAR END SURPLUS (DEFICIT)		**$0**

EXHIBIT B
FY08 CAPITAL BUDGET
CITYWIDE ACCOUNT (FUND 1220)

SOURCES OF FUNDS:		
Capital Improvement Sales Tax	3,410,200	
CityWide Capital Existing Balance	1,755,000	
Total Funds Available for Appropriation		**5,165,200**
USES OF FUNDS:		
City Buildings, Equipment and Projects		**1,882,250**
Municipal Garage Repairs	100,000	
Juvenile Detention Facility - Mechanical Systems	927,250	
Rolling Stock Purchase	100,000	
Computer Network Equipment Purchase	300,000	
Police Equipment	300,000	
Civil Courts Lease Payment	155,000	
Rolling Stock Replacement Program / Computer Equipment and 911 Systems Debt Service		**2,113,000**
Rolling Stock	1,387,000	
Desktop Computers	150,000	
911 System Upgrade	240,000	
Mainframe Lease	336,000	
Bridge and Street Improvements & Match (TEA-21)		**1,165,000**
Temporary Traffic Signals	100,000	
No.Vandeventer & No.Prairie Pavement Reconstruction	65,000	
Traffic Counter Equipment	60,000	
Traffic Mitigation Sensor Equipment	240,000	
Riverview Blvd. Pavement Reconstruction	700,000	
Total Uses of Funds		**5,160,250**
ESTIMATED YEAR END SURPLUS (DEFICIT)		**$4,950**

EXHIBIT C
FY08 CAPITAL BUDGET
WARD IMPROVEMENTS ACCOUNT (FUND 1220)

SOURCES OF FUNDS:		
Capital Improvement Sales Tax	8,525,500	
Beginning Balance	558,202	
Total Funds Available for Appropriation		**$9,083,702**
USES OF FUNDS:		
Residential Street & Alley Resurfacing and Repairs	1,794,092	
Neighborhood Park Improvements - Metro Parks Match	267,692	
Neighborhood Park Improvements	146,250	
Neighborhood Street Lighting Additions & Enhancements	57,758	
50/50 Sidewalk Program	1,083,000	
Sidewalk Tree Planting	445,000	
Refuse Container Replacement	806,953	
Alley, Sidewalk or Curb Reconstruction	457,876	
Other Improvements	1,122,901	
Contingency Fund	2,902,680	
Total Uses of Funds		**9,084,202**
ESTIMATED YEAR END SURPLUS (DEFICIT)		**-$500**

EXHIBIT D
FY08 CAPITAL BUDGET
MAJOR PARKS ACCOUNT (FUND 1220)

SOURCES OF FUNDS:		
Capital Improvement Sales Tax	2,899,000	
Beginning Balance	503,395	
Total Funds Available for Appropriation		**3,402,395**
USES OF FUNDS:		
FOREST PARK SUBACCOUNT (FUND 1220)		
Debt Service On Forest Park Bonds	1,350,000	
Triple A Golf Course & Clubhouse Renovations	415,106	
TOWER GROVE PARK SUBACCOUNT (FUND 1220)		
Reconstruct Roads & Trails, Equipment Replacement, & Trees	276,000	
Street Lights, Tennis Courts & Historic Structures Renovations	145,730	
CARONDELET PARK SUBACCOUNT (FUND 1220)		
Bear Pit & Maintenance Area Improvements	200,000	
Benches, Drinking Fountain, Reforestation & Tree Inventory	46,400	
Mowers, Rolling Stock and Grounds Maintenance Equipment	126,042	
FAIRGROUND PARK SUBACCOUNT (FUND 1220)		
Projects to be determined by Parks Master Plan	179,700	
Mowers, Rolling Stock and Grounds Maintenance Equipment	110,159	
O'FALLON PARK SUBACCOUNT (FUND 1220)		
ADA Compliance Upgrades at the Boathouse	173,900	
Mowers, Rolling Stock and Grounds Maintenance Equipment	136,086	
WILLMORE PARK SUBACCOUNT (FUND 1220)		
ADA Upgrades to Tennis Court Comfort Stations	74,900	
Fence Replacement along River Des Peres	70,000	
Mowers, Rolling Stock and Grounds Maintenance Equipment	97,972	
Total Uses of Funds		**3,401,995**
ESTIMATED YEAR END SURPLUS (DEFICIT)		**$400**

EXHIBIT E
FY08 CAPITAL BUDGET
RECREATION CENTER ACCOUNT (FUND 1220)

SOURCES OF FUNDS:		
Capital Improvement Sales Tax	512,000	
Beginning Balance	309,768	
Total Funds Available for Appropriation		**821,768**
USES OF FUNDS: Capital Improvement Sales Tax		
Cherokee Recreation Center		
Building HVAC & Air Conditioning Systems	309,768	
Buder Recreation Center		
Repair Front Entry Steps and Walks	40,000	
Interior/Exterior Building Lighting	70,000	
Interior Door Replacement	30,000	
Interior/Exterior Painting	20,000	
Gamble Recreation Center		
Door Replacement	50,000	
Tandy Recreation Center		
Window Replacement	250,000	
West End Recreation Center		
Window Replacement	51,500	
Total Uses of Funds		**821,268**
ESTIMATED YEAR END SURPLUS (DEFICIT)		**$500**

EXHIBIT F
FY08 CAPITAL BUDGET
POLICE DEPARTMENT ACCOUNT (FUND 1220)

SOURCES OF FUNDS:		
Capital Improvement Sales Tax	1,705,100	
Beginning Balance	25,000	
Capital Improvement Sales Tax - Police Beginning Balance	650,000	
Total Funds Available for Appropriation		**2,380,100**
USES OF FUNDS: Capital Improvement Sales Tax		
Debt Service for Police Superstations	1,320,240	
Debt Service for Justice Center	859,860	
Police Equipment	200,000	
Total Uses of Funds		**2,380,100**
ESTIMATED YEAR END SURPLUS (DEFICIT)		**$0**

EXHIBIT G
FY08 CAPITAL BUDGET
ENGINEERING, DESIGN AND ADMINISTRATION (FUND 1220)

SOURCES OF FUNDS:		
Capital Improvement Sales Tax	1,030,000	
Total Funds Available for Appropriation		**$1,030,000**
USES OF FUNDS:		
Engineering, Design and Administration- BPS	618,000	
Engineering, Design and Administration - Street Dept	412,000	
Total Uses of Funds		**1,030,000**
ESTIMATED YEAR END SURPLUS (DEFICIT)		**$0**

EXHIBIT H
FY08 CAPITAL BUDGET
METRO PARKS - MAJOR PARKS ACCOUNT (FUND 1219)

SOURCES OF FUNDS:		
Capital Improvement Sales Tax	665,200	
Beginning Balance	0	
Total Funds Available for Appropriation		**665,200**
USES OF FUNDS:		
FOREST PARK SUBACCOUNT (FUND 1219)		
Replace Liberal Arts Bridge	407,800	
TOWER GROVE PARK SUBACCOUNT (FUND 1219)		
Reforestation	86,500	
CARONDELET PARK SUBACCOUNT (FUND 1219)		
Reforestation	56,500	
FAIRGROUND PARK SUBACCOUNT (FUND 1219)		
Playground Improvements	41,200	
O'FALLON PARK SUBACCOUNT (FUND 1219)		
ADA Compliance at Boathouse	39,900	
WILLMORE PARK SUBACCOUNT (FUND 1219)		
Park Dranage Repair	33,300	
Total Uses of Funds		**665,200**
ESTIMATED YEAR END SURPLUS (DEFICIT)		**$0**

EXHIBIT I
FY08 CAPITAL BUDGET
METRO PARKS - NEIGHBORHOOD PARKS ACCOUNT (FUND 1219)

SOURCES OF FUNDS:			
Metro Parks Sales Tax - (Neighborhood Parks Portion)		997,800	
Beginning Balance		0	
Total Funds Available for Appropriation			**997,800**
USES OF FUNDS: Metro Parks Sales Tax			
Park	**Projects**	**Metro Parks Tax Funds**	
HICKEY PARK	Repair Softball Fields, Replace Drinking Fountains & Park Benches	69,277	
JACKSON PLACE PARK	Playground Renovations	110,500	
ST. LOUIS PLACE PARK	Replace Basketball Court, Benches, Drinking Fountains & Spray Fountains	81,125	
PONTIAC SQUARE PARK	Fabricate / Install Perimeter Fence	67,500	
BENTON PARK	Install Concrete Liner in Lake	67,000	
MINNIEWOOD PARK	Playground Renovation	108,000	
BERRA PARK	Repair Bleachers, Replace Park Benches & Drinking Fountains, Resurface Interior Walks	43,000	
BELLERIVE PARK	Replace Drinking Fountain, Park Benches & Picnic Tables	11,250	
LIONS PARK	Replace Picnic Shelters	22,500	
SISTER CHARLES PARK	Replace Concrete Sidewalks & Railing	25,250	
FRANCIS PARK	Replace Exterior Concrete Sidewalk	60,000	
TERRY PARK	Playground Renovations	92,000	
AMHERST PARK	Remove Old Playground Asphalt and Replace Park Benches & Picnic Tables	39,000	
BARRET BROTHERS PARK	Renovate Basketball Court and Replace Drinking Fountains	28,500	
ELLENDALE / ARSENAL PARK	Repair Parking Lot and Tree Planting / Landscaping	78,000	
RUSSELL PARK	Renovate Park Shelter, Replace Concrete Sidewalks, Drinking Fountains & Park Benches and Resurface Interior Walks	57,750	
Contingency for Future Projects		37,148	
Total Uses of Funds			**997,800**
ESTIMATED YEAR END SURPLUS (DEFICIT)			**$0**

BUDGET PROCESS

Budget as Operating Plan

The budget for the City is an Annual Operating Plan serving as the guidebook for the fiscal year. It sets policy, identifies new initiatives and allocates the resources necessary to maintain City services and meet the objectives of the fiscal year. The fiscal year for the City of St. Louis runs from July 1 to June 30. In accordance with state law, the budget must be balanced when adopted.

Budget Basis

The General Fund and most special fund budgets are formulated on a modified accrual basis. Encumbrances, including outstanding purchase orders, are budgeted as expenses but revenues are recognized only when they are actually received. Enterprise fund appropriations including the Airport and Water Divisions are budgeted on a cash basis. Both expenditures and revenues are recognized when actually paid or received. The City' Comprehensive Annual Financial Report (CAFR) accounts for the City's finances according to generally accepted accounting principles (GAAP). This method differs from the budget basis primarily in that revenues are recognized when they are measurable and available as opposed to actually received and expenditures are recognized when the obligation is incurred rather than paid or encumbered. For this reason, the CAFR also contains financial statements expressed on a "budget" basis so that end-of-year results can be compared with the budget.

The Budget Process

- The budget process begins in the fall when the Budget Division issues a request for departmental revenue estimates. The information submitted by the departments will be incorporated into the Budget Division's initial revenue estimate for the coming fiscal year.

- At the same time the department heads are asked to identify any new initiatives or programs so that they may be included in the budget planning process.

- In January, having arrived at a preliminary revenue estimate for the coming fiscal year and incorporating any new initiatives or areas that will experience an increase in costs, the Budget Division issues budget allocations to departments.

- Departments respond by submitting their budget requests and service level information to the Budget Division.

- In February, the Budget Division holds budget meetings with the departments and the administration to discuss budget requests and, where necessary, reconcile discrepancies between allocations and requests.

BUDGET PROCESS

- Revenue estimates are continually updated throughout this period. In March, departmental budget proposals are adjusted to reflect the latest revenue projections.

- In April, the Budget Division prepares the budget document and submits its proposed budget to the Board of Estimate and Apportionment (E&A), comprised of the Mayor, the Comptroller and the President of the Board of Aldermen. The Board of E&A reviews the proposed budget, holds hearings with departments and conducts a public hearing at which citizens may voice their concerns. Following the hearings, the Board of E&A may recommend changes to the proposed budget.

Next Steps - Charter Requirements

- The Board of E&A must submit its proposed budget to the Board of Aldermen not less than 60 days prior to the beginning of the fiscal year, or May 1.

- During May and June, the Ways and Means Committee of the Board of Aldermen conducts public hearings on each segment of the proposed budget prior to taking any action. The proposed budget is reviewed and then considered by the Board of Aldermen.

- The Board of Aldermen may reduce the amount of any item in a budget bill, except amounts fixed by statute or ordinance obligations. The Board of Aldermen may not increase any appropriation amount nor insert new items unless specifically approved by the Board of E&A. (As a general rule, should increases for particular items be desired, the Ways and Means committee will submit a list of items for the Board of E&A to consider, with which it may or may not agree.)

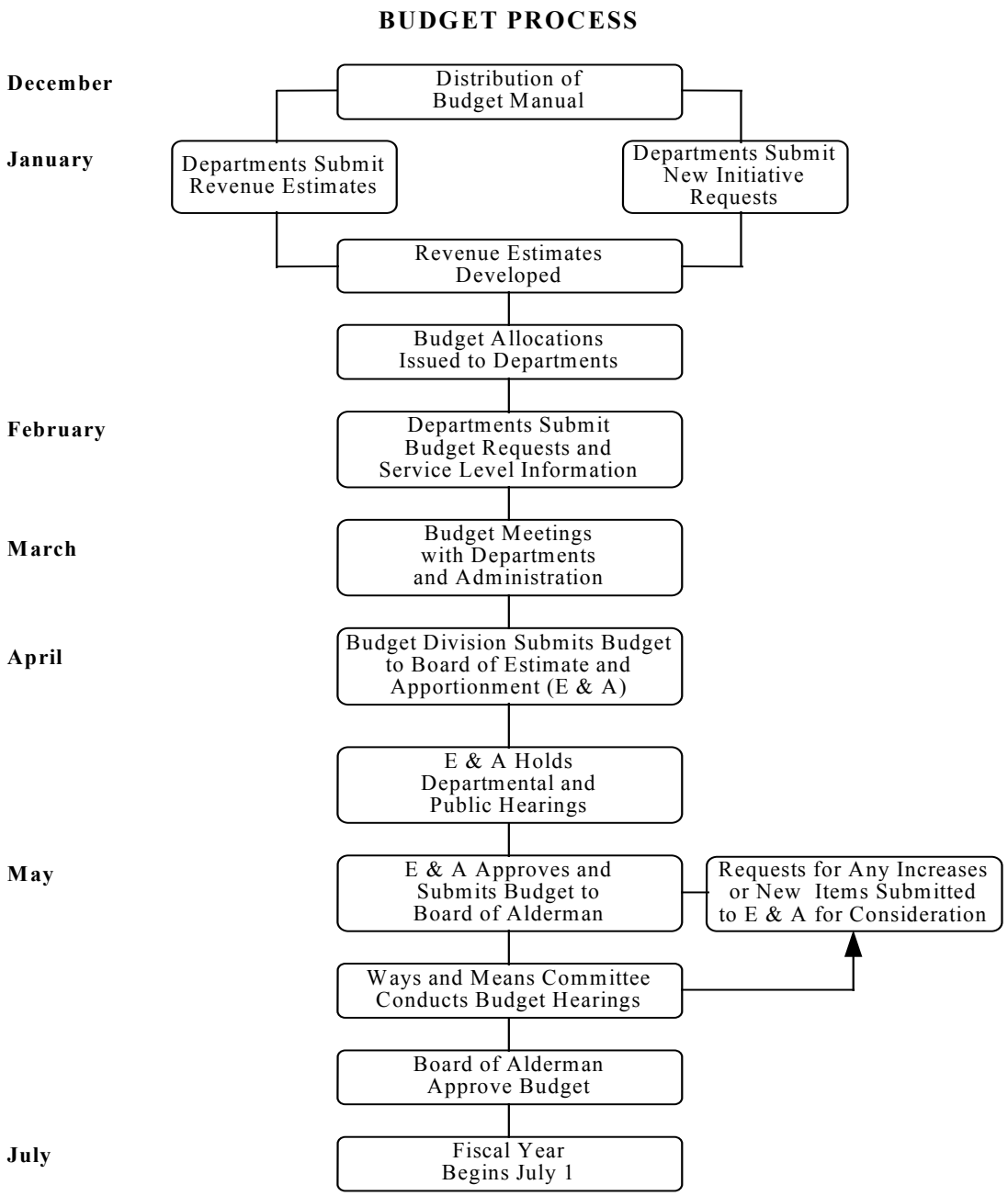
- If the Board of E&A does not submit its proposed budget to the Board of Aldermen by May 1, the Budget Director would be required to submit a budget directly to the Board of Aldermen.

- If the Board of Aldermen does not approve a budget by the beginning of the fiscal year, the proposed budget by the Board of E&A or, in its absence, the submission by the Budget Director, shall be deemed to have been approved by the Board of Aldermen.

Budget / Operating Plan Administration

- As needs arise during the fiscal year, limited transfers within or among departments or funds may occur with approval of the Board of Estimate and Apportionment. Any accruing or unappropriated City revenue may be appropriated by ordinance recommended by the Board of E&A and passed by the Board of Aldermen.

BUDGET PROCESS



FINANCIAL AND BUDGETARY POLICIES

The budget document for the City is an Annual Operating Plan serving as the guidebook for the fiscal year. It sets policy, identifies new initiatives and allocates the resources necessary to maintain City services and meet the objectives of the fiscal year.

A summary of the new initiatives and how the budget allocates this year's resources is described in the Executive Summary section of the budget document. Financial and budgetary policies as well as a draft vision statement and summary of program missions are outlined on the following pages.

Budget Preparation and Administration

1) Annual budgets will be developed for the general and all required special funds by the Budget Division for review by the Board of Estimate and Apportionment.

2) A five-year expense and revenue projection will be developed for the general fund and the capital improvements fund to match revenue capacity with expenditure needs as a planning and decision

3) Appropriations will be based on reasonable estimates of revenue.

4) Revenue and expenditures will be accounted for on a cash basis for budgetary purposes.

5) The City will prepare a Comprehensive Annual Financial Report which it believes will meet all of the guidelines necessary to receive the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association.

6) Annual budget appropriations will be made in a timely manner. In accordance with the City Charter, the Board of Estimate and Apportionment shall submit a balanced budget proposal to the Board of Aldermen at least sixty days before the beginning of the new fiscal year.

General Fund Budget

1) Revenue estimates will be developed for the ensuing fiscal year by the Budget Division, with independent review and commentary provided by the staff of the City Comptroller.

2) A revenue manual will be developed and updated annually with information concerning the assumptions underlying the projections.

FINANCIAL AND BUDGETARY POLICIES

General Fund Budget (continued)

3) The City will maintain the unreserved portion of the General Fund Balance at a minimum of 5% of the total General Fund Budget.

4) The general fund budget for on-going operations will be developed to match recurring revenues.

5) Revenues will be monitored monthly with official review and updates provided to the Board of Estimate and Apportionment on a quarterly basis.

6) Apparent shortfalls will be analyzed for their impact on future years.

7) Expenditures will be monitored monthly and apparent overspending will be handled on a departmental basis.

8) Known cyclical costs such as the 27th pay which occurs every eleven years will be funded at an appropriate amount in each budget.

9) Appropriations will be made annually to cover the expenses of the self-insurance fund.

10) Each request for a new program must be accompanied by an analysis that shows the long term impact of the program on existing revenue sources and on existing

Capital Improvements

1) The City shall prepare a five-year Capital Improvements Plan and a Capital Budget annually in accordance with its Policy and Procedures Manual.

2) The five-year Capital Improvement Plan shall identify sources of funding.

3) For major capital projects, an analysis should accompany the proposed projects with information on expected annual operating costs, projected revenue benefits (if any) and any other indirect costs or benefits to the City.

4) The City shall fund capital projects with resources made available to the Capital Fund including but not limited to the proceeds from the 1/2 cent sales tax.

City Debt

1) Bonding should be used to finance or refinance only those long-term assets or projects that benefit a significant portion of citizens in St. Louis and for which repayment sources have been

2) The scheduled maturity of bond issues shall not exceed the expected useful life of the capital project or asset

3) For property tax supported bonds, the Comptroller will strive for a debt service reserve in an amount not less than the succeeding year' principal and interest requirements. Reserve requirements for other bond issues will be set forth in respective bond covenants.

4) All long term debt shall be structured with prepayment options, except when alternative structures are more advantageous to the City. The City will consider prepayments when available resources are

5) Bond refunding shall be considered if one or more of following conditions exist:
1) present value savings of 3% of par value of the refunding bonds
2) bond covenants restrictive or outdated
3) restructuring debt is deemed desirable (e.g. desire to keep debt payments level from year to year, opportunity to release excess debt payment reserves, etc.)

6) Bond insurance shall be considered when present value of debt service savings is equal to or greater than the insurance premium.

7) The City will take all steps necessary to maintain its credit rating on outstanding debt and comply with bond covenants.

8) The Comptroller will select underwriters and bond counsel from a pre-qualified list to be revised at least every two years.

CITY VISION AND PROGRAM MISSIONS

The City of St. Louis is a city of safe neighborhoods, attractive parks and recreation, affordable housing, desirable neighborhoods, good schools and efficient transportation and utilities. The City is a home to citizens of good health and well being, a vibrant and diverse economy and an effective and efficient government.

Safe Neighborhoods

1) Pursue a community oriented policing strategy that protects the public from the occurrence of crime and increases public safety both in perception and reality.

2) Ensure the administration of justice through a fair and efficient judicial system.

3) Prepare the City's government, emergency responders, private agencies and citizens to prevent, respond to and recover from disasters and other emergency events.

4) Operate a community-based Fire Department that improves the quality of life in and around the City by protecting life, health, property, commerce and the environment.

5) Enforce the building codes and ordinances of the City honestly, fairly and efficiently .

6) Protect the safety of the public and preserve neighborhoods through the removal of structurally unsound and derelict buildings.

7) Protect the safety of the public through professional management of adult detention facilities and the delivery of comprehensive correctional and rehabilitative services.

Attractive Parks and Recreation

1) Provide a full range of recreational and educational activities to City residents particularly City youth through recreation centers, recreation outposts and summer day camps.

2) Ensure the attractiveness, safety and quality of parks and neighborhoods through the maintenance and care of the urban forest.

3) Provide safe, attractive and accessible parks and open spaces within the confines of a densely populated urban center conducive to a variety of active and passive recreational opportunities.

CITY VISION AND PROGRAM MISSIONS

Affordable Housing and Desirable Neighborhoods

1) Promote neighborhood preservation through the aggressive prosecution of building, environmental, health and nuisance law violations.

2) Promote City living and neighborhood stabilization through the preservation of affordable and accessible housing and support services that enhance the quality of life for those in need.

3) Promote neighborhood preservation and enhanced quality of life through an aggressive program of weed and debris removal.

4) Remove derelict vehicles that are in violation of City ordinances.

5) Provide City residents with courteous and efficient collection and disposal of solid waste in an environmentally safe manner.

6) Promote conservation of housing stock via a comprehensive inspection program to enforce all applicable building codes.

7) Work with citizens and government to improve and sustain a quality environment in City neighborhoods through problem solving, addressing public safety needs and other issues related to the delivery of City services.

Efficient Transportation and Utilities

1) Efficiently provide a plentiful supply of the highest quality drinking water to City residents, businesses and other valued customers.

2) Provide an Airport known for superior safety, operational efficiency and service to customers and one that meets both current and future air travel needs of the St. Louis region.

3) Oversee and evaluate public right-of-way conditions for streets, sidewalks and ramps and provide for efficient and cost effective programs for their repair and maintenance.

4) Manage the City's street signage, signals and lighting in a manner that efficiently and effectively moves traffic through the City.

5) Provide City commuters with safe, clean, and well-maintained streets, alleys and bridges in a cost effective manner.

6) Provide an efficient and well-maintained infrastructure for intermodal shipping through the City's port district.

Citizenry of Good Health and Well Being

1) Develop and maintain a world class EMS system to provide the best possible pre-hospital emergency medical care.

CITY VISION AND PROGRAM MISSIONS

Citizenry of Good Health and Well Being (continued)

2) Provide the City with significant, pro-active lead poisoning prevention services through inspection, abatement and clinical efforts.

3) Help City residents live longer, healthier and happier lives through health promotion and disease prevention efforts.

4) Protect the public from biting incidents, animal nuisances and the potential for the spread of disease through the enforcement of animal related ordinances.

5) Protect the public from insect and rodent borne disease through effective and efficient prevention and treatment efforts.

6) Promote clean air through air monitoring and emissions inspection efforts.

7) Inspect food establishments, producers and retail outlets to prevent food borne illness and ensure that foods produced and distributed in the City are safe and wholesome.

8) Enhance the quality of life of citizens through the provision of social service programs to the aged, homeless, veterans, disabled, youth and families in need.

Vibrant and Diverse Economy

1) Provide leadership and promote collaboration among public and private partners to develop a quality workforce that meets the economic and labor market needs of the St. Louis region.

2) Enhance quality of life and economic vitality of the City through preparation of city-wide neighborhood plans, preservation of cultural resources and provision of research, graphics and design standard capabilities.

3) Promote neighborhood growth and or stabilization through federal funds administered by the U.S. Department of Housing and Urban Development (HUD).

4) Promote economic vitality through continued maintenance and preservation of the City's convention and sports related venues.

5) Promote a favorable environment for economic development through a judicious use of TIFs and other economic incentives.

6) Ensure building and occupancy permits are compliant with zoning ordinances that reflect the best economic and quality of life interests of the City.

CITY VISION AND PROGRAM MISSIONS

Efficient and Effective Government

1) Provide a well-qualified, diverse City workforce utilizing progressive human resource programs based on merit and equal employment opportunity principles.

2) Utilize Information Technology to enhance the efficiency and effectiveness of City services.

3) Ensure effective legal representation of City departments and agencies.

4) Ensure the effective monitoring of the City's fiscal affairs through a modern and efficient accounting, payroll and auditing system.

5) Ensure a continuous and uninterrupted supply of materials, goods, services and equipment to support City departments and agencies.

6) Provide for an effective and efficient system for assessing and collecting City revenues.

7) Promote Citywide voter registration and ensure fair and well run public elections.

8) Effectively register and route city service requests in an efficient and customer friendly way and provide City departments with statistics as needed.

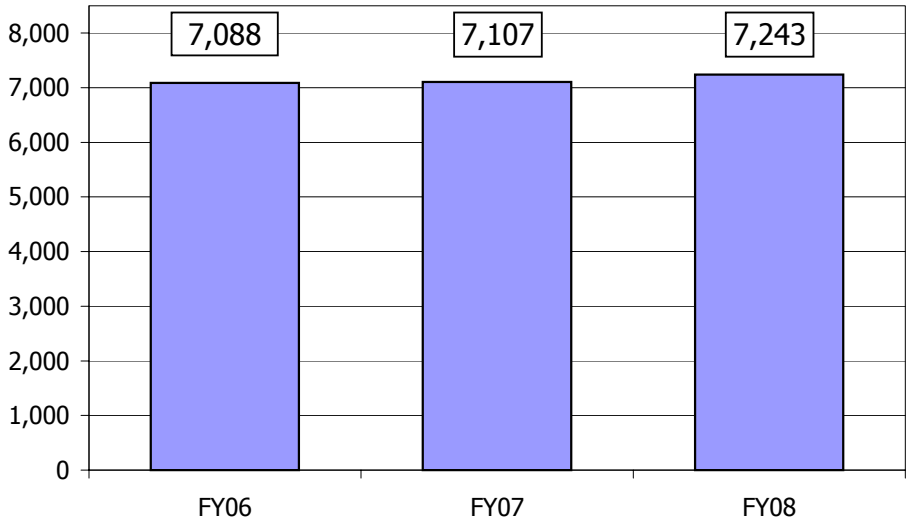
9) Ensure an equitable public contracting and procurement environment within City government in which ready, willing and abl M/W/DBEs are able to participate.

10) Provide for a well maintained public infrastructure.

11) Provide safe, comfortable, clean and well maintained City-owned facilities.

12) Ensure the service capabilities of City departments by repairing and maintaining an effective and efficient rolling stock and equipment fleet.

PERSONNEL TOTALS FY06 - FY08



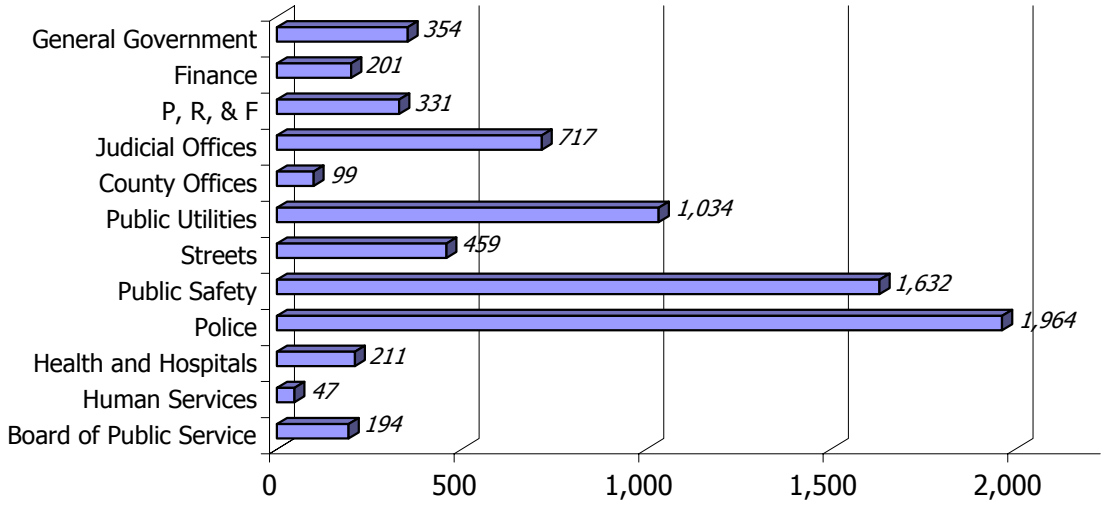
Personnel Trends FY06 - FY08

The total number of budgeted positions for all funds in FY08 will increase a net total 136 positions over the previous fiscal year. The General Fund will realize a net increase of 41 positions. In the General Fund, the largest single increase is in the Department of Public Safety, Corrections Division, where full staffing of the fifth floor of the City Justice Center will result in a net increase of 47 positions. A total of 28 Forest Park maintenance personnel plus 4 additional postions have been moved to a special trust fund for maintenance of the park. The Street Department has a net increase of 5 positions to address needs for additional towing capacity and anticipated citizen calls as a result of the I-64 project. Other minor increases and decreases are scattered across departments.

Special fund increases are comprised primarily of the Forest Park maintenance personnel and an increase of 5 positions for the City Counselor and 7 for Circuit Attorney related to a new fund in support of enhanced prosecution of crimes and problem properties. This new fund, funded by increased graduated business license receipts will also fund an additional 40 Police officers during the fiscal year.

In the enterprise funds, Lambert International Airport is anticipating no increase in positions while the Water Division is reducing its total by 4 positions.

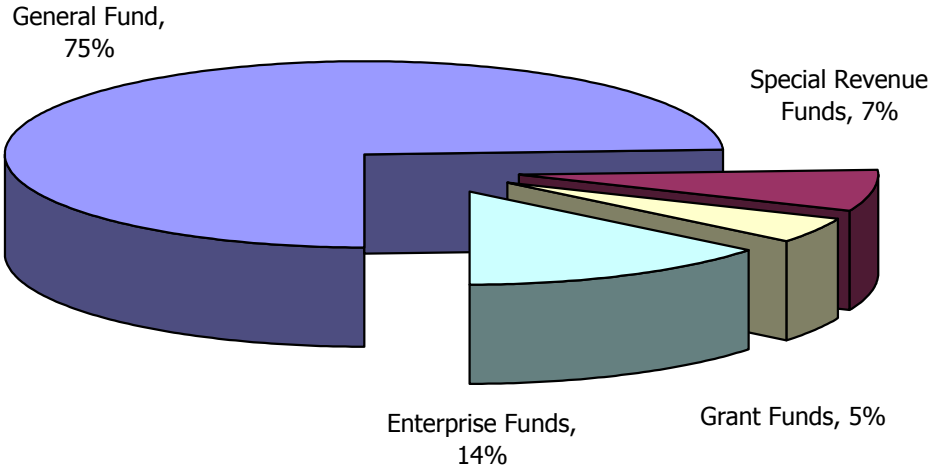
FY08 Personnel Totals by Department



Authorized Full-Time Personnel Totals - By Department All Funds

Department	FY06	FY07	FY08
General Government	333.00	343.00	353.95
Finance	198.00	195.00	201.04
Parks, Recreation, and Forestry	328.00	324.00	331.00
Judicial Offices	716.51	704.90	717.25
County Offices	99.00	99.00	99.00
Public Utilities	1,024.00	1,035.00	1,034.00
Streets	454.00	452.00	459.00
Public Safety	1,587.00	1,584.00	1,632.00
Police	1,916.00	1,919.00	1,964.00
Health and Hospitals	194.13	214.50	211.00
Human Services	45.00	44.00	47.00
Board of Public Service	193.00	193.00	194.00
Totals	**7,087.64**	**7,107.40**	**7,243.24**

FY08 Personnel by Fund



Authorized Full-Time Personnel Totals - By Fund

Fund	FY06	FY07	FY08
General Fund	5,295.19	5,287.28	5,328.18
Special Revenue and Other Funds			
Local Use Tax Funds	185.65	195.00	195.90
Assessment Fund	71.00	71.00	71.00
Communications Fund	19.00	19.00	19.00
Lateral Sewer Fund	16.60	16.53	16.78
1116-9 Special Funds	96.50	103.00	143.78
Surface Transportation Projects Fund	1.00	1.00	1.00
Street Improvements Fund	39.00	39.00	39.00
Tax Increment Financing Fund	5.30	5.80	6.40
Mail Center - Special Fund	7.30	7.30	7.27
Employees Health and Hospital Fund	8.15	9.15	8.15
Other Special Revenue Funds	0.00	0.00	60.52
Grant Funds			
SLATE	29.00	28.00	33.00
Community Development Block Grant	115.85	112.05	117.17
Other Grant Funds	183.72	186.82	183.14
Enterprise Funds			
Water Division	380.00	376.00	376.00
Airport	623.00	634.00	637.00
Totals	7,076.26	7,090.93	7,243.29

PERSONNEL SUMMARY

Department (All Funds)	FY06	FY07	FY08
General Government			
110 Board of Aldermen	44.00	45.00	45.00
120 Mayor's Office	23.00	23.00	23.00
121 St. Louis Agency on Training and Employment	29.00	34.00	38.00
123 Personnel	48.00	51.00	51.95
124 Register	3.00	3.00	3.00
126 Civil Rights Enforcement Agency	6.00	6.00	7.00
127 Information Technology Service Agency	44.00	44.00	44.00
137 Budget Division	7.00	7.00	7.00
139 City Counselor	60.00	64.00	66.00
141 Planning and Urban Design	22.00	19.00	22.00
142 Community Development Administration	43.00	43.00	43.00
143 Affordable Housing Commission	4.00	4.00	4.00
Total General Government	**333.00**	**343.00**	**353.95**
Finance			
160 Comptroller	85.00	82.00	89.04
162 Municipal Garage	7.00	7.00	7.00
163 Microfilm	7.00	7.00	7.00
170 Supply Commissioner	9.70	9.70	9.73
171 Multigraph	11.00	11.00	10.00
172 Mail Room	7.30	7.30	7.27
180 Assessor	71.00	71.00	71.00
Total Finance	**198.00**	**195.00**	**201.04**
Parks, Recreation and Forestry			
210 Director, Parks, Recreation, and Forestry	5.00	4.00	6.00
213 Recreation	28.00	26.00	26.00
214 Forestry	123.00	122.00	123.00
220 Parks	172.00	172.00	176.00
Total Parks, Recreation and Forestry	**328.00**	**324.00**	**331.00**
Circuit Clerk and Court En Banc			
310 Circuit Clerk	1.00	1.00	1.00
311 Circuit Court	73.00	73.00	72.00
313 Board of Jury Supervisors	10.00	10.00	10.00
314 Probate Court	0.00	0.00	0.00
320 Probation and Juvenile Detention Center	245.51	238.90	244.00
Total Circuit Clerk and Court En Banc	**329.51**	**322.90**	**327.00**

PERSONNEL SUMMARY

Department (All Funds)	FY06	FY07	FY08
Other Judicial Offices			
312 Circuit Attorney	146.00	142.00	148.25
315 Sheriff	180.00	180.00	180.00
316 City Courts	35.00	34.00	36.00
317 City Marshal	26.00	26.00	26.00
Total Other Judicial Offices	**387.00**	**382.00**	**390.25**
County Offices			
330 Tax Equalization Board	0.00	0.00	0.00
333 Recorder of Deeds	45.00	45.00	45.00
334 Election and Registration	32.00	32.00	32.00
335 Medical Examiner	12.00	12.00	12.00
340 Treasurer	10.00	10.00	10.00
Total County Offices	**99.00**	**99.00**	**99.00**
Public Utilities			
401 Communications Division	17.00	17.00	17.00
414 Soulard Market	4.00	4.00	4.00
415 Water Division	380.00	380.00	376.00
420 Airport Commission	623.00	634.00	637.00
Total Public Utilities	**1,024.00**	**1,035.00**	**1,034.00**
Streets			
510 Director of Streets	39.00	39.00	26.00
511 Traffic and Lighting	83.00	83.00	87.00
513 Auto Towing	29.00	29.00	30.00
514 Street Division	139.00	138.00	151.00
516 Refuse	164.00	163.00	165.00
Total Streets	**454.00**	**452.00**	**459.00**
Public Safety			
610 Director, Public Safety	10.00	9.00	10.63
611 Fire Department	831.00	831.00	830.00
616 Excise Commissioner	6.00	6.00	6.00
620 Building Commissioner	232.00	229.00	231.00
622 Neighborhood Stabilization	41.00	41.00	39.37
632 Corrections/ MSI	244.00	245.00	235.00
633 City Justice Center	223.00	223.00	280.00
Total Public Safety	**1,587.00**	**1,584.00**	**1,632.00**
Police			
650 Police	1,916.00	1,919.00	1,964.00
Total Police Department	**1,916.00**	**1,919.00**	**1,964.00**

PERSONNEL SUMMARY

Department (All Funds)	FY06	FY07	FY08
Health and Hospitals			
700 Director, Health and Hospitals	8.00	16.00	39.00
710 Health Commissioner	17.00	18.00	19.00
711 Communicable Disease Control	51.15	59.00	51.00
714 Rabies Control	21.00	21.00	29.00
715 Community Sanitation and Vector Control	65.98	70.50	59.00
716 Lead Poisoning Control	15.00	17.00	0.00
719 Family/ Community/ School Health	16.00	13.00	14.00
Total Health and Hospitals	**194.13**	**214.50**	**211.00**
Human Services			
800 Human Services	45.00	44.00	47.00
Total Human Services	**45.00**	**44.00**	**47.00**
Board of Public Service			
900 President, Board of Public Service	62.00	62.00	64.00
903 Facilities Management	48.00	48.00	47.00
910 Equipment Service Division	80.00	80.00	80.00
930 Soldiers' Memorial	3.00	3.00	3.00
Total Board of Public Service	**193.00**	**193.00**	**194.00**
TOTALS	**7,087.64**	**7,107.40**	**7,243.24**

CITY DEBT

General Discussion

The City of St. Louis is authorized to issue general obligation bonds payable from unlimited and ad valorem taxes to finance capital improvements upon a two-thirds majority vote of the qualified voters voting on the specific proposition. The Missouri Constitution provides that the amount of bonds payable out of tax receipts (which includes bonds payable from special assessments) shall not exceed 10% of the total assessed valuation of the taxable property of the City. The Constitution permits the City to become indebted for an additional 10% of the value of the taxable tangible property for the purpose of acquiring a right-of-way, constructing, extending and improving a sanitary or storm sewer system.

Legal Debt Margin
as of March 31, 2007

	City Purposes Basic Limit	Streets and Sewers Additional Limit
2005 Assessed Value:	3,892,746,911	3,892,746,911
Debt Limit		
10% of AV:	389,274,691	389,274,690
Less: General Obligation Bonds	54,819,742	0
Legal Debt Margin	$334,454,949	$389,274,690

Note: Legal Debt Margin refers to only tax supported debt; other forms of debt including revenue bonds or lease debt do not fall under the constitutional limitation.

Source: Office of the Comptroller

The City is also authorized to issue revenue bonds to finance capital improvements to its water system, sewer system, and airport facilities. These types of revenue bonds require a two-thirds vote of the qualified electorate voting on the specific proposition.
All revenue bonds issued by the City are payable solely out of the revenue derived from the operation of the facility that is financed from the proceeds of such bonds. Revenue bonds do not pledge the full faith and credit of the City in servicing the bonded indebtedness and such bonds are not considered in determining the legal debt margins resulting from the limitations described above.

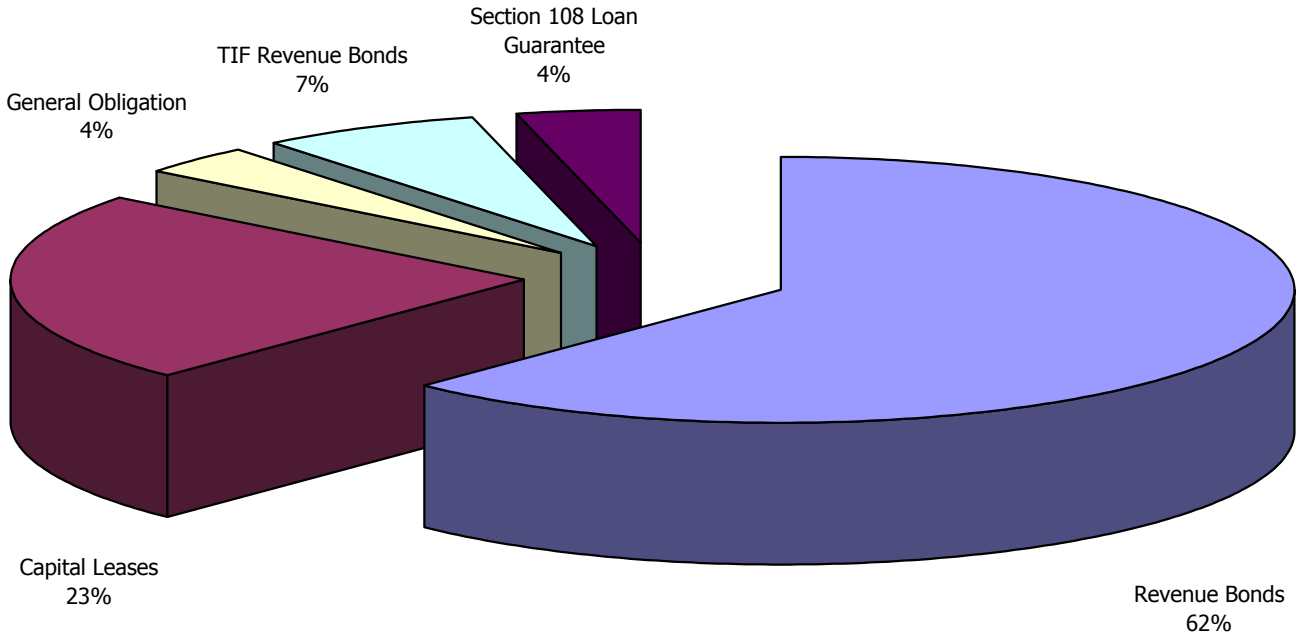
The City is also authorized by statute to issue "Tax Increment Financing" obligations pertaining to development projects. In July, 1991, the City issued $15,000,000 of Tax Increment Revenue Bonds for the St. Louis Marketplace project. Such obligations are secured by increments of revenues attributable to property and other taxes generated by improvements to the project area, and may also be secured by annual appropriations from the City's General Fund. As part of the St. Louis Marketplace financing, the City covenanted to request annual appropriations from the General Fund beginning in fiscal year 1993 to cover any shortfalls in the payments of debt service on these bonds until such time as the aforementioned incremental revenues are at least equal to 150% of the annual debt service payments on said bonds for five consecutive years. Shortfalls in Marketplace debt began in FY06 and are to continue in FY08 where the subsidy amounts are projected at $1.0 million per year.

CITY DEBT

Outstanding Debt and Lease Obligations

In addition to those financing mechanisms already discussed, the City uses capital leases as a means of financing major development and construction projects. The City's total outstanding debt and lease obligations at the end of March, 2007 amount to about $1.5 billion. This total includes $101.9 million in TIF revenue bonds, most of which are backed solely by project revenues. This amount also includes $59 million in Section 108 (HUD) loan guarantees for the convention center hotel and Hope VI housing development projects. As illustrated below, 60% of the City's total debt is in the form of revenue bonds issued primarily by the Airport and to a lesser extent the Water and Parking Divisions.

Total City Debt and Lease Obligations



Total Obligations = $1.5 billion

Outstanding obligations as of 3/31/07 per Office of the Comptroller

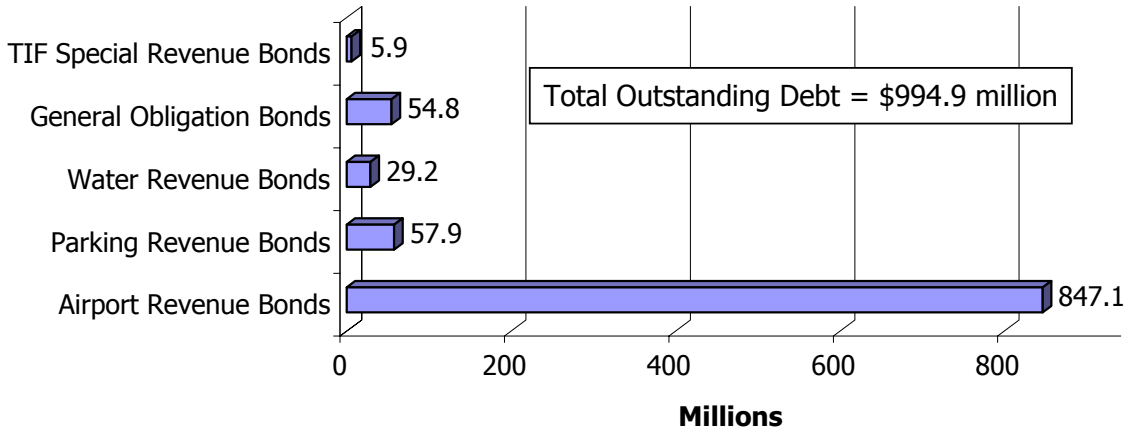
CITY DEBT

General Obligation and Revenue Bonds

Payments on general obligation debt are made from ad valorem property tax and license receipts. In 1999, the City issued $65 million in general obligation bonds. With the bond proceeds, the City's Fire Department is replacing its existing fire fighting fleet and conducting renovations to its firehouses. The St. Louis Police Department has received funds to upgrade its crime lab and make improvements to its headquarters building on Clark Street. The bonds have also provided $11 million for the demolition of abandoned and derelict buildings throughout the City. An additional $13.0 million in G.O. debt was issued in 2006 to provide matching funds for road and bridge projects, floodwall improvements and public safety communications systems. Another debt instrument known as revenue bonds are limited obligations of the City payable solely from the revenues of the department or facility financed by the bonds. By far the largest component of debt in this or any other debt category are the revenue bonds related to the Airport expansion project.

Bond Type	Amount Outstanding as of March 31, 2007
General Obligation Bonds	$54,819,742
Water Revenue Bonds	29,175,000
Parking Revenue Bonds	57,900,000
Airport Revenue Bonds	847,125,000
TIF Revenue Bonds (gen fund backed)	5,890,000
Total	**$994,909,742**

Outstanding Debt



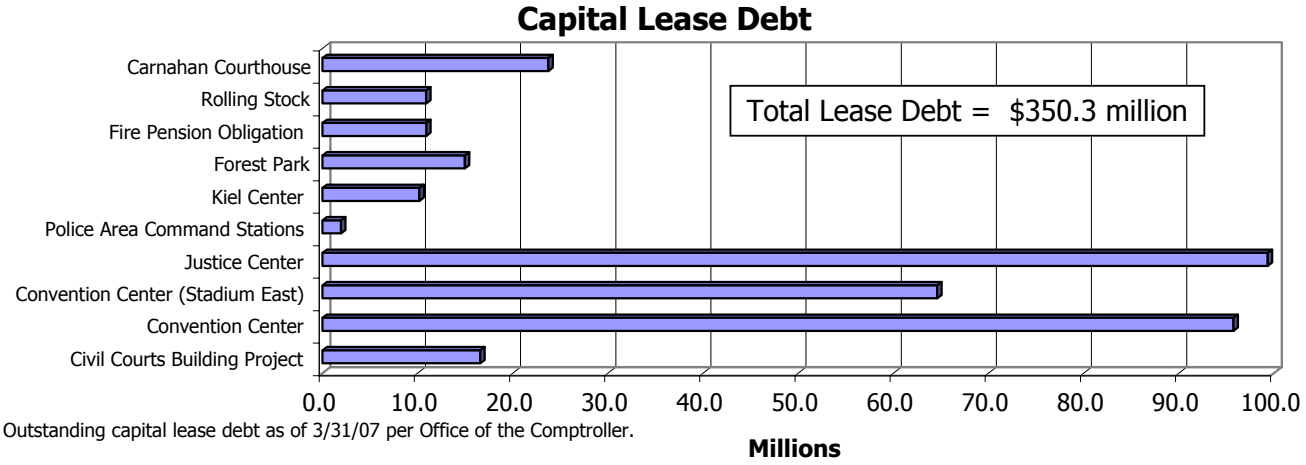
CITY DEBT

Capital Leases

The City has outstanding a number of lease-purchase agreements which can be characterized as capital leases. In capital lease financing, a non-profit authority issues debt to fund a project. This debt is secured by lease payments to the authority by a municipality leasing the project or equipment that is being financed. A list of the City's major existing agreements is presented below.

Description	Amount Outstanding March 31, 2007	Remaining Term In Years	Issue Date
Civil Courts Building Project	16,575,000	6	Jun-94
Convention Center (East) [1]	64,585,000	15	Feb-97
Convention Center - 1993A	2,567,205	8	Jun-93
Convention Cntr Leasehold Refunding - 2003	93,165,000	7	Jun-93
Kiel Center Refunding- A	6,110,000	14	Aug-97
Kiel Center Refunding -B	4,065,000	9	Aug-97
Police Area Command Stations	1,945,000	1	Jun-94
Justice Center - 1996A	15,770,000	1	Aug-96
Justice Center - 1996B	2,425,000	6	Aug-96
Justice Center - 2000	3,765,000	4	Feb-00
Justice Center - 2001	62,010,000	14	Sep-01
Justice Center - 2005	15,370,000	14	Aug-05
Forest Park - 2004	14,945,000	17	Mar-97
Fire Pension Obligation Bonds	10,905,000	6	Apr-98
Carnahan Courthouse	23,725,000	20	Apr-02
Rolling Stock	10,894,623	11	Mar-00
MDNR Energy Efficiency Program	1,458,411	6	Jul-01
Total	**$350,280,239**		

1 Pertains to the lease financing by the City, County and State of Missouri of an east expansion of the Convention Convention Center. Includes $1M per year in asset preservation funds to the Regional Convention and Sports Authority through the term of the bonds.



Outstanding capital lease debt as of 3/31/07 per Office of the Comptroller.

Capital Leases (continued)

While General Obligation debt is funded through property tax revenues and revenue debt is paid through the revenues of the project being financed, capital lease debt does not specifically have a dedicated revenue source for making lease payments. These payments are generally obligations of the City's General Fund. In as much as possible, the City has sought to lessen this burden on the general fund by pursuing new sources of revenue that may directly or indirectly be linked to the particular project being financed. The southern expansion of the convention center for instance, was accompanied by the successful propositions of a 1/2 cent restaurant tax and a hotel sales tax, with the idea that these two industries are the most likely beneficiaries of increased convention activity. The civil courts building improvement financing was followed by the imposition of a fee on court cases to help offset the cost of debt service. Likewise, the debt service on the new justice center is being funded in part by reimbursements the City receives from the state for holding prisoners charged with state criminal violations.

Police Department and Forest Park improvement leases are funded utilizing 1/2 cent sales tax proceeds that are dedicated to those departments. Approximately one half of the lease debt service requirements of $48.4 million in FY08 are supported by direct and indirect sources of revenue. Below are debt service requirements for the ensuing fiscal year. From time to time when economically viable, refinancing of some of these issues may occur, thus impacting future debt service requirements.

Schedule of Lease Debt Payments	FY08
Cervantes Convention Center - 1993 (refinanced)	17,742,000
Civil Courts Lease - 1994	2,752,000
Convention Center East / Stadium - 1997 [1]	6,000,000
CCC Energy Lighting Debt	387,835
Fire Pension Obligation Bonds - 1998	3,104,349
Forest Park Lease - 1997	1,370,000
Justice Center Lease	11,121,793
Kiel Center - 1997	990,800
Police Area Command Stations - 1994	1,320,240
Rolling Stock Lease / ITSA 2000-06	1,872,951
Carnahan Courthouse -2006	979,000
911 System Upgrades	240,000
MDNR Loan - 2001	527,623
Total	**$48,408,591**

[1] includes asset preservation payment

Tax Increment Financing Projects

Tax Increment Financing (TIF) is a funding mechanism used to support financing of development projects. In a TIF financing, bonds are issued to finance infrastructure and other improvements related to a development project. A portion of the incremental tax revenues resulting from the development are then dedicated to service the debt. In most instances, the debt remains an obligation of the developer and debt service is dependent solely on the incremental taxes to be generated by the project. The City's first TIF project known as St. Louis Marketplace is unique in that City general revenue is to be made available should there be any shortfall in project revenue. So while the outstanding debt table listed earlier includes all outstanding TIF debt, only the Marketplace debt remains a potential obligation of the City. A listing of actual outstanding TIF debt as well as approved TIF projects and authorized debt totals follow:

TIF Project	Debt Outstanding
Cupples Station #3	2,005,000
West Pine TIF Note #5	40,595
Chouteau Compton #6	3,240,000
Robert E. Lee #9	600,000
100 N. Condo #10	15,206
Emerging Technologies #11	774,890
3800 Park #12	382,703
Gravois Plaza #13	4,049,000
Tech Electronics #19	900,000
1505 Missouri #20	659,540
WKF #22	979,760
920/1000 #24	2,667,732
Paul Brown #26	3,264,200
1141-1151 So. 7th Street #27	1,131,600
Terra Cotta #28	3,505,000
Southtowne #30	7,500,000
Soulard Apts. #32	2,760,533
1619 Washington #37	1,930,000
Maryland Plaza South	4,133,176
	40,538,935
Industrial Development Authority Bonds	
Edison Brothers #8	5,226,000
MLK Plaza #18	2,565,000
	7,791,000
Total TIF Debt Outstanding	**$48,329,935**

CITY DEBT

TIF Project	Authorized Debt
St. Louis Marketplace (Scullin)	15,000,000
Cupples	3,989,177
4548 West Pine	300,000
Argyle	15,600,000
Chouteau / Compton	3,600,000
Center for Emerging Technology	978,000
Edison Brothers	5,300,000
Robert E. Lee	600,000
100 North Condominium LLC	400,000
Convention Center Hotel	80,695,000
3800 Park	390,000
Gravois Plaza	4,049,000
4100 Forest Park	7,000,000
Tech Electronics	900,000
MLK Development	2,250,000
4200 Laclede	925,400
1505 Missouri	621,100
Grand Center	80,000,000
1141-1151 S. Seventh St.	1,036,000
Paul Brown / Arcade	3,264,200
1100 Locust - Louderman Building	2,444,400
920 Olive / 1000 Locust	2,667,732
Walter Knoll Florist	1,036,000
Grace Loft	1,550,000
1312 Washington Ave.	400,000
Terra Cotta Annex / Parking	3,500,000
1601 Washington	3,000,000
2500 South 18th Street	510,000
City Hospital Complex	4,000,000
Fashion Square Lofts	3,700,000
Printer's Lofts	3,880,000
Soulard Market Apartments	4,400,000
Southtown Centre	7,500,000
1619 Washington	1,583,379
The Security Building	3,000,000
Highland at Forest Park	2,400,000
Catalin Town homes	422,000
Shenandoah Place	231,540
1133 Washington	1,500,000
Maryland Plaza South	4,850,000
410 Jefferson (at Locust St.)	1,525,000
Barton Loft (2401 S. 12th St.)	370,000
Warehouse of Fixtures	6,100,000
Maryland Plaza North	1,033,418

CITY DEBT

TIF Project	Authorized Debt
Marquette Building	4,000,000
Gaslight Square East	1,500,000
1136 Washington Ave.	3,650,000
Washington East Condominiums	7,300,000
Bottle District	51,500,000
Automobile Row (Project 1)	1,800,000
Automobile Row (Project 2)	3,000,000
1300 Convention	925,000
Mississippi Place	825,000
Loughborough Commons	11,000,000
5700 Arsenal	1,340,000
Adler Loft Condominiums	866,151
Dogtown Walk	415,000
East Bank Lofts	1,414,000
Ludwig Lofts	850,000
The Pet Building	3,300,000
Moon Bros. Carriage Company	1,300,000
Switzer Building	1,040,000
2300 Locust	1,800,000
1635 Washington	2,330,000
3949 Lindell	1,300,000
I-70 & Goodfellow (4800-4850)	5,652,458
Ely Walker Lofts (1520 Washington)	6,000,000
West Town Lofts	2,400,000
Southside National Bank	1,400,000
Packard Lofts	1,300,000
Bee Hat Company	1,350,000
Lindell Condos	95,000,000
5819 Delmar	1,200,000
Delmar East Loop	6,000,000
6175-81 Delmar	2,100,000
Delmar Loop Center North	1,500,000
Syndicate Trust	8,200,000
Euclid / Buckingham	2,500,000
Union Club	1,900,000
Park Pacific	20,460,000
2200 Gravois	1,000,000
600 Washington	34,300,000
4100 Forest Park II	6,500,000
Jefferson Arms	6,800,000
Grand / Cozens / Evans	1,200,000
Ballpark Lofts	11,000,000
GEW Lofts	3,200,000
1818 Washington (Tudor Building)	3,600,000
Ballpark Village	115,800,000
Total	**$730,318,955**

Principal and Interest Requirements on Direct Debt

as of March 31, 2007

Fiscal Year	General Obligation Bonds Principal	Interest	Total
2007-2008	$3,945,000	$2,375,822	$6,320,822
2008-2009	1,084,742	5,146,193	6,230,935
2009-2010	3,490,000	2,171,310	5,661,310
2010-2011	3,615,000	2,055,860	5,670,860
2011-2012	3,730,000	1,940,266	5,670,266
2012-2013	3,905,000	1,778,629	5,683,629
2013-2014	4,090,000	1,590,941	5,680,941
2014-2015	4,275,000	1,412,421	5,687,421
2015-2016	4,485,000	1,209,821	5,694,821
2016-2017	4,720,000	993,051	5,713,051
2017-2018	4,990,000	771,001	5,761,001
2018-2019	5,270,000	543,127	5,813,127
2019-2020	885,000	297,325	1,182,325
2020-2021	930,000	261,927	1,191,927
2021-2022	975,000	224,726	1,199,726
2022-2023	1,025,000	184,751	1,209,751
2023-2024	1,080,000	142,471	1,222,471
2024-2025	1,135,000	97,650	1,232,650
2025-2026	1,190,000	49980	1239980
	$54,819,742	$23,247,272	$78,067,014

Source: Office of the Comptroller, City of St. Louis

Debt Ratios

as of March 31, 2007

	Net Debt Per Capita
Direct Debt (incl. G.O. & Lease debt)	$1,149

Source: City of St. Louis Budget Division: based on 2005 revised U.S. census population of 352,572

Bond Ratings

Moody's	A3
Standard & Poor's	A
Fitch	A-

CITY DEBT

In November, 2005, City voters approved additional general obligation debt of $13 million. Issued in 2006, the total outstanding general obligation debt is now $54.8 million. In total, the City remains well under the 10% cap established by the Missouri Constitution. Overall direct debt for the City remains moderate at about $1,149 per capita. The City's ability to manage its finances and maintain positive fund balances are key to the City's debt issuance policy. On June 2, 2006, Standard and Poor's Ratings Service upgraded the City's credit rating from A- to A with a stable outlook. Fitch Ratings and Moody's Investors Service also affirmed their A- and A3 ratings, respectively, and raised their long-term outlooks from stable to positive on the City's outstanding general obligation bond debt. This is the sixth credit rating upgrade for the City over the last ten years. These improved ratings allow the City to borrow money at lower interest rates thus resulting in decreased costs. These ratings also serve as a postive indicator for companies and investors looking to do business in St. Louis.

CITY OF ST. LOUIS , MISSOURI CITY PROFILE

City Narrative

The City of St. Louis is located on the Mississippi River, the eastern boundary of the State of Missouri, just below its confluence with the Missouri River. The City occupies 61.74 square miles of land and its area has remained constant since 1876. The City, a constitutional charter city not part of any county, is organized and exists under and pursuant to its Charter and the Constitution and laws of the State of Missouri.

The City is popularly known as the "Gateway of the West," due to its central location and historic role in the nation's westward expansion. Commemorating this role is the 630 foot stainless steel Gateway Arch, the world's tallest man made monument, which is the focal point of the 86 acre Jefferson National Expansion Memorial on the downtown riverfront.

The current City charter was adopted in 1923 by the electorate, while the City was originally incorporated as a city in 1823, and as a town in 1809.

Source: City of St. Louis website

Civic Timeline

Year	*Event*
1764	St. Louis founded by Pierre Laclede
1823	City of St. Louis incorporated as a City
1832	Water distribution by waterworks
1847	City Hospital opened at 14th and Lafaytette
1857	City Fire Department established
1861	Metropolitan Police System founded
1876	City separation from St. Louis County
1935	Bond Issue for Jefferson National Expansion Memorial approved
1954	Metropolitan Sewer District created
1963	Transit operations assumed by Bi-State

Demographics

Population by Age

Under 5	23,477
5 to 19	76,452
20 to 44	134,080
45 to 64	66,338
65 to 84	40,529
+85	7,313
Total Population	348,189

Population

2000	333,960
2001	348,189
2002	347,954
2003	347,252
2004	348,039
2005	352,572

CITY OF ST. LOUIS , MISSOURI CITY PROFILE

Educational Attainment (>25 years of age)		
No High School Diploma	63,715	28.71%
High School Diploma	61,046	27.50%
Some College (no degree)	45,154	20.34%
Associate's Degree	9,698	4.37%
Bachelor's Degree	25,431	11.46%
Graduate Degree	16,907	7.62%
	221,951	

Seal - City of St. Louis

Race		
White	152,666	43.8%
Black	178,266	51.2%
Asian	6,891	2.0%
Other	10,366	3.0%

Source: 2000 U.S. Census

Economic and Employment Data

Tourist Attractions	*2005 Attendance*	*% Change*	*2004 Attendance*
Jefferson National Memorial	3,228,074	4.0%	3,103,756
St. Louis Zoo	2,932,154	-3.1%	3,025,816
St. Louis Cardinals	3,537,713	17.9%	3,000,000
President Casino	1,499,295	-6.3%	1,600,000
St. Louis Science Center	1,146,828	1.8%	1,126,000
Missouri Botanical Garden	774,134	-11.1%	870,321
St. Louis Rams	660,000	0.0%	660,000
City Museum	600,314	-6.1%	638,990
Fox Theatre	504,000	-14.4%	588,871
The Muny	456,033	0.0%	456,142
St. Louis Art Museum	480,599	14.1%	421,057

Source: St. Louis Business Journal

Income and Employment		*Most Recent Period*	*% Change*	*Previous Year Period*
Per Capita Personal Income	*05/ 04* [1]	$28,161	4.66%	$26,908
Average Annual Pay	*05/ 04* [2]	$45,930	4.02%	$44,154
Total Employment	*June 06/ 05* [2]	223,062	-0.45%	224,060
Establishments	*2nd Qtr 06/ 05* [2]	8,013	-0.85%	8,082
Total Wages *(In Thousands)*	" "	$2,469,274	-0.68%	$2,486,077
Average Weekly Wage	" "	$853	-0.23%	$855
City Labor Force	*April 07/ 06* [2]	158,151	-1.15%	159,994
Employment	" "	148,481	-0.76%	149,612
% Unemployment	" "	6.1%	-0.40%	6.5%

Source: [1] U.S. Bureau of Economic Analysis
[2] U.S. Bureau of Labor Statistics

CITY OF ST. LOUIS , MISSOURI CITY PROFILE

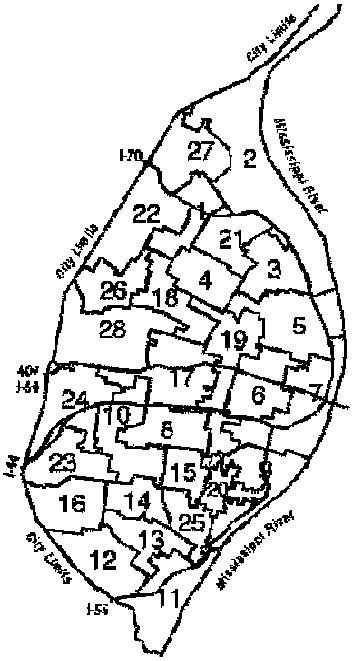
Top Employers	*2005*
BJC Health System	15,059
Washington University	12,278
St. Louis University	9,223
City of St. Louis	9,064
St. Louis Board of Education	7,649
AT&T Services, Inc.	6,405
U.S. Postal Service	6,400
State of Missouri	5,582
Tenet Health System	5,426
Anheuser-Busch Companies, Inc.	5,022
A.G. Edwards	5,014
May Department Stores Co.	4,789
Defense, Finance, and Accounting Service	3,359
National Finance Center	3,306
Bank of America	2,806

Source: St. Louis Business Journal

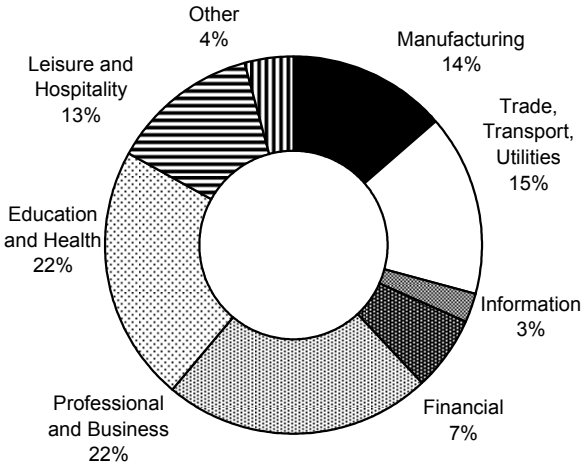
Construction Activity (In Millions $)	*2002*	*2003*	*2004*	*2005*
New Residential	66.44	113.04	50.36	115.86
Rehab Residential	105.55	113.55	112.37	193.21
New Commercial	93.67	118.33	265.47	113.38
Rehab Commercial	191.00	228.94	231.86	308.33

Source: Building Division, City of St. Louis

St. Louis' 28 Wards



Employment by Industry



Source: Bureau of Labor Statistics

GLOSSARY

Accrual Basis of Accounting
Accounting method where revenues and expenditures are recognized when incurred as opposed to actually received or paid. The City's general fund and most special fund budgets use a modified accrual basis where encumbrances, including outstanding purchase orders, are budgeted as expenses but revenues are recognized only when they are actually received. (see also cash basis of accounting)

Affordable Housing Trust Fund
Fund created in 2001 from a portion of receipts of the local use tax. Funds are dedicated to providing for the development and preservation of affordable and accessible housing in the City. Loan and grant programs are administered by the Affordable Housing Commission. In November 2002, City voters replaced the existing local use tax with a new local use tax. Under a new allocation formula, a total of $5.0 million per year is to be allocated to the Affordable Housing Trust Fund.

Airport, City of St. Louis
An enterprise fund used to account for the revenues and expenses of Lambert-St. Louis International Airport. The Airport is owned by the City of St. Louis and operated by an Airport Commission. The use of Airport revenues, derived primarily from airline payments for use of the facilities, parking fees and interest earnings, are limited to purposes of the Airport.

Aldermen, Board of
28 elected individuals representing the 28 wards of the City and a President elected citywide who make up the City's legislative body.

Appropriation
A legal authorization to make expenditures and incur obligations for specific purposes.

Assessment
The valuation of property for the purpose of taxation.

Assessment Fund
Fund which supports the operations of the Assessor's office.

Balanced Budget
A budget in which resources available for appropriation equal planned expenditures.

GLOSSARY

Battered Persons Shelter Fund
Established by ordinance in 1992, the Battered Persons Shelter fund is used solely for providing operating expenses for shelters for battered persons. The fund is supported by a $1.00 fee imposed on municipal ordinance violations cases filed in municipal court.

BJC / City Trust Fund
Fund used to account for operating and maintenance costs for Forest Park funded through lease revenues from BJC Hospital.

Bond Issue
Debt instrument used to fund large capital projects or other obligations for a period of more than one year. The debt is typically repaid following a fixed schedule of principal and/or interest payments over the term of the debt issued.

Budget
A financial plan based on anticipated revenues and expenditures for a given period.

Budget Transfer
The act of moving appropriated funds from one expenditure account to another. The budget transfer is used to adjust the budget to meet changes in planned expenditures that may occur during the fiscal year.

Building Demolition Fund
Fund established to finance the demolition and board-up of dangerous buildings. The Building Demolition Fund is funded through a fee of $2.00 per $1,000 estimated value of any building permit issued by the City.

Capital Improvements Fund
Fund for long-term improvements and maintenance of the City's infrastructure and/or acquisition of equipment or property for public use.

Capital Improvement Sales Tax Trust Fund
Fund established for revenues received from the one-half cent sales tax for capital improvements. This fund consists of the following five accounts: Ward Capital Improvements Account (50%), Major Park Capital Improvements Account (17%), Recreation Center Capital Improvements Account (3%), Citywide Capital Improvements Account (20%) and Police Department Capital Improvements Account (10%).

GLOSSARY

Capital Improvement Plan (CIP)
A document prepared each year concurrently with the City's annual budget that identifies planned capital improvement expenditures and resources available to fund those expenditures over the next five years.

Capital Improvement Expenditures
Any action or expenditure taken or made to replace, install, refurbish, rehabilitate, reconstruct, update or otherwise improve the City's public infrastructure, including but not limited to, roads, bridges, parks and other public places, sidewalks, arterial streets, alleys and municipal buildings and efforts or expenditures taken or made to improve the quality of the City's fleet of rolling stock or other major equipment items.

Capital Improvement Sales Tax Trust Fund
Fund established for revenues received from the one-half cent sales tax for capital improvements. This fund consists of the following five accounts: Ward Capital Improvements Account (50%), Major Park Capital Improvements Account (17%), Recreation Center Capital Improvements Account (3%), Citywide Capital Improvements Account (20%) and Police Department Capital Improvements Account (10%).

Capital Lease Debt
A form of financing where a non-profit authority issues debt to fund a project. The debt is secured by lease payments to the authority by the municipality leasing the project or equipment that is being financed.

Cash Basis of Accounting
Accounting method where revenues and expenses are recognized when actually received or paid. The City's enterprise funds are budgeted on a cash basis. (see also accrual basis of accounting)

Child Support Unit (Parent Locator Fund)
State supported fund through which the Circuit Attorney's Office conducts its program for recovering child support payments.

Columbia Bottoms Fund
Fund established to account for transactions relating to Columbia Bottoms, a parcel of land along the Missouri River which the City owns and leases out for private farming. With the recent sale of most of the property to the Missouri Department of Conservation, activity in this fund has been significantly reduced.

Communications (Cable) Fund
Fund established for the purpose of overseeing the cable television and communications industry in the city and establishing and managing a government access channel and

necessary studio facilities. The Cable Division is funded through a 5% franchise fee imposed on Cable operators.

Community Development Agency
City agency responsible for planning and implementing the housing and economic development plans of the City of St. Louis. CDA also oversees operation, administration and programmatic and compliance monitoring of the Community Development Block Grant program as well as other federal housing programs.

Community Development Block Grant (CDBG)
A variety of funds received from the Federal Government for providing housing, community and economic development programs to economically distressed neighborhoods and segments of the population. The annual appropriation of CDBG program funds is typically approved in December of each year, separate from the City's overall general budget.

Comprehensive Annual Financial Report (CAFR)
The audited financial report containing statements and reports of the City's financial activity for a given fiscal year.

Convention and Tourism Fund
Fund established to foster and promote the City's convention and tourism industry. Expenditures from the fund are approved by members of the C & T Board consisting of the Mayor, the Comptroller and the President of the Board of Aldermen.

Convention and Sports Facility Trust Fund
Fund established to help pay for the construction of the convention center expansion project. Revenues to the fund consist of the 3.5% gross receipts tax on hotel/motel receipts. These revenues are transferred to the City's General Fund and used to help pay the City's debt on the convention facility.

Debt Service
Expenditures for principal and interest payments on loans, notes and bonds.

Debt Service Fund
Fund used to specifically track payments of principal, interest and expenses on general obligation debt.

Department
Major unit of organization in the City comprised of subunits called divisions.

GLOSSARY

Earnings Tax
A one percent tax levied against employee gross compensation and business net profits. The tax applies to all residents of the City of St. Louis regardless of where they work. It also applies to the earnings of non-residents who work within the City limits.

Effectiveness Measure
A measure used to gauge how well a given service results in a desired out come.

Efficiency Measure
A measure used to gauge the amount of resources required to deliver a given unit of service.

Employee Health & Hospital (Benefits) Fund
A fund financed jointly by the City, its employees and retirees to ensure adequate health and hospital care for employees and retirees of the City. The income for this fund is derived from appropriations made in other City funds.

Encumbrance
An obligation for which payment is anticipated but has not yet been made. Typically encumbrances represent outstanding purchase orders or contracts. The funds appropriated for these expenses are set aside in a reserve for payment. An item will remain an encumbrance until the obligation is paid or otherwise released.

Enterprise Fund
A fund used to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the cost of providing goods or services to the public on a continuing basis be financed or recovered primarily through user charges. The City's Airport, Water and Parking Meter Divisions are enterprises.

Estimate and Apportionment, Board of
The City's chief fiscal body - comprised of the Mayor, the Comptroller and the President of the Board of Aldermen.

Expenditure
Money actually spent by the City for the programs and projects included in the approved budget.

Federal Mandate
A regulation or requirement imposed on state or local governments by the Federal government. Federal mandates include the Clean Air Act, Clean Water Act, Americans with Disabilities Act and Underground Storage Tank Regulations.

Fee Office
Office which by State statute is funded by a commission fee or portion of the revenues it is charged to collect. Fee offices are not included in annual City appropriations. Fee offices in the City include the Collector of Revenue, License Collector and Public Administrator.

Fiscal Year
Twelve month period to which the budget applies. In St. Louis this is July 1 to June 30.

Franchise Tax
Any one of a series of taxes on the gross receipts of utility companies operating within the City, including sales of electricity, natural gas, telephone services, water, steam and on the gross receipts of the Airport.

Fund Balance
The level of funds remaining as measured generally at the conclusion of a fiscal year, after allocating for all encumbrances and other commitments. The fund balance often includes reserves set-aside to meet future obligations, (e.g. 27th pay reserve, rainy day reserve). From a fiscal policy standpoint, emphasis is often placed on the level of "unreserved" fund balance as an indicator of fiscal stability. The City's policy is to achieve and maintain an unreserved general fund balance at a minimum of 5% of the general fund budget.

General Fund
The main operating fund of the City.

General Obligation Bonds
Debt issue that is supported by the full faith and credit of the City's taxing authority. Debt issuance requires approval of two-thirds of voters. Retirement of general obligation debt is funded through a levy of the property tax.

Generally Accepted Accounting Principles (GAAP)
The common set of accounting standards and procedures for reporting financial activity.

Health Care Trust Fund
Fund created in 2001 from a portion of receipts from the local use tax. Funds are dedicated to providing public health care services within the City of St. Louis. In November 2002, voters replaced the existing local use tax with a new local use tax.

Intergovernmental Revenue
Revenue received from federal, state or other governmental agencies.

Internal Service Fund
Funds used to account for the financing of goods or services provided by one department or agency to other departments or agencies on a cost reimbursement basis.

Lateral Sewer Repair Fund
Fund established in 1989 to provide the cost of the repairs of leaking lateral sewer service lines on residential properties. The Lateral Sewer Repair Program is funded by a $28.00 annual fee on all residential property having six or less dwelling units.

Local Use Tax
Originally approved by City voters in April, 2001, the local use tax is a tax imposed on purchases made from out of state vendors. The local use tax rate is equal to the City's local sales tax rate. The local use tax was replaced by voters in November, 2002 with a new local use tax. Proceeds from the new local use tax are to be allocated each fiscal year in the amount of $5 million each to the Health Care Trust Fund and the Affordable Housing Trust Fund, $3 million for derelict building demolition and any excess amounts shall be dedicated collectively to any of the following: derelict building demolition, public safety, neighborhood preservation, development and preservation of affordable and accessible housing and public health care services.

Local Parks Fund
Fund used to account for revenues and expenses from the 1/8 cent sales tax approved by voters in November, 2006. The proceeds of the tax are to be used for the financing of two new recreation centers in the City, improvements to existing recreation centers and to provide additional recreation programming.

Output Measure
A measure used to gauge workload or units of service provided through or by a program.

Parking Funds
Funds used to track revenues and expenses of the Parking Meter Division and Kiel Parking Facility. Both of these operations are managed as separate enterprise funds by the Treasurer's Office.

Payroll Expense Tax
A tax of one-half of one percent of total compensation paid by a business to its employees for work performed in the City of St. Louis. Non-for-profit charitable or civic organizations are exempt from the payroll expense tax.

GLOSSARY

Performance Measure
Any one of a number of measures used to gauge a program's efficiency, effectiveness or output.

Personal Services
Account group of expenditures related to salaries, overtime, social security payments, health insurance and other fringe benefit costs of personnel.

Port Authority Fund
Fund established to manage all phases of the harbor and wharves operation including enforcement of all regulations with the guidance of a Port Development Commission.

Program
A set of activities conducted by a department or division to provide a specific service.

Property Tax
A tax levied on the assessed value of property (e.g. personal, real estate).

Public Facilities Protection Corporation
A not-for-profit corporation established to provide the City with Surety Bond and Insurance coverage and general protection from judgments rendered against the City. Each year the City makes a contribution to PFPC out of the General Fund.

Public Safety Trust Fund
Funds used to account for receipts and expenditures from an increase in the Graduated Business License tax rates approved by voters in August, 2006. The proceeds are allocated as follows: 75% to the Police Department for new policing initiatives, 15% for the Circuit Attorney's Office for the establishment of a career criminal unit and 10% for the City Counselors Office for enhancing the problem properties unit.

Revenue
Income received by the City government from sources, such as taxes, fees, user charges, grants and fines, which is used to support the government's facilities and Services to the community.

Revenue Bonds
Debt issue used to finance capital improvements payable solely out of the revenue derived from the facility that is financed from the proceeds of the bonds. Most often used by enterprise funds (e.g. Water Division, Airport)

Riverboat Gaming Fund
Fund established to account for revenues from riverboat gaming. Appropriations from this fund are used for three primary purposes, 1) public safety on the riverfront, 2) capital expenditures (i.e. local bridge match, etc.) and 3) economic development. Revenue from riverboat gaming leases is received through the Port Authority Fund.

Special Revenue Fund
A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or major capital projects) that are legally restricted to expenditures for specified purposes.

Street Improvement Fund (St. Louis Works)
A street and sidewalk improvement program funded primarily from a portion of City utility taxes and State motor vehicle sales tax revenues. St. Louis Works funds are appropriated under a separate ordinance on a calendar year basis.

Tax Increment Financings
Funding mechanism that uses the tax benefits generated by a development to pay the debt for improvements related to the development.

Transportation Fund
Fund used to account for revenues and appropriations from the 0.5% transportation sales tax and the 0.25% Metrolink sales tax. All revenues into the transportation fund are currently appropriated to the Bi-State Development Agency that operates the regional mass transit system.

Trust and Agency Funds
Funds used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or funds.

Twenty-Seventh Pay Reserve
Reserve set aside for fiscal years in which a 27th pay day occurs. With bi-weekly pay periods, a 27th pay day will occur once every 11 years. FY06, the previous fiscal year, contained 27 pays.

Unreserved Fund Balance
That portion of the fund balance that does not include reserves set-aside to meet future obligations (see also fund balance)

User Fees
Fees paid directly by citizens for a service used (i.e. park fees, bus fares).

GLOSSARY

Water Division Fund
An enterprise fund used to account for the revenues and expenses of the Water Division, which is owned and operated by the City and funded primarily through water sales.

COMMON ACRONYMS

ADA	Americans with Disabilities Act
BPS	Board of Public Service
CAFR	Comprehensive Annual Financial Report
CDA	Community Development Agency
CDBG	Community Development Block Grant
CEMA	City Emergency Management Agency
CIP	Capital Improvement Plan
CJC	City Justice Center
COPS	Community Oriented Policing Services
CORR	Community Outreach for Risk Reduction
CREA	Civil Rights Enforcement Agency
C&T	Convention and Tourism Fund
CSB	Citizens' Service Bureau
E&A	Board of Estimate and Apportionment
EMS	Emergency Medical Service
ESD	Equipment Services Division
HCD	Housing Conservation Dist.
ITSA	Information Technology Services Agency
ISTEA	Inter-modal Surface Transportation Efficiency Act

COMMON ACRONYMS

LLEBG	Local Law Enforcement Block Grant
MBE	Minority Business Enterprise
MSI	Medium Security Institution
NSO/T	Neighborhood Stabilization Officer Team
PFPC	Public Facilities Protection Corporation
REJIS	Regional Justice Information Service
SLAA	St. Louis Area Agency on Aging
SLATE	St. Louis Agency on Training and Employment
SLDC	St. Louis Development Corporation
SLPD	St. Louis Metropolitan Police Department
TIF	Tax Increment Financing
WBE	Women's Business Enterprise