City of St. Louis, Missouri

FY2009 ANNUAL OPERATING PLAN

As Adopted

CITY OF ST. LOUIS, MISSOURI

FISCAL YEAR 2009

ANNUAL OPERATING PLAN

June 27, 2008
As Adopted

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Darlene Green, Comptroller
Lewis E. Reed, President Board of Aldermen

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CITY OF ST. LOUIS

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Special thanks to the Department and Division Heads; Pete Joergensen and the entire Multigraph staff for their work on the cover and reproduction of this document; and all the Records Retention staff for their work on the reproduction of this document.

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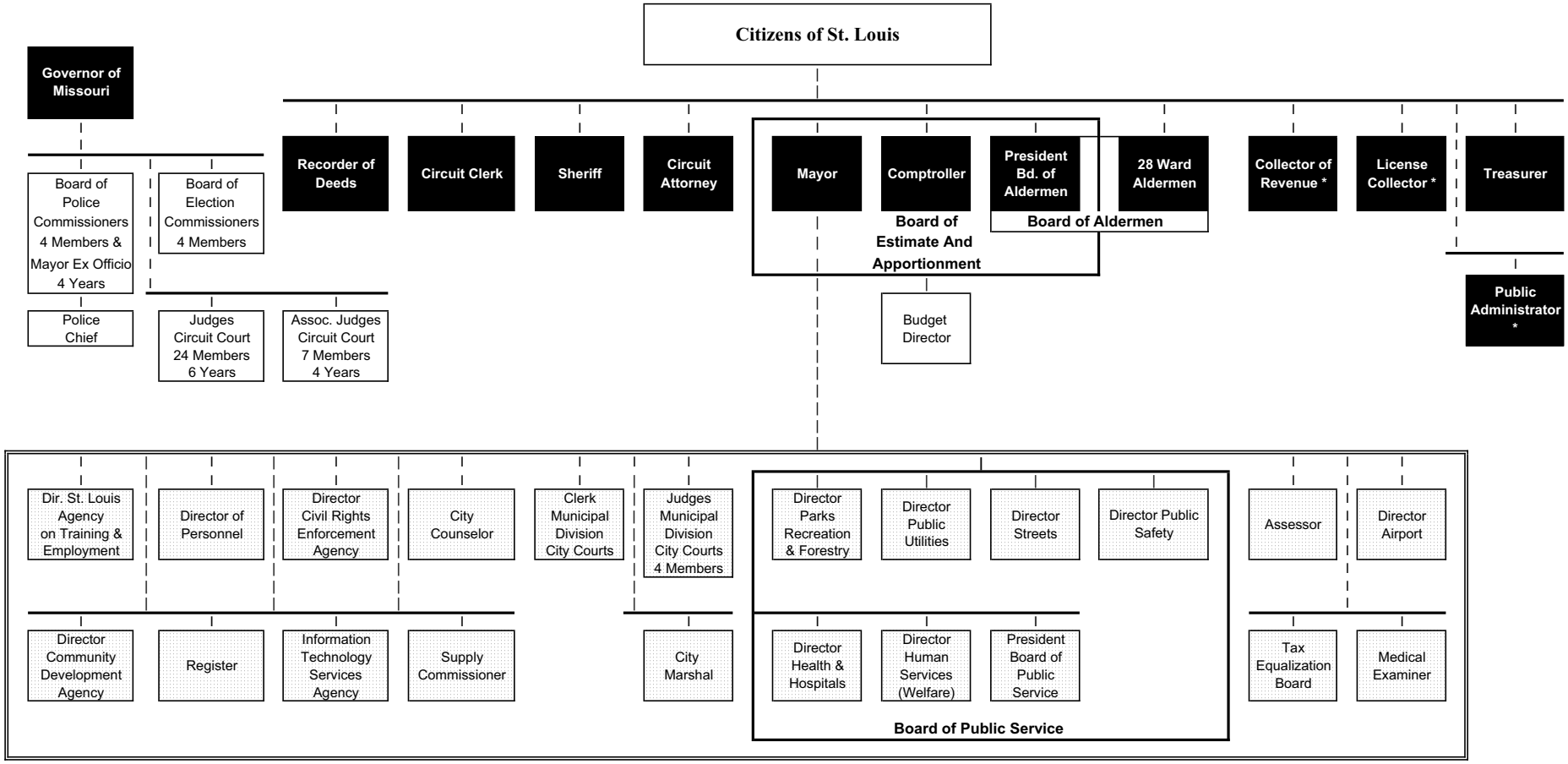
Government of the City of St. Louis, Missouri



Elective Offices - 4 Years

Offices appointed by Mayor

* Indicates a fee office (not included in general appropriation)

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

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The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the Budget Division, City of St. Louis for its annual budget for the fiscal year beginning July 1, 2007.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

EXECUTIVE SUMMARY

FY2009 Annual Operating Plan

Each annual operating plan has as its primary task the charge of allocating resources in a manner that furthers City government's mission namely to provide safe neighborhoods, attractive parks and recreation, affordable housing, efficient transportation, a healthy citizenry, a vibrant and diverse economy and an efficient and efficient government.

The FY2009 Annual Operating Plan allocates a total of $961.0 million toward securing those attributes that make the City a desirable place in which to live, work and visit. With the economic outlook for both the national and regional economies showing definitive signs of slowing if not actual recession, the next fiscal year will add to the ongoing challenge of furthering the City's mission during a period of economic uncertainty. This operating plan addresses a number of short and long term challenges. It appropriates funds from a recently approved one half cent public safety sales tax to provide additional funds for police and crime prevention programs as well as address longstanding funding shortfalls in Police and Fire pensions. The Employee Pension plan will benefit from funding realized by recent settlement agreements with telecommunications companies and the City's tax on wireless communications revenues. Additional funds are allocated toward the City's detention facilities to ensure that existing capacity is fully maintained and available for use by the Corrections Division. This plan also addresses the increased costs of fueling and maintaining the City's vehicle fleet on which the public relies to provide street maintenance, snow removal and trash pick-up among other essential services. The City will be expanding its housing conservation district Citywide in the coming fiscal year funded in part by an

increase in local use tax revenues. Every other year, the City is faced with providing for four City wide elections. In FY09 this includes a presidential election which is also to be funded in the coming fiscal year. Both operational and capital revenues will be applied toward the operation of the former Abram federal building on Market Street as a new home for the Departments of Health and Human Services and City Courts among other agencies. This relocation will address a long standing deficiency in the Health Department's current location at 634 N. Grand. Progress will continue on existing initiatives to complete construction of two new recreation centers in the City funded by a 1/8 cent sales tax approved in the previous year. Other capital improvement allocations, funded in part by additional gaming revenues from the City's new Lumiere Place gaming facility will address both rolling stock and municipal building improvement needs.

In spite of the economic uncertainties, the City has continued to make strides in addressing these and other challenges of both long and short term nature. The FY09 Annual Operating Plan allocates the resources necessary to further these efforts.

The proposed $961.0 million allocation of the FY2009 Annual Operating Plan represents a 10.7% increase over the current year appropriation of $867.7 million. The comparison is a bit distorted in that some of this growth is due to the inclusion of one-time payments such as the $12.6 million payment of FY08 obligations to ERS which will occur in FY09. Another factor is the appropriation of telecommunications revenues through a new ERS trust fund as an ongoing revenue source to fund ERS obligations. Adjusting for these budgetary anomalies, the increase is 7.4%, fueled in part by increased revenue from the new sales tax and related increase in the local use tax and the telecommunications settlement proceeds. Outside of these new sources, base revenue growth is expected to slow along with the overall economy.

Employee Pay and Health Benefits

Approximately 70% of costs in providing the wide array of City services are related to the pay and benefits of City employees. While subject to final pay negotiations, the FY09 budget provides funding for the equivalent of a 2.5% cost of living increase for all employees. The total cost of this pay package is approximately $9.1 million for all funds. The general fund share of this cost is approximately $6.7M. Of this amount, $1.7 million is derived from a portion of the new public safety sales tax with the balance of $5.0 million assumed by a general fund allocation. The cost of providing employee health insurance will also increase in FY09 by approximately 15%, resulting in a total increase of $3.3 million in all funds of which approximately $2.1 million is borne by the City's general fund.

Employee Pensions

The funding of the City's three pension systems has been an ongoing challenge for the past number of years. The systems have remained relatively well funded, 90%, 93% and 88% for the Police, Fire and Employee Retirement Systems respectively. However, in previous years, the prospect of funding each of the systems annual required contributions has been daunting. In the FY09 budget, all past and present obligations to the three systems will be met. This has been accomplished through a variety of measures. In 2007, the City issued $140 million in bonds to satisfy past obligations to the systems through FY07. Another bond issue is anticipated in FY08 to provide an additional $20 million to the Police and Fire systems which along with $12.6 million in FY09 payments to the employee system will bring all past City contributions up to date. A combination of new revenue sources in FY09 will be utilized to meet the ongoing pension costs as well as the new debt service requirements. A total of $11 million from the new public safety sales tax will be dedicated to Police and Fire Pensions. A portion of the increase in telecommunications tax revenues, $5.5M, will be allocated to the Employee

Retirement System. In total, the FY09 budget appropriates $66.9 million from all funds for pension and pension related debt obligations. Of this amount, $45 million is from the general fund including the $12.6 million payment to ERS.

New Police Officers and Crime Prevention Initiatives

The new public safety sales tax will provide an estimated $18 million in new revenue per year. Given a two month lag from the July 1, 2008 implementation date, FY09 receipts are projected at $15 million. In addition to the pay and pension issues addressed with these new funds, the sales tax proceeds will also serve as the means for increasing the uniformed Police force to a total of 1,400 officers by the end of the fiscal year. An additional $1 million of proceeds is being allocation to the development of crime prevention programs to be administered by the Department of Public Safety

City Wide Housing Conservation

The FY09 operating plan allocates funds for an expansion of the Housing Conservation District Program. A new ordinance will provide that all neighborhoods in the City will now be part of the program. Under direction of the City's Building Division, a total of 11 new building inspector positions will be added at a cost of approximately $450,000. A good portion of this cost will be offset by additional inspection fee revenue.

MSI and Justice Center Operations

As with the previous fiscal year, an increase in the prisoner census at both the Medium Security Institution (MSI) and City Justice Center (CJC) has added considerably to the operating costs of the two facilities. With a total census often approaching 2,150 inmates, the costs of both staffing the facilities as well as providing both contractual medical and food costs have continued to rise. The FY09 budget allocates an additional $2.0 million to ensure that this essential link in the criminal justice system remains fully funded and functioning.

Park and Recreation Improvements

Progress on development and construction of two new city recreation centers will continue in FY09. A total of $4.4 million in Local Park sales tax funds approved in 2006 will support the funding of these projects as well as provide for recreational programming. A total of $3.6 million is being allocated in a special trust fund to the maintenance of Forest Park. These funds are comprised of a $1.6 million contribution from the City's general fund and $2.0 million in annual proceeds from a lease agreement with BJC Hospitals negotiated in the previous year.

Homeless Services Programs

The Department of Human Services will continue its efforts to administer the proceeds of an $11 million grant awarded by the U.S. Department of Housing and Urban Development. The grant will provide funds for a variety of homeless services programs and is part of the City's ten year effort to end chronic homelessness.

Gateway Transportation Center

It is anticipated that in FY09, the new Gateway Transportation Center will be fully operational. The FY09 budget allocates $1.0 million for staffing and operating costs of the facility. The new center will provide a single site for interstate bus and rail travel as well as a connection with local transportation service. Operations of the center will be funded through rents paid by the tenants of the facility.

Relocation of Health and Human Services Departments

With the recent purchase of the former federal building on Market Street (previously known as the Abram Building), the City has acquired a new space for relocating departments currently housed in outdated or leased space. The Departments of Health and Hospitals and Human Services are expected to move from their current location at 634 N. Grand to the new building some time around the middle of the fiscal year. City Courts is also a

prospective tenant that is to be moved shortly thereafter. The FY09 budget anticipates the occupation of the building once existing federal agencies vacate by the end of the June. A total of $1.8 million has been allocated in FY09 for operating costs of the new facility. In addition, it is anticipated that $5M funded through a capital fund financing will provide the renovations and improvements necessary for the City's occupation.

Miscellaneous Department Items

City Wide Accounts

Included in the City Wide Accounts appropriation is the $12.6 million payment to ERS and $5.0 million amount for pay increases previously discussed. Among other items, $500,000 has been allocated as estimated general funds cost for the state audit in FY09. An additional $600,000 has been allocated for operations of the Assessor's office after utilizing an existing fund balance amount in the previous year. Through a financing arrangement that will apply over $10 million in debt service reserve funds for Justice Center debt service, general fund debt service costs will decline by $10.1 million. It is through this reduction in debt costs along with an application of telecommunication settlement proceeds that the City is funding the $12.6 million ERS pension obligation described earlier.

Parks Department

The Parks Department budget will include the operations of Soulard Market in FY09. The Market was previously a part of the Department of Public Utilities.

County Offices

With recent innovations in voting technologies, the cost of running an election has increased substantially in recent years. There are four scheduled elections in FY09, including the presidential election. The FY09 budget for the Board of Elections has an additional $1.6 million allocated to ensure the smooth and effective running of the City's electoral process.

Street Department

A regular use of snow fighting supplies this past season has led to an increase in the appropriation for supplies for the Street Division. In addition, the cost of materials associated with maintaining street lights and traffic signals continue to rise. The FY09 budget allocates an additional $300,000 to address these needs. The Street Department will also be monitoring and managing the traffic effects of the closure due to reconstruction of I-64.

Police and Public Safety

Previously mentioned, the new public safety sales tax will provide the funding for increasing the number of Police officers to 1,400 while also providing funds to develop new crime prevention programs. In addition to the expanded corrections division funding and the housing conservation district program expansion, the Department of Public Safety will be reestablishing the City's Emergency Management Agency (CEMA) as a separate division within the department.

Health and Human Services

The Family and Community Health Section of the Department of Health and Hospitals will be adding three additional staff as part of an infant mortality reduction initiative. Health and Hospitals will also be administering an additional $1.6M in grant funded programs targeting communicable disease control efforts and environmental health services.

Board of Public Service

The rising cost of fuel and the cost of maintaining the City's aging fleet of vehicles has resulted in an increase of $1.4M to the City Equipment Services Division of the Board of Public Service.

Fund Groups

The total recommended budget for FY2009 is $961.0 million, and is funded by a combination of local tax and fee collections, dedicated funds for enterprise functions and project specific grants. The vast majority of local taxes and fees collected are used in support of general fund activities. The remaining local collections are deposited in special

accounts due to legal requirements and are used to augment the services provided by the general fund. These special funds include those containing the Local Use Tax, revenues from gaming operations, the cable television gross receipts tax, the state subsidy for property tax assessment, building demolition, lead abatement and other special funds. In the budget, these amounts are further broken down by departmental activities using specific projects and accounts, with appropriate distinctions being made between operating and capital expenditures.

GENERAL FUND OPERATIONS

The general fund budget in combination with a variety of special funds supports those recurring activities necessary for the operation of City government. These activities are supported by a combination of revenues derived from taxes, fees, fines and intergovernmental transfer payments.

At $460.5 million, the FY2009 general fund budget is the largest of the City funding units. In turn, the largest allocation under the general fund is for public safety at $245.7 million, of which $129.7 million is for police services. The remaining public safety allocation from the general fund provides for fire protection, pre-trial inmate housing, emergency medical services, and various permitting, inspection and neighborhoods stabilization activities. The general fund budget also funds the majority of park and recreation operations at $20.5 million, streets, traffic and refuse collection for $31.0 million and government and finance operations at $32.6 million. Functioning as both a City and County the general fund also includes appropriations for the 22nd judicial circuit of Missouri and a number of county office functions for $56.8 million. Debt service payments for large projects funded through lease arrangements are included in the general fund allocation in the amount of $21.3 million. Lease debt payments in FY09 include the annual lease payments on the Scottrade Center, St. Louis Marketplace and the Convention Center/Stadium complexes. The remainder of the general fund budget can be categorized as paying for engineering services, maintenance and operations of public buildings, and fleet services.

SPECIAL FUNDS

Federal and State Grants

The largest category of special funds is grant funds secured from agencies at both the State and Federal level. These finds are included in the proposed budget in the amount of $63.2 million, a 21% increase from the current year. The largest portion of these grant funds are

dedicated to health programs and social service programs administered by the Department of Health and the Department of Human Services respectively. Much of the increase in FY2009 is related to an $11 million HUD grant awarded to the City to be administered by the Department of Human Services in support of programs to end chronic homelessness. Combined with existing grants, a total of $34.5 million in grant funds will be allocated for use by these two departments. Public safety and neighborhood stabilization issues are addressed with miscellaneous project specific grants administered by the Police Department and various Public Safety Block Grants. Grants for this category total $10.1 million in FY2009. The remaining grant funds support the City's efforts in the provision of job training services through the St. Louis Agency for Training and Employment and with providing administrative support for the Law Department and the Community Development Agency.

Other Special Revenue Funds

The remaining special fund allocations in the budget come from revenues which are legally required to be accounted for separately from the general fund. This category includes the new funds previously mentioned, relating to the 1/2 cent sales tax for public safety and the new Employee Pension Trust Fund. Other funds include $34.3 million expected in FY 2009 from the Local Use Tax. Programs funded by the Local Use Tax include health care, building demolition, affordable housing, police services, and neighborhood preservation. This budget also allocates $10 million from gaming operations which is used for capital improvements and enhancing the safety of the public visiting the riverfront. Special revenue funds also allocated in this budget include the convention and tourism fund, the assessment fund, communications fund and other miscellaneous special for demolition of condemned buildings, and repair of sewer lines.

DEBT SERVICE FUND

The budget allocates $6.3 million in debt service payments on the City's outstanding general obligation debt. New general obligation debt in the amount of $13 million was issued in 2006 for financing matching grants for street and bridge projects as well as floodwall repairs and for public safety communications systems. The new bonds are in addition to bonds issued in 1999 for public safety related capital equipment and improvements. In total, $50.9 million in G.O. bonds remains outstanding.

CAPITAL IMPROVEMENTS

The budget allocates $31.1 million in funds dedicated to equipment purchases and capital improvements. The sources include a dedicated 1/2 cent sales tax, a portion of a 1/10 cent sales tax, a portion of the state gasoline tax, gaming admissions receipts, and proceeds from asset sales. Projects funded include infrastructure improvements to bridges, streets, and buildings, as well as debt service on previously approved projects such as the Justice Center and Civil Courts Building.

ENTERPRISE FUND OPERATIONS

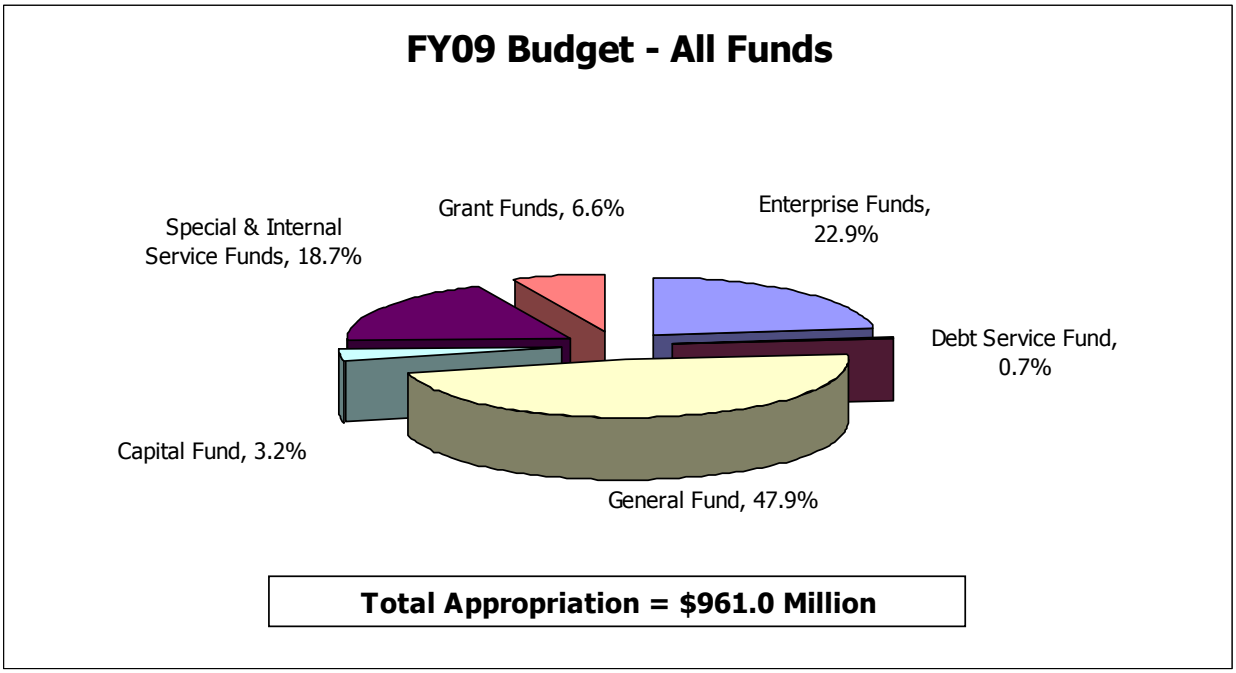
The Water Division and the Airport are the City's two enterprise funds. Allocations for these departments are included in the FY2009 budget at $56.8 million and $162.5 million, respectively. The Water Division receives its income from the sale of water to residents of the City and recently from the sale of water to other municipalities in the metropolitan area. Approximately 8% of the Water Division's budget or $4.4 million is devoted to retirement of revenue bonds issued for capital improvements to the divisions' two treatment facilities and an upgrade of the supporting infrastructure. With a budget of $162.5 million, the Airport is the City's largest cost center and is supported entirely by user fees paid by airlines and concessionaires, along with federal funds. Approximately 40% of the airport's budget is devoted to debt service payments on revenue bonds for Airport expansion and to facilitate repair and maintenance of the runways

and terminals. The remaining budget amounts provide for the administration and daily operations of both the Airport and Water Division.

INTERNAL SERVICE FUNDS

The City's internal service funds are funds used to account for the financing of goods or services provided by one department or agency to other departments or agencies. These include the City's mailroom and employee health benefits fund. Appropriations for these funds total $0.8 million and $37.2 million respectively.

The graph below illustrates the total budget distributed among fund groups. The following page presents a summary of highlights of the FY2009 Annual Operating Plan.



FY2009 Operating Plan Highlights

- $6.6 million in general and public safety sales tax funds for pay increases for City employees
- $3.3 million for a 15% increase in Health insurance costs for City employees of all funds
- $15 million in new 1/2 cent sales tax funds for financing Police and Fire pensions and pay, new Police officers and crime prevention programs
- $12.6 million to meet final payments on FY08 obligations to Employee Retirement System
- $450,000 for City wide expansion of Housing Conservation District program
- $2.0 million in additional funds to Corrections Division to meet costs of higher inmate populations at MSI and City Justice Center (CJC)
- $1.0 million for staffing and operating costs of new Gateway Transportation Center
- $300,000 in additional salt supply and traffic materials in Street Department
- $10.1 million reduction in general fund debt costs with release of CJC debt service reserve
- $1.6 million increase in Election Board costs for four scheduled elections in fiscal year
- $1.6 million in additional grant appropriations for communicable disease and environmental health efforts of the Health Division
- $5.8 million in additional grant appropriations for homeless services program funding of the Dept. of Human Services
- $1.6 million in operational costs of 1520 Market Building (Abram) as new home for City departments
- $1.4 million increase in fuel and fleet supply items of the Equipment Services Division
- $100,000 in C&T funds to the St. Louis Sports Commission for sporting event acquisition efforts
- Net increase of 64 positions in all funds of which a net 47 are general fund positions

SUMMARY

In summary, the total budget appropriation for FY2009 is $961.0 million. Nearly half, or $460.5 million, is appropriated from general revenue to pay for day-to-day City operations. City general funds are supplemented by a total of $63.2 million in grants from State and Federal Sources. The remainder of the budget comes from a variety of special and enterprise funds maintained by the City in compliance with specific ordinances or agreements. The FY09 proposed annual operating plan includes new public safety initiatives with the help of a voter approved public safety sales tax. It continues efforts toward construction of two new recreation centers for the City and provides for continued upkeep of its many parks through dedicating new and existing funds for these purposes. It contains funding for Citywide housing conservation efforts for preserving neighborhoods. It allocates capital funds for the maintenance and reconstruction of various street, bridge and other infrastructure improvements. It provides for a pilot program to reduce infant mortality and appropriates funds to help solve the problem of chronic homelessness. Finally it addresses the fixed obligations of running City government, including debt service requirements and the full funding of its pension obligations. It is through an efficient and effective allocation of the resources contained in this Annual Operating Plan that the City will strive to achieve the challenges of its mission in the coming fiscal year.

GENERAL FUND OVERVIEW

Sources of Funds

General fund revenues for FY2009 are forecast at $460.5 million, an increase of 6.1% over the current year's revised estimate of $434.0 million. This estimate, however, contains a release of $16 million in telecommunications tax settlement payments. After adjusting for these payments, the increase in revenues is estimated at a more modest 2.4%. This estimate incorporates the first full year of the telecommunications tax changes and projects a slowing in growth for the larger taxes such as sales, earnings and payroll taxes, indicative of the current economic environment.

The Earnings tax, the largest single revenue producer, is predicted to grow at a rate of 1.3% over the revised FY2008 estimate. This is projection calls for slower growth compared to the projected increase of approximately 3% for the current fiscal year. A slowing economy and specific workforce reductions such as Macy's, where 850 jobs are to be eliminated downtown by the second quarter of 2008, are projected to have a negative impact on overall growth. A projected slowing in corporate profits, which comprise nearly 15% of earnings tax receipts and have been a source of steady growth in the past few years, is also anticipated to contribute to a return to a more moderate growth trend. The payroll tax has produced good year to date results and is projected to finish FY2008 up nearly 5%. Both increased collection efforts as well as severance payments related to corporate restructurings can be cited as contributing to growth in the current fiscal year. Like the earnings tax, payroll tax receipt growth is projected to slow with the economy and is projected to increase a modest 1.3% in FY2009.

Property tax revenues in FY2008 have been slowed somewhat by delays associated with protested assessments. Overall, property tax receipts are projected to be up nearly 2.5%. This growth is comprised of a projected increase or about 4.5% in real property tax receipts coupled with an actual decline in personal property taxes of approximately 6%. In FY09, property tax

receipts are projected to continue growth at 2.5%. The property tax will remain a source of about 11% of general fund revenues. The growth in assessed value of real property in recent years is expected to moderate in the future as the housing market slowdown continues. Still, relatively stable housing values as well as continued commercial development remain dominant features of the property tax base.

General sales tax revenues, after showing some strength in the first part of the fiscal year, weakened in the second half and are projected to end the year up 2.4%. The sales tax is traditionally the most susceptible to downturns in the economy. Projections for FY2009 reduce overall growth to a modest 1% for the year. Revenues from the state of Missouri representing the city's share of state automobile sales taxes have declined in FY2008. This has been compounded in part by increased deductions for collection fees not previously deducted by the State and a catch-up deduction for previous fiscal years. Revenues are projected to increase in by 2.5% in FY09. Gasoline tax revenues which are based on a statewide tax and ultimately distributed to local government units have also continued unabated in spite of the recent fluctuations in fuel prices. The forecast for FY2009 is in line with historical receipts.

One-time settlement payments and a change in the franchise tax on telecommunications will contribute to an estimated 12% increase in Franchise and utility tax revenue FY09. This is the result of recent settlement agreements with telecommunications companies in the current fiscal year. By City ordinance effective in November, 2007, the City reduced its tax rate on phone companies from 10% to 7.5%. In exchange, the telecommunications companies which had previously protested the inclusion of receipts from wireless communications under the tax agreed to their inclusion. The resulting revenue total for telecommunications franchises is estimated to be $15M on an annual basis an increase of about $7 million over FY07 receipts, or the last full year under the old rate. Of the total projected receipts of $15 million, $13.5 million will be deposited

into an employee pension trust fund to be used to pay for costs associated with City employee pensions. Additionally, a total of $16 million in one-time telecom settlement payments are being budgeted along with the franchise tax revenues in FY09 resulting in the projected increase in this category. As to other franchise receipts, weather can play a dominant factor in receipts for both natural gas and electricity. In FY08, these two revenues are projected to be up 4.5% and down 3.7% respectively. Collectively, receipts are to be up an estimated 2.2% for the year and are projected to repeat that performance in FY09. Gross receipts revenues from sales of water are projected to increase by 13% as a result of a recent rate increase by the City's Water Division to pay for the increased costs of water production.

Amusement tax receipts performed well in FY08 with increases in revenue of about 5% from both professional football and hockey games. The amusement tax is projected to show a more moderate growth in FY2009 of about 2.2%. Cigarette taxes continued a pattern of gradual decline in FY08 and are projected to be down 1.5% in FY09. Restaurant taxes are projected to be up just about 2.7% in the current fiscal year, but like sales taxes, are often susceptible to slow downs in the economy. Projections for FY09 restaurant tax receipts assume growth of 1.5%. Meanwhile, hotel tax receipts have already exhibited some signs of slowing in the second half of FY08 and are projected to increase only slightly by 1% in FY09. The largest category of license fees remains the graduated business license, bringing in about $7.9M in general revenues. Given that the GBL is based on a fixed graduated schedule no growth is projected in FY09. Overall license fees are projected to increase just under 1% over revised FY08 estimates.

In FY2008, Departmental receipts collections showed the most susceptibility to the slow down in the housing market. Revenues from the Recorder of Deeds as well as building permit fees showed significant declines, collectively dropping $1.2 million from the previous fiscal year. While FY09 does not anticipate an increase in recorded instrument fees, building permit fees are expected to rise based on projection for a number of pending commercial developments. Also increasing are revenues from certificates of inspections. With the City wide expansion of housing conservation districts, another $500,000 in revenue is projected to be received by the Building Division revenues helping offset the costs of the program. In City Courts, red light camera enforcement efforts are expected to generate close to $2 million in FY08. While the number of sites using this traffic enforcement tool is expected to increase, revenue is projected to remain stable in FY09 as motorists adjust driving behavior thus producing the public safety benefits of this program. In the Corrections Division, a backlog in the adjudication of criminal defendants held at the City detention facilities also served to delay reimbursement payments from the state for housing prisoners in FY08. Prisoner reimbursement revenues are projected to increase by approximately $1.4 million in FY09 as the case flow has returned to normal.

Uses of Funds

The FY2009 General Fund budget is generally viewed along departmental lines with the Police Department and other departments of Public Safety representing over 50% of the total allocation. In FY09, revenues from the new public safety sales tax will supplement the public safety allocation. In addition to increases in the Police Department, the largest increase among other public safety departments is a net increase of $2.0 million in the Division of Corrections for increased operations at the City's Medium Security Institution and City Justice Center. The Fire Department will also receive an approximate $500,000 increase to address continued operating costs.

One of the more notable increases in costs occurring in FY09 can be found at

the Board of Elections. During the next fiscal year, there will be four City wide elections held, including the presidential election in November. While the new touch screen and scanner voting technologies have improved the election process, the cost of running elections has increased significantly. In FY09, a total increase of $1.6 million has been allocated to the Board of Elections for the administration of the upcoming elections

City-Wide Accounts refers to those items that are not department specific. As previously discussed, the City-Wide Accounts allocation in FY09 will include the $12.6 million budgeted for the City's past obligation to the Employee Retirement System. This will be offset in part by a $10.1 million reduction in lease payments made possible by the application of a debt service toward the City Justice Center debt. The City Wide Accounts includes $5.0 million for pay increases for City employees, an increase of $600,000 for subsidizing the operations of the Assessors office and $500,000 as the estimated general fund cost of the state audit in FY09.

The Department of Streets experienced an increase in snow calls over the past winter season and while the Traffic Division continues to face increases in the costs of repairing and maintaining street and traffic lights. A total increase of $300,000 has been allocated to the Street Department to address these needs

The Parks Department will continue to benefit from a combination of general fund support in addition to park lease revenues and support from private sources. Operations of Soulard Market, previously under the Department of Public Utilities will be moved under the Parks Department beginning in FY2009.

The Board of Public Service has responsibility for providing engineering services as well as providing for the City's public buildings and fleet of rolling stock. The Equipment Services Division has been most affected by the increase in the costs of fuel and motor vehicle parts. ESD will see an increase of $1.4 million in fuel and fleet supplies to address these costs.

General Government agencies have

submitted slight reductions as a continued effort to reduce managerial and administrative costs. The Information Technology Services Agency (ITSA) in conjunction with the Citizen's Service Bureau will be implementing the first phases of a new CityWorks program that enhances workers ability in the field to track, receive and respond to work order requests received from the Citizen's Service Bureau. The FY09 estimated cost of this project is $118,000.

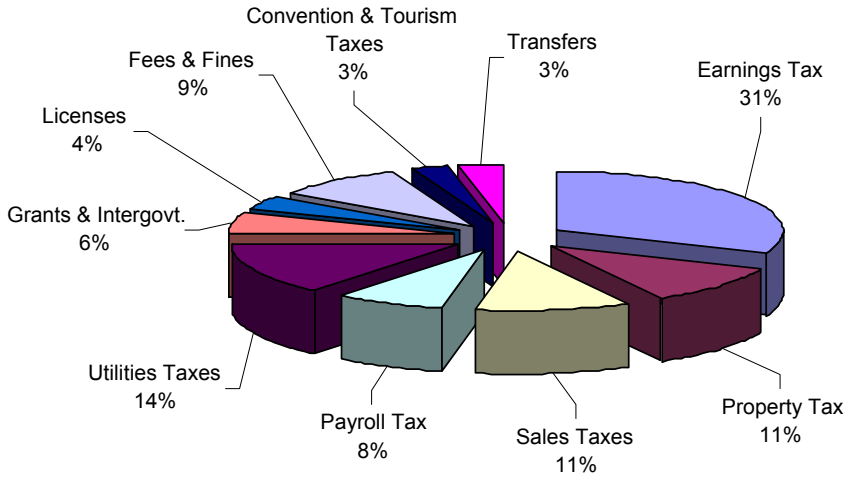
In another area of General Government, the City anticipates full occupation of the former federal building at 1520 Market Street (formerly the Abram building). It is anticipated that this building will be the new home for the Departments of Health and Human Services and City Courts among other agencies. Total operating costs of the building are estimated at $1.6 million in FY09.

Health and Human Services are funded primarily with local use tax special revenues and grant funds and thus do not represent a significant portion of the general fund budget.

As required by state law, the proposed general fund budget is in balance with projected revenues. And while the proposed budget does rely on a number of one-time sources to keep this balanced state, it does not do so by drawing upon existing reserves. The proposed budget maintains its goal of maintaining its unreserved operating fund equal to five percent of the general fund budget.

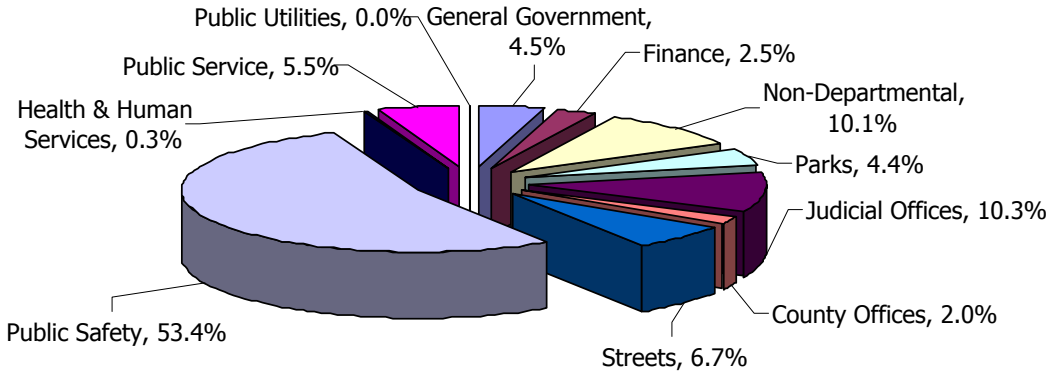
The following charts illustrate the sources and uses of funds.

FY09 General Fund Revenues



Total General Fund Revenues = $460.5 Million

FY09 General Fund Budget by Department



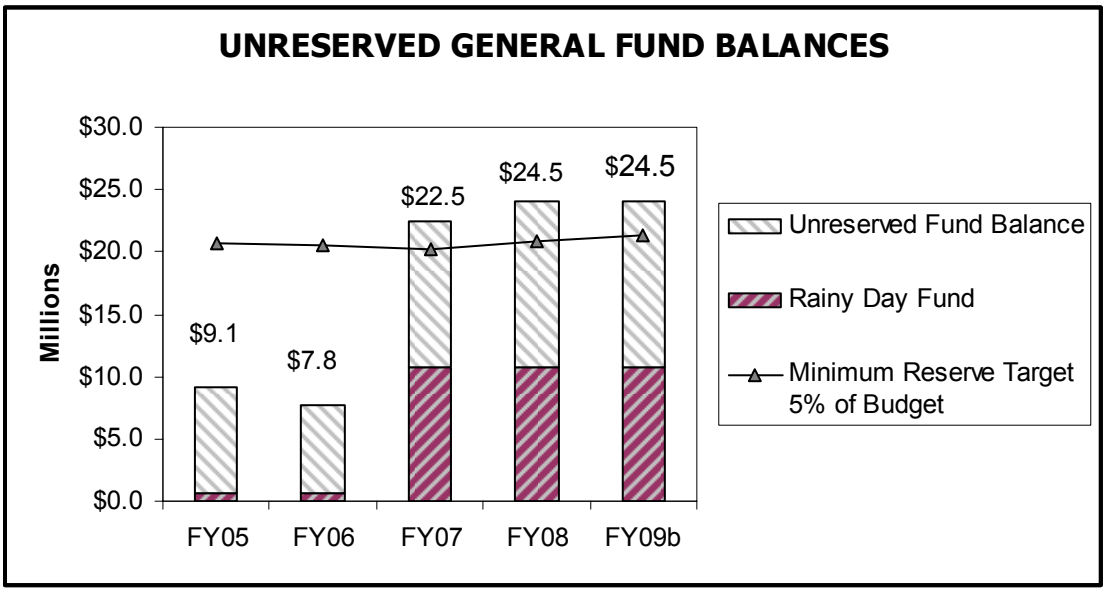
Total General Fund Budget = $460.5 Million

SUMMARY AND OVERVIEW

Projected Operating Results

The adjacent table presents the projected general fund operating results for FY09. The proposed general fund appropriation is balanced at $460.5 million. As can be seen from the chart below, the proposed budget is projected to maintain its unreserved general fund balance within the target of 5% of the proposed budget.

FY2009 General Fund Projected Operating Results	
Estimated Revenue	460,565,200
General Fund Appropriation	$460,546,273
Operating Balance	$ 18,927



OTHER FUNDS

Projected Operating Results

While much of the budgetary focus is placed on discretionary spending of the General Fund, the operating balances of other funds can also have an impact on budget development.

In the Special Funds category, Local Use Tax Fund revenues are expected to increase with the increase in the sales tax rate. With Local Use Tax revenues exceeding original estimates in the current fiscal year, a total estimated fund balance of $1.7 million has been appropriated in FY09. Assessment fund balances can vary with timing of payments from the state. In FY08, the usual general fund subsidy of the Assesors office was supplemented by a beginning Assessment fund balance of over $300,000. It is not anticipated that such a balance will exist at the end of the current fiscal year, thus increasing the need for additional subsidy in FY09. Communications Fund revenues that are not budgeted for operations of the Communications Division are allocated as a supplement to General Fund revenues in the amount of $250,000. Riverboat gaming fund revenues are exceeding original estimates in FY08. With total projections of gaming revenues topping $10 million in FY09, gaming fund allocations will increase by a total of $4.1 million in the next fiscal year, providing additional funds for capital projects as well as economic development and flood wall improvements.

In the Enterprise Funds, the Water Division's budget will benefit from the recent increase in Water rates. This rate increase was necessary to meet the increased costs of water production. The Water Division budget is developed to balance with its projected revenues. The Airport generally formulates a budget that is less than projected revenues in order to address any contingencies or emergency expenditures that may arise during the fiscal year. Under the Internal Service Funds, The Employee Benefits Fund will have completed its amortization payments on a deficit that accrued when the system was self-insured.

Finally, the Capital Fund is programmed to benefit by receiving one-half of any General Fund Operating surplus from the previous year as well as any unspent or beginning balances from previous years. The proposed Capital Fund budget includes $2.9 million in beginning balance amounts that have accrued to the various capital fund accounts.

CAPITAL IMPROVEMENTS

The City of St. Louis Capital Committee has developed a five-year Capital Improvements Plan containing projects that have an estimated cost of $360 million. These projects will be funded through a combination of local, state and federal funds. Over the five year period, an estimated $210 million will be appropriated for cash payments and debt service requirements, and in some cases the local matching share for road and bridge repair projects and major flood protection projects. The FY2009 Capital Budget funds the first year of the plan with a recommended appropriation of $31.1 million. Sales taxes for capital improvement will generate $18.3 million in FY2009 or approximately 41% of the total revenue. Other revenues supporting the capital budget include $0.35 million from asset sales, $5.7 million from projected gaming revenues, $1.4 million from court fees, $0.6 million from gasoline tax revenues.

Capital expenses planned for FY2009 include those for projects designed to further the City's goal of stabilizing neighborhoods as well as increasing the efficiency of service delivery through replacement of vital equipment required to deliver those services. Funding policy established by the Capital Committee sets a high priority on leveraging non-city funds to the maximum extent possible to effect major improvements to roads and bridges. For FY2009, part of funding for major road and bridge projects and facility projects will come from the Municipal Facility and Infrastructure Debt Service which will provide the sum of $12.5 million in addition to the capital budget appropriation.

Ward Improvements - $9.5 million: Each of the City's 28 wards will be allocated $308,750 plus their portion of

the $824,000 beginning balance, projects such as neighborhood park improvements, street resurfacing, sidewalk replacement, and refuse container replacement. Actual projects were recommended by the ward alderman subject to approval by the Board of Estimate and Apportionment.

Major Parks & Recreation Centers – $4.3 million:

The City's six major parks, Forest, Tower Grove, Carondelet, Fairgrounds, O'Fallon, and Willmore will share $3.6 million, plus $0.7 million from the beginning balance. Planned projects include roadway repairs, equipment replacement and improvements to playgrounds. Recreation Centers will receive a total of $0.5 million, which includes the beginning balance, and will be used for the construction of the new Southside Recreation Center.

Facility Improvements - $9.8 million:

Funds categorized as being for facility improvements will service previously incurred debt for construction and renovations of several City facilities. In addition to capital funds, the Municipal Facility and Infrastructure Debt Service will provide $10.4 million.

Equipment Replacement - $3.0 million:

$2.5 million in debt service expenditures include replacement of rolling stock necessary to the refuse collection, street cleaning, and animal regulation functions. A line of credit has been obtained and will be used for a replacement of rolling stock up to the existing available balance. Replacement and upgrading of computer hardware and the 911 emergency response system is included. In addition, Police will receive $0.2 million for equipment purposes.

Bridge & Street Improvements - $1.3 million total:
Bridge and street improvement projects are funded in conjunction with the federal ISTEA program. The City's share of those projects averages 20% of the total cost. For FY2009, the required funding for these projects will come from both the City appropriation and the new Municipal Facility and Infrastructure Debt Service.

BUDGET FORMAT

The remainder of this budget document is divided into the following sections:

Budget Overview: This section provides a more detailed discussion of the City's projected revenues and expenditures. The discussion includes an overall economic outlook for the City and includes summary tables illustrating projected revenues and appropriations for all funds.

Department and Program Budgets: This section is divided by major City departments. Each department begins with a summary of budget statistics and is followed by division and program budgets within each department.

The division and program budgets are presented in a format that contains narrative information about respective programs and identifies outputs and projected performance levels.

Capital Improvements: The City's FY2009 Capital Budget and Capital Improvement Plan are presented in this section. A detailed discussion of the five-year plan and description for each capital project are being submitted under a separate cover.

Appendix: The appendix includes supplemental information about the City and its budget including debt issues, the budget process, trends in personnel, etc.

BUDGET OVERVIEW

This section presents summary information on the FY2009 Annual Operating Plan for the City of St. Louis. The discussion that follows describes the economic outlook for the City and region in the context of both the national and state perspective and presents a comprehensive review of the general operating fund budget as well as for enterprise and special revenue funds. Also presented in this section are summary tables of sources and uses of funds for all fund groups and descriptions of the major sources of revenue for FY2009.

ECONOMIC OUTLOOK

U. S. Economic Outlook

The U.S. Bureau of Economic Analysis cites the growth in gross domestic product as having slowed to an annual pace of 0.6% in the fourth quarter of 2007. Economic growth has continued to weaken in the first few months of the year. Results from the first quarter of 2008 are still pending but most economic forecasts indicate slower growth through the first half of the year if not an actual decline in GDP. The U.S. Bureau of Labor Statistics has reported three straight monthly declines in total payrolls. While the unemployment rate remains low by historical standards, it has crept up to 5.1% in the month of March. Personal income increased at the rather sluggish rate of 0.5% in February. Energy prices remain high and the housing market weak, with the longer term impact on the credit markets yet unknown. The debate continues on whether the nation will enter or has already entered a recession. On the plus side, the Federal Reserve has continued its effort to support the economy with a series of interest rate reductions and the first payments from the government's latest economic stimulus package will be received by taxpayers in the month of May. It is hoped that these and other efforts will help the nation avoid a recession or at least minimize the impact of one if it is to develop.

The Missouri Economy and Outlook

The State of Missouri reports conditions similar to that of the nation with continued weakness in the housing and automotive industries. Job growth has continued albeit at a slower pace, with declines in the motor vehicle and transportation equipment industries being offset by increases service industries.

Additionally, declines in the value of the dollar have been cited as the cause for an increase in exports by companies across the state. The state projects total employment to increase by 0.4% in 2008 or about half the rate of growth experienced in the previous year. Personal income growth is likewise projected to grow 4.0% in 2008 compared to 5.4% in 2007. The rate of increase in both of these economic indicators are expected to pick up once again in 2009, subject of course, to continued developments in the housing market and energy sectors and overall health of the national economy.

St. Louis As Economic Center

The City of St. Louis is the core of an eleven county metropolitan area covering parts of both Missouri and Illinois, and as such is the employment and entertainment center of an area containing a population of 2.6 million residents. It is also the office center of the region with over 24 million square feet of office space. The metropolitan area and the City are major industrial centers in the Eastern Missouri-Southwestern Illinois area with a broad range of industries. Although the distribution of jobs across industry sectors has resulted in a decline in the City's share, the City remains a significant source of employment in the region with nearly 20% of all the jobs. Job growth in the City has been concentrated in the service sector since the City is growing as a service center and the outlook is for long-term employment growth in the areas of medical, business, and recreational services, as well as in education and tourism.

City Economic Outlook

The St. Louis Federal Reserve reports negative conditions for retailers for the months of January and February 2008. Particularly hard hit have been auto dealers where 83% have reported a decline in sales from the same period in the previous year. The St. Louis region has also continued to see weakness in the housing and manufacturing sectors. Overall employment growth in the first three months of the calendar year averaged 0.03% trailing the national pace of 0.10%. For its part, the City of St. Louis continues to develop a more diversified economy that is less vulnerable to economic downturns as in the past. The health care industry and educational institutions have long ago replaced manufacturing as a major source of employment. However, the City does continue to face economic challenges. Macy's department stores will be closing its regional offices here in the second quarter of 2008, causing the loss of some 850 jobs downtown. The Wachovia acquisition of local brokerage A.G. Edwards has created a period of transition of a major employer in the City. Ultimately, the level of employment at this later institution is projected to return to previous levels, but this may occur over an extended period.

Recent positive developments include the 2007 opening of Lumiere Place, a new $507 million gaming and entertainment facility operated by Pinnacle Casinos on the St. Louis riverfront. In addition to gaming, the Lumiere Place development has also added two new hotels to the area of Laclede's Landing. With much of the budget dependent on employment taxes, it is hoped that these and other developments will help soften any downturn in earnings and payroll tax receipts over the next fiscal year. Real property values are expected to continue to keep pace with inflation at least through the next round of assessments in 2009, while personal property values have taken the brunt of declines related to the auto industry. The slowing of residential housing permit activity is expected to be offset in part by a number of new commercial developments. Potential commercial developments include ballpark village, the Shriner's

hospital building and Missouri Valley headquarters all anticipated to begin in FY09. The City has confirmed its recent growth trend in population with a series of recent upward revisions in population estimates by the U.S. Census Bureau.

The FY09 Annual Operating Plan is predicated on a model of slowing economic growth over the next fiscal year. While outlooks such as these always present a challenge where budgets are concerned, the City remains better positioned than before to weather this period of economic uncertainty.

FY2009 OPERATING PLAN
MAJOR FUND TYPES

GOVERNMENTAL FUNDS

Governmental funds are those through which most governmental functions are financed. Governmental fund categories include:

General Fund - the City's main operating fund through which the majority of City services such as police and fire protection, emergency medical services, and parks and streets maintenance are funded. Most tax receipts and other revenues not required to be accounted for in another fund are considered general revenue. General Fund expenditures account for about one-half of all City expenditures.

Special Revenue Funds - used to account for specified taxes, fees, grants or other sources of revenue that are dedicated by ordinance for a specific purpose. Funds contained in this category include government grants, the Local Use Tax fund, the Convention and

Tourism fund, Gaming Fund, Assessment fund, Lateral Sewer Fund, Tax Increment Financing Funds, Transportation Fund and other miscellaneous special funds.

Debt Service Fund - used to account for revenues and expenses related to the City's existing general obligation (property tax supported) debt.

Capital Project Funds – used to account for revenues and expenditures related to capital equipment purchases, public infrastructure improvements or public projects. The sources of capital funds vary from a dedicated ½ cent sales tax, to proceeds from bond issues and appropriations from the general fund.

PROPRIETARY FUNDS

Proprietary funds are used to account for activities that are similar to those found in the private sector. Proprietary fund categories include:

Enterprise Funds – used to account for funds operated similar to private business type activities; this would include the Airport and City Water Division. The Meter Division is also operated as an enterprise fund and is separately appropriated.

Internal Service Funds - used to account for activities that provide services for certain City programs and operations. These include the City mailroom, workers' compensation and employee health insurance programs.

FIDUCIARY FUNDS

Fiduciary Funds are used to account for resources held for the benefit of individuals or units outside of the City. The City serves as a trustee or has fiduciary responsibilities for the assets. These include the City's various pension funds. While contributions to these funds are appropriated, the activities of the funds themselves are not part of the appropriation process.

Detailed descriptions of funds within each of these fund groups can be found in the glossary in the Appendix of this document.

The tables on the following pages contain summary budget information for all funds. A more detailed discussion of the general fund budget and descriptions of trends in major sources of revenue follow.

FY09 REVENUE SUMMARY - ALL FUNDS (in millions)

Fund	FY07 Actual	FY08 Revised	FY09 Budget	% Change FY08-09
General Fund				
Earnings Tax	$136.4	$140.9	$142.7	1.3%
Property Tax	48.3	49.6	50.7	2.4%
Sales Tax	48.8	49.9	50.4	1.0%
Payroll Tax	34.9	36.5	37.0	1.3%
Franchise (Utilities) Taxes	52.5	57.1	64.6	13.1%
License Fees	18.1	18.3	18.2	-0.2%
Grants & Intergovernmental Revenues	29.1	27.0	28.4	5.4%
Department User Fees and Fines	41.9	40.5	41.1	1.5%
Transfers	14.4	14.2	27.4	92.2%
	424.4	434.0	460.6	6.1%
Special Revenue Funds				
Property Tax	1.7	1.6	1.7	6.3%
Franchise (Utilities) Taxes	4.4	4.9	18.6	279.6%
Local Use Tax	28.0	30.0	34.3	14.3%
Other Taxes	14.3	12.7	12.8	1.0%
Grants & Intergovernmental Revenues	69.8	61.9	75.8	22.4%
Department User Fees and Fines	13.3	25.4	38.4	51.2%
Transfers	1.6	1.3	1.9	43.9%
Fund Balances and Other Resources	5.0	0.9	14.4	1422.6%
	138.1	138.8	198.0	42.7%
Debt Service Fund				
Property Tax	6.4	6.5	6.5	0.0%
Capital Improvement Funds				
1/2 Cent Sales Tax	17.7	18.1	18.4	1.5%
Metro Parks Sales Tax	1.6	1.7	1.7	2.6%
Grants & Intergovernmental Revenues	1.4	0.6	0.6	0.0%
Department User Fees and Fines	1.4	1.3	1.5	13.6%
Transfers	13.7	10.5	5.8	-45.5%
Other Resources	0.2	1.5	0.4	-76.4%
Balances / Surpluses Previous Years	1.0	4.7	2.9	-39.2%
	36.9	38.4	31.1	-19.0%
Enterprise Funds				
Franchise (Utilities) Taxes	4.1	4.3	4.8	10.4%
Enterprise Revenues	204.0	210.0	224.2	6.8%
	208.1	214.3	229.0	6.8%
Internal Service Funds				
Department User Fees and Fines	31.5	33.3	38.0	14.0%
Total General Appropriation	**$845.4**	**$865.4**	**$963.1**	**11.3%**
Funds Appropriated Separately				
Community Development & Housing Grants[1]	$20.6	$24.6	$24.3	-1.2%
Street Improvement Fund	5.0	4.9	5.0	3.0%
Transportation Fund Revenues	26.9	28.9	31.1	7.7%
Parking Division Revenues	16.6	12.8	12.5	-2.1%
	69.2	71.2	73.0	2.5%
Total All Sources	**$914.6**	**$936.5**	**$1036.1**	**10.6%**

[1] *Excluding CDBG admin. portion*

FY09 BUDGET SUMMARY - ALL FUNDS (in millions)

Fund	FY07 Actual	FY08 Budget	FY09 Budget	% Change FY08-09
General Fund	$421.0	$435.8	$460.5	5.7%
Special Revenue Funds				
Assessment Fund	$4.0	$4.2	$4.6	8.7%
Convention and Tourism Fund	$4.4	$4.5	$4.5	1.4%
Public Safety Trust Fund	$0.2	$5.3	$18.2	244.0%
Neighborhood Parks Fund	$0.0	$7.9	$8.1	2.7%
Convention and Sport Facility Trust Fund	$5.8	$5.9	$5.9	0.1%
Lateral Sewer Fund	$2.2	$3.2	$3.3	2.7%
Cable Communications Fund	$1.4	$1.4	$1.5	12.9%
Port Authority	$2.1	$2.8	$3.1	11.2%
Riverfront Gaming Fund	$4.3	$6.2	$10.0	61.0%
Local Use Tax Fund	$30.2	$30.5	$37.8	24.0%
Other Special Revenue Funds	$21.5	$18.4	$45.1	145.6%
	$76.1	$90.2	$142.2	57.7%
Grant Funds				
St. Louis Agency on Training and Employment	$11.4	$9.0	$9.7	7.9%
Community Dev. Planning & Administration	$3.0	$3.4	$3.8	10.4%
Health and Human Services	$21.9	$25.4	$33.3	31.0%
Police Department	$7.1	$4.5	$5.3	18.0%
Other Grants	$12.6	$10.1	$11.0	9.2%
	$56.0	$52.4	$63.1	20.4%
Debt Service Fund	$5.6	$6.5	$6.3	-4.4%
Capital Funds	$31.2	$38.4	$31.1	-18.9%
Enterprise Funds				
Water Division	$46.1	$51.6	$57.0	10.5%
Airport Authority	$152.3	$159.3	$162.8	2.2%
	$198.4	$210.9	$219.8	4.2%
Internal Service Funds				
Mail Room	$0.5	$0.8	$0.8	5.8%
Employee Benefits Fund	$28.9	$32.7	$37.2	13.9%
	$29.4	$33.5	$38.1	13.8%
Total General Appropriation	**$817.6**	**$867.6**	**$961.0**	**10.8%**

FY09 BUDGET SUMMARY - ALL FUNDS BY DEPARTMENT

Department	General Fund	Special Funds Revenue	Special Funds Grant	Enterprise Funds	Total Funds
GENERAL GOVERNMENT					
110 Board of Aldermen	2,714,166	-	-	-	2,714,166
120 Mayor's Office	2,020,667	-	-	-	2,020,667
121 St. Louis Agency on Training and Emp	238,346	-	9,567,229	-	9,805,575
123 Department of Personnel	3,531,388	118,527	-	-	54,520,252
Employee Benefits Fund	-	37,370,337	-	-	-
Employee Pension Trust Fund		13,500,000			
124 Register	182,220	-	-	-	182,220
126 Civil Rights Enforcement Agency	359,073	-	187,989	-	547,062
127 Information Technology Service Agenc	5,493,557	153,415	-	-	5,646,972
137 Budget Division	489,113	-	-	-	489,113
139 City Counselor	5,843,719	576,335	823,150	-	7,243,204
141 Planing and Urban Design	132,343	-	1,639,869	-	1,772,212
142 Community Development Administratic	-	-	3,759,103	-	3,759,103
143 Affordable Housing Commission	-	5,523,929	-	-	5,523,929
Subtotal	**21,004,592**	**57,242,543**	**15,977,340**	**-**	**94,224,475**
FINANCE					
160 Comptroller	9,356,466	-	-	-	34,567,228
Lateral Sewer Fund	-	55,166	-	-	-
Tax Increment Financings	-	2,307,572	-	-	-
Trustee Lease Fund	-	14,353,715	-	-	-
Grant and Other Funds	-	7,787,031	707,278	-	-
162 Municipal Garage	315,448	-	-	-	315,448
163 Microfilm	344,174	-	-	-	344,174
170 Supply Commissioner	639,754	-	-	-	639,754
171 Multigraph	1,038,868	-	-	-	1,038,868
172 Mail Room	-	813,218	-	-	813,218
180 Assessor	-	4,568,377	-	-	4,568,377
Subtotal	**11,694,710**	**29,885,079**	**707,278**	**-**	**42,287,067**
NON-DEPARTMENTAL					
190 City Wide Accounts	46,587,704	-	-	-	58,783,704
Convention and Tourism Fund	-	4,546,000	-	-	-
Riverfront Gaming Fund	-	7,650,000	-	-	-
Subtotal	**46,587,704**	**12,196,000**	**-**	**-**	**58,783,704**
PARKS, RECREATION & FORESTRY					
210 Director Parks, Recreation, and Forestı	410,110	9,133,443	-	-	9,543,553
213 Division of Recreation	2,086,265	86,120	-	-	2,172,385
214 Division of Forestry	7,132,556	250,506	-	-	7,383,062
220 Division of Parks	9,903,999	2,039,117	128,502	-	12,071,618
225 Soulard Market	284,225	-	-	-	284,225
250 Tower Grove Park	750,000	-	-	-	750,000
Subtotal	**20,567,155**	**11,509,186**	**128,502**	**-**	**32,204,843**
JUDICIAL OFFICES					
310 Circuit Clerk	997,196	-	-	-	997,196
311 Circuit Court	8,148,655	-	-	-	8,148,655
312 Circuit Attorney	6,497,530	2,887,318	1,127,739	-	10,512,587
313 Board of Jury Supervisors	1,477,879	-	-	-	1,477,879
314 Probate Court	95,300	-	-	-	95,300
315 Sheriff	8,916,201	-	-	-	8,916,201
316 City Courts	2,784,792	-	-	-	2,784,792
317 City Marshal	1,348,183	0	-	-	1,348,183
320 Probation and Juvenile Detention	16,857,398	247,440	49,531	-	17,154,369
321 Circuit Drug Court	395,000	-	-	-	395,000
Subtotal	**47,518,134**	**3,134,758**	**1,177,270**	**-**	**51,830,162**
COUNTY OFFICES					
330 Tax Equalization Board	9,900	-	-	-	9,900
331 License Collector	0	5,890,000	-	-	5,890,000
333 Recorder of Deeds	2,648,354	-	-	-	2,648,354

FY09 BUDGET SUMMARY - ALL FUNDS BY DEPARTMENT

	Department	General Fund	Special Funds Revenue	Special Funds Grant	Enterprise Funds	Total Funds
334	Board of Election Commissioners	4,064,891	-	-	-	4,064,891
335	Medical Examiner	1,781,816	-	125,000	-	1,906,816
340	Treasurer	723,459	-	-	-	723,459
	Subtotal	**9,228,420**	**5,890,000**	**125,000**	**-**	**15,243,420**
PUBLIC UTILITIES						
401	Communications Division	-	1,377,139	-	-	1,377,139
415	Water Division	-	-	-	56,775,293	56,775,293
420	Airport Authority	-	-	-	162,486,703	162,486,703
	Subtotal	**0**	**1,377,139**	**-**	**219,261,996**	**220,639,135**
STREETS						
510	Director of Streets	957,319	189,178	-	-	3,913,792
	Lateral Sewer Fund	-	2,767,295	-	-	-
511	Traffic and Lighting	8,531,932	-	-	-	8,531,932
513	Auto Towing and Storage	1,608,760	-	-	-	1,608,760
514	Street Division	6,389,975	740,143	-	-	7,130,118
516	Refuse Division	13,551,676	1,166,371	470,460	-	15,188,507
520	Port Authority	-	3,141,892	-	-	3,141,892
	Subtotal	**31,039,662**	**8,004,879**	**470,460**	**-**	**39,515,001**
PUBLIC SAFETY						
610	Director of Public Safety	721,819	1,000,000	250,000	-	1,971,819
611	Fire Department	53,162,933	475,000	-	-	53,637,933
612	Firefighter's Retirement System	6,396,073	5,500,000		-	11,896,073
616	Excise Commissioner	396,526	-	-	-	396,526
620	Building Commissioner	7,445,823	10,702,293	3,235,000	-	21,383,116
625	CEMA	279,496				279,496
622	Neighborhood Stabilization	2,336,584	-	1,328,456	-	3,665,040
632	Medium Security Institution	16,954,412	-	48,769	-	17,003,181
633	City Justice Center	19,992,061	-	-	-	19,992,061
650	Police Department	129,729,190	18,712,507	5,277,263	-	153,718,960
651	Police Retirement System	8,267,620	5,500,000	-	-	13,767,620
	Subtotal	**245,682,537**	**41,889,800**	**10,139,488**	**-**	**297,711,825**
HEALTH AND HOSPITALS						
700	Director, Health and Hospitals	-	1,201,785	2,605,302	-	3,807,087
710	Health Commissioner	-	1,486,154	-	-	1,486,154
711	Communicable Disease Control	-	2,044,903	9,244,204	-	11,289,107
714	Animal Care and Control	-	1,361,880	13,853	-	1,375,733
715	Environmental Health Services	-	2,115,311	1,610,833	-	3,726,144
719	Family/ Community/ School Health	-	864,959	281,275	-	1,146,234
737	Health Care Trust Fund	-	5,000,000	-	-	5,000,000
	Subtotal	**-**	**14,074,992**	**13,755,467**	**-**	**27,830,459**
HUMAN SERVICES						
800	Director of Human Services	1,365,135	649,919	20,600,978	-	22,616,032
	Subtotal	**1,365,135**	**649,919**	**20,600,978**	**-**	**22,616,032**
BOARD OF PUBLIC SERVICE						
900	President, Board of Public Service	3,210,038	1,125,763	-	-	4,335,801
903	Facilities Management	9,831,053	-	-	-	9,831,053
910	Equipment Services Division	12,621,952	-	-	-	12,621,952
930	Soldier's Memorial	195,181	-	-	-	195,181
	Subtotal	**25,858,224**	**1,125,763**	**-**	**-**	**26,983,987**
CAPITAL IMPROVEMENTS FUND		-	31,133,750	-	-	31,133,750
DEBT SERVICE FUND		-	0	-	-	6,260,935
TOTAL BUDGET		**$460,546,273**	**$218,113,808**	**$63,081,783**	**$219,261,996**	**$961,003,860**

FY09 BUDGET SUMMARY - ALL DEPARTMENTS
BY FUND

Fund		Department	FY07 Actual	FY08 Budget	FY09 Budget
General Fund					
1010	110	Board of Aldermen	2,298,222	2,505,907	2,714,166
1010	120	Mayor's Office	1,913,385	1,965,000	2,020,667
1010	121	St Louis Agency on Training & Employment	110,486	220,550	238,346
1010	123	Department of Personnel	3,091,349	2,933,822	3,531,388
1010	124	Register	146,235	171,072	182,220
1010	126	Civil Rights Enforcement Agency	342,032	364,211	359,073
1010	127	Information Technology Services Agency	5,605,922	5,228,070	5,493,557
1010	137	Division of the Budget	604,388	617,936	489,113
1010	139	City Counselor	5,458,099	5,760,008	5,843,719
1010	141	PDA	-	131,373	132,343
1010	160	Comptroller	7,527,229	7,447,262	9,356,466
1010	162	Municipal Garage	258,448	289,053	315,448
1010	163	Microfilm Section	315,008	337,299	344,174
1010	170	Supply Commissioner	582,675	598,695	639,754
1010	171	Multigraph Section	1,036,469	975,000	1,038,868
1010	190	City Wide Accounts	34,748,882	40,980,830	46,587,704
1010	210	Director, Parks, Recreation & Forestry	383,755	404,000	410,110
1010	213	Division of Recreation	1,992,340	1,996,825	2,086,265
1010	214	Division of Forestry	6,773,297	6,914,756	7,132,556
1010	220	Division of Parks	9,345,869	9,414,373	9,903,999
1010	225	Soulard Market	249,896	268,129	284,225
1010	250	Tower Grove Park	696,000	750,000	750,000
1010	310	Circuit Clerk	971,860	1,003,990	997,196
1010	311	Circuit Court (General)	7,206,157	7,736,816	8,148,655
1010	312	Circuit Attorney	5,871,687	6,028,727	6,497,530
1010	313	Board of Jury Supervisors (Cir. Judges)	1,346,593	1,437,905	1,477,879
1010	314	Probate Court (Probate Judge)	87,995	96,250	95,300
1010	315	Sheriff	7,981,695	8,138,048	8,916,201
1010	316	City Courts	2,682,220	2,796,508	2,784,792
1010	317	City Marshal	1,215,893	1,265,260	1,348,183
1010	320	Probation Dept. & Juvenile Detention Ctr	14,603,254	15,932,071	16,857,398
1010	321	Circuit Drug Court	153,890	406,762	395,000
1010	330	Tax Equalization Board	6,434	9,900	9,900
1010	333	Recorder of Deeds	2,283,750	2,383,320	2,648,354
1010	334	Election and Registration	2,864,340	2,337,461	4,064,891
1010	335	Medical Examiner	1,586,917	1,722,725	1,781,816
1010	340	Treasurer	662,717	671,738	723,459
1010	510	Director of Streets	1,080,122	931,250	957,319
1010	511	Traffic and Lighting Division	7,484,056	7,829,496	8,531,932
1010	513	Auto Towing and Storage	1,409,540	1,624,543	1,608,760
1010	514	Street Division	5,292,642	5,997,265	6,389,975
1010	516	Refuse Division	12,251,034	13,069,341	13,551,676
1010	610	Director of Public Safety	664,250	823,110	721,819
1010	611	Fire Department	49,605,808	50,939,287	53,162,933
1010	612	Firefighters Retirement System	6,531,901	6,535,373	6,396,073
1010	616	Excise Commissioner	342,972	368,388	396,526
1010	620	Building Commissioner	6,971,322	6,905,233	7,445,823
1010	622	Neighborhood Stabilization	2,039,264	2,132,408	2,336,584
1010	625	CEMA	-	-	279,496
1010	632	Corrections / MSI	15,147,404	15,635,367	16,954,412
1010	633	City Justice Center	14,073,183	17,606,920	19,992,061
1010	650	Police Department	132,155,877	129,341,284	129,729,190
1010	651	Police Pension Fund	8,488,621	8,526,027	8,267,620
1010	700	Director, Health & Hospitals	-	-	-
1010	710	Health Commissioner	-	-	-
1010	800	Director of Human Services	1,275,724	1,338,223	1,365,135
1010	900	President, Board of Public Service	2,610,367	3,169,290	3,210,038

FY09 BUDGET SUMMARY - ALL DEPARTMENTS
BY FUND

Fund		Department	FY07 Actual	FY08 Budget	FY09 Budget
1010	903	Facilities Management	9,195,785	9,716,963	9,831,053
1010	910	Equipment Services Division	11,192,525	10,866,955	12,621,952
1010	930	Soldier's Memorial Building	156,393	204,964	195,181
		Subtotal	**420,974,178**	**435,803,339**	**460,546,273**
Local Use Tax Fund					
1110	123	Department of Personnel	40,879	109,008	118,527
1110	143	Affordable Housing Commission	7,119,852	5,506,910	5,523,929
1110	160	Comptroller	75	23,061	25,484
1110	516	Refuse Division - Bulky Pick-up	1,054,413	1,072,174	1,166,371
1110	620	Building Commissioner - Housing Conservation	1,883,235	1,944,218	2,570,668
1110	620	Building Commissioner - Building Demolition	3,090,708	3,000,000	3,000,000
1110	650	Police Department	3,755,500	5,025,999	11,073,000
1110	700	Director, Health & Hospitals	818,768	1,198,409	1,073,785
1110	710	Health Commissioner	1,270,332	1,285,677	1,486,154
1110	711	Communicable Disease Control	2,178,365	2,165,872	2,044,903
1110	713	Public Health Laboratory	8,692	-	-
1110	714	Rabies Control	897,329	1,366,971	1,361,880
1110	715	Community Sanitation and Vector Control	2,085,749	1,832,924	2,115,311
1110	716	Lead Poisoning Control	188,545	-	-
1110	719	Family / Community / School Health	475,668	597,684	864,959
1110	720	Food Control Section	-	-	-
1110	737	Health Care Trust Fund	5,000,000	5,000,000	5,000,000
1110	800	Director of Human Services	281,720	338,180	341,919
1110	900	President, Board of Public Service	14,189	-	-
		Subtotal	**30,164,019**	**30,467,087**	**37,766,890**
Convention and Tourism Fund					
1111	160	Convention and Tourism Fund	4,426,475	4,484,000	4,546,000
		Subtotal	**4,426,475**	**4,484,000**	**4,546,000**
Convention and Sports Authority Trust Fund					
1111	331	Convention & Sports Facility Trust Fund	5,767,395	5,884,000	5,890,000
		Subtotal	**5,767,395**	**5,884,000**	**5,890,000**
Demolition Fund					
1113	214	Division of Forestry	40,643	-	-
1113	620	Building Commissioner - Bldg. Demolition	1,073,289	-	-
		Subtotal	**1,113,932**	**-**	**-**
Assessment Fund					
1115	180	Assessor	4,039,964	4,201,133	4,568,377
		Subtotal	**4,039,964**	**4,201,133**	**4,568,377**
Special Revenue Funds					
1116	120	Mayor's Office	-	-	-
1116	1231000	City Employees Pension Trust Fund	-	-	13,500,000
1116	139	City Counselor	243,280	250,674	257,378
1116	1600013	Comptroller-Abram Building Operations	4,597,498	1,449,390	
1116	1600019	Comptroller-Gateway Transportation	-	356,545	1,081,690
1116	210	Director PRF - Forest Park Fund	1,246,986	3,600,000	3,100,000

FY09 BUDGET SUMMARY - ALL DEPARTMENTS
BY FUND

Fund		Department	FY07 Actual	FY08 Budget	FY09 Budget
1116	214	Division of Forestry	94,448	129,395	250,506
1116	312	Circuit Attorney	-	26,912	27,451
1116	312	Circuit Attorney (Training Fund)	538	2,500	2,500
1116	312	Circuit Attorney (Tax Unit)	108,756	141,910	154,434
1116	312	Circuit Attorney (Child Support Unit)	1,603,952	1,922,489	2,114,023
1116	312	Circuit Attorney (HUD Unit)	53,718	57,859	62,363
1116	316	City Courts - Specialty Courts	33,660	-	-
1116	317	City Marshal	-	34,503	-
1116	320	Probation Dept. & Juvenile Detention	319,484	470,345	247,440
1116	510	Director of Streets - Excavation Restoration	415,598	209,549	189,178
1116	511	Traffic and Lighting Division	-	400,000	-
1116	514	Street Division-Excavation and Restoration	-	221,167	303,053
1116	520	Port Administration Division	1,997,626	2,825,083	3,141,892
1116	620	Building Commissioner - Code Enforcement	1,351,949	2,534,312	2,613,089
1116	620	Building Commissioner - Demolition & Board-Up	1,378,083	2,260,551	2,518,536
1116	650	Police Dept. - Peace Officer Training	84,805	100,000	100,000
1116	6500001	Police Dept.-Communications Support Fund	-	-	241,356
1116	700	Director, Health & Hospitals	-	-	128,000
1116	714	Animal Care and Control	4,342	20,000	9,000
1116	716	Lead Poisoning Control	32,662	128,000	-
1116	800	Director of Human Services	170,000	240,000	308,000
1116	900	President, Board of Public Service	-	644,092	1,125,763
1413	160	Tax Increment Financing	7,633,500	2,304,779	2,307,572
1218	160	Trustee Lease Fund	-	871,300	14,353,715
		Subtotal	**21,370,885**	**21,201,355**	**48,136,939**
Communications Fund					
1117	127	Information Technology Services Agency	136,553	144,032	153,415
1117	401	Communications Division	1,278,365	1,211,077	1,377,139
		Subtotal	**1,414,918**	**1,355,109**	**1,530,554**
Lateral Sewer Fund					
1118	160	Comptroller - Lateral Sewer Line	62,744	67,294	55,166
1118	510	Director of Streets - Lateral Sewer	2,138,326	2,728,640	2,767,295
1118	514	Street Division	-	377,690	437,090
		Subtotal	**2,201,070**	**3,173,624**	**3,259,551**
Other Special Revenue Funds - Special Authorizations					
1119	139	City Counselor	211,524	-	-
1119	210	Director PRF - Forest Park Fund	3,067	-	-
1119	213	Division of Recreation	20,978	-	-
1119	214	Division of Forestry	9,075	-	-
1119	220	Division of Parks	123,416	-	-
1119	312	Circuit Att. (Contingency & Tax Section)	19,881	-	-
1119	315	Sheriff - Auction Proceeds	7,498	-	-
1119	320	Probation Dept. & Juvenile Detention	300,295	-	-
1119	334	Election and Registration	79,142	-	-
1119	511	Transportation and Traffic Division	53,559	-	-
1119	520	Port Administration Division	141,256	-	-
1119	611	Fire Department	16,116	-	-
1119	711	Communicable Disease Control	3,717	-	-
1119	800	Director of Human Services	346		
1119	930	Soldier's Memorial Building	6,258	-	-

FY09 BUDGET SUMMARY - ALL DEPARTMENTS
BY FUND

Fund		Department	FY07 Actual	FY08 Budget	FY09 Budget
		Subtotal	**996,128**	**-**	**-**
Public Safety Fund					
1120	139	City Counselor	7,088	315,115	318,957
1120	312	Circuit Attorney	235,634	488,586	526,547
1120	650	Police-Public Safety Trust Fund	-	4,499,142	2,398,151
		Subtotal	**242,722**	**5,302,843**	**3,243,655**
Riverboat Gaming Fund					
1121	190	City Wide Accounts - Riverfront Gaming	2,900,000	4,850,000	7,650,000
1121	611	Fire Department - Riverfront Gaming	21,432	25,000	25,000
1121	650	Police Department - Riverfront Gaming	1,350,000	1,350,000	2,350,000
		Subtotal	**4,271,432**	**6,225,000**	**10,025,000**
Parks and Recreation Special Fund					
1122	210	Director of Parks-1/8 Cent Sales Tax Fund	-	4,370,000	4,416,782
1122	210	Director of Parks-Neighborhood Parks Fund	-	1,600,000	1,616,661
1122	220	Parks Division-Barnes/City Trust	-	1,996,555	2,039,117
		Subtotal	**-**	**7,966,555**	**8,072,560**
Public Safety Sales Tax Fund					
1123	610	Public Safety-Crime Prevention	-	-	1,000,000
1123	611	Fire Department	-	-	450,000
1123	612	Firemen Public Safety Pension Trust	-	-	5,500,000
1123	650	Police Department	-	-	1,260,000
1123	650	Police Department	-	-	1,290,000
1123	651	Police Pension-Public Safety Pension Trust	-	-	5,500,000
		Subtotal	**0**	**0**	**15,000,000.00**
Grant Funds					
1140	312	Circuit Attorney	-	-	82,135
1140	650	Police Department - Misc. Grants	7,092,413	4,472,214	5,277,263
		Subtotal	**7,092,413**	**4,472,214**	**5,359,398**
1162	121	St. Louis Agency on Training & Employment	11,361,596	8,962,761	9,567,229
1162	160	Comptroller	69,009	91,291	107,133
		Subtotal	**11,430,605**	**9,054,052**	**9,674,362**
1163	139	City Counselor	584,339	852,484	823,150
1163	141	Planning and Urban Design	1,388,836	1,570,000	1,639,869
1163	142	Community Development Administration	2,026,510	2,533,615	2,789,789
1163	160	Comptroller	330,898	452,938	429,280
1163	213	Division of Recreation	366,726	86,120	86,120
1163	316	City Courts - Problem Properties	27,030	-	-
1163	620	Building Commissioner	325,295	339,161	342,089
1163	622	Neighborhood Stabilization	8,687	9,519	10,545
1163	800	Director of Human Services	325,730	354,000	354,000
1163	900	President, Board of Public Service	93,002	-	-
		Subtotal	**5,477,053**	**6,197,837**	**6,474,842**
1164	142	Community Development Administration	960,208	881,498	969,314
1164	620	Building Commissioner	2,583,921	2,148,389	2,892,911
1164	700	Director, Health & Hospitals	-	625,201	905,027
1164	716	Lead Poisoning Control	334,800	-	-
1164	900	President, Board of Public Service	55,414		
		Subtotal	**3,934,343**	**3,655,088**	**4,767,252**
1166	160	Comptroller - Health Grant Auditing	-	144,447	117,998
1166	700	Director, Health & Hospitals	286,530	1,506,813	1,700,275
1166	710	Health Commissioner	478,789	-	-

FY09 BUDGET SUMMARY - ALL DEPARTMENTS
BY FUND

Fund		Department	FY07 Actual	FY08 Budget	FY09 Budget
1166	711	Communicable Disease Control	7,669,791	7,662,056	9,244,204
1166	714	Animal Care and Control	-	5,269	4,853
1166	715	Environmental Health Services	977,612	1,276,863	1,610,833
1166	716	Lead Poisoning Control	497,524	-	-
1166	719	Family / Community / School Health	274,383	321,255	281,275
		Subtotal	**10,184,629**	**10,916,703**	**12,959,438**
1167	160	Comptroller	-	57,608	52,867
1167	632	Corrections/MSI	-	-	48,769
1167	800	Director of Human Services	11,742,100	14,447,770	20,246,978
		Subtotal	**11,742,100**	**14,505,378**	**20,348,614**
1168	126	CREA - EEOC Contract	73,385	49,281	52,769
1168	126	CREA-HUD Contract	-	120,940	135,220
1168	160	Comptroller	202,900	-	-
1168	312	Dom Violence Grants)	524,126	600,730	610,698
1168	320	Probation Dept. & Juvenile Det. Cntr.	681,926	-	-
1168	321	Circuit Drug Court	317,733		
1168	334	Election and Registration	944,787	-	-
1168	335	Medical Examiner	33,894	125,000	125,000
1168	415	Water Division (Coulmbia Bottoms)	565,309		
1168	516	Refuse Division - Recycling	193,373	417,488	470,460
1168	611	Fire Department	473,891	59,465	-
1168	620	Building Commissioner	44,287	-	-
1168	900	President, Board of Public Service	66,138	-	-
		Subtotal	**4,121,749**	**1,372,904**	**1,394,147**
1169	220	Division of Parks	-	117,984	128,502
1169	312	Circuit Attorney (LLEBG/JAG/PSN/Gun Violence)	-	406,625	434,906
1169	316	City Courts - Community Courts	-	36,493	-
1169	320	Probation Dept. & Juvenile Det. Cntr.	238,170	44,711	49,531
1169	321	Circuit Drug Court	46,793	-	-
1169	335	Medical Examiner	-	105,000	-
1169	610	Director of Public Safety	282,759	175,000	250,000
1169	611	Fire Department	140,119	-	-
1169	622	Neighborhood Stabilization - Grants	1,406,196	930,135	1,317,911
1169	625	City Emergency Management Agency	167,176	-	-
		Subtotal	**2,281,213**	**1,815,948**	**2,180,850**
		Subtotal	**56,264,105**	**51,990,124**	**63,158,903**
Capital Funds					
1217	160	Capital Improvements - Regular Sources	16,543,653	14,857,000	9,700,000
1219	160	Metro Parks - Sales Tax Fund	1,435,684	1,663,000	1,705,750
1220	160	Capital Improvements - Sales Tax Fund	16,799,692	21,877,315	19,728,000
		Subtotal	**34,779,029**	**38,397,315**	**31,133,750**
Debt Service Fund					
1311	160	G.O. Debt Service Fund (Public Safety Bonds)	5,550,748	6,546,648	6,260,935
		Subtotal	**5,550,748**	**6,546,648**	**6,260,935**
Enterprise Funds					
1510	415	Water Division	46,135,157	51,777,071	56,989,639
1511	420	City of St. Louis Airport Commission	152,259,274	159,599,794	162,815,404
		Subtotal	**198,394,431**	**211,376,865**	**219,805,043**

FY09 BUDGET SUMMARY - ALL DEPARTMENTS
BY FUND

Fund		Department	FY07 Actual	FY08 Budget	FY09 Budget
Internal Service Funds					
1611	172	Mail Room	522,149	768,860	813,218
1613	123	Dept. Of Personnel - Employee Benefits	4,816,030	5,482,561	6,107,903
1713	123	Dept. of Personnel - Employee Benefits	24,010,516	27,029,840	31,038,155
1719	123	Department of Personnel	-	91,928	100,154
		Subtotal	**29,348,695**	**33,373,189**	**38,059,430**
		Subtotal All Funds	**$821,320,126**	**$867,748,186**	**$961,003,860**

FY09 BUDGET SOURCES AND USES OF FUNDS SUMMARY (in millions)

Sources and Uses	1010 General Fund	1110 Local Use Tax Fund	Tourism Fund	Convention & Sports Facility	Assessment Fund	1116 Special Funds	Communications Fund	Lateral Sewer Fund	Public Safety Trust Fund	Riverboat Gaming Fund	Special Park Funds	Public Safety Sales Tax Fund
Beginning Fund Balance	**$24.500**	**$13.823**	**$0.002**	**$0.000**	**$0.100**	**$6.246**	**$0.227**	**$2.060**	**$0.594**	**$1.790**	**$1.846**	**$0.000**
Revenues												
Earnings Tax	142.669	-	-	-	-	-	-	-	-	-	-	-
Property Tax	50.748	-	-	-	1.611	-	-	-	-	-	-	-
Sales & Use Taxes	50.403	34.325	-	-	-	-	-	-	-	-	4.584	15.000
Motor Vehicle Sales Tax	3.284	-	-	-	-	-	-	-	-	-	-	-
Gasoline Tax	10.250	-	-	-	-	-	-	-	-	-	-	
Payroll Tax	37.015	-	-	-	-	-	-	-	-	-	-	-
Franchise (Utilities) Taxes	64.595	-	-	-	-	-	1.700	2.750	-	-	-	-
Restaurant Taxes	2.395	-	4.546	-	-	-	-	-	-	-	-	-
3.5% Hotel Sales Tax	-	-	-	5.890	-	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-	-	-	-	-	-
License Fees	18.230	-	-	-	-	-	-	-	-	-	-	-
Grants / Intergovernmental	7.155	-	-	-	0.839	-	-	-	3.200	9.994	-	-
User Fees, Fines & Other	38.801	-	-	-	0.130	30.335	-	-	-	-	-	-
Transfers In	35.061	-	-	-	1.900	1.141	-	-	-	-	1.600	-
Other Resources	0.000	-	-	-	-	-	-	0.110	-	-	1.600	-
Total Sources of Funds	**$460.606**	**$34.325**	**$4.546**	**$5.890**	**$4.480**	**$31.476**	**$1.700**	**$2.860**	**$3.200**	**$9.994**	**$7.784**	**$15.000**
Appropriations												
Personal Services	347.526	22.503	-	-	3.813	7.205	1.269	0.896	3.171	2.350	2.249	5.940
Materials & Supplies	20.895	0.301	-	-	0.047	0.755	0.039	0.037	0.024	0.010	0.157	0.000
Rental & Non Capital Leases	1.644	0.099	-	-	0.010	0.112	0.005	0.005	0.000	0.000	0.004	0.000
Non Capital Equipment	0.743	0.007	-	-	0.004	0.122	0.005	0.000	0.003	0.010	0.014	0.000
Capital Assets	0.557	0.000	-	-	0.000	0.145	0.040	0.082	0.006	0.000	0.000	0.000
Contractual & Other Services	63.178	14.856	0.235	-	0.695	22.937	0.173	2.240	0.040	1.900	2.423	1.000
Debt Service	21.587	0.001	-	-	-	-	-	-	-	-	3.226	8.060
Transfers Out :												
Capital Lease Payments	0.241	-	-	-	-	-	-	-	-	-	-	-
Other Transfers Out	4.175	-	4.311	5.890	-	0.200	0.250	-	-	5.755	-	-
Total Uses of Funds	**$460.546**	**$37.767**	**$4.546**	**$5.890**	**$4.568**	**$31.476**	**$1.780**	**$3.260**	**$3.244**	**$10.025**	**$8.073**	**$15.000**
Ending Fund Balance	**$24.560**	**$10.382**	**$0.002**	**$0.000**	**$0.012**	**$6.246**	**$0.147**	**$1.660**	**$0.550**	**$1.759**	**$1.556**	**$0.000**

FY09 BUDGET SOURCES AND USES OF FUNDS SUMMARY (in millions)

Sources and Uses	Police Grants	SLATE	1163 CDA*	1164-9 Grant Funds	Street Improve-ment Fund*	1217-22 Capital Improve-ments	General Obligation Debt Service	Tax Increment Financing	Water Division Enterprise Fund	Airport Enter-prise Fund	Mail Internal Service Fund	Employee Health & Hospital Funds
Beginning Fund Balance	**n/a**	**n/a**	**n/a**	**n/a**	**$1.384**	**$2.889**	**$7.913**	**$0.000**	**$6.789**	**$53.676**	**($0.147)**	**$0.667**
Revenues												
Property Tax	-	-	-	-	-	-	6.261	-	-	-	-	-
Sales & Use Taxes	-	-	-	-	-	20.057	-	-	-	-	-	-
Motor Vehicle Sales Tax	-	-	-	-	0.755	-	-	-	-	-	-	-
Gasoline Tax	-	-	-	-	-	0.630	-	-	-	-	-	-
Franchise (Utility) Taxes	-	-	-	-	3.930	-	-	-	6.006	-	-	-
Other Taxes	-	-	-	-	-	-	-	1.308	-	-	-	-
License Fees	-	-	-	-	-	-	-	-	-	-	-	-
Enterprise Revenues	-	-	-	-	-	-	-	-	50.984	162.815	-	-
Grants / Intergovernmental	5.359	9.674	6.475	41.650	-	-	-	-	-	-	-	-
User Fees, Fines & Other	-	-	-	-	-	1.460	-	-	-	-	0.813	37.147
Transfers In	-	-	-	-	-	5.750	-	1.000	-	-	-	-
Other Resources	-	-	-	-	0.015	0.350	-	-	-	-	-	-
Total Sources of Funds	**$5.359**	**$9.674**	**$6.475**	**$41.650**	**$4.700**	**$28.247**	**$6.261**	**$2.308**	**$56.990**	**$162.815**	**$0.813**	**$37.147**
Appropriations												
Personal Services	5.359	2.544	5.271	9.480	2.009	1.060	-	0.461	23.479	44.931	0.320	0.673
Materials & Supplies	-	0.075	0.010	0.552	2.100	-	-	0.015	11.122	5.616	0.007	0.007
Rental & Non Capital Leases	-	0.000	0.581	0.013	0.029	-	-	-	0.543	0.199	-	0.004
Non Capital Equipment	-	0.653	0.023	0.372	0.008	-	-	0.015	0.240	0.384	-	0.009
Capital Assets	-	0.000	0.039	0.171	0.130	-	-	0.005	0.792	1.928	0.003	0.000
Contractual & Other Services	-	6.402	0.552	31.062	0.440	20.545	-	0.005	16.383	46.271	0.483	36.553
Debt Service	-	-	-	-	-	9.530	6.261	1.806	4.431	63.486	-	-
Transfers Out :												
Capital Lease Payments	-	-	-	-	-	-	-	-	-	-	-	-
Other Transfers Out	-	-	-	-	-	-	-	-	-	-	-	-
Total Uses of Funds	**$5.359**	**$9.674**	**$6.475**	**$41.650**	**$4.716**	**$31.135**	**$6.261**	**$2.307**	**$56.990**	**$162.815**	**$0.813**	**$37.246**
Ending Fund Balance	**$0.000**	**$0.000**	**$0.000**	**$0.000**	**$1.368**	**$0.001**	**$7.913**	**$0.001**	**$6.789**	**$53.676**	**($0.147)**	**$0.568**

* CDBG funds and Street Improvement funds are appropriated on a calendar year basis and are under separate appropriating ordinances. Fund balances rollover and do not require reaappropriation.

FY2009 GENERAL FUND BUDGET

The FY2009 general fund budget is proposed at $460.5 million, an increase of 5.7% over the budget for FY2008. This larger than usual growth rate is due to a number of one-time adjustments to the budget base, both in new revenues and expenditures that address issues such as pension funding not fully included in previous budgets. Other increases are generally found where the cost of providing services have risen with the cost of fuel and materials and in such areas as the Board of Elections, where four elections are scheduled in the coming fiscal year. Except for those areas where new dedicated revenues exist (e.g. public safety sales tax), most services will be maintained at the current service level.

The following are some of the highlights of the proposed general fund budget.

Employee Pay and Benefits

In FY2008, Police, Fire and other City employees received a 2.5% cost of living increase in the middle of the fiscal year. The full year's cost of this increase is reflected in the proposed budget at an estimated net cost of $4.4M. While pay negotiations are currently underway for FY09, the budget assumes another increase of 2.5% for the year. A portion of the increase for Police and firefighters is being funded by an allocation from the new public safety sales tax while the remainder, a total of $5.0 million is budgeted in a City Wide account. In the third year of its contract with United Healthcare, the City will see a net increase of 15% in the costs of providing health insurance to its employees. The cost to the general fund of this increase in FY09 is $2.1 million. The largest increase in the area of benefits remains pensions. As previously discussed, Police and Fire pension increases are being funded through the proceeds of a new public safety sales tax. The Employee Pension System has also been allocated a dedicated source of funds from an increase in telecommunications tax receipts. These receipts pass through a trust fund to the general fund to pay the estimated increase of $6 million to meet FY09 obligations to the ERS. In addition,

a total payment of $12.6 million is included in the City Wide Account to pay for all previous obligations due to ERS through the end of FY08. With these payments the City will have met all past and current pensions obligations.

Police and Public Safety

The Police Department and other departments of Public Safety represent over 53% of the total general fund budget with a total appropriation for FY2009 of $245.7 million. These general funds will be supplemented by appropriations from special funds such as local use taxes, graduated business license and gaming receipts dedicated to public safety as well as the new one half cent public safety sales tax. The Police Department, at $129.7 million, represents 28% of the general fund budget. Coupled with the other special fund allocations, the total budget for the department totals $148.4 million, and is projected to bring the uniformed police force to a total of 1,400 officers by the end of the fiscal year. The budget for the Division of Corrections is up $2.0 million to address costs associated with higher inmate populations at the Medium Security Institution (MSI) and City Justice Center. Average inmate populations have recently reached 2,150 compared to a budget of 1,850 in the previous fiscal year. The operations of the City Emergency Management Agency, previously contained within the office of the Director of Public Safety, is being reestablished as a separate division of the department.

Judicial Offices & County Offices

On of the more notable increases in costs occurring in FY09 can be found at the Board of Elections. During the next fiscal year, there will be four City wide elections held, including the presidential election in November. While the new touch screen and scanner voting technologies have improved the election process, the cost of running elections has increased significantly. In FY09, a total increase of $1.6 million has been allocated to the Board of Elections for the administration of the upcoming elections.

Also in FY09, the Sheriff's office will be adding additional deputies to address the

higher volume of criminal court cases being heard in the Circuit Court.

City Wide Accounts

City-Wide Accounts refers to those items that are not department specific. These also include debt service payments on the City's various lease debt issues. In addition to the pension and pay increase amounts budgeted in City Wide accounts, other increases include $500,000 as the estimated general fund cost of the state audit in FY09. An additional $600,000 has been allocated to support operations of the Assessor's office after the use of a one-time balance in FY08. The budget also includes $240,000 as a subsidy to the Police department to manage the City wide emergency radio system.

Parks Department

The Parks Department budget will include the operations of Soulard Market in FY09. The Market was previously a part of the Department of Public Utilities.

Street Department

The Department of Streets has experience increased snow call activity and rising costs in repairing and maintaining City street and traffic lights. The budget includes increases of $300,000 for snow chemical and other supplies to address these needs.

Health and Human Services

Health and Human Services are funded primarily with local use tax special revenues and grant funds and thus do not represent a significant portion of the general fund budget.

Board of Public Service

The Board of Public Service has responsibility for providing engineering services as well as providing for the City's public buildings and fleet of rolling stock. The Equipment Services Division has experienced significant increases in the cost of fuel and repair of the City's vehicle fleet and will see an increase of $1.4 million for fuel and fleet supplies.

General Government and Finance

General Government agencies have submitted slight reductions as a continued effort to reduce managerial and administrative costs. The Information Technology Services Agency (ITSA) in

conjunction with the Citizen's Service Bureau will be implementing the first phases of a new CityWorks program that enhances workers ability in the field to track, receive and respond to work order requests received from the Citizen's Service Bureau. The FY09 estimated cost of this project is $118,000.

In another area of General Government, the City anticipates full occupation of the former federal building at 1520 Market Street (formerly the Abram building). It is anticipated that this building will be the new home for the Departments of Health and Human Services and City Courts among other agencies. Total operating costs of the building are estimated at $1.6 million in FY09.

As required by state law, the proposed general fund budget is in balance with projected revenues. And while the proposed budget does rely on a number of one-time sources to keep this balanced state, it does not do so by drawing upon existing reserves. The proposed budget maintains its goal of maintaining its unreserved operating fund equal to five percent of the general fund budget.

FY2009 General Fund Budget Highlights

- $5.0 million allocated for pay increases for City employees
- $2.1 million for a 15% increase in health insurance costs for City employees
- $12.6 million to meet final payments on FY08 obligations to Employee Retirement System
- $2.0 million in additional funds to Corrections Division to meet costs of higher inmate populations at MSI and City Justice Center (CJC)
- $300,000 in additional salt supply and traffic lighting materials in Street Department
- $10.1 million in general fund debt costs with release of CJC debt service reserve
- $1.6 million increase in Election Board costs for four scheduled elections in fiscal year
- $1.6 million in operational costs of 1520 Market Building (Abram) as new home for City departments
- $120,000 increase for additional deputies to provide courtroom security for the Circuit Courts
- $1.4 million increase in fuel and fleet supply items of the Equipment Services Division
- $400,000 increase in Dept. of Personnel for Fire Dept. promotional testing
- Net increase of 47 general fund positions

FY2009 GENERAL FUND REVENUES

General fund revenues for FY2009 are forecast at $460.5 million, an increase of 6.1% over the current year's revised estimate of $434.0 million. This estimate, however, contains a release of $16 million in telecommunications tax settlement payments. After adjusting for these payments, the increase in revenues is estimated at a more modest 2.5%. This estimate incorporates the first full year of the telecommunications tax changes and projects a slowing in growth for the larger taxes such as sales, earnings and payroll taxes, indicative of the current economic environment.

Earnings and Payroll Tax

The Earnings tax, the largest single revenue producer, is predicted to grow at a rate of 1.3% over the revised FY2008 estimate. This projection calls for slower growth compared to the projected increase of approximately 3% for the current fiscal year. A slowing economy and specific workforce reductions such as Macy's, where 850 jobs are to be eliminated downtown by the second quarter of 2008, are projected to have a negative impact on overall growth. A projected slowing in corporate profits, which comprise nearly 15% of earnings tax receipts and have been a source of steady growth in the past few years, is also anticipated to contribute to a return to a more moderate growth trend. The payroll tax has produced good year to date results and is projected to finish FY2008 up nearly 5%. Both increased collection efforts as well as severance payments related to corporate restructurings can be cited as contributing to growth in the current fiscal year. Like the earnings tax, payroll tax receipt growth is projected to slow with the economy and is projected to increase a modest 1.3% in FY2009.

Property Tax

Property tax revenues in FY2008 have been slowed somewhat by delays associated with protested assessments. Overall, property tax receipts are projected to be up nearly 2.5%. This growth is comprised of a projected increase of about 4.5% in real property tax receipts coupled with an actual

decline in property taxes of approximately 6%. In FY09, property tax receipts are projected to continue growth at 2.5%. The property tax will remain a source of about 11% of general fund revenues. The growth in assessed value of real property in recent years is expected to moderate in the future as the housing market slowdown continues. Still, relatively stable housing values as well as continued commercial development remain dominant features of the property tax base.

Sales Tax

General fund sales tax revenues, after showing some strength in the first part of the fiscal year, weakened in the second half and are projected to end the year up 2.4%. The sales tax is traditionally the most susceptible to downturns in the economy. Projections for FY2009 reduce overall growth to a modest 1% for the year.

Intergovernmental Revenues

Revenues from the state of Missouri representing the city's share of state automobile sales taxes have declined in FY2008. This has been compounded in part by increased deductions for collection fees not previously deducted by the State and a catch-up deduction for previous fiscal years. Revenues are projected to increase in by 2.5% in FY09. Gasoline tax revenues which are based on a statewide tax and ultimately distributed to local government units have also continued unabated in spite of the recent fluctuations in fuel prices. The forecast for FY2009 is in line with historical receipts.

In the Corrections Division, a backlog in the adjudication of criminal defendants held at the City detention facilities also served to delay reimbursement payments from the state for housing prisoners in FY08. Prisoner reimbursement revenues are projected to increase by approximately $1.4 million in FY09 as the case flow has returned to normal.

Franchise Utility Taxes

One-time settlement payments and a change in the franchise tax on

telecommunications will contribute to an estimated 12% increase in franchise and utility tax revenue FY09. This is the result of recent settlement agreements with telecommunications companies in the current fiscal year. By City ordinance effective in November, 2007, the City reduced its tax rate on phone companies from 10% to 7.5%. In exchange, the telecommunications companies which had previously protested the inclusion of receipts from wireless communications under the tax agreed to their inclusion. The resulting revenue total for telecommunications franchises is estimated to be $15M on an annual basis an increase of about $7 million over FY07 receipts, or the last full year under the old rate. Of the total projected receipts of $15 million, $13.5 million will be deposited into an employee pension trust fund to be used to pay for costs associated with City employee pensions. Additionally, a total of $16 million in one-time telecom settlement payments are being budgeted along with the franchise tax revenues in FY09 resulting in the projected increase in this category. As to other franchise receipts, weather can play a dominant factor in receipts for both natural gas and electricity. In FY08, these two revenues are projected to be up 4.5% and down 3.7% respectively. Collectively, receipts are to be up an estimated 2.2% for the year and are projected to repeat that performance in FY09. Gross receipts revenues from sales of water are projected to increase by 13% as a result of a recent rate increase by the City's Water Division to pay for the increased costs of water production.

Tourism and Amusement Taxes

Amusement tax receipts performed well in FY08 with increases in revenue of about 5% from both professional football and hockey games. The amusement tax is projected to show a more moderate growth in FY2009 of about 2.2%. Restaurant taxes are projected to be up just about 2.7% in the current fiscal year, but like sales taxes, are often susceptible to slow downs in the economy. Projections for FY09 restaurant tax receipts assume growth of 1.5%. Meanwhile, hotel tax receipts have already exhibited some signs of slowing in the second half of FY08 and are projected

to increase only slightly by 1% in FY09.

Other License Fees

Cigarette taxes continued a pattern of gradual decline in FY08 and are projected to be down 1.5% in FY09. The largest category of license fees remains the graduated business license, brining in about $7.9M in general revenues. Given that the GBL is based on a fixed graduated schedule no growth is projected in FY09. Overall license fees are projected to increase just under 1% over revised FY08 estimates.

Departmental Receipts

In FY2008, Departmental receipts collections showed the most susceptibility to the slow down in the housing market. Revenues from the Recorder of Deeds as well as building permit fees showed significant declines, collectively dropping $1.2M from the previous fiscal year. While FY09 does not anticipate an increase in recorded instrument fees, building permit fees are expected to rise based on projection for a number of pending commercial developments. Also increasing are revenues from certificates of inspections. With citywide expansion of housing conservation districts, another $500,000 in revenue is projected to be received by the Building Division revenues helping offset the costs of the program. In City Courts, red light camera enforcement efforts are expected to generate close to $2M in FY08. While the number of sites using this traffic enforcement tool is expected to increase, revenue is projected to remain stable in FY09 as motorists adjust driving behavior thus producing the public safety benefits of this program. In the Corrections Division, a backlog in the adjudication of criminal defendants held at the City detention facilities also served to delay reimbursement payments from the state for housing prisoners in FY08. Prisoner reimbursement revenues are projected to increase by approximately $1.4M in FY09 as the case flow has returned to normal.

CITY OF ST. LOUIS
GENERAL FUND REVENUE ESTIMATE

Revenue Category	Actual Receipts FY07	Projected Receipts FY08	Projected Receipts FY09	Percent Change
Earnings Tax	136,433,476	140,860,000	142,669,000	1.3%
Sales Taxes	48,759,269	49,910,000	50,403,000	1.0%
Property Tax	48,292,457	49,553,000	50,748,000	2.4%
Payroll Expense Tax	34,857,007	36,545,000	37,015,000	1.3%
Franchise / Utility Taxes:				
Electricity	22,603,973	23,620,000	24,092,000	2.0%
Natural Gas	11,367,239	10,991,000	11,266,000	2.5%
Telephone	7,864,858	11,500,000	17,500,000	52.2%
Water	4,107,896	4,250,000	4,825,000	13.5%
Airport	5,566,475	5,725,000	5,868,000	2.5%
All Other franchise fees	945,067	1,044,000	1,044,000	0.0%
Subtotal	52,455,508	57,130,000	64,595,000	13.1%
Intergovernmental Revenues:				
Gasoline Tax	10,053,775	10,250,000	10,250,000	0.0%
Health Care Payments	3,737,940	3,900,000	3,900,000	0.0%
Prisoner Housing Reimbursement	8,680,576	7,072,000	8,450,000	19.5%
Juvenile Detention Reimbursements	2,435,836	2,445,000	2,445,000	0.0%
Motor Vehicle Sales Tax	4,060,390	3,204,000	3,284,000	2.5%
Intangible Tax	177,536	105,000	105,000	0.0%
Subtotal	29,146,053	26,976,000	28,434,000	5.4%
Licenses:				
Graduated Business License	7,702,076	7,850,000	7,850,000	0.0%
Cigarette Occupational License	1,867,600	1,840,000	1,810,000	-1.6%
Sports and Amusement	3,413,518	3,610,000	3,690,000	2.2%
Automobile	1,349,445	1,365,000	1,365,000	0.0%
Parking Garages and Lots	2,462,932	2,353,000	2,365,000	0.5%
Other Licenses	1,301,944	1,249,650	1,149,650	-8.0%
Subtotal	18,097,515	18,267,650	18,229,650	-0.2%
Departmental Revenues:				
Fines and Forfeits	6,918,735	7,955,000	7,955,000	0.0%
Building and Occupancy Permits	7,829,749	7,332,900	8,233,900	12.3%
Departmental User Fees & Other	27,185,698	25,239,950	24,926,650	-1.2%
Subtotal	41,934,182	40,527,850	41,115,550	1.5%
Convention and Tourism Taxes:				
Hotel / Motel Gross Receipts [1]	5,696,881	5,830,000	5,890,000	1.0%
Restaurant Gross Receipts - 1 cent [1]	4,229,074	4,410,000	4,381,000	-0.7%

CITY OF ST. LOUIS
GENERAL FUND REVENUE ESTIMATE

Revenue Category	Actual Receipts FY07	Projected Receipts FY08	Projected Receipts FY09	Percent Change
Restaurant Gross Receipts - 1/2 cent	2,292,312	2,360,000	2,395,000	1.5%
Subtotal	12,218,267	12,600,000	12,666,000	0.5%
All other revenues and transfers	2,167,805	1,634,000	1,190,000	-27.2%
Employee Pension Trust transfer	0	0	13,500,000	
Subtotal	2,167,805	1,634,000	14,690,000	
TOTAL GENERAL FUND REVENUES	**$424,361,539**	**$434,003,500**	**$460,565,200**	**6.1%**

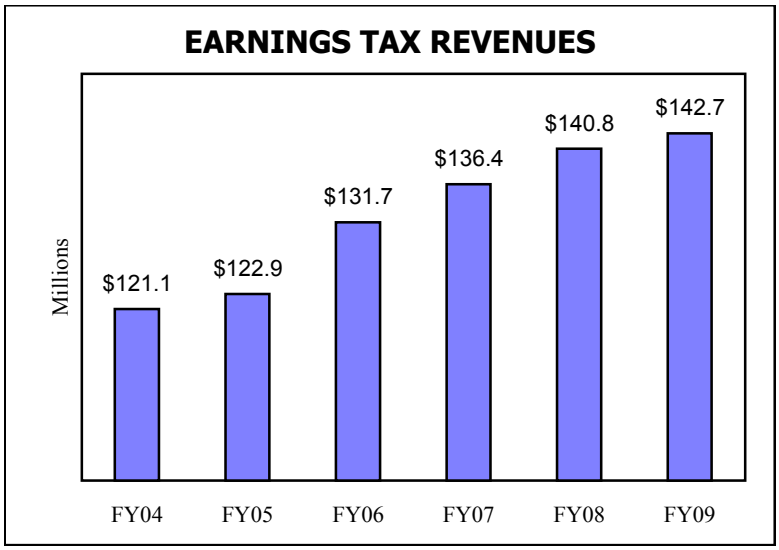
[1] Transfers from convention and sports facility trust fund and convention and tourism fund respectively

EARNINGS TAX

Definition

A one percent tax levied against employee gross compensation and business net profits.

The tax applies to all residents of the City of St. Louis regardless of where they work. It also applies to the earnings of non-residents who work within the city limits.



Discussion

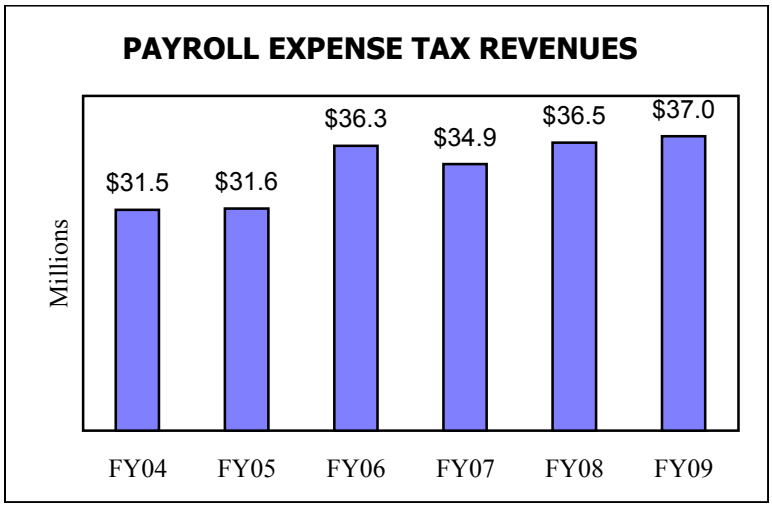
The city earnings tax is the most significant single source of general fund revenues, comprising approximately 30% of the total revenues. Receipts from individual taxpayers comprise about 85 percent of total earnings tax revenues, with businesses paying the remaining 15 percent. The Collector of Revenue is authorized by State law to retain a percentage of collections to pay for office operations. Funds not used for operations, including interest, are returned to the city.

While Earnings Tax receipts have grown by approximately 3% in FY08, it is anticipated that economic conditions will lead to a slow down in the coming fiscal year. Earnings taxes are projected to grow at 1.3% in FY09.
This estmate will ultimately be impacted by whether the fears of recession are realized and its impact of the potential slowdown on job growth in the City.

PAYROLL EXPENSE TAX

Definition

A tax of one-half of one percent of total compensation paid by a business to its employees for work performed in the City of St. Louis. Not-for-profit charitable or civic organizations are exempt from the payroll expense tax.



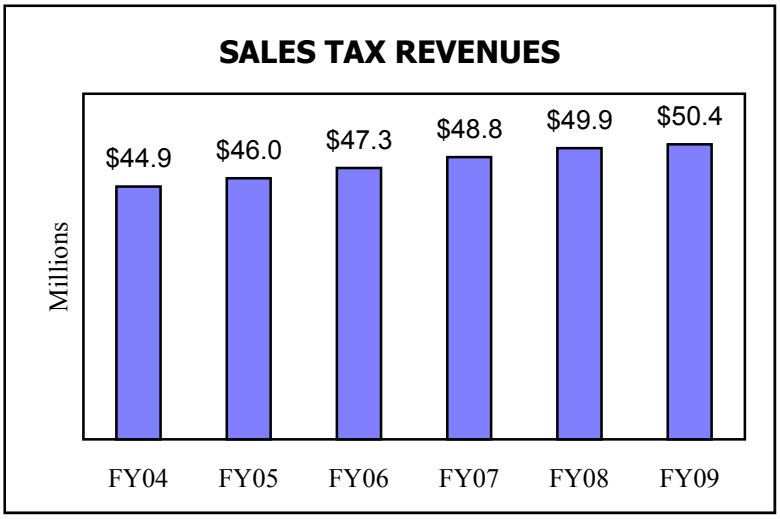
Discussion

The payroll expense tax was implemented in 1988 as part of an overall tax reform package, the aim of which was to redesign the city revenue base to be more attuned to changes in the economy. Payroll expense tax receipts follow trends in earnings tax collections, but grows at a different rate, due to a somewhat different base and exemptions noted above. FY06 receipts in the graph above were impacted by late returns due from FY05. As with the Earnings tax, the Payroll tax is also susceptible to economic conditions. FY09 estimates assume continued growth of 1.3%, a rate that is slower than the long term trend.

SALES TAX

Definition

A one and three-eighths percent tax levied on retail sales in the City of St. Louis. Sales tax is not levied on certain items, including motor fuels, prescription drugs, food purchased with food stamps, all sales by or to not for profit organizations and residential utility charges.



Discussion

Sales tax receipts have continued the growth experienced from recent years albeit at a slower pace in FY08. In FY09, it is anticipated that this rate will moderate further with the slowing economy, with sales tax receipts estimated to grow 1%.

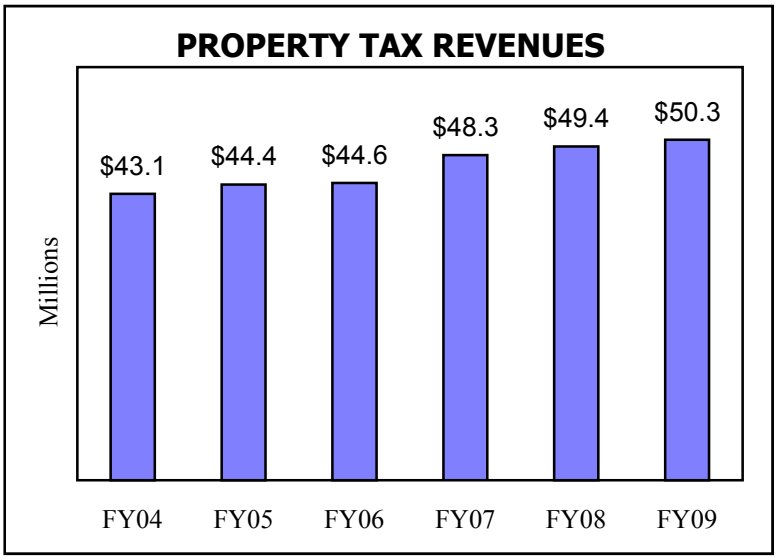
The City imposes other sales taxes for specific purposes with the most recent of these being a 1/2 cent sales tax for public safety approved in February, 2008. Combined with rates imposed by the State of Missouri and the Bd. Of Education the total sales tax rate as of July 1, 2008 can be illustrated as follows:

Sales Tax Rate in City		
City - General Fund	1.875%	
City - Metro	0.750%	
City - Regional Parks	0.100%	
City - Local Parks	0.125%	
City -Public Safety	0.500%	
		3.350%
State Rates	4.225%	
Bd. Of Education	0.666%	
		4.891%
Total Sales Tax Rate:		**8.241%**

REAL AND PERSONAL PROPERTY TAXES

Definition

A tax levied on the assessed value of all real and personal property. The current tax rate is $6.4849 per $100 assessed value



Discussion

Real and personal property tax revenues are distributed to the following taxing jurisdictions.

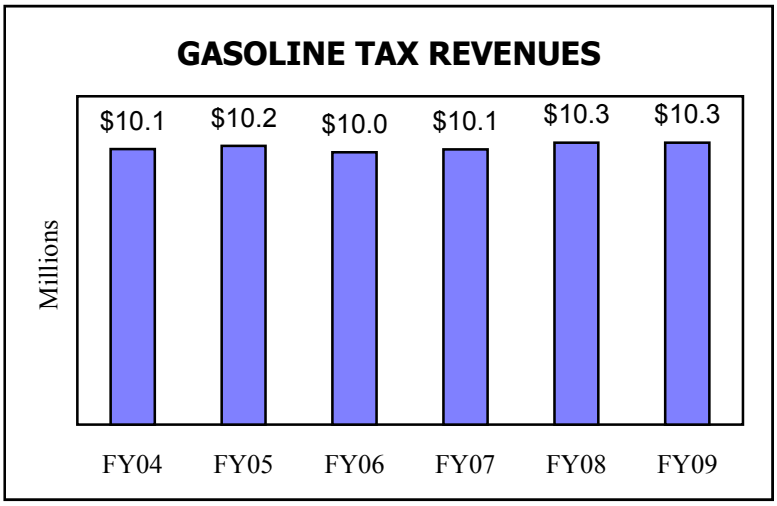
State	$0.0300
Schools	3.7533
Community College	0.2003
Library	0.4768
Zoo, Museum, Garden District	0.2330
Sewer District	0.0667
Sheltered Workshop	0.1278
Community Mental Health	0.0767
Community Children's Services Fund	0.1752
City - General Purposes	1.2123
City - Public Debt	0.1328
TOTAL	$6.4849

Taxes are levied on all real and personal property owned as of January 1 in each year. Tax bills are normally mailed in November and payment is due by December 31, after which taxes become delinquent. Assessment ratios are 19% for residential property, 32% for commercial property, and 12% for agricultural real estate. Personal property is assessed at 33.3% of the appraised market value. In addition to the rate shown, commercial real property is taxed at a rate of $1.64 per $100 assessed valuation, as a replacement for the Manufacturer's Inventory tax.
In FY09, real property taxes are estimated to continue modest growth offset by little to no growth in personal property tax valuations.

GASOLINE TAX

Definition

A per unit tax levied on the sale of motor fuel purchased statewide. The gasoline tax is levied by the state and remitted monthly to local jurisdictions based on the proportionate share of the total population.



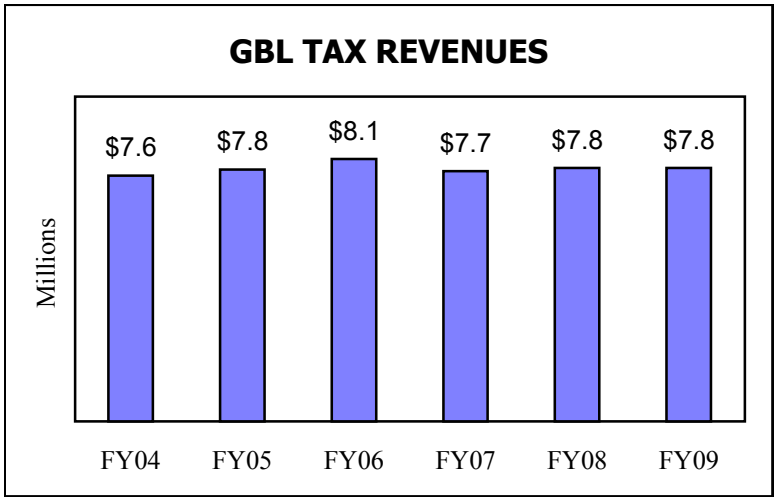
Discussion

The gasoline tax rate imposed by the State of Missouri is $0.17 per gallon. The City receives distributions from the state both for its status as a city and a county. The formula for distribution for these revenues is based on the jurisdiction's population as a percentage of all jurisdictions. As a result of the 2000 census, the City has seen a decline in its share of gasoline tax revenue distributions beginning in FY02. Amounts depicted in the chart above represent the city's allocation based on its status as a city and are deposited to the general fund to offset the cost of maintaining streets and highways. An additional $0.6 million is received based on the city's status as a county and is deposited to the capital fund to offset the cost of road and bridge projects.

GRADUATED BUSINESS LICENSE TAX

Definition

A flat rate tax on businesses based on the number of persons a business employs within the city limits. The tax rate ranges from $200 for employers with two or fewer employees to $37,500 for employers with more than five hundred employees. (Graph illustrates general fund only)



Discussion

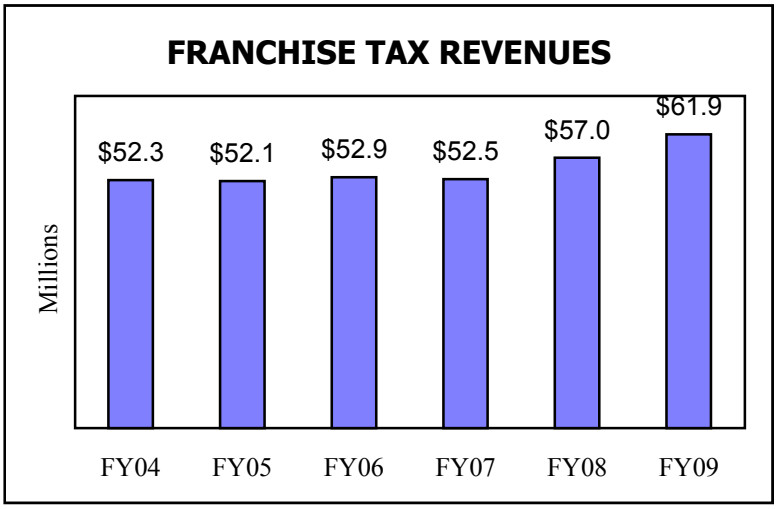
The graduated business license tax and provides a consistent source of revenue of just under $8.0 million per year. As indicated by the chart above, the level of employment activity has remained relatively constant. In 2006, voters approved a new rate schedule with the estimated increase in revenues of $3.2 million to be allocated to a Public Safety Trust Fund. The license fee structure under the new schedule is as follows:

Number of Employees	GBL Tax
501 or more	$37,500
401-500	$34,500
301-400	$30,000
201-3002	$25,500
151-200	$20,250
101-150	$15,000
76-100	$11,250
51-75	$7,500
41-50	$4,500
31-40	$3,000
21-30	$2,250
11-20	$1,500
6-10	$675
3-5	$325
2 or fewer	$200

FRANCHISE TAX

Definition

A tax on the gross receipts of utility companies operating within the city, including sales of electricity, natural gas, telephone services, water and steam, and on the gross receipts of the Airport.



Discussion

The tax rate for companies supplying natural gas and electricity is 10% of the gross receipts from their commercial customers and 4% of the gross receipts from residential customers. Companies supplying steam and water are taxed at 10% of their gross receipts from all customers. The taxes are passed on to the ultimate consumers. As part of a new settlement agreement with telecommunciation companies, the City reduced its tax on telecommuncations from 10% to 7.5% effective November 1, 2007. In return the companies are agreeing to apply the new lower rate to wireless communications receipts previously protested under the old rate. Excluding settlement payments from previous years, the telecommunications tax is anticipated to generate an estimated $15M in FY09. The largest category of the franchise taxes remains electric utilities which generate 36% of franchise tax revenues.

CITY OF ST. LOUIS
SPECIAL AND OTHER FUNDS REVENUE ESTIMATE

Revenue Category	Actual Receipts FY07	Projected Receipts FY08	Projected Receipts FY09	Percent Change
SPECIAL AND OTHER FUND REVENUES:				
Local Use Tax Fund	$27,613,059	$30,000,000	$34,300,000	14.3%
Interest	396,527	35,000	35,000	
	28,009,586	30,035,000	34,335,000	14.3%
Convention and Tourism Fund				
Restaurant Gross Receipts Tax (1%)	4,427,787	4,545,000	4,616,000	1.6%
	4,427,787	4,545,000	4,616,000	1.6%
Convention and Sports Facility Fund				
Hotel and Motel Sales Tax (3.5%)	5,767,290	5,830,000	5,890,000	1.0%
	5,767,290	5,830,000	5,890,000	1.0%
Assessment Fund				
Real Estate Tax	1,735,259	1,600,000	1,700,000	6.3%
State Reimbursements	825,624	835,000	835,000	0.0%
Other	103,198	110,000	110,000	0.0%
General Fund Subsidy	1,550,000	1,320,000	1,900,000	43.9%
	4,214,081	3,865,000	4,545,000	17.6%
Miscellaneous Special 1116-1123 Funds				
City Employee Pension Trust Fund	0	0	13,500,000	
1520 Market Bldg (Abram) Fund	1,352,319	2,800,000	0	-100.0%
Gateway Transportation Fund	0	5,000	1,082,000	
Forest Park Funds	1,577,977	2,828,500	1,537,000	-45.7%
1/8 Cent Sales Tax Fund	336,818	4,539,000	4,584,000	1.0%
Neighborhood Parks Fund	0	1,600,000	1,600,000	0.0%
BJC / City Trust Fund	0	2,035,000	2,035,000	0.0%
Public Safety Trust Fund	2,939,789	3,195,000	3,195,000	0.0%
Public Safety Sales Tax Fund	0	0	15,000,000	
Circuit Attorney - Misc. Special Funds	192,520	238,700	243,700	2.1%
Circuit Attorney - Child Support Unit	1,723,830	1,750,000	1,750,000	0.0%
Street Excavation Fund	325,618	305,000	305,000	0.0%
Port Authority (incl. gaming lease)	2,503,436	2,980,000	3,141,000	5.4%
Building Commissioner - Lead Remediation	1,456,137	1,341,000	1,534,000	14.4%
Building Commisioner - Bldg. Demolition	1,695,280	1,701,000	1,859,000	9.3%
Police Officer Training Fund	68,180	71,000	71,000	0.0%
Health Division - Other Special Revenue	37,379	29,000	29,000	0.0%
Equitable Relief from Utility Tax	47,833	190,000	120,000	-36.8%
Battered Persons / Domestic Viol. Funds	85,892	93,000	93,000	0.0%
Other Special Revenue Funds	557,104	1,364,092	1,878,000	37.7%
	14,900,112	27,065,292	53,556,700	97.9%

CITY OF ST. LOUIS
SPECIAL AND OTHER FUNDS REVENUE ESTIMATE

Revenue Category	Actual Receipts FY07	Projected Receipts FY08	Projected Receipts FY09	Percent Change
Communications Fund				
Cable Television Gross Receipts Tax	1,695,161	1,700,000	1,825,000	7.4%
	1,695,161	1,700,000	1,825,000	7.4%
Lateral Sewer Fund				
Tax receipts and interest	2,753,000	2,717,000	2,717,000	0.0%
Fund Balance	0	521,000	543,000	4.2%
	2,753,000	3,238,000	3,260,000	0.7%
Riverfront Gaming Revenues (excl. port lease)				
Adjusted Gross Receipts Tax (2%)	1,339,884	2,302,000	3,336,000	44.9%
Admissions Tax ($1)	2,875,608	4,982,000	6,648,000	33.4%
Interest	13,673	20,000	22,000	10.0%
	4,229,165	7,304,000	10,006,000	37.0%
Government Grant Fund Revenues				
St. Louis Agency on Training & Employment	11,513,019	9,100,000	9,700,000	6.6%
Police Department Grants	6,300,112	4,475,000	5,360,000	19.8%
Community Development (admin. portion)	5,477,053	6,198,000	6,475,000	4.5%
Other Government Grants	39,725,623	32,266,000	41,679,000	29.2%
	63,015,807	52,039,000	63,214,000	21.5%
Capital Improvements Funds				
1/2 Cent Sales Tax	17,666,494	18,081,000	18,350,000	1.5%
Metro Parks Sales Tax	1,604,020	1,663,000	1,707,000	2.6%
Gasoline Tax	625,000	630,000	630,000	0.0%
Intergovernmental Aid	781,628	0	0	
Previous Year Surpluses	0	4,718,365	2,889,000	-38.8%
Income From Sale Of City Assets & Other	175,020	840,000	350,000	-58.3%
Transfers from General and Other Funds	13,661,459	10,545,000	5,750,000	-45.5%
Courthouse Restoration Funds	1,354,423	1,285,000	1,460,000	13.6%
Previous Appropriation Rollover	450,000	0	0	
Lease Debt Refunding Proceeds	0	640,000	0	-100.0%
Interest Earnings	556,622	0	0	
	36,874,666	38,402,365	31,136,000	-18.9%
Debt Service Fund				
Property Taxes	6,423,071	6,500,000	6,500,000	0.0%
	6,423,071	6,500,000	6,500,000	0.0%
Tax Increment Financing	4,153,313	2,305,000	2,308,000	0.1%
Trustee Lease Fund - Interest & DSR Earnings	4,956,651	872,000	14,354,000	
Mail Services Internal Service Fund	91,779	770,000	815,000	5.8%

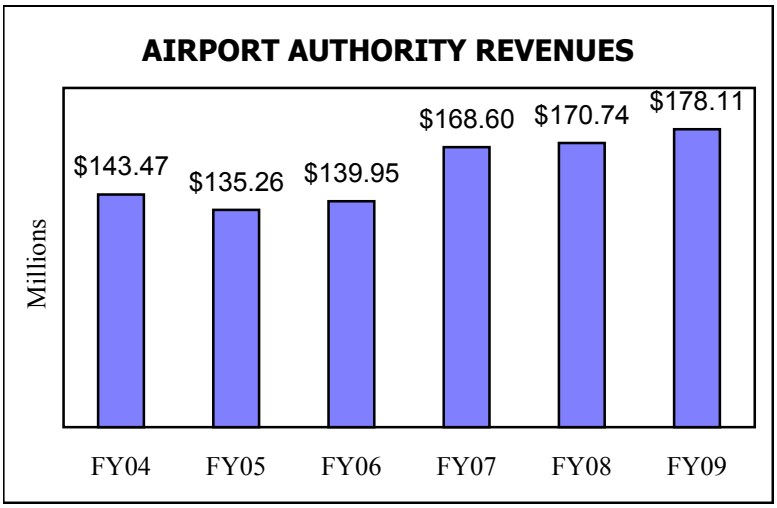
CITY OF ST. LOUIS
SPECIAL AND OTHER FUNDS REVENUE ESTIMATE

Revenue Category	Actual Receipts FY07	Projected Receipts FY08	Projected Receipts FY09	Percent Change
Employee Benefits Funds	31,429,022	32,513,000	37,148,000	14.3%
	31,429,022	32,513,000	37,148,000	14.3%
Subtotal Special and Other Fund Revenues	**212,940,491**	**216,983,657**	**273,508,700**	**26.1%**
ENTERPRISE FUND REVENUES:				
Water Division				
Net Sales of Water	40,807,041	42,384,000	47,384,000	11.8%
All Other Income	4,035,966	1,285,800	3,491,500	171.5%
	44,843,007	43,669,800	50,875,500	16.5%
Lambert St. Louis Airport				
Landing Fees	68,546,833	71,063,000	69,778,000	-1.8%
Rents	26,137,373	30,555,000	31,881,000	4.3%
Utilities and Charges	919,824	903,000	485,000	-46.3%
Concessions	21,730,729	22,514,000	23,322,000	3.6%
Interest	5,576,540	4,279,000	5,207,000	21.7%
Parking and Miscellaneous	14,431,535	15,536,000	18,532,000	19.3%
Pledged PFC Revenues	25,884,064	25,887,000	28,909,000	11.7%
	163,226,898	170,737,000	178,114,000	4.3%
Subtotal Enterprise Funds	**208,069,905**	**214,406,800**	**228,989,500**	**6.8%**
Total Special and Enterprise Revenues	**$421,010,396**	**$431,390,457**	**$502,498,200**	**16.5%**
Revenues Appropriated Separately:				
Street Improvement Fund				
Motor Vehicle Sales Tax	894,174	706,000	724,000	2.5%
Franchise (Utility) Taxes	3,997,701	4,038,000	4,183,000	3.6%
Interest	152,693	125,000	125,000	0.0%
	5,044,568	4,869,000	5,032,000	3.3%
Community Dev. Block Grants / Housing Grants (excluding admin. listed above)	20,554,830	24,612,000	24,335,000	-1.1%
Total All Special and Other Fund Revenues	**$446,609,794**	**$460,871,457**	**$531,865,200**	**15.4%**

AIRPORT AUTHORITY
(Lambert-St. Louis International Airport)

Definition

Airport revenue comes from Signatory Airline Fees, Concession Revenues, Interest Income and Parking fees, in addition to funds provided by the Federal Aviation Administration.



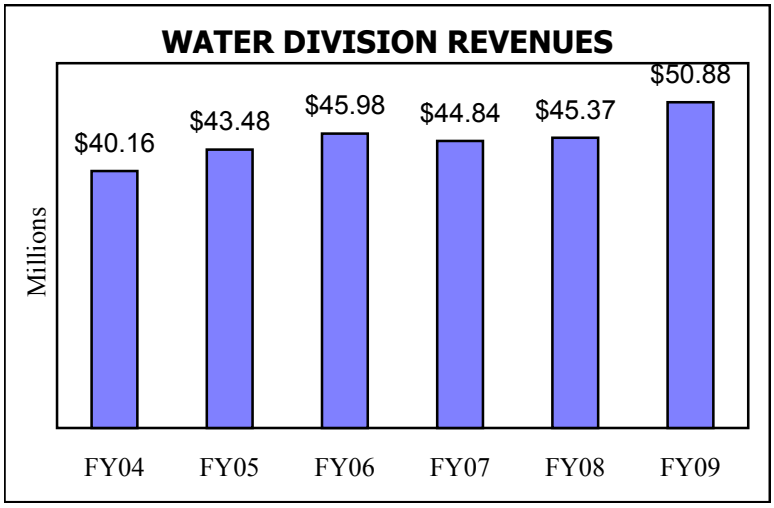
Discussion

Lambert - St. Louis International Airport receives just over half of its operating revenues from signatory airlines in the form of landing fees and terminal rents. Signatory airlines are those airlines serving the Airport who have signed use agreements and include: American, America West, Continental, Delta, Frontier, Northwest, USAir, Southwest, Trans States and United. The Airport also receives revenues from concessions that operate on Airport property. Concession fees include revenues from the following activities: food & beverage sales, gift shops, coin devices, ground transportation, public parking, car rentals, space rental, in-flight catering and other concession revenues. Other revenues include non-signatory airline fees, cargo, hangar, tenant improvement surcharges, employee lot, gain on sale of investments and other miscellaneous revenues.

WATER DIVISION

Definition

Water Division revenues include sales of water to residential and commercial customers and to other jurisdictions, along with miscellaneous charges for service.



Discussion

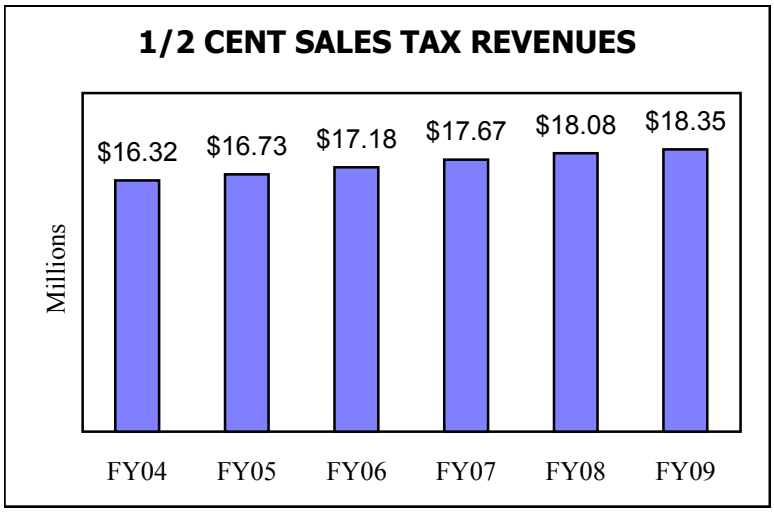
Revenues from net sales of Water include sales to flat-rate and metered customers and sales to other governmental jurisdictions. While the number of metered and unmetered customers has decreased reflecting the city's population decline, increases in the sales to other governmental jurisdictions has offset some of the decrease. The other miscellaneous income is mostly revenue from services the Water Division performs, such as repairing damaged fire hydrants or tapping water lines for new buildings and interest income from investments.

In 2008, the Water Division implemented the first phase of a two-tiered rate increase to meet increasing water production costs. The impact of this increase is reflected in the FY09 revenue estimate. The second phase of increases is to occur in 2009.

1/2 CENT CAPITAL SALES TAX

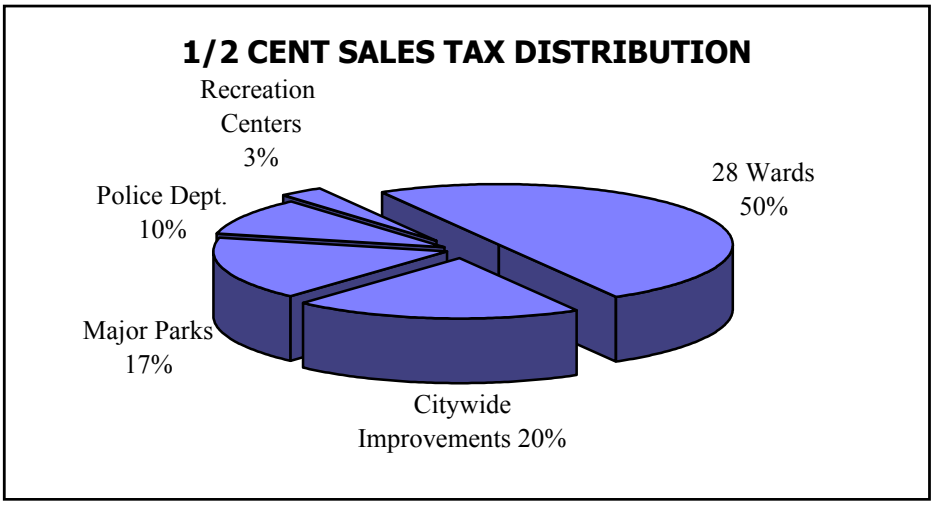
Definition

A one half percent tax levied on retail sales in the City of St. Louis is dedicated to Capital expenditures. The sales tax is not levied on certain items, including motor fuels, prescription drugs, food purchased with food stamps, all sales by or to not for profit organizations and residential utility charges.



Discussion

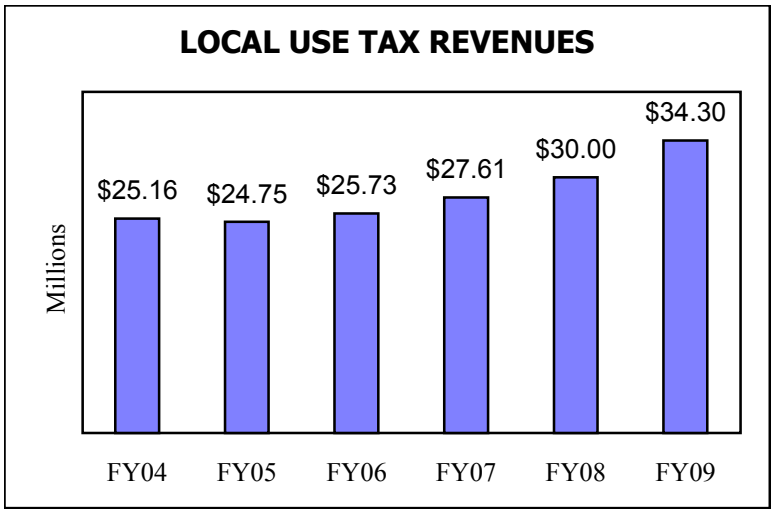
City voters approved the 1/2 cent sales tax for capital improvements in August, 1993. Projected revenue for FY08 is projected to total $18.4 million. The City ordinance authorizing the 1/2 cent sales tax included a formula for allocating the proceeds among various capital spending areas. This allocation is illustrated in the pie chart below:



LOCAL USE TAX

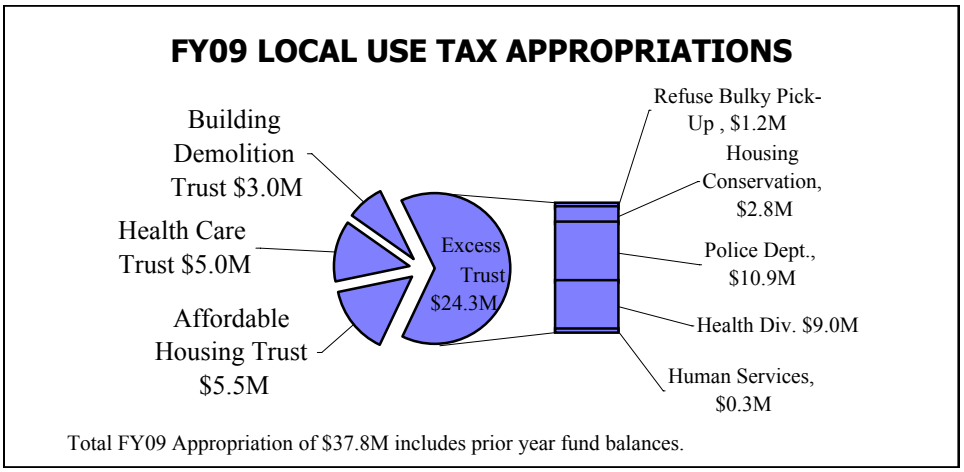
Definition

The Local Use Tax is a tax applied, in lieu of the local sales tax, on transactions that individuals and businesses conduct with out-of-state vendors, including catalog and direct market sales. The use tax rate is equal to the total local sales tax rate imposed by the City. With the passage of a new 1/2 cent sales tax, the local use rises from 2.85% to 3.35%



Discussion

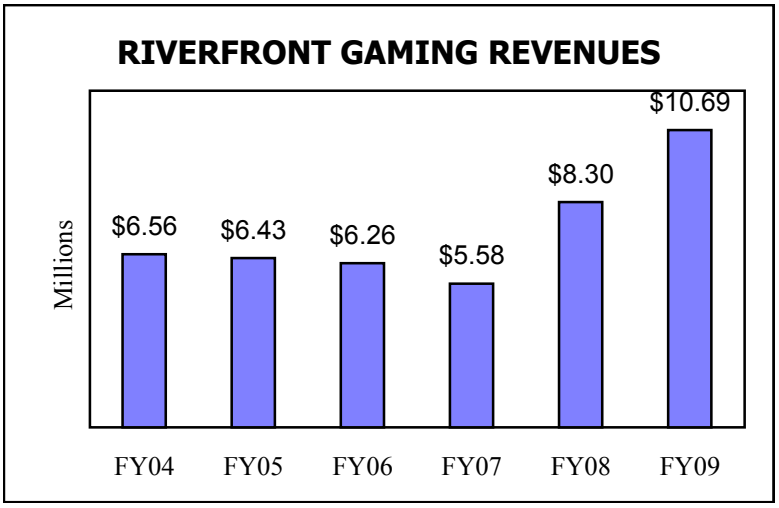
City voters approved the current Local Use Tax in November, 2002. Recent increases in the City's sales tax rate, 1/8 cent in 2007 and the 1/2 cent increase approved in February, 2008 have led to a higher level of local use tax revenues. The FY09 estimate asssumes the impact of the higher rate with only modest growth in the base. City ordinance annually allocates $5M each to the Health Care Trust Fund and Affordable Housing Trust Fund and $3M for derelict building demolition. Amounts in excess of $13M can be allocated collectively to any of the following: derelict building demolition, public safety, neighborhood preservation, development and preservation of affordable and accessible housing and public health care services.



RIVERFRONT GAMING

Definition

Riverfront Gaming revenues come primarily from three sources: 1) the local share of the state gaming tax, 2) the local share of the state admissions tax, and 3) the lease agreement with the City Port Authority



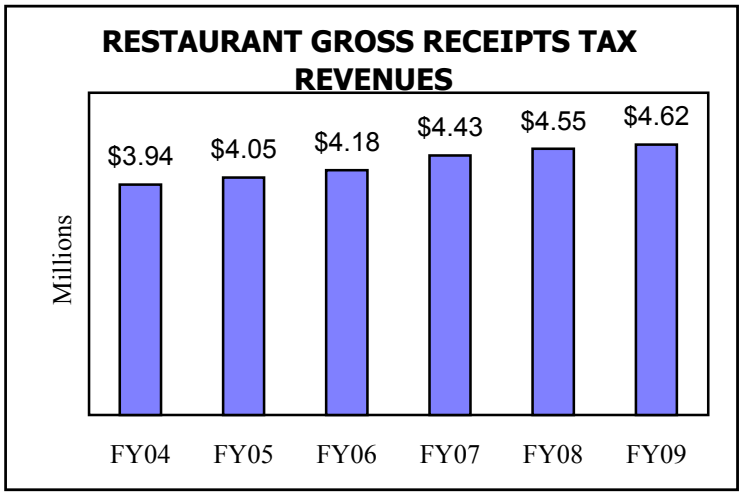
Discussion

Riverboat gaming on the St. Louis riverfront began in May, 1994 with the opening of President Casino's Admiral riverboat. The State of Missouri imposes a 20% tax on the adjusted gross receipts (AGR) of riverboat gambling facilities as well as a $2 head tax on the number of admissions. By state statute, the City receives a 10% share of the state tax or 2% of AGR. The City is also entitled to one-half the state admission fee or $1 per admission. The City receives an additional 2% of AGR through a lease between the riverboat operator and the City's Port Authority.
In December 2007, Lumiere Place, a new gaming facility operated by Pinnacle Casinos opened on Laclede's Landing. The new facility though not subject to Port lease payments due to its location is providing an increase in gaming revenues estimated at $2.7M in the current fiscal year. The FY09 gaming revenue estimate assumes continued operation of the Admiral casino and a full year of operations of Lumiere place to provide a total of $10.7M, an increase of $2.4M over the current fiscal year.

RESTAURANT GROSS RECEIPTS TAX

Definition

A 1% tax levied on the gross receipts of restaurants, excluding the sale of alcoholic beverages.



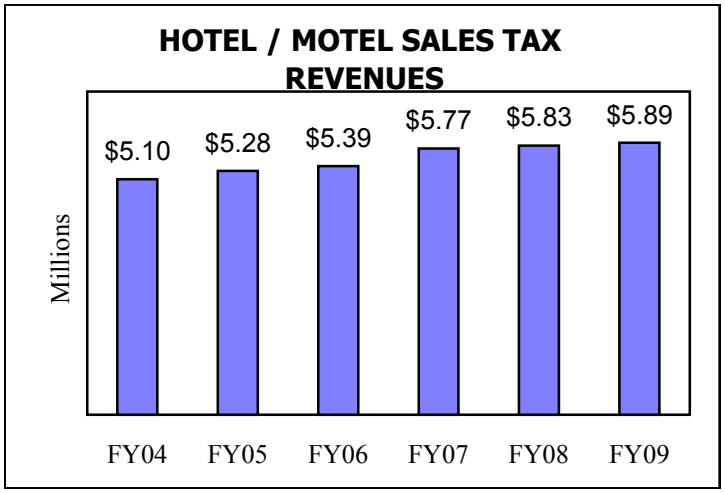
Discussion

The 1% restaurant gross receipts tax serves as the source of revenue to the City's Convention and Tourism Fund. The fund was established to foster and promote the City's convention and tourism industry. Revenues from this source together with hotel tax receipts from the Convention and Sports Facility Fund are used to offset debt service payments on the Convention Center as well as minor subsidies to convention and tourism related organizations. Recent growth in restaurant gross receipts tax revenues is expected to continue in FY09, with the increase projected at approximately 2%.

HOTEL / MOTEL SALES TAX

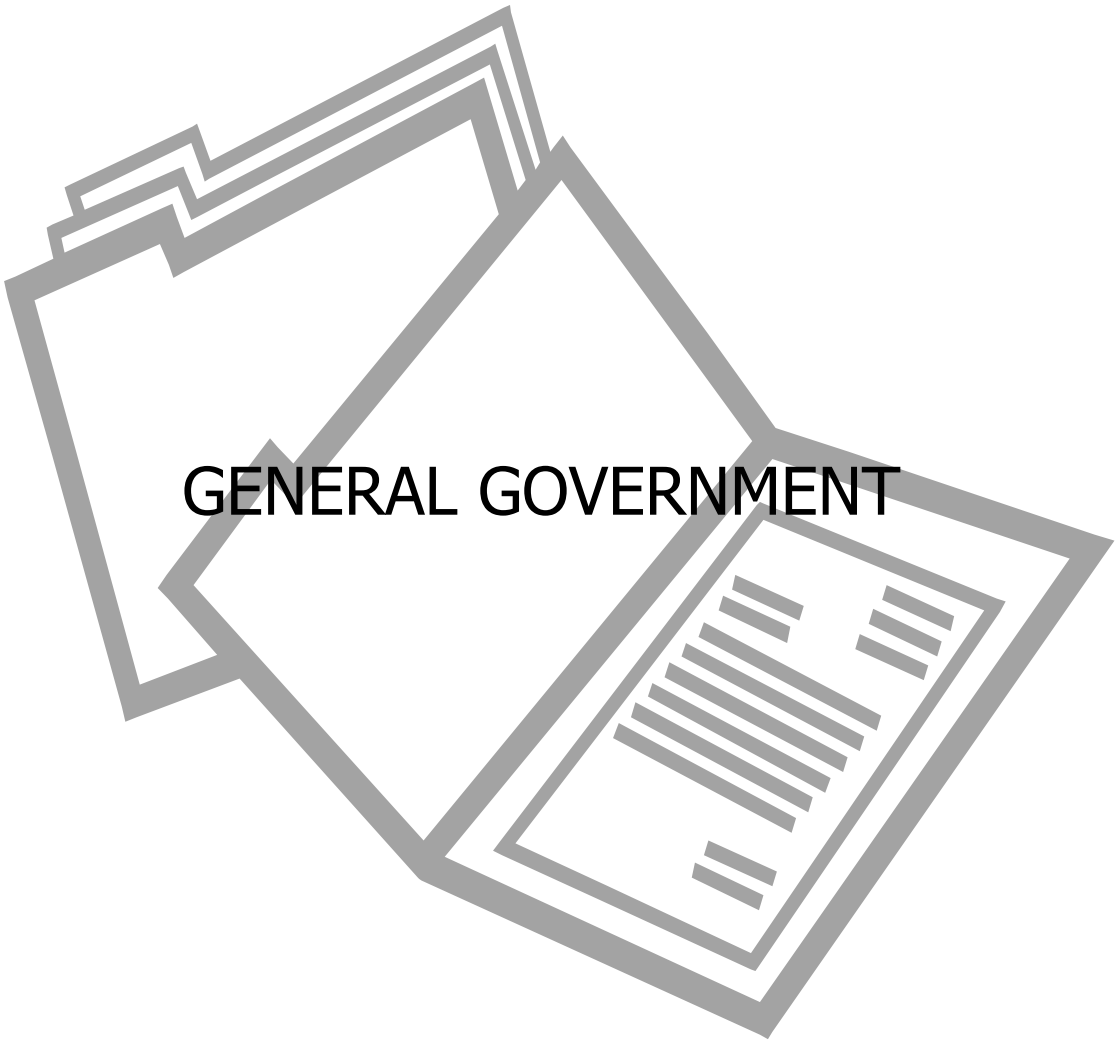
Definition

A 3.5% tax levied on the price of a hotel room.



Discussion

The change from a flat amount per occupied room to a gross receipts based tax has provided the opportunity for this source of revenue to grow with inflationary increases in the cost of a hotel room. Hotel Tax receipts have exhibited consistent growth with the addition of hotel developments in the downtown area. Proceeds from this tax are deposited into a Convention and Sports Facility trust fund and together with restaurant tax revenues are used to offset debt payments on the convention center. The City has added a significant number of hotel rooms in recent years adding to the growth of hotel tax receipts. The current fiscal year has seen slower growth in hotel tax revenues of about 1% for the year. The estimate for FY09 anticipates a continuation of this slower rate of growth.

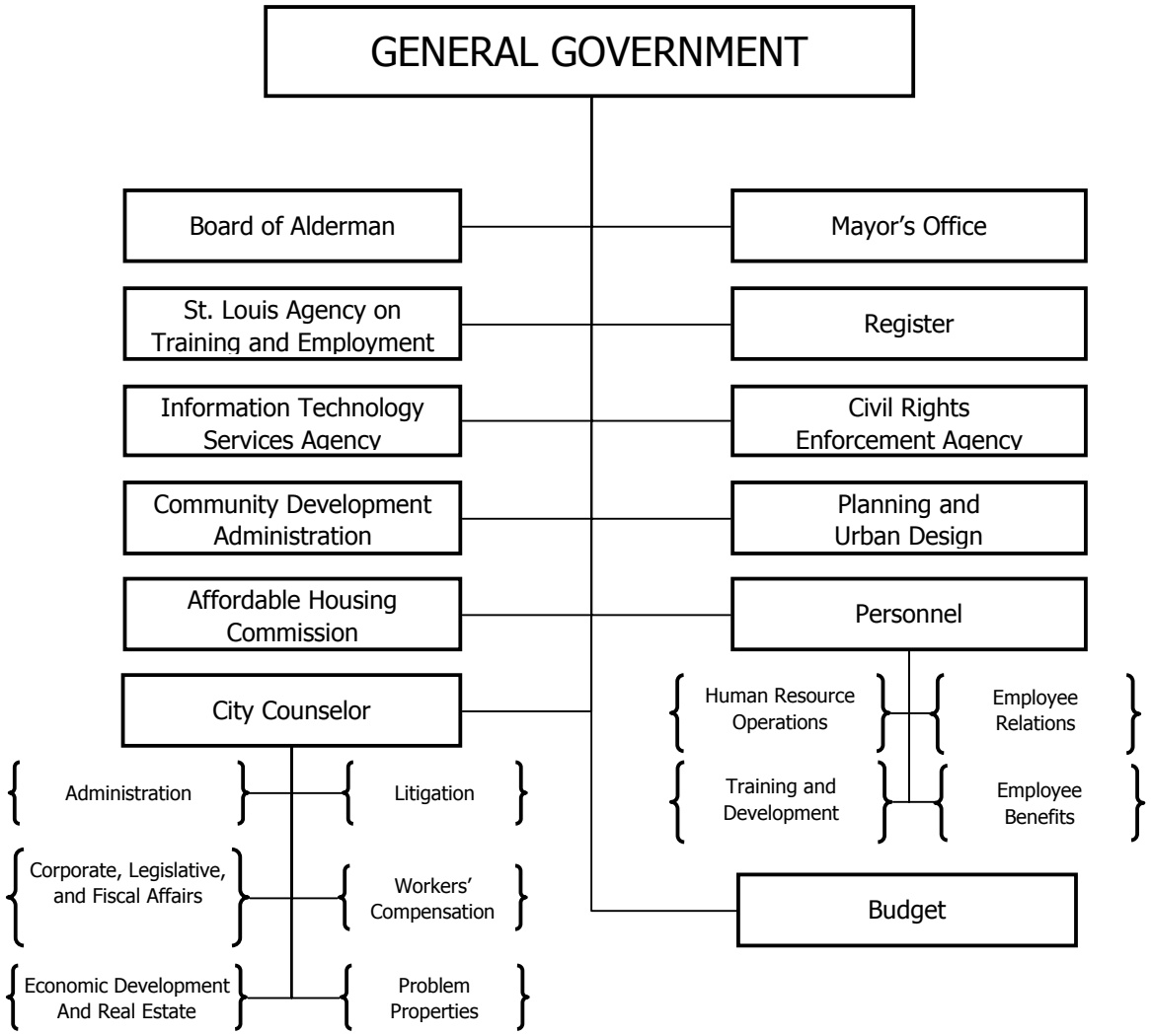


GENERAL GOVERNMENT

DEPARTMENT MAJOR GOALS

EFFICIENT AND EFFECTIVE GOVERNMENT

- Provide a well-qualified, diverse City workforce utilizing progressive human resource programs based on merit and equal employment opportunity principles.
- Utilize information technology to enhance the efficiency and effectiveness of City Services.
- Ensure effective legal representation of City departments and agencies.

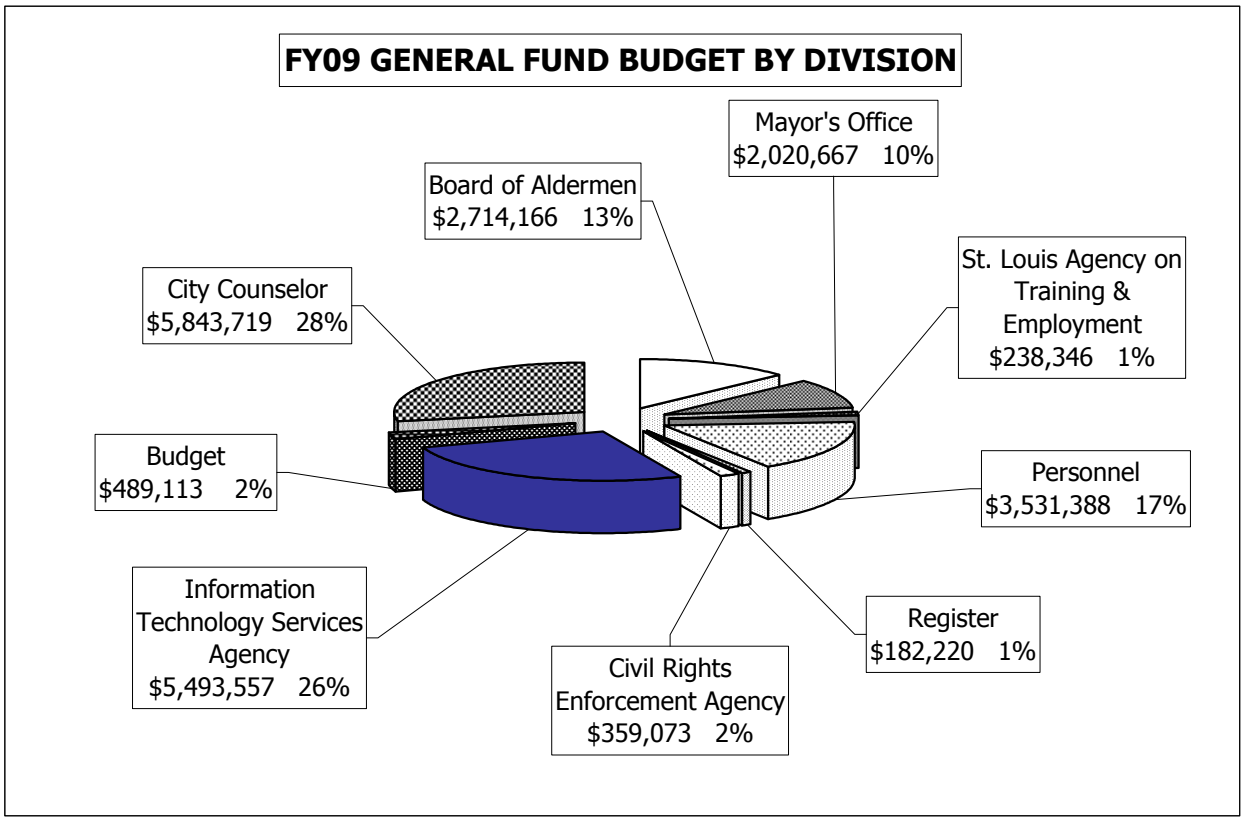

GENERAL GOVERNMENT
Board of Alderman
St. Louis Agency on Training and Employment
Information Technology Services Agency
Community Development Administration
Affordable Housing Commission
City Counselor
Administration
Litigation
Corporate, Legislative, and Fiscal Affairs
Workers' Compensation
Economic Development And Real Estate
Problem Properties
Mayor's Office
Register
Civil Rights Enforcement Agency
Planning and Urban Design
Personnel
Human Resource Operations
Employee Relations
Training and Development
Employee Benefits
Budget

GENERAL GOVERNMENT

BUDGET BY DIVISION	ACTUAL FY07	BUDGET FY08	BUDGET FY09
110 Board of Aldermen	2,298,222	2,505,907	2,714,166
120 Mayor's Office	1,913,385	1,965,000	2,020,667
121 St. Louis Agency on Training & Emp.	110,486	220,550	238,346
123 Personnel	3,091,349	2,933,822	3,531,388
124 Register	146,235	171,072	182,220
126 Civil Rights Enforcement Agency	342,032	364,211	359,073
127 Information Technology Services	5,605,922	5,228,070	5,493,557
137 Budget	604,388	617,936	489,113
139 City Counselor	5,458,099	5,760,008	5,843,719
141 Planning and Urban Design	0	131,373	132,343
General Fund	$19,570,118	$19,897,949	$21,004,592
141 Planning and Urban Design	1,388,836	1,570,000	1,639,869
142 Community Development Administra	2,986,719	3,415,113	3,759,103
143 Affordable Housing Commission	7,119,852	5,506,910	5,523,929
Grant and Other Funds	42,833,147	43,630,766	67,695,954
TOTAL DEPARTMENT ALL FUNDS	**$73,898,672**	**$74,020,738**	**$99,623,447**

PERSONNEL BY DIVISION	ACTUAL FY07	BUDGET FY08	BUDGET FY09
110 Board of Aldermen	45.0	45.0	45.0
120 Mayor's Office	23.0	23.0	24.0
121 St. Louis Agency on Training & Empl	5.0	5.0	5.0
123 Personnel	38.8	39.8	40.8
124 Register	3.0	3.0	3.0
126 Civil Rights Enforcement Agency	5.0	5.0	5.0
127 Information Technology Services	42.0	42.0	41.0
137 Budget	7.0	7.0	6.0
139 City Counselor	43.0	45.0	42.0
141 Planning and Urban Design	0.0	2.0	1.7
General Fund	211.8	214.8	211.8
141 Planning and Urban Design	19.0	20.0	18.3
142 Community Development Admin.	43.0	44.0	44.0
143 Affordable Housing Commission	4.0	4.0	4.0
Grant and Other Funds	66.7	76.2	76.2
TOTAL DEPARTMENT ALL FUNDS	**344.5**	**359.0**	**354.3**

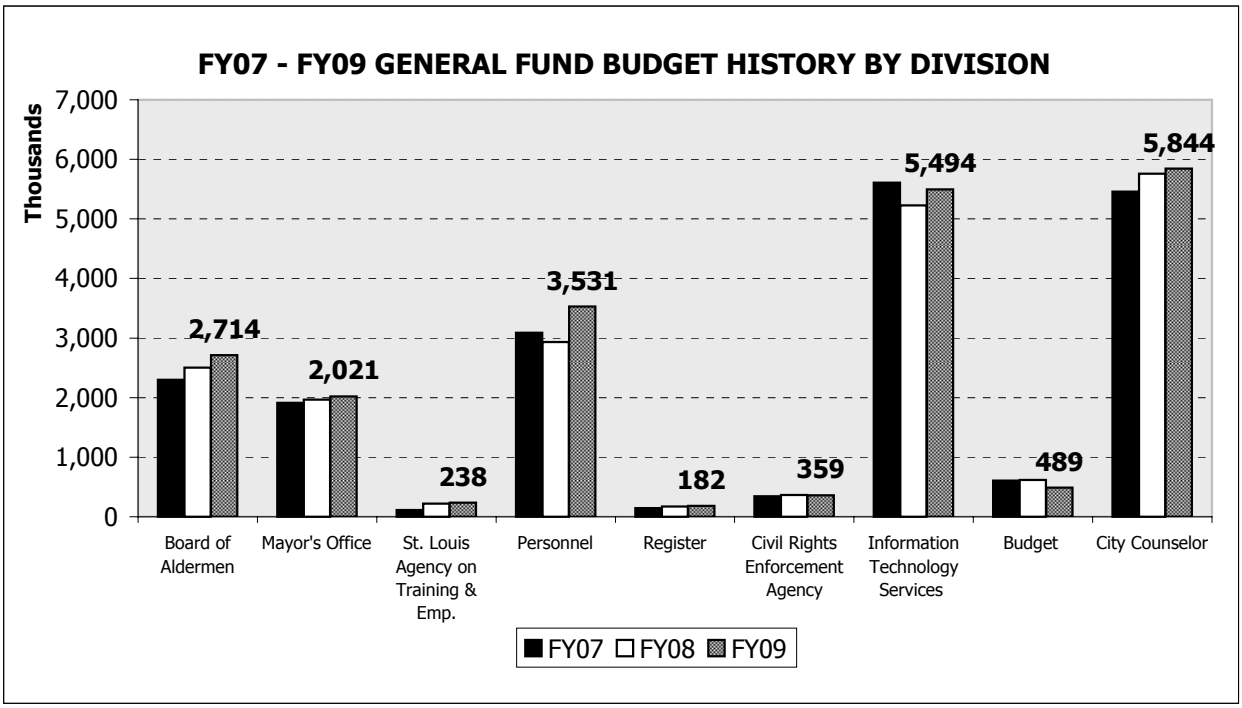
GENERAL GOVERNMENT

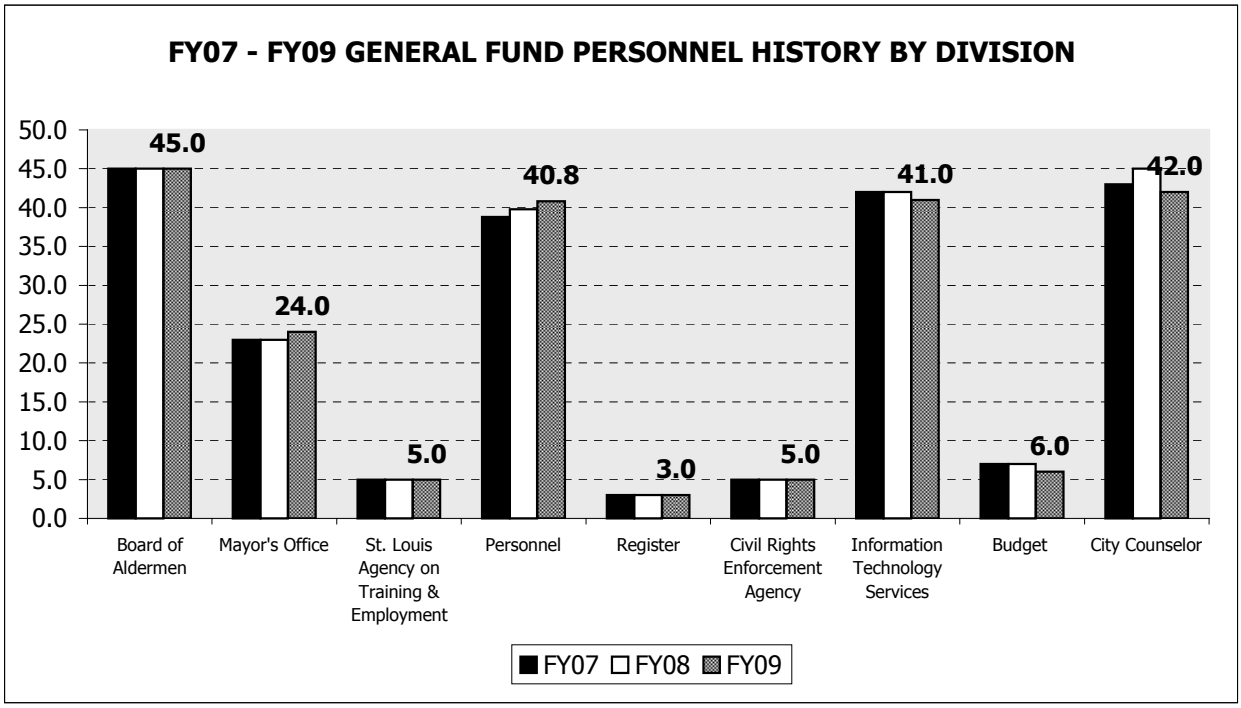


DIVISION MAJOR HIGHLIGHTS

- City Counselor's Problem Properties Unit to complete Vacant Building Registration Fee project and increase compliance through increased enforcement.
- Register to upgrade office equipment to ensure continued records retention and preservation along with making documents more accessible to the public.
- SLATE to partner with various groups to establish a One-Stop Center to serve ex-offenders.
- Personnel Department to administer $400,000 in promotional tests for Fire Department.

GENERAL GOVERNMENT





Division: 110 Board of Aldermen
Program: Ø
Department: General Government

Division Budget 110

MISSION & SERVICES

The Board of Aldermen is responsible for the approval and enactment of ordinances, the review of policy matters, and the review and passage of the annual budget. As the legislative body of the City of St. Louis, the Board of Aldermen is comprised of 28 elected members representing the City's 28 wards and a board president who is elected at-large.

With municipal elections scheduled in FY09, Aldermen from odd numbered wards will begin new terms in the Spring of 2009.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	2,108,783	2,283,927	2,439,986
Materials and Supplies	43,867	48,000	48,000
Equipment, Lease, and Assets	22,789	34,500	34,500
Contractual and Other Services	122,783	139,480	191,680
Debt Service and Special Charges	0	0	0
General Fund	$2,298,222	$2,505,907	$2,714,166
Grant and Other Funds	$0	$0	$0
All Funds	**$2,298,222**	**$2,505,907**	**$2,714,166**
FULL TIME POSITIONS			
General Fund	45.0	45.0	45.0
Other Funds	0.0	0.0	0.0
All Funds	45.0	45.0	45.0

Division: 120 Mayor's Office
Program: Ø
Department: General Government

Division Budget 120

MISSION & SERVICES

As the chief executive officer of the City, the Mayor's primary responsibilities include policy formulation and executive direction and coordination of the activities of City departments and agencies. The Mayor serves as chair of the three member Board of Estimate and Apportionment.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	1,722,920	1,738,397	1,784,064
Materials and Supplies	23,858	24,700	29,700
Equipment, Lease, and Assets	14,142	24,900	24,900
Contractual and Other Services	152,465	177,003	182,003
Debt Service and Special Charges	0	0	0
General Fund	$1,913,385	$1,965,000	$2,020,667
Grant and Other Funds	$0	$0	$0
All Funds	**$1,913,385**	**$1,965,000**	**$2,020,667**

FULL TIME POSITIONS

General Fund	23.0	23.0	24.0
Other Funds	0.0	0.0	0.0
All Funds	23.0	23.0	24.0

Division: 121 St. Louis Agency on Training and Employment
Program: Ø
Department: General Government

Division Budget 121

MISSION & SERVICES

The mission of the St. Louis Agency on Training and Employment (SLATE) is to provide leadership and promote collaboration among public and private partners to develop a quality workforce that meets the economic and labor market needs of the St. Louis region. SLATE administers and operates the Workforce Investment Act, a federal program to aid in the employment and training of unemployed and underemployed workers.

With increased funding, SLATE will partner with various federal, state and local governmental agencies as well as community / faith-based groups to establish a One-Stop Center to serve ex-offenders, helping them become productive members of the community.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	110,486	220,550	238,346
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	$110,486	$220,550	$238,346
Grant and Other Funds	$11,361,596	$8,962,761	$9,567,229
All Funds	**$11,472,082**	**$9,183,311**	**$9,805,575**

FULL TIME POSITIONS

General Fund	5.0	5.0	5.0
Other Funds	33.0	39.0	40.0
All Funds	38.0	44.0	45.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Unemployed Workers Trained	328	330	300
Outcome			
Unemployed Persons Placed in Jobs	3,419	3,530	3,400

Division: 123 Personnel
Program: Ø
Department: General Government

Division Budget 123

MISSION & SERVICES

The Division of Personnel's mission is to provide a well qualified, diverse workforce and support management's efforts to serve the citizens of St. Louis through progressive human resource programs based on merit and equal employment opportunity principles. The division is charged with the task of hiring, training, and maintaining the City's workforce.

In FY09, the Department of Personnel budget includes $400,000 as the cost of administering promotional exams for the Fire Department. Increases in the Special Funds category relate to increases in the cost of providing employee health insurance. Also in FY09, a new trust will be established allocating Telecommunications Tax revenues toward the City's Employee Retirement System.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	2,717,741	2,547,422	2,744,988
Materials and Supplies	23,709	26,500	26,500
Equipment, Lease, and Assets	17,870	32,900	32,900
Contractual and Other Services	332,029	327,000	727,000
Debt Service and Special Charges	0	0	0
General Fund	$3,091,349	$2,933,822	$3,531,388
Grant and Other Funds	$28,826,546	$32,826,471	$37,370,337
Local Use Tax Fund	$40,879	$109,008	$118,527
City Employee Pension Trust Fund	$0	$0	$13,500,000
All Funds	**$31,958,774**	**$35,869,301**	**$54,520,252**
FULL TIME POSITIONS			
General Fund	38.8	39.8	40.8
Other Funds	12.7	12.2	12.2
All Funds	51.5	52.0	53.0

Division: 123 Personnel
Program: 01 Human Res. Operations
Department: General Government

Program Budget 123-01

MISSION & SERVICES

The Human Resource Operations program duties include recruitment, development and administration of examinations, administration of service rating systems, maintaining City personnel records, and administration of the classification and compensation functions.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	1,747,578	1,630,350	1,756,792
Materials and Supplies	13,440	15,022	15,022
Equipment, Lease, and Assets	9,465	17,425	17,425
Contractual and Other Services	153,326	151,004	335,720
Debt Service and Special Charges	0	0	0
General Fund	$1,923,809	$1,813,801	$2,124,959
Grant and Other Funds	$0	$205,062	$222,576
Local Use Tax Fund	$40,879	$109,008	$118,527
All Funds	**$1,923,809**	**$2,018,863**	**$2,347,535**
FULL TIME POSITIONS			
General Fund	27.8	28.8	29.8
Other Funds	2.0	2.0	2.0
All Funds	29.8	30.8	31.8

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Requisitions	692	719	700
Applications Reviewed	15,182	11,387	11,000
Outcome			
Positions Filled	767	636	600

Division: 123 Personnel
Program: 02 Employee Relations
Department: General Government

Program Budget 123-02

MISSION & SERVICES

Employee Relations provides personnel policies and procedure guidelines to City management and employees so that they can fairly and consistently follow City policies.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	698,301	662,330	713,697
Materials and Supplies	6,916	7,730	7,730
Equipment, Lease, and Assets	5,328	9,810	9,810
Contractual and Other Services	93,007	91,598	203,642
Debt Service and Special Charges	0	0	0
General Fund	$803,552	$771,468	$934,879
Grant and Other Funds	$0	$0	$0
All Funds	**$803,552**	**$771,468**	**$934,879**
FULL TIME POSITIONS			
General Fund	6.0	6.0	6.0
Other Funds	0.5	0.0	0.0
All Funds	6.5	6.0	6.0

Division: 123 Personnel
Program: 03 Training / Development
Department: General Government

Program Budget 123-03

MISSION & SERVICES

The program's mission is to train and develop City employees to provide the best possible service to citizens. The program is responsible for most of the employee and supervisory training conducted for City employees.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	271,862	247,225	274,499
Materials and Supplies	3,353	3,748	3,748
Equipment, Lease, and Assets	3,077	5,665	5,666
Contractual and Other Services	85,696	84,398	187,638
Debt Service and Special Charges	0	0	0
General Fund	$363,988	$341,036	$471,551
Grant and Other Funds	$0	$0	$0
All Funds	**$363,988**	**$341,036**	**$471,551**

FULL TIME POSITIONS

General Fund	5.0	5.0	5.0
Other Funds	0.0	0.0	0.0
All Funds	5.0	5.0	5.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Employees Trained	2,396	3,479	3,000
Training Hours	9,572	13,500	12,000

Division: 123 Personnel
Program: 05 Employee Benefits
Department: General Government

Program Budget 123-05

MISSION & SERVICES

The Employee Benefits program aims to reduce benefit costs by advocating good health and rebidding providers of benefit programs. This includes health insurance plan options along with life insurance and other optional and supplemental insurance plans.

In FY09, Employee Benefits will be administering the third year of a health contract with United Healthcare to provide health insurance to City employees.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	487,113	522,516	574,923
Materials and Supplies	3,218	7,100	7,100
Equipment, Lease, and Assets	20,167	12,800	12,800
Contractual and Other Services	28,316,048	31,969,985	36,552,938
Debt Service and Special Charges	0	0	0
Grant and Other Funds	$28,826,546	$32,512,401	$37,147,761
General Fund	$0	$0	$0
All Funds	**$28,826,546**	**$32,512,401**	**$37,147,761**
FULL TIME POSITIONS			
General Fund	0.0	0.0	0.0
Other Funds	10.2	10.2	10.2
All Funds	10.2	10.2	10.2

Division: 124 Register
Program: Ø
Department: General Government

Division Budget 124

MISSION & SERVICES

The primary functions of the Register's Office include maintaining original roles of city ordinances, contracts, bonds and other official records of the City. The Register's Office also administers oaths of office, publishes the City Journal, certifies elections and important documents.

The Register serves city agencies, governmental bodies and the general public by responding to requests for information pertaining to records and city ordinances. The office also provides for official registration of domestic partnerships with the City of St. Louis.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	140,114	151,372	162,520
Materials and Supplies	4,074	15,000	15,000
Equipment, Lease, and Assets	40	200	200
Contractual and Other Services	2,007	4,500	4,500
Debt Service and Special Charges	0	0	0
General Fund	$146,235	$171,072	$182,220
Grant and Other Funds	$0	$0	$0
All Funds	**$146,235**	**$171,072**	**$182,220**

FULL TIME POSITIONS

General Fund	3.0	3.0	3.0
Other Funds	0.0	0.0	0.0
All Funds	3.0	3.0	3.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
City Journals Published	16,895	17,120	17,120

Division: 126 Civil Rights Enforcement Agency
Program: Ø
Department: General Government

Division Budget 126

MISSION & SERVICES

The Civil Rights Enforcement Agency's (CREA) mission is to treat and eliminate discrimination in housing, employment, education, services, public accommodations, and real property transaction and uses, while providing equal opportunity. CREA investigates alleged violations of the laws governing discrimination.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	321,731	327,461	328,823
Materials and Supplies	10,252	15,500	13,500
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	10,049	21,250	16,750
Debt Service and Special Charges	0	0	0
General Fund	$342,032	$364,211	$359,073
Grant and Other Funds	$73,385	$170,221	$187,989
All Funds	**$415,417**	**$534,432**	**$547,062**

FULL TIME POSITIONS

General Fund	5.0	5.0	5.0
Other Funds	2.0	2.0	2.0
All Funds	7.0	7.0	7.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Cases Closed	71	100	100

Division: 127 Information Technology Services Agency
Program: Ø
Department: General Government

Division Budget 127

MISSION & SERVICES

Information Technology Services Agency's (ITSA) mission is to provide mainframe and personal computer network support and programming along with web site development and maintenance.

In FY09, ITSA, in conjunction with the Citizen's Service Bureau will be implementing "City Works", a program employing new technology for tracking and reporting service requests of City departments.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	2,923,497	3,110,240	3,208,706
Materials and Supplies	47,076	55,500	55,500
Equipment, Lease, and Assets	3,899	3,900	3,900
Contractual and Other Services	2,295,500	2,058,430	2,225,451
Debt Service and Special Charges	335,950	0	0
General Fund	$5,605,922	$5,228,070	$5,493,557
Grant and Other Funds	$136,553	$144,032	$153,415
All Funds	**$5,742,475**	**$5,372,102**	**$5,646,972**

FULL TIME POSITIONS

General Fund	42.0	42.0	41.0
Other Funds	2.0	2.0	2.0
All Funds	44.0	44.0	43.0

Division: 137 Budget
Program: Ø
Department: General Government

Division Budget 137

MISSION & SERVICES

The Budget division serves under the Board of Estimate and Apportionment and is responsible for the development and monitoring of the City's annual budget and operating plan. It includes a grants office for assisting departments in identifying grant funding possibilities and application processes.

The Budget Division provides estimates of available City revenues and works closely with operating departments in reviewing budgetary requirements for supporting City services. Over the course of a year, this office may conduct a variety of fiscal analyses related to special projects such as bond issues, revenue and expenditure trend analyses and potential impact statements on proposed legislation.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	497,897	503,136	424,613
Materials and Supplies	2,110	5,400	5,400
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	104,381	109,400	59,100
Debt Service and Special Charges	0	0	0
General Fund	$604,388	$617,936	$489,113
Grant and Other Funds	0	0	0
All Funds	**$604,388**	**$617,936**	**$489,113**

FULL TIME POSITIONS

General Fund	7	7	6
Other Funds	0	0	0
All Funds	7	7	6

Division: 139 City Counselor
Program: Ø
Department: General Government

Division Budget 139

MISSION & SERVICES

The City Counselor is the director and representative in all legal matters involving the City. The City Counselor directs the management of all litigation in which the City is a party, including service in the City Courts. Moreover, the City Counselor advises the Mayor, department heads, and other officers of the City.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	3,260,882	3,481,388	3,565,099
Materials and Supplies	86,644	93,500	96,500
Equipment, Lease, and Assets	13,804	15,200	14,200
Contractual and Other Services	2,096,769	2,169,920	2,167,920
Debt Service and Special Charges	0	0	0
General Fund	$5,458,099	$5,760,008	$5,843,719
Grant and Other Funds	$1,046,231	$1,418,273	$1,399,485
All Funds	**$6,504,330**	**$7,178,281**	**$7,243,204**
FULL TIME POSITIONS			
General Fund	43.0	45.0	42.0
Other Funds	17.0	21.0	20.0
All Funds	60.0	66.0	62.0

Division: 139 City Counselor
Program: 01 Administration
Department: General Government

Program Budget 139-01

MISSION & SERVICES

The Administration program supports the City Counselor's office and provides legal support staff. Administrative personnel are responsible for tracking budget expenditures, maintaining records for billable hours, vouchering, and providing general employee development and computer systems management.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	588,831	581,331	581,973
Materials and Supplies	4,126	3,500	4,700
Equipment, Lease, and Assets	7,901	8,700	9,000
Contractual and Other Services	39,318	60,160	55,160
Debt Service and Special Charges	0	0	0
General Fund	$640,176	$653,691	$650,833
Grant and Other Funds	$211,524	$0	$0
All Funds	**$851,700**	**$653,691**	**$650,833**
FULL TIME POSITIONS			
General Fund	11.0	11.0	10.0
Other Funds	0.0	0.0	0.0
All Funds	11.0	11.0	10.0

Division: 139 City Counselor
Program: 02 Litigation
Department: General Government

Program Budget 139-02

MISSION & SERVICES

The Litigation program represents the City in all litigation including damage suits, appellate court and equity matters. The program also handles the prosecution of cases in the City Courts and processes all claims presented against the City.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	1,697,750	1,837,893	1,875,389
Materials and Supplies	43,617	47,000	48,800
Equipment, Lease, and Assets	5,812	6,400	5,100
Contractual and Other Services	2,022,914	2,066,212	2,067,712
Debt Service and Special Charges	0	0	0
General Fund	$3,770,093	$3,957,505	$3,997,001
Grant and Other Funds	$0	$0	$0
All Funds	**$3,770,093**	**$3,957,505**	**$3,997,001**
FULL TIME POSITIONS			
General Fund	20.0	21.0	20.0
Other Funds	0.0	0.0	0.0
All Funds	20.0	21.0	20.0

Division: 139 City Counselor
Program: 03 Corporate / Fiscal Affairs
Department: General Government

Program Budget 139-03

MISSION & SERVICES

Corporate, Legislative, and Fiscal Affairs program represents the Board of Estimate and Apportionment and is responsible for all legal aspects of the financial transactions and contracts of the City.

The program reviews all City contracts, drafts and reviews legislation, represents the TIF Commisssion and all City administrative agencies.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	830,829	907,594	943,213
Materials and Supplies	38,901	43,000	43,000
Equipment, Lease, and Assets	91	100	100
Contractual and Other Services	34,537	43,548	45,048
Debt Service and Special Charges	0	0	0
General Fund	$904,358	$994,242	$1,031,361
Grant and Other Funds	$0	$0	$0
All Funds	**$904,358**	**$994,242**	**$1,031,361**
FULL TIME POSITIONS			
General Fund	10.0	11.0	10.0
Other Funds	0.0	0.0	0.0
All Funds	10.0	11.0	10.0

Division: 139 City Counselor
Program: 04 Workers' Compensation
Department: General Government

Program Budget 139-04

MISSION & SERVICES

This program defends, litigates, negotiates, and settles workers' compensation claims brought against the City for work related injuries.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	143,472	154,570	164,524
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	$143,472	$154,570	$164,524
Grant and Other Funds	$0	$0	$0
All Funds	**$143,472**	**$154,570**	**$164,524**

FULL TIME POSITIONS

General Fund	2.0	2.0	2.0
Other Funds	0.0	0.0	0.0
All Funds	2.0	2.0	2.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Workers' Compensation Claims	1,090	1,066	1,050
Outcome			
Claim Costs	$4,598,590	$3,216,500	$3,200,000

Division: 139 City Counselor
Program: 05 Problem Properties
Department: General Government

Program Budget 139-05

MISSION & SERVICES

The Problem Properties program's mission is to aggressively enforce building, environmental, health, and nuisance laws in order to promote public safety and to recover special tax bills when City services are provided to problem properties. The unit identifies and locates owners of problem properties, seeks to evict nuisance tenants, condemns properties through an administrative process, and pursues liens on properties.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	577,996	847,299	805,688
Materials and Supplies	6,018	17,100	13,960
Equipment, Lease, and Assets	1,289	14,184	9,000
Contractual and Other Services	4,493	48,172	40,100
Debt Service and Special Charges	0	0	0
Grant and Other Funds	$589,796	$926,755	$868,748
General Fund	$0	$0	$0
All Funds	**$589,796**	**$926,755**	**$868,748**

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	12.0	16.0	13.0
All Funds	12.0	16.0	13.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Cease & Desist Letters Issued	1,410	1,350	1,300
Cases Heard	9,793	7,000	6,500

Division: 139 City Counselor
Program: 06 Economic Development
Department: General Government

Program Budget 139-06

MISSION & SERVICES

The Economic Development and Real Estate program provides legal representation for the St. Louis Development Corporation (SLDC) and the City's other development related agencies. The program reviews documents related to development, acquisition and tax credits.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	0	$491,518	$530,737
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
Grant and Other Funds	$244,911	$491,518	$530,737
General Fund	$0	$0	$0
All Funds	**$244,911**	**$491,518**	**$530,737**
FULL TIME POSITIONS			
General Fund	0.0	0.0	0.0
Other Funds	5.0	5.0	7.0
All Funds	5.0	5.0	7.0

Division: 141 Planning and Urban Design
Program: Ø
Department: General Government

Division Budget 141

MISSION & SERVICES

The Planning and Urban Design Agency (PDA) was created in the summer of 1999 to focus on planning for the future of the City of St. Louis. The Agency provides staff support for the Planning Commission and is comprised of four divisions: Planning and Urban Design, Cultural Resources Office, Research and Graphics / Computer Mapping.

Services provided by PDA include but are not limited to: Chapter 99, 100 and 353 Development Plans that can convey tax abatement and eminent domain powers, modifications to the City's Zoning Ordinance and Zoning Maps, Neighborhood / Ward / City Project planning and mapping as welll as maintaining the City's Geographic Information System (GIS).

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	1,248,792	1,380,500	1,433,669
Materials and Supplies	1,140	4,000	4,000
Equipment, Lease, and Assets	136,178	174,500	187,000
Contractual and Other Services	2,726	11,000	15,200
Debt Service and Special Charges	0	0	0
Grant and Other Funds	$1,388,836	$1,570,000	$1,639,869
General Fund	$0	$131,373	$132,343
All Funds	**$1,388,836**	**$1,701,373**	**$1,772,212**

FULL TIME POSITIONS

General Fund	0.0	2.0	1.7
Other Funds	19.0	20.0	18.3
All Funds	19.0	22.0	20.0

Division: 142 Community Development Administration
Program: Ø
Department: General Government

Division Budget 142

MISSION & SERVICES

The Community Development Administration's (CDA) primary goal is to promote neighborhood growth and stabilization.

The Community Development Administration (CDA) is responsible for the administration of federal funds for housing, community and economic development programs that strengthen the City of St. Louis and its neighborhoods. CDA is funded primarily through the federal Community Development Block Grant program. It also administers funds from the HOME Investment Partnership program, the Emergency Shelter Grant and Housing Opportunities for People with AIDS.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	2,225,137	2,696,239	2,918,622
Materials and Supplies	2,594	2,525	6,000
Equipment, Lease, and Assets	251,924	349,630	447,000
Contractual and Other Services	507,064	366,719	387,481
Debt Service and Special Charges	0	0	0
Grant and Other Funds	$2,986,719	$3,415,113	$3,759,103
General Fund	$0	$0	$0
All Funds	**$2,986,719**	**$3,415,113**	**$3,759,103**

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	43.0	44.0	44.0
All Funds	43.0	44.0	44.0

Division: 143 Affordable Housing Commission
Program: Ø
Department: General Government

Division Budget 143

MISSION & SERVICES

The Affordable Housing Commission's mission is to promote City living and neighborhood stabilization through the preservation and production of affordable, accessible housing and support services that enhance the quality of life for those in need.

The Commission provides grants and loans to non-profit agencies and developers that provide housing related services or new construction / rehab housing for city residents earning 80% or below the area median income.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	286,031	287,886	326,905
Materials and Supplies	4,689	18,000	18,000
Equipment, Lease, and Assets	30,141	45,830	45,830
Contractual and Other Services	6,798,991	5,154,194	5,132,194
Debt Service and Special Charges	0	1,000	1,000
Local Use Tax Fund	$7,119,852	$5,506,910	$5,523,929
Grant and Other Funds	$0	$0	$0
All Funds	**$7,119,852**	**$5,506,910**	**$5,523,929**
FULL TIME POSITIONS			
General Fund	0.0	0.0	0.0
Local Use Tax Fund	4.0	4.0	4.0
All Funds	4.0	4.0	4.0

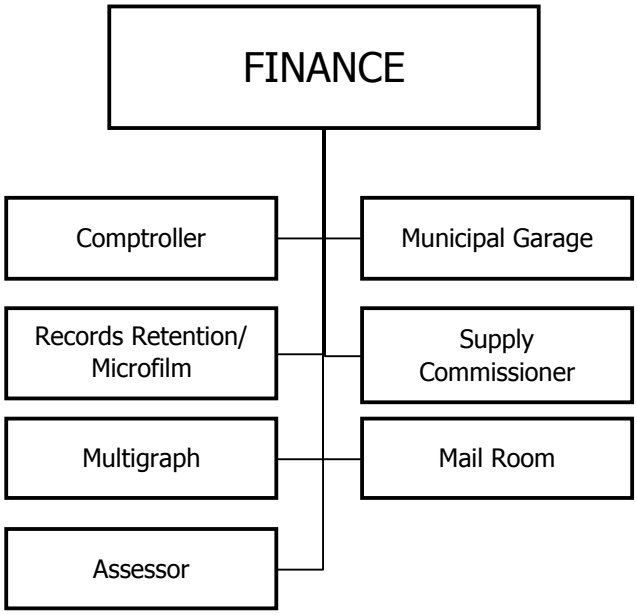
DEPARTMENT MAJOR GOALS

EFFICIENT AND EFFECTIVE GOVERNMENT

- Ensure the effective monitoring of the City's fiscal affairs through a modern and efficient accounting, payroll, and auditing system.
- Provide for an effective and efficient system for assessing and collecting City revenues.
- Ensure a continuous and uninterrupted supply of materials, goods, services, and equipment to support City departments and agencies.

VIBRANT AND DIVERSE ECONOMY

- Promote a favorable environment for economic development through a judicious use of TIFs and other economic incentives.

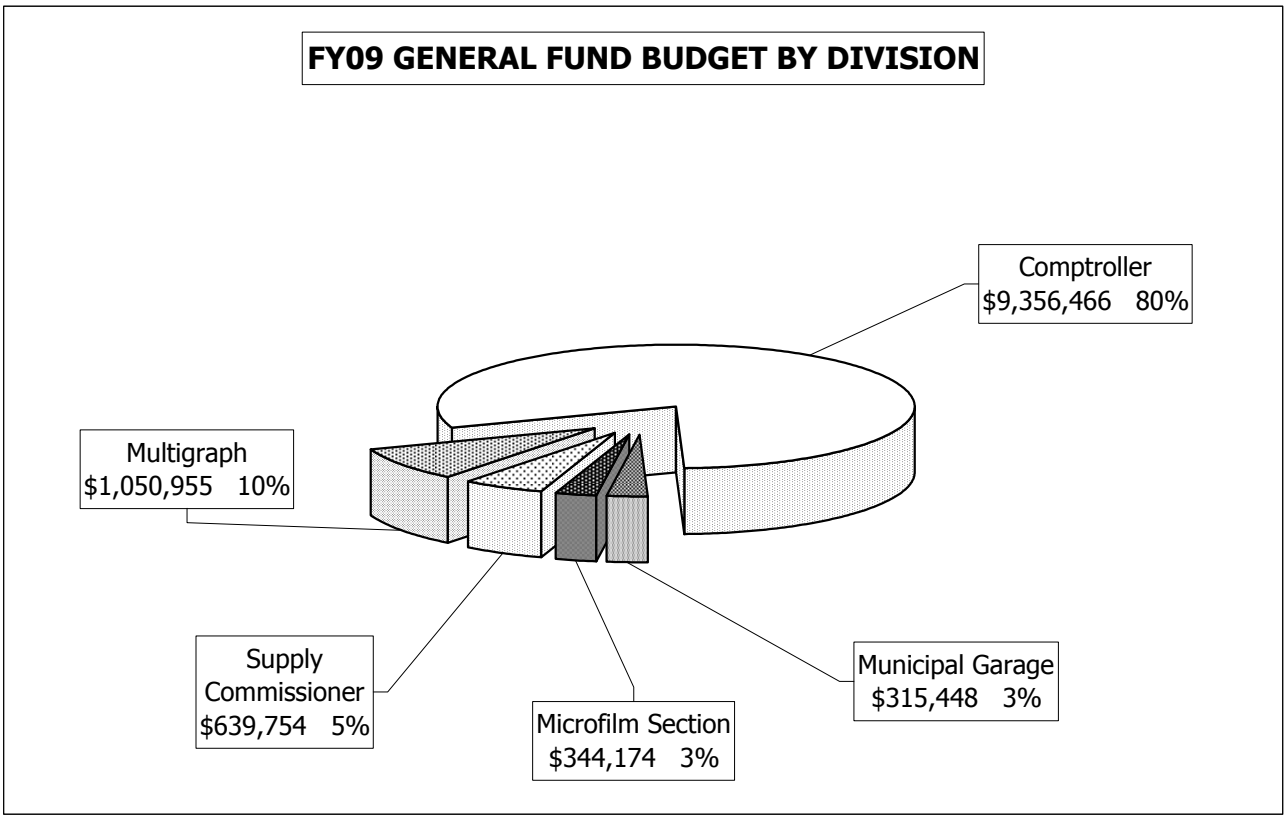

FINANCE
Comptroller
Municipal Garage
Records Retention/ Microfilm
Supply Commissioner
Multigraph
Mail Room
Assessor

FINANCE

BUDGET BY DIVISION	ACTUAL FY07	BUDGET FY08	BUDGET FY09
160 Comptroller	7,527,229	7,447,262	9,356,466
162 Municipal Garage	258,448	289,053	315,448
163 Microfilm Section	315,008	337,299	344,174
170 Supply Commissioner	582,675	598,695	639,754
171 Multigraph	1,036,469	975,000	1,038,868
General Fund	$9,719,829	$9,647,309	$11,694,710
Lateral Sewer Fund	62,744	67,294	55,166
Tax Increment Financings	7,633,500	2,304,779	2,307,572
Trustee Lease Fund	0	871,300	14,353,715
Mail Room Service Fund	522,149	768,860	813,218
180 Assessor	4,039,964	4,201,133	4,568,377
Grant and Other Funds	602,807	2,937,442	2,207,890
TOTAL DEPARTMENT ALL FUNDS	**$22,580,993**	**$20,798,117**	**$36,000,648**

PERSONNEL BY DIVISION	ACTUAL FY07	BUDGET FY08	BUDGET FY09
160 Comptroller	59.7	59.7	61.9
162 Municipal Garage	7.0	7.0	7.0
163 Microfilm Section	7.0	7.0	7.0
170 Supply Commissioner	9.7	9.7	9.7
171 Multigraph	11.0	10.0	10.0
General Fund	94.4	93.4	95.7
172 Mail Room	7.3	7.3	7.3
180 Assessor	71.0	71.0	71.0
Grant and Other Funds	29.4	29.4	31.1
TOTAL DEPARTMENT ALL FUNDS	**202.0**	**201.0**	**205.0**

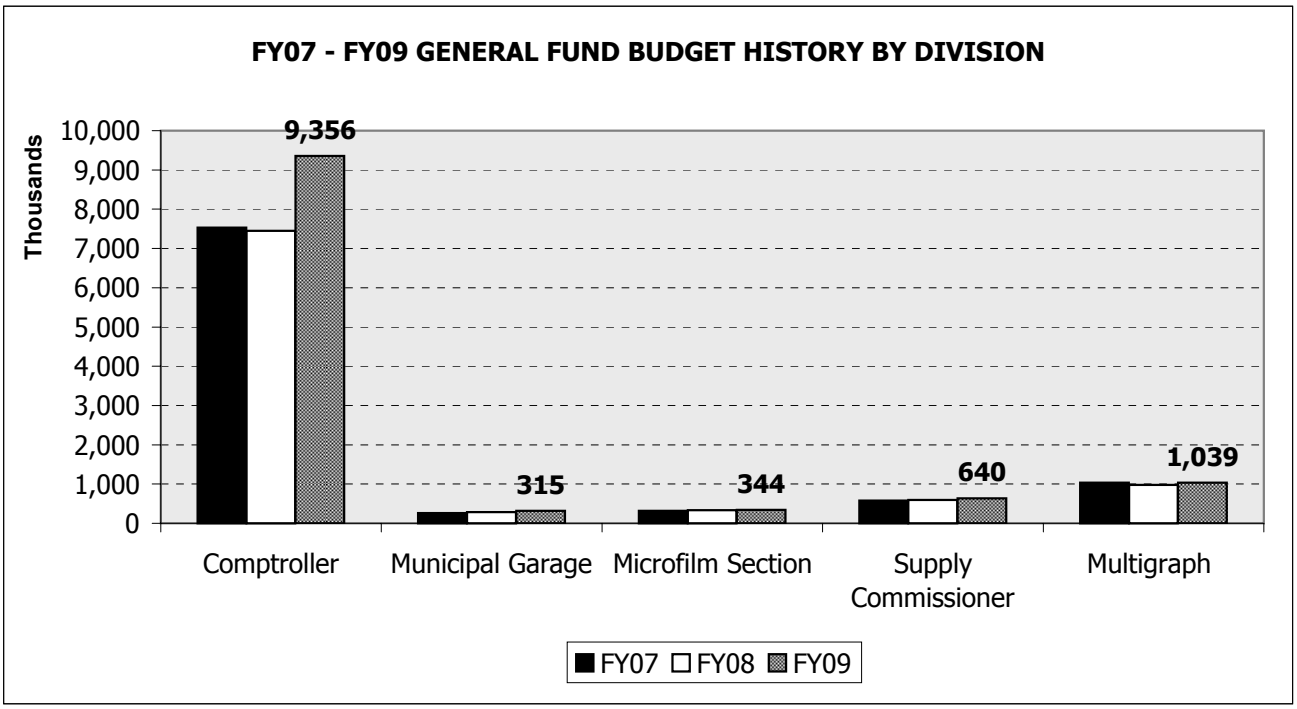
FINANCE

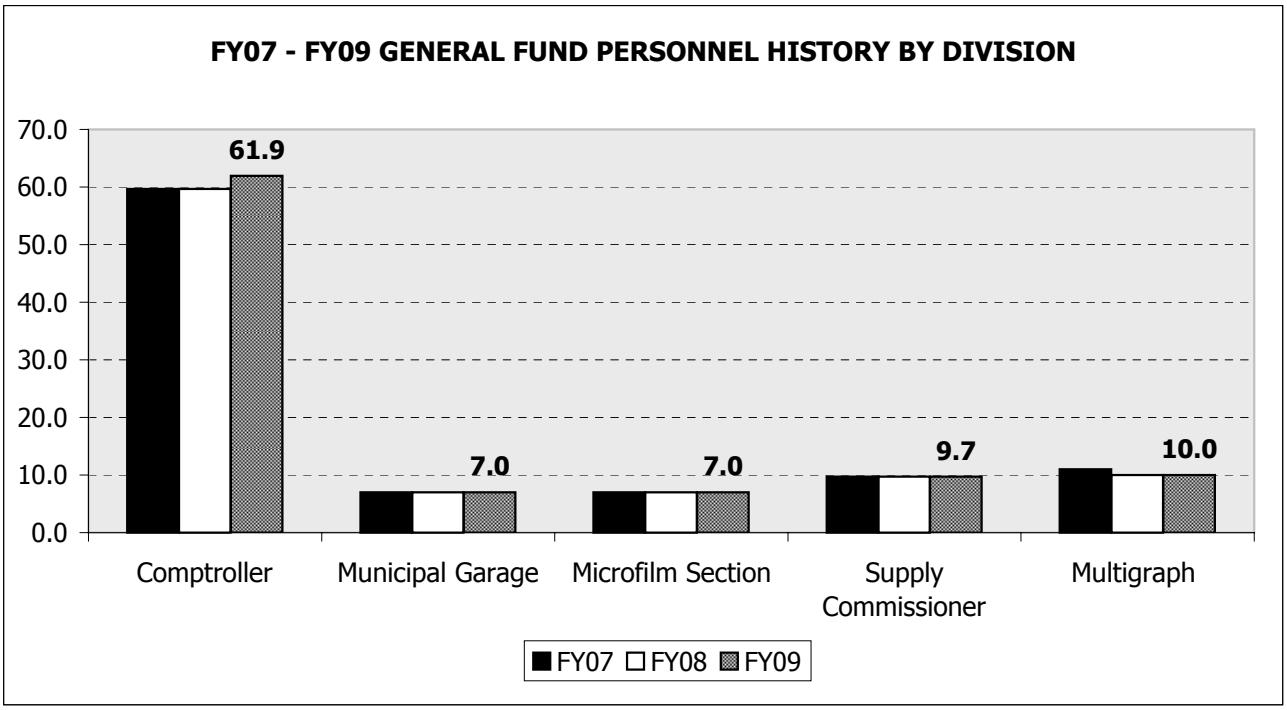


DIVISION MAJOR HIGHLIGHTS

- The Gateway Transportation Center, a new multi-modal transportation hub in downtown St. Louis, will open this fiscal year.
- $1.9M for a full year's operations of the Abrams Building at 1520 Market to house City offices.
- Assessor's budget includes funds to conduct an assessment study / analysis as a precursor to replacing assessment software and automating various data collection functions.
- Employee Pension Trust established for allocating $13.5M in Telecommunications Tax revenues for City employee pension costs.

FINANCE


FY07 - FY09 GENERAL FUND BUDGET HISTORY BY DIVISION
Thousands
10,000
9,000
8,000
7,000
6,000
5,000
4,000
3,000
2,000
1,000
0
9,356
315
344
640
1,039
Comptroller
Municipal Garage
Microfilm Section
Supply Commissioner
Multigraph
FY07
FY08
FY09


FY07 - FY09 GENERAL FUND PERSONNEL HISTORY BY DIVISION
70.0
60.0
50.0
40.0
30.0
20.0
10.0
0.0
61.9
7.0
7.0
9.7
10.0
Comptroller
Municipal Garage
Microfilm Section
Supply Commissioner
Multigraph
FY07
FY08
FY09

Division: 160 Comptroller
Program: Ø
Department: Finance

Division Budget 160

MISSION & SERVICES

The Comptroller supervises the fiscal affairs of the City. The division is responsible for accounting, payroll, and auditing functions. The Comptroller's office manages the City's telecommunications services and oversees payment on such items as sewer bills. The Comptroller is one of three members of the Board of Estimate and Apportionment.

In FY09, the General Fund budget for the Comptroller's Office will include an additional $1.6M for operational costs of the City building at 1520 Market (formerly Abram Building). The Trustee Lease Fund incorporates the payment of debt service on the City Justice Center through the release of funds previously set aside as a debt service reserve.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	3,955,547	3,691,300	3,954,045
Materials and Supplies	51,750	23,570	27,170
Equipment, Lease, and Assets	103,136	98,500	100,500
Contractual and Other Services	3,416,796	3,633,892	5,274,751
Debt Service and Special Charges	0	0	0
General Fund	$7,527,229	$7,447,262	$9,356,466
Local Use Tax Fund	75	23,061	25,484
Lateral Sewer Fund	62,744	67,294	55,166
Tax Increment Financings	7,633,500	2,304,779	2,307,572
Trustee Leases Fund	0	871,300	14,353,715
G.O. Bond Fund	5,550,748	6,546,648	6,260,935
Grant and Other Funds	602,807	2,937,442	2,207,890
All Funds	**$21,377,103**	**$20,197,786**	**$34,567,228**
FULL TIME POSITIONS			
General Fund	59.7	59.7	61.9
Other Funds	29.4	29.4	31.1
All Funds	89.0	89.0	93.0

Division: 162 Municipal Garage
Program: Ø
Department: Finance

Division Budget 162

MISSION & SERVICES

The Municipal Garage is responsible for the loaning out of City owned vehicles for official City business and maintaining vehicle title records. The division is also responsible for the maintenance of the Municipal Garage that provides over 350 parking spaces to government employees.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	239,600	267,903	296,298
Materials and Supplies	9,454	10,150	9,150
Equipment, Lease, and Assets	1,839	2,500	2,500
Contractual and Other Services	7,555	8,500	7,500
Debt Service and Special Charges	0	0	0
General Fund	$258,448	$289,053	$315,448
Grant and Other Funds	$0	$0	$0
All Funds	**$258,448**	**$289,053**	**$315,448**
FULL TIME POSITIONS			
General Fund	7.0	7.0	7.0
Other Funds	0.0	0.0	0.0
All Funds	7.0	7.0	7.0

Division: 163 Microfilm
Program: Ø
Department: Finance

Division Budget 163

MISSION & SERVICES

Microfilm is responsible for scanning documents and maintaining and providing records in the archival library. The division provides document reproduction and general copying services to some City departments, including the production of the City's Annual Operating Plan and accompanying budget documents. Microfilm also assists City residents and archivists with historical research.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	262,027	268,299	279,174
Materials and Supplies	9,569	20,000	18,000
Equipment, Lease, and Assets	37,887	37,000	37,000
Contractual and Other Services	5,525	12,000	10,000
Debt Service and Special Charges	0	0	0
General Fund	$315,008	$337,299	$344,174
Grant and Other Funds	$0	$0	$0
All Funds	**$315,008**	**$337,299**	**$344,174**
FULL TIME POSITIONS			
General Fund	7.0	7.0	7.0
Other Funds	0.0	0.0	0.0
All Funds	7.0	7.0	7.0

Division: 170 Supply Commissioner
Program: Ø
Department: Finance

Division Budget 170

MISSION & SERVICES

The Supply Commissioner is responsible for the procurement of all supplies, equipment, equipment maintenance and selected services for all City Departments. In addition to procurement duties, the Supply Commissioner handles disposal and recycling of City equipment that has ended its useful life.

As the primary preparer of contracts for the City, the division processes nearly 7000 requisitions annually and administers over 200 purchase contracts.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	566,080	579,595	620,654
Materials and Supplies	3,068	3,000	3,000
Equipment, Lease, and Assets	6,657	7,300	7,300
Contractual and Other Services	6,870	8,800	8,800
Debt Service and Special Charges	0	0	0
General Fund	$582,675	$598,695	$639,754
Grant and Other Funds	$0	$0	$0
All Funds	**$582,675**	**$598,695**	**$639,754**
FULL TIME POSITIONS			
General Fund	9.7	9.7	9.7
Other Funds	0.0	0.0	0.0
All Funds	9.7	9.7	9.7

Division: 171 Multigraph
Program: Ø
Department: Finance

Division Budget 171

MISSION & SERVICES

To provide quality printing and graphic design support services to all City agencies in a cost-effective and efficient manner.

Multigraph provides forms, brochures, letterheads, and information materials. Multigraph provides typesetting, graphic design, photography, press work, and bindery services. Multigraph is responsible for writing specifications and bids for specialized printing to private vendors.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	505,441	522,929	562,017
Materials and Supplies	186,061	177,847	180,000
Equipment, Lease, and Assets	52,518	53,252	53,252
Contractual and Other Services	292,449	220,972	243,599
Debt Service and Special Charges	0	0	0
General Fund	$1,036,469	$975,000	$1,038,868
Grant and Other Funds	$0	$0	$0
All Funds	**$1,036,469**	**$975,000**	**$1,038,868**
FULL TIME POSITIONS			
General Fund	11.0	10.0	10.0
Other Funds	0.0	0.0	0.0
All Funds	11.0	10.0	10.0

Division: 172 Mail Room
Program: Ø
Department: Finance

Division Budget 172

MISSION & SERVICES

The Mail Room strives to provide the most efficient total mail service at the maximum savings to our user departments

The Mail Room coordinates both outgoing City mail and mail between City offices. Services provided by the Mail Room include, but are not limited to: a mail inserting service, a parcel / courier delivery service with three drive routes running twice daily to most departments and "Rush" service.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	236,838	292,160	320,018
Materials and Supplies	4,986	6,200	7,200
Equipment, Lease, and Assets	23,928	0	3,000
Contractual and Other Services	256,397	470,500	483,000
Debt Service and Special Charges	0	0	0
Mail Room Services Fund	$522,149	$768,860	$813,218
Grant and Other Funds	$0	$0	$0
All Funds	**$522,149**	**$768,860**	**$813,218**
FULL TIME POSITIONS			
General Fund	0.0	0.0	0.0
Other Funds	7.3	7.3	7.3
All Funds	7.3	7.3	7.3

Division: 180 Assessor
Program: Ø
Department: Finance

Division Budget 180

MISSION & SERVICES

The Assessor's mission is to assess all property to fairly reflect market value and to accurately record and provide real estate and personal property information to customers in a courteous manner. In every odd year the Assessor will assess all real property located within the City.

In FY09, the Assessor's budget includes funds to conduct an assessment study / analysis as a precursor to replacing assessment software and automating various data collection functions.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	3,371,714	3,510,487	3,813,017
Materials and Supplies	28,285	38,206	47,320
Equipment, Lease, and Assets	9,091	13,500	13,100
Contractual and Other Services	630,874	638,940	694,940
Debt Service and Special Charges	0	0	0
Assessment Fund	$4,039,964	$4,201,133	$4,568,377
Grant and Other Funds	$0	$0	$0
All Funds	**$4,039,964**	**$4,201,133**	**$4,568,377**

FULL TIME POSITIONS

Other Funds	71.0	71.0	71.0
All Funds	71.0	71.0	71.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Commercial: Parcels Surveyed / Discovered	3,572	8,693	na
Residential: Parcels Physically Inspected	6,972	25,987	na
Pers. Prop.: Site Inspections Completed	1,814	1,574	na

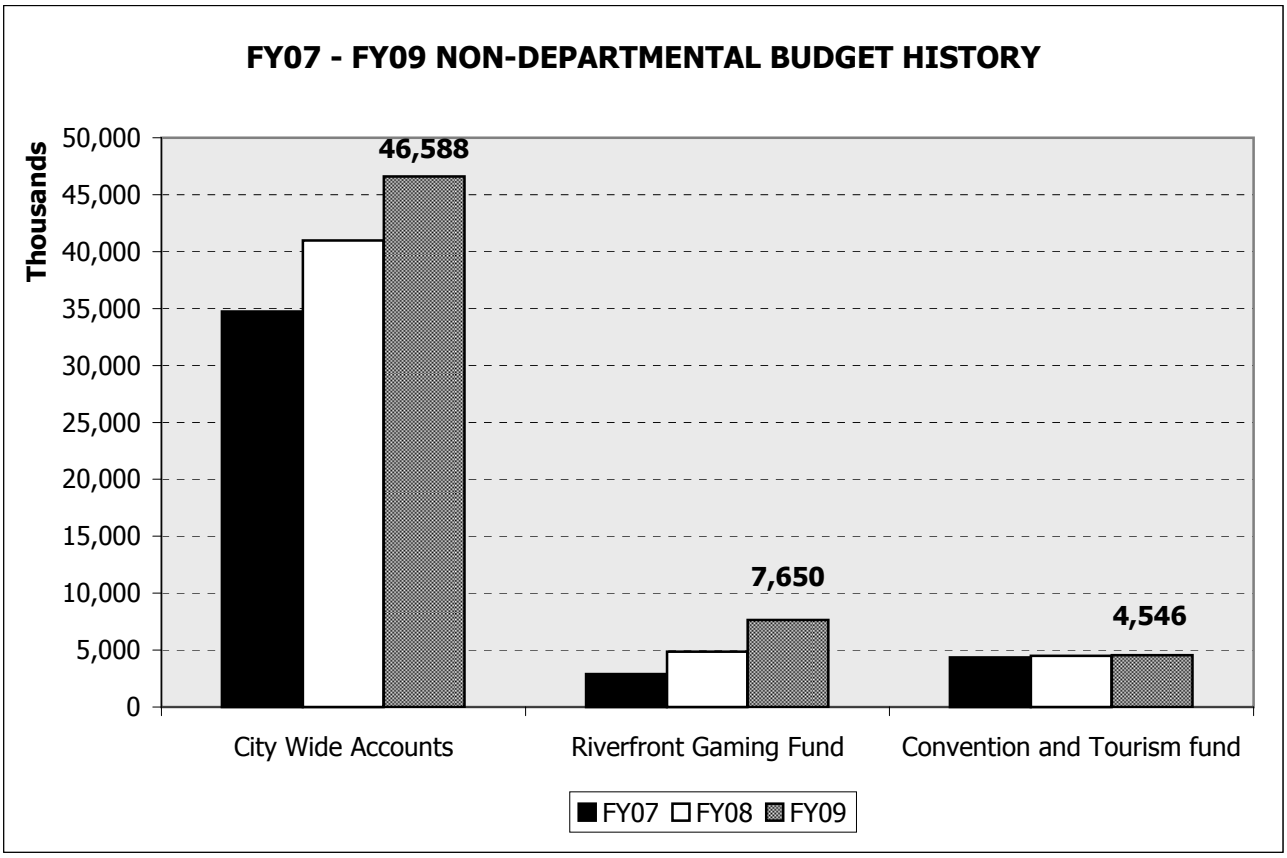
NON-DEPARTMENTAL

NON-DEPARTMENTAL

BUDGET BY DIVISION	ACTUAL FY07	BUDGET FY08	BUDGET FY09
190 City Wide Accounts	34,748,882	40,980,830	46,587,704
General Fund	$34,748,882	$40,980,830	$46,587,704
Riverfront Gaming Fund	2,900,000	4,850,000	7,650,000
Convention and Tourism fund	4,364,074	4,484,000	4,546,000
TOTAL DEPARTMENT ALL FUNDS	**$42,012,956**	**$50,314,830**	**$58,783,704**

PERSONNEL BY DIVISION	ACTUAL FY07	BUDGET FY08	BUDGET FY09
190 City Wide Accounts	0.0	0.0	0.0
TOTAL DEPARTMENT ALL FUNDS	**0.0**	**0.0**	**0.0**

NON-DEPARTMENTAL



DEPARTMENT MAJOR HIGHLIGHTS

- $12.6M as final payment of outstanding obligations to Employee Retirement System
- $5.0M allocated for pay increases - equivalent to 2.5% across-the-board
- $10.1M reduction in overall lease debt due to release of debt service reserve
- $241,000 subsidy to new Police communications system
- $500,000 in estimated general fund costs of state audit
- C&T Fund to provide $100,000 to St. Louis Sports Commission to pursue acquisition of sporting events for City
- $1.0M from gaming revenues allocated to flood wall repair project

Division: 190 City Wide Accounts
Program: Ø
Department: Non-Departmental

Division Budget 190

MISSION & SERVICES

The City Wide Accounts include funding for general purpose items not specific to any one department. These include unemployment compensation, workers' compensation, various subsidies and lease debt payments. The FY09 City Wide Accounts budget includes a one-time payment of $12.6M to retire outstanding obligations to the Employee Retirement System, ERS. With 2007 bond proceeds of $46.7M, the City, with this allocation, will have fully funded its obligations to ERS. Part of the funding for this final payment is being provided through a release of debt reserve funds to pay exisiting debt obligations of $10.1M with the balance to be provided through telecom settlement revenues. The budget for FY09 also includes $5.0M for pay raises for City employees and the portion of raises not provided by new sales tax revenues. Other increases include $500,000 as an estimated FY09 general fund cost for the state audit, a $600,000 increase for Assessor operations which utilized a fund balance in the prior year and $241,000 for subsidizing ooperations of the new Police communications system.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	4,134,280	6,450,000	21,910,000
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	2,246,635	2,056,000	3,377,356
Debt Service and Special Charges	28,367,967	32,474,830	21,300,348
General Fund	$34,748,882	$40,980,830	$46,587,704
Riverfront Gaming Fund	$2,900,000	$4,850,000	$7,650,000
All Funds	**$37,648,882**	**$45,830,830**	**$54,237,704**

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

Division: 160 Convention and Tourism Fund
Program: Ø
Department: Non-Departmental

Division Budget 160

MISSION & SERVICES

The Convention and Tourism Fund was established to foster and promote the City's convention and tourism industry. It is funded by a 1% tax on restaurant gross receipts. Expenditures from the fund are approved by members of the Convention and Tourism Board, which consists of the Mayor, Comptroller, and President of the Board of Alderman.

In addition to existing subsidies of Convention Center, debt payments, payments for Grand Center and the Sister Cities Program, in FY09, the C&T Fund will allocate $100,000 to the St. Louis Sports Commission in support of its efforts to acquire major sporting events for the City.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	4,364,074	4,484,000	4,546,000
Debt Service and Special Charges	0	0	0
Grant and Other Funds	$4,364,074	$4,484,000	$4,546,000
General Fund	$0	$0	$0
All Funds	**$4,364,074**	**$4,484,000**	**$4,546,000**

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

PARKS, RECREATION, AND FORESTRY

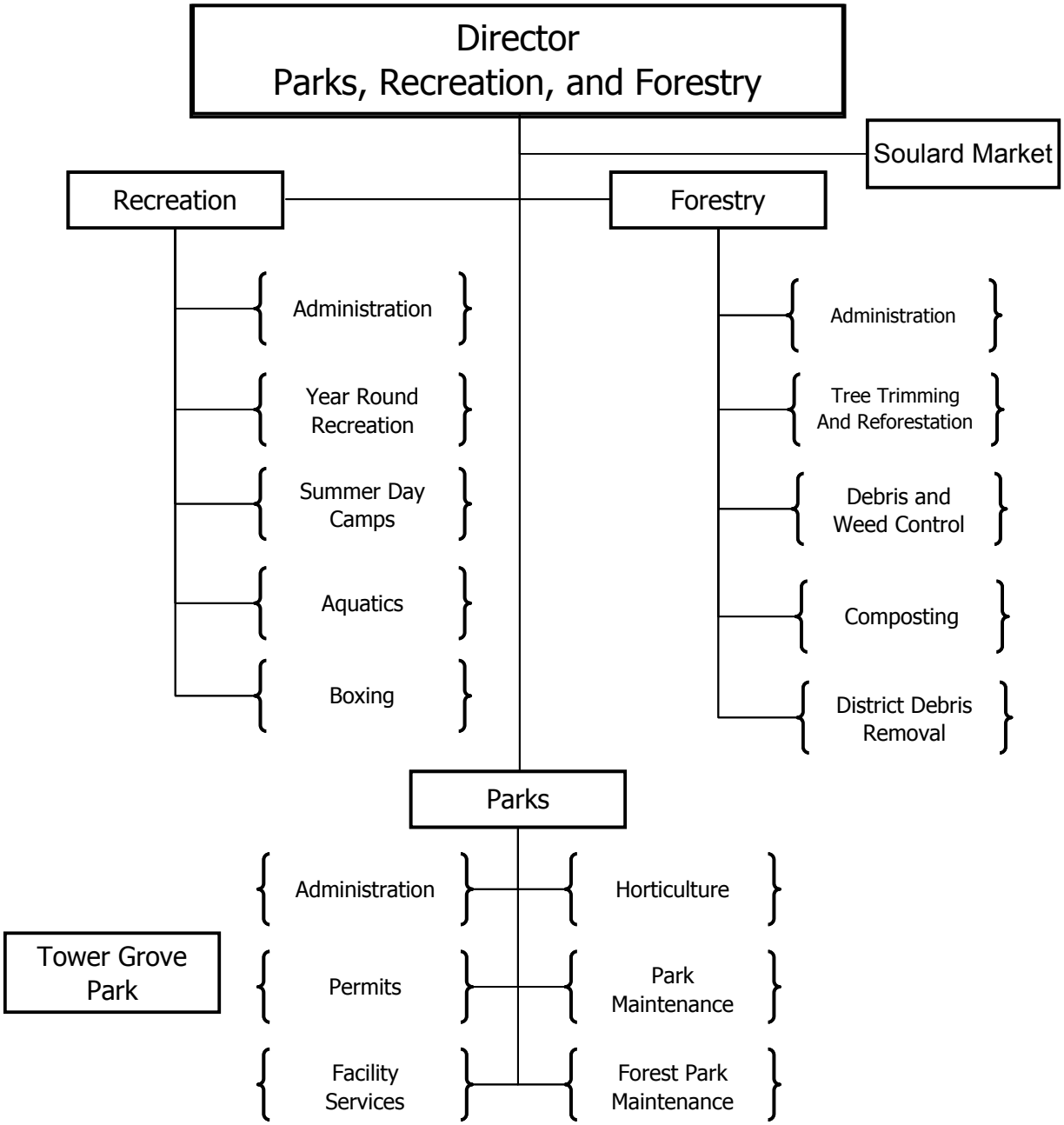
DEPARTMENT MAJOR GOALS

ATTRACTIVE PARKS AND RECREATION

- Ensure the attractiveness, safety, and quality of parks and neighborhoods through the maintenance of the urban forest.

- Provide a full range of recreational and educational activities to City residents, particularly City youth, through recreation centers, recreation outposts and summer day camps.

- Provide safe, attractive, and accessible parks and open spaces.

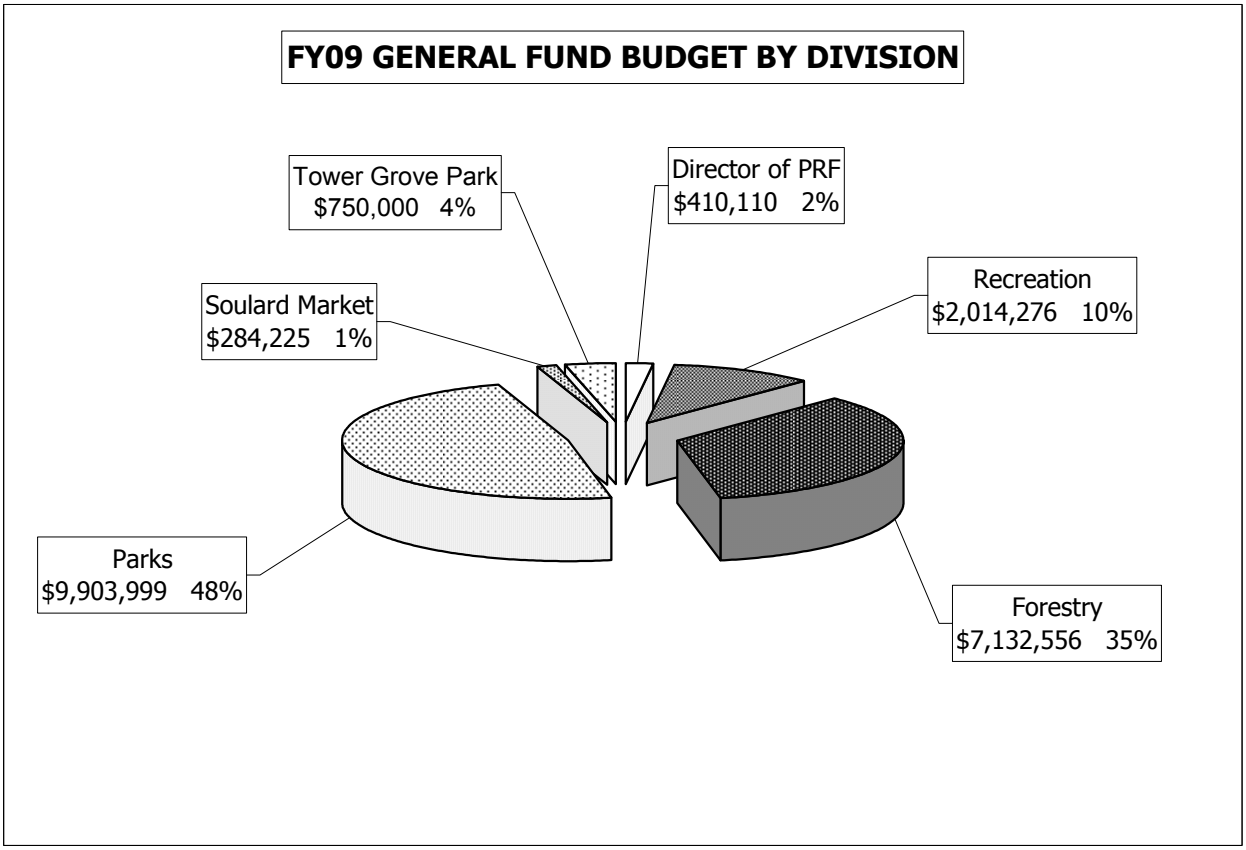

Director
Parks, Recreation, and Forestry
Soulard Market
Recreation
Forestry
Administration
Year Round Recreation
Summer Day Camps
Aquatics
Boxing
Administration
Tree Trimming And Reforestation
Debris and Weed Control
Composting
District Debris Removal
Parks
Administration
Permits
Facility Services
Horticulture
Park Maintenance
Forest Park Maintenance
Tower Grove Park

PARKS, RECREATION, AND FORESTRY

BUDGET BY DIVISION	ACTUAL FY07	BUDGET FY08	BUDGET FY09
210 Director of PRF	383,755	404,000	410,110
213 Recreation	1,992,342	1,996,825	2,086,265
214 Forestry	6,773,297	6,914,756	7,132,556
220 Parks	9,345,869	9,414,373	9,903,999
225 Soulard Market	249,896	268,129	284,225
250 Tower Grove Park	696,000	750,000	750,000
General Fund	$19,441,159	$19,748,083	$20,567,155
Grant and Other Funds	$1,517,635	$11,897,398	$11,637,688
TOTAL DEPARTMENT ALL FUNDS	**$20,958,794**	**$31,645,481**	**$32,204,843**

PERSONNEL BY DIVISION	ACTUAL FY07	BUDGET FY08	BUDGET FY09
210 Director of PRF	4.0	4.0	4.0
213 Recreation	26.0	26.0	26.0
214 Forestry	119.0	119.0	115.0
220 Parks	170.0	142.0	141.0
225 Soulard Market	4.0	4.0	4.0
250 Tower Grove Park	0.0	0.0	0.0
General Fund	323.0	295.0	290.0
Grant and Other Funds	6.0	40.0	42.0
TOTAL DEPARTMENT ALL FUNDS	**329.0**	**335.0**	**332.0**

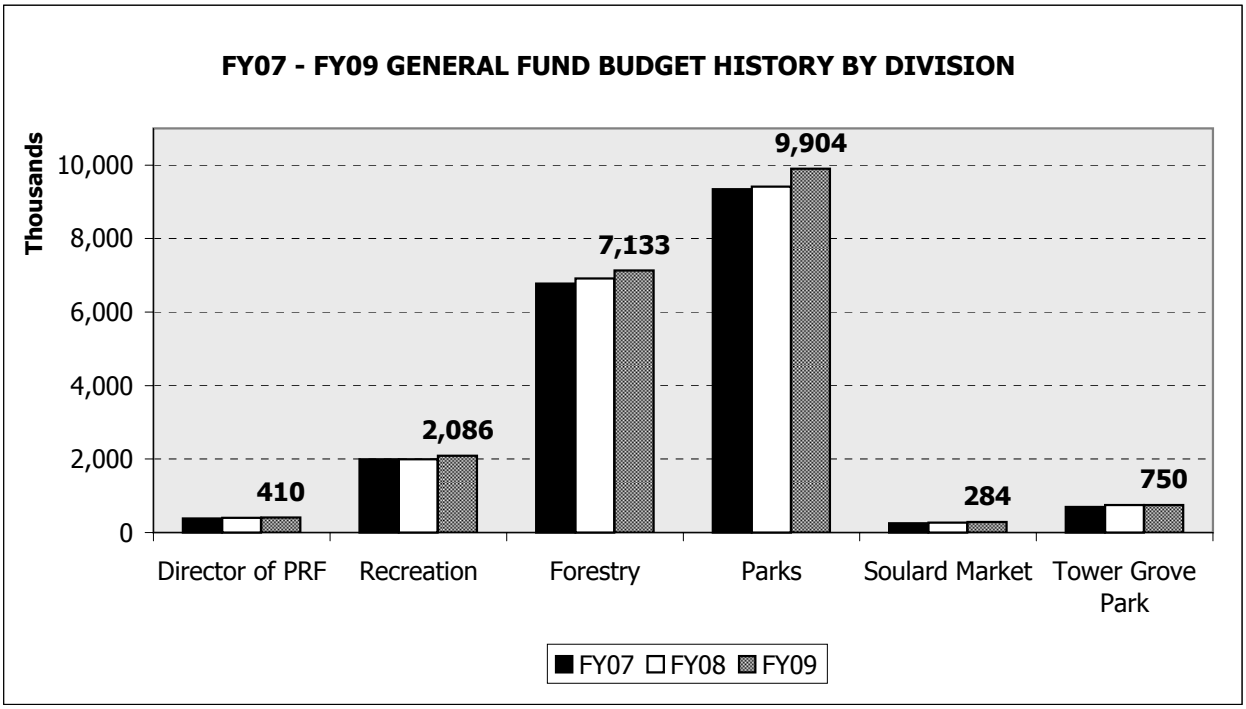
PARKS, RECREATION, AND FORESTRY

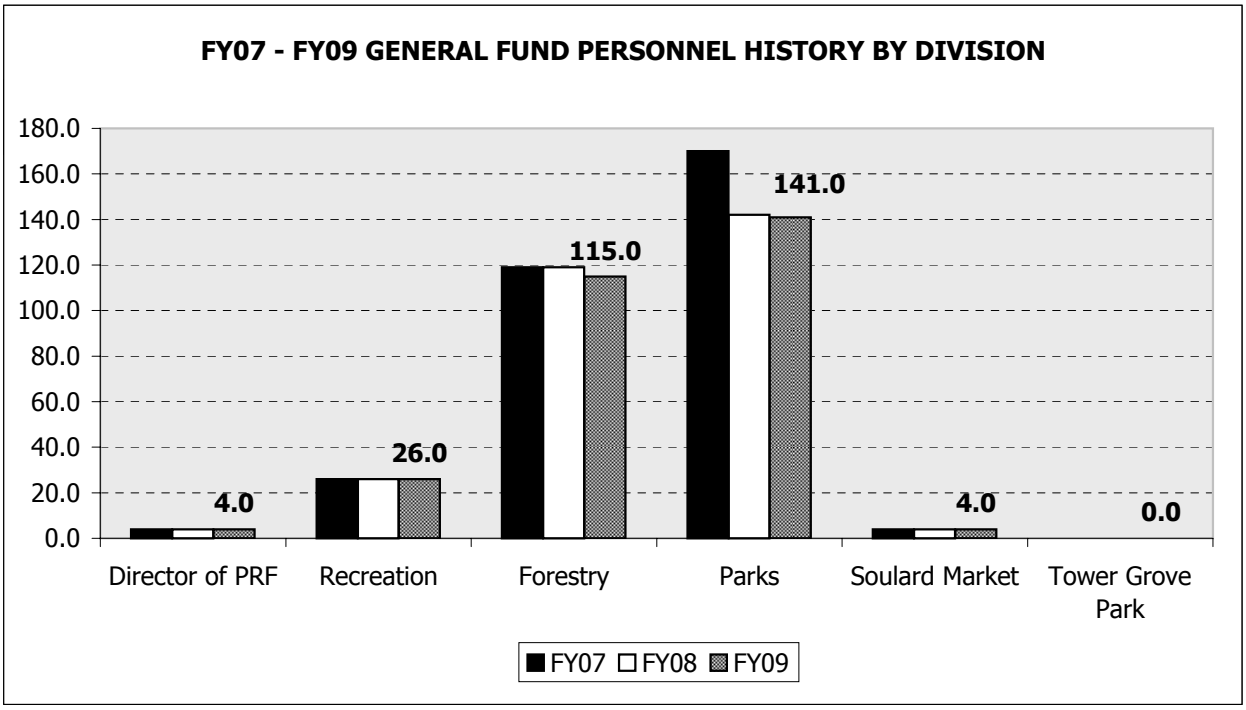


DIVISION MAJOR HIGHLIGHTS

- Parks Administration program to continue design and construction of two new recreation centers, utilizing new 1/8 cent sales tax proceeds.
- Recreation division to continue developing volunteer and intern programs.
- Soulard Market moved from Public Utilities to the Parks, Recreation and Forestry Division in FY09.
- Forestry Composting program to research potential revenue sources for recycled materials.
- Parks' Facility Services to install back up generators at five recreation centers, and rehabilitate two playgrounds.
- $2.0 million in BJC / City Trust for Forest Park Management.
- $1.6 million in general revenue to neighborhood parks fund.

PARKS, RECREATION, AND FORESTRY





Division: 210 Director, PRF
Program: Ø
Department: Parks, Recreation, and Forestry

Division Budget 210

MISSION & SERVICES

The Director of Parks, Recreation, and Forestry is responsible for the supervision and coordination of all activities in the department. The office works to coordinate efforts of community groups to maximize their positive impact on City parks and activities. The division has oversight for the purchasing and accounts payable and receivable for the department.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	345,943	359,127	364,988
Materials and Supplies	25,318	28,473	28,722
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	12,494	16,400	16,400
Debt Service and Special Charges	0	0	0
General Fund	$383,755	$404,000	$410,110
Grants and Other Funds	$1,250,053	$9,570,000	$9,133,443
All Funds	**$1,633,808**	**$9,974,000**	**$9,543,553**

FULL TIME POSITIONS

General Fund	4.0	4.0	4.0
Other Funds	0.0	2.0	2.0
All Funds	4.0	6.0	6.0

Division: 213 Recreation
Program: Ø
Department: Parks, Recreation, and Forestry

Division Budget 213

MISSION & SERVICES

The Recreation Division's mission is to utilize recreation centers by offering a variety of programs that reflect the needs and desires of the community, while providing a safe environment for youth during non-school hours.

In FY09, the Recreation Division will continue developing volunteer and intern programs.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	1,850,402	1,859,665	1,945,667
Materials and Supplies	90,831	74,500	80,438
Equipment, Lease, and Assets	600	600	600
Contractual and Other Services	50,509	62,060	59,560
Debt Service and Special Charges	0	0	0
General Fund	$1,992,342	$1,996,825	$2,086,265
Grant and Other funds	$0	$86,120	$86,120
All Funds	**$1,992,342**	**$2,082,945**	**$2,172,385**
FULL TIME POSITIONS			
General Fund	26.0	26.0	26.0
Other Funds	0.0	0.0	0.0
All Funds	26.0	26.0	26.0

Division: 213 Recreation
Program: 01 Administration
Department: Parks, Recreation, and Forestry

Program Budget 213-01

MISSION & SERVICES

The Administration program's mission is to provide programs and services that foster social, health, and educational development leading to a stronger citizenry and neighborhoods.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	447,420	450,287	481,231
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	8,201	10,650	10,650
Debt Service and Special Charges	0	0	0
General Fund	$455,621	$460,937	$491,881
Grant and Other Funds	$0	$0	$0
All Funds	**$455,621**	**$460,937**	**$491,881**
FULL TIME POSITIONS			
General Fund	7.0	7.0	7.0
Other Funds	0.0	0.0	0.0
All Funds	7.0	7.0	7.0

Division: 213 Recreation
Program: 02 Recreation Centers
Department: Parks, Recreation, and Forestry

Program Budget 213-02

MISSION & SERVICES

The Year-Round Recreation Centers program offers a variety of leisure activities. The program provides supervised sports and recreational activities and develops partnerships with other services providers.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	1,141,486	1,146,712	1,196,563
Materials and Supplies	54,234	43,000	47,700
Equipment, Lease, and Assets	600	600	600
Contractual and Other Services	32,738	38,410	35,910
Debt Service and Special Charges	0	0	0
General Fund	$1,229,058	$1,228,722	$1,280,773
Grant and Other Funds	$0	$0	$0
All Funds	**$1,229,058**	**$1,228,722**	**$1,280,773**

FULL TIME POSITIONS

General Fund	19.0	19.0	19.0
Other Funds	0.0	0.0	0.0
All Funds	19.0	19.0	19.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Enroll and serve new residents	-	13,000	15,000
Efficiency			
Cost per registrant (no admin.)	-	$94	$87

Division: 213 Recreation
Program: 03 Summer Day Camps
Department: Parks, Recreation, and Forestry

Program Budget 213-03

MISSION & SERVICES

The division aims to maximize camp participation through efforts with other service providers. Twelve day camp sites are offered through Summer Day Camps.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	$0	$0	$0
Grant and Other Funds	$0	$86,120	$86,120
All Funds	**$0**	**$86,120**	**$86,120**
FULL TIME POSITIONS			
General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

Division: 213 Recreation
Program: 05 Aquatics
Department: Parks, Recreation, and Forestry

Program Budget 213-05

MISSION & SERVICES

The Aquatics program offers learn to swim, open swim, water aerobics, lap swim, and tiny tots activities.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	202,502	204,535	205,611
Materials and Supplies	34,854	30,000	30,938
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	$237,356	$234,535	$236,549
Grant and Other Funds	$0	$0	$0
All Funds	**$237,356**	**$234,535**	**$236,549**

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Effriciency			
Cost per Registrant	$46.91	$60.00	$47.31

Division: 213 Recreation
Program: 06 Boxing
Department: Parks, Recreation, and Forestry

Program Budget 213-06

MISSION & SERVICES

The Boxing program's mission is to foster development of youth through an organized amateur boxing program. Coach instruct young males and females in the self discipline, sporting spirit, individual integrity, character, and physical and mental fitness needed to become responsible adults.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	58,994	58,131	62,262
Materials and Supplies	1,743	1,500	1,800
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	9,570	13,000	13,000
Debt Service and Special Charges	0	0	0
General Fund	$70,307	$72,631	$77,062
Grant and Other Funds	$0	$0	$0
All Funds	**$70,307**	**$72,631**	**$77,062**

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Efficiency			
Cost per Boxer	$485	$365	$365

Division: 214 Forestry
Program: Ø
Department: Parks, Recreation, and Forestry

Division Budget 214

MISSION & SERVICES

The Forestry Division's mission is to enhance public safety and appearance of the urban forest by responding to service requests and managing the systematic tree maintenance plan. The division works to beautify neighborhoods and provide a safe environment by maintaining public and private properties on a scheduled or as requested basis.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	6,557,144	6,688,486	6,840,637
Materials and Supplies	96,254	116,172	128,819
Equipment, Lease, and Assets	36,605	47,600	57,600
Contractual and Other Services	83,294	62,498	105,500
Debt Service and Special Charges	0	0	0
General Fund	$6,773,297	$6,914,756	$7,132,556
Grant and Other Funds	$144,166	$126,739	$250,506
All Funds	**$6,917,463**	**$7,041,495**	**$7,383,062**
FULL TIME POSITIONS			
General Fund	119.0	119.0	115.0
Other Funds	4.0	4.0	6.0
All Funds	123.0	123.0	121.0

Division: 214 Forestry
Program: 01 Administration
Department: Parks, Recreation, and Forestry

Program Budget 214-01

MISSION & SERVICES

The Administration program is responsible for coordinating all policies, procedures, and activities of the Forestry division. The program manages the computerized billing system which issues Forestry division charges and building demolition and board-up charges.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	292,870	289,250	313,010
Materials and Supplies	9,365	25,332	25,312
Equipment, Lease, and Assets	7,788	8,000	8,000
Contractual and Other Services	22,624	22,700	22,702
Debt Service and Special Charges	0	0	0
General Fund	$332,647	$345,282	$369,024
Grant and Other Funds	$0	$0	$0
All Funds	**$332,647**	**$345,282**	**$369,024**

FULL TIME POSITIONS

General Fund	4.0	4.0	4.0
Other Funds	0.0	0.0	0.0
All Funds	4.0	4.0	4.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Work orders processed	34,300	53,736	28,000
Average monthly revenue	$50,952	$88,689	$70,000

Division: 214 Forestry
Program :02 Tree Trimming / Planting
Department: Parks, Recreation, and Forestry

Program Budget 214-02

MISSION & SERVICES

The program is responsible for the maintenance of trees located between curbs and sidewalks. The program provides regular maintenance and responds to citizens' requests. On-call personnel are available to respond to all public safety related emergencies.

In FY09, Forestry will receive additional funding to expand Forestry Management efforts in Forest Park.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	1,799,487	1,778,070	1,879,893
Materials and Supplies	25,047	25,033	37,700
Equipment, Lease, and Assets	1,947	2,000	2,000
Contractual and Other Services	19,389	12,598	12,598
Debt Service and Special Charges	0	0	0
General Fund	$1,845,870	$1,817,701	$1,932,191
Grant and Other Funds	$144,166	$126,739	$250,506
All Funds	**$1,990,036**	**$1,944,440**	**$2,182,697**

FULL TIME POSITIONS

General Fund	40.0	40.0	40.0
Other Funds	4.0	4.0	6.0
All Funds	44.0	44.0	46.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Service request trims	4,395	3,022	8,000
Efficiency			
Hazard requests completed < 48 hrs.	85%	80%	90%

Division: 214 Forestry
Program: 03 Debris & Weed Control
Department: Parks, Recreation, and Forestry

Program Budget 214-03

MISSION & SERVICES

The program is responsible for maintaining vacant and occupied properties. Work crews remove weeds and debris from vacant building and lots. This program responds to all Citizens' Service Bureau requests for grass/weed maintenance and debris removal services. Approximately 8 vacant lot rotations and 4 vacant building rotations are completed annually from April-September on any properties in violation. This section also completes an annual 28 ward debris removal rotation on all vacant buildings, lots and alleys that are in violation.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	3,214,882	3,377,475	3,324,177
Materials and Supplies	40,350	44,327	44,327
Equipment, Lease, and Assets	26,286	37,000	47,000
Contractual and Other Services	37,895	24,000	27,000
Debt Service and Special Charges	0	0	0
General Fund	$3,319,413	$3,482,802	$3,442,504
Grant and Other Funds	$0	$0	$0
All Funds	**$3,319,413**	**$3,482,802**	**$3,442,504**

FULL TIME POSITIONS

General Fund	45.0	46.0	42.0
Other Funds	0.0	0.0	0.0
All Funds	45.0	46.0	42.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Debris loads removed	31,927	31,966	45,000
Efficiency			
Man hours per service	1.64	2.26	1.50

Division: 214 Forestry
Program: 05 Composting
Department: Parks, Recreation, and Forestry

Program Budget 214-05

MISSION & SERVICES

The Composting program recycles organic wastes generated by the Forestry division and leaves generated during fall leaf collection.

In FY09, Forestry Composting program to research potential revenue sources for recycled materials.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	347,029	401,480	431,799
Materials and Supplies	10,826	10,820	10,820
Equipment, Lease, and Assets	584	600	600
Contractual and Other Services	3,386	2,200	42,200
Debt Service and Special Charges	0	0	0
General Fund	$361,825	$415,100	$485,419
Grant and Other Funds	$0	$0	$0
All Funds	**$361,825**	**$415,100**	**$485,419**

FULL TIME POSITIONS

General Fund	8.0	8.0	8.0
Other Funds	0.0	0.0	0.0
All Funds	8.0	8.0	8.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Ouput			
Total cubic yds. Processed	33,100	28,137	30,000
Total cubic yds. Delivered	3,775	4,000	8,000
Sale of Compost Revenue	$35,951	$25,000	$25,000

Division: 214 Forestry
Program: 06 District Debris Removal
Department: Parks, Recreation, and Forestry

Program Budget 214-06

MISSION & SERVICES

The District Debris Removal program maintains all vacant properties, alleys, easements, and right of ways on a 28 ward rotation. This program is scheduled in such a way that each district is seviced at least once annually.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	902,876	842,211	891,758
Materials and Supplies	10,666	10,660	10,660
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	1,000	1,000
Debt Service and Special Charges	0	0	0
General Fund	$913,542	$853,871	$903,418
Grant and Other Funds	$0	$0	$0
All Funds	**$913,542**	**$853,871**	**$903,418**

FULL TIME POSITIONS

General Fund	22.0	21.0	21.0
Other Funds	0.0	0.0	0.0
All Funds	22.0	21.0	21.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Ouput			
Debris loads removed	7,002	7,148	6,000
Efficiency			
Daily loads removed per crew	5.5	5.7	6.0

Division: 220 Parks
Program: Ø
Department: Parks, Recreation, and Forestry

Division Budget 220

MISSION & SERVICES

The mission of the Parks division is to provide attractive, open space and to offer a variety of recreational opportunities. Facilities, programs, and open space areas shall be accessible and safe.

In FY09, $1.6 million in general revenue will go to the neighborhood parks fund. In addition, Parks' Facility Services will install back up generators at five recreation centers and rehabilitate two playgrounds.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	8,576,632	7,084,661	7,574,287
Materials and Supplies	412,823	338,667	338,667
Equipment, Lease, and Assets	13,823	23,000	23,000
Contractual and Other Services	342,591	1,968,045	1,968,045
Debt Service and Special Charges	0	0	0
General Fund	$9,345,869	$9,414,373	$9,903,999
Grant and Other Funds	$123,416	$2,114,539	$2,167,619
All Funds	**$9,469,285**	**$11,528,912**	**$12,071,618**
FULL TIME POSITIONS			
General Fund	170.0	142.0	141.0
Other Funds	2.0	34.0	34.0
All Funds	172.0	176.0	175.0

Division: 220 Parks
Program: 01 Administration
Department: Parks, Recreation, and Forestry

Program Budget 220-01

MISSION & SERVICES

The Administration program is responsible for the management and operation of the Parks Division. The program's responsibilities include preparing the Parks division budget, establishing goals and objectives, responding to citizen inquiries, and monitoring expenditures.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	394,903	396,039	435,381
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	41,656	44,785	44,785
Debt Service and Special Charges	0	0	0
General Fund	$436,559	$440,824	$480,166
Grant and Other Funds	$123,416	$117,984	$128,502
All Funds	**$559,975**	**$558,808**	**$608,668**
FULL TIME POSITIONS			
General Fund	5.0	5.0	5.0
Other Funds	2.0	2.0	2.0
All Funds	7.0	7.0	7.0

Division: 220 Parks
Program: 02 Horticulture
Department: Parks, Recreation, and Forestry

Program Budget 220-02

MISSION & SERVICES

The Horticulture program is responsible for greenhouse operations. Responsibilities include operation of the Jewel Box. The program also provides plants to Operation Brightside for neighborhood plantings.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	240,341	66,051	64,969
Materials and Supplies	49,695	4,977	4,977
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	$290,036	$71,028	$69,946
Grant and Other Funds	$0	$0	$0
All Funds	**$290,036**	**$71,028**	**$69,946**

FULL TIME POSITIONS

General Fund	6.0	1.0	1.0
Other Funds	0.0	0.0	0.0
All Funds	6.0	1.0	1.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Ouput			
Plants propagated	11,000	11,000	12,000

Division: 220 Parks
Program: 03 Permits
Department: Parks, Recreation, and Forestry

Program Budget 220-03

MISSION & SERVICES

The Permit program is responsible for all use permits issued by the department. Permits are issued for athletic fields, picnics, vending and concession, and for major functions such as weddings at the Jewel Box. The program arranges for delivery and set up of equipment requested for special events.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	156,135	152,214	163,742
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	1,902	2,045	2,045
Debt Service and Special Charges	0	0	0
General Fund	$158,037	$154,259	$165,787
Grant and Other Funds	$0	$0	$0
All Funds	**$158,037**	**$154,259**	**$165,787**

FULL TIME POSITIONS

General Fund	3.0	3.0	3.0
Other Funds	0.0	0.0	0.0
All Funds	3.0	3.0	3.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Ouput			
Permits Issued	2,835	2,910	2,900+
Efficiency			
Cost per Permit	$55.45	$53.00	< $55

Division: 220 Parks
Program: 04 Park Maintenance
Department: Parks, Recreation, and Forestry

Program Budget 220-04

MISSION & SERVICES

The Park Maintenance program mows and trims medians, park strips, and the City parks system. The program's duties include litter and debris removal, restroom maintenance, athletic field preparation, trash collection, playground inspection, lake cleaning, and set up of special events equipment.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	3,135,760	3,116,023	3,305,233
Materials and Supplies	60,444	58,990	58,990
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	930	1,000	1,000
Debt Service and Special Charges	0	0	0
General Fund	$3,197,134	$3,176,013	$3,365,223
Grant and Other Funds	$0	$0	$0
All Funds	**$3,197,134**	**$3,176,013**	**$3,365,223**

FULL TIME POSITIONS

General Fund	63.0	63.0	62.0
Other Funds	0.0	0.0	0.0
All Funds	63.0	63.0	62.0

Division: 220 Parks
Program: 05 Facility Services
Department: Parks, Recreation, and Forestry

Program Budget 220-05

MISSION & SERVICES

Facility Services program is responsible for maintaining all facilities within the City's parks. The program maintains all water sewer lines, removes graffiti, and winterizes the park system.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	3,282,791	3,354,334	3,604,962
Materials and Supplies	281,418	274,700	274,700
Equipment, Lease, and Assets	13,823	23,000	23,000
Contractual and Other Services	297,824	320,215	320,215
Debt Service and Special Charges	0	0	0
General Fund	$3,875,856	$3,972,249	$4,222,877
Grant and Other Funds	$0	$0	$0
All Funds	**$3,875,856**	**$3,972,249**	**$4,222,877**

FULL TIME POSITIONS

General Fund	70.0	70.0	70.0
Other Funds	0.0	0.0	0.0
All Funds	70.0	70.0	70.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Efficiency			
Cost per work order	$1,064	$1,045	$1,030

Division: 220 Parks
Program: 06 Forest Park Maintenance
Department: Parks, Recreation, and Forestry

Program Budget 220-06

MISSION & SERVICES

The responsibilities of the program include mowing and trimming, litter and debris removal, comfort station cleaning, collecting trash, preparing athletic fields, posting of permits, and cleaning catch basins and lakes.

FY09 will mark the second year of an agreement with BJC Hospitals in which $1.6 million in general revenue is combined with $2.0 million in BJC lease revenues to fund maintenance efforts for Forest Park.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	1,366,702	0	0
Materials and Supplies	21,266	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	279	1,600,000	1,600,000
Debt Service and Special Charges	0	0	0
General Fund	$0	$1,600,000	$1,600,000
Grant and Other Funds	$0	$1,996,555	$2,039,117
All Funds	**$0**	**$3,596,555**	**$3,639,117**
FULL TIME POSITIONS			
General Fund	23.0	0.0	0.0
Other Funds	0.0	32.0	32.0
All Funds	23.0	32.0	32.0

Division: 225 Soulard Market
Program: Ø
Department: Public Utilities

Division Budget 225

MISSION & SERVICES

Soulard Market's mission is to provide a safe, inviting, efficient, and customer friendly market for the citizens of St. Louis and its visitors.

Soulard market moved to Parks, Recreation and Forestry in FY09 from the Public Utilities Division.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	162,037	177,439	191,795
Materials and Supplies	8,165	10,200	10,800
Equipment, Lease, and Assets	0	100	100
Contractual and Other Services	79,694	80,390	81,530
Debt Service and Special Charges	0	0	0
General Fund	$249,896	$268,129	$284,225
Convention & Sports Facility Fund	$0	$0	$0
All Funds	**$249,896**	**$268,129**	**$284,225**

FULL TIME POSITIONS

General Fund	4.0	4.0	4.0
Other Funds	0.0	0.0	0.0
All Funds	4.0	4.0	4.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Outcome			
Market revenue	$227,500	$240,000	$240,000
Daily vendors	1,000	1,100	1,100

Division: 250 Tower Grove Park
Program: Ø
Department: Parks, Recreation, and Forestry

Division Budget 250

MISSION & SERVICES

The budget presented below for Tower Grove Park represents only the City's general fund subsidy. The park also benefits from the 1/2 cent sales tax for capital improvements and the metro parks 1/10 tax for park purposes.

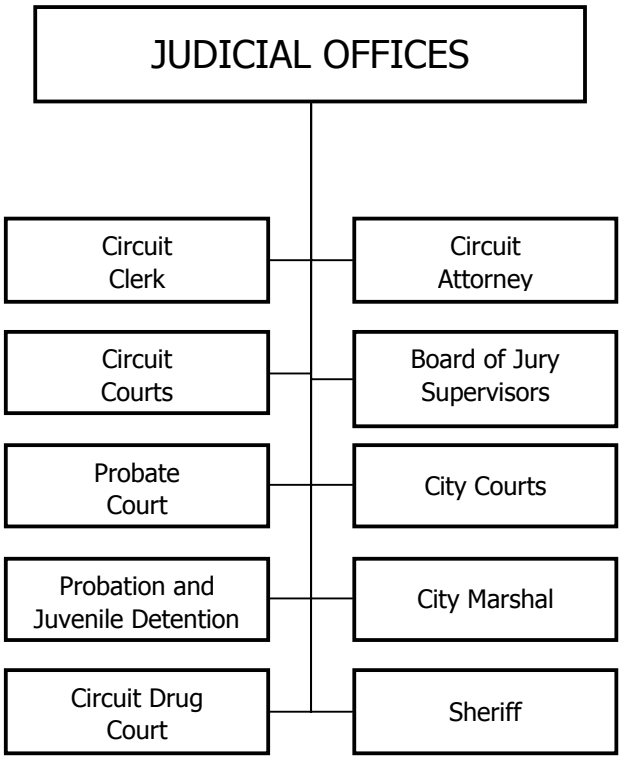
EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	696,000	750,000	750,000
Debt Service and Special Charges	0	0	0
General Fund	$696,000	$750,000	$750,000
Grant and Other Funds	$0	$0	$0
All Funds	**$696,000**	**$750,000**	**$750,000**
FULL TIME POSITIONS			
General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

JUDICIAL OFFICES

DEPARTMENT MAJOR GOAL

SAFE NEIGHBORHOODS

- Ensure the administration of justice through a fair and efficient judicial system.

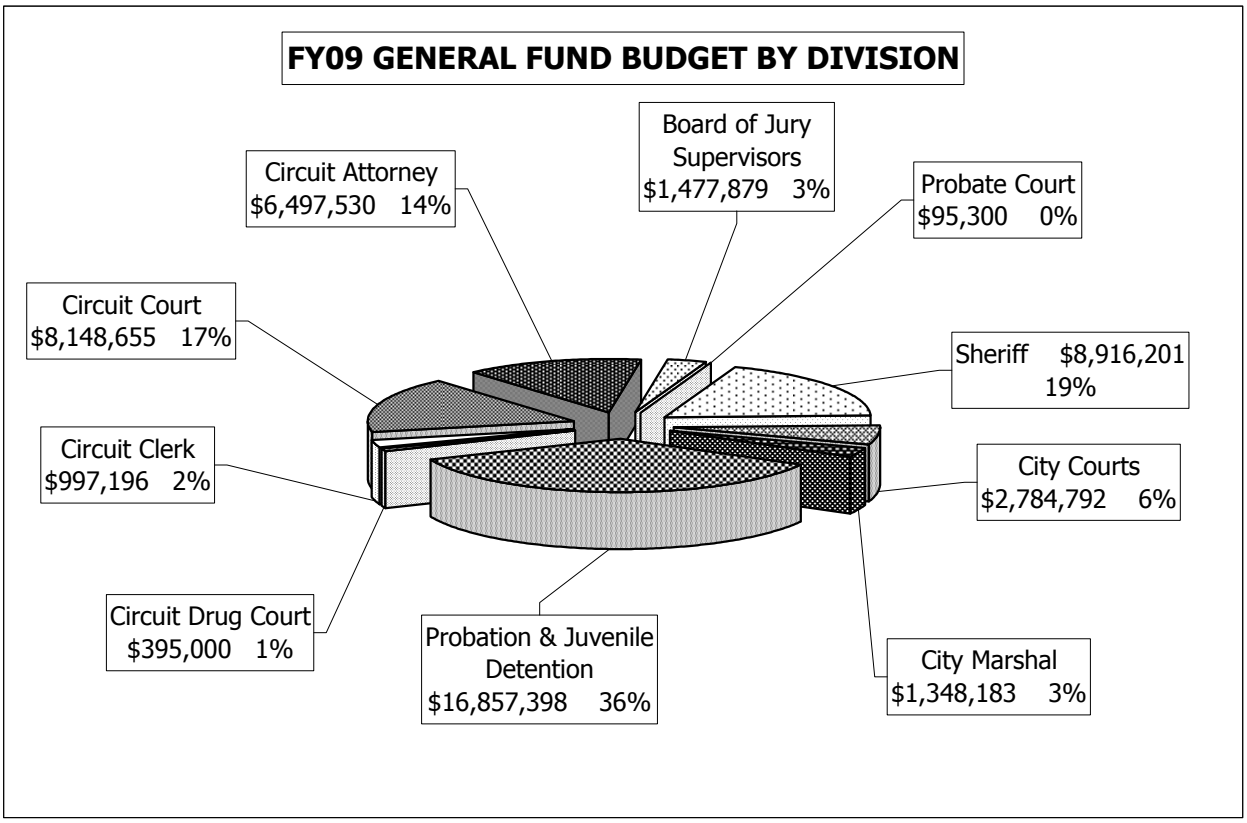

JUDICIAL OFFICES
Circuit Clerk
Circuit Attorney
Circuit Courts
Board of Jury Supervisors
Probate Court
City Courts
Probation and Juvenile Detention
City Marshal
Circuit Drug Court
Sheriff

JUDICIAL OFFICES

BUDGET BY DIVISION	ACTUAL FY07	BUDGET FY08	BUDGET FY09
310 Circuit Clerk	971,860	1,003,990	997,196
311 Circuit Court	7,206,157	7,736,816	8,148,655
312 Circuit Attorney	5,871,687	6,028,727	6,497,530
313 Board of Jury Supervisors	1,346,593	1,437,905	1,477,879
314 Probate Court	87,995	96,250	95,300
315 Sheriff	7,981,695	8,138,048	8,916,201
316 City Courts	2,682,220	2,796,508	2,784,792
317 City Marshal	1,215,893	1,265,260	1,348,183
320 Probation & Juvenile Detention	14,603,254	15,932,071	16,857,398
321 Circuit Drug Court	153,890	406,762	395,000
General Fund	$42,121,244	$44,842,337	$47,518,134
Grant and Other Funds	$4,390,092	$4,233,663	$4,312,028
TOTAL DEPARTMENT ALL FUNDS	**$46,511,336**	**$49,076,000**	**$51,830,162**

PERSONNEL BY DIVISION	ACTUAL FY07	BUDGET FY08	BUDGET FY09
310 Circuit Clerk	1.0	1.0	1.0
311 Circuit Court	73.0	72.0	73.0
312 Circuit Attorney	94.0	94.0	95.5
313 Board of Jury Supervisors	10.0	10.0	10.0
314 Probate Court	0.0	0.0	0.0
315 Sheriff	180.0	180.0	183.0
316 City Courts	36.0	36.0	36.0
317 City Marshal	25.0	25.0	26.0
320 Probation & Juvenile Detention	228.4	237.1	236.1
321 Circuit Drug Court	0.0	0.0	0.0
General Fund	647.4	655.1	660.6
Grand and Other Funds	59.5	62.2	60.4
TOTAL DEPARTMENT ALL FUNDS	**706.9**	**717.3**	**721.0**

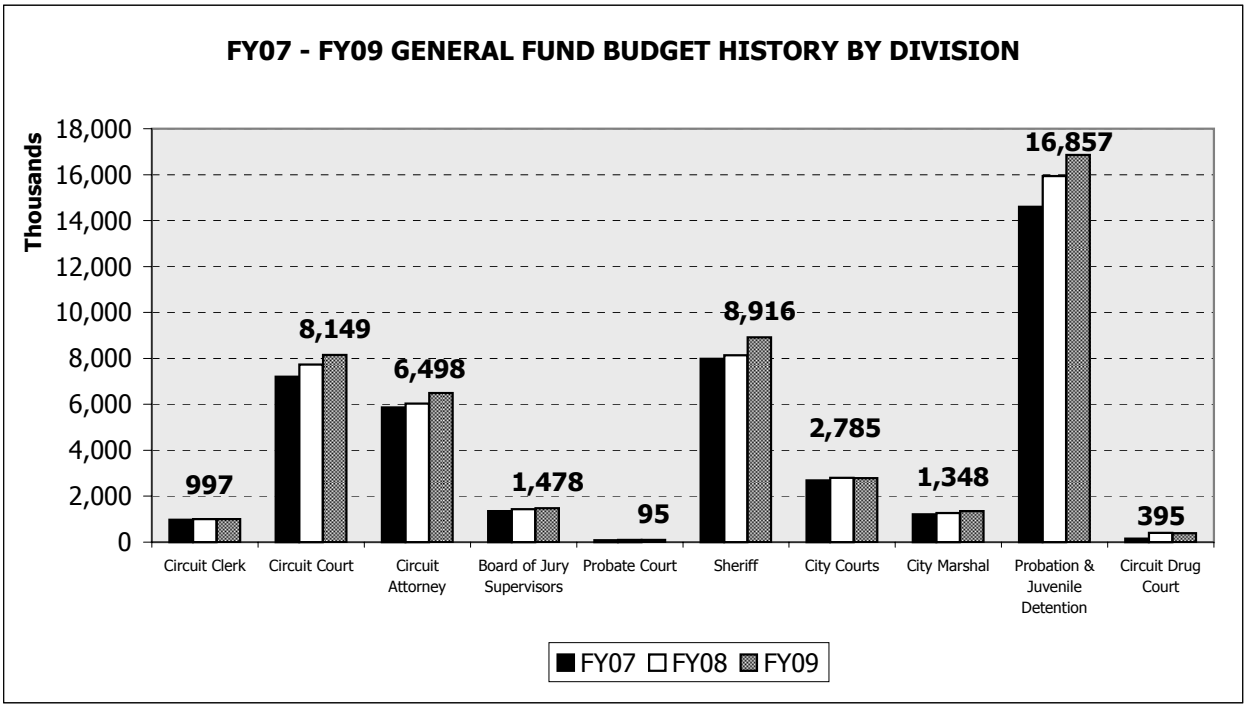
JUDICIAL OFFICES

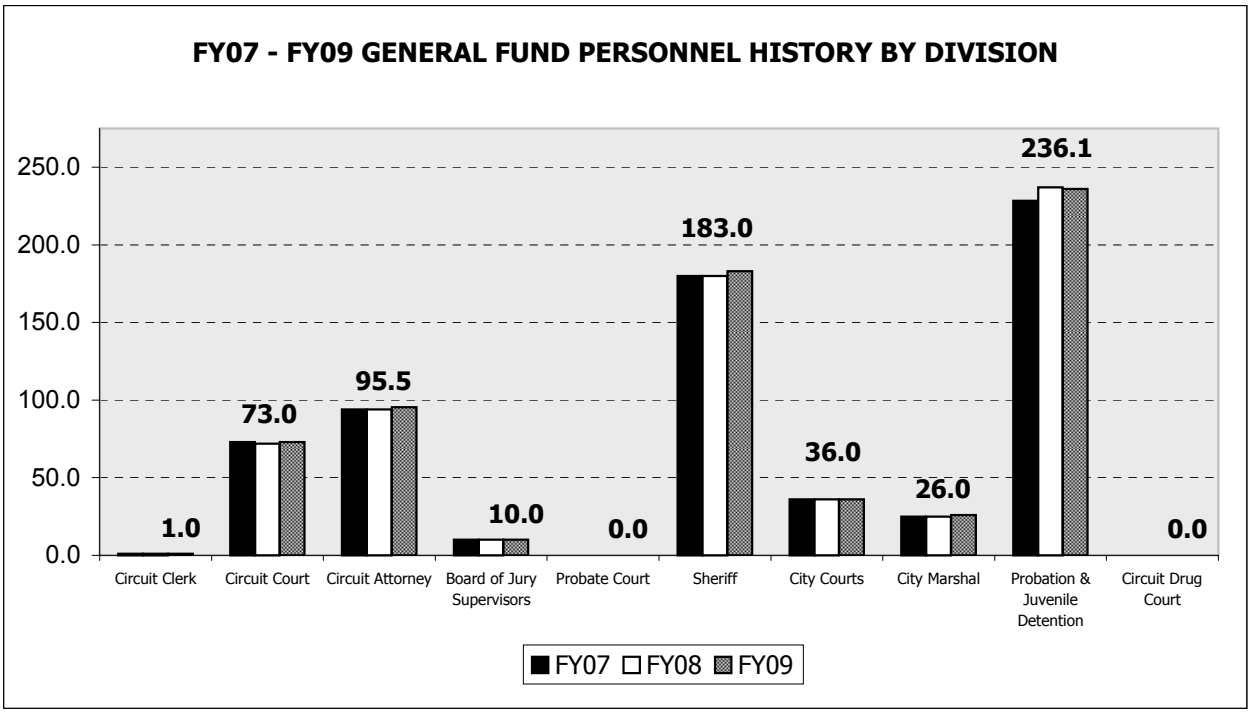


DIVISION MAJOR HIGHLIGHTS

- Sheriff's Office to include 3 new Deputies to provide additional security for criminal courts.
- City Courts to fund an expanded program of private attorney appointments in felony cases to address problems associated with inreases in the criminal docket in recent years.
- $2.0M in repairs to Juvenile Detention Center through an allocation of capital funds.
- Additional staff person at Circuit Courts for assisting with coordination of criminal dockets.

JUDICIAL OFFICES





Division: 310 Circuit Clerk
Program: Ø
Department: Judicial Offices

Division Budget 310

MISSION & SERVICES

The Circuit Clerk is responsible for recording the judgments, rules, orders, and other proceedings of the Circuit Court En Banc. The Circuit Clerk handles and accounts for funds generated from Circuit Court fees. The budget for personal services contains only those salary costs of the position of the Circuit Clerk, as employees of the office are employed by the state.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	109,845	123,785	137,591
Materials and Supplies	288,539	384,775	385,780
Equipment, Lease, and Assets	273,657	221,467	246,500
Contractual and Other Services	299,819	273,963	227,325
Debt Service and Special Charges	0	0	0
General Fund	$971,860	$1,003,990	$997,196
Grant and Other Funds	$0	$0	$0
All Funds	**$971,860**	**$1,003,990**	**$997,196**
FULL TIME POSITIONS			
General Fund	1.0	1.0	1.0
Other Funds	0.0	0.0	0.0
All Funds	1.0	1.0	1.0

Division: 311 Circuit Court (General)
Program: Ø
Department: Judicial Offices

Division Budget 311

MISSION & SERVICES

The division's duties include budget preparation, personnel management, data processing, and pretrial release functions.

In FY09, the Circuit Courts will be adding an additional staff person to assist with coordination of the criminal docket.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	3,665,537	4,047,113	4,434,510
Materials and Supplies	252,668	295,030	272,748
Equipment, Lease, and Assets	202,284	58,830	104,455
Contractual and Other Services	3,085,668	3,335,843	3,336,942
Debt Service and Special Charges	0	0	0
General Fund	$7,206,157	$7,736,816	$8,148,655
Grant and Other Funds	$0	$0	$0
All Funds	**$7,206,157**	**$7,736,816**	**$8,148,655**

FULL TIME POSITIONS

General Fund	73.0	72.0	73.0
Other Funds	0.0	0.0	0.0
All Funds	73.0	72.0	73.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Civil cases filed	33,373	34,959	na
Criminal cases filed	16,527	16,261	na

Division: 312 Circuit Attorney
Program: Ø
Department: Judicial Offices

Division Budget 312

MISSION & SERVICES

The Circuit Attorney's office is responsible for the prosecution of all felony and misdemeanor crimes. The division enforces child support obligations on behalf of dependent children living with the City.

In FY09, the Circuit Attorney's office will continue a program initiated in the past year targeting career criminals. This Career Criminal Unit has been funded by an increase in Graduated Business License receipts approved in 2006.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	5,440,291	5,584,407	6,044,820
Materials and Supplies	100,265	88,000	90,200
Equipment, Lease, and Assets	79,492	69,070	63,860
Contractual and Other Services	251,639	287,250	298,650
Debt Service and Special Charges	0	0	0
General Fund	$5,871,687	$6,028,727	$6,497,530
Grant and Other Funds	$2,417,503	$3,647,611	$4,015,057
All Funds	**$8,289,190**	**$9,676,338**	**$10,512,587**

FULL TIME POSITIONS

General Fund	94.0	94.0	95.5
Other Funds	48.0	54.3	56.5
All Funds	142.0	148.3	152.0

Division: 313 Board of Jury Supervisors
Program: Ø
Department: Judicial Offices

Division Budget 313

MISSION & SERVICES

The Board of Jury Supervisors exercises general supervisory control over the Jury Commissioner and the method of obtaining jurors fro the Circuit Court. The division budget includes funds for payment of juror fees and expenses.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	487,339	506,459	550,663
Materials and Supplies	43,349	42,900	44,160
Equipment, Lease, and Assets	5,238	8,730	4,886
Contractual and Other Services	810,667	879,816	878,170
Debt Service and Special Charges	0	0	0
General Fund	$1,346,593	$1,437,905	$1,477,879
Grant and Other Funds	$0	$0	$0
All Funds	**$1,346,593**	**$1,437,905**	**$1,477,879**
FULL TIME POSITIONS			
General Fund	10.0	10.0	10.0
Other Funds	0.0	0.0	0.0
All Funds	10.0	10.0	10.0

Division: 314 Probate Court
Program: Ø
Department: Judicial Offices

Division Budget 314

MISSION & SERVICES

The Probate Court is responsible for hearing cases and making orders pertaining to the appointment of guardians and conservators for incapacitated, disabled, and minor persons. The division provides for the appointment of personal representatives for decedent estates, the oversight of estates, guardianships, and involuntary civil commitments.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	0	0	0
Materials and Supplies	47,738	55,875	56,775
Equipment, Lease, and Assets	19,480	18,000	20,000
Contractual and Other Services	20,777	22,375	18,525
Debt Service and Special Charges	0	0	0
General Fund	$87,995	$96,250	$95,300
Grant and Other Funds	$0	$0	$0
All Funds	**$87,995**	**$96,250**	**$95,300**

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Probate cases filed	1,398	1,369	1,400

Division: 315 Sheriff
Program: Ø
Department: Judicial Offices

Division Budget 315

MISSION & SERVICES

The Sheriff's office is responsible for the courtroom security of the Circuit Court and the transportation of prisoners between the courts and detention facilities. The Sheriff's office has the duty of serving court papers and eviction notice and issuing jury summons and gun permits.

In FY09, the Sheriff's Office will be adding 3 new Deputy positions to provide additional security for criminal courts.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	7,714,205	7,854,548	8,622,001
Materials and Supplies	47,590	71,500	81,000
Equipment, Lease, and Assets	22,477	3,000	8,000
Contractual and Other Services	197,423	209,000	205,200
Debt Service and Special Charges	0	0	0
General Fund	$7,981,695	$8,138,048	$8,916,201
Grant and Other Funds	$7,498	$0	$0
All Funds	**$7,989,193**	**$8,138,048**	**$8,916,201**
FULL TIME POSITIONS			
General Fund	180.0	180.0	183.0
Other Funds	0.0	0.0	0.0
All Funds	180.0	180.0	183.0

Division: 316 City Courts
Program: Ø
Department: Judicial Offices

Division Budget 316

MISSION & SERVICES

The City Courts' mission is to expediently deal with cases, bring restitution to victims, and refer defendants to treatment and assistance. Court functions include Community Court, Alcohol/ Drug Court, Earnings Tax Court, Truancy Court, and Problem Property Court.

In FY09, City Courts will continue to manage the Red-Light Camera Traffic Enforcement Program initiated last year. It is anticipated that City Courts will move into the new City facility at 1520 Market in the second half of FY09.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	1,539,735	1,759,561	1,807,292
Materials and Supplies	64,393	43,747	67,000
Equipment, Lease, and Assets	356,614	360,000	279,500
Contractual and Other Services	721,478	633,200	631,000
Debt Service and Special Charges	0	0	0
General Fund	$2,682,220	$2,796,508	$2,784,792
Grant and Other Funds	$60,690	$36,493	$0
All Funds	**$2,742,910**	**$2,833,001**	**$2,784,792**
FULL TIME POSITIONS			
General Fund	36.0	36.0	36.0
Other Funds	0.0	0.0	0.0
All Funds	36.0	36.0	36.0

Division: 317 City Marshal
Program: Ø
Department: Judicial Offices

Program Budget 317

MISSION & SERVICES

The City Marshal provides security for the City Courts courtrooms and entrances. In addition, City Marshals provide security services for City Hall.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	1,182,252	1,207,501	1,302,383
Materials and Supplies	10,289	25,959	13,500
Equipment, Lease, and Assets	2,808	5,600	5,600
Contractual and Other Services	20,544	26,200	26,700
Debt Service and Special Charges	0	0	0
General Fund	$1,215,893	$1,265,260	$1,348,183
Grant and Other Funds	$0	$34,503	$0
All Funds	**$1,215,893**	**$1,299,763**	**$1,348,183**

FULL TIME POSITIONS

General Fund	25.0	25.0	26.0
Other Funds	1.0	1.0	0.0
All Funds	26.0	26.0	26.0

Division: 320 Probation & Juvenile Detention Center
Program: Ø
Department: Judicial Offices

Program Budget 320

MISSION & SERVICES

The division's purpose is to facilitate the care, protection, and discipline of children who come under the jurisdiction of the Juvenile Court.

Through a separate appropriation in the City's Capital Fund, the Juvenile Detention Center anticipates $2.0M in capital improvements in FY09.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	12,871,878	13,726,384	14,712,981
Materials and Supplies	249,411	239,990	192,400
Equipment, Lease, and Assets	146,722	188,974	134,492
Contractual and Other Services	1,335,243	1,776,723	1,817,525
Debt Service and Special Charges	0	0	0
General Fund	$14,603,254	$15,932,071	$16,857,398
Grant and Other Funds	$1,539,875	$515,056	$296,971
All Funds	**$16,143,129**	**$16,447,127**	**$17,154,369**

FULL TIME POSITIONS

General Fund	228.4	237.1	236.1
Other Funds	10.5	6.9	3.9
All Funds	238.9	244.0	240.0

Division: 321 Circuit Drug Court
Program: Ø
Department: Judicial Offices

Division Budget 321

MISSION & SERVICES

The purpose of the Circuit Drug Court is to address defendants repeatedly appearing before the court on drug offenses and intervene with a system of counseling and treatment.

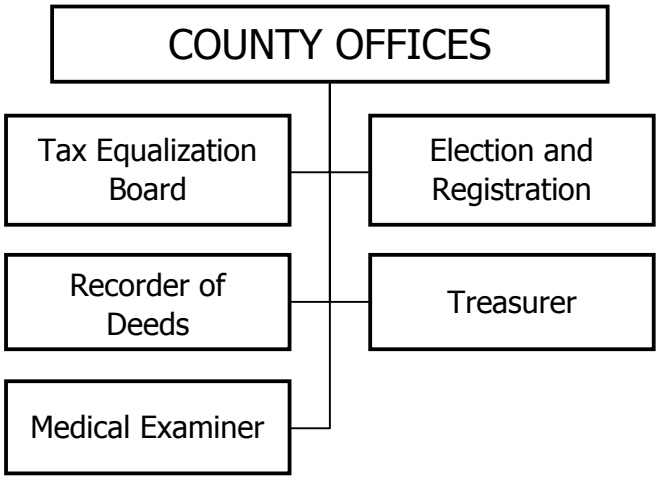
EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	0	0	0
Materials and Supplies	37,479	47,000	37,500
Equipment, Lease, and Assets	1,460	0	1,825
Contractual and Other Services	114,951	359,762	355,675
Debt Service and Special Charges	0	0	0
General Fund	$153,890	$406,762	$395,000
Grant and Other Funds	$364,526	$0	$0
All Funds	**$518,416**	**$406,762**	**$395,000**
FULL TIME POSITIONS			
General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

COUNTY OFFICES

DEPARTMENT MAJOR GOALS

EFFICIENT AND EFFECTIVE GOVERNMENT

- Ensure the effective monitoring of the City's fiscal affairs through a modern and efficient accounting, payroll, and auditing system.
- Promote City-wide voter registration and ensure fair and well run public elections.

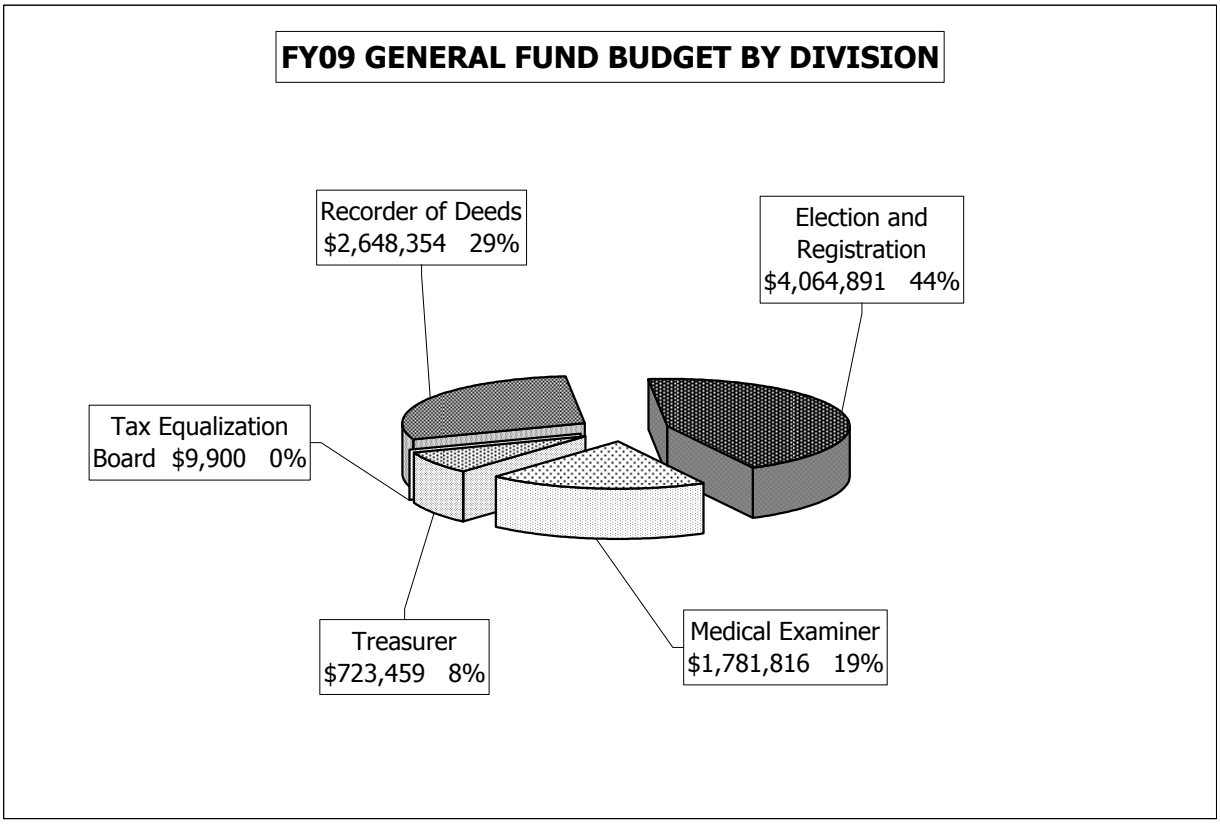

COUNTY OFFICES
Tax Equalization Board
Election and Registration
Recorder of Deeds
Treasurer
Medical Examiner

COUNTY OFFICES

BUDGET BY DIVISION	ACTUAL FY07	BUDGET FY08	BUDGET FY09
330 Tax Equalization Board	6,434	9,900	9,900
333 Recorder of Deeds	2,283,750	2,383,320	2,648,354
334 Election and Registration	2,864,340	2,337,461	4,064,891
335 Medical Examiner	1,586,917	1,722,725	1,781,816
340 Treasurer	662,717	671,738	723,459
General Fund	$7,404,158	$7,125,144	$9,228,420
Grant and Other Funds	$1,057,823	$230,000	$125,000
Convention and Sports Facility Trust	5,696,881	5,884,000	5,890,000
TOTAL DEPARTMENT ALL FUNDS	**$14,158,862**	**$13,239,144**	**$15,243,420**

PERSONNEL BY DIVISION	ACTUAL FY07	BUDGET FY08	BUDGET FY09
330 Tax Equalization Board	0.0	0.0	0.0
333 Recorder of Deeds	45.0	45.0	47.0
334 Election and Registration	32.0	32.0	32.0
335 Medical Examiner	12.0	12.0	12.0
340 Treasurer	10.0	10.0	10.0
General Fund	99.0	99.0	101.0
Grant and Other Funds	0.0	0.0	0.0
TOTAL DEPARTMENT ALL FUNDS	**99.0**	**99.0**	**101.0**

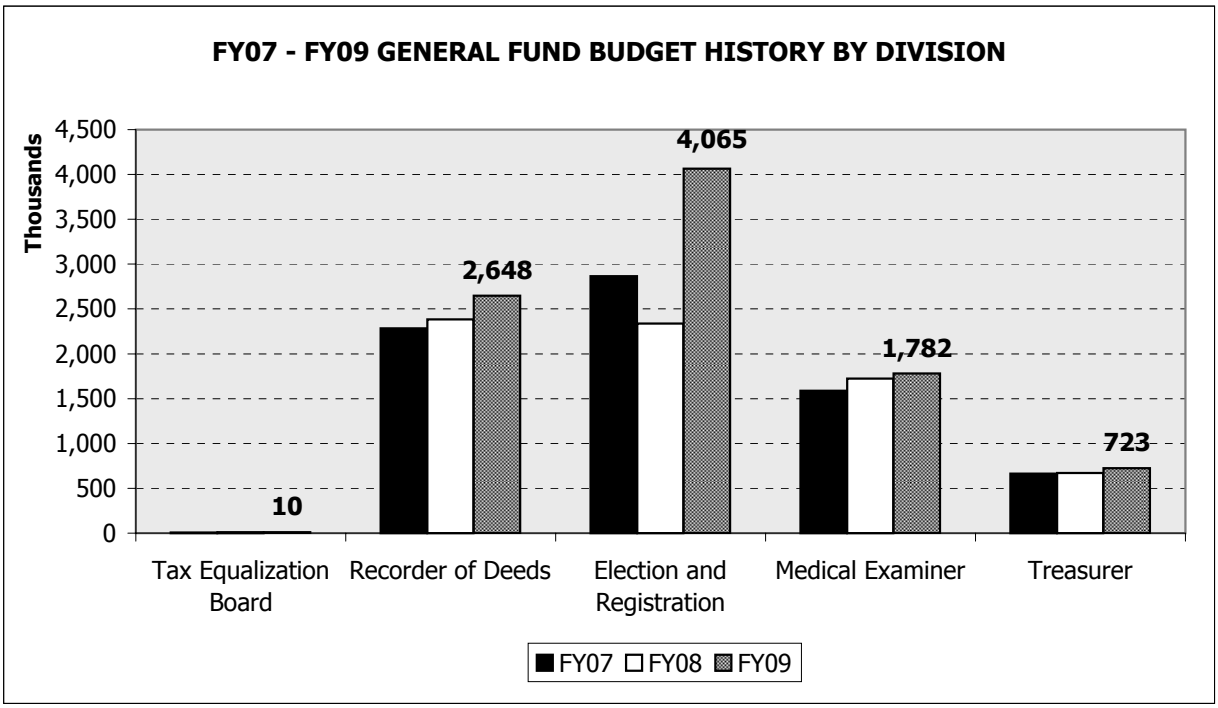
COUNTY OFFICES

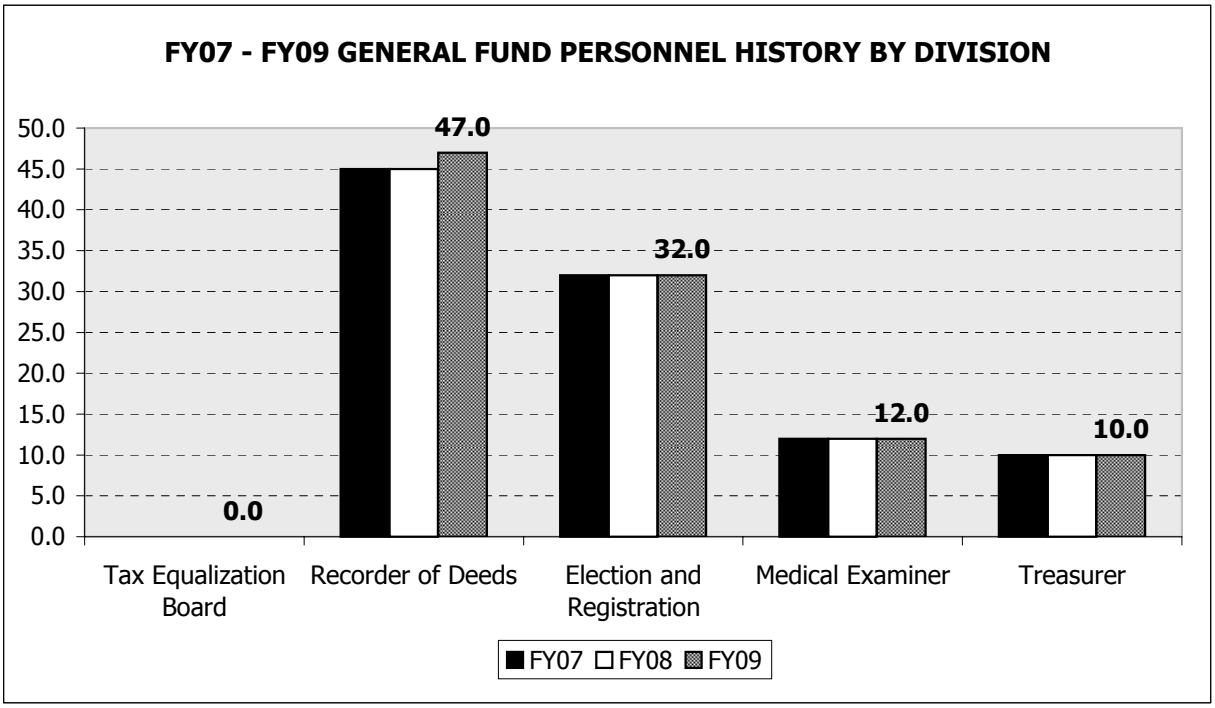


DIVISION MAJOR HIGHLIGHTS

- $1.6M increase in Board of Election Commissioners' budget to provide for four elections in the coming fiscal year.
- Recorder of Deeds will continue increasing the number of recordings completed electronically in the City of St. Louis to comply with state and federal regulations, as well as improve office efficiency.
- Medical Examiner to continue archiving and coding past coroner records to improve records management.

COUNTY OFFICES





Division: 330 Tax Equalization Board
Program: Ø
Department: County Offices

Division Budget 330

MISSION & SERVICES

The Tax Equalization Board has the power to adjust, review, and correct license tax books, determine whether all required persons are listed and have made correct returns.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	6,391	9,500	9,500
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	43	400	400
Debt Service and Special Charges	0	0	0
General Fund	$6,434	$9,900	$9,900
Grant and Other Funds	$0	$0	$0
All Funds	**$6,434**	**$9,900**	**$9,900**
FULL TIME POSITIONS			
General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

Division: 331 License Collector - Convention & Sports Facility Trust Funds
Program: Ø
Department: County Offices

Division Budget 331

MISSION & SERVICES

The Convention and Sports Facility Trust Fund was authorized by state statute to facilitate debt payments on the City's convention center. The source of revenue is the 3.5% tax on hotel room sales and is collected monthly by the License Collector. Proceeds from the tax are deposited in the trust fund before being transferred to the general fund for purposes of retiring convention center related debt. Payments on the debt move through Division 190: City Wide Accounts.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	$0	$0	$0
Convention & Sports Facility Fund	$5,696,881	$5,884,000	$5,890,000
All Funds	**$5,696,881**	**$5,884,000**	**$5,890,000**

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

Division: 333 Recorder of Deeds
Program: Ø
Department: County Offices

Division Budget 333

MISSION & SERVICES

The Recorder of Deeds is the public library of marriage licenses, birth, death, and real estate records for the City. The division preserves and provides public access to personal and property records. The office accepts filings which affect title of commercial personal property, and microfilms all recorded documents.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	1,979,986	2,023,320	2,375,159
Materials and Supplies	38,527	47,900	43,900
Equipment, Lease, and Assets	29,297	30,500	32,095
Contractual and Other Services	235,940	281,600	197,200
Debt Service and Special Charges	0	0	0
General Fund	$2,283,750	$2,383,320	$2,648,354
Grant and Other Funds	$0	$0	$0
All Funds	**$2,283,750**	**$2,383,320**	**$2,648,354**
FULL TIME POSITIONS			
General Fund	45.0	45.0	47.0
Other Funds	0.0	0.0	0.0
All Funds	45.0	45.0	47.0

Division: 334 Board of Election Commissioners
Program: Ø
Department: County Offices

Division Budget 334

MISSION & SERVICES

The Board of Election Commissioners is a state mandated agency which conducts all public elections within the City. The division is responsible for the registration of voters and maintenance of voter registration records. The budget follows election year cycles.

In FY09, the Board of Election Commissioners will oversee four citywide elections including the Presidential Election in November. While the recent transition to touchscreen and card scanning voting systems has improved the voting process, the costs have increased as well. The FY09 budget allocates an additional $1.6M for the administration of elections in the fiscal year.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	1,977,763	1,702,461	2,631,222
Materials and Supplies	207,561	140,000	650,105
Equipment, Lease, and Assets	318,552	280,000	329,845
Contractual and Other Services	360,464	215,000	453,719
Debt Service and Special Charges	0	0	0
General Fund	$2,864,340	$2,337,461	$4,064,891
Grant and Other Funds	$1,023,929	$0	$0
All Funds	**$3,888,269**	**$2,337,461**	**$4,064,891**
FULL TIME POSITIONS			
General Fund	32.0	32.0	32.0
Other Funds	0.0	0.0	0.0
All Funds	32.0	32.0	32.0

Division: 335 Medical Examiner
Program: Ø
Department: County Offices

Division Budget 335

MISSION & SERVICES

The Medical Examiner's primary responsibility is to investigate deaths in the City that occur under unusual or suspicious circumstances, as well as for certain deaths that, by law, fall under its jurisdiction.

Investigations requiring post-mortem examinations may include one or more of the following: radiology, toxicology, histology, chemistry, microbiology and other medical exams.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	645,815	720,164	765,471
Materials and Supplies	19,647	22,500	22,500
Equipment, Lease, and Assets	5,461	13,000	13,000
Contractual and Other Services	915,994	967,061	980,845
Debt Service and Special Charges	0	0	0
General Fund	$1,586,917	$1,722,725	$1,781,816
Grant and Other Funds	$33,894	$230,000	$125,000
All Funds	**$1,620,811**	**$1,952,725**	**$1,906,816**
FULL TIME POSITIONS			
General Fund	12.0	12.0	12.0
Other Funds	0.0	0.0	0.0
All Funds	12.0	12.0	12.0

Division: 340 Treasurer
Program: Ø
Department: County Offices

Division Budget 340

MISSION & SERVICES

The Treasurer's office controls and monitors all bank accounts of the City. The office provides a check for the Comptroller's office by daily reconciling accounts. The division issues all payroll deductions and is responsible for making all investments for the City.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	644,132	646,956	700,296
Materials and Supplies	3,997	5,482	5,420
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	14,588	19,300	17,743
Debt Service and Special Charges	0	0	0
General Fund	$662,717	$671,738	$723,459
Grant and Other Funds	$0	$0	$0
All Funds	**$662,717**	**$671,738**	**$723,459**
FULL TIME POSITIONS			
General Fund	10.0	10.0	10.0
Other Funds	0.0	0.0	0.0
All Funds	10.0	10.0	10.0

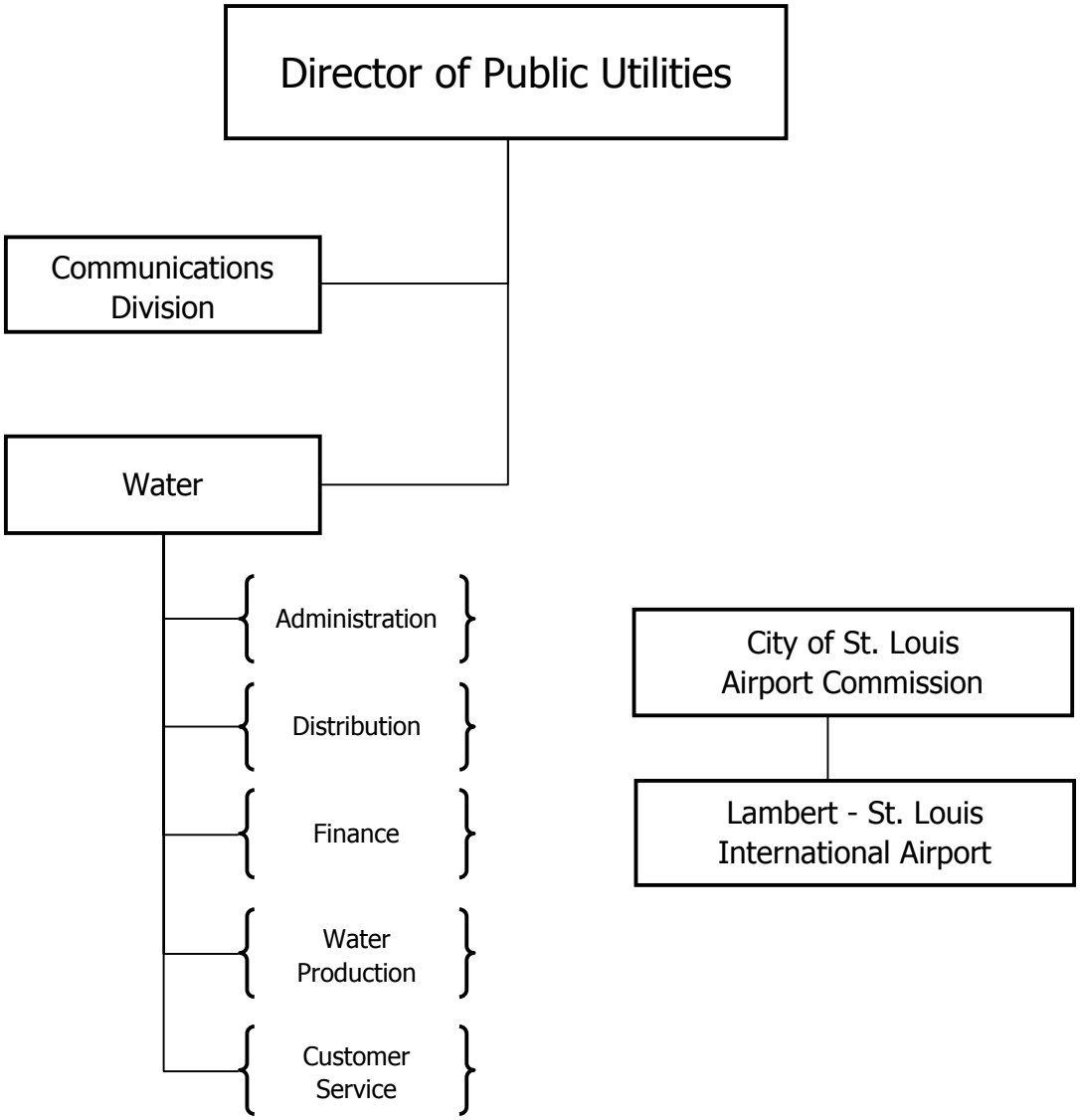
PUBLIC UTILITIES

DEPARTMENT MAJOR GOALS

EFFICIENT TRANSPORTATION AND UTILITIES

- Efficiently provide a plentiful supply of the highest quality drinking water to City residents, businesses, and other valued customers.

- Provide an airport known for superior safety, operational efficiency, and service to customers and one that meets both current and future air travel needs of the St. Louis region.

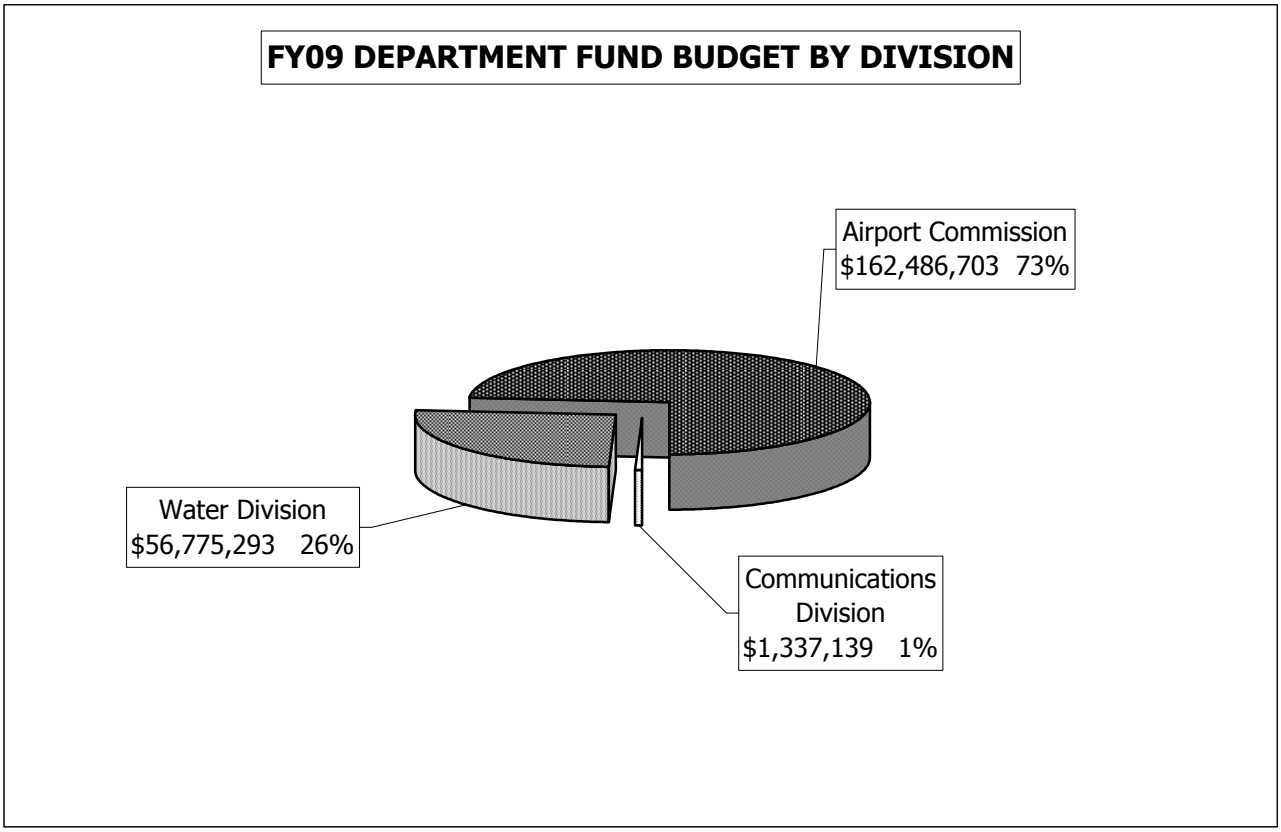

Director of Public Utilities
Communications Division
Water
Administration
Distribution
Finance
Water Production
Customer Service
City of St. Louis Airport Commission
Lambert - St. Louis International Airport

PUBLIC UTILITIES

BUDGET BY DIVISION	ACTUAL FY07	BUDGET FY08	BUDGET FY09
401 Communications Division	1,278,365	1,211,077	1,377,139
415 Water Division	46,700,464	51,581,032	56,775,293
420 Airport Commission	152,259,274	159,297,476	162,486,703
TOTAL DEPARTMENT ALL FUNDS	**$200,238,103**	**$212,089,585**	**$220,639,135**

PERSONNEL BY DIVISION	ACTUAL FY07	BUDGET FY08	BUDGET FY09
401 Communications Division	17.0	17.0	16.0
415 Water Division	376.0	376.0	376.0
420 Airport Commission	634.0	637.0	638.0
TOTAL DEPARTMENT ALL FUNDS	**1,027.0**	**1,030.0**	**1,030.0**

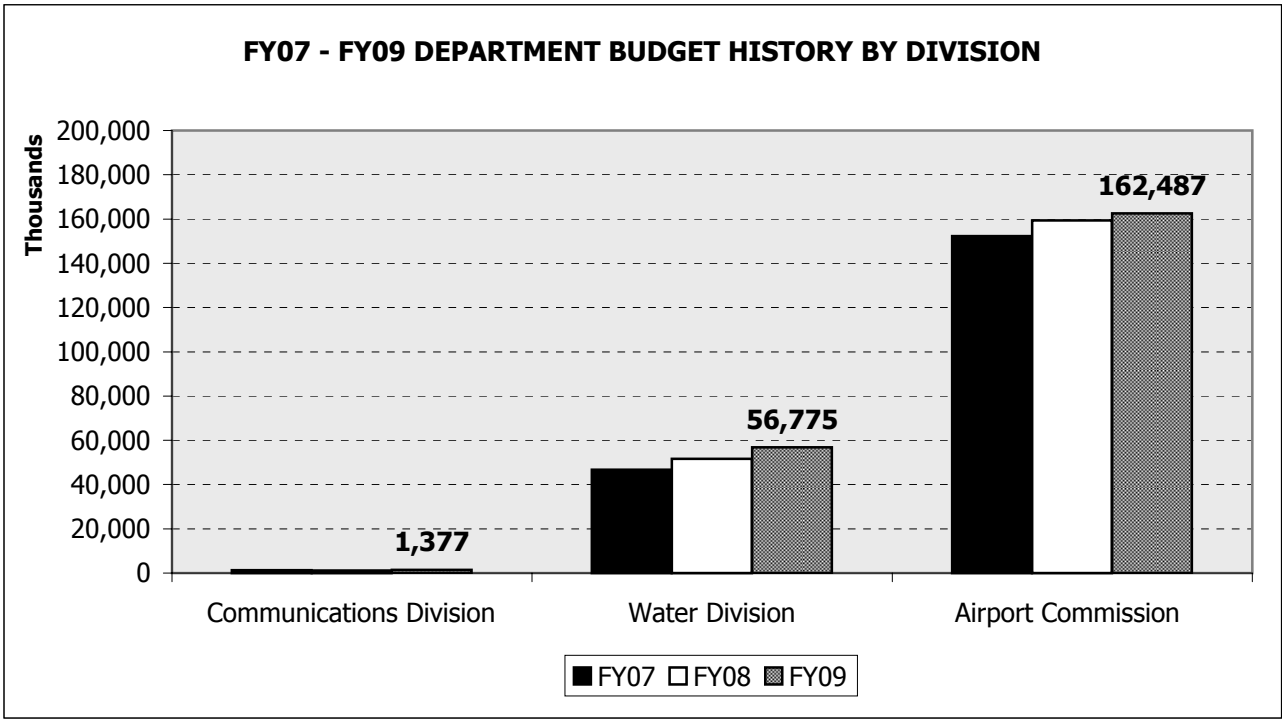
PUBLIC UTILITIES

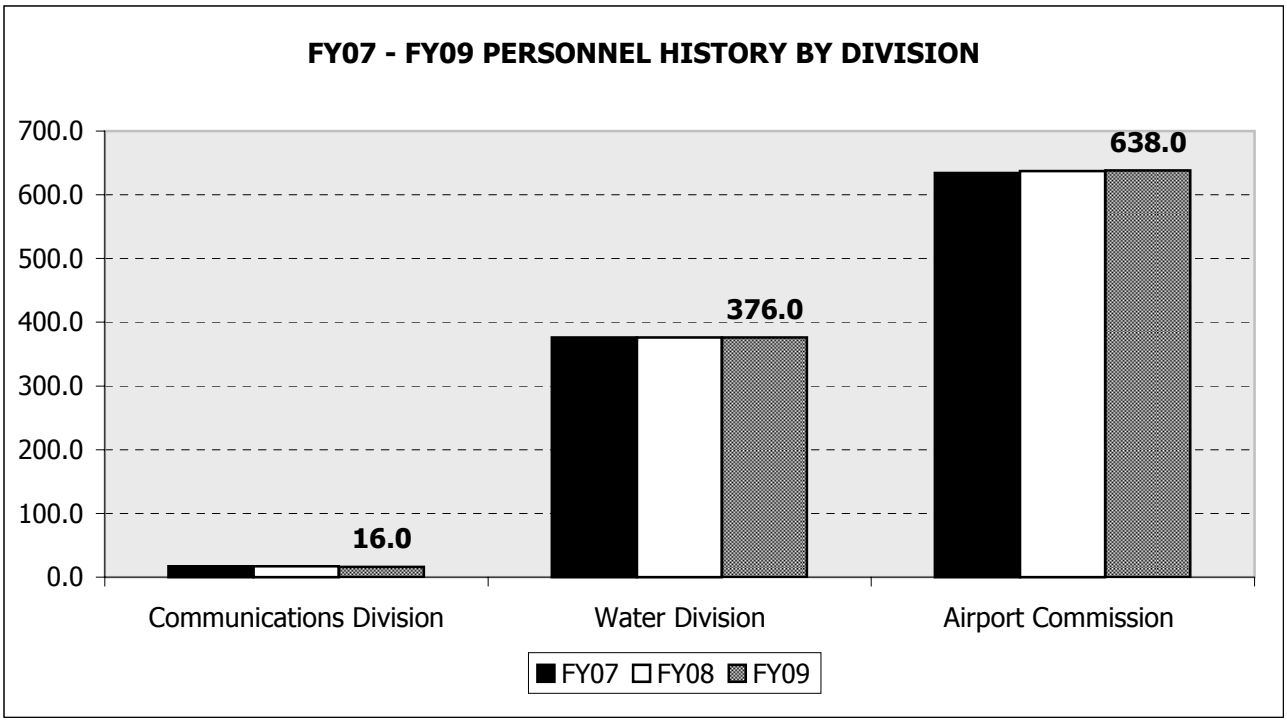


DIVISION MAJOR HIGHLIGHTS

- Water Production to collect, analyze and report all compliance samples following EPA and MODNR requirements.
- Communications division to offer web streaming of channel programming.
- Water Division implemented a 19% rate increase on April 1.
- The FY09 Airport total budget is approximately $2.2 million or 1.4% higher than FY08 due to higher personnel and contractual services.
- Soulard Marketmoved from Public Utilities Division #414 to Parks, Recreation and Forestry Division #225.

PUBLIC UTILITIES





Division: 401 Communications Division
Program: Ø
Department: Public Utilities

Division Budget 401

MISSION & SERVICES

The Communications division enforces the cable franchise ordinances, and monitors the performance of the cable franchise grantee, resolving complaints received from subscribers. The division inspects cable installations and plant construction, enforces ordinances pertaining to telecommunications networks built by privates businesses and institutions, maintains a television studio, and produces programming for government access channels.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	1,070,361	1,091,977	1,115,539
Materials and Supplies	26,623	40,200	38,700
Equipment, Lease, and Assets	10,719	18,500	49,500
Contractual and Other Services	170,662	60,400	173,400
Debt Service and Special Charges	0	0	0
Cable Fund	$1,278,365	$1,211,077	$1,377,139
General Fund	$0	$0	$0
All Funds	**$1,278,365**	**$1,211,077**	**$1,377,139**

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	17.0	17.0	16.0
All Funds	17.0	17.0	16.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Production hours	8,503	8,936	9,000
Programs produced	355	458	525

Division: 415 Water
Program: Ø
Department: Public Utilities

Division Budget 415

MISSION & SERVICES

The Water division's mission is to efficiently provide a plentiful supply of the highest quality water and outstanding service. The Water division operates as an enterprise fund.

The Water Division implemented a 19% rate increase on April 1.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	20,711,310	21,322,782	23,264,543
Materials and Supplies	9,008,652	9,149,300	11,121,500
Equipment, Lease, and Assets	1,289,274	1,290,600	1,574,900
Contractual and Other Services	11,110,743	15,748,350	16,383,350
Debt Service and Special Charges	4,015,176	4,070,000	4,431,000
Total	**$46,135,155**	**$51,581,032**	**$56,775,293**
Grant and Other Funds	$565,309	$0	$0
All Funds	**$46,700,464**	**$51,581,032**	**$56,775,293**
FULL TIME POSITIONS			
Total	376.0	376.0	376.0

Division: 415 Water
Program: 01 Administration
Department: Public Utilities

Program Budget 415-01

MISSION & SERVICES

The Administration program provides overall direction and human resources support of the various operational sections of the Water division. The program is responsible for the Kingshighway facility, division wide telephone systems, and office management functions for office of the Water Commissioner and Director of Public Utilities.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	1,577,825	1,640,636	2,321,341
Materials and Supplies	69,492	65,500	66,500
Equipment, Lease, and Assets	80,904	77,600	52,000
Contractual and Other Services	661,063	908,000	977,000
Debt Service and Special Charges	0	0	0
Total	**$2,389,284**	**$2,691,736**	**$3,416,841**
Grant and Other Funds	**$565,309**	**$0**	**$0**
All Funds	**$2,954,593**	**$2,691,736**	**$3,416,841**
FULL TIME POSITIONS			
Total	13.0	13.0	14.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Outcome			
Unscheduled network outage	10 hrs.	3 hrs.	<= 3 hrs.

Division: 415 Water
Program: 02 Distribution
Department: Public Utilities

Program Budget 415-02

MISSION & SERVICES

The Distribution program maintains and services valves, fire hydrants, and water mains. The program includes leak inspection, engineering, metering and tap services.

The Water Distribution program is responsible for providing the transport from the water treatment plants and deliver to the customer the highest quality drinking water in a financially responsible manner, and to meter the consumption of water as required.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	6,947,821	7,323,095	7,915,187
Materials and Supplies	2,721,957	2,667,000	3,392,000
Equipment, Lease, and Assets	700,000	733,500	799,500
Contractual and Other Services	581,285	868,000	1,048,000
Debt Service and Special Charges	0	0	0
Total	**$10,951,063**	**$11,591,595**	**$13,154,687**

FULL TIME POSITIONS

Total	146.0	146.0	146.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Efficiency			
Breaks / Leaks per 100 miles of water main	39.9	45.0	35.0
% of Breaks restored in < 24 hrs.	100%	99%	100%

Division: 415 Water
Program: 03 Finance
Department: Public Utilities

Program Budget 415-03

MISSION & SERVICES

The Finance program mission is to provide financial coordination and review to other Water Division programs. All invoices are paid through the Finance program and all billing, other than water consumption, is invoiced through the program.

The purpose of the Finance program is to provide fiscal and budgetary structure and control to the Division, pay invoices in a timely manner and bill miscelaneous charger for work performed.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	648,138	643,858	713,253
Materials and Supplies	59,122	57,300	22,500
Equipment, Lease, and Assets	23,795	21,500	22,000
Contractual and Other Services	4,654,678	6,692,250	7,180,250
Debt Service and Special Charges	4,015,176	4,070,000	4,431,000
Total	**$9,400,909**	**$11,484,908**	**$12,369,003**

FULL TIME POSITIONS

Total	11.0	11.0	11.0

Division: 415 Water
Program: 04 Water Production
Department: Public Utilities

Program Budget 415-04

MISSION & SERVICES

The Water Production program operates two water treatment plants. At the Chain of Rocks and Howard Bend plants, large pumps deliver river water for treatment. The program maintains full compliance with federal, state, and local regulations concerning water quality, environmental impacts, and public health.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	10,233,557	10,398,756	10,938,374
Materials and Supplies	6,143,113	6,331,000	7,612,000
Equipment, Lease, and Assets	439,100	421,000	672,400
Contractual and Other Services	4,646,278	6,474,300	6,372,300
Debt Service and Special Charges	0	0	0
Total	**$21,462,048**	**$23,625,056**	**$25,595,074**

FULL TIME POSITIONS

Total	177.0	177.0	176.0

Division: 415 Water
Program: 05 Customer Service
Department: Public Utilities

Program Budget 415-05

MISSION & SERVICES

Customer Service's mission is to provide professional and friendly services while meeting fiscal and legal requirement of the Water division. The program is responsible for billing and collecting payments for water service from flat rate and metered customers. The program handles the investigation of damage claims against the Water division, including main breaks and vehicle and injury claims.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	1,303,969	1,316,437	1,376,388
Materials and Supplies	14,968	28,500	28,500
Equipment, Lease, and Assets	45,475	37,000	29,000
Contractual and Other Services	567,439	805,800	805,800
Debt Service and Special Charges	0	0	0
Total	**$1,931,851**	**$2,187,737**	**$2,239,688**

FULL TIME POSITIONS

Total	29.0	29.0	29.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Lost call volume	8%	5%	5%

Division: 420 Airport Commission
Program: Ø
Department: Public Utilities

Division Budget 420

MISSION & SERVICES

The City of St. Louis Airport Commission is responsible for the planning, development, operation and management of Lambert - St. Louis International Airport.

The FY09 total budget is approximately $2.2 million or 1.4% higher than FY08. The increase is primarily due to higher personnel and contractual services totaling approximately $4 million, which was partially offset by by reductions in debt service charges and equipment, leases and assets amounting to $1.6 million. The reduction in debt service charges was due to the City's recent bond refunding transactions (2007 and 2005) and the decrease in equipment, leases and assets was due to the timing of replacement of various items withinin these classifications.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	38,346,830	40,293,674	44,602,087
Materials and Supplies	6,090,807	5,890,719	5,616,067
Equipment, Lease, and Assets	1,521,681	3,112,829	2,511,411
Contractual and Other Services	39,812,876	45,165,078	46,271,138
Debt Service and Special Charges	66,487,080	64,835,176	63,486,000
Total	**$152,259,274**	**$159,297,476**	**$162,486,703**

FULL TIME POSITIONS

Total	634.0	637.0	638.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
O & D Enplanements	5,740,674	6,086,000	6,271,000
Connecting Enplanements	1,802,595	1,818,000	1,873,000

STREETS

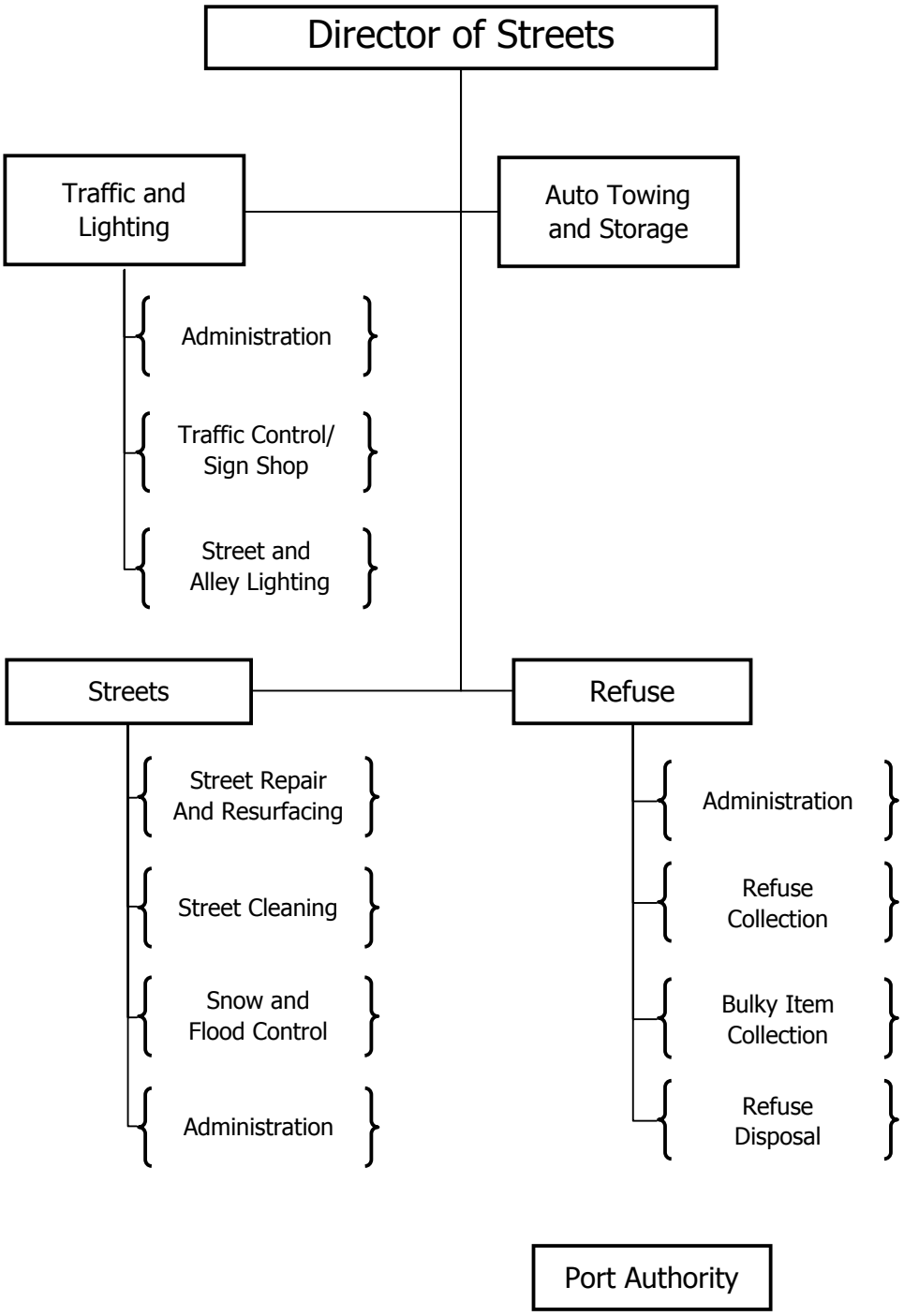
DEPARTMENT MAJOR GOALS

AFFORDABLE HOUSING AND DESIRABLE NEIGHBORHOODS

- Provide City residents with courteous and efficient collection and disposal of solid waste in an environmentally safe manner.

EFFICIENT TRANSPORTATION AND UTILITIES

- Provide an efficient and well maintained infrastructure for intermodal shipping through the City's port district.
- Oversee and evaluate public right-of-way conditions for streets, sidewalks, and ramps and provide for efficient and cost effective programs for their repair and maintenance.
- Provide City commuters with safe, clean, and well maintained streets, alleys, and bridges in a cost effective manner.

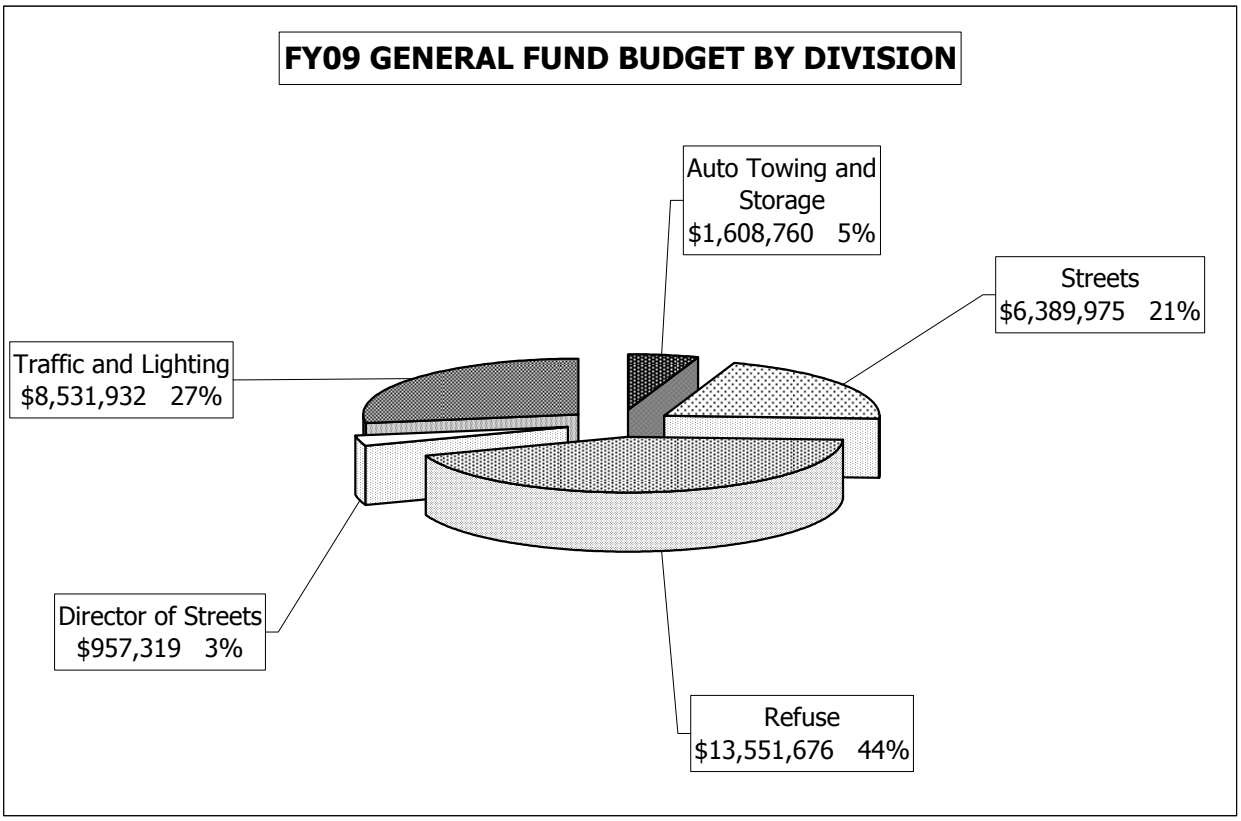

Director of Streets
Traffic and Lighting
Auto Towing and Storage
Administration
Traffic Control/ Sign Shop
Street and Alley Lighting
Streets
Refuse
Street Repair And Resurfacing
Street Cleaning
Snow and Flood Control
Administration
Administration
Refuse Collection
Bulky Item Collection
Refuse Disposal
Port Authority

STREETS

BUDGET BY DIVISION	ACTUAL FY07	BUDGET FY08	BUDGET FY09
510 Director of Streets	1,080,122	931,250	957,319
511 Traffic and Lighting	7,484,056	7,829,496	8,531,932
513 Auto Towing and Storage	1,409,540	1,624,543	1,608,760
514 Streets	5,292,642	5,997,265	6,389,975
516 Refuse	12,251,034	13,069,341	13,551,676
General Fund	$27,517,394	$29,451,895	$31,039,662
Port Authority	2,138,882	2,825,083	3,141,892
Lateral Sewer Repair Fund	2,138,326	2,728,640	2,768,412
Grant and Other Funds	1,716,943	1,996,368	1,826,009
TOTAL DEPARTMENT ALL FUNDS	**$33,511,545**	**$37,001,986**	**$38,775,975**

PERSONNEL BY DIVISION	ACTUAL FY07	BUDGET FY08	BUDGET FY09
510 Director of Streets	14.5	13.5	13.7
511 Traffic and Lighting	85.0	86.0	87.0
513 Auto Towing and Storage	31.0	29.0	29.0
514 Streets	112.1	112.0	112.0
516 Refuse	142.0	144.0	145.0
General Fund	384.6	384.5	386.7
Port Authority	0.0	0.0	0.0
Local Use Tax	21.0	21.0	21.0
Grant and Other Funds	71.5	72.5	55.3
TOTAL DEPARTMENT ALL FUNDS	**477.1**	**478.0**	**463.0**

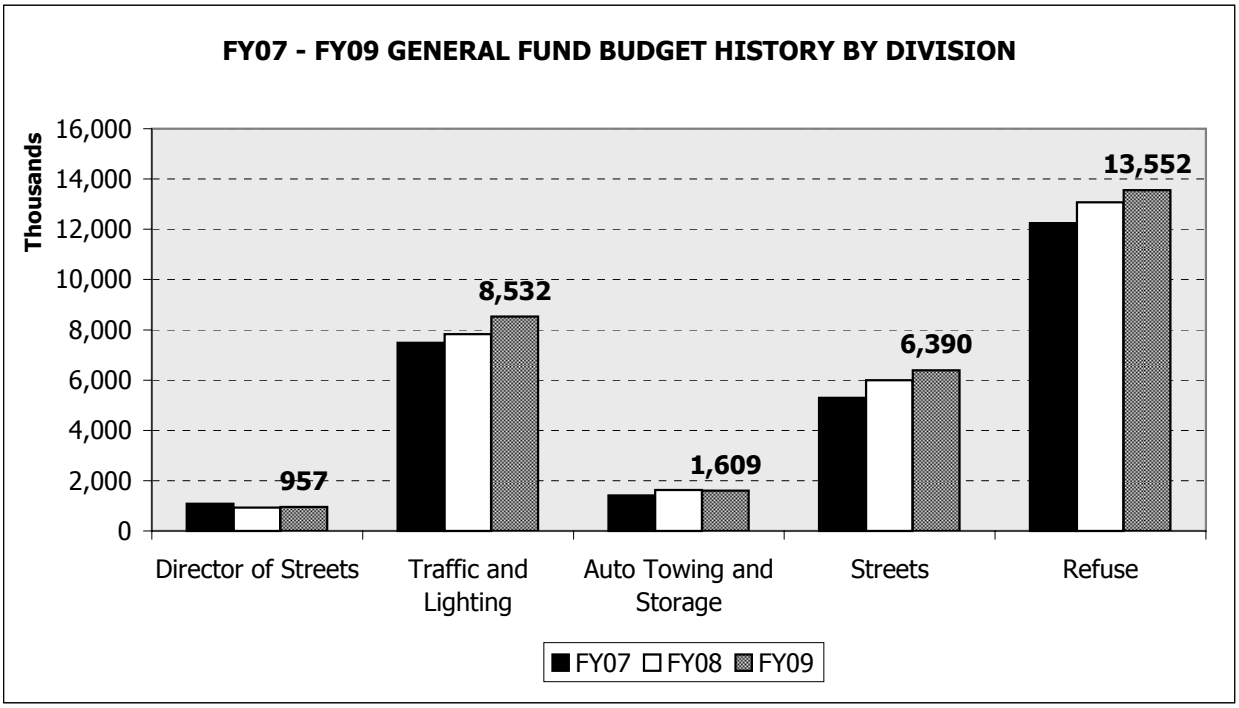
STREETS

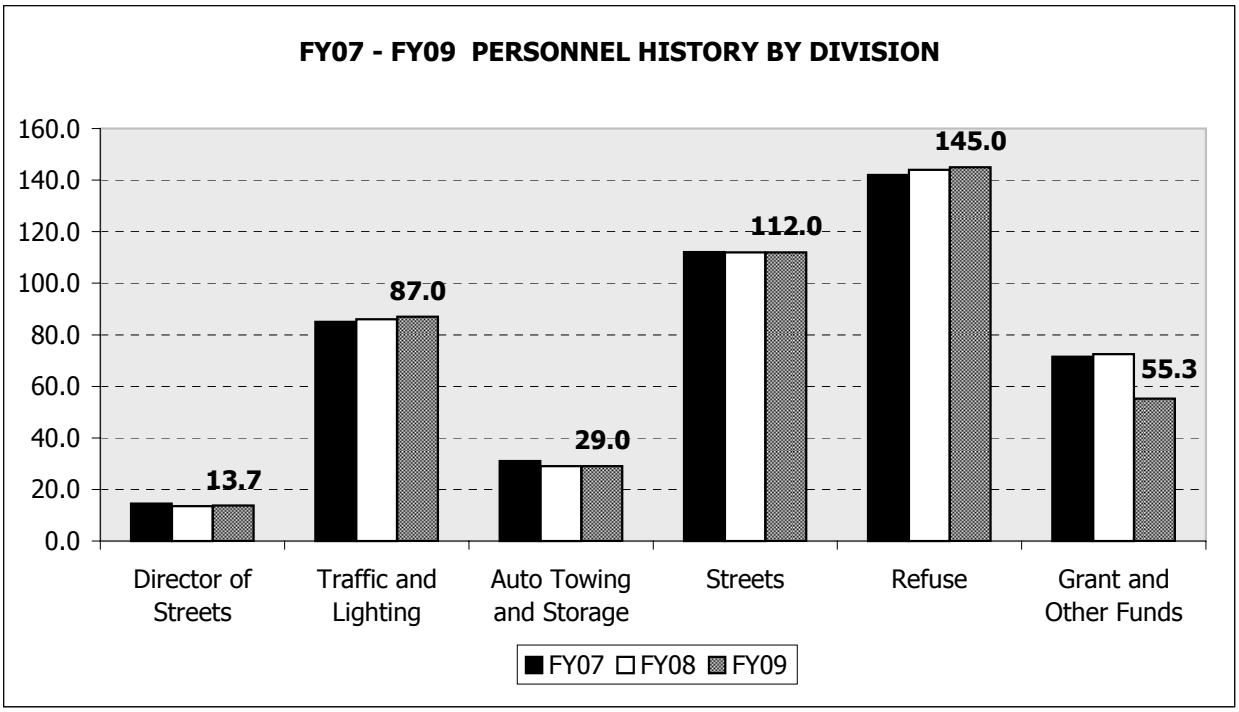


DIVISION MAJOR HIGHLIGHTS

- Streets Division will have an increase of $300,000 for replenishing salt supplies and materials for street and traffic light repair.
- Streets Division will have continued coordination of services in order to mitigate the effects of the I-64 project.
- Streets Division to decrease budget by $50,000 because of less use of landfill that is anticipated.
- Traffic and Lighting Divion increase in budget due to increase in material prices and also due to a greater failure rate in street lamps and ballast.
- Refuse division to implement pilot dumpster recycling program.
- Auto Towing and Storage to continue efforts to reduce traffic issues with the closure of the eastern portion of the I-64 project.

STREETS


FY07 - FY09 GENERAL FUND BUDGET HISTORY BY DIVISION
Thousands
16,000
14,000
12,000
10,000
8,000
6,000
4,000
2,000
0
957
8,532
1,609
6,390
13,552
Director of Streets
Traffic and Lighting
Auto Towing and Storage
Streets
Refuse
FY07
FY08
FY09


FY07 - FY09 PERSONNEL HISTORY BY DIVISION
160.0
140.0
120.0
100.0
80.0
60.0
40.0
20.0
0.0
13.7
87.0
29.0
112.0
145.0
55.3
Director of Streets
Traffic and Lighting
Auto Towing and Storage
Streets
Refuse
Grant and Other Funds
FY07
FY08
FY09

Division: 510 Director of Streets
Program: Ø
Department: Streets

Division Budget 510

MISSION & SERVICES

The Director of Streets is responsible for overseeing the repair, cleaning, and maintenance of all public alleys, streets, and right of ways, along with the collection and disposal of refuse. The Director's off oversees the Lateral Sewer Repair program and manages the 50/50 Sidewalk program.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	1,059,355	908,510	935,379
Materials and Supplies	11,397	16,600	14,600
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	9,370	6,140	7,340
Debt Service and Special Charges	0	0	0
General Fund	$1,080,122	$931,250	$957,319
Grant and Other Funds	$415,598	$209,549	$189,178
Lateral Sewer Fund	$2,138,326	$2,728,640	$2,767,295
All Funds	**$3,634,046**	**$3,869,439**	**$3,913,792**
FULL TIME POSITIONS			
General Fund	14.5	13.5	13.7
Other Funds	24.5	11.5	12.3
All Funds	39.0	25.0	26.0

Division: 510 Director of Streets
Program: 01 Administration
Department: Streets

Program Budget 510-01

MISSION & SERVICES

The Administration program is responsible for overseeing all permits, plans, and ordinances pertaining to right of way use. The program issues permits for street blockages, parades, parking, transportation, and sidewalks and driveways. The program supervises the school crossing guard activities and 50/50 Sidewalk program billing.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	833,228	715,952	758,192
Materials and Supplies	10,439	12,600	12,600
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	9,141	5,990	7,190
Debt Service and Special Charges	0	0	0
General Fund	$852,808	$734,542	$777,982
Grant and Other Funds	$415,598	$209,549	$189,352
All Funds	**$1,268,406**	**$944,091**	**$967,334**

FULL TIME POSITIONS

General Fund	10.3	9.3	9.5
Other Funds	6.0	1.0	1.0
All Funds	16.3	10.3	10.5

Division: 510 Director of Streets
Program:02 Right of Way Management.
Department: Streets

Program Budget 510-02

MISSION & SERVICES

The program maintains the right of way safety on streets, alleys, and sidewalks for both motorists and pedestrians.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	226,127	192,558	179,421
Materials and Supplies	958	4,000	2,000
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	229	150	150
Debt Service and Special Charges	0	0	0
General Fund	$227,314	$196,708	$181,571
Lateral Sewer Repair Fund	$2,138,326	$2,728,640	$2,768,412
All Funds	**$2,365,640**	**$2,925,348**	**$2,949,983**

FULL TIME POSITIONS

General Fund	4.2	4.2	4.2
Other Funds	18.5	10.5	11.3
All Funds	22.7	14.7	15.5

Division: 511 Traffic and Lighting
Program: Ø
Department: Streets

Division Budget 511

MISSION & SERVICES

The division manages the City's traffic and lighting needs. It is responsible for maintenance and repair of traffic signals, traffic signs, street painting, etc.

In FY09, the Traffic and Lighting Division allocation includes an increase due to higher material costs and repair costs of City street and traffic lights.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	3,981,020	4,373,173	4,647,609
Materials and Supplies	650,305	865,450	1,030,450
Equipment, Lease, and Assets	10,984	4,900	4,900
Contractual and Other Services	2,314,123	2,058,350	2,321,350
Debt Service and Special Charges	527,624	527,623	527,623
General Fund	$7,484,056	$7,829,496	$8,531,932
Grant and Other Funds	$53,559	$400,000	$0
All Funds	**$7,537,615**	**$8,229,496**	**$8,531,932**
FULL TIME POSITIONS			
General Fund	85.0	86.0	87.0
Other Funds	1.0	1.0	1.0
All Funds	86.0	87.0	88.0

Division: 511 Traffic and Lighting
Program: 01 Administration
Department: Streets

Program Budget 511-01

MISSION & SERVICES

All work orders and Citizen Service Bureau requests are monitored under this program. The program provides payroll supervision and purchasing.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	861,502	915,335	979,437
Materials and Supplies	30,325	28,700	23,450
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	37,753	35,750	37,250
Debt Service and Special Charges	0	0	0
General Fund	$929,580	$979,785	$1,040,137
Grant and Other Funds	$0	$0	$0
All Funds	**$929,580**	**$979,785**	**$1,040,137**
FULL TIME POSITIONS			
General Fund	14.0	15.0	14.0
Other Funds	0.0	0.0	0.0
All Funds	14.0	15.0	14.0

Division: 511 Traffic and Lighting
Program: 02 Traffic Control
Department: Streets

Program Budget 511-02

MISSION & SERVICES

The program maintains signalized intersections, manufactures and installs street signs, and inspects and repairs school crosswalks.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	1,627,068	1,816,830	2,039,168
Materials and Supplies	431,371	533,250	703,500
Equipment, Lease, and Assets	2,914	1,300	1,300
Contractual and Other Services	32,737	31,000	31,000
Debt Service and Special Charges	0	0	0
General Fund	$2,094,090	$2,382,380	$2,774,968
Grant and Other Funds	$0	$0	$0
All Funds	**$2,094,090**	**$2,382,380**	**$2,774,968**

FULL TIME POSITIONS

General Fund	36.0	36.0	40.0
Other Funds	1.0	1.0	1.0
All Funds	37.0	37.0	41.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Street miles striped and marked	1,950	1,950	1,950
Traffic signals maintained	655	655	655

Division: 511 Traffic and Lighting
Program: 03 Street and Alley Lighting
Department: Streets

Program Budget 511-03

MISSION & SERVICES

The program provides the repair and maintenance of the City's street and alley lights.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	1,492,450	1,641,008	1,629,004
Materials and Supplies	188,609	303,500	303,500
Equipment, Lease, and Assets	8,070	3,600	3,600
Contractual and Other Services	2,243,633	1,991,600	2,253,100
Debt Service and Special Charges	527,624	527,623	527,623
General Fund	$4,460,386	$4,467,331	$4,716,827
Grant and Other Funds	$53,559	$400,000	$0
All Funds	**$4,513,945**	**$4,867,331**	**$4,716,827**

FULL TIME POSITIONS

General Fund	35.0	35.0	33.0
Other Funds	0.0	0.0	0.0
All Funds	35.0	35.0	33.0

Division: 513 Auto Towing and Storage
Program: Ø
Department: Streets

Division Budget 513

MISSION & SERVICES

The purpose of the Auto Towing and Storage Division is to clear the right of ways and improve neighborhood appearance and safety by removing, storing and selling vehicles as requested by the St. Louis City Police and other City agencies.

In FY09, Auto Towing and Storage will continue efforts to reduce traffic issues associated with the closure of the eastern portion of the I-64 project.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	1,239,253	1,357,593	1,428,460
Materials and Supplies	6,432	8,250	8,250
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	163,855	258,700	172,050
Debt Service and Special Charges	0	0	0
General Fund	$1,409,540	$1,624,543	$1,608,760
Grant and Other Funds	$0	$0	$0
All Funds	**$1,409,540**	**$1,624,543**	**$1,608,760**

FULL TIME POSITIONS

General Fund	31.0	29.0	29.0
Other Funds	0.0	0.0	0.0
All Funds	31.0	29.0	29.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Outcome			
Response times < 30 minutes	85%	85%	85%

Division: 513 Auto Towing and Storage
Program: 01 Auto Towing and Storage
Department: Streets

Program Budget 513-01

MISSION & SERVICES

The Auto Towing and Storage Division manages the towing of cars within the City. Cars towed within the city fall into two categories; cars towed under orders of the Police Department and cars that have been abandoned. The city tows cars ordered by the Police Department and contracts with a private company for the townig of derelict tows.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	1,210,423	1,357,593	1,428,460
Materials and Supplies	6,432	8,250	8,250
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	162,915	258,700	172,050
Debt Service and Special Charges	0	0	0
General Fund	$1,379,770	$1,624,543	$1,608,760
Grant and Other Funds	$0	$0	$0
All Funds	**$1,379,770**	**$1,624,543**	**$1,608,760**

FULL TIME POSITIONS

General Fund	30.0	29.0	29.0
Other Funds	0.0	0.0	0.0
All Funds	30.0	29.0	29.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Vehicle sales	12,750	13,000	13,000
Tow and redeem vehicles	6,000	5,800	5,800

Division: 513 Auto Towing and Storage
Program: 02 Derelict Tows
Department: Streets

Program Budget 513-02

MISSION & SERVICES

The program formerly managed the towing of derelict cars within the City.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	28,830	0	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	940	0	0
Debt Service and Special Charges	0	0	0
General Fund	$29,770	$0	$0
Grant and Other Funds	$0	$0	$0
All Funds	**$29,770**	**$0**	**$0**

FULL TIME POSITIONS

General Fund	1.0		0.0
Other Funds	0.0	0.0	0.0
All Funds	1.0	0.0	0.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Derelict vehicles towed	625	na	na

Division: 514 Streets
Program: Ø
Department: Streets

Division Budget 514

MISSION & SERVICES

The Streets division is responsible for the maintenance of streets and alley within the City. The division performs street resurfacing and repair, street cleaning, snow removal, and wharf cleaning and maintenance.

In FY09, the Streets Division allocation will decrease by $50,000 because of less anticipated use of landfill.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	4,499,645	4,711,265	5,118,975
Materials and Supplies	692,347	1,048,000	1,083,000
Equipment, Lease, and Assets	28,292	33,000	33,000
Contractual and Other Services	72,358	205,000	155,000
Debt Service and Special Charges	0	0	0
General Fund	$5,292,642	$5,997,265	$6,389,975
Grant and Other Funds	$0	$598,857	$740,143
All Funds	**$5,292,642**	**$6,596,122**	**$7,130,118**

FULL TIME POSITIONS

General Fund	112.1	112.0	112.0
Other Funds	25.0	39.0	42.0
All Funds	137.1	151.0	154.0

Division: 514 Streets
Program: 01 Repair and Resurfacing
Department: Streets

Program Budget 514-01

MISSION & SERVICES

The Repair and Resurfacing program performs the majority of street maintenance on streets and alleys. Maintenance efforts include pothole repairs, crack sealing, curb repairs, and bridge maintenance.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	2,629,181	2,755,927	3,538,005
Materials and Supplies	534,385	781,860	676,860
Equipment, Lease, and Assets	16,649	19,420	19,420
Contractual and Other Services	55,160	197,870	147,870
Debt Service and Special Charges	0	0	0
General Fund	$3,235,375	$3,755,077	$4,382,155
Grant and Other Funds	$0	$598,857	$740,143
All Funds	**$3,235,375**	**$4,353,934**	**$5,122,298**

FULL TIME POSITIONS

General Fund	71.4	71.4	83.0
Other Funds	0.0	14.0	16.0
All Funds	71.4	85.4	99.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Total sq. yds. Paved	1,237,498	1,300,000	1,300,000
Efficiency			
Cost per ton Paved	$35.43	$38.14	$40.00

Division: 514 Streets
Program: 02 Street Cleaning
Department: Streets

Program Budget 514-02

MISSION & SERVICES

Street Cleaning is responsible for cleaning all City streets and responding to accidents and oils spills to reduce hazardous road conditions. The Downtown Business District receives special emphasis and is swept nightly.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	801,336	855,712	1,053,720
Materials and Supplies	37,127	33,950	33,950
Equipment, Lease, and Assets	8,282	9,660	9,660
Contractual and Other Services	3,208	1,330	1,330
Debt Service and Special Charges	0	0	0
General Fund	$849,953	$900,652	$1,098,660
Grant and Other Funds	$0	$0	$0
All Funds	**$849,953**	**$900,652**	**$1,098,660**

FULL TIME POSITIONS

General Fund	20.0	20.2	22.0
Other Funds	0.0	0.0	0.0
All Funds	20.0	20.2	22.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Efficiency			
Cost per road mile cleaned	$12.80	$13.50	$14.75
Outcome			
Complaints	387	300	250

Division: 514 Streets
Program: 03 Snow Removal & Flood Control
Department: Streets

Program Budget 514-03

MISSION & SERVICES

The Snow Removal and Flood Control program removes snow and ice from major and secondary arterial streets. The program maintains floodwalls, levees, and flood relief wells which protect the City from flooding.

Streets Division will have an increase of $300,000 for replenishing salt supplies and materials for street and traffic light repair.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	776,621	808,828	209,333
Materials and Supplies	117,363	229,015	369,015
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	6,995	2,900	2,900
Debt Service and Special Charges	0	0	0
General Fund	$900,979	$1,040,743	$581,248
Grant and Other Funds	$0	$0	$0
All Funds	**$900,979**	**$1,040,743**	**$581,248**
FULL TIME POSITIONS			
General Fund	16.7	16.4	3.0
Other Funds	0.0	0.0	0.0
All Funds	16.7	16.4	3.0

Division: Streets
Program: 04 Administration
Department: Streets

Program Budget 514-04

MISSION & SERVICES

The Administration program provides all budgeting, planning, management, custodial, and administrative work for the Streets division. The Streets division manages the St. Louis Works street improvement program, which is funded through a separate appropriation.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	292,507	290,798	317,917
Materials and Supplies	3,472	3,175	3,175
Equipment, Lease, and Assets	3,361	3,920	3,920
Contractual and Other Services	6,995	2,900	2,900
Debt Service and Special Charges	0	0	0
General Fund	$306,335	$300,793	$327,912
Grant and Other Funds	$0	$0	$0
All Funds	**$306,335**	**$300,793**	**$327,912**
FULL TIME POSITIONS			
General Fund	4.0	4.0	4.0
Other Funds	25.0	25.0	26.0
All Funds	29.0	29.0	30.0

Division: 516 Refuse
Program: Ø
Department: Streets

Division Budget 516

MISSION & SERVICES

The mission of the Refuse division is to provide residents with efficient collection of solid waste and customer satisfaction.

In FY09, the Refuse division will implement a pilot dumpster recycling program.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	6,319,469	6,510,486	7,003,186
Materials and Supplies	151,541	157,040	149,800
Equipment, Lease, and Assets	2,625	0	
Contractual and Other Services	5,777,399	6,401,815	6,398,690
Debt Service and Special Charges	0	0	0
General Fund	$12,251,034	$13,069,341	$13,551,676
Local Use Tax Fund	$1,054,413	$1,072,174	$1,166,371
Grant and Other Funds	$193,373	$314,645	$470,460
All Funds	**$13,498,820**	**$14,456,160**	**$15,188,507**
FULL TIME POSITIONS			
General Fund	142.0	144.0	145.0
Local Use Tax Fund	21.0	21.0	21.0
Other Funds	0.0	0.0	0.0
All Funds	163.0	165.0	166.0

Division: 516 Refuse
Program: 01 Administration
Department: Streets

Program Budget 516-01

MISSION & SERVICES

The Administration program manages and supervises the collection and disposal of the City's waste. It is accountable for all division records pertaining to tons collected, citizen complaints, personnel files, and expenditures.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	654,474	663,300	708,384
Materials and Supplies	40,902	40,895	40,675
Equipment, Lease, and Assets	2,625	0	0
Contractual and Other Services	188,570	183,315	182,190
Debt Service and Special Charges	0	0	0
General Fund	$886,571	$887,510	$931,249
Grant and Other Funds	$193,373	$314,645	$470,460
All Funds	**$1,079,944**	**$1,202,155**	**$1,401,709**

FULL TIME POSITIONS

General Fund	10.0	10.0	10.0
Other Funds	0.0	0.0	0.0
All Funds	10.0	10.0	10.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Outcome			
Missed Collection Complaints	2,946	2,724	2,500
Total Complaints	14,563	12,500	12,000

Division: 516 Refuse
Program: 02 Refuse Collection
Department: Streets

Program Budget 516-02

MISSION & SERVICES

The Refuse Collection program is responsible for the collection of household waste from all City residents.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	5,517,930	5,697,737	6,099,199
Materials and Supplies	104,975	111,790	104,770
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	16,627	18,500	16,500
Debt Service and Special Charges	0	0	0
General Fund	$5,639,532	$5,828,027	$6,220,469
Grant and Other Funds	$0	$0	$0
All Funds	**$5,639,532**	**$5,828,027**	**$6,220,469**

FULL TIME POSITIONS

General Fund	128.0	130.0	130.0
Other Funds	0.0	0.0	0.0
All Funds	128.0	130.0	130.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Efficiency			
Man hours per Ton	1.21	1.27	1.10
Collection man hours per Route	15.6	15.8	15.0

Division: 516 Refuse
Program: 03 Bulky Item Collection
Department: Streets

Program Budget 516-03

MISSION & SERVICES

The Bulky Item Collection program provides monthly bulk item collection. The program also assists in the retrieval and repair of refuse containers.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	1,047,224	1,051,474	1,147,289
Materials and Supplies	6,501	15,700	14,082
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	688	5,000	5,000
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	$1,054,413	$1,072,174	$1,166,371
General Fund	$0	$0	$0
All Funds	**$1,054,413**	**$1,072,174**	**$1,166,371**

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Local Use Tax Fund	21.0	21.0	21.0
All Funds	21.0	21.0	21.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Average tonage per Route	6.47	6.56	6.75
Outcome			
Complaints	636	600	600

Division: 516 Refuse
Program: 04 Resident and Bulk Waste
Department: Streets

Program Budget 516-04

MISSION & SERVICES

The Resident and Bulk Waste program monitors the waste disposal contract for the City's two transfer stations.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	147,065	149,449	195,603
Materials and Supplies	5,664	4,355	4,355
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	5,572,202	6,200,000	6,200,000
Debt Service and Special Charges	0	0	0
General Fund	$5,724,931	$6,353,804	$6,399,958
Grant and Other Funds	$0	$0	$0
All Funds	**$5,724,931**	**$6,353,804**	**$6,399,958**

FULL TIME POSITIONS

General Fund	4.0	4.0	5.0
Other Funds	0.0	0.0	0.0
All Funds	4.0	4.0	5.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Tons collected at drop off sites	2,738	2,800	2,800
Tons collected curbside	979	1,000	1,000
Efficiency			
Total Cost Per Ton	$1,540	$1,672	$1,672

Division: 520 Port Authority
Program: Ø
Department: Streets

Division Budget 520

MISSION & SERVICES

The Port Authority of St. Louis primary function is the management of City owned land and mooring rights in the designated port district.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	4,554	8,000	9,000
Contractual and Other Services	2,134,328	2,817,083	3,132,892
Debt Service and Special Charges	0	0	0
Port Authority Fund	**$2,138,882**	**$2,825,083**	**$3,141,892**

FULL TIME POSITIONS

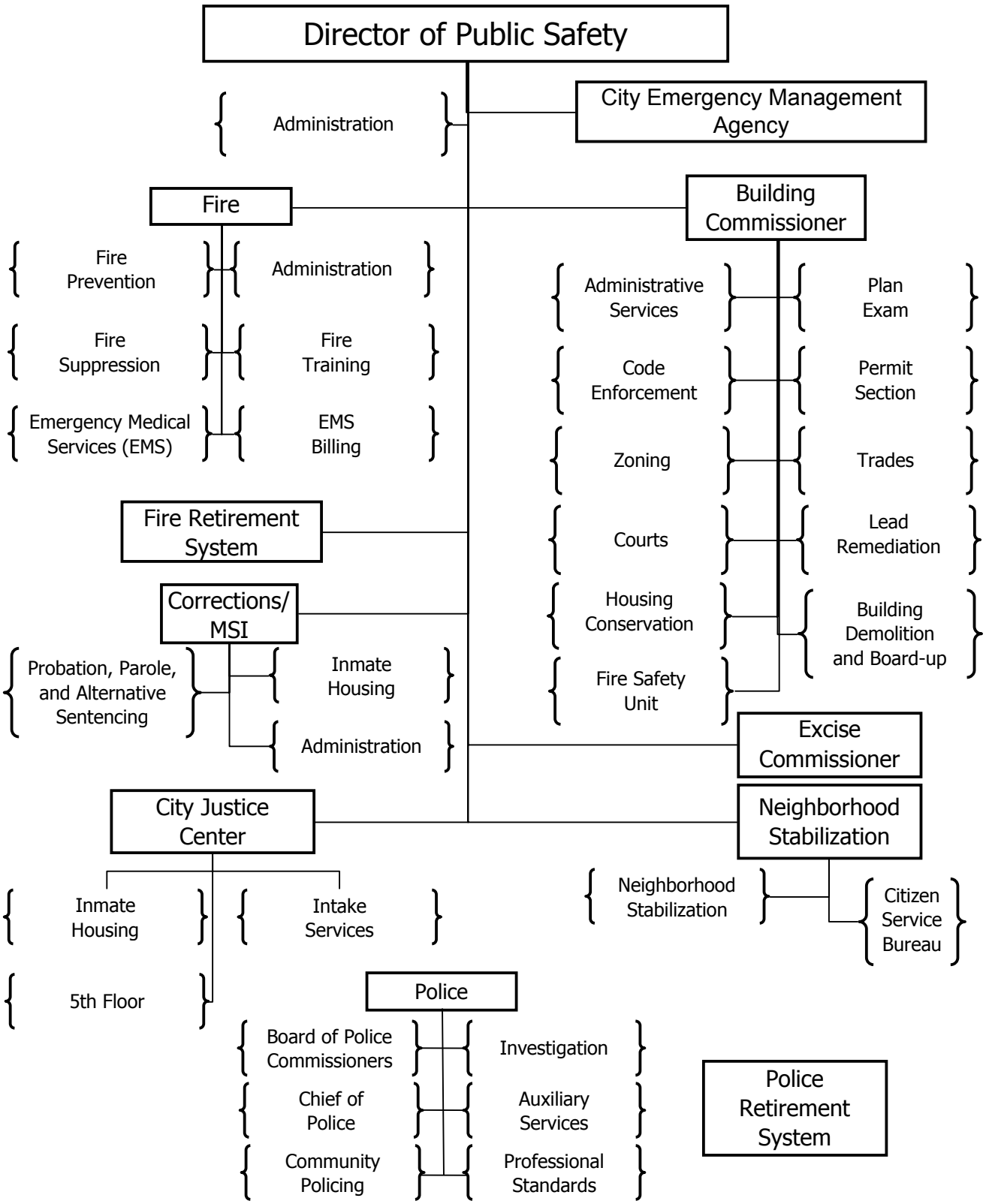
Total	0.0	0.0	0.0

PUBLIC SAFETY

DEPARTMENT MAJOR GOALS

SAFE NEIGHBORHOODS

- Enforce the building codes and ordinances of the City honestly, fairly and efficiently.
- Operate a community based Fire Department that improves the quality of life in and around the City by protecting life, health, property, commerce, and the environment.
- Prepare the City's government, emergency responders, private agencies, and citizens to prevent, respond to, and recover from disasters and other emergency events.
- Protect the safety of the public through professional management of adult detention facilities and the delivery of comprehensive correctional and rehabilitative services.
- Pursue a community oriented policing strategy that protects the public from the occurrence of crime and increase public safety both in perception and reality.

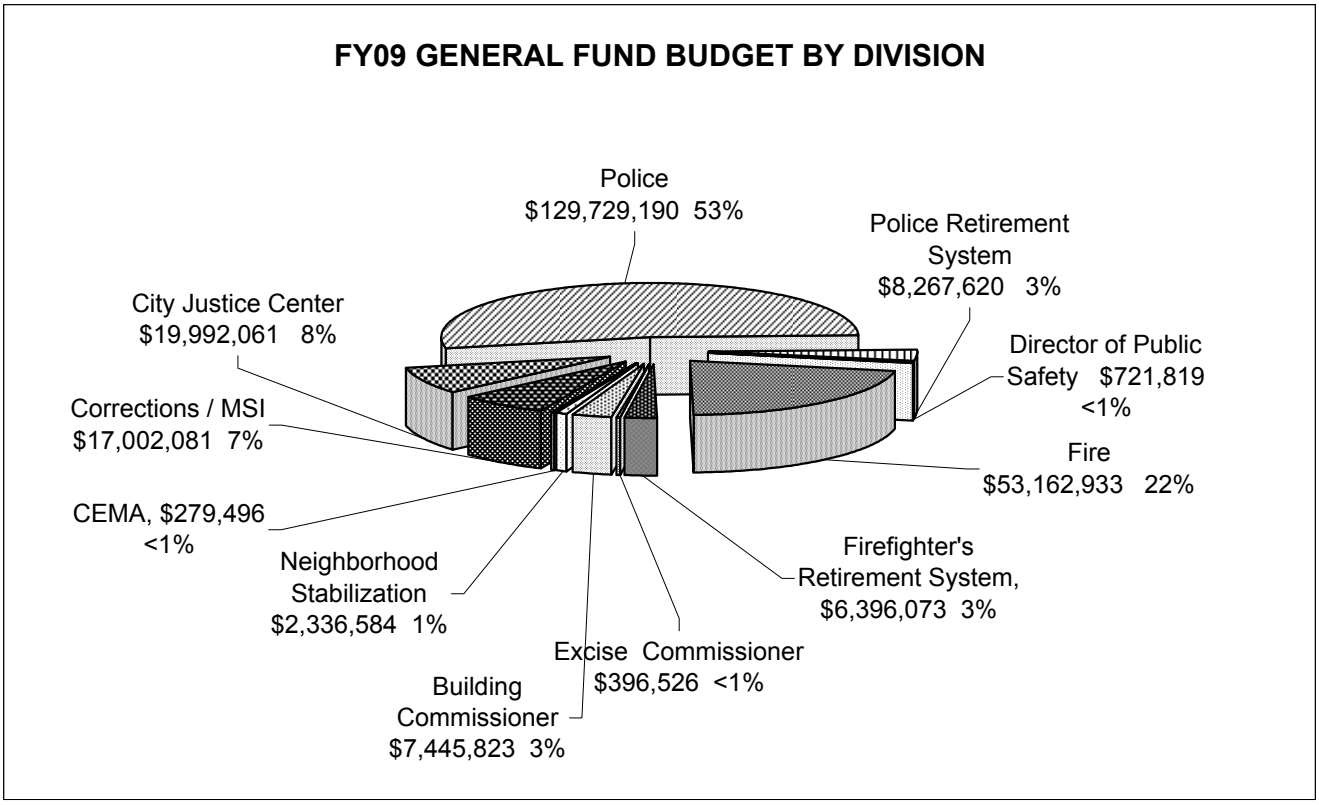

Director of Public Safety
Administration
City Emergency Management Agency
Fire
Fire Prevention
Administration
Fire Suppression
Fire Training
Emergency Medical Services (EMS)
EMS Billing
Building Commissioner
Administrative Services
Plan Exam
Code Enforcement
Permit Section
Zoning
Trades
Courts
Lead Remediation
Housing Conservation
Building Demolition and Board-up
Fire Safety Unit
Fire Retirement System
Corrections/ MSI
Probation, Parole, and Alternative Sentencing
Inmate Housing
Administration
Excise Commissioner
City Justice Center
Neighborhood Stabilization
Inmate Housing
Intake Services
Neighborhood Stabilization
Citizen Service Bureau
5th Floor
Police
Board of Police Commissioners
Investigation
Chief of Police
Auxiliary Services
Community Policing
Professional Standards
Police Retirement System

PUBLIC SAFETY

BUDGET BY DIVISION	ACTUAL FY07	BUDGET FY08	BUDGET FY09
610 Director of Public Safety	664,250	823,110	721,819
611 Fire	49,605,808	50,939,287	53,162,933
612 Firefighter's Retirement System	6,531,901	6,535,373	6,396,073
616 Excise Commissioner	342,972	368,388	396,526
620 Building Commissioner	6,971,322	6,905,233	7,445,823
622 Neighborhood Stabilization	2,039,264	2,132,408	2,336,584
625 City Emergency Mgmt Agency	0	0	279,496
632 Corrections/ MSI	15,147,404	15,635,367	17,002,081
633 City Justice Center	14,073,183	17,606,920	19,992,061
650 Police	132,155,877	129,341,284	129,729,190
651 Police Retirement System	8,488,621	8,526,027	8,267,620
General Fund	$236,020,602	$238,813,397	$245,730,206
Local Use Tax Fund	$8,729,443	$9,970,217	$16,643,668
Grant and Other Funds	$9,084,592	$13,288,556	$35,385,620
TOTAL DEPARTMENT ALL FUNDS	**$394,479,135**	**$262,072,170**	**$297,759,494**

PERSONNEL BY DIVISION	ACTUAL FY07	BUDGET FY08	BUDGET FY09
610 Director of Public Safety	9.0	10.6	8.6
611 Fire	830.0	830.0	830.0
612 Firefighter's Retirement System	0.0	0.0	0.0
616 Excise Commissioner	6.0	6.0	6.0
620 Building Commissioner	128.0	124.0	123.0
622 Neighborhood Stabilization	40.5	38.8	40.8
625 City Emergency Mgmt Agency	0.0	0.0	5.0
632 Corrections/ MSI	245.0	235.0	230.0
633 City Justice Center	223.0	280.0	277.0
650 Police (Commissioned)	1,334.2	1,348.0	1,400.8
650 Police (Civilian)	527.0	534.0	534.0
651 Police Retirement System	0.0	0.0	0.0
General Fund	3,342.7	3,406.4	3,455.1
Local Use Tax Fund	35.0	35.0	46.0
Grant and Other Funds - Commissioned	57.8	56.0	57.3
Grant and Other Funds - All Other	70.6	74.6	74.6
TOTAL DEPARTMENT ALL FUNDS	**3,506.1**	**3,572.0**	**3,633.0**

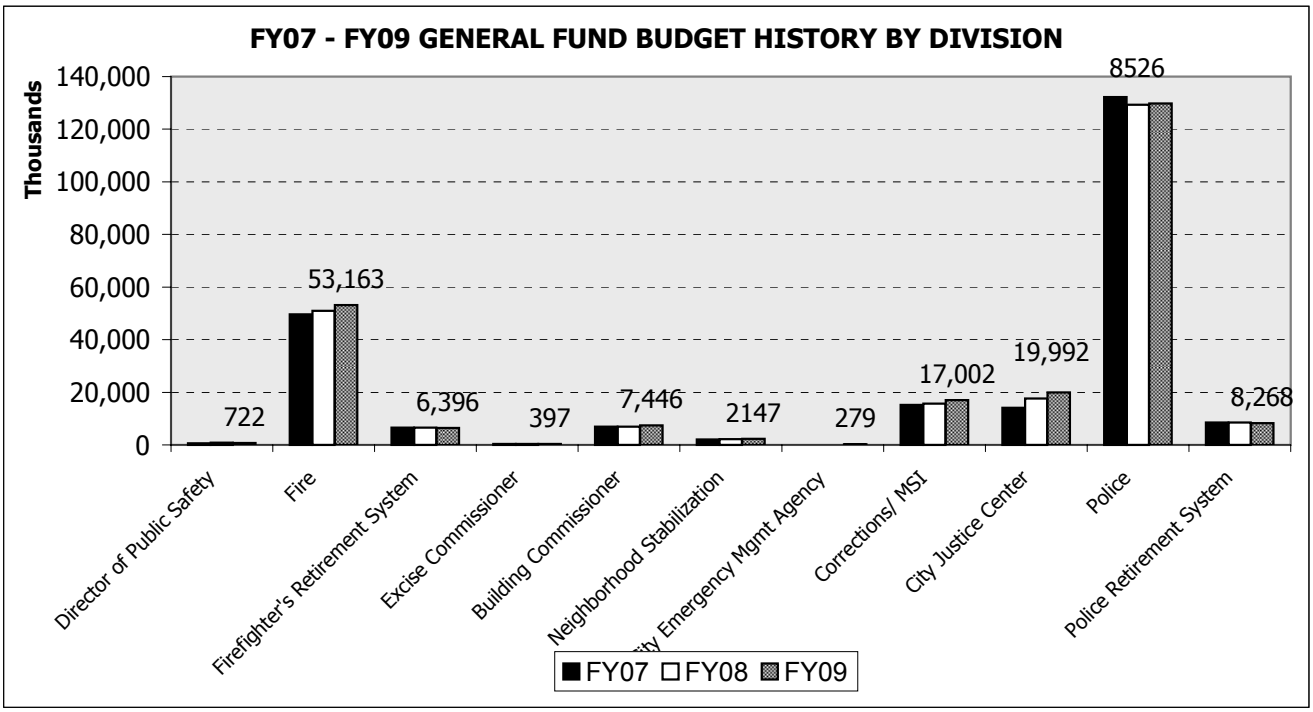
PUBLIC SAFETY

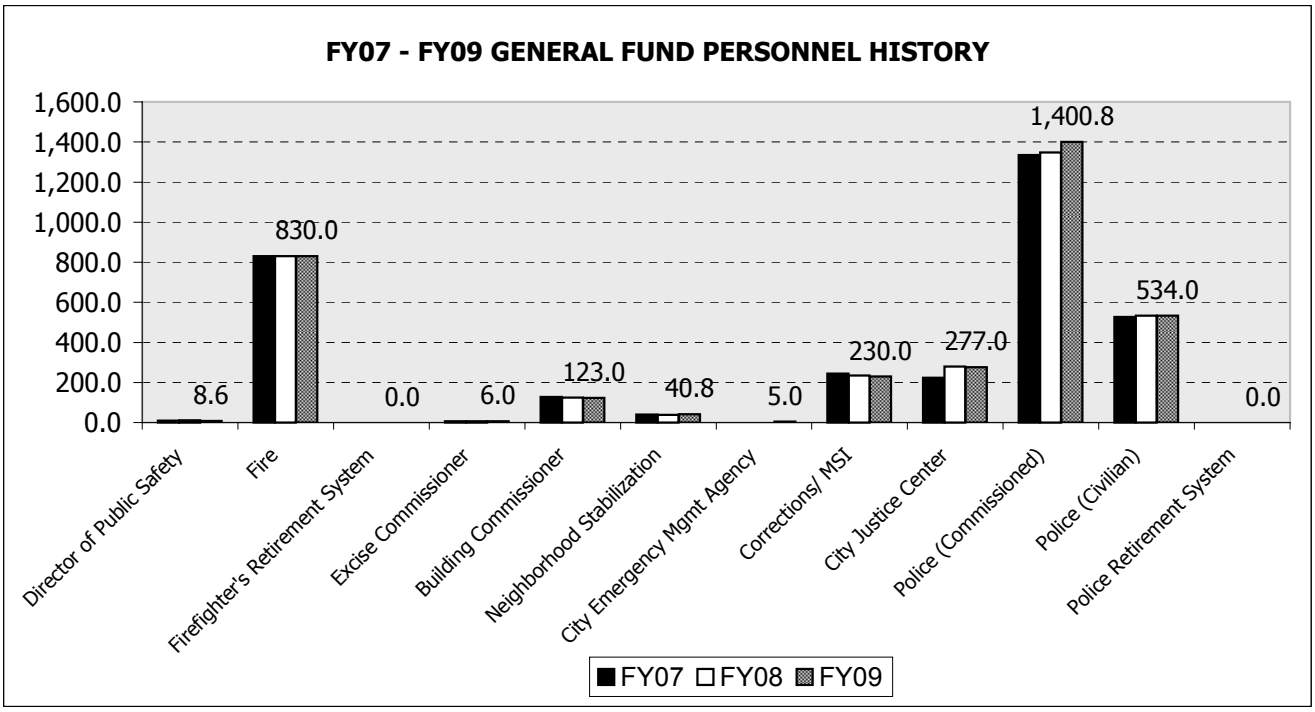


DIVISION MAJOR HIGHLIGHTS

- Police Department to reach a uniformed officer strength of 1,400 officers utilizing new public safety trust funds.
- $2.0M in additional funds to Corrections and the City Justice Center, reflecting a significant increase in average daily population in FY08 that is expected to continue in FY09.
- Housing Conservation District program of the City's Building Division to expand citywide.
- $25.7M in pension and debt obligations allocated to fully fund City obligations to the Fire and Police pension systems.

PUBLIC SAFETY





Division: 610 Director of Public Safety
Program: Ø
Department: Public Safety

Division Budget 610

MISSION & SERVICES

The Director of Public Safety oversees the operation of the public safety divisions including the Building Division, Division of Corrections, Excise Division, Fire Department, City Emergency Management Agency, and Neighborhood Stabilization Division.

In FY09, the City Emergency Management Agency (CEMA) will be established as a separate division.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	630,339	773,410	690,419
Materials and Supplies	11,022	15,550	9,300
Equipment, Lease, and Assets	2,365	5,400	5,800
Contractual and Other Services	20,524	28,750	16,300
Debt Service and Special Charges	0	0	0
General Fund	$664,250	$823,110	$721,819
Grant and Other Funds	$282,759	$175,000	$1,250,000
All Funds	**$947,009**	**$998,110**	**$1,971,819**
FULL TIME POSITIONS			
General Fund	9.0	10.6	8.6
Other Funds	0.0	0.0	0.0
All Funds	9.0	10.6	8.6

Division: 611 Fire
Program: Ø
Department: Public Safety

Division Budget 611

MISSION & SERVICES

The St. Louis Fire Department is committed to the preservation of life, property, and the environment by effectively and efficiently meeting the emerging public safety and welfare needs of our diverse community. STLFD accomplishes our goals by maintaining the highest standards of professional service through continued training, education, and living up to our motto of being "Justifiably Proud."

Services of the St. Louis Fire Department are administered through its six programs: Administration, Fire Prevention, Fire Suppression, Fire Training, Emergency Medical Services (EMS) and EMS Billing. These programs provide a wide array of services to the citizens of St. Louis.

In FY09, an additional allocation of $450,000 from a new 1/2 cent Public Safety Sales Tax will help fund the cost of firefighter pay increases.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	47,935,719	48,959,691	51,142,637
Materials and Supplies	955,669	1,147,500	1,222,555
Equipment, Lease, and Assets	57,228	82,822	76,512
Contractual and Other Services	657,192	749,274	721,229
Debt Service and Special Charges	0	0	0
General Fund	$49,605,808	$50,939,287	$53,162,933
Grant and Other Funds	$630,126	$342,961	$0
Riverfront Gaming Fund	$21,432	$25,000	$25,000
Public Safety Sales Tax	$0	$0	$450,000
All Funds	**$50,257,366**	**$51,307,248**	**$53,637,933**
FULL TIME POSITIONS			
General Fund	830.0	830.0	830.0
Other Funds	1.0	0.0	0.0
All Funds	831.0	830.0	830.0

Division: 611 Fire
Program: 01 Fire Prevention
Department: Public Safety

Program Budget 611-01

MISSION & SERVICES

Fire Prevention has four major divisions: code enforcement, fire investigation, firefighter safety and health, and public education.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	1,081,257	1,130,015	1,196,195
Materials and Supplies	5,211	6,700	7,200
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	11,226	11,900	11,900
Debt Service and Special Charges	0	0	0
General Fund	$1,097,694	$1,148,615	$1,215,295
Grant and Other Funds	$156,235	$0	$0
All Funds	**$1,253,929**	**$1,148,615**	**$1,215,295**

FULL TIME POSITIONS

General Fund	17.0	17.0	17.0
Other Funds	0.0	0.0	0.0
All Funds	17.0	17.0	17.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Occupancy Inspections & Re-Inspections	2,253	2,214	2,250
Outcome			
Fires with Cause / Origin Determined	74%	77%	79%

Division: 611 Fire
Program: 02 Fire Suppression
Department: Public Safety

Program Budget 611-02

MISSION & SERVICES

Fire Suppression maintains fire companies, a marine unit, and heavy duty rescue squads to meet the City's fire suppression needs. Fire Suppression also responds to rescue situations and incidents involving the containment of hazardous materials.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	36,847,971	37,682,722	39,057,808
Materials and Supplies	472,854	626,360	571,369
Equipment, Lease, and Assets	19,271	24,700	20,700
Contractual and Other Services	340,409	402,474	418,429
Debt Service and Special Charges	0	0	0
General Fund	$37,680,505	$38,736,256	$40,068,306
Grant and Other Funds	$0	$0	$0
Riverfront Gaming Fund	$21,432	$25,000	$25,000
All Funds	**$37,680,505**	**$38,736,256**	**$40,068,306**
FULL TIME POSITIONS			
General Fund	624.0	624.0	624.0
Other Funds	0.0	0.0	0.0
All Funds	624.0	624.0	624.0

PERFORMANCE MEASUREMENT(S)	ACTUAL 2007	ESTIMATED 2008	GOAL / EST. 2009
Output			
Response Calls: Fire	11,167	11,175	11,175
Medical	29,336	29,250	29,250
EMS	57,049	58,000	57,500
Other	6,155	6,150	6,150
Efficiency			
Response Time: <= 6 min.	57%	57%	60%

Division: 611 Fire
Program: 03 Administration
Department: Public Safety

Program Budget 611-03

MISSION & SERVICES

The Administration program provides management and support for payroll services, financial and budgeting services, information systems, fire prevention, fire suppression, emergency medical service, EMS billing, and fire training.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	468,100	473,738	506,476
Materials and Supplies	6,842	6,300	6,300
Equipment, Lease, and Assets	6,870	13,622	13,561
Contractual and Other Services	12,506	13,100	13,100
Debt Service and Special Charges	0	0	0
General Fund	$494,318	$506,760	$539,437
Grant and Other Funds	$0	$0	$0
All Funds	**$494,318**	**$506,760**	**$539,437**
FULL TIME POSITIONS			
General Fund	9.0	9.0	9.0
Other Funds	0.0	0.0	0.0
All Funds	9.0	9.0	9.0

Division: 611 Fire
Program: 04 Fire Training
Department: Public Safety

Program Budget 611-04

MISSION & SERVICES

Fire Training program provides training for St. Louis firefighters. Training activities include certifying recruits for active duty as firefighters, and training Fire Department personnel on response procedures for fire incidents, hazardous waste spills, medical emergencies, and other emergencies.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	512,714	519,882	541,700
Materials and Supplies	18,276	19,500	13,500
Equipment, Lease, and Assets	6,767	12,100	9,851
Contractual and Other Services	44,608	42,500	39,000
Debt Service and Special Charges	0	0	0
General Fund	$582,365	$593,982	$604,051
Grant and Other Funds	$0	$0	$0
All Funds	**$582,365**	**$593,982**	**$604,051**

FULL TIME POSITIONS

General Fund	7.0	7.0	7.0
Other Funds	0.0	0.0	0.0
All Funds	7.0	7.0	7.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Total Student Hours	48,559	na	na
1st Responders Completing Refresh Training	1,436	na	na

Division: 611 Fire
Program: 05 Emergency Medical Serv.
Department: Public Safety

Program Budget 611-05

MISSION & SERVICES

Emergency Medical Services provides emergency medical care and transportation to citizens and City visitors who are stricken with sudden illness or injury. Each ambulance is equipped as a mobile intensive care unit and is staffed with state licensed paramedics and emergency medical technicians.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	8,652,257	8,780,060	9,296,762
Materials and Supplies	446,581	482,340	617,886
Equipment, Lease, and Assets	22,259	29,400	29,400
Contractual and Other Services	128,308	155,300	114,800
Debt Service and Special Charges	0	0	0
General Fund	$9,249,405	$9,447,100	$10,058,848
Grant and Other Funds	$473,891	$342,961	$0
All Funds	**$9,723,296**	**$9,790,061**	**$10,058,848**

FULL TIME POSITIONS

General Fund	164.0	164.0	163.0
Other Funds	1.0	0.0	0.0
All Funds	165.0	164.0	163.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Responses	57,049	58,000	57,500
Transports	38,693	36,906	36,500
Efficiency			
Cost per Response	$170	$169	< $173

Division: 611 Fire
Program: 06 EMS Billing
Department: Public Safety

Program Budget 611-06

MISSION & SERVICES

Emergency Medical Services (EMS) Billing collects revenue for the emergency medical transport services provided by the Fire Department.

In FY09, EMS Billing will add one position to improve collection efforts with regards to efficiency and increased revenue.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	373,420	373,274	543,696
Materials and Supplies	5,905	6,300	6,300
Equipment, Lease, and Assets	2,061	3,000	3,000
Contractual and Other Services	120,135	124,000	124,000
Debt Service and Special Charges	0	0	0
General Fund	$501,521	$506,574	$676,996
Grant and Other Funds	$0	$0	$0
All Funds	**$501,521**	**$506,574**	**$676,996**

FULL TIME POSITIONS

General Fund	9.0	9.0	10.0
Other Funds	0.0	0.0	0.0
All Funds	9.0	9.0	10.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Billable Responses	45,632	44,988	44,500
Efficiency			
Revenue Received vs. Receivable	43%	40%	> 40%
Outcome			
Revenue Received	$7,021,583	$6,567,000	na

Division: 612 Firefighter's Retirement System
Program: Ø
Department: Public Safety

Division Budget 612

MISSION & SERVICES

The Firefighter's Retirement System (FRS) is one of the three pension systems funded by the City of St. Louis. The Firefighter's Retirement System is governed by a Board of Trustees, comprised of 3 elected firefighters, 1 elected retired firefighter, the Chief of the Fire Department, the Comptroller or designee, and 2 individuals appointed by the Mayor.

In 2007, the City issued bonds to retire previous years' liabilities to the three pension systems. In this transaction, the FRS received $49.4M, an amount sufficient to retire all previous liabilities through FY07. An additional bond issue to meet all remaining FY08 obligations, estimated at $12.8M is anticipated by the end of the current fiscal year. The FY09 budget anticipates debt service payments on this outstanding debt as well as providing for all required contributions to the FRS. This funding effort has been aided by the recent passage of a public safety sales tax allocating $5.5M per year to the FRS.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	3,741,460	0	6,396,073
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	2,790,441	6,535,373	0
General Fund	$6,531,901	$6,535,373	$6,396,073
Grant and Other Funds	$0	$0	$0
Public Safety Pension Trust	$0	$0	$5,500,000
All Funds	**$6,531,901**	**$6,535,373**	**$11,896,073**

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

Division: 616 Excise Commissioner
Program: Ø
Department: Public Safety

Division Budget 616

MISSION & SERVICES

The Excise division issues and renews liquor licenses and permits to businesses and enforces the liquor code.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	330,713	355,088	379,848
Materials and Supplies	4,035	4,700	4,750
Equipment, Lease, and Assets	2,023	2,300	3,446
Contractual and Other Services	6,201	6,300	8,482
Debt Service and Special Charges	0	0	0
General Fund	$342,972	$368,388	$396,526
Grant and Other Funds	$0	$0	$0
All Funds	**$342,972**	**$368,388**	**$396,526**

FULL TIME POSITIONS

General Fund	6.0	6.0	6.0
Other Funds	0.0	0.0	0.0
All Funds	6.0	6.0	6.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Liquor Licenses Applied For / Granted	136 / 104	171 / 123	na
Outcome			
CSB complaints re: Licensed Establishments	23	na	< 25

Division: 620 Building Commissioner
Program: Ø
Department: Public Safety

Division Budget 620

MISSION & SERVICES

The Building division is responsible for ensuring that residents and businesses comply with the City building code. The Building Division issues building permits, conducts building inspections, demolishes vacant buildings, and enforces zoning ordinances. The division also operates the Housing Conservation Program designed to preserve the City's housing stock.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	6,574,824	6,593,483	7,031,953
Materials and Supplies	108,420	86,100	91,100
Equipment, Lease, and Assets	24,761	45,000	45,000
Contractual and Other Services	263,317	180,650	277,770
Debt Service and Special Charges	0	0	0
General Fund	$6,971,322	$6,905,233	$7,445,823
Local Use Tax Fund	$4,973,943	$4,944,218	$5,570,668
Grant and Other Funds	$6,756,824	$7,331,799	$8,366,625
All Funds	**$18,702,089**	**$19,181,250**	**$21,383,116**
FULL TIME POSITIONS			
General Fund	128.0	124.0	123.0
Local Use Tax Fund	35.0	35.0	46.0
Other Funds	69.0	73.0	73.0
All Funds	232.0	232.0	242.0

Division: 620 Building Commissioner
Program: 01 Administrative Services
Department: Public Safety

Program Budget 620-01

MISSION & SERVICES

Administrative Services' primary mission is to ensure that citizens receive service in a customer friendly and respectful manner. The program coordinates and monitors budgets, expenditures, and all financial transactions along with managing payroll and personnel matters.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	507,103	475,511	542,544
Materials and Supplies	13,913	14,206	16,100
Equipment, Lease, and Assets	1,477	3,000	3,000
Contractual and Other Services	8,509	6,800	7,500
Debt Service and Special Charges	0	0	0
General Fund	$531,002	$499,517	$569,144
Grant and Other Funds	$44,287	$0	$0
All Funds	**$575,289**	**$499,517**	**$569,144**
FULL TIME POSITIONS			
General Fund	9.0	9.0	9.0
Other Funds	0.0	0.0	0.0
All Funds	9.0	9.0	9.0

Division: 620 Building Commissioner
Program: 02 Code Enforcement
Department: Public Safety

Program Budget 620-02

MISSION & SERVICES

Code Enforcement's purpose is to protect public safety via a comprehensive inspection program of new construction, rehab of existing structures, and safe occupancy of residential and commercial structures.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	2,347,582	2,445,958	2,605,344
Materials and Supplies	29,872	30,500	28,500
Equipment, Lease, and Assets	8,290	16,840	16,840
Contractual and Other Services	137,459	109,853	183,250
Debt Service and Special Charges	0	0	0
General Fund	$2,523,203	$2,603,151	$2,833,934
Grant and Other Funds	$3,019,084	$3,942,176	$2,978,378
All Funds	**$5,542,287**	**$6,545,327**	**$5,812,312**

FULL TIME POSITIONS

General Fund	49.0	49.0	48.0
Other Funds	40.0	47.0	31.0
All Funds	89.0	96.0	79.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Total Building Inspections & Re-Inspections	231,835	230,000	231,000
Efficiency			
Cost Per Certificate of Inspection	$86.35	$93	< $90

Division: 620 Building Commissioner
Program: 03 Zoning
Department: Public Safety

Program Budget 620-03

MISSION & SERVICES

Zoning's purpose is to protect public safety via the review of all building and occupancy permit applications and responding to Zoning requests. The program processes conditional use hearings and Board of Adjustment hearings.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	402,923	418,634	449,919
Materials and Supplies	3,918	4,000	5,100
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	8,509	4,300	4,460
Debt Service and Special Charges	0	0	0
General Fund	$415,350	$426,934	$459,479
Grant and Other Funds	$0	$0	$0
All Funds	**$415,350**	**$426,934**	**$459,479**

FULL TIME POSITIONS

General Fund	8.0	8.0	8.0
Other Funds	0.0	0.0	0.0
All Funds	8.0	8.0	8.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Adjustment / Conditional Use Hearings	242 / 426	220 / 600	na

Division: 620 Building Commissioner
Program: 04 Courts
Department: Public Safety

Program Budget 620-04

MISSION & SERVICES

The Courts' purpose is to provide effective prosecution of building code violations for noncompliant landlords and owner occupants. The program files cases in housing court, processes administrative fee letters, provides administrative hearing officer capability for administrative fee appeals.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	171,038	177,234	187,844
Materials and Supplies	1,959	2,000	2,600
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	3,128	2,500	2,500
Debt Service and Special Charges	0	0	0
General Fund	$176,125	$181,734	$192,944
Grant and Other Funds	$0	$0	$0
All Funds	**$176,125**	**$181,734**	**$192,944**
FULL TIME POSITIONS			
General Fund	4.0	4.0	4.0
Other Funds	0.0	0.0	0.0
All Funds	4.0	4.0	4.0

Division: 620 Building Commissioner
Program: 05 Housing Conservation
Department: Public Safety

Program Budget 620-05

MISSION & SERVICES

The Housing Conservation's purpose is to protect public safety via comprehensive inspection program to preserve the quality of the City's housing stock and protect its neighborhoods from deterioration while providing significant, proactive lead prevention services.

In FY09, the Housing Conservation District Program will be expanded to incorporate all neighborhoods in the City.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	1,799,157	1,854,468	2,428,402
Materials and Supplies	29,300	29,000	37,500
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	54,778	60,750	104,766
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	$1,883,235	$1,944,218	$2,570,668
Grant and Other Funds	$0	$0	$0
All Funds	**$1,883,235**	**$1,944,218**	**$2,570,668**

FULL TIME POSITIONS

Local Use Tax Fund	35.0	35.0	46.0
Other Funds	0.0	0.0	0.0
All Funds	35.0	35.0	46.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Outcome			
Buildings brought into HCD compliance	17,724	18,750	19,000

Division: 620 Building Commissioner
Program: 06 Fire Safety
Department: Public Safety

Program Budget 620-06

MISSION & SERVICES

Fire Safety's purpose is to protect public safety via enforcement of selected provisions of the Fire Prevention Code.

Fire Safety is responsible for conducting out Complaint Inspections, Annual Fire Safety Inspections and Night Life Inspections.

In FY09, Fire Safety will inspect all existing assembly use groups throughout the year.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	384,802	381,659	409,367
Materials and Supplies	9,494	9,694	10,200
Equipment, Lease, and Assets	3,938	8,000	8,000
Contractual and Other Services	751	600	900
Debt Service and Special Charges	0	0	0
General Fund	$398,985	$399,953	$428,467
Grant and Other Funds	$0	$0	$0
All Funds	**$398,985**	**$399,953**	**$428,467**

FULL TIME POSITIONS

General Fund	8.0	8.0	8.0
Other Funds	0.0	0.0	0.0
All Funds	8.0	8.0	8.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Total Inspections	7,444	6,715	na

Division: Building Division
Program: 07 Plan Exam
Department: Public Safety

Program Budget 620-07

MISSION & SERVICES

Plan Exam's purpose is to protect public safety via comprehensive plan reviews to ensure code compliance.

Plan Exams is responsible for conducting Plan Reviews, Preliminary Project Reviews, Structural Safety Inspections and processing appeals through the Board of Building Appeals.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	433,435	477,332	507,780
Materials and Supplies	4,897	5,000	6,400
Equipment, Lease, and Assets	738	1,500	1,500
Contractual and Other Services	19,864	15,875	16,060
Debt Service and Special Charges	0	0	0
General Fund	$458,934	$499,707	$531,740
Grant and Other Funds	$0	$0	$0
All Funds	**$458,934**	**$499,707**	**$531,740**

FULL TIME POSITIONS

General Fund	6.0	6.0	6.0
Other Funds	0.0	0.0	0.0
All Funds	6.0	6.0	6.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Plan Reviews	6,800	7,000	na

Division: Building Division
Program: 08 Permits
Department: Public Safety

Program Budget 620-08

MISSION & SERVICES

The purpose of the Permits program is to make the permit process produce increased satisfaction and a climate conducive to development.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	430,009	445,158	483,646
Materials and Supplies	8,423	8,600	11,000
Equipment, Lease, and Assets	4,224	8,580	8,580
Contractual and Other Services	10,636	8,500	9,500
Debt Service and Special Charges	0	0	0
General Fund	$453,292	$470,838	$512,726
Grant and Other Funds	$0	$0	$0
All Funds	**$453,292**	**$470,838**	**$512,726**

FULL TIME POSITIONS

General Fund	10.0	10.0	10.0
Other Funds	0.0	0.0	0.0
All Funds	10.0	10.0	10.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Building permits issued	6,679	6,200	6,500
Efficiency			
Man hours per permit issued	6.3	6.8	6.0

Division: Building Division
Program: 09 Trades
Department: Public Safety

Program Budget 620-09

MISSION & SERVICES

Trades will protect public safety via a comprehensive inspection/ licensing program for ensuring compliance with mechanical, plumbing, and electrical ordinances.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	1,737,589	1,771,997	1,845,509
Materials and Supplies	11,851	12,100	11,200
Equipment, Lease, and Assets	3,485	7,080	7,080
Contractual and Other Services	40,319	32,222	53,600
Debt Service and Special Charges	0	0	0
General Fund	$1,793,244	$1,823,399	$1,917,389
Grant and Other Funds	$0	$0	$0
All Funds	**$1,793,244**	**$1,823,399**	**$1,917,389**

FULL TIME POSITIONS

General Fund	30.0	30.0	30.0
Other Funds	0.0	0.0	0.0
All Funds	30.0	30.0	30.0

PERFORMANCE MEASUREMENT(S)		ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output				
Inspections :	Mechanical	15,099	15,100	na
	Electrical	16,028	16,050	na
	Plumbing	10,030	10,050	na
Efficiency				
Cost per Inspection		$43.57	< $43.00	< $42.00

Division: Building Division
Program: 10 Demolition / Board-up
Department: Public Safety

Program Budget 620-10

MISSION & SERVICES

Demolition/ Board-up's purpose is to eliminate unsound, unsightly, abandoned buildings and provide a safer and more attractive environment.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	$0	$0	$0
Local Use Tax Fund	$3,090,708	$3,000,000	$3,000,000
Grant and Other Funds	$2,451,372	$2,260,551	$2,518,536
All Funds	**$5,542,080**	**$5,260,551**	**$5,518,536**
FULL TIME POSITIONS			
General Fund	0.0	0.0	0.0
Other Funds	19.0	22.0	22.0
All Funds	19.0	22.0	22.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Derelict Buildings Demolished	760	2,000	na
Derelict Building Board-Ups	1,990	800	na

Division: Building Division
Program:11 Lead Abatement
Department: Public Safety

Program Budget 620-11

MISSION & SERVICES

Lead Abatement's purpose is to provide the City with significant, pro-active lead prevention services via remediation and inspection programs.

In FY09, Lead Abatement will receive an additional $1.7M in grant funding due to inreases in HUD awards for Lead Hazard Control and Lead Demolition.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	160,343	161,759	1,026,936
Materials and Supplies	24,093	24,600	100,000
Equipment, Lease, and Assets	2,609	5,300	9,600
Contractual and Other Services	34,142	27,285	1,733,175
Debt Service and Special Charges	0	0	0
General Fund	$221,187	$161,759	$0
Grant and Other Funds	$1,242,081	$1,129,072	$2,869,711
All Funds	**$1,463,268**	**$1,290,831**	**$2,869,711**

FULL TIME POSITIONS

General Fund	4.0	0.0	0.0
Other Funds	10.0	4.0	20.0
All Funds	14.0	4.0	20.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Housing units remediated	222	294	na
Efficiency			
Cost per remediation	$7,146	$7,175	na

Division: 622 Neighborhood Stabilization
Program: Ø
Department: Public Safety

Division Budget 622

MISSION & SERVICES

The purpose of Neighborhood Stabilization is to work with citizens and government to improve and sustain a quality environment in City neighborhoods through problem solving, addressing public safety needs and delivery of City services.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	1,955,887	2,025,745	2,230,301
Materials and Supplies	6,456	6,050	5,100
Equipment, Lease, and Assets	8,369	13,563	13,563
Contractual and Other Services	68,552	87,050	87,620
Debt Service and Special Charges	0	0	0
General Fund	$2,039,264	$2,132,408	$2,336,584
Grant and Other Funds	$1,414,883	$939,654	$1,328,456
All Funds	**$3,454,147**	**$3,072,062**	**$3,665,040**
FULL TIME POSITIONS			
General Fund	40.5	38.8	40.8
Other Funds	0.6	0.6	0.6
All Funds	41.1	39.4	41.4

Division: 622 Neighborhood Stabilization

Program: 01 Neighborhood Stabilization Team

Department: Public Safety

Program Budget 622-01

MISSION & SERVICES

The purpose of Neighborhood Stabilization Team is to work with citizens and government to improve and sustain a quality environment in City neighborhoods through problem solving, addressing public safety needs and delivery of City services.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	1,580,688	1,586,647	1,755,045
Materials and Supplies	4,402	4,050	3,000
Equipment, Lease, and Assets	2,790	11,010	11,010
Contractual and Other Services	62,531	78,640	78,820
Debt Service and Special Charges	0	0	0
General Fund	$1,650,411	$1,680,347	$1,847,875
Grant and Other Funds	$1,414,883	$939,654	$1,328,456
All Funds	**$3,065,294**	**$2,620,001**	**$3,176,331**

FULL TIME POSITIONS

General Fund	30.5	27.8	29.8
Other Funds	0.6	0.6	0.6
All Funds	31.1	28.4	30.4

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Outcome			
Problem Properties Resolved	8,392	8,300	na
Community Issues Resolved	17,445	24,000	na

Division: 622 Neighborhood Stabilization
Program: 02 Citizen Service Bureau
Department: Public Safety

Program Budget 622-02

MISSION & SERVICES

Citizens Service Bureau's (CSB) purpose is to effectively and efficiently register and route city service requests, answer citizen requests for information, and provide City departments with statistics as needed.

In FY09, the Citizen's Service Bureau in conjunction with the Information Technology Services Agency (ITSA) will be initiating "City Works", a new technology based system for tracking and reporting service requests for various City departments.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	375,199	439,098	475,256
Materials and Supplies	2,054	2,000	2,100
Equipment, Lease, and Assets	5,579	2,553	2,553
Contractual and Other Services	6,021	8,410	8,800
Debt Service and Special Charges	0	0	0
General Fund	$388,853	$452,061	$488,709
Grant and Other Funds	$0	$0	$0
All Funds	**$388,853**	**$452,061**	**$488,709**

FULL TIME POSITIONS

General Fund	10.0	11.0	11.0
Other Funds	0.0	0.0	0.0
All Funds	10.0	11.0	11.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Total Responses	227,776	226,428	na
Efficiency			
Cost per Response	$1.70	1.82	na

Division: 625 City Emergency Management Agency (CEMA)
Program: Ø
Department: Public Safety

Division Budget 625

MISSION & SERVICES

CEMA's mission is to coordinate, cooperate and communicate with all agencies that have a responsibility in the area of Emergency Management and Homeland Security for the City of St. Louis. Those responsibilities include, but are not limited to: mitigation, prevention, preparedness, response and recovery from any manmade or natural disaster affecting the City of St. Louis.

Services provided by CEMA include, but are not limited to: emergency operations planning, emergency reporting of essential information to government offices, resource management, training and education.

This office was previously operated under the Office of the Director of Public Safety.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	0	0	262,196
Materials and Supplies	0	0	10,300
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	7,000
Debt Service and Special Charges	0	0	0
General Fund	$0	$0	$279,496
Grant and Other Funds	$0	$0	$0
All Funds	**$0**	**$0**	**$279,496**
FULL TIME POSITIONS			
General Fund	0.0	0.0	5.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	5.0

Division: 632 Corrections/ MSI
Program: Ø
Department: Public Safety

Division Budget 632

MISSION & SERVICES

The mission of Corrections/ MSI is to enhance public safety throughout the community and within the Medium Security Institution. The division enhances public safety by conducting investigations, supervising offenders, and establishing programs servings as alternatives to incarceration.

With an increase in inmate population, MSI has experienced increases in contractual food and medical costs. The FY09 budget reflects an increase of approximately $600,000 to address these needs.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	10,557,508	10,899,017	11,570,430
Materials and Supplies	257,379	261,291	322,677
Equipment, Lease, and Assets	21,037	22,000	27,888
Contractual and Other Services	4,311,480	4,453,059	5,081,086
Debt Service and Special Charges	0	0	0
General Fund	$15,147,404	$15,635,367	$17,002,081
Grant and Other Funds	$0	$0	$48,769
All Funds	**$15,147,404**	**$15,635,367**	**$17,050,850**

FULL TIME POSITIONS

General Fund	245.0	235.0	230.0
Other Funds	0.0	1.0	1.0
All Funds	245.0	236.0	231.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Average Daily Population	1,193	1,200	1205 +/-

Division: 632 Corrections/ MSI
Program: 01 Inmate Housing
Department: Public Safety

Program Budget 632-01

MISSION & SERVICES

The MSI inmate housing program provides facilities and staff to house and provide for the basic needs of pre-trial inmates.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	8,643,996	8,952,295	9,637,665
Materials and Supplies	235,503	239,082	298,968
Equipment, Lease, and Assets	12,621	13,199	14,199
Contractual and Other Services	4,276,213	4,418,812	5,046,951
Debt Service and Special Charges	0	0	0
General Fund	$13,168,333	$13,623,388	$14,997,783
Grant and Other Funds	$0	$0	$48,769
All Funds	**$13,168,333**	**$13,623,388**	**$15,046,552**

FULL TIME POSITIONS

General Fund	203.0	195.0	193.0
Other Funds	0.0	1.0	1.0
All Funds	203.0	196.0	194.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Meals Served (#)	1,274,093	1,400,000	na
Meal Services	$1,154,376	$1,300,000	$1,300,000
Medical Services	$2,947,403	$3,000,000	$3,300,000

Division: 632 Corrections/ MSI

Program: 02 Probation, Parole, Alt. Sentencing

Department: Public Safety

Program Budget 632-02

MISSION & SERVICES

Probation, Parole, and Alternative Sentencing provide supervision and services to state and municipal court offenders as a sentencing alternative to incarceration.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	739,879	775,227	797,977
Materials and Supplies	3,860	3,919	3,919
Equipment, Lease, and Assets	8,416	8,801	9,801
Contractual and Other Services	31,263	30,359	34,135
Debt Service and Special Charges	0	0	0
General Fund	$783,418	$818,306	$845,832
Grant and Other Funds	$0	$0	$0
All Funds	**$783,418**	**$818,306**	**$845,832**
FULL TIME POSITIONS			
General Fund	15.0	15.0	14.0
Other Funds	0.0	0.0	0.0
All Funds	15.0	15.0	14.0

Division: 632 Corrections/ MSI
Program: 03 Administration
Department: Public Safety

Program Budget 632-03

MISSION & SERVICES

Administration ensures that pre-trial detention facilities, along with parole and probation services are efficiently and professionally managed.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	1,173,633	1,171,495	1,134,788
Materials and Supplies	18,016	18,290	19,790
Equipment, Lease, and Assets	0	0	3,888
Contractual and Other Services	4,004	3,888	0
Debt Service and Special Charges	0	0	0
Total General Fund	**$1,195,653**	**$1,193,673**	**$1,158,466**
Grant and Other Funds	$0	$0	$0
All Funds	**$1,195,653**	**$1,193,673**	**$1,158,466**
FULL TIME POSITIONS			
General Fund	27.0	25.0	23.0
Other Funds	0.0	0.0	0.0
All Funds	27.0	25.0	23.0

Division: 633 City Justice Center
Program: Ø
Department: Public Safety

Division Budget 633

MISSION & SERVICES

The City Justice Center is responsible for providing housing and basic needs for pretrial inmates along with processing individuals under jurisdiction of the SLMPD and the Division of Corrections.

With an increase in inmate population, the CJC has experienced increases in contractual food and medical costs. The FY09 budget reflects an increase of approximately $900,000 to address these needs.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	9,179,905	11,510,685	12,976,893
Materials and Supplies	333,882	384,551	390,051
Equipment, Lease, and Assets	26,711	30,000	35,000
Contractual and Other Services	4,532,685	5,681,684	6,590,117
Debt Service and Special Charges	0	0	0
Total General Fund	**$14,073,183**	**$17,606,920**	**$19,992,061**
Grant and Other Funds	$0	$0	$0
All Funds	**$14,073,183**	**$17,606,920**	**$19,992,061**

FULL TIME POSITIONS

General Fund	223.0	280.0	277.0
Other Funds	0.0	0.0	0.0
All Funds	223.0	280.0	277.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Average Daily Population	856	900	950 +/-

Division: 633 City Justice Center
Program: 01 Inmate Housing
Department: Public Safety

Program Budget 633-01

MISSION & SERVICES

The Inmate Housing program provides facilities and staff to house and provide for the basic needs of pretrial inmates.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	4,394,335	4,717,817	5,340,567
Materials and Supplies	251,188	311,274	316,719
Equipment, Lease, and Assets	26,711	30,000	35,000
Contractual and Other Services	4,277,124	5,402,497	6,206,557
Debt Service and Special Charges	0	0	0
Total General Fund	**$8,949,358**	**$10,461,588**	**$11,898,843**
Grant and Other Funds	$0	$0	$0
All Funds	**$8,949,358**	**$10,461,588**	**$11,898,843**

FULL TIME POSITIONS

General Fund	104.0	112.0	111.0
Other Funds	0.0	0.0	0.0
All Funds	104.0	112.0	111.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Meals Served (#)	1,110,450	1,500,000	1,500,000
Meal Services	$1,006,021	$1,200,000	$1,200,000
Medical Services	$2,944,000	$4,200,000	$4,600,000

Division: 633 City Justice Center
Program: 02 Intake Services
Department: Public Safety

Program Budget 633-02

MISSION & SERVICES

Intake Services processes individuals held and released at the City Justice Center. The program is responsible for all individuals held by St. Louis Metropolitan Police Department and the Division of Corrections.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	4,785,570	4,891,670	5,391,728
Materials and Supplies	82,694	73,277	73,332
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	255,561	279,187	383,560
Debt Service and Special Charges	0	0	0
Total General Fund	**$5,123,825**	**$5,244,134**	**$5,848,620**
Grant and Other Funds	$0	$0	$0
All Funds	**$5,123,825**	**$5,244,134**	**$5,848,620**
FULL TIME POSITIONS			
General Fund	119.0	117.0	115.0
Other Funds	0.0	0.0	0.0
All Funds	119.0	117.0	115.0

Division: 633 City Justice Center
Program: 03 5th Floor
Department: Public Safety

Program Budget 633-03

MISSION & SERVICES

The 5th Floor holds detainees accused of more serious crimes. Previously, medium security facilities and the City Justice Center had accommodated all detainees, allowing the 5th Floor to remain closed.

With recent increases in the inmate population, the 5th Floor is projected to remain fully utilized in FY09.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	0	1,901,198	2,244,598
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
Total General Fund	**$0**	**$1,901,198**	**$2,244,598**
Grant and Other Funds	$0	$0	$0
All Funds	**$0**	**$1,901,198**	**$2,244,598**
FULL TIME POSITIONS			
General Fund	0.0	51.0	51.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	51.0	51.0

Division: 650 Police Department
Program: Ø
Department: Public Safety

Division Budget 650

MISSION & SERVICES

The mission of the Metropolitan Police Department is to protect, serve and assist citizens when conditions arise that may affect the well-being of the individual or the community. Cooperating with others in the community, police will work to prevent and detect crime, protect life and property, and achieve a peaceful society, free from the fear of crime and disorder. Members of the Department will strive continually for excellence and maintain the peace through service, integrity, leadership and fair treatment to all.

In FY09, the SLPD will benefit from a new Public Safety Sales Tax providing funds for Police employee pay increases as well as the funds for increasing the number of commissioned officers to 1400. With the new tax effective July 1, it is anticipated that $2.6M of tax proceeds will be available for these purposes with SLPD to reach the 1,400 level by the end of the fiscal year.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	114,909,650	112,555,430	112,504,470
Materials and Supplies	5,488,765	5,966,730	6,389,887
Equipment, Lease, and Assets	3,819,310	1,904,528	969,196
Contractual and Other Services	7,938,152	8,914,596	9,865,637
Debt Service and Special Charges	0	0	0
General Fund	$132,155,877	$129,341,284	$129,729,190
Police Communications Support Fund	$0	$0	$241,356
Public Safety Tax - Salaries	$0	$0	$1,260,000
Public Safety Tax - New Officers	$0	$0	$1,290,000
Riverfront Gaming Fund	$1,350,000	$1,350,000	$2,350,000
Local Use Tax	$3,755,500	$5,025,999	$11,073,000
Public Safety Trust Fund	$0	$4,499,142	$2,398,151
Grant and Other Funds	$7,177,218	$4,572,214	$5,377,263
All Funds	**$144,438,595**	**$144,788,639**	**$153,718,960**
FULL TIME POSITIONS			
Commissioned	1334.2	1348.0	1400.8
Commissioned - Other Funds	57.8	56.0	57.3
Civilian	527.0	534.0	534.0
All Funds	1919.0	1938.0	1992.0

Division: 650 Police

Program: 01 Board of Police Commissioners

Department: Public Safety

Program Budget 650-01

MISSION & SERVICES

The City of St. Louis Police Department is governed by a Board of Police Commissioners who are appointed by the Governor of the State of Missouri. The Mayor is an ex-official member of the board and the City appropriates the funds necessary to operate the department.

The Board of Police Commissioners is responsible for establishing the rules, regulations, discipline, and promotions of the Police Department's commissioned and civilian employees. It is also responsible for licensing and regulation of licensed watchmen in the City.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	9,502,707	8,903,862	11,638,009
Materials and Supplies	1,215	0	1,000
Equipment, Lease, and Assets	0	350,000	0
Contractual and Other Services	393,046	281,476	345,804
Debt Service and Special Charges	0	0	0
General Fund	$9,896,968	$9,535,338	$11,984,813
Grant and Other Funds	$0	$0	$0
All Funds	**$9,896,968**	**$9,535,338**	**$11,984,813**

FULL TIME POSITIONS

Commissioned	1.0	1.0	1.0
Civilian	16.0	17.0	19.0
All Funds	17.0	18.0	20.0

Division: 650 Police
Program: 02 Chief of Police
Department: Public Safety

Program Budget 650-02

MISSION & SERVICES

The Chief of Police is responsible for the efficient and effective operation of the Department and implementation of all policies established by the Board of Police Commissioners.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	26,006,696	26,707,021	28,958,844
Materials and Supplies	411,981	163,028	162,587
Equipment, Lease, and Assets	3,252,349	1,296,045	703,950
Contractual and Other Services	4,812,124	5,372,945	5,764,278
Debt Service and Special Charges	0	0	0
General Fund	$34,483,150	$33,539,039	$35,589,659
Grant and Other Funds	$0	$0	$0
All Funds	**$34,483,150**	**$33,539,039**	**$35,589,659**
FULL TIME POSITIONS			
Commissioned	48.0	51.0	47.8
Civilian	61.0	66.0	64.0
All Funds	109.0	117.0	111.8

Division: 650 Police
Program: 03 Community Policing
Department: Public Safety

Program Budget 650-03

MISSION & SERVICES

The mission of the Bureau of Community Policing is to provide uniformed patrol services to the citizens of St. Louis. The bureau responds to citizen requests and interacts with neighborhood groups.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	50,759,980	43,109,098	36,168,454
Materials and Supplies	186,843	106,305	36,705
Equipment, Lease, and Assets	44,536	0	0
Contractual and Other Services	56,503	750	750
Debt Service and Special Charges	0	0	0
General Fund	$51,047,862	$43,216,153	$36,205,909
Local Use Tax Fund	$3,755,500	$5,025,999	$11,073,000
Grant and Other Funds	$7,177,218	$4,572,214	$5,377,263
Riverfront Gaming Fund	$1,350,000	$1,350,000	$2,350,000
Public Safety Fund	$0	$4,499,142	$2,398,151
All Funds	**$58,225,080**	**$47,788,367**	**$57,404,323**
FULL TIME POSITIONS			
Commissioned - General Fund	1082.2	999.0	1060.2
Commissioned - Riverfront Gaming Fund	20.6	0.0	0.0
Commissioned - Grant and Other Funds	37.2	56.0	57.3
Civilian	40.0	33.0	36.0
All Funds	1180.0	1088.0	1153.4

Division: 650 Police
Program: 04 Bureau of Investigation
Department: Public Safety

Program Budget 650-04

MISSION & SERVICES

The Bureau of Investigation conduct criminal investigations concerning crimes of homicide, sex crimes, child abuse, domestic abuse, fraud, auto theft, bombing, arson, vice, and narcotics. The bureau handles all juvenile related incidents at school and school busses, and investigates reports of missing children.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	13,218,121	12,856,945	13,142,818
Materials and Supplies	355,128	571,856	574,941
Equipment, Lease, and Assets	43,082	26,082	26,082
Contractual and Other Services	260,271	256,006	436,412
Debt Service and Special Charges	0	0	0
General Fund	$13,876,602	$13,710,889	$14,180,253
Grant and Other Funds	$0	$0	$0
All Funds	**$13,876,602**	**$13,710,889**	**$14,180,253**

FULL TIME POSITIONS

Commissioned	162.0	162.0	151.8
Civilian	114.0	116.0	115.0
All Funds	276.0	278.0	266.8

Division: 650 Police
Program: 05 Patrol Support
Department: Public Safety

Program Budget 650-05

MISSION & SERVICES

The mission of the Bureau of Patrol Support is to provide tactical support through special operations to the SLMPD.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	0	5,756,032	5,671,470
Materials and Supplies	0	92,708	81,171
Equipment, Lease, and Assets	0	26,318	27,181
Contractual and Other Services	0	87,162	70,121
Debt Service and Special Charges	0	0	0
General Fund	$0	$5,962,220	$5,849,943
Grant and Other Funds	$0	$0	$0
All Funds	**$0**	**$5,962,220**	**$5,849,943**

FULL TIME POSITIONS

Commissioned	0.0	94.0	96.1
Civilian	0.0	7.0	7.0
All Funds	0.0	101.0	103.1

Division: 650 Police
Program: 06 Auxiliary Services
Department: Public Safety

Program Budget 650-06

MISSION & SERVICES

The Bureau of Auxiliary Services provides operations analysis, research, technical services, transportation, building maintenance, records maintenance, and supplies to the SLMPD.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	10,704,201	10,866,083	11,711,618
Materials and Supplies	4,197,173	4,768,354	5,226,007
Equipment, Lease, and Assets	466,220	199,583	211,983
Contractual and Other Services	2,247,933	2,704,297	2,972,972
Debt Service and Special Charges	0	0	0
General Fund	$17,615,527	$18,538,317	$20,122,580
Grant and Other Funds	$0	$0	$0
All Funds	**$17,615,527**	**$18,538,317**	**$20,122,580**

FULL TIME POSITIONS

Commissioned	8.0	8.0	8.0
Civilian	280.0	280.0	278.0
All Funds	288.0	288.0	286.0

Division: 650 Police
Program: 07 Professional Standards
Department: Public Safety

Program Budget 650-07

MISSION & SERVICES

The Bureau of Professional Standards is responsible for investigating complaints brought against department members, and for all department training needs.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	4,717,945	4,356,389	5,213,257
Materials and Supplies	336,425	264,479	307,476
Equipment, Lease, and Assets	13,123	6,500	0
Contractual and Other Services	168,275	211,960	275,300
Debt Service and Special Charges	0	0	0
General Fund	$5,235,768	$4,839,328	$5,796,033
Grant and Other Funds	$0	$0	$0
All Funds	**$5,235,768**	**$4,839,328**	**$5,796,033**

FULL TIME POSITIONS

Commissioned	33.0	33.0	36.0
Civilian	16.0	15.0	15.0
All Funds	49.0	48.0	51.0

Division: 651 Police Retirement System
Program: Ø
Department: Public Safety

Division Budget 651

MISSION & SERVICES

The Police Retirement System (PRS) is one of three pension systems funded by the City of St. Louis. The PRS is governed by a Board of Trustees charged with oversight of the system.

In 2007, the City issued bonds to retire previous years' liabilities to the three pension systems. In this transaction, the PRS received $29.6M, an amount sufficient to retire all previous liabilities through FY07. An additional bond issue to meet all remaining FY08 obligations estimated at $6.0M is anticipated by the end of the current fiscal year. The FY09 budget anticipates debt service payments on this outstanding debt as well as providing for all required contributions to the PRS. This funding effort has been aided by the recent passage of a public safety sales tax allocating $5.5M per year to the PRS.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	8,488,621	432,801	8,267,620
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	8,093,226	0
General Fund	$8,488,621	$8,526,027	$8,267,620
Public Safety Pension Trust	$0	$0	$5,500,000
Grant and Other Funds	$0	$0	$0
All Funds	**$8,488,621**	**$8,526,027**	**$13,767,620**

FULL TIME POSITIONS

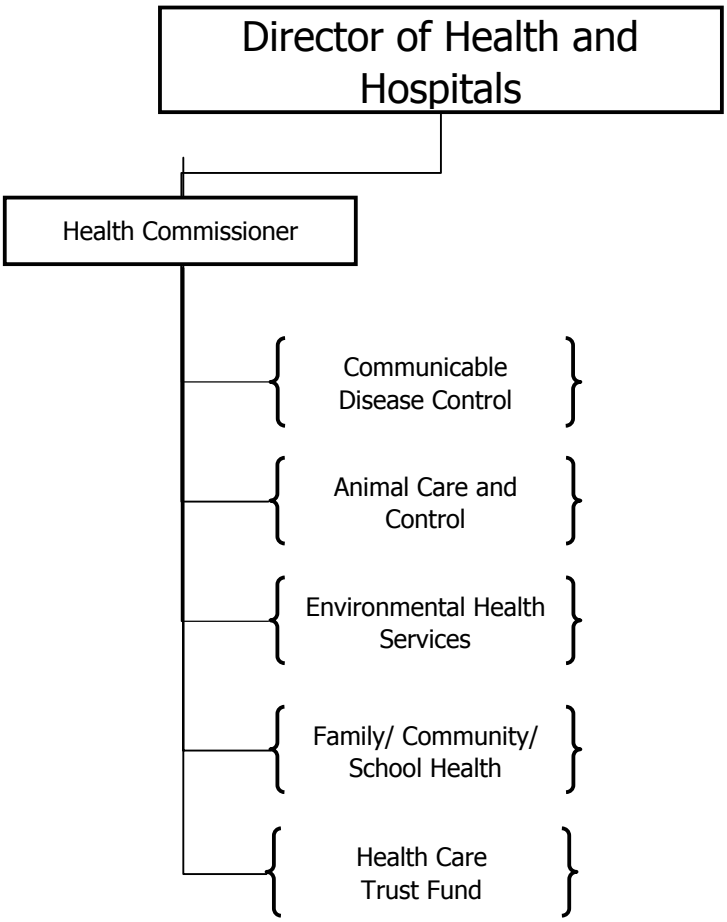
General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

HEALTH AND HOSPITALS

DEPARTMENT MAJOR GOALS

CITIZENRY OF GOOD HEALTH AND WELL BEING

- Provide the City with significant, proactive, lead poisoning prevention services through inspection, abatement, and clinical efforts.
- Help City residents live longer, healthier, and happier lives through health promotion and disease prevention efforts.
- Promote clean air through air monitoring and emissions inspection efforts.
- Protect the public from biting incidents, animal nuisances, and the potential for the spread of disease through the enforcement of animal related ordinances.

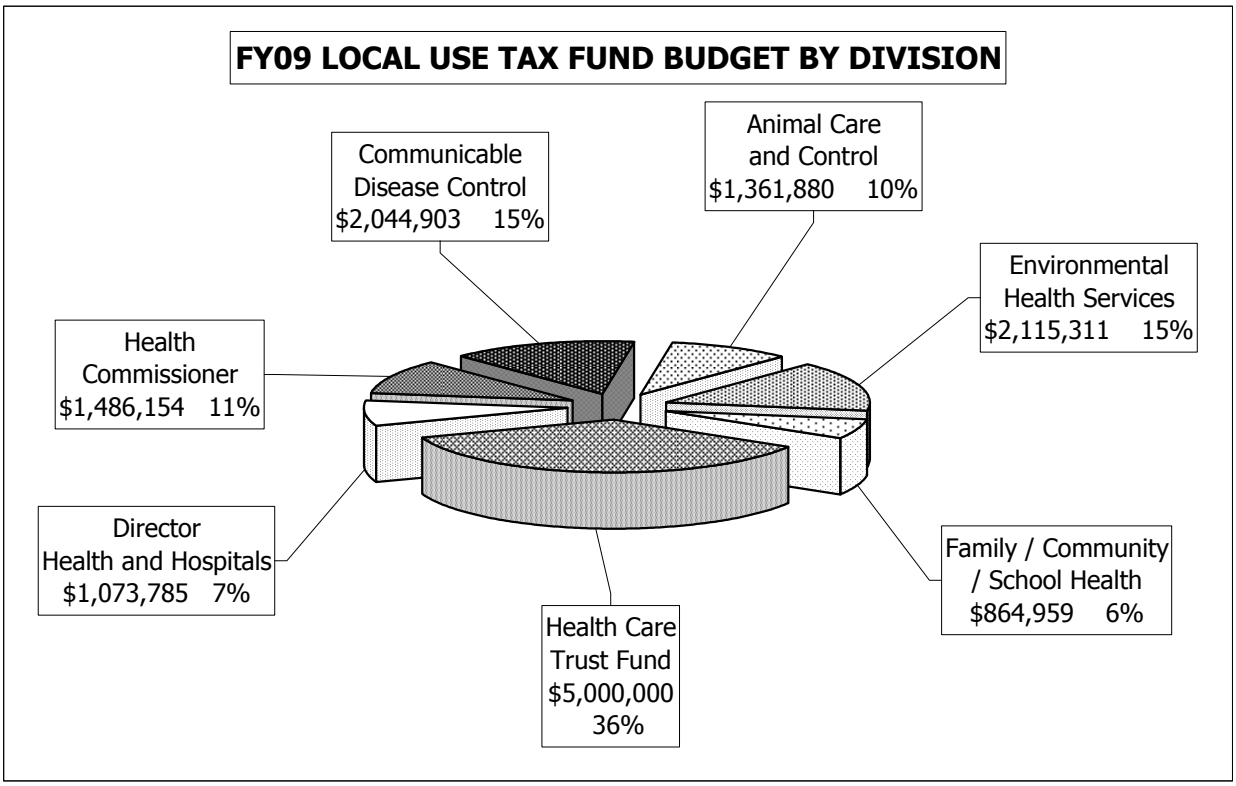

Director of Health and Hospitals
Health Commissioner
Communicable Disease Control
Animal Care and Control
Environmental Health Services
Family/ Community/ School Health
Health Care Trust Fund

HEALTH AND HOSPITALS

BUDGET BY DIVISION	ACTUAL FY07	BUDGET FY08	BUDGET FY09
700 Director, Health and Hospitals	818,768	1,198,409	1,073,785
710 Health Commissioner	1,270,332	1,285,677	1,486,154
711 Communicable Disease Control	2,187,057	2,165,872	2,044,903
714 Animal Care and Control	897,379	1,366,971	1,361,880
715 Environmental Health Services	2,085,749	1,832,924	2,115,311
719 Family/ Community/ School Health	475,668	597,684	864,959
737 Health Care Trust Fund	5,000,000	5,000,000	5,000,000
Local Use Tax Fund	12,734,953	13,447,537	13,946,992
General Fund	0	0	0
General & Local Use Tax Funds	**$12,734,953**	**$13,447,537**	**$13,946,992**
Grant and Other Funds	9,695,164	11,417,457	13,883,467
TOTAL DEPARTMENT ALL FUNDS	**$22,430,117**	**$24,864,994**	**$27,830,459**

PERSONNEL BY DIVISION	ACTUAL FY07	BUDGET FY08	BUDGET FY09
700 Director, Health and Hospitals	5.0	11.0	9.0
710 Health Commissioner	18.0	19.0	21.0
711 Communicable Disease Control	27.0	23.0	21.0
714 Animal Care and Control	21.0	28.9	26.9
715 Environmental Health Services	45.5	35.5	36.0
719 Family/ Community/ School Health	10.0	11.0	14.0
737 Health Care Trust Fund	0.0	0.0	0.0
Local Use Tax Fund	126.5	128.4	127.9
General Fund	0.0	0.0	0.0
General & Local Use Tax Funds	**126.5**	**128.4**	**127.9**
Grant and Other Funds	64.0	82.6	79.1
TOTAL DEPARTMENT ALL FUNDS	**190.5**	**211.0**	**207.0**

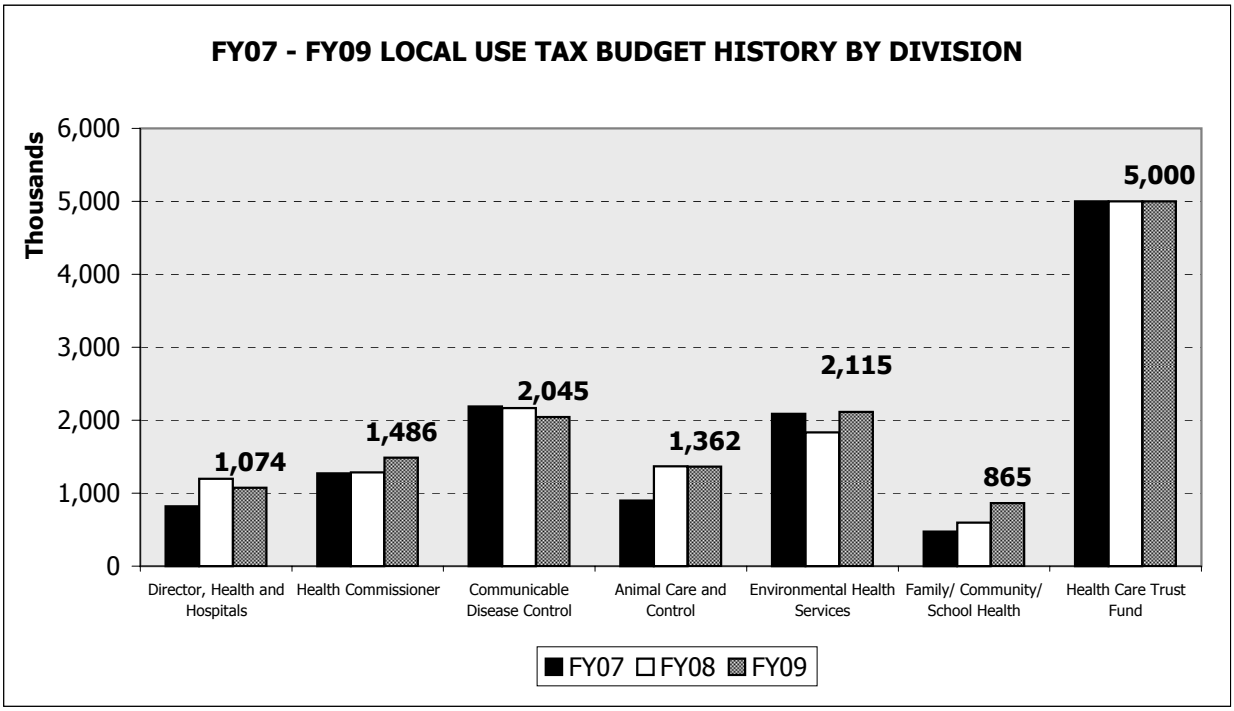
HEALTH AND HOSPITALS

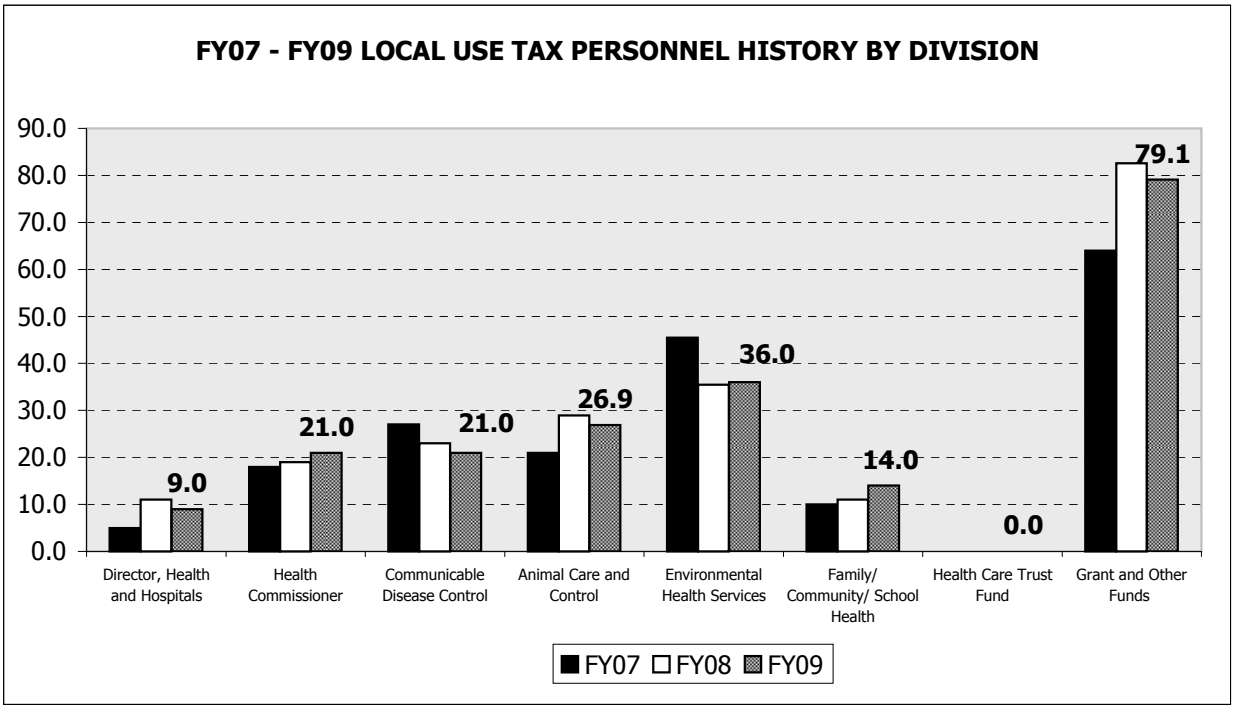


DIVISION MAJOR HIGHLIGHTS

- Family / Community / School Health is to begin a pilot program to improve the infant mortality rate in the City.
- Communicable Disease Control will receive an additional $420,00 in grant funding to support a Minority AIDS Initiative.
- Director of Health and Hospitals will continue to reduce the prevalence rate of lead poisoning in children throughout the City.
- Environmental Health Services to assure federal clean air standards are met through enforcement and technical assistance necessary to reduce air pollution and improve air quality.

HEALTH AND HOSPITALS





Division: 700 Director of Health and Hospitals
Program: Ø
Department: Health and Hospitals

Division Budget 700

MISSION & SERVICES

The Director of Health and Hospitals is responsible for providing leadership and direction to the Department of Health by establishing strategic goals and objectives for planning, developing, implementing and evaluating programs and services provided.

Services provided by the Director of Health and Hospitals include, but are not limited to: representing the department at community and governmental meetings to garner support for and increase awareness of public health issues, forging partnerships with other agencies and community organizations to undertake joint public health projects and identifying areas that City departments can collaborate to tackle issues affecting cross sections of City departments. In addition, the City's Lead Remediation Program is now operated through this division.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	277,539	762,519	536,085
Materials and Supplies	52,776	12,500	21,500
Equipment, Lease, and Assets	37,690	56,000	56,000
Contractual and Other Services	450,763	367,390	460,200
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	$818,768	$1,198,409	$1,073,785
Grant and Other Funds	$286,530	$2,132,014	$2,733,302
General Fund	$0	$0	$0
All Funds	**$1,105,298**	**$3,330,423**	**$3,807,087**
FULL TIME POSITIONS			
Local Use Tax Fund	5.0	11.0	9.0
General Fund	0.0	0.0	0.0
Other Funds	8.0	28.0	26.0
All Funds	13.0	39.0	35.0

Division: 710 Health Commissioner
Program: Ø
Department: Health and Hospitals

Division Budget 710

MISSION & SERVICES

The Health Commissioner is responsible for implementing the strategic goals and objectives established by the Director of Health and Hospitals, in addition to providing administrative support to the other divisions of the Department of Health: Communicable Disease Control, Animal Care and Control, Environmental Health Services, and Family / Community / School Health.

Services provided by the Health Commissioner include, but are not limited to: personnel management, budget preparation, grant administration, development and marketing of preventive programs and public information initiatives that are instrumental to improving the health of St. Louis citizens.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	833,664	1,040,957	1,248,254
Materials and Supplies	25,748	28,000	11,500
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	410,920	216,720	226,400
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	$1,270,332	$1,285,677	$1,486,154
Grant and Other Funds	$478,789	$0	$0
General Fund	$0	$0	$0
All Funds	**$1,749,121**	**$1,285,677**	**$1,486,154**
FULL TIME POSITIONS			
Local Use Tax Fund	18.0	19.0	21.0
General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	18.0	19.0	21.0

Division: 711 Communicable Disease Control
Program: Ø
Department: Health and Hospitals

Division Budget 711

MISSION & SERVICES

Communicable Disease Control is dedicated to providing effective monitoring, protection, prevention, and promotion of public health to the citizens of St. Louis with regards to communicable diseases.

Services provided by Communicable Disease Control include, but are not limited to: prevention programs, diagnostic testing, treatment, follow-up, and contact investigations for all reported communicable diseases in accordance with state standards. In addition, case management, housing and medication funding is provided to those diagnosed with HIV or AIDS.

In FY09, Communicable Disease Control will receive an additional $1.2M from HUD to administer the Housing Opportunities for Person's With AIDS (HOPWA) Program, as well as $420,000 in grant funding to support a Minority AIDS initiative.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	1,257,168	1,280,295	1,234,903
Materials and Supplies	4,223	27,000	13,000
Equipment, Lease, and Assets	243	0	0
Contractual and Other Services	925,423	858,577	797,000
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	$2,187,057	$2,165,872	$2,044,903
Grant and Other Funds	$7,673,508	$7,662,056	$9,244,204
All Funds	**$9,860,565**	**$9,827,928**	**$11,289,107**

FULL TIME POSITIONS

Local Use Tax Fund	27.0	23.0	21.0
Other Funds	28.0	28.0	26.0
Total	55.0	51.0	47.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Outcome			
STD incidence per 100,000	2,174	1,965	< 1,900

Division: 714 Animal Care and Control
Program: Ø
Department: Health and Hospitals

Division Budget 714

MISSION & SERVICES

Animal Care and Control is dedicated to providing an array of animal control, health and pet-owner services to promote responsible pet ownership and humane treatment of animals among the citizens of St. Louis and to protect citizens against insect and animal borne diseases.

Services provided by Animal Care and Control include, but are not limited to: apprehension of stray animals, public education, vaccinations, adoption services, containment and elimination of mosquito populations and disease testing / monitoring of mosquitoes and birds.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	817,448	1,090,651	1,155,230
Materials and Supplies	38,600	197,170	165,400
Equipment, Lease, and Assets	50	200	0
Contractual and Other Services	41,281	78,950	41,250
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	$897,379	$1,366,971	$1,361,880
Grant and Other Funds	$4,342	$25,269	$13,853
All Funds	**$901,721**	**$1,392,240**	**$1,375,733**

FULL TIME POSITIONS

Local Use Tax Fund	21.0	28.9	26.9
Other Funds	0.0	0.1	0.1
Total	21.0	29.0	27.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
CSB Work Orders Closed	5,261	4,500	4,500
Outcome			
% Biting Animals Quarantined	87%	85%	< 90%

Division: 715 Environmental Health Services
Program: Ø
Department: Health and Hospitals

Division Budget 715

MISSION & SERVICES

Environmental Health Services strives to ensure the citizens of St. Louis have a safe and sanitary environment. The division carries out the initiatives of the Clean Air Act in conjunction with the Missouri Dept. of Natural Resources, and the EPA. In addition, the division also provides for the inspection and education of St. Louis food service establishments to help ensure foood is of high quality and handled properly.

Environmental Health Services provides various services in mosquito control, rat control, hazardous materials management, water quality monitoring, sanitation control, and air pollution control through a variety of programs.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	1,905,811	1,767,924	2,052,816
Materials and Supplies	49,659	14,300	13,500
Equipment, Lease, and Assets	3,661	2,000	0
Contractual and Other Services	126,618	48,700	48,995
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	$2,085,749	$1,832,924	$2,115,311
Grant and Other Funds	$977,612	$1,276,863	$1,610,833
All Funds	**$3,063,361**	**$3,109,787**	**$3,726,144**

FULL TIME POSITIONS

Local Use Tax Fund	45.5	35.5	36.0
Other Funds	25.0	23.5	24.0
Total	70.5	59.0	60.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Perm. / Temp. Establishment Inspections	9,392	10,080	9,500
Efficiency			
Restaurants inspected < 180 days	86%	90%	95%

Division: 719 Family/ Community/ School Health
Program: Ø
Department: Health and Hospitals

Division Budget 719

MISSION & SERVICES

Family/ Community/ School Health (FCH) works toward reaching the highest risk populations for contracting chronic and communicable diseases including youth, refugee, immigrant, and incarcerated populations in an effort to help them get the care they need.

Division services include, but are not limited to: school health screenings and referrals, immunization audits, community outreach, infant mortality initiatives and other prenatal care services.

In FY09, FCS will begin a pilot program to improve infant mortality rates in the City's 27th Ward.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	420,822	578,841	840,059
Materials and Supplies	1,554	8,240	3,000
Equipment, Lease, and Assets	0	2,692	1,500
Contractual and Other Services	53,292	7,911	20,400
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	$475,668	$597,684	$864,959
Grant and Other Funds	$274,383	$321,255	$281,275
All Funds	**$750,051**	**$918,939**	**$1,146,234**

FULL TIME POSITIONS

Local Use Tax Fund	10.0	11.0	14.0
Other Funds	3.0	3.0	3.0
Total	13.0	14.0	17.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Quality Assurance / Immunization Audits	21,459	21,000	21,500

Division: 737 Health Care Trust Fund
Program: Ø
Department: Health and Hospitals

Division Budget 737

MISSION & SERVICES

The Health Care Trust Fund was established in 2001, from a portion of local use tax receipts, as a means for funding health care for uninsured and under insured City residents.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	5,000,000	5,000,000	5,000,000
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	$5,000,000	$5,000,000	$5,000,000
Grant and Other Funds	$0	$0	$0
All Funds	**$5,000,000**	**$5,000,000**	**$5,000,000**
FULL TIME POSITIONS			
Local Use Tax Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
Total	0.0	0.0	0.0

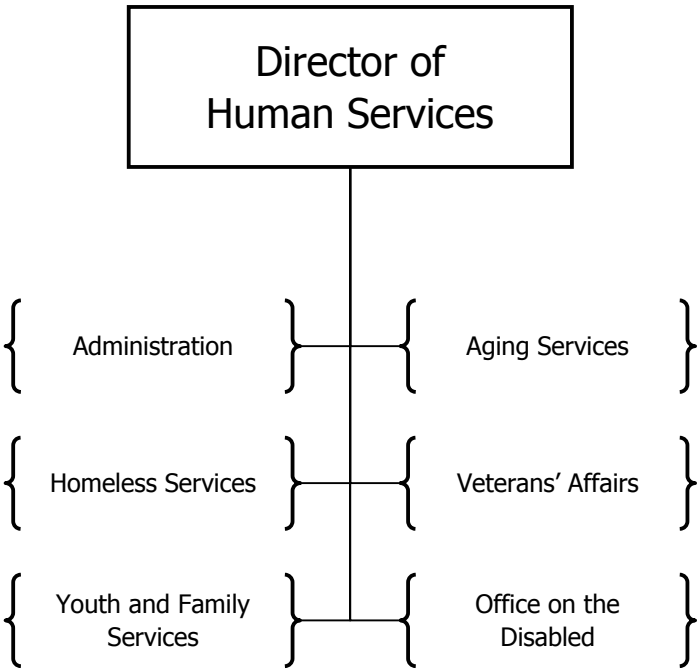
HUMAN SERVICES

DEPARTMENT MAJOR GOALS

CITIZENRY OF GOOD HEALTH AND WELL BEING

- Enhance the quality of life of citizens through the provision of social service programs to the aged, homeless, veterans, disabled, youth, and families in need.

- Promote City living and neighborhood stabilization through the preservation of affordable and accessible housing and support services that enhance the quality of life for those in need.

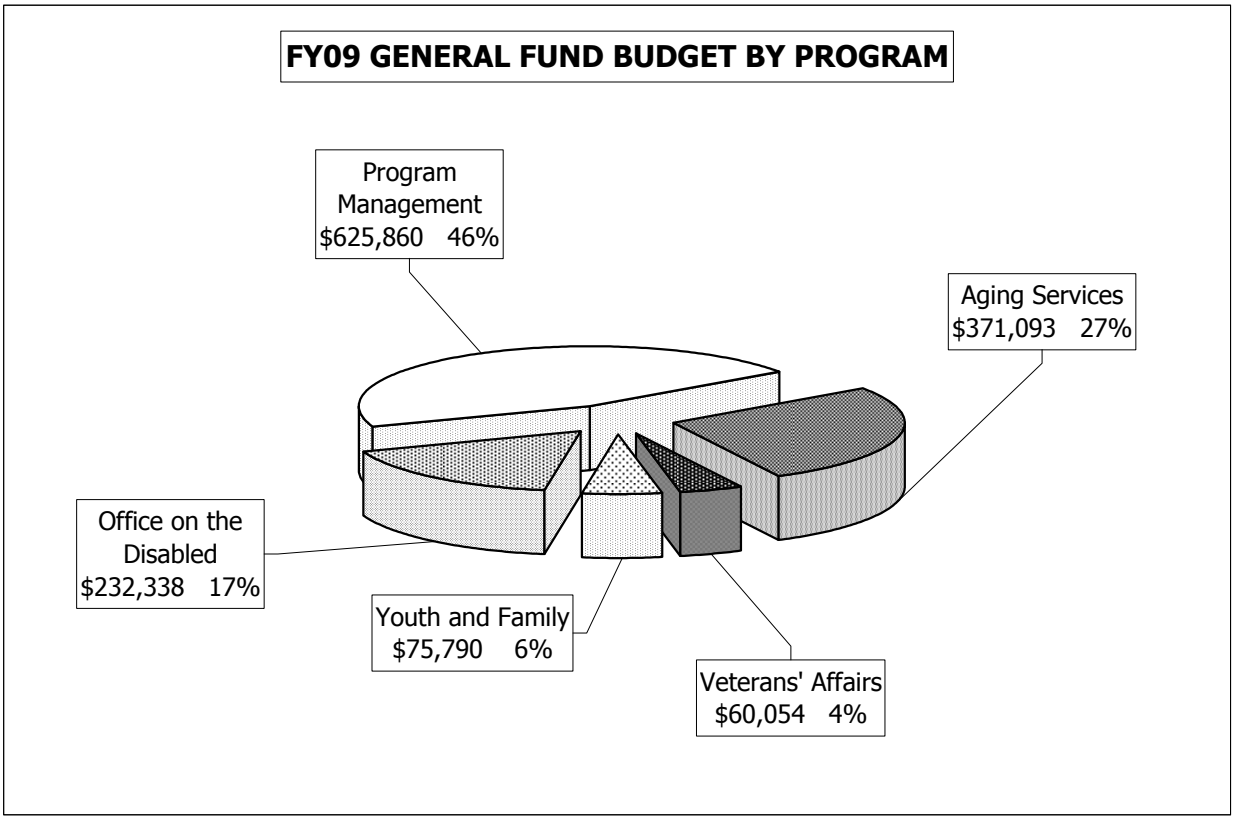

Director of
Human Services
Administration
Aging Services
Homeless Services
Veterans' Affairs
Youth and Family
Services
Office on the
Disabled

HUMAN SERVICES

BUDGET BY DIVISION	ACTUAL FY07	BUDGET FY08	BUDGET FY09
800 Director of Human Services	1,275,724	1,338,223	1,365,135
General Fund	$1,275,724	$1,338,223	$1,365,135
Local Use Tax Fund	281,720	338,180	341,919
General & Local Use Tax Funds	**$1,557,444**	**$1,676,403**	**$1,707,054**
Grant and Other Funds	12,238,176	15,041,770	20,908,978
TOTAL DEPARTMENT ALL FUNDS	**$13,795,620**	**$16,718,173**	**$22,616,032**

PERSONNEL BY DIVISION	ACTUAL FY07	BUDGET FY08	BUDGET FY09
800 Director of Human Services	18.0	17.0	17.0
General Fund	18.0	17.0	17.0
Local Use Tax Fund	6.0	6.0	6.0
General & Local Use Tax Funds	**24.0**	**23.0**	**23.0**
Grant and Other Funds	23.5	24.0	24.0
TOTAL DEPARTMENT ALL FUNDS	**47.5**	**47.0**	**47.0**

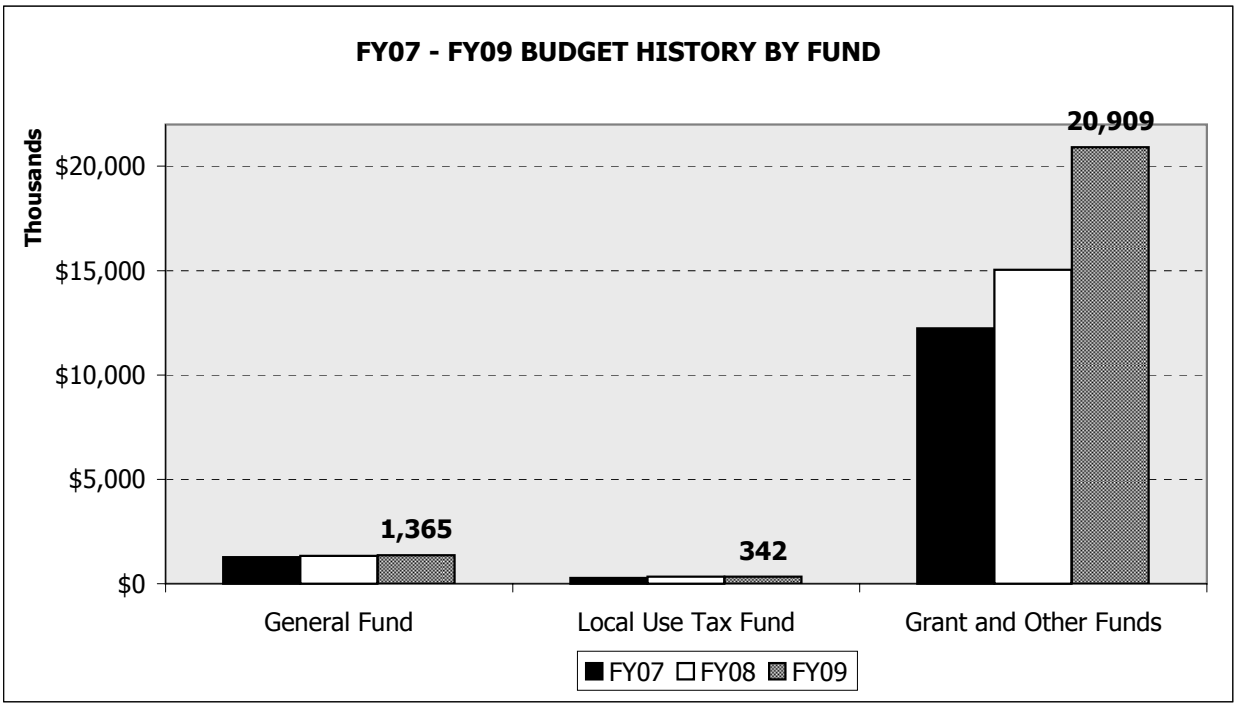
HUMAN SERVICES

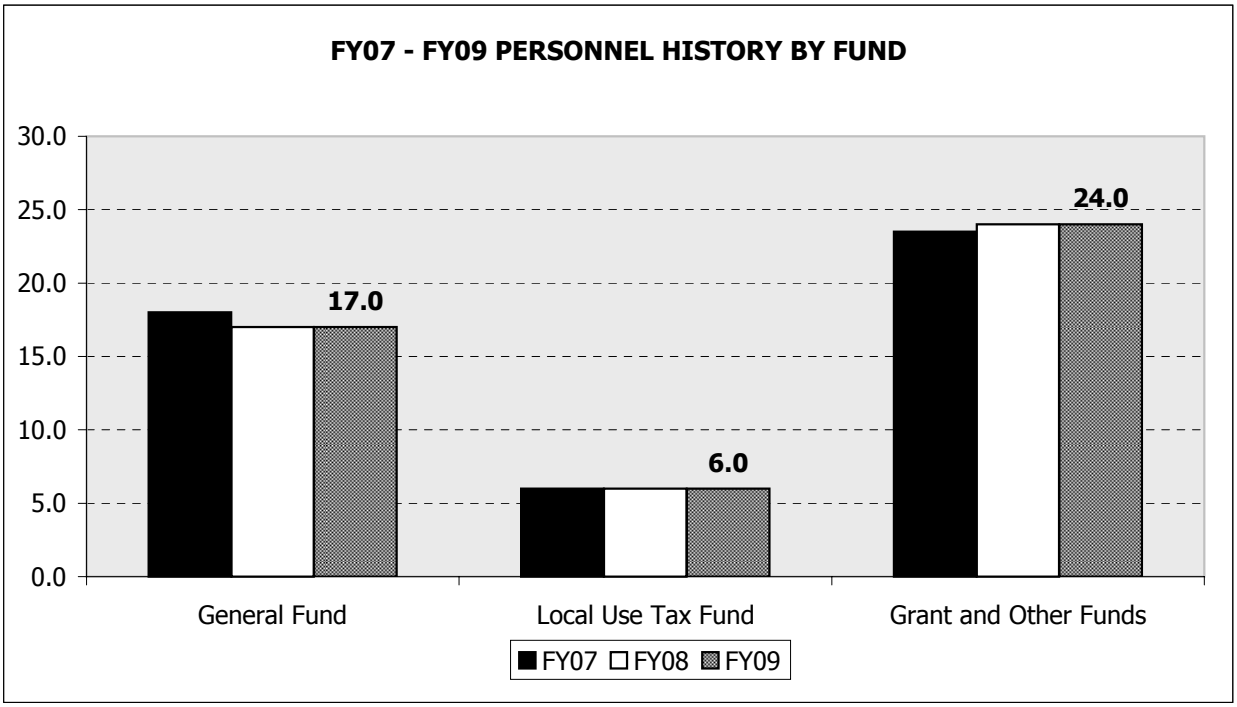


DIVISION MAJOR HIGHLIGHTS

- Human Services will add approximately 76 new beds to permanent supportive housing programs in the City.
- Youth and Family Services to increase number of sites participating in the SFSP and CACFP in an effort to increase the total number of youth fed.
- Homeless Services to open the City's second 24-Hour Safe Haven Program for homeless persons.
- Aging Services to increase health awareness, disease prevention and nutrition services offered to seniors.

HUMAN SERVICES





Division: 800 Director of Human Services
Program: Ø
Department: Human Services

Division Budget 800

MISSION & SERVICES

The Department of Human Services strives to enhance the quality of life for the citizens of St. Louis through the provision of social services via subcontracts, direct services, and partnerships with public and private entities.

The Department of Human Services is mandated by the City of St. Louis Charter to administer social welfare programs and does this through it's six programs: Program Management, Aging Services, Homeless Services, Veterans' Affairs, Youth and Family Services, and Office on the Disabled.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	1,142,635	1,171,002	1,212,403
Materials and Supplies	8,977	19,912	17,399
Equipment, Lease, and Assets	9,209	10,300	11,250
Contractual and Other Services	114,903	137,009	124,083
Debt Service and Special Charges	0	0	0
General Fund	$1,275,724	$1,338,223	$1,365,135
Local Use Tax Fund	$281,720	$338,180	$341,919
Grant and Other Funds	$12,238,176	$15,041,770	$20,908,978
All Funds	**$13,795,620**	**$16,718,173**	**$22,616,032**

FULL TIME POSITIONS

General Fund	18.0	17.0	17.0
Local Use Tax Fund	6.0	6.0	6.0
Other Funds	23.5	24.0	24.0
All Funds	47.5	47.0	47.0

Division: 800 Director of Human Services
Program: 01 Program Management
Department: Human Services

Program Budget 800-01

MISSION & SERVICES

Program Management strives to ensure the effective and efficient operation of all DHS divisions by providing administrative guidance and support.

Program Management engages in legislative and budgetary advocacy to increase available resources for services and issues facing all clients served by DHS. In addition, the program works to increase coordination and collaboration with the city and community organizations in planning and program development processes related to a wide array of social issues including, but not limited to: successful childhood and youth development, aging and disabled services, veterans services, homelessness, marital and relationship initiatives, human trafficking and the mentally ill.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	531,312	542,434	577,110
Materials and Supplies	2,074	4,664	3,816
Equipment, Lease, and Assets	2,167	2,700	2,800
Contractual and Other Services	37,581	43,822	42,134
Debt Service and Special Charges	0	0	0
General Fund	$573,134	$593,620	$625,860
Grant and Other Funds	$170,346	$718,326	$847,684
All Funds	**$743,480**	**$1,311,946**	**$1,473,544**

FULL TIME POSITIONS

General Fund	7.0	7.0	7.0
Other Funds	0.0	0.0	0.0
All Funds	7.0	7.0	7.0

Division: 800 Director of Human Services
Program: 02 Aging Services
Department: Human Services

Program Budget 800-02

MISSION & SERVICES

Aging Services' purpose is to provide a comprehensive and coordinated system of community-based services for older adults and persons with disabilities living in the City of St. Louis through the St. Louis Area Agency on Aging (SLAA).

Funded through this program, SLAA's services include, but are not limited to: transportation, nutrition, home modifications and repairs, legal services, respite, personal care services and case management. In addition, SLAA provides opportunities for employment, socialization, and other activities in the community.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	305,297	313,937	335,725
Materials and Supplies	3,756	8,465	7,128
Equipment, Lease, and Assets	2,709	3,200	3,200
Contractual and Other Services	24,364	30,906	25,040
Debt Service and Special Charges	0	0	0
General Fund	$336,126	$356,508	$371,093
Grant and Other Funds	$5,091,612	$6,686,819	$6,571,297
All Funds	**$5,427,738**	**$7,043,327**	**$6,942,390**

FULL TIME POSITIONS

General Fund	5.0	5.0	5.0
Other Funds	15.5	15.5	15.5
All Funds	20.5	20.5	20.5

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Hot meals delivered / served on-site	331,000+/-	327,750+/-	335,000
Efficiency			
% Administrative Costs to Program Costs	13.4%	14.7%	< 20%

Division: 800 Director of Human Services
Program: 03 Homeless Services
Department: Human Services

Program Budget 800-03

MISSION & SERVICES

Homeless Services program mission is to effectively promote systematic changes that will positively impact people's lives and move them from homelessness to independence and self-sufficiency by increasing the availability of resources and services, eliminating barriers, and strengthening the continuum of care.

Homeless Services has contractual agreements to assist non-profit agencies in providing services to homeless residents and those at-risk of becoming homeless. These services include, but are not limited to: emergency shelter, transitional housing, permanent housing for the disabled, safe havens, assessment and outreach.

Homeless Services budget has increased significantly as a result of the awarding of an $11 million grant as part of HUD's Continuum of Care Competition. In addition to renewing existing homeless programs, the funds will support new projects that will provide 75 permanent supportive housing beds and provide resources for the city's second safe haven.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	263,458	308,801	315,701
Materials and Supplies	3,625	3,988	3,401
Equipment, Lease, and Assets	1,743	2,300	2,600
Contractual and Other Services	12,894	23,091	20,217
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	$281,720	$338,180	$341,919
Grant and Other Funds	$4,405,323	$5,245,391	$10,932,009
All Funds	**$4,687,043**	**$5,583,571**	**$11,273,928**

FULL TIME POSITIONS

Local Use Tax Fund	6.0	6.0	6.0
Other Funds	4.0	4.0	4.0
All Funds	10.0	10.0	10.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Permanent housing placements for disabled	870	950	1,000
Outcome			
Chronic homeless persons	1,805	1,700	1,600

Division: 800 Director of Human Services
Program: 04 Veterans' Affairs
Department: Human Services

Program Budget 800-04

MISSION & SERVICES

The Office of Veterans' Affairs is committed to providing quality, comprehensive services so veterans can work and educate themselves to achieve and maintain a better quality of life and self-suffiency.

Veterans' Affairs advocates for military veterans residing within the City of St. Louis, particularly those at risk because of poverty, homelessness or poor living conditions. The Office administers programs funded by grants derived from federal, local, and private sources. Services available include, but are not limited to: transportation, legal services, benefits counseling, recognition activities and linking veterans to other available resources and organizations.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	51,468	52,985	56,923
Materials and Supplies	251	419	357
Equipment, Lease, and Assets	0	0	
Contractual and Other Services	3,136	3,535	2,774
Debt Service and Special Charges	0	0	0
General Fund	$54,855	$56,939	$60,054
Grant and Other Funds	$347,483	$426,965	$439,048
All Funds	**$402,338**	**$483,904**	**$499,102**

FULL TIME POSITIONS

General Fund	1.0	1.0	1.0
Other Funds	0.5	0.0	0.0
All Funds	1.5	1.0	1.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Veteran's Assisted	1,683	1,750	1,900
Efficiency			
% Administrative Costs to Program Costs	63%	24%	< 30%

Division: 800 Director of Human Services
Program: 05 Youth and Family
Department: Human Services

Program Budget 800-05

MISSION & SERVICES

The Youth and Family Services program advocates for and provides a wide range of programs for youth and families who are exposed to negative risk factors, including social and economic deprivation, family conflict, and low academic achievement.

Youth and Family Services provides administrative oversight of programs that provide meals to youth (ages 1-18) through the Child & Adult Care Food Program and the Summer Food Service Program. In addition, Youth and Family is charged with implementing the MINE (Mentoring, Instruction, Nutrition, Esteem) Program for youth (ages 10-17) under the supervision of the Family / Juvenile Courts.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	56,995	58,627	62,807
Materials and Supplies	1,302	2,864	2,098
Equipment, Lease, and Assets	1,625	1,400	1,750
Contractual and Other Services	10,628	12,446	9,135
Debt Service and Special Charges	0	0	0
General Fund	$70,550	$75,337	$75,790
Grant and Other Funds	$2,223,412	$1,964,269	$2,118,940
All Funds	**$2,293,962**	**$2,039,606**	**$2,194,730**

FULL TIME POSITIONS

General Fund	2.0	1.0	1.0
Other Funds	3.5	4.5	4.5
All Funds	5.5	5.5	5.5

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Efficiency			
% Administrative Costs to Program Costs	27%	23%	27%
Outcome			
MINE graduation rate	76%	85%	85%

Division: 800 Director of Human Services
Program: 06 Office on the Disabled
Department: Human Services

Program Budget 800-06

MISSION & SERVICES

Office on the Disabled is committed to providing current reliable information on services, programs, issues, etc. for persons with disabilities in the City of St. Louis. The Office on the Disabled serves as the Americans with Disabilities Act (ADA) Coordinator, providing information on the ADA, reasonable accommodations for applicants and employees, and ADA training.

Services available include, but are not limited to: plan reviews for public / private construction projects, accessibility site visits, interpreter for the deaf services, disabled parking programs, emergency management planning, ADA compliance training and advocacy.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	197,563	203,019	179,838
Materials and Supplies	1,595	3,500	4,000
Equipment, Lease, and Assets	2,709	3,000	3,500
Contractual and Other Services	39,194	46,300	45,000
Debt Service and Special Charges	0	0	0
General Fund	$241,061	$255,819	$232,338
Grant and Other Funds	$0	$0	$0

FULL TIME POSITIONS

General Fund	3.0	3.0	3.0
Other Funds	0.0	0.0	0.0
All Funds	3.0	3.0	3.0

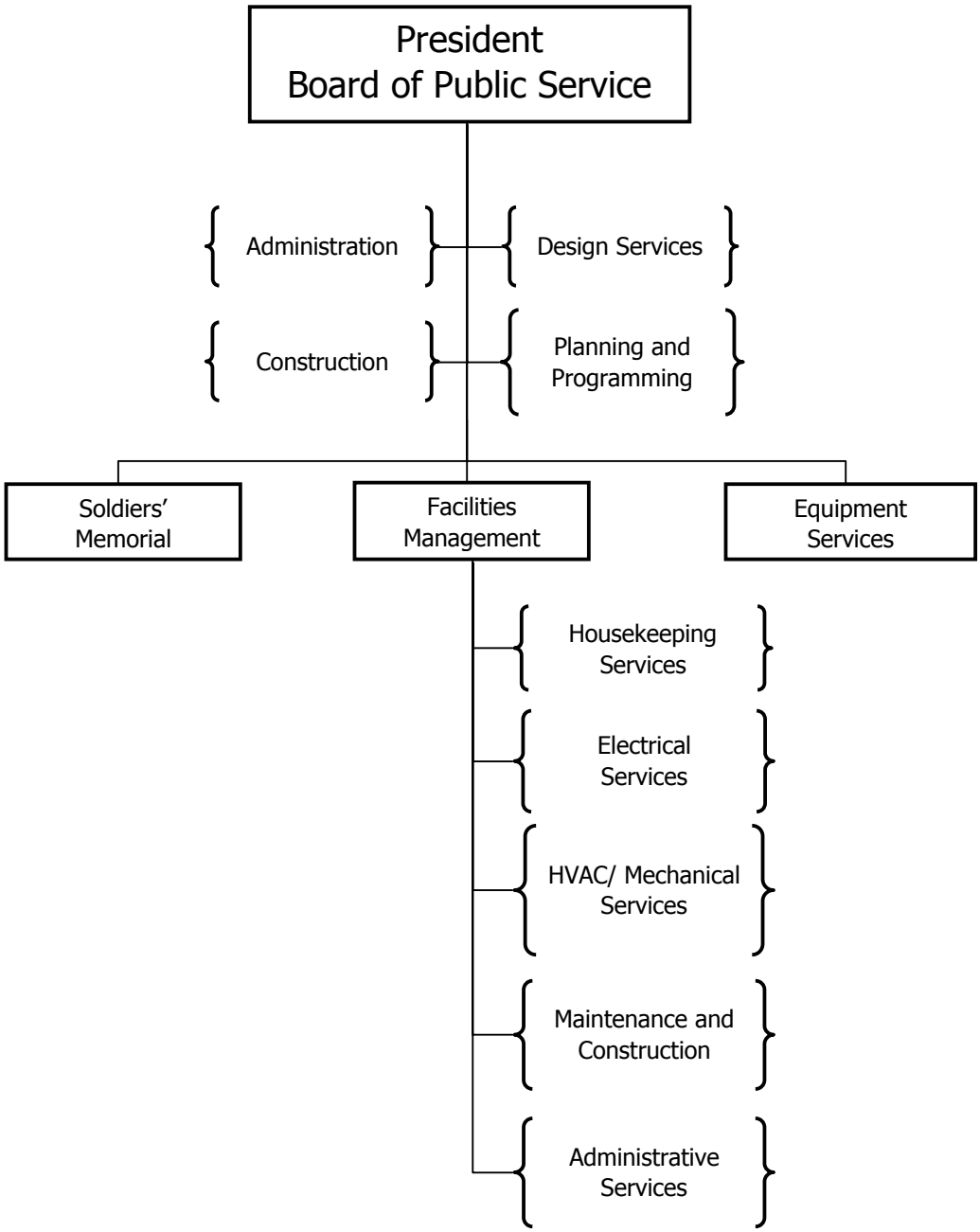
PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
People with disabilities assisted	179,445	222,000	195,000
Outcome			
Customers receiving services in < 48 hours	84%	85%	> 85%

BOARD OF PUBLIC SERVICE

DEPARTMENT MAJOR GOALS

EFFICIENT AND EFFECTIVE GOVERNMENT

- Provide for a well maintained public infrastructure.
- Provide safe, comfortable, clean, and well maintained City-owned facilities.
- Ensure the capabilities of City departments by repairing and maintaining an effective and efficient rolling stock and equipment fleet.

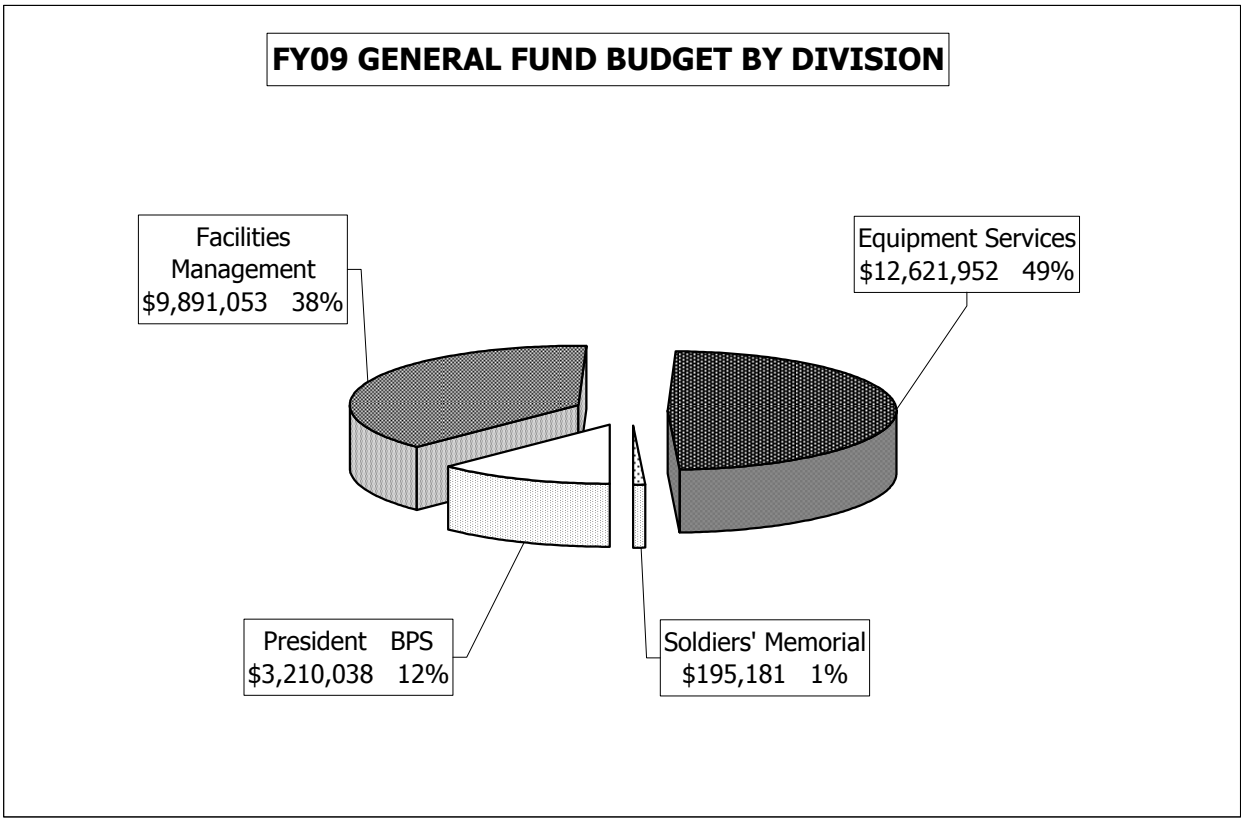

President
Board of Public Service
Administration
Design Services
Construction
Planning and Programming
Soldiers' Memorial
Facilities Management
Equipment Services
Housekeeping Services
Electrical Services
HVAC/ Mechanical Services
Maintenance and Construction
Administrative Services

BOARD OF PUBLIC SERVICE

BUDGET BY DIVISION	ACTUAL FY07	BUDGET FY08	BUDGET FY09
900 President, BPS	2,610,367	3,169,290	3,210,038
903 Facilities Management	9,195,785	9,716,963	9,831,053
910 Equipment Services	11,192,525	10,866,955	12,621,952
930 Soldiers' Memorial	156,393	204,964	195,181
General Fund	$23,155,070	$23,958,172	$25,858,224
Grant and Other Funds	235,001	644,092	1,125,763
TOTAL DEPARTMENT ALL FUNDS	**$23,390,071**	**$24,602,264**	**$26,983,987**

PERSONNEL BY DIVISION	ACTUAL FY07	BUDGET FY08	BUDGET FY09
900 President, BPS	50.0	49.0	48.0
903 Facilities Management	48.0	47.0	45.0
910 Equipment Services	74.0	74.0	73.0
930 Soldiers' Memorial	3.0	3.0	3.0
General Fund	175.0	173.0	169.0
Grant and Other Funds	21.0	21.0	25.0
TOTAL DEPARTMENT ALL FUNDS	**196.0**	**194.0**	**194.0**

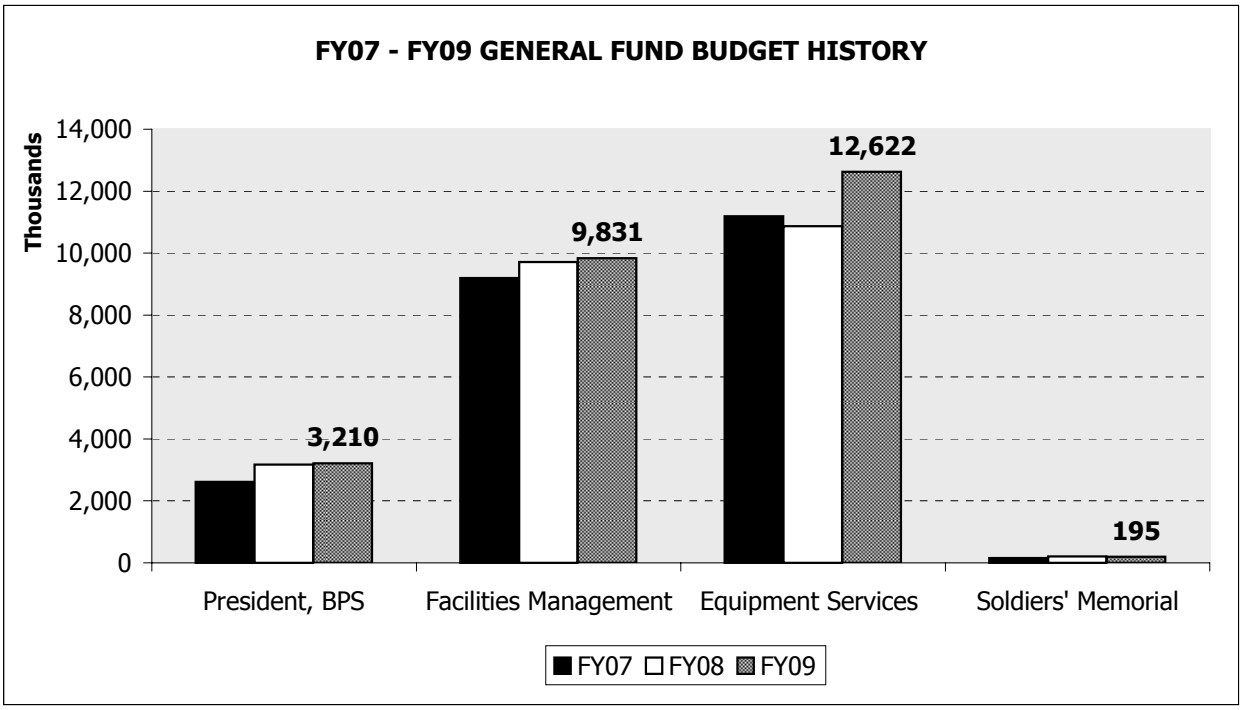
BOARD OF PUBLIC SERVICE

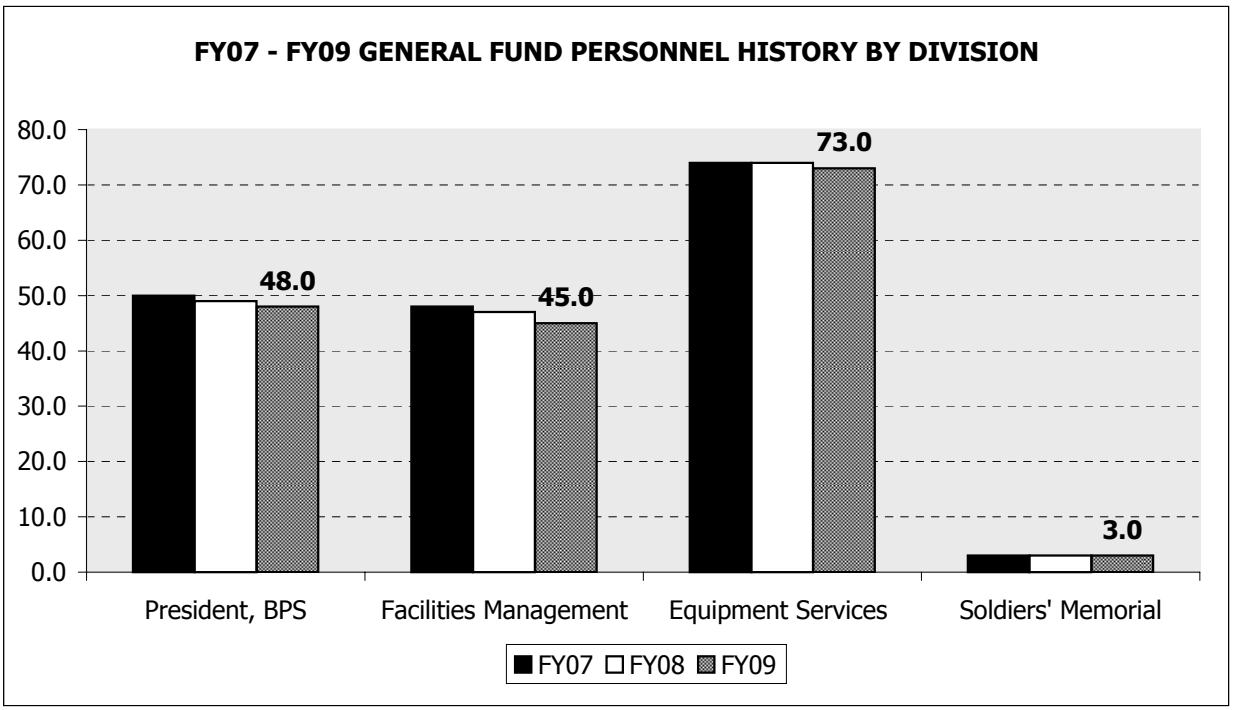


DIVISION MAJOR HIGHLIGHTS

- The Board of Public Service will have an additional allocation to Equipment Services Division to address increased costs of fuel and maintenance/repairs to the City's vehicles.
- The Board of Public Service will complete the construction and open the multi-modal station to the public.
- The City's capital fund will provide for the replacement of $5.5 million in City service vehicles over the upcoming fiscal year.
- The President, Board of Public Service will complete the Jefferson Avenue viaduct construction as well as begin construction on the Grand Avenue viaduct.
- The Board of Public Service will continue the procees of traffic signal interconnection in order to mitigate the effects of the upcoming closure of the eastern portion of the I-64 project.

BOARD OF PUBLIC SERVICE





Division: 900 President, BPS
Program: Ø
Department: Board of Public Service

Division Budget 900

MISSION & SERVICES

The President of the Board of Public Service (BPS) is responsible for all public works and improvements undertaken by the City. Its mission is to maintain and improve the infrastructure for the benefit of the residential and business communities. Duties includes the design, construction, and supervision of public works projects. BPS has administrative supervision over Facilities Management, Equipment Services, and Soldiers' Memorial operations.

In FY09, the Board of Public Service will complete construction and open the multi-modal transportation station to the public.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	2,278,521	2,704,280	2,737,528
Materials and Supplies	21,788	42,010	42,010
Equipment, Lease, and Assets	28,476	35,000	40,000
Contractual and Other Services	281,582	388,000	390,500
Debt Service and Special Charges	0	0	0
Total General Fund	$2,610,367	$3,169,290	$3,210,038
Grant and Other Funds	$228,743	$644,092	$1,125,763
All Funds	**$2,839,110**	**$3,813,382**	**$4,335,801**

FULL TIME POSITIONS

General Fund	50.0	49.0	48.0
Other Funds	15.0	15.0	19.0
All Funds	65.0	64.0	67.0

Division: 900 President, BPS
Program: 01 Administration
Department: Board of Public Service

Program Budget 900-01

MISSION & SERVICES

Administration provides support and supervision for the engineering design and construction programs. The section processes applications, project contracts, payroll, and department requisitions. In addition, the program handles service desk operations which coordinate all service and repair requests for City facilities.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	1,096,879	1,458,939	1,610,186
Materials and Supplies	21,788	42,010	42,010
Equipment, Lease, and Assets	28,476	35,000	40,000
Contractual and Other Services	109,781	147,000	139,500
Debt Service and Special Charges	0	0	0
General Fund	$1,256,924	$1,682,949	$1,831,696
Grant and Other Funds	$159,140	$0	$0
All Funds	**$1,416,064**	**$1,682,949**	**$1,775,237**
FULL TIME POSITIONS			
General Fund	21.0	21.0	22.0
Other Funds	0.0	0.0	0.0
All Funds	21.0	21.0	21.0

Division: 900 President, BPS
Program: 02 Design Services
Department: Board of Public Service

Program Budget 900-02

MISSION & SERVICES

Design Services staff conduct investigations, and prepares reports, studies, and cost estimates. The program maintains an archival library of City buildings, structures, streets, alleys, and subdivisions. Federally mandated bridge inspections are handled under this program. Design Services administers the underground storage tank and asbestos/ lead paint abatement programs.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	461,315	444,886	452,827
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	$461,315	$444,886	$454,186
Grant and Other Funds	$69,603	$289,156	$386,823
All Funds	**$530,918**	**$734,042**	**$842,106**

FULL TIME POSITIONS

General Fund	8.0	8.0	8.0
Other Funds	5.0	5.0	6.0
All Funds	13.0	13.0	14.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Outcome			
Projects within 15% of actual bids	75%	83%	100%

Division: 900 President, BPS
Program: 03 Construction
Department: Board of Public Service

Program Budget 900-03

MISSION & SERVICES

The mission of the program is to assure all public works projects are completed in compliance with contract documents, project scopes, budgets, and schedules. Projects include street and alley improvements, bridge repair and replacement, and building alterations, additions, renovations, and repair.

The President, Board of Public Service will complete the Jefferson Avenue viaduct construction as well as begin construction on the Grand Avenue viaduct.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	535,791	653,303	559,228
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	171,801	241,000	251,000
Debt Service and Special Charges	0	0	0
General Fund	$707,592	$894,303	$810,228
Grant and Other Funds	$0	$354,936	$738,940
All Funds	**$707,592**	**$1,249,239**	**$1,549,168**

FULL TIME POSITIONS

General Fund	14.0	14.0	12.0
Other Funds	10.0	10.0	13.0
All Funds	24.0	24.0	25.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Outcome			
Projects on time and budget	100%	86%	100%

Division: 900 President, BPS
Program: 04 Planning & Programming
Department: Board of Public Service

Program Budget 900-04

MISSION & SERVICES

The Planning & Programming mission is to assure all projects undertaken by the department are appropriately staffed and financed. The programs plan, with aldermanic input, for ward capital improvement projects. The program prepares grant applications for various Federal Highway Administration and Federal Transit Administration grants and administers funds obtained.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	184,536	147,152	115,287
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	$184,536	$147,152	$115,287
Grant and Other Funds	$0	$0	$0
All Funds	**$184,536**	**$147,152**	**$115,287**
FULL TIME POSITIONS			
General Fund	7.0	6.0	6.0
Other Funds	0.0	0.0	0.0
All Funds	7.0	6.0	6.0

Division: Facilities Management
Program: Ø
Department: Board of Public Service

Division Budget 903

MISSION & SERVICES

Facilities Management is responsible for operating and maintaining City facilities.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	2,652,329	2,720,903	2,814,953
Materials and Supplies	297,517	294,500	298,500
Equipment, Lease, and Assets	33,092	40,000	40,500
Contractual and Other Services	6,212,847	6,661,560	6,677,100
Debt Service and Special Charges	0	0	0
General Fund	$9,195,785	$9,716,963	$9,831,053
Grant and Other Funds	$0	$0	$0
All Funds	**$9,195,785**	**$9,716,963**	**$9,831,053**
FULL TIME POSITIONS			
General Fund	48.0	47.0	45.0
Other Funds	0.0	0.0	0.0
All Funds	48.0	47.0	45.0

Division: 903 Facilities Management
Program: 01 Housekeeping Services
Department: Board of Public Service

Program Budget 903-01

MISSION & SERVICES

Housekeeping Services mission is to assure all offices and public areas of City Hall are cleaned and maintained.

Services provided by Housekeeping include carpet, floor and restroom cleaning, as well as trash collection.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	346,348	411,543	432,164
Materials and Supplies	30,307	30,000	30,000
Equipment, Lease, and Assets	827	1,000	1,000
Contractual and Other Services	46,427	50,000	50,000
Debt Service and Special Charges	0	0	0
General Fund	$423,909	$492,543	$513,164
Grant and Other Funds	$0	$0	$0
All Funds	**$423,909**	**$492,543**	**$513,164**

FULL TIME POSITIONS

General Fund	11.0	12.0	11.0
Other Funds	0.0	0.0	0.0
All Funds	11.0	12.0	11.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Work orders completed	183	136	200

Division: 903 Facilities Management
Program: 02 Electrical Services
Department: Board of Public Service

Program Budget 903-02

MISSION & SERVICES

Electrical Services program mission is to assure all electrical systems are maintained and in working order. The program oversees installation of new equipment by outside contractors.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	526,549	568,068	592,610
Materials and Supplies	70,717	70,000	72,750
Equipment, Lease, and Assets	3,309	4,000	4,000
Contractual and Other Services	2,933,251	2,983,000	3,015,000
Debt Service and Special Charges	0	0	0
General Fund	$3,533,826	$3,625,068	$3,684,360
Grant and Other Funds	$0	$0	$0
All Funds	**$3,533,826**	**$3,625,068**	**$3,684,360**

FULL TIME POSITIONS

General Fund	8.0	8.0	8.0
Other Funds	0.0	0.0	0.0
All Funds	8.0	8.0	8.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Work orders completed	1,798	1,369	1,800

Division: 903 Facilities Management
Program: 03 HVAC/ Mechanical Services
Department: Board of Public Service

Program Budget 903-03

MISSION & SERVICES

HVAC / Mechanical Services mission is to assure all HVAC and mechanical systems are maintained. The program maintains the fire sprinkler systems, hot water systems, freezers, and water coolers. The City's heating costs are included in this program's budget.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	955,615	904,501	965,217
Materials and Supplies	109,107	108,000	108,000
Equipment, Lease, and Assets	28,956	35,000	35,000
Contractual and Other Services	3,082,746	3,457,000	3,444,000
Debt Service and Special Charges	0	0	0
General Fund	$4,176,424	$4,504,501	$4,552,217
Grant and Other Funds	$0	$0	$0
All Funds	**$4,176,424**	**$4,504,501**	**$4,552,217**

FULL TIME POSITIONS

General Fund	16.0	14.0	14.0
Other Funds	0.0	0.0	0.0
All Funds	16.0	14.0	14.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Work orders completed	3,394	2,760	3,000

Division: 903 Facilities Management
Program: 04 Construction
Department: Board of Public Service

Program Budget 903-04

MISSION & SERVICES

The Facilities Maintenance and Construction program is charged with the repairs of walls, doors, and windows at City facilities. The program provides carpentry, painting, and lock and key systems for most facilities.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	636,243	641,359	599,585
Materials and Supplies	65,666	65,000	69,250
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	102,139	107,000	115,000
Debt Service and Special Charges	0	0	0
General Fund	$804,048	$813,359	$783,835
Grant and Other Funds	$0	$0	$0
All Funds	**$804,048**	**$813,359**	**$783,835**

FULL TIME POSITIONS

General Fund	10.0	10.0	9.0
Other Funds	0.0	0.0	0.0
All Funds	10.0	10.0	9.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Work orders completed	1,223	1,200	1,400

Division: 903 Facilities Management
Program: 05 Administrative Services
Department: Board of Public Service

Program Budget 903-05

MISSION & SERVICES

Administrative Services provides management, technical, and clerical support. The program provides technical review of plans, specifications for repair projects, and inspections. The programs supervises staff that work with the service desk.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	187,574	195,432	225,377
Materials and Supplies	21,720	21,500	18,500
Equipment, Lease, and Assets	0	0	500
Contractual and Other Services	48,284	64,560	53,100
Debt Service and Special Charges	0	0	0
General Fund	$257,578	$281,492	$297,477
Grant and Other Funds	$0	$0	$0
All Funds	**$257,578**	**$281,492**	**$297,477**
FULL TIME POSITIONS			
General Fund	3.0	3.0	3.0
Other Funds	0.0	0.0	0.0
All Funds	3.0	3.0	3.0

Division: 910 Equipment Services
Program: Ø
Department: Board of Public Service

Division Budget 910

MISSION & SERVICES

The Equipment Services Division (ESD) provides maintenance to City vehicles and equipment. ESD operates six garage repair facilities. ESD also manages the fleet fueling procedures for City vehicles.

In FY09, $1.4 million in additional allocation will be utilized to address the increased costs of fueling and repairing the City's vehicle fleet. The City's Capital fund will provide for the replacement of $5.5 million in City service vehicles over the upcoming fiscal year.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	4,048,903	4,245,445	4,436,272
Materials and Supplies	5,851,338	5,350,200	6,725,400
Equipment, Lease, and Assets	5,531	5,900	6,200
Contractual and Other Services	1,286,753	1,265,410	1,454,080
Debt Service and Special Charges	0	0	0
General Fund	$11,192,525	$10,866,955	$12,621,952
Grant and Other Funds	$0	$0	$0
All Funds	**$11,192,525**	**$10,866,955**	**$12,621,952**

FULL TIME POSITIONS

General Fund	74.0	74.0	73.0
Other Funds	6.0	6.0	6.0
All Funds	80.0	80.0	79.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Efficiency			
% Unscheduled repairs	27%	50%	50%

Division: 930 Soldiers' Memorial
Program: Ø
Department: Board of Public Service

Division Budget 930

MISSION & SERVICES

Soldiers' Memorial is dedicated as a memorial for veterans and as a museum for preserving a historic collection of military artifacts. The memorial building is open to the public and has meeting space available for veterans and other groups.

Soldiers' Memorial routinely participates in many events honoring the nation's veterans including the Veterans' Day Parade, American Legion flag raising ceremony, AMVETS Pearl Harbor service, and POW/ MIA March to the Arch.

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY08	BUDGET FY09
Personal Services	108,953	154,564	132,781
Materials and Supplies	0	0	2,000
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	47,440	50,400	60,400
Debt Service and Special Charges	0	0	0
General Fund	$156,393	$204,964	$195,181
Grant and Other Funds	$6,258	$0	$0
All Funds	**$162,651**	**$204,964**	**$195,181**

FULL TIME POSITIONS

General Fund	3.0	3.0	3.0
Other Funds	0.0	0.0	0.0
All Funds	3.0	3.0	3.0

PERFORMANCE MEASUREMENT(S)	ACTUAL FY07	ESTIMATED FY08	GOAL / EST. FY09
Output			
Group tours and presentations	125	85	85
Outcome			
Visitors	48,000	41,000	41,000

CAPITAL IMPROVEMENTS

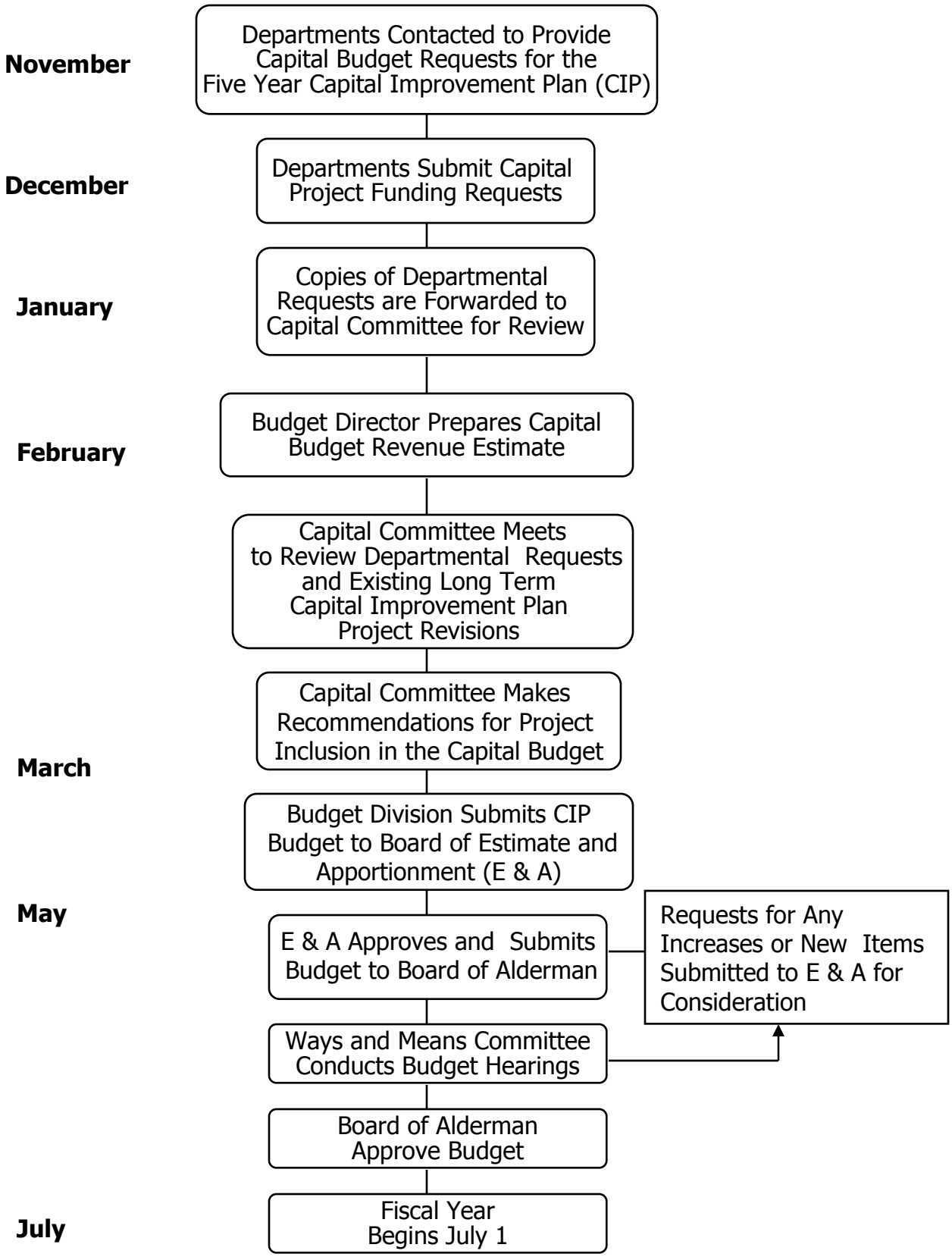
Since the establishment of the Capital Fund in 1989, the City has successfully begun the process of restoring and improving its capital assets. In August 1993, voters passed a one-half cent sales tax dedicated to capital improvement projects. This new source of revenue has greatly enhanced the City's ability to meet its capital needs. Major accomplishments and highlights of St. Louis' capital improvement program are shown on the table on the following page.

This section presents an overview of St. Louis' capital improvement program, including the planning process, the five-year Capital Improvements Plan, and the FY2009 Capital Budget. The entire Capital Improvements Plan, including a budget for each fund, account, and subaccount within the Capital Fund, is presented in a separately bound volume.

CAPITAL PLANNING PROCESS

To address the City's pressing capital infrastructure and equipment needs, the City of St. Louis established capital planning policies and the Capital Fund in 1989. City ordinances require the Budget Division, together with the Capital Committee, to develop a five-year capital improvement plan (CIP) annually. Each year, a Capital Budget must be prepared, based on the first year of the CIP. Both the CIP and Capital Budget must be submitted by the Budget Division to the Board of Estimate and Apportionment and Board of Aldermen for approval. The CIP and Capital Budget are submitted in the same manner and time as the general operating budget of the City.

Capital Improvement Plan (CIP) Budget Process



CAPITAL IMPROVEMENT PROGRAM
ACCOMPLISHMENTS

Roads and Bridges

- Replacement of several major bridges in the City, including the Lansdowne Ave South Kingshighway, Arsenal Street, Morganford, Alabama and Natural Bridge Road.

- Truman Parkway and resurfacing of arterial and residential streets throughout the City.

Neighborhood Stabilization

- Improvements, such as lighting, street resurfacing, and new playground equipment in the City's six major parks and many neighborhood parks

- Enhanced street lighting at all recreation centers, neighborhood parks, community schools and churches throughout the City.

- Demolition of abandoned buildings

- Improvements at the City's recreation centers

Facility Improvements and Equipment Replacement

- Repair, expansion, and construction of City-owned buildings, including the Civil Courts Building, the Justice Center, Carnahan Courthouse and the Police Department Area Command Stations.

- Implementation of a rolling stock replacement program
- Progress toward complying with Federal mandates
- Flood protection projects
- Warning Siren System

The Capital Committee is responsible for the assessment and review of capital needs and must develop and recommend the CIP and Capital Budget. As established by ordinance, the Capital Committee consists of the following members: the Budget Director, who serves as Chairperson, the Community Development Agency Director, the President of the Board of Public Service, the President of the Board of Aldermen (or his designee), one other Alderman appointed by the President of the Board of Aldermen, the Comptroller (or his designee), one other person from the Comptroller's office, the Mayor (or his designee), and the Chairperson of the Ways and Means Committee.

A committee of City residents, the Citizen's Advisory Committee for Capital Expenditures, is involved in the capital planning process. This committee reviews and assesses capital needs, advises the Capital Committee on the development and recommendation of the CIP and Capital Budget, and reviews the City's capital accomplishments.

The Capital Committee selects and prioritizes capital projects using established criteria. The following criteria are used to evaluate projects:

- Capital improvements that will foster St. Louis' goal of preserving and improving municipal buildings and other assets;
- Capital improvements that will foster St. Louis' goal of fiscal stability and soundness;
- Capital improvements that will foster St. Louis' goal of preserving its infrastructure and heritage;
- Projects that reduce the cost of operations or energy consumption;
- Projects that promote operational safety.

In January 1994, the Capital Committee adopted additional selection criteria. Projects are evaluated and funding recommendations are made according to the following priorities:

1) Required payment for existing debt service
2) Local match amounts for bridge and street improvements et al
3) Funding for State and Federal mandates, including underground storage tank abatement, ADA compliance, asbestos and lead paint abatement
4) Ongoing replacements necessary for City operations

FIVE-YEAR CAPITAL IMPROVEMENT PLAN

The 2009-2013 Capital Improvements Plan identifies the projects funded in the FY2009 capital budget and those projects scheduled for the next four years. Projects included in the Capital Improvements Plan (CIP) from FY2008-FY2012 have a projected cost of $360 million. The projects will be funded through a combination of local, state and federal sources. Over the five-year period, approximately $210 million will be appropriated to pay for the projects. This amount includes outright purchases as well as debt service payments, and in the case of road and bridge projects, the City's local matching share of the total cost. In FY09 the City will allocate funds from the new Municipal Facility and Infrastructure Debt Service, which will provide an estimated $26.61 million in FY2009, of which all or part would have come from either the General or Capital Funds. Projects funded by the new debt service will provide for Road & Bridge projects and Facility Improvements & Equipment Replacement projects. The Municipal Facility and Infrastructure Debt Service funding amounts are shown on Table I and details are available in the Capital Improvements Plan presented in a separately bound volume.

Projects included in the CIP have been grouped into three major categories. These categories are road and bridge improvements, neighborhood stabilization projects, and facility improvements and equipment replacement. Table I presents a summary of proposed capital projects for the next five years. The projects presented in the FY2009 column represent the FY2009 Capital Budget, while projects in subsequent years will be reviewed and updated on an annual basis. A detailed description of each proposed project is included in the separately bound Capital Improvements Plan.

TABLE I
CAPITAL IMPROVEMENTS PLAN
USE OF FUNDS

	FY2009	FY2010	FY2011	FY2012	FY2013
ROAD AND BRIDGE PROJECTS					
ARTERIAL STREET RESURFACING	0	1,000,000	1,000,000	1,000,000	1,000,000
BRIDGE REPAIR/RESURFACING	0	500,000	500,000	500,000	500,000
BRIDGE RECONSTRUCT/REPLACEMENT (ISTEA)	350,000	9,000,000	5,350,000	7,100,000	2,000,000
EQUIPMENT REPLACEMENT (ISTEA)	0	1,480,000	150,000	0	0
STREET RECONSTRUCTION (ISTEA)	0	280,000	220,000	0	0
ROAD AND BRIDGE PROJECTS Total	**$350,000**	**$12,260,000**	**$7,220,000**	**$8,600,000**	**$3,500,000**
NEIGHBORHOOD STABILIZATION PROJECTS					
MAJOR PARKS IMPROVEMENTS (1/2 CENT & METRO & GRANTS)	4,348,100	3,692,600	3,764,400	3,837,800	3,912,400
POLICE DEPARTMENT IMPROVEMENTS	1,624,000	1,387,000	1,387,000	1,387,000	1,387,000
METRO PARKS - (NEIGHBORHOOD PARKS)	1,023,050	1,044,400	1,065,200	1,086,500	1,108,300
RECREATION CENTER IMPROVEMENTS	570,700	528,800	539,000	549,400	560,000
WARD IMPROVEMENT PROJECTS	9,469,000	8,812,500	8,983,000	9,157,000	9,334,000
NEIGHBORHOOD STABILIZATION PROJECTS Total	**$17,034,850**	**$15,465,300**	**$15,738,600**	**$16,017,700**	**$16,301,700**
FACILITY IMPROVEMENTS AND EQUIPMENT REPLACEMENT					
BUILDING IMPROVEMENTS	6,342,000	3,842,000	3,932,000	3,942,000	3,792,000
CIVIL COURTS BUILDING IMPROVEMENTS	2,752,000	3,507,000	2,752,000	2,752,000	2,752,000
EQUIPMENT REPLACEMENT	2,840,000	4,215,000	4,215,000	3,975,000	3,975,000
FEDERAL MANDATES	187,000	400,000	300,000	200,000	200,000
JUSTICE CENTER PROJECT	0	10,116,000	10,116,000	10,116,000	10,116,000
NEW CONSTRUCTION	568,000	568,000	568,000	568,000	568,000
IMPROVEMENT PROJECTS	0	30,000	30,000	10,000	30,000
FACILITY IMPROVEMENTS AND EQUIPMENT REPLACEMENT Total	**$12,689,000**	**$22,678,000**	**$21,913,000**	**$21,563,000**	**$21,433,000**
ENGINEERING, DESIGN AND ADMINISTRATION Total	**$1,060,000**	**$1,092,000**	**$1,125,000**	**$1,159,000**	**$1,194,000**
All Capital Improvement Projects	**$31,133,850**	**$51,495,300**	**$45,996,600**	**$47,339,700**	**$34,835,400**
Financed Facility / Infrastructure Projects	**$26,610,000**	**$0**	**$0**	**$0**	**$0**

Road and Bridge Improvement Projects

Most of the costs of the transportation projects are funded through the Federal Surface Transportation Program. The CIP will provide a total of $31.93 million toward road and bridge improvements over the next five years. This amount will serve as the City's local match for federally funded projects with an estimated value of over $74.3 million. This represents about 15 percent of the total CIP projects either in progress or begun during the five-year-period. In FY2009 funds from the Municipal Facility and Infrastructure Debt Service which will provide an estimated $3.18 million for Road & Bridge projects.

The CIP also includes $4.0 million for arterial street resurfacing and $2.0 million for bridge repair/resurfacing. These street and bridge improvements will be funded entirely with City dollars. Prior to the passage of the capital improvement sales tax, many needed arterial street and bridge repairs went undone.

Neighborhood Stabilization Projects

Neighborhood stabilization capital projects include improvements in the City's 28 wards, recreation centers, parks, and Police Department. Approximately $80.53 million in neighborhood stabilization projects is included in the five-year plan. Proposed five-year plan funding includes the following:

- $45.75 million for ward improvements
- $19.55 million for major park improvements
- $7.17 million for Police Department improvements
- $2.74 million for recreation center improvements
- $5.32 million for neighborhood park improvements

The majority of neighborhood stabilization projects will be improvements in the City's neighborhoods and parks. In FY2009, each ward will receive $308,750, plus their portion of the beginning balance, for capital improvements recommended by the Aldermen. In the past, Aldermen have spent these funds to resurface residential streets, improve neighborhood parks, reconstruct alleys, enhance street lighting and replace refuse dumpsters.

Facility Improvement and Equipment Replacement

Approximately $100.25 million in facility improvements and equipment replacement is planned for the next five years. More than 86% of this amount will be expended to retire the debt associated with the downtown Justice Center and the expansion of the Medium Security Institution, the renovations to the Civil Courts Building and the Carnahan Courthouse, the Rolling Stock, Computer Systems, Multi-Modal Facility and 911 System debts. In FY2009 to provide for needed building repairs and renovations the City will allocate funds from the Municipal Facility and Infrastructure Debt Service which will provide an estimated $23.44 million for these facility projects, details are available in the Capital Improvements Plan presented in a separately bound volume.

Facility improvement and equipment replacement projects proposed in the five-year Capital Improvement Plan include:

- $40.46 million for the MSI expansion and Justice Center financing
- $14.52 million for renovations & financing of the Civil Courts building
- $4.98 million for renovations & financing of the Carnahan Courthouse
- $18.02 million for rolling stock, 911 systems and computer equipment replacement
- $5.30 million for renovations & financing of the Multi-Modal & Abram Facilities
- $9.13 million for renovations & repairs to City projects and buildings
- $1.29 million for Federal mandate compliance

Funding Sources

The capital projects included in this plan will be financed through a combination of local, state, and federal sources. Table II presents a summary of estimated resources available for capital expenditures for the next five years. A brief description of the funding sources follows.

TABLE II
CAPITAL IMPROVEMENTS PLAN
SOURCE OF FUNDS

	FY2009	FY2010	FY2011	FY2012	FY2013
1/10 Cent Sales Tax for Metro Parks (40% Major Parks)	**683,000**	696,000	710,000	724,000	739,000
1/10 Cent Sales Tax for Metro Parks (60% Neighborhood Parks)	**1,024,000**	1,044,000	1,065,000	1,087,000	1,108,000
1/2 Cent Sales Tax for Capital Improvement	**18,350,000**	18,717,000	19,091,000	19,473,000	19,862,000
1/2 Cent Sales Tax for Capital Improvement - Beginning Balance City Wide	**-118,000**	0	0	0	0
1/2 Cent Sales Tax for Capital Improvement - Beginning Balance Major Parks	**726,000**	0	0	0	0
1/2 Cent Sales Tax for Capital Improvement - Beginning Balance Recreation Center	**52,000**	0	0	0	0
1/2 Cent Sales Tax for Capital Improvement - Beginning Balance Ward Accounts	**824,000**	0	0	0	0
1/2 Cent Sales Tax for Capital Improvement - Police Capital Beginning Balance	**-105,000**	0	0	0	0
Beginning Balance (Debt Service Reserve Earnings)	**0**	25,000	25,000	25,000	25,000
Courthouse Restoration Fund - Municipal Courts	**260,000**	260,000	260,000	260,000	260,000
Courthouse Restoration Fund - State Courts	**1,200,000**	1,200,000	1,200,000	1,200,000	1,200,000
Gasoline Tax Revenue - (County Share)	**630,000**	630,000	630,000	630,000	630,000
General Fund Transfer - Carnahan Courthouse Debt Service	**0**	615,000	615,000	615,000	615,000
General Fund Transfer -Justice Center Lease Payment	**0**	4,800,000	4,800,000	4,800,000	4,800,000
General Fund Transfer for Civil Courts Debt	**0**	1,230,000	1,230,000	1,230,000	1,230,000
Income from Sale of City Assets	**350,000**	350,000	350,000	350,000	350,000
Previous Year General Fund Balance	**1,510,000**	0	0	0	0
Transfer from Gaming Revenue Fund	**5,750,000**	4,900,000	4,900,000	4,900,000	4,900,000
TOTAL SOURCES OF REVENUE	**$31,136,000**	**$34,467,000**	**$34,876,000**	**$35,294,000**	**$35,719,000**

Local Sources

The major local funding source is the one-half cent sales tax for capital improvements. This tax was passed in 1993 and should provide about $95.49 million over the next five years and $18.35 million this year for capital improvements. Proceeds from the capital improvement sales tax are distributed among the City's 28 wards (50%), citywide improvements (20%), major parks (17%), the Police Department (10%), and recreation centers (3%). In addition, in FY2009, beginning balances from the ½ Cent Sales Tax are available for appropriation in the amount of $1.38 million and will be distributed as detailed in the exhibits.

The City's General fund, supported by local taxes and fees, contributes to the Capital Fund. In most years, the general fund budget will include a transfer to the Capital Fund to offset debt service charges. In FY2009, the general fund budget will not be required to include a transfer to the Capital Fund. Additional local revenue of approximately $350,000 is expected from the sale of assets.

In FY2002, the City Parks and Recreation system began receiving funds from the regional 1/10 Cent Metro Parks Sales Tax. Over the next five years, the City's portion of the tax will be approximately $8.88 million with 40% going to the major parks and 60% going to the neighborhood parks. In FY2009, the City's portion of the tax will be approximately $1.71 million.

In FY2002, the City passed an ordinance imposing court costs of $5.00 on certain cases adjudicated in Municipal Courts. In FY2009, revenue from these cases is estimated to be $260,000 annually and will be used to offset debt service financing to provide improvements at City owned courthouses.

Also, if any general fund operating surpluses become available in future years, the City will budget these funds in the Capital Budget on a year-by-year basis. In FY2009 this amount will be $1,510,000. Revenue derived from riverboat gaming is discussed later in this section.

State Sources

The Capital Fund receives funding through several taxes and fees imposed by the State of Missouri. The City has allocated a portion of the proceeds of the statewide gasoline tax to be used for capital improvements. In FY2009, $630,000 in gasoline tax revenues will be transferred to the Capital Fund. These revenues are used to help fund the City's local match requirements on bridge replacement and street repair projects financed through the Federal STP program.

In 1995 the state legislature imposed an additional $35 court filing fee on cases filed in the 22nd Judicial Circuit Court in St. Louis. The fee has since been raised to $45 per case. Revenues generated from this filing fee are being used to assist in financing renovations to the Civil Courts Building. This additional filing fee generates about $1.2 million annually.

Federal Sources

The City of St. Louis relies heavily upon Federal funding to finance its road and bridge improvement projects. Federal funding is available through the Surface Transportation Program (STP), which was established through the Intermodal Surface Transportation Efficiency Act (ISTEA & TEA-21). The ISTEA program provides 75 to 100 percent of the cost of major bridge renovation or replacement projects and certain street improvement projects. The St. Louis Metropolitan region receives approximately $14 million annually in such matching funds and is currently on a three year planning cycle.

Gaming Revenues

Currently, the City benefits from three direct sources of gaming revenues. The first is a 10% share of the state tax on gaming adjusted gross receipts (AGR). With the state tax set at 20%, the City's share is equal to 2% of AGR. The state also imposes a two-dollar fee for all admissions to a gaming boat, with the City receiving one-half of this fee, or a dollar per admission. A third source of revenue is the lease between the City's Port Authority and the riverboat operator. The current lease with the Admiral Riverboat Casinos specifies a payment of 2% of AGR. A new gaming facility on Laclede's Landing operated by the Pinnacle Corp. opened in mid FY2008. Since the new facility is not located directly on the riverfront, port lease revenue will decline, however overall gaming revenue will increase with the larger development. In FY2009, $5.75 million in revenues will be appropriated to the Capital Fund

In appropriating these revenues the City has opted for a spending formula that maximizes the impact of these receipts without making ongoing City operations dependent on the success of the gaming industry. By state statute, the 2% of AGR the City receives from the state is set aside for use in providing services necessary for the safety of the public visiting gaming boats. Funds from this source are therefore appropriated primarily for Police Department services on the riverfront and for riverfront street lighting, and public right-of-way improvements. Revenue from the admission fee is unrestricted as to use and will be used to supplement funds available for capital improvement projects and to further economic development efforts.

FY2009 CAPITAL BUDGET

The capital budget for FY2009 is $31.1 million. Table III presents a summary of the FY2009 capital budget. Citywide capital projects comprise over 41% of the total capital budget and ward improvement projects are about 30% of the budget. The remainder is divided among major parks, recreation centers, and the Police Department. The one-half cent sales tax for capital improvements is the largest source of capital funding and will provide approximately $18.35 million in revenue for capital improvements in FY2009. Other major sources of funding include income from the sale of assets, court fees, gasoline tax revenues, and gaming revenues.

The FY2009 capital budget is about 18% lower than the previous year's budget. Debt service charges for the major construction and equipment are below last year due mainly to the debt service for the Justice Center being funded by the Trustee Lease Fund this year. In addition to Capital funds the City will allocate funds from the Municipal Facility and Infrastructure Debt Service, which will provide an estimated $26.61 million in FY2009, projects funded by the new debt service will provide for Road & Bridge projects and Facility Improvements & Equipment Replacement projects. The Municipal Facility and Infrastructure Debt Service project funding amounts are shown on the detail descriptions of projects in the Project Detail section details in the Capital Improvements Plan presented in a separately bound volume. Funds available for Neighborhood Stabilization projects supported by the sales tax for capital improvements are slightly lower than FY2008; this is due in part to a lower beginning balance becoming available for appropriation from the various ½ Cent Sales Tax accounts.

The major areas of capital improvement spending are summarized in the following table. A more detailed break down of the sources and uses of funds are listed in the exhibits at the end of this section. A complete detail of the five-year Capital Improvements Plan (CIP) can be found in a separate volume.

TABLE III
FY09 CAPITAL BUDGET

	FY08 Budget	FY09 Budget
SOURCES		
Capital Improvement Sales Tax	18,081,000	18,350,000
Metro Parks Sales Tax	1,663,000	1,707,000
Capital Improvement Sales Tax - Police Beginning Balance	650,000	(105,000)
CityWide Capital Existing Balance	1,755,000	(118,000)
Capital Improvement Sales Tax - Parks Beginning Balance	503,395	726,000
Capital Improvement Sales Tax - Rec Centers Beginning Balance	309,768	52,000
Capital Improvement Sales Tax - Wards Beginning Balance	558,202	824,000
22nd Street Connector Reimbursement	425,000	0
Beginning Balance (Debt Service Reserve Earnings)	25,000	0
Beginning Balance (Caranahan Courthouse Debt Service)	190,000	0
Prior Year General Fund Balance (1/2 of Fund Balance)	727,000	1,510,000
Gaming Revenues	3,900,000	5,750,000
Gasoline Tax - (County Share)	630,000	630,000
General Fund Transfer - Civil Courts Debt Service	1,230,000	0
General Fund Transfer - Justice Center Lease Payment	4,800,000	0
General Fund Transfer - Caranahan Courthouse Debt Service	615,000	0
Courthouse Restoration Funds	1,285,000	1,460,000
Release of Interest from Rolling Stock Debt Service	65,000	0
CCC East (Dome) Refinancing Balance	640,000	0
Income from Sale of City Assets	350,000	350,000
Total Sources	38,402,365	31,136,000
USES		
Citywide		
Existing Debt	15,696,000	9,530,237
Surface Transportation Program Match (T-21)	2,404,000	350,000
Federal Mandates	0	187,000
City Building Improvements & Equipment	2,067,250	2,971,763
Total Citywide	20,167,250	13,039,000
Engineering, Design and Administration	1,030,000	1,060,000
Ward Improvements	9,083,702	9,469,000
Major & Neighborhood Parks Debt & Improvements	5,065,395	5,371,050
Police Department Improvements	2,230,100	1,624,000
Recreation Center Improvements	821,768	570,700
	18,230,965	18,094,750
Total Uses of Funds	**38,398,215**	**31,133,750**
Operating Balance	**$4,150**	**$2,250**

Citywide

Approximately $13.04 million in citywide capital improvement projects are funded for FY2009. Highlights for FY2009 include:

- $6.79 million in lease purchase payments for the renovation of the Civil Courts Building and the Carnahan Courthouse, Abram Building, Multi-Modal Station, Municipal Facility & Infrastructure Projects and the Convention Center
- $2.74 million for the debt service for the rolling stock replacement program, computer equipment and the new 911 System upgrades
- $3.16 million for Convention Center & East Stadium Asset Preservation Payments, Federal Mandates and rolling stock
- $350,000 for Bridge and Street Match (TEA-21) projects

Ward Improvements

In FY2009, $8.65 million from the ½ Cent Sales Tax and an additional $824,000 from the beginning balance of their account will be appropriated for ward improvements. Each of the 28 Wards will receive $308,750, plus their portion of the beginning balance, for capital improvements recommended by the Aldermen. Projects typically include improvements in neighborhood parks, residential street & alley resurfacing, repairs to streets & alleys, street lighting enhancement, and dumpster replacement.

Major Parks

The City's six major parks will receive approximately $3.65 million in FY20098 for capital improvement projects from ½ Cent and Metro Parks sales tax funds in addition to $682,800 from the beginning balance for these accounts. The distribution of these funds among the parks is based upon the acreage of the park. The FY2009 Capital Budget appropriates the following amounts for each park:

Forest Park	$2,334,300
Tower Grove Park	$536,800
Carondelet Park	$450,900
Fairground Park	$356,500
O'Fallon Park	$374,400
Willmore Park	$295,100

Recreation Centers

$570,700 is appropriated for capital improvements at recreation centers from ½ Cent Sales Tax funds and the beginning balance. The Capital funds for FY2009 will be used for construction costs related to the new Southside Recreation Center.

Metro Parks – Neighborhood Parks

In addition to the major parks, various neighborhood parks and recreation centers will benefit from the new Metro Parks sales tax. In FY2009 the tax will provide $1.02 million which will be used to begin improvement projects at various locations selected by the Parks Committee.

Police Department

A portion of the capital improvement sales tax allocated to the Police Department will be used for debt service for Capital Improvements. The debt service payment scheduled for FY2009 is $1.31 million. Funds remaining after debt service will be used to augment lease payments on the Downtown Justice Center. Also in FY2009 the Capital Budget will provide an additional $237,000 for needed Police equipment and fund the Microwave Communications Systems lease payment.

Capital Improvements Plan - Impact on Operations

One of the criteria used in developing the City's Capital Improvements Plan is based on the impact a capital project may have on current and future operating budgets. Knowing to what extent a given project will increase or decrease future operating costs provides the opportunity to plan ahead once the project is approved and funded. For the most part, projects such as road and bridge improvements, building improvements and rolling stock replacement effectively improve the City's infrastructure and reduce the strain on resources dedicated for street, building and vehicle maintenance. Of course with the increase in the number of projects made possible by 1/2-cent sales tax proceeds, more operating funds have been allocated in recent years for design and engineering. For example, the Board of Public Service staff increased to address increased demand of design work and project management. The enhanced lighting program has increased the City's energy costs, whereas the completion of a salt storage facility should reduce run-off and decrease the amount of salt purchased. While the operating budget impact of this kind of capital spending is not project specific, other large capital projects such as the downtown City Justice Center and take over of the Caranahan Courthouse will have a unique and sometimes identifiable impact on the City's general fund budget. The following is a summary of projects from the FY2009 Capital Budget that have or will have known impacts on current or future operating costs.

CAPITAL IMPROVEMENTS PLAN - IMPACT ON OPERATIONS SUMMARY

Project / Division	Operating Budget Impact
Ward Capital Projects Street Division	The Street Division provides the labor, engineering, design and project management services for the Ward Capital funded paving, street & sidewalk projects. These projects are small in size but collectively they involve a major portion of the departments operational costs. To offset these costs the Capital Budget reimburses the department for a portion of their labor costs as noted below.
Public Works Projects & Ward Capital Projects Board of Public Service (BPS)	The Board of Public Service (BPS) provides the engineering, design and project management services for the City's public work projects and the Ward Capital projects. Many of these projects are small in size and have little impact on the operating budget, however collectively the need to design and manage a greater number of projects has led to increases in the operating budget for BPS. To offset these costs the Capital Budget reimburses the department for a portion of their labor costs, as noted below.
LED Traffic Signal Upgrades Streets - Traffic & Lighting	With a loan from the Missouri Department of Energy the Traffic Signal division of the Street Department has replaced the majority of traffic signal lamps with LED type units. These LED type lamps have a longer operational life and reduced voltage requirements. The repayment costs of the loan are offset by the reduced utility costs and labor savings due to the functional life of the units, as noted below.
Civil Courts Debt Service & Improvements City-Wide Accounts	Of the $2.75M in annual debt service required to retire the debt on the FY94 Civil Courts building improvement lease, $1.46M is funded by court fees specifically dedicated to the building improvements. The balance has been funded from other capital balances. No General Fund payments are necessary in FY09.
Justice Center City-Wide Accounts, Dept of Public Safety & Facilities Management	The annual debt service on the Justice Center totals approx. $10.16M, with payment in FY09 secured by a release of Debt Service Reserves. The facility has also benefited from the rental of bed space to the U.S. Federal Marshal Service, with an estimated revenue of $0.8M annually. The City has gained added detention capacity with this facility which has an operating budget of $19.9M. The Facilities Management Division is incurring an increase in operating costs for maintenance and has additional utility costs of approximately $900,000 for this facility.
Carnahan Courthouse Debt Service & Improvements City-Wide Accounts, Board of Public Service, Facilities Management & Circuit Courts	In the spring of 2001, the City acquired the Carnahan Courthouse (Old Federal Courthouse) adjacent to the City's new Justice Center. The debt service on the Carnahan Courthouse renovation totals approx. $0.9 million. In FY09 no funds are from the City's General Fund. The Board of Public Service is experiencing design and management costs associated with repairs and renovations required. The Circuit Courts is incurring operational costs for building maintenance of $800,000 and Facilities Management Division is incurring utility costs of approximately $720,000 for the additional facility.

CAPITAL IMPROVEMENTS PLAN - IMPACT ON OPERATIONS SUMMARY

Project / Division	Operating Budget Impact
Gateway Transportation Center Debt Service & Improvements City-Wide Accounts, Board of Public Service, Facilities	In the summer of 2008, the City will open the Gateway Transportation Center, which will provide a connection point for surface transportation in the area. The debt service totals approx. $0.6 million. It is expected that the operational costs of the facility will be offset by revenues generated. The Board of Public Service has experienced design and planning costs. In FY09 no funds are from the City's General Fund
Abram Building Debt Service & Improvements City-Wide Accounts, Board of Public Service, Facilities	In the fall of 2008, the City Departments will begin to occupy this facility, the building will allow Departments who are currently in rental space or in substandard facilities to move to a more modern facility. The debt service totals approx. $0.5 million. It is expected that the operational costs of the facility will be approx. $1.7 million annually. The Board of Public Service has experienced design and planning costs of $300,000. This facility will allow the City Courts to move from rental space and the Health Department to move from an antiquated building and be more centrally located to other government operations.

Project / Division	FY09	FY10	FY11	FY12	FY13
Public Works & Ward Capital Projects					
Street Division - Street Projects	$900,000	$900,000	$900,000	$900,000	$900,000
Street Division - Capital Reimbursements	(425,000)	(437,000)	(450,000)	(463,000)	(478,000)
BPS - Ward & Public Works Projects	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
Board of Public Service - Capital Reimbursements	(635,000)	(655,000)	(675,000)	(696,000)	(716,000)
LED Traffic Signal Upgrades					
Streets - Traffic & Lighting	527,623	527,623	527,623	527,623	527,623
Streets - Traffic & Lighting - Utility Costs	(527,600)	(527,600)	(527,600)	(527,600)	(527,600)
Civil Courts Debt & Improvements					
City-Wide Accounts	0	1,400,000	1,400,000	1,400,000	1,400,000
Justice Center					
City-Wide Accounts	0	2,250,000	2,250,000	2,250,000	2,250,000
Dept of Public Safety	19,992,000	20,490,000	21,000,000	21,500,000	22,000,000
Facilities Management	900,000	925,000	950,000	975,000	1,000,000
Carnahan Courthouse Debt & Improvements					
City-Wide Accounts	0	900,000	900,000	900,000	900,000
Facilities Management	720,000	740,000	760,000	780,000	800,000
Circuit Courts	825,000	850,000	875,000	900,000	925,000
Gateway Transportation Center Debt Service & Improvements					
BPS - Projects Costs	200,000	0	0	0	0
Abram Building Debt Service & Improvements					
Operational Costs	1,650,000	1,675,000	1,700,000	1,725,000	1,750,000
Rental & Operational Costs Savings	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)
BPS - Projects Costs	300,000	300,000	0	0	0
	$25,027,023	$29,938,023	$30,210,023	$30,771,023	$31,331,023

EXHIBIT A
FY09 CAPITAL BUDGET
CITYWIDE ACCOUNT (FUND 1217)

SOURCES OF FUNDS:		
Gaming Revenues - Admissions Receipts	5,750,000	
Gasoline Tax - (County Share)	630,000	
Courthouse Restoration Fund - Municipal Courts	260,000	
Courthouse Restoration Fund - State Courts	1,200,000	
Prior Year General Fund Balance (1/2 of Fund Balance)	1,510,000	
Income from Sale of City Assets	350,000	
Total Funds Available for Appropriation		**9,700,000**
USES OF FUNDS:		
Existing Debt		**6,298,237**
Carnahan Courthouse Debt Service	895,000	
Civil Courts Lease Payment	2,752,000	
Municipal Facility & Infrastructure Debt Service	985,000	
Multi-Modal Station Debt Service	568,000	
Convention Center Principal	710,402	
Convention Lighting Upgrade Payment	387,835	
Bridge and Street Improvements & Match (TEA-21)		**350,000**
North Tucker Bridge	100,000	
Wellington Bridge @River des Peres	250,000	
City Buildings, Equipment and Projects		**3,051,763**
Federal Mandates	180,000	
Convention Center - Preservation Payments	1,800,000	
Convention Center- East Stadium - Preservation Payments	1,071,763	
Total Uses of Funds		**9,700,000**
ESTIMATED YEAR END SURPLUS (DEFICIT)		**$0**

EXHIBIT B
FY09 CAPITAL BUDGET
CITYWIDE ACCOUNT (FUND 1220)

SOURCES OF FUNDS:		
Capital Improvement Sales Tax	3,458,000	
CityWide Capital Existing Balance	(118,000)	
Total Funds Available for Appropriation		**3,340,000**
USES OF FUNDS:		
Existing Debt		**492,000**
Abram Building Debt Service	492,000	
City Buildings, Equipment and Projects		**107,000**
Rolling Stock Purchase	100,000	
Federal Mandates	7,000	
Rolling Stock Replacement Program / Computer Equipment and 911 Systems Debt Service		**2,740,000**
Rolling Stock	2,037,000	
Desktop Computers	295,000	
911 System Upgrade	240,000	
Mainframe Lease	168,000	
Total Uses of Funds		**3,339,000**
ESTIMATED YEAR END SURPLUS (DEFICIT)		**$1,000**

EXHIBIT C
FY09 CAPITAL BUDGET
WARD IMPROVEMENTS ACCOUNT (FUND 1220)

SOURCES OF FUNDS:		
Capital Improvement Sales Tax	8,645,000	
Beginning Balance	824,000	
Total Funds Available for Appropriation		**9,469,000**
USES OF FUNDS:		
Residential Alley Resurfacing	543,915	
Residential Street Resurfacing	2,005,400	
Neighborhood Park Improvements & Metro Parks Match	268,045	
50/50 Sidewalk Program	639,400	
Alley Reconstruction/Improvements	209,800	
Bridge Improvements	60,000	
Cul de Sac - Construction or Renovation	148,000	
Curb/Gutter/Sidewalk - Reconstruction	68,300	
Decorative Signage, Art, Fountain or Monument	50,000	
Gate/Entry/Restrictor - Renovations	35,000	
Improvement Project	250,926	
Intersection Improvements	130,000	
Lighting Improvements	10,000	
Neighborhood Development Project	618,500	
Other Street Projects	10,000	
Refuse Container Replacement	375,060	
Sidewalk / Curb / Street Improvements	738,887	
Street Reconstruction or Repair	200,000	
Street Tree Program	197,500	
Contingency for Future Projects	2,910,267	
Total Uses of Funds		**9,469,000**
ESTIMATED YEAR END SURPLUS (DEFICIT)		**$0**

EXHIBIT D
FY09 CAPITAL BUDGET
MAJOR PARKS ACCOUNT (FUND 1220)

SOURCES OF FUNDS:		
Capital Improvement Sales Tax	2,939,000	
Beginning Balance	726,000	
Total Funds Available for Appropriation		**3,665,000**
USES OF FUNDS:		
FOREST PARK SUBACCOUNT (FUND 1220)		
Debt Service On Forest Park Bonds	1,372,000	
Triple A Golf Course & Clubhouse Renovations	543,800	
TOWER GROVE PARK SUBACCOUNT (FUND 1220)		
Reconstruct Roads & Trails, Equipment Replacement, & Trees	247,100	
Street Lights, Pavilion & Historic Structures Renovations	201,000	
CARONDELET PARK SUBACCOUNT (FUND 1220)		
Relocate and Upgrade Athletic Fields	73,000	
Southside Recreation Center	130,000	
Refurbish Holly Hills Playground Area	100,000	
Reforestation & Tree Inventory	89,800	
FAIRGROUND PARK SUBACCOUNT (FUND 1220)		
Renovation of Bear Pit Structure	314,200	
O'FALLON PARK SUBACCOUNT (FUND 1220)		
Roadway Improvements at Community Center	333,400	
WILLMORE PARK SUBACCOUNT (FUND 1220)		
ADA Upgrade to Tennis Court Comfort Station	136,000	
Reforestation Plan	100,000	
Tree Inventory	21,000	
Permanent Trash Containers Around Lakes	4,000	
Total Uses of Funds		**3,665,300**
ESTIMATED YEAR END SURPLUS (DEFICIT)		**($300)**

EXHIBIT E
FY09 CAPITAL BUDGET
RECREATION CENTER ACCOUNT (FUND 1220)

SOURCES OF FUNDS:		
Capital Improvement Sales Tax	518,700	
Beginning Balance	52,000	
Total Funds Available for Appropriation		**570,700**
USES OF FUNDS: Capital Improvement Sales Tax		
Southside Recreation Center		
Facility Construction	570,700	
Total Uses of Funds		**570,700**
ESTIMATED YEAR END SURPLUS (DEFICIT)		**$0**

EXHIBIT F
FY09 CAPITAL BUDGET
POLICE DEPARTMENT ACCOUNT (FUND 1220)

SOURCES OF FUNDS:		
Capital Improvement Sales Tax	1,729,000	
Capital Improvement Sales Tax - Police Beginning Balance	(105,000)	
Total Funds Available for Appropriation		**1,624,000**
USES OF FUNDS: Capital Improvement Sales Tax		
Debt Service for Police Capital Improvements	1,307,000	
Microwave Communications System Lease Payment	80,000	
Police Capital Equipment	237,000	
Total Uses of Funds		**1,624,000**
ESTIMATED YEAR END SURPLUS (DEFICIT)		**$0**

EXHIBIT G
FY09 CAPITAL BUDGET
ENGINEERING, DESIGN AND ADMINISTRATION (FUND 1220)

SOURCES OF FUNDS:		
Capital Improvement Sales Tax	1,060,000	
Total Funds Available for Appropriation		**$1,060,000**
USES OF FUNDS:		
Engineering, Design and Administration- BPS	635,000	
Engineering, Design and Administration - Street Dept	425,000	
Total Uses of Funds		**1,060,000**
ESTIMATED YEAR END SURPLUS (DEFICIT)		**$0**

EXHIBIT H
FY09 CAPITAL BUDGET
METRO PARKS - MAJOR PARKS ACCOUNT (FUND 1219)

SOURCES OF FUNDS:		
Capital Improvement Sales Tax	682,800	
Beginning Balance	0	
Total Funds Available for Appropriation		**682,800**
USES OF FUNDS:		
FOREST PARK SUBACCOUNT (FUND 1219)		
Triple A Golf Course & Clubhouse Renovations	418,500	
TOWER GROVE PARK SUBACCOUNT (FUND 1219)		
Historic Structures	80,000	
Miscellaneous Small Projects	8,700	
CARONDELET PARK SUBACCOUNT (FUND 1219)		
Reforestation	58,100	
FAIRGROUND PARK SUBACCOUNT (FUND 1219)		
Renovation of Bear Pit Structure	42,300	
O'FALLON PARK SUBACCOUNT (FUND 1219)		
Roadway Improvements at Community Center	41,000	
WILLMORE PARK SUBACCOUNT (FUND 1219)		
Fence Replacement along River Des Peres	34,100	
Total Uses of Funds		**682,700**
ESTIMATED YEAR END SURPLUS (DEFICIT)		**$100**

EXHIBIT I
FY09 CAPITAL BUDGET
METRO PARKS - NEIGHBORHOOD PARKS ACCOUNT (FUND 1219)

SOURCES OF FUNDS:			
Metro Parks Sales Tax - (Neighborhood Parks Portion)		1,024,200	
Beginning Balance		0	
Total Funds Available for Appropriation			**1,024,200**
USES OF FUNDS: Metro Parks Sales Tax			
Park	**Projects**	**Metro Parks Tax Funds**	
HYDE PARK	Implement Master Plan	40,000	
JACKSON PLACE PARK	Site Clearing & Demolition, Earthwork Recondition, Ballfields Construct, Basketball Court, Park Benches & Landscaping	103,725	
ALOE PLAZA / MILLES FOUNTAIN	Fountain Lighting	93,750	
JOE LEISURE PARK	Benches & Landscaping	67,500	
CHOUTEAU PARK	Develop New Park	252,000	
TERRY PARK	Remove Basketball Court, Add Lighting, Drinking Fountains, and Portable Soccer Goals	45,500	
GRAVOIS PARK	Install Aggregate Walks @ Pavilion, Install (16 Decorative Trash Receptacles, Install Rubberized Surfacing @ Playground, Install Covers @ Bldg. Window Wells, New Signage & Irrigation System in Planters @ Bldg	86,075	
TILLES PARK	Rehabilitate Basketball Courts, Repair Racquetball Courts & Install Dog Friendly Drinking Fountains	60,000	
ELLENDALE / ARSENAL PARK	Picnic/Park Benches, Tennis Court Improvements & Drinking Fountains	22,500	
TAYLOR PARK	Develop New Park	252,000	
Total Uses of Funds			**1,023,050**
ESTIMATED YEAR END SURPLUS (DEFICIT)			**$1,150**

BUDGET PROCESS

Budget as Operating Plan

The budget for the City is an Annual Operating Plan serving as the guidebook for the fiscal year. It sets policy, identifies new initiatives and allocates the resources necessary to maintain City services and meet the objectives of the fiscal year. The fiscal year for the City of St. Louis runs from July 1 to June 30. In accordance with state law, the budget must be balanced when adopted.

Budget Basis

The General Fund and most special fund budgets are formulated on a modified accrual basis. Encumbrances, including outstanding purchase orders, are budgeted as expenses but revenues are recognized only when they are actually received. Enterprise fund appropriations including the Airport and Water Divisions are budgeted on a cash basis. Both expenditures and revenues are recognized when actually paid or received. The City' Comprehensive Annual Financial Report (CAFR) accounts for the City's finances according to generally accepted accounting principles (GAAP). This method differs from the budget basis primarily in that revenues are recognized when they are measurable and available as opposed to actually received and expenditures are recognized when the obligation is incurred rather than paid or encumbered. For this reason, the CAFR also contains financial statements expressed on a "budget" basis so that end-of-year results can be compared with the budget.

The Budget Process

- The budget process begins in the fall when the Budget Division issues a request for departmental revenue estimates. The information submitted by the departments will be incorporated into the Budget Division's initial revenue estimate for the coming fiscal year.

- At the same time the department heads are asked to identify any new initiatives or programs so that they may be included in the budget planning process.

- In January, having arrived at a preliminary revenue estimate for the coming fiscal year and incorporating any new initiatives or areas that will experience an increase in costs, the Budget Division issues budget allocations to departments.

- Departments respond by submitting their budget requests and service level information to the Budget Division.

- In February, the Budget Division holds budget meetings with the departments and the administration to discuss budget requests and, where necessary, reconcile discrepancies between allocations and requests.

- Revenue estimates are continually updated throughout this period. In March, departmental budget proposals are adjusted to reflect the latest revenue projections.

- In April, the Budget Division prepares the budget document and submits its proposed budget to the Board of Estimate and Apportionment (E&A), comprised of the Mayor, the Comptroller and the President of the Board of Aldermen. The Board of E&A reviews the proposed budget, holds hearings with departments and conducts a public hearing at which citizens may voice their concerns. Following the hearings, the Board of E&A may recommend changes to the proposed budget.

Next Steps - Charter Requirements

- The Board of E&A must submit its proposed budget to the Board of Aldermen not less than 60 days prior to the beginning of the fiscal year, or May 1.

- During May and June, the Ways and Means Committee of the Board of Aldermen conducts public hearings on each segment of the proposed budget prior to taking any action. The proposed budget is reviewed and then considered by the Board of Aldermen.

- The Board of Aldermen may reduce the amount of any item in a budget bill, except amounts fixed by statute or ordinance obligations. The Board of Aldermen may not increase any appropriation amount nor insert new items unless specifically approved by the Board of E&A. (As a general rule, should increases for particular items be desired, the Ways and Means committee will submit a list of items for the Board of E&A to consider, with which it may or may not agree.)

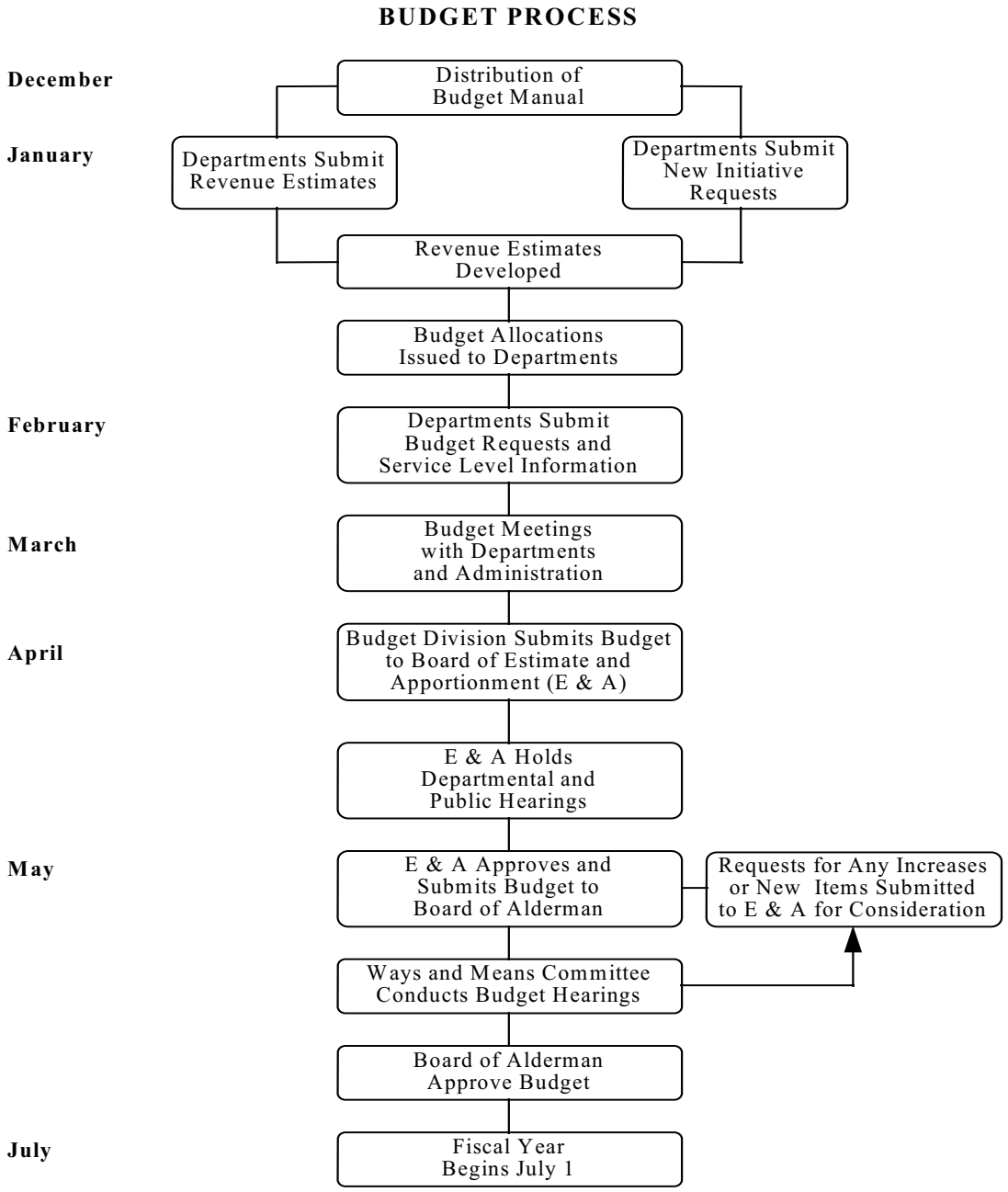
- If the Board of E&A does not submit its proposed budget to the Board of Aldermen by May 1, the Budget Director would be required to submit a budget directly to the Board of Aldermen.

- If the Board of Aldermen does not approve a budget by the beginning of the fiscal year, the proposed budget by the Board of E&A or, in its absence, the submission by the Budget Director, shall be deemed to have been approved by the Board of Aldermen.

Budget / Operating Plan Administration

- As needs arise during the fiscal year, limited transfers within or among departments or funds may occur with approval of the Board of Estimate and Apportionment. Any accruing or unappropriated City revenue may be appropriated by ordinance recommended by the Board of E&A and passed by the Board of Aldermen.

BUDGET PROCESS



FINANCIAL AND BUDGETARY POLICIES

The budget document for the City is an Annual Operating Plan serving as the guidebook for the fiscal year. It sets policy, identifies new initiatives and allocates the resources necessary to maintain City services and meet the objectives of the fiscal year.

A summary of the new initiatives and how the budget allocates this year's resources is described in the Executive Summary section of the budget document. Financial and budgetary policies as well as a draft vision statement and summary of program missions are outlined on the following pages.

BUDGET PREPARATION AND ADMINISTRATION

1) Annual budgets will be developed for the general and special funds by the Budget Division for review by the Board of Estimate and Apportionment.

2) A five-year expense and revenue projection will be developed for the general fund and the capital improvements fund to match revenue capacity with expenditure needs as a planning and decision tool.

3) Appropriations will be based on reasonable estimates of revenue.

4) Revenues and expenditures will be accounted for on a modified accrual basis for budgetary services.

5) The City will prepare a Comprehensive Annual Financial Report which it believes will meet all of the guidelines necessary to receive the Certificate for Excellence in Financial Reporting from the Government Finance Officers Association.

6) Annual budget appropriations will be made in a timely manner. In accordance with the City Charter, the Board of Estimate and Apportionment shall submit a balanced budget proposal to the Board of Aldermen at least sixty days before the beginning of the new fiscal year.

FINANCIAL AND BUDGETARY POLICIES

GENERAL FUND BUDGET

1) Revenue estimates will be developed for the ensuing fiscal year by the Budget Division, with independent review and commentary provided by the staff of the City Comptroller.

2) A revenue manual will be developed and updated annually with information concerning the assumptions underlying the revenue projections.

3) The City will maintain the unreserved portion of the general Fund Balance at a minimum of 5% of the total General Fund Budget.

4) The general fund budget for ongoing operations will be developed to match recurring revenues.

5) Revenues will be monitored monthly with official review and updates provided to the Board of Estimate and Apportionment on a quarterly basis.

6) Apparent shortfalls in revenue will be analyzed for their impact on future years.

7) Expenditures will be monitored monthly and apparent overspending will be handled on a departmental basis.

8) Known cyclical costs such as the 27th pay, which occurs every eleven years, will be funded at an appropriate amount in each budget.

9) Appropriations will be made annually to cover the expenses of the self-insurance fund.

10) Each request for a new program must be accompanied by an analysis that shows the long term impact of the program on existing revenue sources and on existing programs.

FINANCIAL AND BUDGETARY POLICIES

CAPITAL IMPROVEMENTS

1) The City shall prepare a five-year Capital Improvements Plan and a Capital Budget annually, in accordance with its Policy and Procedures manual.

2) The five-year Capital Improvements Plan shall identify sources of funding.

3) For major capital projects, an analysis should accompany the proposed projects with information on expected annual operating costs, projected revenue benefits (if any) and other indirect costs or benefits to the City.

4) The City shall fund capital projects with resources made available to the Capital Fund including, but not limited to, the proceeds from the 1/2 cent sales tax.

CITY DEBT

1) Bonding should be used to finance / refinance only those long-term assets or projects that benefit a significant portion of citizens in the City and for which repayment sources have been identified.

2) The scheduled maturity of bond issues shall not exceed the expected useful life of the capital project or asset financed.

3) For property tax supported bonds, the Comptroller will strive for a debt service reserve in an amount not less than the succeeding year principal and interest requirements. Reserve requirements for other bonds will be set forth in respective bond covenants.

4) Long term debt shall be structured with prepayment options, except when alternative structures are more advantageous to the City. The City will consider prepayments when available resources are identified.

5) Bond refunding shall be considered if one or more following conditions exist:
   A) present value savings of 3% of par value of the refunding bonds
   B) bond covenants are restrictive or outdated
   C) restucturing debt is deemed desirable; desire to keep debt payments level from year to year, opportunity to release excess debt service reserves etc.

6) Bond insurance shall be considered when present value of debt service savings is equal to or greater than the insurance premium.

7) The City will take all steps necessary to maintain its credit rating on outstanding debt and comply with bond covenants.

8) The Comptroller will select underwriters and bond counsel from a pre-qualified list to be revised at least every two years.

CITY VISION AND PROGRAM MISSIONS

The City of St. Louis is a city of safe neighborhoods, attractive parks and recreation, affordable housing, desirable neighborhoods, good schools and efficient transportation and utilities. The City is a home to citizens of good health and well being, a vibrant and diverse economy and an effective and efficient

SAFE NEIGHBORHOODS

1) Pursue a community oriented policing strategy that protects the public from the occurrence of crime and increases public safety both in perception and reality.

2) Ensure the administration of justice through a fair and efficient judicial system.

3) Prepare the City's government, emergency responders, private agencies and citizens to prevent, respond to and recover from disasters and other emergency events.

4) Operate a community-based Fire Department that improves the quality of life in and around the City by protecting life, health, propertty, commerce and the environment.

5) Enforce the building codes and ordinances of the City honestly, fairly and efficiently.

6) Protect the safety of the public and preserve neighborhoods through the removal of structurally unsound and derelict buildings.

7) Protect the safety of the public through professional management of adult detention facilities and the delivery of comprehensive correctional and rehabilitative services.

ATTRACTIVE PARKS AND RECREATION

1) Provide a full range of recreational and educational activities to City residents, particularly City youth, through recreation centers, recreation outposts and summer day camps.

2) Ensure the attractiveness, safety and quality of parks and neighborhoods through the maintenance and care of the urban forest.

3) Provide safe, attractive and accessible parks and open spaces within the confines of a densely populated urban center conducive to a variety of active and passive recreational opportunities.

CITY VISION AND PROGRAM MISSIONS

AFFORDABLE HOUSING AND DESIRABLE NEIGHBORHOODS

1) Promote neighborhood preservation through building, environmental, health and nuisance laws.

2) Promote City living and neighborhood stabilization through the preservation of affordable and accessible housing and support services that enhance the quality of life for those in need.

3) Promote neighborhood preservation and enhanced quality of life through an aggressive program of weed and debris removal.

4) Remove derelict vehicles that are in violation of City ordinances.

5) Provide City residents with courteous and efficient collection and disposal of solid waste in an environmentally safe manner.

6) Promote conservation of housing stock via a comprehensive inspection program to enforce all applicable building codes.

7) Work with citizens and government to improve and sustain a quality environment in City neighborhoods through problem solving, addressing public safety needs and other issues related to the delivery of City services.

EFFICIENT TRANSPORTATION AND UTILITIES

1) Efficiently provide a plentiful supply of the highest quality drinking water to City residents, businesses and other valued customers.

2) Provide an airport (Lambert-St. Louis International Airport) known for superior safety, operational efficiency and service to customers and one that meets both current and future air travel needs of the St. Louis metropolitan area.

3) Oversee and evaluate public right-of-way conditions for streets, sidewalks and ramps and provide for efficient repair and maintenance programs.

4) Manage the City's street signage. Signals and lighting in a manner that efficiently and effectively moves traffic through the City.

5) Provide City commuters with safe, clean, and well-maintained streets, alleys and bridges in a cost effective manner.

6) Provide an efficient and well-maintained infrastructure for intermodal shipping through the City's port district.

CITY VISION AND PROGRAM MISSIONS

CITIZENRY OF GOOD HEALTH AND WELL BEING

1) Develop and maintain a world class EMS system to provide the best possible pre-hospital emergency medical care.

2) Provide the City with significant, proactive lead poisoning prevention services through inspection, abatement and clinical efforts.

3) Help City residents live longer, healthier and happier lives through health promotion and disease prevention efforts.

4) Protect the public from biting incidents, animal nuisances and the potential for the spread of disease through the enforcement of animal related ordinances.

5) Protect the public from insect and rodent borne disease through efficient prevention and treatment efforts.

6) Promote clean air through air monitoring and emissions inspection efforts.

7) Inspect food establishments, producers and retail outlets to prevent food borne illness and ensure that foods produced and distributed in the City are safe and wholesome.

8) Enhance the quality of life of citizens through the provision of social service programs to the aged, homeless, veterans, disabled, youth and families in need.

VIBRANT AND DIVERSE ECONOMY

1) Provide leadership and promote collaboration among public and private partners to develop a quality workforce that meets the economic and labor market needs of the St. Louis metropolitan area.

2) Enhance quality of life and economic vitality of the City through preparation of citywide neighborhood plans, preservation of cultural resources and provision of research graphics and design standard capabilities.

3) Promote neighborhood growth and or stabilization through federal funds administered by the U.S. Department of Housing and Urban Development (HUD).

4) Promote economic vitality through continued maintenance and preservation of the City's convention and sports related venues.

5) Promote a favorable environment for economic development through a judicious use of TIFs and other economic incentives.

CITY VISION AND PROGRAM MISSIONS

EFFICIENT AND EFFECTIVE GOVERNMENT

1) Provide a well-qualified, diverse City workforce utilizing progressive human resource programs based on merit and equal employment opportunity principles.

2) Utilize Information Technology to enhance the efficency and effectiveness of City services.

3) Ensure effective legal representation of City departments and agencies.

4) Ensure the effective monitoring of the City's fiscal affairs through a modern and efficient accounting, payroll and auditing system.

5) Ensure a continuous and uninterrupted supply of materials, goods, services and equipment to support City departments and agencies.

6) Provide for an effective and efficient system for assessing and collecting City revenues.

7) Promote Citywide voter registration and ensure fair and well run public elections.

8) Effectively register and route City service requests in an efficient and customer friendly way and provide City depatmments with statistics as needed.

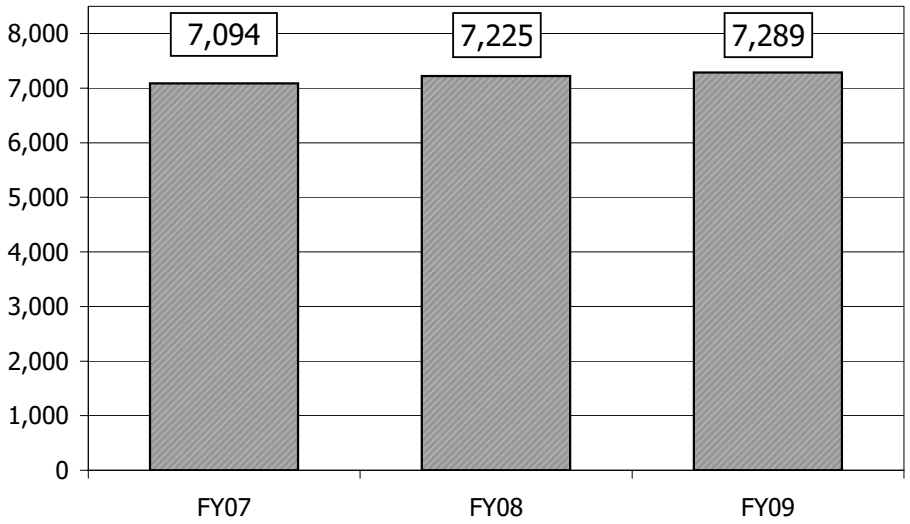
9) Ensure an equitable public contracting and procurement environment within City government in which ready, willing and able Minority / Women / Disadvantaged Business Enterprises are able to participate.

10) Provide for a well maintained public infrastructure.

11) Provide safe, comfortable, clean and well maintained City-owned facilities.

12) Ensure the service capabilities of City departments by repairing and maintaining an effective and efficient rolling stock and equipment fleet.

PERSONNEL TOTALS FY07 - FY09



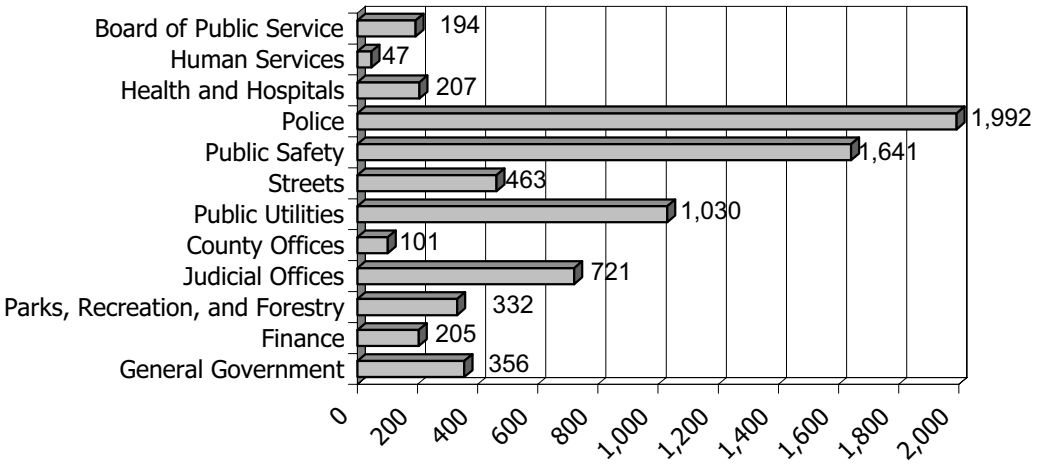
Personnel Trends FY07 - FY09

The total number of budgeted positions for all funds in FY09 will increase a net total of 64 positions over the previous fiscal year. The General Fund will realize a net increase of 47 positions. Most of this increase in positions is contained in the Police Department, where supplemented by special public safety funds, the SLPD is projected to end FY09 with an estimated 1,400 uniformed officers, an increase of 52 over the previous year. Scattered reductions in vacant general fund positions have also been implemented across City departments and account for the remainder of the difference in general fund position totals.

In the special funds category, the Building Division will be adding 11 building inspector positions as the Housing Conservation District program is scheduled to expand citywide. Other minor increases in special funds are scattered across various departments

In the enterprise funds, neither Lambert International Airport nor the City's Water Division are anticipating any changes in staffing totals in the next fiscal year.

FY09 Personnel Totals by Department
All Funds

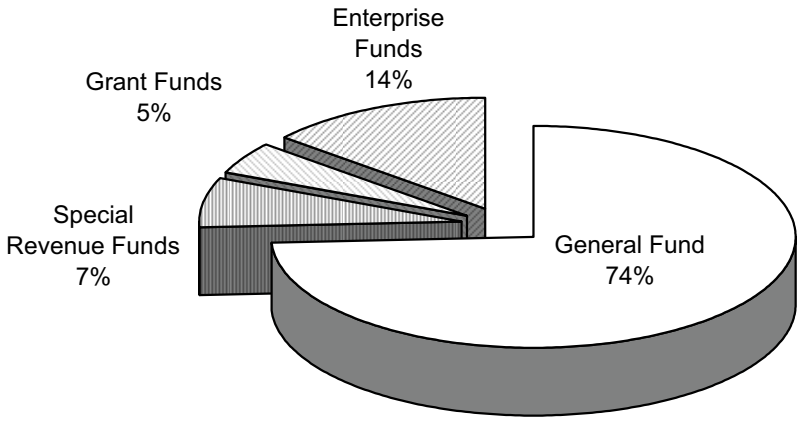


Authorized Full-Time Personnel Totals - By Department All Funds

Department	FY07	FY08	FY09
General Government	343.00	361.00	356.00
Finance	195.00	201.04	205.00
Parks, Recreation, and Forestry	328.00	335.00	332.00
Judicial Offices	704.90	717.00	721.00
County Offices	99.00	99.00	101.00
Public Utilities	1,031.00	1,030.00	1,030.00
Streets	452.00	458.00	463.00
Public Safety	1,584.00	1,634.00	1,641.00
Police	1,919.00	1,938.00	1,992.00
Health and Hospitals	197.50	211.00	207.00
Human Services	44.00	47.00	47.00
Board of Public Service	193.00	194.00	194.00
Totals	**7,090.40**	**7,225.04**	**7,289.00**

PERSONNEL SUMMARY

FY09 Personnel by Fund



Authorized Full-Time Personnel Totals - By Fund

Fund	FY07	FY08	FY09
General Fund	5,287.28	5,341.16	5,388.63
Special Revenue and Other Funds			
Local Use Tax Funds	195.00	195.90	206.40
Assessment Fund	71.00	71.00	71.00
Communications Fund	19.00	19.00	18.00
Lateral Sewer Fund	16.53	16.78	18.26
1116-9 Special Funds	103.00	143.00	150.00
Surface Transportation Projects Fund	1.00	1.00	1.00
Street Improvements Fund	39.00	39.00	40.00
Tax Increment Financing Fund	5.80	6.40	6.85
Mail Center - Special Fund	7.27	7.27	7.27
Employees Health and Hospital Fund	9.15	9.15	9.15
Public Safety Trust Fund	0.00	12.00	12.00
Grant Funds			
SLATE	30.00	40.80	42.00
Community Development Block Grant	112.05	78.82	75.65
Other Grant Funds	186.82	223.26	222.29
Enterprise Funds			
Water Division	383.00	379.00	379.00
Airport	641.50	641.50	641.50
Totals	7,107.40	7,225.04	7,289.00

PERSONNEL SUMMARY

Department (All Funds)	FY07	FY08	FY09
General Government			
110 Board of Aldermen	45.00	45.00	45.00
120 Mayor's Office	23.00	23.00	24.00
121 St. Louis Agency on Training and Employment	34.00	44.00	45.00
123 Personnel	51.00	52.00	53.00
124 Register	3.00	3.00	3.00
126 Civil Rights Enforcement Agency	6.00	7.00	7.00
127 Information Technology Service Agency	44.00	44.00	43.00
137 Budget Division	7.00	7.00	6.00
139 City Counselor	64.00	66.00	62.00
141 Planning and Urban Design	19.00	22.00	20.00
142 Community Development Administration	43.00	44.00	44.00
143 Affordable Housing Commission	4.00	4.00	4.00
Total General Government	**343.00**	**361.00**	**356.00**
Finance			
160 Comptroller	82.00	89.04	93.00
162 Municipal Garage	7.00	7.00	7.00
163 Microfilm	7.00	7.00	7.00
170 Supply Commissioner	9.73	9.73	9.73
171 Multigraph	11.00	10.00	10.00
172 Mail Room	7.27	7.27	7.27
180 Assessor	71.00	71.00	71.00
Total Finance	**195.00**	**201.04**	**205.00**
Parks, Recreation and Forestry			
210 Director, Parks, Recreation, and Forestry	4.00	6.00	6.00
213 Recreation	26.00	26.00	26.00
214 Forestry	122.00	123.00	121.00
220 Parks	172.00	176.00	175.00
225 Soulard Market	4.00	4.00	4.00
Total Parks, Recreation and Forestry	**328.00**	**335.00**	**332.00**
Circuit Clerk and Court En Banc			
310 Circuit Clerk	1.00	1.00	1.00
311 Circuit Court	73.00	72.00	73.00
313 Board of Jury Supervisors	10.00	10.00	10.00
314 Probate Court	0.00	0.00	0.00
320 Probation and Juvenile Detention Center	238.90	244.00	240.00
Total Circuit Clerk and Court En Banc	**322.90**	**327.00**	**324.00**

PERSONNEL SUMMARY

Department (All Funds)	FY07	FY08	FY09
Other Judicial Offices			
312 Circuit Attorney	142.00	148.00	152.00
315 Sheriff	180.00	180.00	183.00
316 City Courts	34.00	36.00	36.00
317 City Marshal	26.00	26.00	26.00
Total Other Judicial Offices	**382.00**	**390.00**	**397.00**
County Offices			
330 Tax Equalization Board	0.00	0.00	0.00
333 Recorder of Deeds	45.00	45.00	47.00
334 Election and Registration	32.00	32.00	32.00
335 Medical Examiner	12.00	12.00	12.00
340 Treasurer	10.00	10.00	10.00
Total County Offices	**99.00**	**99.00**	**101.00**
Public Utilities			
401 Communications Division	17.00	17.00	16.00
415 Water Division	380.00	376.00	376.00
420 Airport Commission	634.00	637.00	638.00
Total Public Utilities	**1,031.00**	**1,030.00**	**1,030.00**
Streets			
510 Director of Streets	39.00	25.00	26.00
511 Traffic and Lighting	83.00	87.00	88.00
513 Auto Towing	29.00	30.00	29.00
514 Street Division	138.00	151.00	154.00
516 Refuse	163.00	165.00	166.00
Total Streets	**452.00**	**458.00**	**463.00**
Public Safety			
610 Director, Public Safety	9.00	10.63	8.60
611 Fire Department	831.00	830.00	830.00
616 Excise Commissioner	6.00	6.00	6.00
620 Building Commissioner	229.00	232.00	242.00
622 Neighborhood Stabilization	41.00	39.37	41.40
625 City Emergency Management Agency	0.00	0.00	5.00
632 Corrections/ MSI	245.00	236.00	231.00
633 City Justice Center	223.00	280.00	277.00
Total Public Safety	**1,584.00**	**1,634.00**	**1,641.00**
Police			
650 Police	1,919.00	1,938.00	1,992.00
Total Police Department	**1,919.00**	**1,938.00**	**1,992.00**

PERSONNEL SUMMARY

Department (All Funds)	FY07	FY08	FY09
Health and Hospitals			
700 Director, Health and Hospitals	16.00	39.00	35.00
710 Health Commissioner	18.00	19.00	21.00
711 Communicable Disease Control	59.00	51.00	47.00
714 Animal Care and Control	21.00	29.00	27.00
715 Community Environmental Health Services	70.50	59.00	60.00
719 Family/ Community/ School Health	13.00	14.00	17.00
Total Health and Hospitals	**197.50**	**211.00**	**207.00**
Human Services			
800 Human Services	44.00	47.00	47.00
Total Human Services	**44.00**	**47.00**	**47.00**
Board of Public Service			
900 President, Board of Public Service	62.00	64.00	67.00
903 Facilities Management	48.00	47.00	45.00
910 Equipment Service Division	80.00	80.00	79.00
930 Soldiers' Memorial	3.00	3.00	3.00
Total Board of Public Service	**193.00**	**194.00**	**194.00**
TOTALS	**7,090.40**	**7,225.04**	**7,289.00**

CITY DEBT

General Discussion

The City of St. Louis is authorized to issue general obligation bonds payable from unlimited and ad valorem taxes to finance capital improvements upon a two-thirds majority vote of the qualified voters voting on the specific proposition. The Missouri Constitution provides that the amount of bonds payable out of tax receipts (which includes bonds payable from special assessments) shall not exceed 10% of the total assessed valuation of the taxable property of the City. The Constitution permits the City to become indebted for an additional 10% of the value of the taxable tangible property for the purpose of acquiring a right-of-way, constructing, extending and improving a sanitary or storm sewer system.

Legal Debt Margin
as of April 30, 2008

	City Purposes Basic Limit	Streets and Sewers Additional Limit
2007 Assessed Value:	4,557,182,166	4,557,182,166
Debt Limit		
10% of AV:	455,718,217	455,718,216
Less: General Obligation Bonds	50,874,742	0
Legal Debt Margin	$404,843,475	$455,718,216

Note: Legal Debt Margin refers to only tax supported debt; other forms of debt including revenue bonds or lease debt do not fall under the constitutional limitation.

Source: Office of the Comptroller

The City is also authorized to issue revenue bonds to finance capital improvements to its water system, sewer system, and airport facilities. These types of revenue bonds require a two-thirds vote of the qualified electorate voting on the specific proposition.
All revenue bonds issued by the City are payable solely out of the revenue derived from the operation of the facility that is financed from the proceeds of such bonds. Revenue bonds do not pledge the full faith and credit of the City in servicing the bonded indebtedness and such bonds are not considered in determining the legal debt margins resulting from the limitations described above.

The City is also authorized by statute to issue "Tax Increment Financing" obligations pertaining to development projects. In July, 1991, the City issued $15,000,000 of Tax Increment Revenue Bonds for the St. Louis Marketplace project. Such obligations are secured by increments of revenues attributable to property and other taxes generated by improvements to the project area, and may also be secured by annual appropriations from the City's General Fund. As part of the St. Louis Marketplace financing, the City covenanted to request annual appropriations from the General Fund beginning in fiscal year 1993 to cover any shortfalls in the payments of debt service on these bonds until such time as the aforementioned incremental revenues are at least equal to 150% of the annual debt service payments on said bonds for five consecutive years. Shortfalls in Marketplace debt began in FY06 and are to continue in FY09 where the subsidy amounts are projected at $0.7 million.

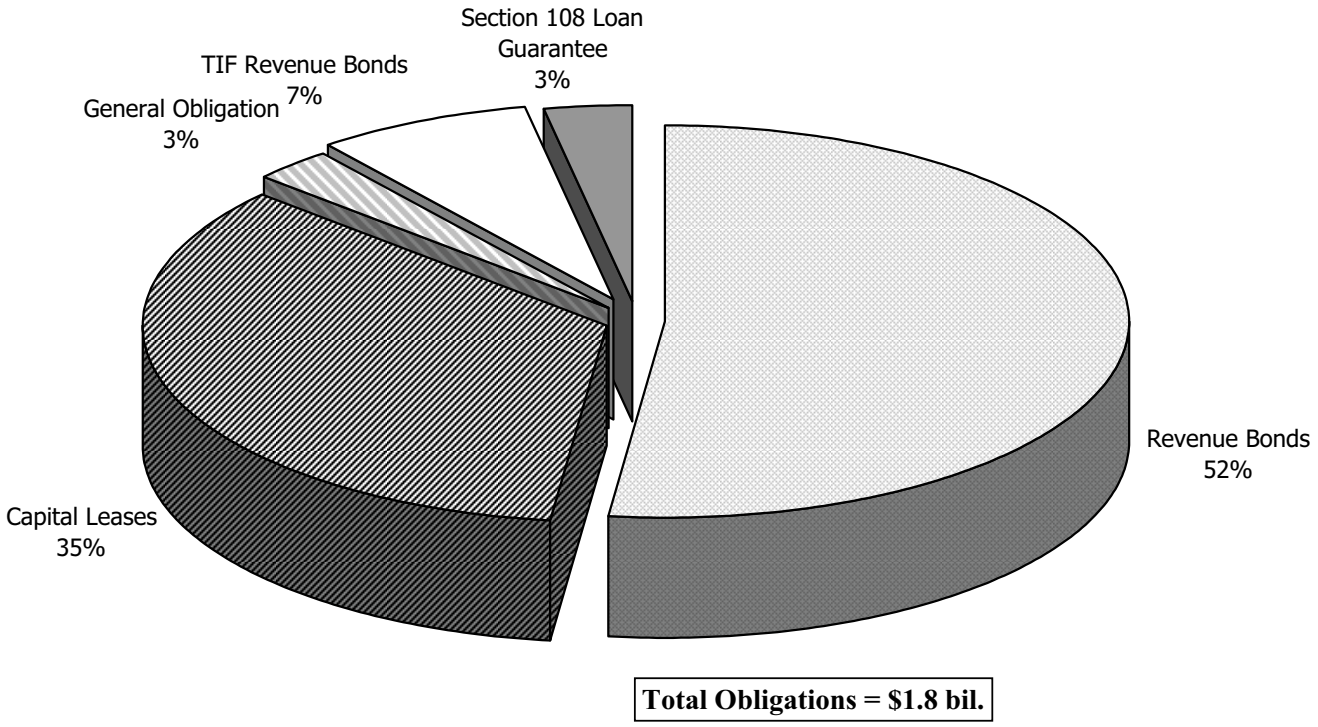
In 2007, the City issued $16,961,000 of TIF bonds for the One City Centre Redevelopment Project. As in the Marketplace project, these bonds may also be secured by the City's general fund in addition to incremental revenues. No payments from the general fund are anticipated in FY09.

CITY DEBT

Outstanding Debt and Lease Obligations

In addition to those financing mechanisms already discussed, the City uses capital leases as a means of financing major development and construction projects. The City's total outstanding debt and lease obligations at the end of April, 2008 are approximately $1.8 billion. This total includes $131.7 million in TIF revenue bonds, most of which are backed solely by project revenues. This amount also includes $56.8 million in Section 108 (HUD) loan guarantees for the convention center hotel and Hope VI housing development projects. As illustrated below, 55% of the City's total debt is in the form of revenue bonds issued primarily by the Airport and to a lesser extent the Water and Parking Divisions.

TOTAL CITY DEBT AND LEASE OBLIGATIONS



Outstanding obligations as of 4/30/08 per Office of the Comptroller

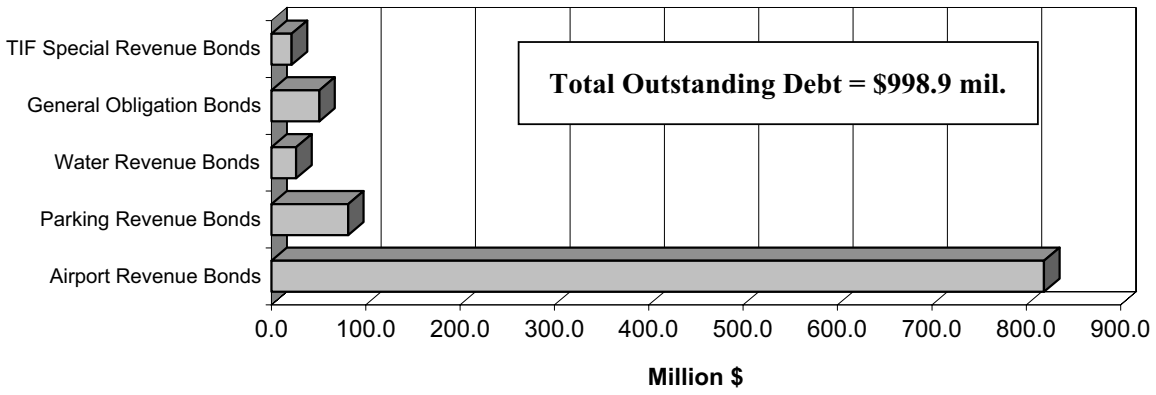
CITY DEBT

General Obligation and Revenue Bonds

Payments on general obligation debt are made from ad valorem property tax and license receipts. In 1999, the City issued $65 million in general obligation bonds. With the bond proceeds, the City's Fire Department is replacing its existing fire fighting fleet and conducting renovations to its firehouses. The St. Louis Police Department has received funds to upgrade its crime lab and make improvements to its headquarters building on Clark Street. The bonds have also provided $11 million for the demolition of abandoned and derelict buildings throughout the City. An additional $13.0 million in G.O. debt was issued in 2006 to provide matching funds for road and bridge projects, floodwall improvements and public safety communications systems. Another debt instrument known as revenue bonds are limited obligations of the City payable solely from the revenues of the department or facility financed by the bonds. By far the largest component of debt in this or any other debt category are the revenue bonds related to the Airport expansion project.

Bond Type	Amount Outstanding as of April 30, 2008
General Obligation Bonds	$50,874,742
Water Revenue Bonds	26,235,000
Parking Revenue Bonds	81,350,000
Airport Revenue Bonds	818,830,000
TIF Revenue Bonds (gen fund backed)	21,576,000
Total	**$998,865,742**

OUTSTANDING DEBT



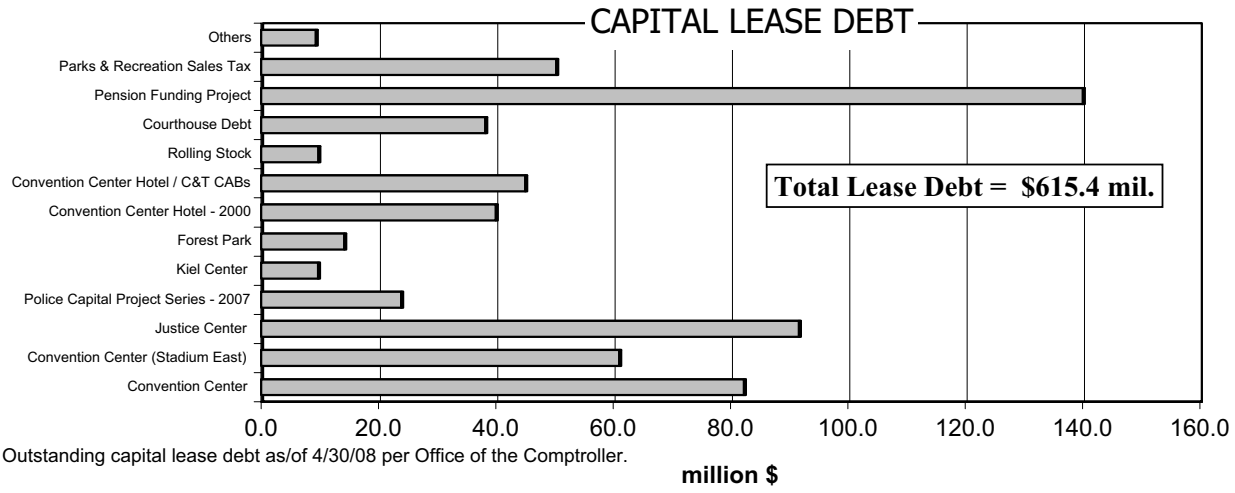
CITY DEBT

Capital Leases

The City has a number of outstanding lease-purchase agreements which can be characterized as capital leases. In capital lease financing, a non-profit authority issues debt to fund a project. This debt is secured by lease payments to the authority by a municipality leasing the project or equipment that is being financed. A list of the City's major existing agreements is presented below.

Description	Amt. Outstanding April 30, 2008	Remaining Term In Years	Issue Date
Civil Courts Building Project	14,500,000	5	Jun-94
Convention Center (East) [1]	61,028,864	14	Feb-97
Convention Center - 1993A	2,567,205	7	Jun-93
Convention Cntr Leasehold Refunding - 2003	79,720,000	7	Jun-93
Convention Center Hotel - 2000	40,000,000	12	Jul-00
Convention Center Hotel / C&T CABs	44,997,891	22	May-05
Kiel Center Refunding- A	5,960,000	13	Aug-97
Kiel Center Refunding -B	3,730,000	8	Aug-97
Police Capital Project Series - 2007	23,880,000	29	Dec-07
Justice Center - 1996B	13,365,000	5	Aug-96
Justice Center - 2000	1,980,000	3	Feb-00
Justice Center - 2001	61,190,000	13	Sep-01
Justice Center - 2005	15,125,000	12	Aug-05
Forest Park - 2004	14,185,000	14	Mar-97
Carnahan Courthouse	23,725,000	19	Apr-02
Parks & Recreation Sales Tax	50,300,000	29	Jul-07
Pension Funding Project - 2007	140,030,000	29	Sep-07
1520 Market (Abram) Building	3,825,767	10	Jun-07
Rolling Stock	9,774,929	11	Mar-00
MTFC Multimodal Direct Loan	4,500,000	10	Oct-07
MDNR Energy Efficiency Program	977,631	5	Jul-01
Total	**$615,362,287**		

[1] Pertains to the lease financing by the City, County and State of Missouri of an east expansion of the Convention Convention Center. Includes $1M per year in asset preservation funds to the Regional Convention and Sports Authority through the term of the bonds.



Outstanding capital lease debt as/of 4/30/08 per Office of the Comptroller.

Capital Leases (continued)

While General Obligation debt is funded through property tax revenues and revenue debt is paid through the revenues of the project being financed, capital lease debt does not specifically have a dedicated revenue source for making lease payments. These payments are generally obligations of the City's General Fund. In as much as possible, the City has sought to lessen this burden on the general fund by pursuing new sources of revenue that may directly or indirectly be linked to the particular project being financed. The southern expansion of the convention center for instance, was accompanied by the successful propositions of a 1/2 cent restaurant tax and a hotel sales tax, with the idea that these two industries are the most likely beneficiaries of increased convention activity. The civil courts building improvement financing was followed by the imposition of a fee on court cases to help offset the cost of debt service. Likewise, the debt service on the new justice center is being funded in part by reimbursements the City receives from the state for holding prisoners charged with state criminal violations.

Police Department, Forest Park and Recreation leases are funded utilizing sales tax proceeds that are dedicated to those departments. In 2007, the City issued $140M in pension bonds supported in part by a new 1/2 cent public safety sales tax approved by voters in February, 2008. Issues related to Recreation Center construction and Police Capital Improvements were also issued last year utilizing sales taxes dedicated for those purposes. Over half of the lease debt service requirements of $59.0 million in FY09 are supported by direct and indirect sources of revenue. Below are debt service requirements for the ensuing fiscal year. From time to time when economically viable, refinancing of some of these issues may occur.

Schedule of Lease Debt Payments	FY09
Cervantes Convention Center - 1993 (refinanced)	15,363,000
Civil Courts Lease - 1994	2,744,000
Convention Center East / Stadium - 1997 [1]	6,000,000
CCC Energy Lighting Debt	388,000
Pension Funding Project (2007 &2008 pending)	11,802,000
Forest Park Lease - 1997	1,372,000
Parks & Recreation Lease - 2007	3,236,000
Justice Center Lease	11,127,000
Kiel Center - 1997	983,000
Police Capital Improvements - 2007	1,306,000
Rolling Stock Lease / ITSA 2000-06 (2008 pending)	1,849,000
Carnahan Courthouse -2006	974,000
911 System Upgrades	239,000
1520 Market (Abram) Building	491,000
Multimodal Station	568,000
MDNR Loan - 2001	528,000
Total	**$58,970,000**

[1] includes asset preservation payment

Tax Increment Financing Projects

Tax Increment Financing (TIF) is a funding mechanism used to support financing of development projects. In a TIF financing, bonds are issued to finance infrastructure and other improvements related to a development project. A portion of the incremental tax revenues resulting from the development are then dedicated to service the debt. In most instances, the debt remains an obligation of the developer and debt service is dependent solely on the incremental taxes to be generated by the project. The City's first TIF project known as St. Louis Marketplace and a more recent project for One City Centre are unique in that City general revenue is to be made available should there be any shortfall in project revenue. So, while the outstanding debt table listed earlier includes all outstanding TIF debt, only the Marketplace debt and One City Centre debt remain a potential obligation of the City. Listed below are outstanding debt totals as of the end of FY08 for those TIF projects that have issued debt.

TIF Project	Debt Outstanding	TIF Project	Debt Outstanding
Marketplace #1	$4,615,000	410 N. Jefferson #44	1,680,000
Cupples #3	1,580,000	Gaslight Square East #49	1,691,000
Chouteau Compton #6	2,236,207	1136 Washington #50	3,525,000
Edison Brothers #8	4,284,000	Washington East Condo #51	5,343,000
100 N. Condo #10	207,451	Loughborough Commons #57	18,430,000
Emerging Technologies #11	599,000	2300 Locust #62	1,768,000
3800 Park #12	382,703	Pet Building #63	2,361,500
Gravois Plaza #13	4,049,000	Moon Brothers Carriage #65	1,490,000
MLK Plaza #18	2,415,000	600 Washington #85	16,961,000
Tech Electronics #19	900,000		
1505 Missouri #20	654,540	**Total**	**$131,654,228**
Grand Center #21	4,361,000		
Walter Knoll Florist #22	979,760		
Luoderman Building #23	2,263,103		
920/1000 Olive #24	2,667,732		
Grace Lofts #25	1,601,725		
Paul Brown Building #26	3,264,200		
1141-1151 So. 7th Street #27	1,102,600		
Terra Cotta Lofts #28	3,505,000		
Southtowne Centre #30	8,223,998		
Soulard Apts. #32	2,760,533		
Printers Lofts #33	4,410,000		
City Hospital #34	2,431,000		
Fashion Square Lofts #35	4,105,000		
1601 Washington #36	3,320,000		
1619 Washington #37	1,896,000		
Highlands At Forest Park #38	2,412,000		
Security Building #39	3,045,000		
Maryland Plaza South #43	4,133,176		

Principal and Interest Requirements on Direct Debt

as of April 30, 2008

Fiscal Year	General Obligation Bonds Principal	Interest	Total
2008-2009	1,084,742	5,146,193	6,230,935
2009-2010	3,490,000	2,171,310	5,661,310
2010-2011	3,615,000	2,055,860	5,670,860
2011-2012	3,730,000	1,940,266	5,670,266
2012-2013	3,905,000	1,778,629	5,683,629
2013-2014	4,090,000	1,590,941	5,680,941
2014-2015	4,275,000	1,412,421	5,687,421
2015-2016	4,485,000	1,209,821	5,694,821
2016-2017	4,720,000	993,051	5,713,051
2017-2018	4,990,000	771,001	5,761,001
2018-2019	5,270,000	543,127	5,813,127
2019-2020	885,000	297,325	1,182,325
2020-2021	930,000	261,927	1,191,927
2021-2022	975,000	224,726	1,199,726
2022-2023	1,025,000	184,751	1,209,751
2023-2024	1,080,000	142,471	1,222,471
2024-2025	1,135,000	97,650	1,232,650
2025-2026	1,190,000	49,980	1,239,980
	$50,874,742	$20,871,450	$71,746,192

Source: Office of the Comptroller, City of St. Louis

Debt Ratios

as of April 30,2008

	Net Debt Per Capita
Direct Debt (incl. G.O. & Lease debt)	$2,104
Direct Debt (above plus Revenue bonds)	$4,723

Source: City of St. Louis Budget Division: based on 2006 revised U.S. census population of 353,837

Bond Ratings

Moody's	A2
Standard & Poor's	A+
Fitch	A

CITY DEBT

In November, 2005, City voters approved additional general obligation debt of $13 million. Issued in 2006, the total outstanding general obligation debt is now $50.9 million. In total, the City remains well under the 10% cap established by the Missouri Constitution. Direct debt supported by property tax levies and City general and capital fund revenue totals $2,104 per capita. Adding outstanding revenue bonds (primarily Airport) brings the debt per capita to $4,723. The City's ability to manage its finances and maintain positive fund balances are key to the City's debt issuance policy. On May 19, 2008, Standard and Poor's Ratings Service upgraded the City's credit rating from A to A+ with a stable outlook and Fitch Ratings upgraded its rating from A- to A. Moody's Investors Service upgraded its rating on City debt from A3 to A2 on May 27, 2008.

These improved ratings allow the City to borrow money at lower interest rates thus resulting in decreased costs. These ratings also serve as a postive indicator for companies and investors looking to do business in the City of St. Louis.

CITY OF ST. LOUIS , MISSOURI CITY PROFILE

City Narrative

The City of St. Louis is located on the Mississippi River, the eastern boundary of the State of Missouri, just below its confluence with the Missouri River. The City occupies 61.74 square miles of land and its area has remained constant since 1876. The City, a constitutional charter city not part of any county, is organized and exists under and pursuant to its Charter and the Constitution and laws of the State of Missouri.

The City is popularly known as the "Gateway of the West," due to its central location and historic role in the nation's westward expansion. Commemorating this role is the 630 foot stainless steel Gateway Arch, the world's tallest man made monument, which is the focal point of the 86 acre Jefferson National Expansion Memorial on the downtown riverfront.

The current City charter was adopted in 1923 by the electorate, while the City was originally incorporated as a city in 1823, and as a town in 1809.

Source: City of St. Louis website

Civic Timeline

Year	*Event*
1764	St. Louis founded by Pierre Laclede
1823	City of St. Louis incorporated as a City
1832	Water distribution by waterworks
1847	City Hospital opened at 14th and Lafaytette
1857	City Fire Department established
1861	Metropolitan Police System founded
1876	City separation from St. Louis County
1935	Bond Issue for Jefferson National Expansion Memorial approved
1954	Metropolitan Sewer District created
1963	Transit operations assumed by Bi-State

Demographics

Population	
2006	353,837
2005	352,572
2004	350,705
2003	348,039
2002	347,954

Population by Age	
Under 5	23,707
5 to 19	77,844
20 to 44	136,227
45 to 64	67,229
65 to 84	41,045
+85	7,431

CITY OF ST. LOUIS , MISSOURI CITY PROFILE

Demographics (cont.)

Race	*Population*	*%*
White	154,981	43.8%
Black	181,165	51.2%
Asian	7,077	2.0%
Other	10,615	3.0%

Seal
City of St. Louis

Educational Attainment *(>25 years of age)*		
Graduate Degree	17,142	7.6%
Bachelor's Degree	25,938	11.5%
Associate's Degree	9,924	4.4%
Some College (no degree)	45,787	20.3%
High School Diploma	62,027	27.5%
No Diploma	64,733	28.7%

Source: 2006 U.S. Census Est.

Economic and Employment Data

Tourist Attractions	*2007 Attendance*	*% Change*	*2006 Attendance*
St. Louis Cardinals	3,552,180	4.3%	3,407,114
St. Louis Zoo	2,956,741	1.4%	2,917,218
Jefferson National Memorial (Arch)	2,385,387	-15.7%	2,830,403
St. Louis Science Center	1,200,000	0.0%	1,200,000
Missouri Botanical Garden	873,964	-28.1%	1,216,132
St. Louis Rams *	660,000	0.0%	660,000
City Museum	634,000	0.0%	633,717
Fox Theatre	620,246	20.4%	515,000
St. Louis Art Museum	461,147	3.6%	445,143
The Muny	443,663	5.5%	420,467

** Tickets sold; not actual attendance.*
Source: 2007 Figures; Respective Organizations
2006 Figures; St. Louis Business Journal

Income and Employment		*Most Recent Period*	*% Change*	*Previous Year Period*
Per Capita Personal Income	*06/ 05*[1]	$28,530	5.6%	$27,027
Average Annual Pay	*06/ 05*[2]	$47,313	3.0%	$45,930
Total Employment	*June 07(p)/ 06*[2]	233,147	4.4%	223,276
Establishments	*2nd Qtr 07(p)/ 06*[2]	8,546	7.5%	7,950
Total Wages *(In Thousands)*	" "	$2,725,473	10.2%	$2,472,106
Average Weekly Wage	" "	$897	5.2%	$853
City Labor Force	*Jan. 08(p)/ 07*[2]	153,358	-2.5%	157,291
Unemployment	" "	7.3%	0.8%	6.5%

Source: [1] *U.S. Bureau of Economic Analysis*
[2] *U.S. Bureau of Labor Statistics* *(p): Preliminary*

CITY OF ST. LOUIS , MISSOURI CITY PROFILE

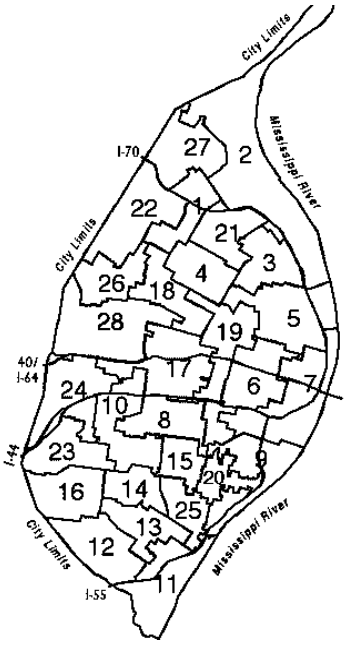
Top Employers	*Number of Employees 2006*
BJC Health Systems	15,351
Washington University	13,006
St. Louis University	9,379
City of St. Louis	8,647
AT&T Services, Inc.	6,628
St. Louis Board of Education	6,232
U.S. Postal Service	5,800
State of Missouri	5,310
Anheuser-Busch Companies, Inc.	5,033
A.G. Edwards (Now Wachovia)	5,016
Federated Retail (Now Macy's)	4,137
National Finance Center	3,658
Express Personnel Services	3,366
Defense, Finance, and Accounting Service	3,336

Source: City of St. Louis, Collector of Revenue

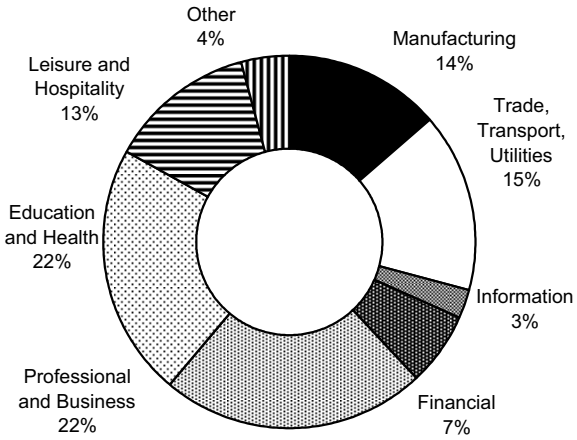
Construction Activity *(In Millions $)*	*2003*	*2004*	*2005*	*2006*	*2007*
New Residential	113.0	50.4	115.9	67.3	79.7
Rehab Residential	113.6	112.4	193.2	137.7	191.7
New Commercial	118.3	265.5	113.4	329.7	94.0
Rehab Commercial	228.9	231.9	308.3	334.4	332.8

Source: Building Division, City of St. Louis

St. Louis' 28 Wards



Employment by Industry



Source: Bureau of Labor Statistics

GLOSSARY

Accrual Basis of Accounting
Accounting method where revenues and expenditures are recognized when incurred as opposed to actually received or paid. The City's general fund and most special fund budgets use a modified accrual basis where encumbrances, including outstanding purchase orders, are budgeted as expenses but revenues are recognized only when they are actually received. (see also cash basis of accounting)

Affordable Housing Trust Fund
Fund created in 2001 from a portion of receipts of the local use tax. Funds are dedicated to providing for the development and preservation of affordable and accessible housing in the City. Loan and grant programs are administered by the Affordable Housing Commission. In November 2002, City voters replaced the existing local use tax with a new local use tax. Under a new allocation formula, a total of $5.0 million per year is to be allocated to the Affordable Housing Trust Fund.

Airport, City of St. Louis
An enterprise fund used to account for the revenues and expenses of Lambert-St. Louis International Airport. The Airport is owned by the City of St. Louis and operated by an Airport Commission. The use of Airport revenues, derived primarily from airline payments for use of the facilities, parking fees and interest earnings, are limited to purposes of the Airport.

Aldermen, Board of
28 elected individuals representing the 28 wards of the City and a President elected citywide who make up the City's legislative body.

Appropriation
A legal authorization to make expenditures and incur obligations for specific purposes.

Assessment
The valuation of property for the purpose of taxation.

Assessment Fund
Fund which supports the operations of the Assessor's office.

Balanced Budget
A budget in which resources available for appropriation equal planned expenditures.

Battered Persons Shelter Fund
Established by ordinance in 1992, the Battered Persons Shelter fund is used solely for providing operating expenses for shelters for battered persons. The fund is supported by a $1.00 fee imposed on municipal ordinance violations cases filed in municipal court.

GLOSSARY

BJC / City Trust Fund
Fund used to account for operating and maintenance costs for Forest Park, funded through lease revenues from Barnes-Jewish Community Hospital.

Bond Issue
Debt instrument used to fund large capital projects or other obligations for a period of more than one year. The debt is typically repaid following a fixed schedule of principal and/or interest payments over the term of the debt issued.

Budget
A financial plan based on anticipated revenues and expenditures for a given period.

Budget Transfer
The act of moving appropriated funds from one expenditure account to another. The budget transfer is used to adjust the budget to meet changes in planned expenditures that may occur during the fiscal year.

Building Demolition Fund
Fund established to finance the demolition and board-up of dangerous buildings. The Building Demolition Fund is funded through a fee of $2.00 per $1,000 estimated value of any building permit issued by the City.

Capital Improvements Fund
Fund for long-term improvements and maintenance of the City's infrastructure and/or acquisition of equipment or property for public use.

Capital Improvement Sales Tax Trust Fund
Fund established for revenues received from the one-half cent sales tax for capital improvements. This fund consists of the following five accounts: Ward Capital Improvements Account (50%), Major Park Capital Improvements Account (17%), Recreation Center Capital Improvements Account (3%), Citywide Capital Improvements Account (20%) and Police Department Capital Improvements Account (10%).

Capital Improvement Plan (CIP)
A document prepared each year concurrently with the City's annual budget that identifies planned capital improvement expenditures and resources available to fund those expenditures over the next five years.

Capital Improvement Expenditures
Any action or expenditure taken or made to replace, install, refurbish, rehabilitate, reconstruct, update or otherwise improve the City's public infrastructure, including but not limited to, roads, bridges, parks and other public places, sidewalks, arterial streets, alleys and municipal buildings and efforts or expenditures taken or made to improve the quality of the City's fleet of rolling stock or other major equipment items.

Capital Improvement Sales Tax Trust Fund
Fund established for revenues received from the one-half cent sales tax for capital improvements. This fund consists of the following five accounts: Ward Capital Improvements Account (50%), Major Park Capital Improvements Account (17%), Recreation Center Capital Improvements Account (3%), Citywide Capital Improvements Account (20%) and Police Department Capital Improvements Account (10%).

Capital Lease Debt
A form of financing where a non-profit authority issues debt to fund a project. The debt is secured by lease payments to the authority by the municipality leasing the project or equipment that is being financed.

Cash Basis of Accounting
Accounting method where revenues and expenses are recognized when actually received or paid. The City's enterprise funds are budgeted on a cash basis. (see also accrual basis of accounting)

Child Support Unit (Parent Locator Fund)
State supported fund through which the Circuit Attorney's Office conducts its program for recovering child support payments.

City Employee Pension Trust Fund
Fund established by City of St. Louis Ordinance 67815, effective January 27, 2008 used to account for $13.5M of annual revenues from the City's gross receipts tax on telephone companies. Commencing with the fiscal year beginning July 1, 2008, payments from this fund will be used to pay debt service on Employee Retirement System (ERS) related bond issues and any additional actuarially required contributions to ERS.

Columbia Bottoms Fund
Fund established to account for transactions relating to Columbia Bottoms, a parcel of land along the Missouri River which the City owns and leases out for private farming. With the recent sale of most of the property to the Missouri Department of Conservation, activity in this fund has been significantly reduced.

Communications (Cable) Fund
Fund established for the purpose of overseeing the cable television and communications industry in the city and establishing and managing a government access channel and necessary studio facilities. The Cable Division is funded through a 5% franchise fee imposed on Cable operators.

Community Development Agency
City agency responsible for planning and implementing the housing and economic development plans of the City of St. Louis. CDA also oversees operation, administration and programmatic and compliance monitoring of the Community Development Block

Grant program as well as other federal housing programs.

Community Development Block Grant (CDBG)
A variety of funds received from the Federal Government for providing housing, community and economic development programs to economically distressed neighborhoods and segments of the population. The annual appropriation of CDBG program funds is typically approved in December of each year, separate from the City's overall general budget.

Comprehensive Annual Financial Report (CAFR)
The audited financial report containing statements and reports of the City's financial activity for a given fiscal year.

Convention and Tourism Fund
Fund established to foster and promote the City's convention and tourism industry. Expenditures from the fund are approved by members of the C & T Board consisting of the Mayor, the Comptroller and the President of the Board of Aldermen.

Convention and Sports Facility Trust Fund
Fund established to help pay for the construction of the convention center expansion project. Revenues to the fund consist of the 3.5% gross receipts tax on hotel/motel receipts. These revenues are transferred to the City's General Fund and used to help pay the City's debt on the convention facility.

Debt Service
Expenditures for principal and interest payments on loans, notes and bonds.

Debt Service Fund
Fund used to specifically track payments of principal, interest and expenses on general obligation debt.

Department
Major unit of organization in the City comprised of subunits called divisions.

Earnings Tax
A one percent tax levied against employee gross compensation and business net profits. The tax applies to all residents of the City of St. Louis regardless of where they work. It also applies to the earnings of non-residents who work within the City limits.

Efficiency Measure
A measure used to gauge the amount of resources / time required to deliver a given unit of service.

Employee Health & Hospital (Benefits) Fund
A fund financed jointly by the City, its employees and retirees to ensure adequate health and hospital care for employees and retirees of the City. The income for this fund is derived from appropriations made in other City funds.

Encumbrance
An obligation for which payment is anticipated but has not yet been made. Typically encumbrances represent outstanding purchase orders or contracts. The funds appropriated for these expenses are set aside in a reserve for payment. An item will remain an encumbrance until the obligation is paid or otherwise released.

Enterprise Fund
A fund used to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the cost of providing goods or services to the public on a continuing basis be financed or recovered primarily through user charges. The City's Airport, Water and Parking Meter Divisions are enterprises.

Estimate and Apportionment, Board of
The City's chief fiscal body - comprised of the Mayor, the Comptroller and the President of the Board of Aldermen.

Expenditure
Money actually spent by the City for the programs and projects included in the approved budget.

Federal Mandate
A regulation or requirement imposed on state or local governments by the Federal government. Federal mandates include the Clean Air Act, Clean Water Act, Americans with Disabilities Act and Underground Storage Tank Regulations.

Fee Office
Office which by State statute is funded by a commission fee or portion of the revenues it is charged to collect. Fee offices are not included in annual City appropriations. Fee offices in the City include the Collector of Revenue, License Collector and Public Administrator.

Fiscal Year
Twelve month period to which the budget applies. In St. Louis this is July 1 to June 30.

Franchise Tax
Any one of a series of taxes on the gross receipts of utility companies operating within the City, including sales of electricity, natural gas, telephone services, water, steam and on the gross receipts of the Airport.

Fund Balance
The level of funds remaining as measured generally at the conclusion of a fiscal year, after allocating for all encumbrances and other commitments. The fund balance often includes reserves set-aside to meet future obligations, (e.g. 27th pay reserve, rainy day reserve). From a fiscal policy standpoint, emphasis is often placed on the level of "unreserved" fund balance as an indicator of fiscal stability. The City's policy is to achieve and maintain an unreserved general fund balance at a minimum of 5% of the general fund budget.

General Fund
The main operating fund of the City.

General Obligation Bonds
Debt issue that is supported by the full faith and credit of the City's taxing authority. Debt issuance requires approval of two-thirds of voters. Retirement of general obligation debt is funded through a levy of the property tax.

Generally Accepted Accounting Principles (GAAP)
The common set of accounting standards and procedures for reporting financial activity.

Health Care Trust Fund
Fund created in 2001 from a portion of receipts from the local use tax. Funds are dedicated to providing public health care services within the City of St. Louis. In November 2002, voters replaced the existing local use tax with a new local use tax.

Intergovernmental Revenue
Revenue received from federal, state or other governmental agencies.

Internal Service Fund
Funds used to account for the financing of goods or services provided by one department or agency to other departments or agencies on a cost reimbursement basis.

Lateral Sewer Repair Fund
Fund established in 1989 to provide the cost of the repairs of leaking lateral sewer service lines on residential properties. The Lateral Sewer Repair Program is funded by a $28.00 annual fee on all residential property having six or less dwelling units.

Local Use Tax
Originally approved by City voters in April, 2001, the local use tax is a tax imposed on purchases made from out of state vendors. The local use tax rate is equal to the City's local sales tax rate. The local use tax was replaced by voters in November, 2002 with a new local use tax. Proceeds from the new local use tax are to be allocated each fiscal year in the amount of $5 million each to the Health Care Trust Fund and the Affordable Housing Trust Fund, $3 million for derelict building demolition and any excess amounts shall be dedicated collectively to any of the following: derelict building demolition,

public safety, neighborhood preservation, development and preservation of affordable and accessible housing and public health care services.

Local Parks Fund
Fund used to account for revenues and expenses from the 1/8th cent sales tax approved by voters in November, 2006. The proceeds of the tax are to be used for the financing of two new recreation centers in the City, improvements to existing recreation centers and to provide additional recreation programming.

Outcome Measure
A measure used to gauge how well a given service results in a desired out come.

Output Measure
A measure used to gauge workload or units of service provided through or by a program.

Parking Funds
Funds used to track revenues and expenses of the Parking Meter Division and Kiel Parking Facility. Both of these operations are managed as separate enterprise funds by the Treasurer's Office.

Payroll Expense Tax
A tax of one-half of one percent of total compensation paid by a business to its employees for work performed in the City of St. Louis. Non-for-profit charitable or civic organizations are exempt from the payroll expense tax.

Performance Measure
Any one of a number of measures used to gauge a program's efficiency, outcome or output.

Personal Services
Account group of expenditures related to salaries, overtime, social security payments, health insurance and other fringe benefit costs of personnel.

Port Authority Fund
Fund established to manage all phases of the harbor and wharves operation including enforcement of all regulations with the guidance of a Port Development Commission.

Program
A set of activities conducted by a department or division to provide a specific service.

Property Tax
A tax levied on the assessed value of property (e.g. personal, real estate).

Public Facilities Protection Corporation
A not-for-profit corporation established to provide the City with Surety Bond and Insurance coverage and general protection from judgments rendered against the City. Each year the City makes a contribution to PFPC out of the General Fund.

Public Safety Sales Tax (½ Cent)
Part of Proposition S, approved by voters on February 5, 2008, a one-half of one percent sales tax on all retail sales made in the City of St. Louis. Revenues collected by the tax are deposited into the Public Safety Trust Fund, from which payments are made to fund the police and fire pension systems, crime prevention programs to be administered by resolution of the Board of Aldermen, as well as salary increases for firefighters, police and civilian employees of the police department.

Public Safety Trust Fund
Funds used to account for receipts and expenditures from an increase in the Graduated Business License tax rates approved by voters in August, 2006. The proceeds are allocated as follows: 75% to the Police Department for new policing initiatives, 15% for the Circuit Attorney's Office for the establishment of a Career Criminal Unit and 10% for the City Counselor's Office for enhancing the problem properties unit.

Revenue
Income received by the City government from sources, such as taxes, fees, user charges, grants and fines, which is used to support the government's facilities and services to the community.

Revenue Bonds
Debt issue used to finance capital improvements payable solely out of the revenue derived from the facility that is financed from the proceeds of the bonds. Most often used by enterprise funds (e.g. Water Division, Airport)

Riverboat Gaming Fund
Fund established to account for revenues from riverboat gaming. Appropriations from this fund are used for three primary purposes, 1) public safety on the riverfront, 2) capital expenditures (i.e. local bridge match, etc.) and 3) economic development. Revenue from riverboat gaming leases is received through the Port Authority Fund.

Special Revenue Fund
A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or major capital projects) that are legally restricted to expenditures for specified purposes.

Street Improvement Fund (St. Louis Works)
A street and sidewalk improvement program funded primarily from a portion of City utility taxes and State motor vehicle sales tax revenues. St. Louis Works funds are appropriated under a separate ordinance on a calendar year basis.

Tax Increment Financing
Funding mechanism that uses the tax benefits generated by a development to pay the debt for improvements related to the development.

Transportation Fund
Fund used to account for revenues and appropriations from the 0.5% transportation sales tax and the 0.25% Metrolink sales tax. All revenues into the transportation fund are currently appropriated to the Bi-State Development Agency that operates the regional mass transit system.

Trust and Agency Funds
Funds used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or funds.

Twenty-Seventh Pay Reserve
Reserve set aside for fiscal years in which a 27th pay day occurs. With bi-weekly pay periods, a 27th pay day will occur once every 11 years. The last 27th pay period occurred in FY06 and the next one will occur in FY17.

Unreserved Fund Balance
That portion of the fund balance that does not include reserves set-aside to meet future obligations (see also fund balance)

User Fees
Fees paid directly by citizens for a service used (i.e. park fees, bus fares).

Water Division Fund
An enterprise fund used to account for the revenues and expenses of the Water Division, which is owned and operated by the City and funded primarily through water sales.

COMMON ACRONYMS

ADA	Americans with Disabilities Act	**CAFR**	Comprehensive Annual Financial Report
BPS	Board of Public Service	**CDA**	Community Development Agency

GLOSSARY

CDBG Community Development Block Grant

CEMA City Emergency Management Agency

CIP Capital Improvement Plan

CJC City Justice Center

COPS Community Oriented Policing Services

CORR Community Outreach for Risk Reduction

CREA Civil Rights Enforcement Agency

C&T Convention and Tourism Fund

CSB Citizens' Service Bureau

E&A Board of Estimate and Apportionment

EMS Emergency Medical Service

ERS Employee Retirement System

ESD Equipment Services Division

FRS Firemen's Retirement System

HCD Housing Conservation District

ITSA Information Technology Services Agency

ISTEA Inter-modal Surface Transportation Efficiency Act

LLEBG Local Law Enforcement Block Grant

MBE Minority Business Enterprise

MSI Medium Security Institution

NSO/T Neighborhood Stabilization Officer/Team

PFPC Public Facilities Protection Corporation

PRS Police Retirement System

REJIS Regional Justice Information Service

SLAA St. Louis Area Agency on Aging

SLATE St. Louis Agency on Training and Employment

SLDC St. Louis Development Corporation

SLPD St. Louis Metropolitan Police Department

TIF Tax Increment Financing

WBE Women's Business Enterprise