

CAPITAL IMPROVEMENTS

Since the establishment of the Capital Fund in 1989, the City has successfully begun the process of restoring and improving its capital assets. In August 1993, voters passed a one-half cent sales tax dedicated to capital improvement projects. This new source of revenue has greatly enhanced the City's ability to meet its capital needs. Major accomplishments and highlights of St. Louis' capital improvement program are shown on the table on the following page.

This section presents an overview of St. Louis' capital improvement program, including the planning process, the five-year Capital Improvements Plan, and the FY2003 Capital Budget. The entire Capital Improvements Plan, including a budget for each fund, account, and subaccount within the Capital Fund, is presented in a separately bound volume.

CAPITAL PLANNING PROCESS

To address the City's pressing capital infrastructure and equipment needs, the City of St. Louis established capital planning policies and the Capital Fund in 1989. City ordinances require the Budget Division, together with the Capital Committee, to develop a five-year capital improvement plan (CIP) annually. Each year, a Capital Budget must be prepared, based on the first year of the CIP. Both the CIP and Capital Budget must be submitted by the Budget Division to the Board of Estimate and Apportionment and Board of Aldermen for approval. The CIP and Capital Budget are submitted in the same manner and time as the general operating budget of the City.

CAPITAL IMPROVEMENT PROGRAM ACCOMPLISHMENTS

Roads and Bridges

- Replacement of several major bridges in the City, including the South Kingshighway, Arsenal Street, Morganford, Alabama and Natural Bridge Road.
- Resurfacing of arterial and residential streets throughout the City.

Neighborhood Stabilization

- Improvements, such as lighting, street resurfacing, and new playground equipment in the City's six major parks and many neighborhood parks
- Enhanced street lighting at all recreation centers, neighborhood parks, community schools and churches throughout the City.
- Demolition of abandoned buildings
- Improvements at the City's recreation centers

Facility Improvements and Equipment Replacement

- Repair, expansion, and construction of City-owned buildings, including the Civil Courts Building, the Justice Center, and the Police Department Area Command Stations.
- Implementation of a rolling stock replacement program
- Progress toward complying with Federal mandates
- Flood protection projects
- Warning Siren System

The Capital Committee is responsible for the assessment and review of capital needs and must develop and recommend the CIP and Capital Budget. As established by ordinance, the Capital Committee consists of the following members: the Budget Director, who serves as Chairperson, the Community Development Agency Director, the President of the Board of Public Service, the President of the Board of Aldermen (or his designee), one other Alderman appointed by the President of the Board of Aldermen, the Comptroller (or his designee), one other person from the Comptroller's office, the Mayor (or his designee), and the Chairperson of the Ways and Means Committee.

A committee of City residents, the Citizen's Advisory Committee for Capital Expenditures, is involved in the capital planning process. This committee reviews and assesses capital needs, advises the Capital Committee on the development and recommendation of the CIP and Capital Budget, and reviews the City's capital accomplishments.

The Capital Committee selects and prioritizes capital projects using established criteria. The following criteria are used to evaluate projects:

- Capital improvements that will foster St. Louis' goal of preserving and improving municipal buildings and other assets;
- Capital improvements that will foster St. Louis' goal of fiscal stability and soundness;
- Capital improvements that will foster St. Louis' goal of preserving its infrastructure and heritage;
- Projects that reduce the cost of operations or energy consumption;
- Projects that promote operational safety.

In January 1994, the Capital Committee adopted additional selection criteria. Projects are evaluated and funding recommendations are made according to the following priorities:

- 1) Required payment for existing debt service

- 2) Local match amounts for bridge and street improvements et al
- 3) Funding for State and Federal mandates, including underground storage tank abatement, ADA compliance, asbestos and lead paint abatement
- 4) Ongoing replacements necessary for City operations

FIVE-YEAR CAPITAL IMPROVEMENT PLAN

The 2003-2007 Capital Improvements Plan identifies the projects funded in the FY2003 capital budget and those projects scheduled for the next four years. Projects included in the Capital Improvements Plan (CIP) from FY2003-FY2007 have a projected cost of \$400 million. The projects will be funded through a combination of local, state and federal sources. Over the five-year period, approximately \$191 million will be appropriated to pay for the projects. This amount includes outright purchases as well as debt service payments, and in the case of road and bridge projects, the City's local matching share of the total cost.

Projects included in the CIP have been grouped into three major categories. These categories are road and bridge improvements, neighborhood stabilization projects, and facility improvements and equipment replacement. Table 1 presents a summary of proposed capital projects for the next five years. The projects presented in the FY2003 column represent the FY2003 Capital Budget, while projects in subsequent years will be reviewed and updated on an annual basis. A detailed description of each proposed project is included in the separately bound Capital Improvements Plan.

Road and Bridge Improvement Projects

Most of the costs of the transportation projects are funded through the Federal Surface Transportation Program. The CIP will provide a total of \$23.9 million toward road and bridge improvements over the next five years. Of this amount, \$17.5 million will serve as the City's local match for federally funded projects with an estimated value of over \$87.5 million. This represents about 25 percent of the total CIP projects either in progress or begun during the five-year-period.

TABLE I
CAPITAL IMPROVEMENTS PLAN
USE OF FUNDS

	FY2003	FY2004	FY2005	FY2006	FY2007
<u>Road and Bridge Improvement Projects</u>					
Surface Transportation Program (T-21 match)	\$5,345,000	\$7,265,000	\$2,277,000	\$2,220,000	\$430,000
Arterial Street Resurfacing / Repair	0	1,000,000	1,000,000	1,000,000	1,000,000
Bridge Resurfacing / Repair	0	350,000	350,000	350,000	350,000
Eads Bridge Deck Replacement	625,000	0	0	0	0
MacArthur Bridge Demolition	400,000	0	0	0	0
Total Road and Bridge Improvement Projects	6,370,000	8,615,000	3,627,000	3,570,000	1,780,000
<u>Neighborhood Stabilization Projects</u>					
Ward Improvements	8,781,500	9,000,000	9,223,500	9,453,000	9,687,500
Police Department Improvements (Debt Service)	1,393,000	1,391,000	1,391,000	1,385,000	1,385,000
Major Park Improvements & Debt Service	2,985,625	3,060,000	3,136,000	3,214,000	3,293,800
Park & Recreation Center Improvements Grants	2,500,000	0	0	0	0
Recreation Center Improvements	526,900	540,000	553,400	567,200	581,300
Major Parks - Metro Parks Projects	485,000	720,100	738,100	756,500	775,400
Neighborhood Parks - Metro Parks Projects	727,600	1,080,100	1,107,100	1,134,800	1,163,200
Total Neighborhood Stabilization Projects	17,399,625	15,791,200	16,149,100	16,510,500	16,886,200
<u>Facility Improvements and Equipment Replacement</u>					
Civil Courts Building Renovation (FY94 Lease Purchase)	2,600,000	2,600,000	2,600,000	2,600,000	2,600,000
Justice Center / MSI	10,250,000	10,250,000	10,250,000	10,250,000	10,250,000
Courthouse Renovations Debt Service	0	1,100,000	1,100,000	1,100,000	1,100,000
Multimodal Facility Debt Service	370,000	370,000	370,000	370,000	370,000
Improvements to City Buildings, Equipment and Development	785,000	450,000	325,000	300,000	200,000
Rolling Stock Replacement Debt Service	2,100,000	2,100,000	2,100,000	0	0
Computer & Rolling Stock Debt Service	0	0	0	2,100,000	2,100,000
Federal Mandates	200,000	400,000	200,000	200,000	200,000
Total Facility Improvements and Equipment Replacement	16,305,000	17,270,000	16,945,000	16,920,000	16,820,000
All Capital Improvement Projects	\$40,074,625	\$41,676,200	\$36,721,100	\$37,000,500	\$35,486,200

The CIP also includes \$4.0 million for arterial street resurfacing and \$1.4 million for bridge repair/resurfacing. These street and bridge improvements will be funded entirely with City dollars. Prior to the passage of the capital improvement sales tax, many needed arterial street and bridge repairs went undone.

Neighborhood Stabilization Projects

Neighborhood stabilization capital projects include improvements in the City's 28 wards, recreation centers, parks, and Police Department. Approximately \$86 million in neighborhood stabilization projects is included in the five-year plan. Proposed five-year plan funding includes the following:

- \$46.1 million for ward improvements
- \$19.2 million for major park improvements
- \$6.9 million for Police Department improvements
- \$2.7 million for recreation center improvements
- \$5.2 million for neighborhood park improvements

The majority of neighborhood stabilization projects will be improvements in the City's neighborhoods and parks. In FY2003, each ward will receive \$313,600 for capital improvements recommended by the Aldermen. In the past, Aldermen have spent these funds to resurface residential streets, improve neighborhood parks, reconstruct alleys, enhance street lighting and replace refuse dumpsters.

Facility Improvement and Equipment Replacement

Approximately \$84.3 million in facility improvements and equipment replacement is planned for the next five years. More than 72% of this amount will be expended to retire the debt associated with the new downtown Justice Center and the expansion of the Medium Security Institution, the renovations to the Civil Courts Building and the new Multimodal facility.

Facility improvement and equipment replacement projects proposed in the five-year plan include:

- \$51.2 million for the MSI expansion and Justice Center financing
- \$13.4 million for renovations to the Civil Courts building
- \$10.6 million for rolling stock & computer equipment lease/purchase debt service
- \$5.6 million for improvements to City buildings and equipment replacement
- \$1.2 million for Federal mandate compliance

Funding Sources

The capital projects included in this plan will be financed through a combination of local, state, and federal sources. Table II presents a summary of estimated resources available for capital expenditures for the next five years. A brief description of the funding sources follows.

**TABLE II
CAPITAL IMPROVEMENTS PLAN
SOURCE OF FUNDS**

	FY2003	FY2004	FY2005	FY2006	FY2007
1/2 Cent Sales Tax for Capital Improvements	\$17,563,000	\$18,000,000	\$18,447,000	\$18,906,000	\$19,375,000
1/10 Cent Sales Tax for Metro Parks (40% Major Parks)	485,000	720,100	738,100	756,500	775,400
1/10 Cent Sales Tax for Metro Parks (60% Neighborhood Parks)	727,600	1,080,100	1,107,100	1,134,800	1,163,200
Federal Urban Parks (UPPRA) Grant - Ganble Recreation Center	500,000	0	0	0	0
Neighborhood Incentive (HUD) Grant - Forest Park	750,000	0	0	0	0
Neighborhood Incentive (HUD) Grant Carondelet Recreation Center Project	1,250,000	0	0	0	0
Transfer from Gaming Fund	4,820,000	4,200,000	4,200,000	4,200,000	4,200,000
Transfer from Gaming Fund for Eads Bridge Project Debt	625,000	0	0	0	0
Income from Sale of City Assets	350,000	350,000	350,000	350,000	350,000
General Fund Transfer for Justice Center Payment	3,400,000	5,400,000	5,400,000	5,400,000	5,400,000
Beginning Balance (Debt Service Reserve Earnings)	80,000	80,000	80,000	80,000	80,000
General Fund Transfer for FY94 Civil Courts Debt	400,000	600,000	600,000	600,000	600,000
Courthouse Restoration Fund - State Courts	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
Courthouse Restoration Fund - Municipal Courts	575,000	575,000	575,000	575,000	575,000
Gasoline Tax Revenues	1,450,000	1,450,000	1,450,000	1,450,000	1,450,000
Unused Lease Debt Appropriation	6,000,000	0	0	0	0
TOTAL SOURCES OF REVENUE	\$40,075,600	\$33,555,200	\$34,047,200	\$34,552,300	\$35,068,600

Local Sources

The major local funding source is the one-half cent sales tax for capital improvements. This tax was passed in 1993 and should provide about \$17.6 million this year for capital improvements. Proceeds from the capital improvement sales tax are distributed among the City's 28 wards (50%), citywide improvements (20%), major parks (17%), the Police Department (10%), and recreation centers (3%).

The City's General Fund, supported by local taxes and fees, contributes to the Capital Fund. In the FY2003 Capital Budget, \$3.8 million will be transferred from the General Fund to the Capital Fund for capital projects. These funds are used to pay debt service on the expansion at the Medium Security Institution, construction of the Justice Center, and the renovation of the Civil Courts Building and to help fund the City's local match requirement for bridge and street projects. Additional local revenues in the amount of \$350,000 is expected from the sale of City assets, such as vehicles and/or real estate.

In FY2002, the City Parks and Recreation system began receiving funds from the regional 1/10 Cent Metro Parks Sales Tax. Over the next five years, the City's portion of the tax will be approximately \$8.7 million with 40% going to the major parks and 60% going to the neighborhood parks.

In FY2003, the City passed an ordinance imposing court costs of \$5.00 on certain cases adjudicated in Municipal Courts. Revenue from these cases is estimated to be \$575,000 annually and will be used to offset debt service financing to provide improvements at City owned courthouses.

If any general fund operating surpluses become available in future years, the City will budget these funds in the Capital Budget on a year-by-year basis. Another local source of funds is revenue derived from riverboat gaming, which is discussed later in this section.

State Sources

The Capital Fund receives funding through several taxes and fees imposed by the State of Missouri. The City has allocated a portion of the proceeds of the statewide gasoline tax to be used for capital improvements. In FY2003, \$1.45 million in gasoline tax revenues will be transferred to the Capital Fund. This amount represents a reduction of 17% based on application of the 2000 census data to the distribution formula. These revenues are used to help fund the City's local match requirements on bridge replacement and street repair projects financed through the Federal STP program.

In 1995 the state legislature imposed an additional \$35 court filing fee on cases filed in the 22nd Judicial Circuit Court in St. Louis. The fee has since been raised to \$45 per case. Revenues generated from this filing fee are being used to assist in financing renovations to the Civil Courts Building. This additional filing fee generates about \$1.1million annually.

Federal Sources

The City of St. Louis relies heavily upon Federal funding to finance its road and bridge improvement projects. Federal funding is available through the Surface Transportation Program (STP), which was established through the Intermodal Surface Transportation Efficiency Act (ISTEA). The ISTEA program provides 75 to 100 percent of the cost of major bridge renovation or replacement projects and certain street improvement projects. The St. Louis Metropolitan region receives approximately \$14 million annually in such matching funds and is currently on a three year planning cycle. In FY2003, Forest Park will receive a \$750,000 grant from HUD. Also, in FY2003 Gamble Recreation Center will receive \$500,000 from a Federal Urban Parks (UPPRA) grant and an additional HUD grant of \$1.25 million will fund the study & design of a proposed Recreation Center for the Carondelet area.

Gaming Revenues

Currently, the City benefits from three direct sources of gaming revenues. The first is a 10% share of the state tax on gaming adjusted gross receipts, (AGR). With the state tax set at 20%, the City's share is equal to 2% of AGR. The state also imposes a two-dollar fee for all admissions to a gaming boat, with the City receiving one-half of this fee, or a dollar per admission. A third source of revenue is the lease between the City's Port Authority and the riverboat operator. The current lease with the President Casinos specifies a payment of 2% of AGR.

Based on AGR at the President Casino since the move to a more favorable location along with an unrestricted admissions policy, the City projects annual revenues of approximately \$7.5 million per year from these three sources of gaming revenues.

In appropriating these revenues the City has opted for a spending formula that maximizes the impact of these receipts without making ongoing City operations dependent on the success of the gaming industry. By state statute, the 2% of AGR the City receives from the state is set aside for use in providing services necessary for the safety of the public visiting gaming boats. Funds from this source are therefore appropriated primarily for Police Department services on the riverfront and for riverfront street lighting, and for public right-of-way improvements. Revenue from the admission fee is unrestricted as to use and will be used to supplement funds available for capital improvement projects.

FY2003 CAPITAL BUDGET

The capital budget for FY2003 is \$40.07 million. Table III presents a summary of the FY2003 capital budget. Citywide capital projects comprise over 57 percent of the total capital budget and ward improvement projects are about 23 percent of the budget. The remainder is divided among major parks, recreation centers, and the Police Department. The one-half cent sales tax for capital improvements is the largest source of capital funding and will provide approximately \$17.56 million in revenue for capital improvements in FY2003. Other major sources of funding include transfers from the General Fund, gasoline tax revenues, and gaming revenues.

The FY2003 capital budget is about 1% higher than the previous year's budget. Debt service charges for the major construction and equipment are almost the same as last year. Roads and Bridges Reconstruction programs are up significantly due to the adopted policy of maximizing Federal cost sharing dollars. Conversely, funding for City Building Improvements is down. Funds available for Neighborhood Stabilization projects supported by the sales tax for capital improvements are almost the same for FY2003.

The major areas of capital improvement spending are summarized in the following table. A more detailed break down of the sources and uses of funds are listed in the exhibits at the end of this section. A complete detail of the five-year Capital Improvements Plan (CIP) can be found in a separate volume.

**TABLE III
FY03 CAPITAL BUDGET**

	FY02 Budget	FY03 Budget
SOURCES		
Previous Year General Fund Balance in Excess of 5%	\$1,100,000	\$0
General Fund Balance Operating Balance	4,100,000	0
Capital Improvement Sales Tax	18,187,500	17,563,000
Metro Parks Sales Tax	2,343,750	1,212,600
U.S. Department of Agriculture Reforestation Grant	500,000	0
EDI- Special Project Grant	400,000	0
Federal Urban Parks (UPPRA) Grant - Recreation Center	0	500,000
Neighborhood Incentive (HUD) Grant - Parks	0	750,000
Neighborhood Incentive (HUD) Grant - Recreation Center	0	1,250,000
Beginning Balance (Debt Service Reserve Earnings)	80,000	80,000
Gaming Revenues	4,000,000	4,820,000
Transfer from Gaming Fund - Eads Bridge Project	0	625,000
Gasoline Tax	1,750,000	1,450,000
General Fund Transfer - Civil Courts	1,075,000	400,000
General Fund Transfer - Justice Center Lease Payment	5,400,000	3,400,000
Unused Lease Debt Appropriation	0	6,000,000
Courthouse Restoration Fund	0	1,675,000
Income from Sale of City Assets	760,000	350,000
Total Sources	39,696,250	40,075,600
USES		
Citywide		
Existing Debt	14,884,900	14,956,700
Surface Transportation Program Match (T-21)	3,155,000	5,345,000
Bridge Resurfacing/Repair/Demolition/Debt	0	1,025,000
Arterial Streets	1,000,000	0
Bridge Resurfacing/Repair	331,300	0
Rolling Stock Replacement	350,000	0
Federal Mandates	350,000	200,000
City Building Improvements	1,825,000	785,000
Major Park & Recreation Center Grants	400,000	2,500,000
Total Citywide	22,296,200	24,811,700
Ward Improvements	9,093,750	8,781,500
Major Park Debt Service & Improvements	5,935,625	4,198,225
Police Department Improvements	1,818,750	1,756,300
Recreation Center Improvements	545,625	526,900
	17,393,750	15,262,925
Total Uses of Funds	39,689,950	40,074,625
Operating Balance	\$6,300	\$975

Citywide

Approximately \$22.3 million in citywide capital improvement projects are funded for FY2003. Highlights include:

- \$12.8 million in lease purchase payments for the renovation of the Civil Courts Building, the Justice Center and the new Multimodal facility
- \$5.35 million for local match payments for road and bridge improvement projects under the Federal Surface Transportation Program
- \$2.1 million for the rolling stock replacement program
- \$0.78 million for City building projects, equipment and flood protection
- \$200,000 for projects required under Federal mandates

Ward Improvements

In FY2003, \$8.78 million will be appropriated for ward improvements. Each of the 28 wards will receive \$313,600 for capital improvements specific to each ward. Projects typically include improvements in neighborhood parks, residential street resurfacing, repairs to alleys, street lighting enhancement, and dumpster replacement.

Major Parks

The City's six major parks will receive approximately \$3.47million in FY2003 for capital improvement projects from the Half-Cent and Metro Parks sales tax funds. The distribution of these funds among the parks is based upon the acreage of the park. The FY2003 Capital Budget appropriates the amounts on the next page for each park:

Forest Park

\$2,127,400

Tower Grove Park	\$451,200
Carondelet Park	\$295,000
Fairground Park	\$215,200
O'Fallon Park	\$208,200
Willmore Park	\$173,600

In addition to the above funds, Forest Park will receive \$750,000 from a Neighborhood Incentive (HUD) grant. In addition to the major parks, various neighborhood parks and recreation center will benefit from the new Metro Parks sales tax. In FY2003 the tax will provide \$0.73 million which will be used for improvement projects at 13 locations.

Recreation Centers

\$526,900 is appropriated for capital improvements at recreation centers. The City currently operates 10 recreation centers located throughout the City. Capital improvements planned for FY2003 include pool, gym and door renovations at Buder Recreation Center, gym renovations at the Cherokee Center, gym renovations and upgrades to comply with ADA standards at Soulard Recreation Center, gym renovations at Tandy Center and upgrades to the fire suppression system at West End Center. In addition to the funding from the Capital budget, Gamble Center will receive a \$500,000 Federal Urban Parks Grant for window & replacement air conditioning. Also, a HUD Neighborhood Incentive Grant will provide \$1.25 million for the study & design of a proposed recreation center in the Carondelet area.

Police Department

The portion of the capital improvement sales tax allocated to the Police Department will be used for debt service on the area command stations. The debt service payment scheduled for FY2003 approximately \$1.4 million. Funds remaining after debt service on the area command stations will be used to augment lease payments on the Downtown Justice Center.

Capital Improvements Plan - Impact on Operations

One of the criteria used in developing the City's Capital Improvements Plan is based on the impact a capital project may have on current and future operating budgets. Knowing to what extent a given project will increase or decrease future operating costs provides the opportunity to plan ahead once the project is approved and funded. For the most part, projects such as road and bridge improvements, building improvements and rolling stock replacement effectively improve the City's infrastructure and reduce the strain on resources dedicated for street, building and vehicle maintenance. Of course with the increase in the number of projects made possible by 1/2-cent sales tax proceeds, more operating funds have been allocated in recent years for design and engineering. For example, the Board of Public Service staff increased to address increased demand of design work and project management. The enhanced lighting program has increased the City's energy costs, whereas the completion of a salt storage facility should reduce run-off and decrease the amount of salt purchased. While the operating budget impact of this kind of capital spending is not project specific, other large capital projects such as the downtown City Justice Center and take over of the Old Federal Courthouse will have a unique and sometimes identifiable impact on the City's general fund budget. The following is a summary of projects from the FY2003 Capital Budget that have or will have known impacts on future operating costs.

CAPITAL IMPROVEMENTS PLAN - IMPACT ON OPERATIONS SUMMARY

<u>Division</u>	<u>Project</u>	<u>Operating Budget Impact</u>
<u>Corrections & Police</u>	<u>City Justice Center</u>	<p>The debt service on the Justice Center increased to \$10.25 million in FY02. This cost is being funded by an estimated \$5.4 million in prisoner reimbursements from the State, \$4.4 million in citywide Capital revenues and about \$400,00 from Police capital accounts</p> <p>While the new Justice Center is a newer and more efficient facility, the overall rise in the number of detention beds will result in a net increase in operational costs. Upon opening of the Justice Center, \$5 mil in operational costs at the St. Louis County facility will no longer be necessary, leaving the net annual increase in operational costs at an estimated \$7.5 mil in FY03 and \$10.5 mil annually thereafter. This adjusted cost does not reflect a potential \$500,000 in annual savings in FY03 and \$800,000 thereafter due to the consolidation of the Police Departments prisoner processing / holdover function with the intake function of the Corrections Division. There is also the potential of offsetting revenue from the renting of jail space to federal and other local jurisdictions.</p>
<u>City Wide Accounts</u>	<u>Civil Court Building Lease</u>	<p>Of the \$2.6 million in annual debt service required to retire the debt on the FY94 Civil Courts building improvement lease, \$0.4 mil. is from the City's General Fund. Approximately \$1.1 mil. of this amount is from court fees specifically dedicated to the building improvements leaving the net annual impact on general and capital revenues at \$1.5 mil. In FY03 funds from Unused Lease Debt Appropriations of \$4.0 mil have offset any impact from the debt service.</p>
<u>BPS</u>	<u>Surface Transportation Program (T-21), Arterial Street & Bridge Repair, Ward & Other Improvements</u>	<p>The Board of Public Service (BPS) provides the engineering, design and project management services for the City's public work projects. While many of these projects may be small in size and have little impact on the operating budget, collectively the need to design and manage a greater number of projects has led to increases in the operating budget for BPS. The cost of recent personnel additions is about \$580,000</p>
<u>Parks/Forestry</u>	<u>Building Demolition</u>	<p>The City incurs a number of costs related to abandoned and derelict buildings. The demolition of these structures does provide some relief in areas such as the Building Division which must continually ensure that the buildings are securely boarded-up. It also costs twice as much to control weed and debris around a vacant building than a vacant lot. Assuming the demolition of about 500 buildings, the City can expect savings of about \$60,000 per year in these areas.</p>

CAPITAL IMPROVEMENTS PLAN - IMPACT ON OPERATIONS SUMMARY

<u>Division</u>	<u>Project</u>	<u>Operating Budget Impact</u>
<u>Traffic</u>	<u>Street Lighting Enhancement</u>	By the end of FY01, approximately 65% of the City's 51,000 street lights will have been enhanced with higher wattage bulbs. This public safety initiative has focused on public gathering areas such as parks, schools, churches and recreation centers. The direct impact on the operating budget from this initiative has been an increase in utility bills due to the increased wattage of the street lights. The estimated annual cost increase for those light enhancements already completed or underway totals about \$450,000. This cost may increase due to utility costs increases. Additionally, aldermen continue to fund lighting enhancement in their wards, from the Ward portion of the Capital Budget. This may cause a more limited annual cost increase.

<u>Facilities Management</u>	<u>Old Federal Courthouse</u>	In the spring of 2001, the City acquired the Old Federal Courthouse adjacent to the City's new Justice Center. The Board of Public Service will experience design and management costs associated with repairs and renovations required. Facilities Management Division will experience operational costs for building maintenance and utility costs of approximately \$1.2 mil for the additional facility during the partial use year of FY03 and starting in FY04 \$1.5 mil per year annually.
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Department / Division	FY03	FY04	FY05	FY06	FY07
City Wide Accounts (net revenues)	\$400,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000
Public Safety - (Corrections)	7,500,000	10,500,000	10,500,000	10,500,000	10,500,000
Public Safety (Police)	(500,000)	(800,000)	(800,000)	(800,000)	(800,000)
BPS - President's Office	579,000	596,000	614,000	632,000	632,000
Parks-Forestry Division (site maintenance)	(60,000)	(65,000)	(70,000)	(75,000)	(80,000)
Streets - Traffic & Lighting	450,000	450,000	450,000	450,000	450,000
BPS - Facilities Management	1,200,000	1,500,000	1,500,000	1,500,000	1,500,000
	\$9,569,000	\$13,681,000	\$13,694,000	\$13,707,000	\$13,702,000

EXHIBIT A
FY03 CAPITAL BUDGET
CITYWIDE ACCOUNT (FUND 1217)

SOURCES OF FUNDS:

Courthouse Restoration Fund - State Courts	1,100,000
Courthouse Restoration Fund - Municipal Courts	575,000
Unused Lease Debt Appropriation	6,000,000
Gaming Revenues - Admissions Receipts	4,820,000
Transfer from Gaming Fund - Eads Bridge Project	625,000
Gasoline Tax	1,450,000
General Fund Transfer - Civil Courts	400,000
General Fund Transfer - Justice Center Lease Payment	3,400,000
Beginning Balance (Debt Service Reserve Earnings)	80,000
Income from Sale of City Assets	350,000

Total Funds Available for Appropriation	\$18,800,000
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USES OF FUNDS:

Existing Debt		12,856,700
Civil Courts Lease Payment	2,600,000	
Justice Center Lease Purchase	9,886,700	
Multimodal Facility Debt Service	370,000	
Rolling Stock Replacement Program / Computer Equipment & Systems		2,100,000
Rolling Stock / Computer Systems Debt Service	2,100,000	
Bridge and Street Match (T-21)		2,820,000
Bicycle/Pedestrian Coordinator	10,000	
Southwest Bridge at River des Peres	40,000	
Lindell Lighting Improvements	160,000	
North Grand Reconstruction	160,000	
North & South Broadway Traffic Signal Inteconne	200,000	
CMAQ III Air Quality Control System	200,000	
Forest Park Blvd.	300,000	
22nd St. Parkway	750,000	
Riverview Blvd. Pedestrian Enhancement	500,000	
Jefferson Ave. Bridge	500,000	

Eads Bridge Deck/Approach Replacement Project		625,000
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MacArthur Bridge Demolition		400,000
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Total Uses of Funds	18,801,700
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ESTIMATED YEAR END SURPLUS (DEFICIT)	(1,700)
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**EXHIBIT B
FY03 CAPITAL BUDGET
CITYWIDE ACCOUNT (FUND 1220)**

SOURCES OF FUNDS:		
Capital Improvement Sales Tax	3,513,000	
Total Funds Available for Appropriation		\$3,513,000
USES OF FUNDS:		
Federal Mandates		200,000
Underground Storage Tanks	200,000	
Equipment		100,000
Building Division - Document Imaging System	100,000	
City Buildings		685,000
City Hall Cooling Tower	125,000	
Municipal Garage Repairs	160,000	
Civil Courts - East Plaza Renovations	400,000	
Bridge and Street Match (T-21)		2,525,000
North Kingshighway Reconstruction	340,000	
Brodway/7th Street Reconstruction	400,000	
Grattan St. Parkway	1,500,000	
Traffic Signal Pre-Emption	100,000	
Riverview Bridge at Maline Creek	150,000	
Locust Business District Bikepath	35,000	
Total Uses of Funds		3,510,000
ESTIMATED YEAR END SURPLUS (DEFICIT)		\$3,000

**EXHIBIT C
 FY03 CAPITAL BUDGET
 WARD IMPROVEMENTS ACCOUNT (FUND 1220)**

SOURCES OF FUNDS:		
Capital Improvement Sales Tax	8,781,500	
Total Funds Available for Appropriation		\$8,781,500
USES OF FUNDS:		
Residential Street Resurfacing		
Neighborhood Park Improvements		
Neighborhood Street Lighting Enhancement		
50/50 Sidewalk Program		
Sidewalk Tree Planting		
Refuse Container Replacement		
Alley Reconstruction		
Other Improvements		
Contingency Fund	8,781,500	
Total Uses of Funds		8,781,500
ESTIMATED YEAR END SURPLUS (DEFICIT)		\$0

**EXHIBIT D
FY03 CAPITAL BUDGET
MAJOR PARKS ACCOUNT (FUND 1220)**

SOURCES OF FUNDS:

Capital Improvement Sales Tax 2,985,600

Total Funds Available for Appropriation \$2,985,600

USES OF FUNDS:

FOREST PARK SUBACCOUNT (FUND 1220)

Debt Service On Forest Park Bonds 1,350,000
Sidewalk Replacement 100,000
Reconstruct Park Roadways 380,200

TOWER GROVE PARK SUBACCOUNT (FUND 1220)

Reconstruct Roads & Trails, Lighting Improvements, & Turf 77,596
Entrance, Signage, Tennis Courts & Playground Renovations 131,374
Equipment, Misc. Projects and Facility Renovations 179,130

CARONDELET PARK SUBACCOUNT (FUND 1220)

Reconstruct Park Roadway 178,800
Renovate Boathouse 75,000

FAIRGROUND PARK SUBACCOUNT (FUND 1220)

Sidewalk Replacement 98,471
Curb Replacement & Landscaping 86,629

O'FALLON PARK SUBACCOUNT (FUND 1220)

Reconstruct Roadways 79,100
Sidewalk Replacement 100,000

WILLMORE PARK SUBACCOUNT (FUND 1220)

Renovate Jamieson Ave. Playground 122,180
Upgrade Electrical Service & Permanent Trash Containers 27,120

Total Uses of Funds 2,985,600

ESTIMATED YEAR END SURPLUS (DEFICIT) \$0

EXHIBIT E
FY03 CAPITAL BUDGET
RECREATION CENTER ACCOUNT (FUND 1220)

SOURCES OF FUNDS:	
Capital Improvement Sales Tax	526,900
Total Funds Available for Appropriation	\$526,900
USES OF FUNDS:	
Buder Recreation Center	
Pool & Gym Floor Renovations	150,000
New Interior Doors	19,895
Cherokee Recreation Center	
Gym Floor Renovations	10,000
Gamble Recreation Center	
Window Replacement	70,000
Parkside Neighborhood Center	
Window Replacement	25,000
Soulard Recreation Center	
Upgrade Building to ADA Standards	177,005
Gym Floor Renovations	15,000
Tandy Recreation Center	
Gym Floor Renovations	10,000
West End Recreation Center	
Fire Suppression System Upgrade	50,000
Total Uses of Funds	526,900
ESTIMATED YEAR END SURPLUS (DEFICIT)	\$0

**EXHIBIT F
 FY03 CAPITAL BUDGET
 POLICE DEPARTMENT ACCOUNT (FUND 1220)**

SOURCES OF FUNDS:	
Capital Improvement Sales Tax	1,756,300
Total Funds Available for Appropriation	\$1,756,300
USES OF FUNDS:	
Debt Service for Police Superstations	1,393,000
Debt Service for Justice Center	363,300
Total Uses of Funds	1,756,300
ESTIMATED YEAR END SURPLUS (DEFICIT)	\$0

**EXHIBIT G
 FY03 CAPITAL BUDGET
 FOREST PARK MASTER PLAN (FUND 1221)**

SOURCES OF FUNDS:	
Neighborhood Incentive (HUD) Grant	750,000
Total Funds Available for Appropriation	\$750,000
USES OF FUNDS:	
Reconstruct Park Roadway (Lagoon Drive)	750,000
Total Uses of Funds	750,000
ESTIMATED YEAR END SURPLUS (DEFICIT)	\$0

**EXHIBIT H
 FY03 CAPITAL BUDGET
 METRO PARKS - MAJOR PARKS ACCOUNT (FUND 1222)**

SOURCES OF FUNDS:		
Metro Parks Sales Tax - Major Parks Portion	485,000	
Total Funds Available for Appropriation		\$485,000
USES OF FUNDS:		
FOREST PARK SUBACCOUNT (FUND 1222)		
Reconstruct Park Roadways	297,200	
TOWER GROVE PARK SUBACCOUNT (FUND 1222)		
Reforestation	63,100	
CARONDELET PARK SUBACCOUNT (FUND 1222)		
Reconstruct Park Roadways	41,200	
FAIRGROUND PARK SUBACCOUNT (FUND 1222)		
Renovate Bearpit Building	30,100	
O'FALLON PARK SUBACCOUNT (FUND 1222)		
Replace Gazebo	29,100	
WILLMORE PARK SUBACCOUNT (FUND 1222)		
Renovate Jamieson Ave. Playground	24,300	
Total Uses of Funds		485,000
ESTIMATED YEAR END SURPLUS (DEFICIT)		\$0

**EXHIBIT I
 FY03 CAPITAL BUDGET
 METRO PARKS - NEIGHBORHOOD PARKS ACCOUNT (FUND 1222)**

SOURCES OF FUNDS:

Metro Parks Sales Tax - (Neighborhood Parks Portion)	727,600
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Total Funds Available for Appropriation	\$727,600
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USES OF FUNDS: Metro Parks Sales Tax

Park	Projects	Project Cost
HICKEY PARK	BALLFIELD IMPROVEMENTS & REPAIR LIGHTS	\$30,000
KIENER PLAZA	RENOVATE FOUNTAIN	\$84,000
CARONDELET LION PARK	PLAYGROUND RENOVATIONS	\$71,250
RIVER DES PERES PARK	RESURFACE BICYCLE TRAIL	\$105,000
EUGENE BRADLEY PARK	DECORATIVE FENCE WITH BRICK COLUMNS	\$75,000
AMHERST PARK	PLAYGROUND RENOVATIONS	\$84,000
TILLES PARK	ADA UPGRADE OF COMFORT STATION	\$48,750
LINDENWOOD PARK	ADA UPGRADE OF COMFORT STATION	\$48,750
CIFTON PARK	RESURFACE ASPHALT WALKWAYS	\$22,500
FRANZ PARK	ADA UPGRADE OF COMFORT STATION, REPLACE PERIMETER FENCE & BALLFIELD IMPROVEMENTS	\$101,250
AMBERG PARK	RENOVATE BALLFIELDS	\$3,750
DWIGHT DAVIS PARK	RENOVATE (2) TENNIS COURTS	\$41,250
WALNUT PARK	REPLACE CONCRETE SIDEWALKS & RENOVATE BASKETBALL COURTS	\$65,250
	Total (Subject to Funding)	780,750

Total Uses of Funds	727,600
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ESTIMATED YEAR END SURPLUS (DEFICIT)	\$0
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**EXHIBIT J
 FY03 CAPITAL BUDGET
 PARKS AND RECREATION CENTER GRANTS
 ACCOUNT (FUND 1168)**

SOURCES OF FUNDS:	
Neighborhood Incentive (HUD) Grant - Recreation Center	1,250,000
Federal Urban Parks (UPPRA) Grant - Recreation Center	500,000
Total Funds Available for Appropriation	1,750,000
USES OF FUNDS:	
Carondelet Recreation Center (Proposed)	
Study and Design of Proposed Recreation Center	1,250,000
USES OF FUNDS:	
Gamble Recreation Center	
Window Replacement, HVAC and Air Conditioning Renovations	500,000
Total Uses of Funds	1,750,000
ESTIMATED YEAR END SURPLUS (DEFICIT)	\$0